

# Austin Independent School District Central Office Work Environment Survey

Spring 2016: Finance Office



## Introduction

The following report presents the AISD Central Office Work Environment Survey results for Spring 2016 for the Finance Office. Unless otherwise noted, results in this report represent the percentage of respondents who *strongly agreed* or *agreed* with each item.

The method of data collection in 2016 was unique relative to past AISD Central Office Climate surveys. Survey respondents selected their own work groups, rather than being assigned based on human resources job title and work location codes. Self-selection of work groups allowed participants to choose the immediate work group leadership about whom they wanted to provide feedback, and allowed them to provide feedback about their selected chief area's leadership. Results in this report are presented according to self-selected Finance work group.

## Response Frequency by Finance Work Group

Work group response summaries are provided when the number of responses per work group was 10 or more. Work groups with fewer than 10 respondents were grouped together in an "Other" category. Individual items with fewer than 10 responses were not reported (indicated with " - "). The counts of survey respondents per Finance work group are shown in Table 1. Two work groups had enough respondents for response summaries: Construction Management and Finance - Other.

Table 1

**The majority of Finance work groups did not have enough respondents to individually report results.**

| Finance Work Groups                      | N         |
|--|-----------|
| Construction Management                  | 12        |
| Finance - Other                          | 52        |
| Accounting Comptroller's Office** (10)   |           |
| Budget Services (4)                      |           |
| Contract & Procurement Services (9)      |           |
| Facilities (3)                           |           |
| Financial Services (8)                   |           |
| Innovation & Development (5)             |           |
| Medicaid/Student Billing (3)             |           |
| Other (2)                                |           |
| Risk Management (1)                      |           |
| State/Federal/Private Accountability (3) |           |
| Did not select a work group* (4)         |           |
| <b>Total (All Finance)</b>               | <b>64</b> |

\*Respondents were forced to choose a chief area, but did not have to select their immediate work group.

\*\* Too few of the 10 respondents consistently responded to all items for separate reporting of the Accounting Comptroller's work group.

## District Leadership

Table 2  
Finance Perceptions of District Leadership in 2016

|  |                         |     |
|--|-------------------------|-----|
| District leaders involve my work group in decisions that directly impact our operations.       | Construction Management | 58% |
|  | Finance - Other         | 63% |
|  | Finance Office - All    | 62% |
| District leaders define expectations for my work group.  | Construction Management | 73% |
|  | Finance - Other         | 74% |
|  | Finance Office - All    | 74% |
| There is an atmosphere of trust and mutual respect within this district.                       | Construction Management | 45% |
|  | Finance - Other         | 53% |
|  | Finance Office - All    | 52% |
| District leaders provide support when we need it.  | Construction Management | 70% |
|  | Finance - Other         | 71% |
|  | Finance Office - All    | 71% |
| District leaders have a clearly defined mission and vision for all departments.                | Construction Management | 80% |
|  | Finance - Other         | 62% |
|  | Finance Office - All    | 65% |
| District leaders encourage cooperation among departments toward improving district operations. | Construction Management | 80% |
|  | Finance - Other         | 64% |
|  | Finance Office - All    | 67% |
| District leaders take steps to solve problems.   | Construction Management | 80% |
|  | Finance - Other         | 71% |
|  | Finance Office - All    | 73% |

