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# Evidence-Informed Teaching Practices Across Faculty Terminal Degree Categories

#### Abstract

Many faculty spend a considerable proportion of their time and effort in teaching, yet intentional preparation for this important responsibility is rare. Currently, there exists no standard guidance for which content areas or competencies are necessary for quality educator development as they perform the various faculty roles. In this descriptive study, we surveyed 334 occupational therapy/ occupational therapy assistant (OT/OTA) faculty from across the United States using a 53-item instrument that explored to what degree do OT/OTA faculty use and document evidence-informed teaching practices and if the use of evidence-informed teaching practices differs across faculty terminal degree category (entrylevel occupational therapy doctorate [OTD], post-professional OTD, and PhD). Results did not indicate significant differences among terminal degree preparation type related to teaching competencies in OT and OTA education but indicated that faculty across all degree types reported very low implementation rates of certain surveyed teaching competencies, including formal instructional design approaches, context-appropriate teaching perspectives, and models of program evaluation to assess curricula, instruction, and outcomes. Participants also reported using instructional practices not supported by evidence, such as using course materials inherited from colleagues as the basis of course design or practices they learned by experiencing them as a student. Methods of documentation demonstrated significant degree-type differences in teaching philosophy statements, awards, book chapters, grants, and publications. The results of this study emphasize the need to more thoroughly prepare occupational therapy educators to use evidence-informed instructional practices and to assess teaching effectiveness according to a set of standard competencies rather than presumptions based upon type of terminal degree.

#### **Keywords**

Teaching, professional competence, occupational therapy education, quality improvement

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#### Evidence-Informed Teaching Practices Across Faculty Terminal Degree Categories

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# ABSTRACT

Many faculty spend a considerable proportion of their time and effort in teaching, yet intentional preparation for this important responsibility is rare. Currently, there exists no standard guidance for which content areas or competencies are necessary for guality educator development as they perform the various faculty roles. In this descriptive study, we surveyed 334 occupational therapy/ occupational therapy assistant (OT/OTA) faculty from across the United States using a 53-item instrument that explored to what degree do OT/OTA faculty use and document evidence-informed teaching practices and if the use of evidence-informed teaching practices differs across faculty terminal degree category (entry-level occupational therapy doctorate [OTD], post-professional OTD, and PhD). Results did not indicate significant differences among terminal degree preparation type related to teaching competencies in OT and OTA education but indicated that faculty across all degree types reported very low implementation rates of certain surveyed teaching competencies, including formal instructional design approaches, context-appropriate teaching perspectives, and models of program evaluation to assess curricula, instruction, and outcomes. Participants also reported using instructional practices not supported by evidence, such as using course materials inherited from colleagues as the basis of course design or practices they learned by experiencing them as a student. Methods of documentation demonstrated significant degree-type

differences in teaching philosophy statements, awards, book chapters, grants, and publications. The results of this study emphasize the need to more thoroughly prepare occupational therapy educators to use evidence-informed instructional practices and to assess teaching effectiveness according to a set of standard competencies rather than presumptions based upon type of terminal degree.

#### Introduction

The profession of occupational therapy (OT) has been in a steady growth phase for the past decade. The Bureau of Labor Statistics (2023) predicted a minimum 12% increase in available jobs from 2022-2032 due to the aging population and emergence of new or evolving practice areas such as mental health, chronic disease management, wellness, and telehealth. Reacting to these projections of increased need is a swift increase in the number of applicant and candidate OT and occupational therapy assistant (OTA) educational programs (Harvison, 2024). Clearly, the profession will continue to grow and alongside is a commensurate need for well-prepared clinicians. This steady growth of educational programs also requires additional faculty who have expertise and experience in clinical content and skills. However, clinical experience alone is not sufficient, and equally important are faculty who have the training and competency in evidence-informed teaching and efficacy in the many roles of an educator. Teaching competence and quality are directly connected to learning outcomes (Kunter et al., 2013; Kyriakides et al., 2013) and, therefore critical to the preparation of skilled practitioners, researchers, and educators and long-term viability of the profession. The need for faculty well-qualified to teach is an ongoing concern across the health professions (Gardner et al., 2017), and, indeed, throughout higher education more broadly (Stensaker et al., 2017).