## Chief Area Leadership

Table 3  
Finance Perceptions of Chief Area Leadership in 2016

|  |                         |     |
|--|-------------------------|-----|
| Chief area leaders involve my work group in decisions that directly impact our operations.       | Construction Management | 70% |
|  | Finance - Other         | 69% |
|  | Finance Office - All    | 69% |
| Chief area leaders define expectations for my work group.  | Construction Management | -   |
|  | Finance - Other         | 83% |
|  | Finance Office - All    | 84% |
| There is an atmosphere of trust and mutual respect within this chief area.                       | Construction Management | -   |
|  | Finance - Other         | 71% |
|  | Finance Office - All    | 70% |
| Chief area leaders provide support when we need it.  | Construction Management | 70% |
|  | Finance - Other         | 80% |
|  | Finance Office - All    | 78% |
| Chief area leaders have a clearly defined mission and vision for all departments.                | Construction Management | 70% |
|  | Finance - Other         | 62% |
|  | Finance Office - All    | 63% |
| Chief area leaders encourage cooperation among departments toward improving district operations. | Construction Management | -   |
|  | Finance - Other         | 74% |
|  | Finance Office - All    | 75% |
| Chief area leaders take steps to solve problems.   | Construction Management | -   |
|  | Finance - Other         | 78% |
|  | Finance Office - All    | 78% |

## Work Area Leadership

Table 4  
Finance Perceptions of Work Area Leadership in 2016

|  |                         |     |
|--|-------------------------|-----|
| The staff and supervisor(s) have a shared vision.                              | Construction Management | 73% |
|  | Finance - Other         | 66% |
|  | Finance Office - All    | 67% |
| There is an atmosphere of trust and mutual respect.                            | Construction Management | 55% |
|  | Finance - Other         | 68% |
|  | Finance Office - All    | 66% |
| Staff feel comfortable raising issues and concerns that are important to them. | Construction Management | 55% |
|  | Finance - Other         | 68% |
|  | Finance Office - All    | 66% |
| Supervisors consistently support staff.  | Construction Management | 73% |
|  | Finance - Other         | 76% |
|  | Finance Office - All    | 75% |
| Staff are held to high professional standards.                                 | Construction Management | 50% |
|  | Finance - Other         | 79% |
|  | Finance Office - All    | 74% |
| Staff performance is assessed objectively.                                     | Construction Management | -   |
|  | Finance - Other         | 71% |
|  | Finance Office - All    | 70% |
| Staff receive feedback that can help them improve their work.                  | Construction Management | 64% |
|  | Finance - Other         | 68% |
|  | Finance Office - All    | 67% |
| The procedures for evaluation are consistent.                                  | Construction Management | -   |
|  | Finance - Other         | 77% |
|  | Finance Office - All    | 75% |
| Supervisors effectively communicate policy.                                    | Construction Management | 70% |
|  | Finance - Other         | 62% |
|  | Finance Office - All    | 63% |

## Training and Professional Development

Table 5  
Finance Perceptions of Training and Professional Development in 2016

|   |                         |     |
|---|-------------------------|-----|
| I am satisfied with the types of professional development (learning/training) offered to me.    | Construction Management | 45% |
|   | Finance - Other         | 58% |
|   | Finance Office - All    | 53% |
| I am satisfied with the amount of professional development (learning/training) required of me.  | Construction Management | 73% |
|   | Finance - Other         | 80% |
|   | Finance Office - All    | 78% |
| I am satisfied with the opportunities for professional advancement (promotion) available to me. | Construction Management | 55% |
|   | Finance - Other         | 48% |
|   | Finance Office - All    | 49% |

## Policies and Procedures

Table 6  
Finance Perceptions of Policies and Procedures in 2016

|   |                         |     |
|---|-------------------------|-----|
| I know the procedures for reporting sexual harassment.    | Construction Management | 82% |
|   | Finance - Other         | 91% |
|   | Finance Office - All    | 89% |
| I know the procedures for filing a complaint.             | Construction Management | 64% |
|   | Finance - Other         | 87% |
|   | Finance Office - All    | 82% |
| I have experienced discrimination while employed at AISD. | Construction Management | 27% |
|   | Finance - Other         | 10% |
|   | Finance Office - All    | 14% |