Despite the clear need for well-prepared educators, the academic career path is rarely linear, and barriers are common. Faculty face numerous challenges as they attempt to navigate the unfamiliar and often changing terrain of academia. In addition to a deep dive into the teaching role, they must also assume the added responsibilities of university service, advising and mentoring, research, and scholarly writing (Eddy & Gaston-Gayles, 2008). In OT, faculty typically emerge from two major pathways, either as new graduates of doctoral programs or in transition from clinical practice with a varying amount of experience. Regardless of entry route, novice and experienced faculty alike must find their way in an intricate and demanding work environment which has no standard playbook for success (Foy, 2017; Wakely, 2021). Depending upon the institution and whether faculty are on a tenure or non-tenure track, teaching is often the primary expectation, but it is important here to note the difference between the teacher and educator roles; the educator role comprises teaching but includes much more and is the template for an academic career (Chen et al., 2017). In addition to unclear expectations and requirements for preparation as an educator in academia, career paths for academics are not well-developed or understood, which differs from researchfocused pathways in which doctoral students follow better defined pathways with consistent mentorship in research and grant-writing (Chen et al., 2017).

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Preparation to teach and assume other academic roles is minimal across disciplines, OT included (Allgood et al., 2018, Bonner et al., 2020; Marx et al., 2016). If addressed, doctoral students typically gain knowledge and skills in how to teach from modeling mentors or perhaps a teaching assistantship, if available, but this model is inconsistent and insufficient to fully prepare them for the faculty role as an educator (Schram & Wright, 2011; von Hoene & Mintz, 2002). Moreover, even the mentorship model has limitations, as many more experienced faculty mentors lack training in teaching themselves (Connolly et al., 2018). In OT, literature exists focused on preparation and knowledge for fieldwork educators (Karp et al., 2022), supporting clinicians in transition to academia (Lockhart-Keene & Potvin, 2018), niche skills for integrating cultural humility into curricula (American Occupational Therapy Association [AOTA], 2019), general instructional methods (Henderson, 2017, 2021) and broad discussions of desired attributes for educators (AOTA, 2009). Additionally, valuable faculty development opportunities such as the AOTA New Educator Mentorship Program exist, however the focus there on teaching and learning is but one area in a time-limited 6month experience and is geared towards aligning instruction with Accreditation Council for Occupational Therapy Education (ACOTE) standards, not necessarily evidenceinformed practices. Despite the existence of some useful resources, no standard guidance or exemplars exist on which content areas or more specific competencies are necessary for quality educator development as they perform the various faculty roles, teaching paramount among those. While there are not currently any existing educator competencies identified in OT, examples do exist more broadly across the health professions. Artino et al. (2018) suggested critical content areas for health professions educators' knowledge, including teaching and learning, curriculum development, evaluation and assessment, educational research methods, and leadership/ management. Similarly, Chen et al. (2017) proposed pedagogy, curriculum development, learning theory, scholarship, assessment, leadership, and educational research as core competencies. In their integrative review of competency domains in health sciences education, Sidhu et al. (2023) identified six broad categories for educator competency, including teaching and facilitating learning, designing and planning learning, assessment of learning, educational research and scholarship, educational leadership and management, and educational environment, quality, and safety. So, while various competency areas have been forwarded in health professions education, thus far these appear to serve as guidance rather than mandated and tracked requirements.

Given the lack of a set of standard educator competencies, how does OT education evaluate faculty preparation for the academic role? Currently, the only compulsory criteria are found in the ACOTE (2018) standards, including A.2.9. (mentors must demonstrate ongoing scholarly achievement and research expertise) and A.2.15. (faculty must be adequately trained and skilled to use distance education methodologies) but these are quite limited in addressing the full continuum of OT/OTA faculty needs to be effective educators. The newly approved standards (ACOTE, 2023) include a requirement (B.2.12) that all faculty demonstrate the application of principles of instructional design and teaching and learning, which is a welcome step forward, but even that one standard is not specific and framed as a program compliance statement

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rather than a competency area aimed at faculty development. Our desire to explore use of evidence-informed teaching practices and documentation of competency across terminal degree level was initially prompted in part by a 2018 ACOTE standard (A.2.7 Faculty Degrees) that required more than 50% of an entry-level occupational therapy doctorate (OTD) academic program's faculty members must have a post-professional doctorate. Although that requirement has been removed for the 2023 ACOTE standards, the larger, more salient, question that remains is if OT/OTA faculty as a collective are consistently using evidence-informed teaching practices leading to quality student learning. Further, as OT education explores competency-based educational standards for students (Hamed et al., 2023), OT educators should reflect similar progressive and well-defined entrustable professional activities (Ten Cate, 2013). Entrustable professional activities are specific, real-world tasks that must be performed without supervision to demonstrate competence in any given discipline (Ten Cate, 2013). The lack of clear guidelines or competencies for OT educators appears as a stark gap across the educational enterprise and is the primary motivation for our current research. In this descriptive study, we collected data from OT/OTA faculty across the United States to explore use and documentation of evidence-informed teaching practices and if those differed according to terminal degree held. The research questions, therefore, were: 1) To what extent do OT/OTA faculty use evidence-informed teaching practices? 2) How do OT/OTA faculty document evidence-informed teaching competency? and 3) Does the use and documentation of evidence-informed teaching practices differ across earned terminal degree category?