## Work Area Expectations

Table 7  
Finance Perceptions of Work Area Expectations in 2016

|   |                         |     |
|---|-------------------------|-----|
| I am given deadlines that are reasonable.                                       | Construction Management | 73% |
|   | Finance - Other         | 87% |
|   | Finance Office - All    | 84% |
| My department/work group is given deadlines that are reasonable.                | Construction Management | 50% |
|   | Finance - Other         | 81% |
|   | Finance Office - All    | 75% |
| I am satisfied with the amount of autonomy and control I have over my own work. | Construction Management | 82% |
|   | Finance - Other         | 86% |
|   | Finance Office - All    | 85% |
| My work environment is too stressful.*  | Construction Management | 27% |
|   | Finance - Other         | 32% |
|   | Finance Office - All    | 31% |

Note. \* Due to the wording of this survey item, low percentages are desirable.

## Work Area Environment

Table 8  
Finance Perceptions of Work Area Environment in 2016

|   |                         |      |
|---|-------------------------|------|
| Morale is high in my work group.  | Construction Management | 64%  |
|   | Finance - Other         | 51%  |
|   | Finance Office - All    | 54%  |
| Cultural diversity is respected in my work group.                                 | Construction Management | 100% |
|   | Finance - Other         | 95%  |
|   | Finance Office - All    | 96%  |
| The opinions of staff in my work group are respected by employees in other areas. | Construction Management | 80%  |
|   | Finance - Other         | 73%  |
|   | Finance Office - All    | 75%  |
| Staff in my work group accomplish their jobs with enthusiasm.                     | Construction Management | 82%  |
|   | Finance - Other         | 63%  |
|   | Finance Office - All    | 67%  |
| The interactions among staff in my work group are cooperative.                    | Construction Management | 91%  |
|   | Finance - Other         | 87%  |
|   | Finance Office - All    | 88%  |
| Staff in my work group communicate with each other in an open and honest way.     | Construction Management | 73%  |
|   | Finance - Other         | 71%  |
|   | Finance Office - All    | 71%  |
| Staff in my work group 'go the extra mile.'                                       | Construction Management | 82%  |
|   | Finance - Other         | 84%  |
|   | Finance Office - All    | 84%  |
| Staff in my work group provide strong social support for each other.              | Construction Management | -    |
|   | Finance - Other         | 80%  |
|   | Finance Office - All    | 80%  |

## Facilities and Resources

Table 9  
Finance Perceptions of Facilities and Resources in 2016

|  |                         |      |
|--|-------------------------|------|
| Staff have sufficient access to appropriate materials necessary to do our work.                                    | Construction Management | 91%  |
|  | Finance - Other         | 83%  |
|  | Finance Office - All    | 85%  |
| Staff have sufficient access to technology, including computers, printers, software and Internet access.           | Construction Management | 100% |
|  | Finance - Other         | 90%  |
|  | Finance Office - All    | 92%  |
| Staff have sufficient training and support to fully utilize the available technology, software, data systems, etc. | Construction Management | 45%  |
|  | Finance - Other         | 65%  |
|  | Finance Office - All    | 61%  |
| Staff have sufficient access to office equipment and supplies such as copy machines, paper, pens, etc.             | Construction Management | 100% |
|  | Finance - Other         | 96%  |
|  | Finance Office - All    | 97%  |
| The work environment is clean and well maintained.   | Construction Management | 100% |
|  | Finance - Other         | 90%  |
|  | Finance Office - All    | 92%  |
| Staff have adequate space to work productively.  | Construction Management | 91%  |
|  | Finance - Other         | 87%  |
|  | Finance Office - All    | 88%  |
| My work group is provided sufficient data and information to make informed decisions.                              | Construction Management | 82%  |
|  | Finance - Other         | 78%  |
|  | Finance Office - All    | 79%  |
| I am satisfied with my health benefits.  | Construction Management | 82%  |
|  | Finance - Other         | 70%  |
|  | Finance Office - All    | 72%  |