#### Methods

#### **Survey Instrument**

The 53-item survey was designed based on themes derived from a basic content analysis (Hsieh & Shannon, 2005) of a combination of resources, including a literature review on best practices (and common errors, or ineffective activities unsupported by evidence) in teaching in higher education and health professions education, expected competencies for healthcare educators (Sidhu et al., 2023; Sweetman & Giles, 2023; van Dijk et al., 2020), a needs assessment and gap analysis completed by early career faculty, and promotion and tenure guidelines from co-author institutions. Resulting themes included learning theories and perspectives supporting teaching, use of learning taxonomies, curriculum and instructional design, learner assessment, educational program evaluation, evidence-based teaching strategies, inclusive and equitable teaching, and scholarship of teaching and learning. The themes were then restated in competency format and associated measurable behaviors for effective and ineffective behaviors were used to generate survey questions. Initial content validity (Almanasreh et al., 2019) for the survey was established through rigorous literature review (development stage) and input from experienced OT faculty (judgment stage). This descriptive study was institutional review board approved. The Appendix includes the survey questions and results.

#### **Participants**

Inclusion criterion was intentionally comprehensive and simply required serving in a faculty role that included teaching in an ACOTE-accredited educational program. A list of 5,228 OT and OTA faculty was obtained from AOTA to explore the knowledge and skills used by OT educators and career scientists in their academic teaching and mentoring roles. Of the 5,228 email addresses obtained, 862 were immediately discarded as duplicate or otherwise faulty addresses. An email describing the study, purpose, and consent information, along with a QR code linking to the survey was sent to 4,366 OT/OTA faculty, with 415 being returned as undeliverable. Of the 3,951 emails successfully sent, 334 participants responded to the survey (8.5% return rate) and answered 1 or more questions. Of these participants, we categorized the 236 respondents who completed all or the majority of the survey into three groups based on their self-reported earned terminal degree type: Entry-level OTD (n=17), Post-Professional OTD (N=91), and PhD level degrees (n=128). Demographic information from participants can be found in Tables 1 and 2.

#### **Data Analysis**

We performed descriptive statistics to obtain demographic characteristics for the three comparison groups – group with entry-level OTD, group with post-professional OTD group, and group with PhD level degrees. We then performed Chi-square tests to compare dichotomous (Yes-No Response) variables among the three groups. We applied Fisher's Exact Tests when the assumption of Chi-square tests were not satisfied. The significance threshold was set at 0.05 for Chi-square tests and Fisher's exact tests. When the result of Chi-square test and/or Fisher's exact test for the three-group comparison was significant, we carried out post-hoc analyses of Chi-square tests or Fisher's exact tests to investigate which group yielded different results. The Bonferroni-corrected p-value threshold of 0.0167(0.05/3) was used to reduce the risk of type 1 errors in the post-hoc analyses of Chi-square tests and/or Fisher's exact tests. When the result of Kruskal-Wallis tests to compare ordinal variables (5-likert scale) among the three groups. When the result of Kruskal-Wallis test was significant, we used the Dunn test with Bonferroni correction to evaluate which group showed different results. All statistical analyses were performed using R-studio 4.2.1.

#### Results

#### **Participant Demographics and Employment Status**

Information on participant's earned degree level, institution type, employment status, and years' experience in an academic teaching role can be found in Tables 1 and 2.

#### Details on Survey Respondents' Degrees

Characteristics	Entry L (n=17)	evel OTD	Post F OTD (	Professional n=91)	PhD etc. (n=128)		
	n	%	n	%	n	%	
Entry Level Clinical	Degree						
OTA	0	0.0	1	1.1	3	2.3	
BSOTA	0	0.0	1	1.1	0	0.0	
BSOT/BOT	0	0.0	32	35.2	51	39.8	
MOT/MSOT	0	0.0	48	52.7	52	40.6	
OTD	17	100.0	9	9.9	17	13.3	
Total No. of Responses	17	100.0	91	100.0	123	96.1	
Post-Professional D	egree(s)						
MS/MA	0	0.0	6	6.6	21	16.4	
MOT/MSOT	0	0.0	6	6.6	15	11.7	
OTD	0	0.0	91	100.0	13	10.2	
PhD etc.	0	0.0	0	0.0	128	100.0	
Other	0	0.0	4	4.4	12	9.4	
Total No. of Responses	0	0.0	91	100.0	128	100.0	
OTD: Doctor of Occ	•			•			

OTD: Doctor of Occupational Therapy, PhD: Doctor of Philosophy, OTA: Occupational Therapy Assistant, BSOTA: Bachelor of Science in Occupational Therapy Assistant, BSOT: Bachelor of Occupational Therapy, MS: Master of Science, MA: Master of Art, MOT: Master of Occupational Therapy, MSOT: Master of Science in Occupational Therapy

Note: The group with PhD etc. includes PhD-equivalent level degrees such as EdD and DPH  $% \mathcal{A} = \mathcal{A} = \mathcal{A} + \mathcal{A}$ 

# Details on Survey Respondents' Employment Status

Characteristics	Entry Lev (n=17)	vel OTD	Post Pro OTD (n=	fessional 91)	PhD etc. (n=128)		
	n	%	n	%	n	%	
Employing Institution		1					
Doctoral/ Research Universities	12	70.6	52	57.1	93	72.7	
Master's Colleges and Universities	3	17.6	26	28.6	27	21.1	
Baccalaureate	0	0.0	0	0.0	2	1.6	
Associate's Colleges	0	0.0	8	8.8	0	0.0	
Specialized Institutions	0	0.0	5	5.5	6	4.7	
Tribal	0	0.0	0	0.0	0	0.0	
Total No. of Responses	15	88.2	91	100.0	128	100.0	
Employment Status							
Full Time	17	100	85	93.4	122	95.3	
Part Time	0	0.0	2	2.2	4	3.1	
Adjunct	0	0.0	3	3.3	2	1.6	
Total No. of Responses	17	100.0	90	98.9	128	100.0	
Time Employed in Prim	ary Acade	mic Teacl	ning Role		·		
< 3 years	8	47.1	15	16.5	12	9.4	
4-5 years	3	17.6	21	23.1	10	7.8	
5-10 years	4	23.5	34	37.4	26	20.3	
11-15 years	1	5.9	11	12.1	21	16.4	
15-20 years	0	0.0	4	4.4	13	10.2	
> 20 years	1	5.9	6	6.6	46	35.9	
Total No. of Responses	17	100.0	91	100.0	128	100.0	
OTD: Doctor of Occup Note: The group with P and DPH					-	n as EdD	

#### **Teaching Competency Practices (Q12-Q53)**

The survey included seven categories of teaching competency: Curriculum Design (Q12-Q18), Instructional Delivery (Q19-Q26), Assessment (Q27-Q33), Use of Learning Theories (Q34-Q36), Mentoring (Q37-Q41), and Inclusive Learning Environments (Q42-Q53; see Appendix). Among these survey questions rated on a 5-Likert scale, the results of Kruskal-Wallis tests found significant differences on Use of Assessment Rubrics (Q30), Development of Personal Philosophy (Q34), and Inclusive Learning Environment (Q45) among the three comparison groups (p<0.05). The Dunn tests, which is the post-hoc analysis of Kruskal-Wallis tests, showed that the group with entry-level OTD have a significantly higher rate of use of assessment rubrics than either the group with post-professional OTD or the group with PhD level degrees (p<0.05). The group with PhD level degrees has a significantly higher rate of inclusive learning environment than the group with post-professional OTD (p<0.05). No significant results were found on other survey questions except the three questions (Q30, Q34, and Q45; see Table 3).

Respondents across all degree levels reported they "usually" or "always" practice many of the evidence-informed teaching competencies presented in the survey. However, they also reported use of strategies not supported by evidence, including "sometimes" using lectures as their primary instructional strategy, using models of instruction based on experiences from when they were a student, and use course materials created by colleagues as the primary basis of course design. Additionally, across degree levels, respondents reported a very low frequency (rarely or never) of using instructional design models (Gagne, 5E, ADDIE, Hunter, other) to develop a roadmap for class sessions, using Pratt's five perspectives of teaching to frame instruction, and using models of educational program evaluation (Kirkpatrick, logic models, CIPP) to assess instructional units, faculty development workshops, or curricula. The Appendix provides detailed data on how survey respondents reported teaching competencies by degree type.

#### **Documentation of Teaching Competency Outcomes**

The survey included 16 ways of documenting teaching competencies for promotion or evaluation (i.e., teaching portfolio, certifications, syllabi review, teaching philosophy, teaching/research awards, student assessment, peer teaching evaluations, letters of support, book chapters, book editorial roles, grants, contracts, peer-reviewed publications, peer-reviewed editorial roles, university service, and community service). Among the 16 ways, the Chi-square tests and/or Fisher's exact tests showed significant differences on teaching philosophy, teaching and research awards, book chapters, grants, and peerreviewed publications among the three groups (p<0.05). The post-hoc analyses showed that all of the significant differences on teaching philosophy, teaching/research awards, book chapters, and peer-reviewed publications were present in the comparison of the group with post-professional OTD and the group with PhD level degrees (Bonferroni corrected p<0.0167). The results indicated that more respondents in the group with PhD level degrees reported more frequent use of teaching philosophy statements, teaching/research awards, book chapters, and peer-reviewed publications as ways of documenting teaching competencies for promotion or evaluation than the respondents in the group with postprofessional OTD. We have found no significant results on other documentation of teaching competencies (p>0.05). Please see Table 4 for details.