## Employee Experiences with Negative Workplace Behaviors in their Work Area

Table 10

Percentage of Finance Staff Indicating Each Negative Workplace Behavior Occurs Once a Month or More in their Work Area and Never Occurs in their Work Area, both for 2016

|                            |                         | Once a Month<br>or More | Never |
|----------------------------|-------------------------|-------------------------|-------|
| Racial tension             | Construction Management | 0%                      | 82%   |
|                            | Finance - Other         | 0%                      | 81%   |
|                            | Finance Office - All    | 0%                      | 81%   |
| Bullying                   | Construction Management | 9%                      | 36%   |
|                            | Finance - Other         | 2%                      | 74%   |
|                            | Finance Office - All    | 3%                      | 67%   |
| Disrespect for supervisors | Construction Management | 9%                      | 36%   |
|                            | Finance - Other         | 9%                      | 62%   |
|                            | Finance Office - All    | 9%                      | 57%   |
| Disrespect for co-workers  | Construction Management | 18%                     | 27%   |
|                            | Finance - Other         | 13%                     | 48%   |
|                            | Finance Office - All    | 14%                     | 44%   |
| Unsafe practices           | Construction Management | 0%                      | 64%   |
|                            | Finance - Other         | 6%                      | 90%   |
|                            | Finance Office - All    | 5%                      | 85%   |
| Discrimination             | Construction Management | 27%                     | 64%   |
|                            | Finance - Other         | 2%                      | 81%   |
|                            | Finance Office - All    | 7%                      | 78%   |
| Sexual harassment          | Construction Management | 0%                      | 91%   |
|                            | Finance - Other         | 0%                      | 96%   |
|                            | Finance Office - All    | 0%                      | 95%   |

## Employee Experiences with Negative Workplace Behaviors in their Chief Area and the Central Office for 2016

Table 11

Percentage of Finance Staff Indicating Each Negative Workplace Behavior Occurs Once a Month or More and Never Occurs in their Chief Area and the Central Office in 2016

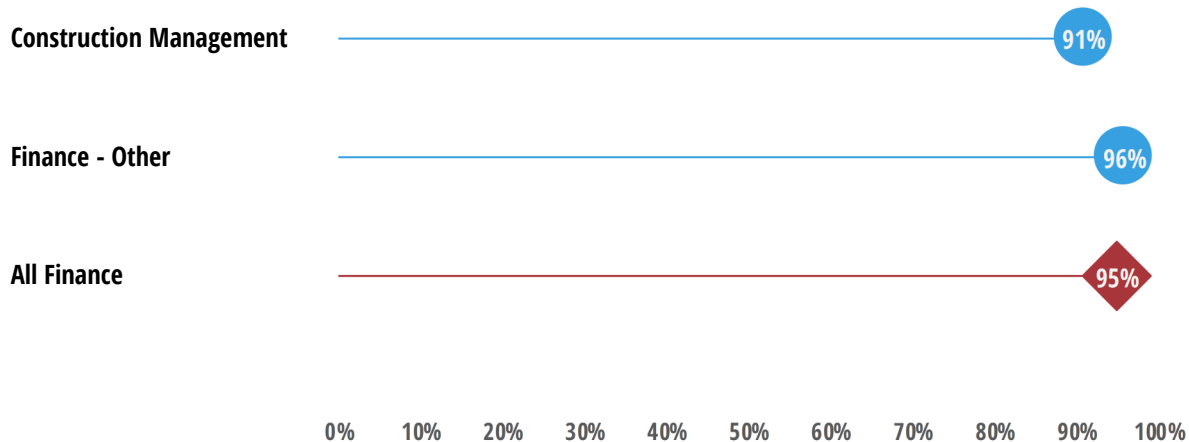
|                            |                         | Chief Area           |       | Central Office       |       |
|----------------------------|-------------------------|----------------------|-------|----------------------|-------|
|                            |                         | Once a month or more | Never | Once a month or more | Never |
| Racial tension             | Construction Management | -                    | -     | -                    | -     |
|                            | Finance - Other         | 0%                   | 91%   | 4%                   | 73%   |
|                            | Finance Office - All    | 0%                   | 90%   | 4%                   | 69%   |
| Bullying                   | Construction Management | -                    | -     | -                    | -     |
|                            | Finance - Other         | 0%                   | 80%   | 11%                  | 67%   |
|                            | Finance Office - All    | 0%                   | 77%   | 10%                  | 62%   |
| Disrespect for supervisors | Construction Management | -                    | -     | -                    | -     |
|                            | Finance - Other         | 9%                   | 57%   | 13%                  | 51%   |
|                            | Finance Office - All    | 10%                  | 54%   | 13%                  | 48%   |
| Disrespect for co-workers  | Construction Management | -                    | -     | -                    | -     |
|                            | Finance - Other         | 5%                   | 50%   | 14%                  | 48%   |
|                            | Finance Office - All    | 4%                   | 48%   | 12%                  | 45%   |
| Unsafe practices           | Construction Management | -                    | -     | -                    | -     |
|                            | Finance - Other         | 0%                   | 93%   | 7%                   | 86%   |
|                            | Finance Office - All    | 0%                   | 92%   | 6%                   | 80%   |
| Discrimination             | Construction Management | -                    | -     | -                    | -     |
|                            | Finance - Other         | 0%                   | 89%   | 11%                  | 73%   |
|                            | Finance Office - All    | 2%                   | 86%   | 12%                  | 69%   |
| Sexual harassment          | Construction Management | -                    | -     | -                    | -     |
|                            | Finance - Other         | 0%                   | 0%    | 4%                   | 86%   |
|                            | Finance Office - All    | 0%                   | 0%    | 4%                   | 82%   |