Significant Results of Evidence-informed Teaching Practices Use using Kruskal-Wallis Test for the Three Groups Comparison and Dunn Test for the Post-hoc Analysis

									Post-Hoc Analysis							
	Entry ( (n=17)									Three Group Comparison		Entry OTD vs PP OTD		PP OTD vs PhD etc.		/ OTD vs etc.
	n	Mean ±SD	n	Mean ±SD	n	Mean ±SD	X <sup>2</sup>	р	X <sup>2</sup>	Adj p	X <sup>2</sup>	Adj p	X <sup>2</sup>	Adj p		
Use of Assessment Rubrics (Q30)	16	2.19± 0.98	90	1.53± 0.62	127	1.54± 0.72	8.54	0.01	NA	0.02	NA	1.00	NA	0.01		
Development of Personal Philosophy (Q34)	17	1.82± 1.19	91	1.89± 0.96	127	1.50± 0.78	10.86	<0.01	NA	1.00	NA	<0.01	NA	1.00		
Inclusive Learning Environment (Q45)	17	1.18± 0.39	91	1.46± 0.50	128	1.60± 0.61	9.21	0.01	NA	0.12	NA	0.39	NA	0.01		
Adj p: Adjusted p-va	alue, p-v	alue wa	is set at	0.05 ex	cept *Bo	onferron	i correct	tion for p	oost-hoo	analys	is p<0.0	167				
Note:																
- The group with Ph	D etc. ir	ncludes	PhD-eq	uivalent	level de	egrees s	uch as l	EdD and	d DPH							

- These questions were measured using 5-likert scale from "Always=1" to "Never=5"

Significant Results of Teaching Competencies Documentation using Chi-square Test and/or Fisher's Exact Test

									Post-Hoc Analysis							
	OTE	OTD		OTD		Post Professional OTD (n=91)		) etc. 128)	Three Group Comparison		Entry Level OTD vs Post Professional OTD		Post Professional OTD vs PhD etc.		Entry Level OTD vs PhD etc.	
	Ν	%	Ν	%	Ν	%	X <sup>2</sup>	р	X <sup>2</sup>	р	X <sup>2</sup>	р	X <sup>2</sup>	р		
Teaching Philosophy (Q10)	11	64.7	44	48.4	85	66.4	7.41	0.02	1.53	0.22	7.16	0.01*	0.02	0.89		
Teaching/Research Awards (Q10)	9	52.9	37	40.7	78	60.9	8.77	0.01	0.88	0.35	8.77	<0.01*	0.40	0.53		
Book Chapters (Q10)	7	41.2	21	23.1	59	46.1	12.25	<0.01	2.44	0.12 (0.14ª)	12.15	<0.01*	0.15	0.70		
Grants (Q10)	4	23.5	29	31.9	59	46.1	6.36	0.04	0.47	0.49	4.48	0.03	3.11	0.08		
Peer-Reviewed Publications (Q10)	13	76.5	51	56.0	99	77.3	11.77	<0.01	2.48	0.12	11.18	<0.01*	0.01	0.94 (1.00 <sup>a</sup> )		
OTD: Doctor of Occ	•		rapy, I	hD: Doc	tor of	Philoso	phy							(1.00		

Note: The group with PhD etc. includes PhD-equivalent level degrees such as EdD and DPH

#### Discussion

#### **Use of Evidence-informed Teaching Practices**

Although there were three significant differences in using assessment rubrics (ELOTD > PPOTD and PhD) and teaching philosophy statements (PPOTD > PhD) and building inclusive learning environments (PhD > PPOTD), these are somewhat inconclusive in terms of potential impact on teaching in the larger context of our research. More strikingly, the results from this study indicate that faculty across all degree types reported on average, very low implementation rates of the surveyed evidence-based teaching competencies representing formal instructional design approaches, teaching perspectives, and models of program evaluation to assess curricula, instruction, and outcomes. Additionally, faculty respondents reported using instructional practices unsupported by evidence, such as using course materials handed down from previous instructors as the basis of course design (meaning they had not learned or do not use the valuable and necessary process of designing and/or evaluating a course) or practices they learned by experiencing them as a student.

These trends highlight the need to more thoroughly prepare OT educators to ensure high quality, evidence-informed instructional practices in OT and OTA programs in contrast to 'doing what has always been done' or following examples unsupported by the learning sciences (i.e. using folk pedagogies and/or pseudo-theories; Drumm, 2019; Hedges, 2012). This is not to say that tacit knowledge and informal teaching strategies based upon personal or role model experience are completely irrelevant or useless, but certainly are not ideal if used as a primary method. Additionally, it is important to note here that institutional type and culture may have affected survey responses in significant ways. For example, faculty in research-focused institutions where promotion trajectories minimize teaching contributions often experience less motivation (and have less time and financial resources) to adopt evidence-informed best practices (Brenner et al., 2018). For those reasons, increased presence in accreditation standards and- more critically- developing professionally endorsed teaching competencies would be important considerations to nudge institutional support.

#### **Documenting Teaching Competency Outcomes**

The results from our study indicate that although there were significant differences in some documented outcomes of teaching competencies (e.g., use of teaching philosophy, teaching awards, peer-reviewed publications) between educators with a PhD and a Post-professional OTD, the only significant differences in teaching competencies between educators with an entry-level terminal degree or a post-professional terminal degree was the use of assessment rubrics. Ultimately, the implication that there is not a quantifiable difference in teaching competency or documented academic products related to teaching effectiveness challenges the approach of relying on degree type to measure the skill and competency of a program faculty as a whole. Correspondingly, the 2023 ACOTE standards revised the standard related to faculty degrees and removed the requirement for at least 50% of core faculty to have a post-professional degree. Our data supports this shift to not relying on degree

type for faculty qualifications and importantly, provides opportunities for institutions to recruit and hire faculty based on need and qualifications and experience of the individual instead of degree alone.

To more fully address our research question about whether evidence-informed teaching practices differ across the terminal degree category, we also must consider how our profession defines terminal degrees and related qualifications. Accreditation standards for occupational therapy education provide one example for considering faculty degree type and competency. Entry-level OT and OTA degrees, at all levels, are accredited by ACOTE and now include the following standard related to teaching: B.2.12. Demonstrate the application of principles of instructional design and teaching and learning in content related to occupational therapy (ACOTE, 2023). In contrast, postprofessional OTD programs are not currently accredited by ACOTE, and the content and degree expectations of these programs vary widely. There is no requirement or guarantee that a post-professional doctorate or PhD program requires preparation for roles in academia, including best practices in teaching, instructional design, and related knowledge. Relatedly, Brown and colleagues (2015) posed the question "Are academic staff with post-professional OTD credentials gualified to teach entry-level OTD students?" and mentioned that discussions about what gualifies as a terminal degree will need to occur. The AOTA Commission on Education does not differentiate between entry-level and post-professional OT doctorate degrees in their statement on the Academic Terminal Degree (AOTA, 2022). According to the statement, all doctorate degrees in OT are considered terminal.

While the employment outlook for OT remains strong, some academic institutions are facing faculty shortages and difficulties with faculty retention, especially following the recent global pandemic (Murray et al., 2014; Sinclair, 2021). Further challenges loom for OT/OTA education, including a significant increase in new applicant OT programs coupled with an overall decline in enrollment. These dual issues create a more competitive environment where teaching quality is not simply best practice but also a recruiting showcase. Additionally, the movement to shift to competency-based education in health care (Thibault, 2020) and OT (Hamed et al., 2023) extends the call to use competencies for educators as well. All these variables set up a scenario in which it is imperative that OT and OTA education programs can assess, quantify, and support the development of teaching-related competencies of their faculty regardless of institution size or faculty position type. Rather than utilizing a degree type as a standard for competency and qualification as faculty member, it is imperative that this standard is measured by objective and specific competencies related to curriculum design, inclusive instructional delivery, learning assessment, use of learning theories, inclusive learning environments, mentoring, and dissemination of scholarly work.

#### **Limitations and Future Research**

While yielding very important information, this study was limited by a lower than anticipated survey return rate. Content validity indices were not calculated, but this was noted by the authors as a necessary step for future study. We used the Kruskal-Wallis test to minimize the impact of the differences in sample size across groups, but this remains a limitation. Although the survey instrument used was not standardized, these initial results could inform a valid and reliable revision that could be distributed on a regular basis as a quality improvement tool. Evidence-informed practice and knowledge translation resources have been and continue to be a major focus of AOTA, including systematic reviews, practice guidelines, and critically appraised topics. While most of these resources have focused on clinical practice, evidence-informed OT education should be similarly emphasized and resources for evidence-informed competencies within OT education should be a major focus for AOTA going forward. The lack of training in educational degree programs specific to teaching could be addressed through a combination of additional curricular experiences and more in-depth or longitudinal continuing education programs. Educators should be expected to implement evidence-informed education strategies to the same degree as practitioners in clinical practice.