## Working at AISD

In the Finance Office, approximately 95% of employees agreed AISD is a good place to work (Figure 1). District-wide, approximately 90% of employees agreed that AISD is a good place to work.

Figure 1

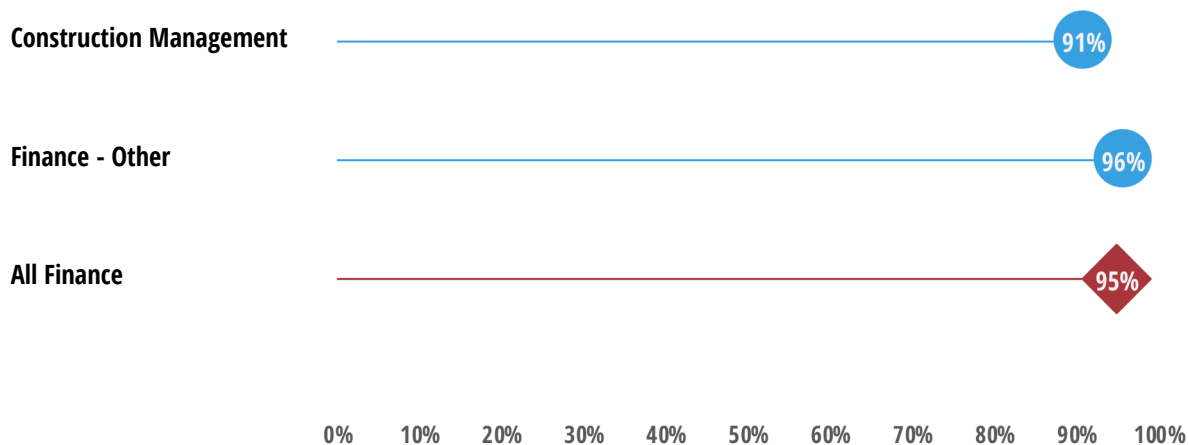
Most Finance Staff agreed that “Overall, AISD is a good place to work” in 2016.



In the Finance Office, approximately 95% of employees indicated they plan to continue working in their current job next year (Figure 2). District-wide, approximately 89% of employees indicated they plan to continue working in their current job next year.

Figure 2

Most Finance Staff plan to continue working in their current job next year.



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