#### Implications for Occupational Therapy Education

This study generates and offers initial findings that could lead to the transformation of OT education through more systematic and evidence-informed training and required competencies for educators. These implications include, but are not limited to:

- Development and use of accepted OT educator competencies will provide standardization of expectations for quality across educational programs, independent of degree type.
- Competency-based ACOTE standards will provide a wider pathway for highly trained individuals with entry-level OTDs to become qualified educators, increasing the supply of OT educators, which will address the OT faculty shortages.
- Educators can use teaching competencies to help outline a trajectory for skill development.
- Future clinicians, scientists, and educators will benefit from educators who are competent to engage in evidence-informed best teaching practices.
- OT learning spaces will be more inclusive and better support all learners, particularly those from marginalized identity groups.
- OT educators will have a development tool to guide their own learning and identify gaps in their teaching skills.
- Competency areas can serve as program evaluation indicators.

#### Conclusion

As the profession of OT continues to grow, so does the need for high quality educational programs with skilled educators. Occupational therapy education programs recruit a variety of faculty members based on their institutional missions, curricular designs, and clinical content expertise needs. New faculty members are hired from a variety of educational backgrounds that range from terminal research doctorate preparation (PhD or EdD) to entry-level clinical degrees. The path to academia is often winding and preparation in high quality teaching practices is not often achieved prior to faculty appointment. Occupational therapy educators often bring deep clinical expertise and experience as clinical supervisors of fieldwork students, but often lack formal pedagogical training (Sparks-Keeney & Jirikowic, 2020). Our study adds to the current state and future needs (Sweetman & Giles, 2023) of preparation and development of OT faculty at all levels and highlights new systems of accountability that will enhance faculty recruitment and retention, as well as student learning outcomes. Rather than judge the quality or capacity of an educator by their degree type, we must shift our determination of faculty qualifications to a clearly defined set of educator competencies to guide the future of OT education. Occupational therapy stakeholders, specifically recipients of OT services, deserve to have clearly identified quality parameters and accreditation standard criteria – beyond degree type - for those teaching the next generation of OT practitioners.

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# Appendix

*Survey Results of Teaching Competency Practice (Curriculum Design, Instructional Delivery, Assessment, Use of Learning Theories, Mentoring, and Inclusive Environments)* 

	Entry Level OTD				Post Professional OTD			PhD etc.			
	Ν	Mean	SD	Ν	Mean	SD	Ν	Mean	SD		
Curriculum Design (Q12-Q18)											
<sup>#</sup> Q12. I primarily use my clinical knowledge/experience to design course sessions and content	17	2.06	0.90	90	2.10	0.81	127	2.13	0.86		
Q13. I use a backwards design process when designing a course and curricula	17	2.59	1.18	88	2.39	0.90	125	2.30	1.06		
#Q14. I use content topic lists to create courses	16	2.50	0.97	89	2.47	1.02	126	2.33	1.00		
<sup>#</sup> Q15. I use content-specific textbooks as the foundation for course design	17	2.88	0.99	89	2.71	0.97	127	2.61	1.08		
<sup>#</sup> Q16. I use the ACOTE standards as the foundation for course design	17	1.53	0.72	90	1.66	0.89	127	1.82	1.06		
Q17. I use the Subject-Centered Integrated Learning Model in OT as a guide for course design	17	3.59	1.50	86	3.58	1.25	122	3.90	1.33		
<sup>#</sup> Q18. I use course materials created by colleagues as the basis of course design	17	3.41	0.87	90	3.41	0.79	126	3.37	0.83		
Instructional Delivery (Q19-Q26)											
Q19. I modify my teaching based upon student feedback and formative assessment	17	1.47	0.62	90	1.54	0.64	127	1.51	0.64		
<sup>#</sup> Q20. I teach using models of instruction based on experiences from when I was a student	17	3.29	0.77	90	3.34	0.77	127	3.31	0.86		
Q21. I use collaborative learning models as a primary mode of instruction	17	2.41	0.80	90	2.26	0.65	127	2.27	0.78		
Q22. I use instructional design models (Gagne, 5E, ADDIE, Hunter, other) to develop a roadmap for class sessions	17	4.06	1.09	90	3.63	1.23	124	3.87	1.22		
Q23. I use interactive and engaged learning activities	17	1.65	0.70	90	1.67	0.60	127	1.62	0.67		
Q24. I use learning taxonomies (Bloom, Fink, Marzano, other) to develop learning objectives and inform instruction	17	1.76	0.75	90	1.66	0.94	127	1.75	0.89		
Q25. I use lecture as my primary	17	3.00	0.71	90	3.06	0.74	127	3.12	0.73		

instructional strategy									
Q26. I use Pratt's five perspectives of teaching to frame instruction	17	4.35	0.93	86	4.41	0.91	122	4.37	1.11
Assessment (Q27-Q33)									
Q27. I use formative assessment methods when I evaluate a student's performance in the classroom	17	2.12	0.93	90	2.09	0.80	127	1.99	0.70
Q28. I use formative assessment methods when I evaluate a student's performance in lab, clinic or community	17	2.18	0.95	90	2.01	0.79	125	2.10	0.92
Q29. I provide specific feedback on assignments	17	1.41	0.51	89	1.42	0.54	127	1.44	0.57
Q30. I use assessment rubrics in grading	16	2.19	0.98	90	1.53	0.62	127	1.54	0.72
Q31. I use models of program evaluation (Kirkpatrick, logic models, CIPP) to assess continuing education, faculty development workshops, and curricula	16	3.94	1.24	87	3.80	1.18	125	3.88	1.14
Q32. I use summative assessment methods	16	2.37	0.96	90	2.21	0.98	125	1.96	0.86
Q33. I use assessment as a learning activity	17	2.41	1.00	90	2.72	0.84	126	2.51	0.90
Use of Learning Theories (Q34-Q36)	)								
Q34. I have developed a personal philosophy of teaching or teaching statement that guides my instruction	17	1.82	1.19	91	1.89	0.96	127	1.50	0.78
Q35. I implement various evidence- based instructional strategies from cognitive psychology and the learning sciences to enhance student learning	17	2.24	0.83	91	2.15	0.89	127	1.96	0.84
Q36. I use learning theories as foundations to guide instruction	17	2.29	0.99	91	2.13	0.87	127	2.05	0.87
Mentoring (Q37-Q41)									
Q37. I see that my role as mentor is to support student growth	17	1.29	0.47	91	1.18	0.46	128	1.10	0.33
Q38. I grow as I mentor students to gain skills and competencies to achieve their goals	17	1.29	0.47	91	1.40	0.65	127	1.36	0.60
Q39. I introduce my mentees to others, including leading professionals in their area of contribution to help them build professional networks	17	1.94	0.83	90	2.16	1.03	128	1.88	0.85
Q40. I support each student's growth even when mentoring multiple students	17	1.47	0.51	90	1.47	0.56	128	1.43	0.56

Q41. I continue my own development in my work, and thus model scholarly behaviors	17	1.47	0.62	90	1.56	0.67	128	1.43	0.64
Inclusive Environments (Q42-Q53)									
Q42. I am aware of the common sources of non-inclusive learning environments	17	1.35	0.49	91	1.66	0.64	128	1.64	0.60
Q43. I consider student emotional well-being in terms of feedback, classroom engagement, and scheduling of assignments/assessments	17	1.41	0.62	91	1.43	0.60	128	1.55	0.65
Q44. I build flexibility into instructional time, due dates, and attendance	17	1.82	0.81	91	2.03	0.81	128	1.86	0.84
Q45. I design the learning environment to be receptive and make every student feel like they belong	17	1.18	0.39	91	1.46	0.50	128	1.60	0.61
Q46. I explicitly design curriculum and instruction to minimize or avoid engaging stereotype threat	17	1.71	0.92	89	1.98	0.69	127	1.94	0.90
Q47. I follow accommodations requests	17	1.00	0.00	91	1.07	0.25	128	1.05	0.23
Q48. I include dimensions of diversity in course content and processes, including syllabi, case studies, assignments, tests/quizzes, papers, and projects	17	1.82	0.73	91	1.79	0.62	128	1.77	0.74
Q49. I monitor work groups to make certain all voices are heard and respected	17	2.12	0.49	90	2.11	0.89	128	2.03	0.78
Q50. I provide additional learning resources for those who need them	17	1.71	0.77	91	1.79	0.77	128	1.66	0.75
Q51. I try to get to know students by preferred name and pronoun	17	1.41	1.06	91	1.34	0.65	127	1.50	0.82
Q52. I use cooperative and collaborative instructional models	17	1.65	0.61	91	1.70	0.67	128	1.72	0.72
Q53. My classrooms are psychologically safe learning spaces for all students Note.	17	1.41	0.51	91	1.58	0.54	127	1.57	0.53

- This table shows the survey from Q12 to Q53; Q1 to Q9 include questions regarding demographic information (presented in Table 1 and Table 2) and Q10 and Q11 are questions regarding teaching competencies (presented in Table 3).

- #NOT best practices and errors which can happen in teaching

- These questions were measured using 5-likert scale from "Always=1" to "Never=5"