

# Which Plan to Choose? The Determinants of Pension System Choice for Public School Teachers

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*This paper examines a natural experiment in which Washington State teachers were offered the opportunity to choose between enrolling in a traditional defined benefit (DB) plan and a hybrid plan with defined benefit and defined contribution (DC) components. We find plan preference is weakly related to estimates of the relative financial benefits of being in either the DB or hybrid system and strongly related to teacher age. Importantly, we also find that the majority of teachers prefer the hybrid plan, and that teachers opting into the hybrid plan tend to be more effective based on student output measures of teacher productivity. These results suggest that policy shifts toward pension systems that include DC options do not necessarily make teaching a less desirable profession, particularly for the most productive employees.*

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Public sector pension reform is currently a topic of significant policy interest due to the poor financial condition of many public systems. In the United States, estimates peg the national shortfall in public sector assets relative to liabilities at several trillion dollars.<sup>1</sup> In Europe, there are similar concerns about the financial state of public pension systems and many countries have begun to explore reforms in order to increase the likelihood that they will be fiscally sustainable into the future (Börsch-Supan, 2012). The great majority of public employees are covered by defined benefit (DB) pension plans (National Education Association, 2010; OECD, 2013), and in the U.S. a number of policymakers and experts (see, for example, Institutional Investor 2013) have proposed reforms that would move public pension systems toward defined contribution (DC) structures (which are by definition fully funded).<sup>2</sup> An aspect of the debate around pension reform that is not well understood is what the preferences of public employees for alternative versus traditional plan structures look like, and how reforms might affect the composition of the public sector workforce.

Most of the research on the pension choices of public sector employees focuses on one segment of the public sector workforce: university system employees (e.g., Clark, Ghent, and McDermed, 2006; Gerrans and Clark, 2013; Brown and Weisbenner, 2014). These studies find that choice between a DB and DC system is dependent on age, gender, and salary. They also report considerable variation in the proportion of employees choosing one type of system versus another, which is likely due to heterogeneity in preferences that is not captured by demographic or employment characteristics.<sup>3</sup> Attitudes about risk and financial knowledge and expectations about investment returns are, not surprisingly, important predictors of plan choice. This is made clear in Brown and Weisbenner (2014), who find that survey information on employees' beliefs and preferences dramatically increases the explanatory power of choice models.

An important issue that arises in the context of considering pension reform is whether changes to the pension system could affect workforce quality. Pension benefits represent an especially important component of overall compensation in the public sector (Lewin, Keefe, and Kochan, 2012), and DB pension structures have long been thought to be an important tool to recruit and retain high quality public sector employees (Dorsey, 1995; Ippolito, 2001). However, recent theoretical research (Glaeser and Ponzetto, 2013) questions whether this compensation structure is in fact efficient or simply reflects the political process that determines public sector pay. To our knowledge there is only one published study that incorporates a measure of employee productivity in a choice model to see whether a DB or DC system may be more desirable to more effective workers. Chingos and West (forthcoming) analyze pension choice among newly hired public school teachers in Florida who, when hired, are given a choice between a traditional DB plan (the default option) and a pure DC plan. The authors find that only about a quarter of teachers choose the DC plan, and that the likelihood of choosing this option is correlated with factors

<sup>1</sup> For more detail on estimated shortfalls, see Barro and Buck (2010), Bullock (2011), Novy-Marx and Rauh (2011), and Pew Center on the States (2010, 2012).

<sup>2</sup> Switching to a DC plan does not itself address exiting funding shortfalls, nor does it *necessarily* reduce the costs associated with the provision of retirement benefits.

<sup>3</sup> In each of these studies, the default option (i.e., the result of not making an active choice) is the traditional DB plan, and the percentage of employees choosing the DC plan ranges between 27 percent (Brown and Weisbenner, 2014) and 84 percent (Clark et al., 2006). The relatively high proportion of employees reported by Clark et al. (2006) may reflect the composition of their study sample, which is comprised entirely of university faculty members (as opposed to all types of university system employees).

related to greater professional mobility, including having an advanced degree and math or science backgrounds. They find a weak positive relationship between productivity and the propensity to choose the DC plan.

The research presented here builds on the work referenced above in several ways. First, like Chingos and West, we analyze the pension preferences of a large and important sector of employees enrolled in public pension systems (both in the U.S. and in Europe) that to date has not been the subject of many empirical analyses: public educators.<sup>4</sup> Second, we analyze choices between a traditional DB plan and an alternative plan structure that has not been previously studied: a hybrid pension plan with both DB and DC components. Third, our study focuses on both the choices of newly hired employees, and existing employees who are offered a transfer payment if they opt into the hybrid plan (within a specific time window). This component of the analysis is particularly relevant to policy-makers considering reforms that would provide incumbent employees the opportunity to opt into a new system. Fourth, we explicitly model the financial tradeoffs between the two pension systems for each individual, which has not been done in the prior literature with the exception of Brown and Weisbenner (2014), providing evidence on what it might cost states to induce incumbent employees to move into a hybrid plan. Finally, we estimate pension choice models that include a measure of employee productivity, adding to the currently sparse evidence on how pension reform may affect workforce quality.<sup>5</sup>

We find that the majority of teachers prefer the hybrid DB-DC plan to the traditional DB-only system, and that teacher age is highly predictive of choice. The measure of relative financial value of enrollment in one system versus another is also significant, though the magnitude of the estimated impact of the financial inducement on system choice is small. Importantly, we find that higher performing teachers are slightly more likely to choose the hybrid plan. We conclude that the experience in Washington suggests that governments operating traditional DB plans can, through pension reform, reduce their financial exposure while providing employees with a retirement system that they highly value. These results expand the range of evidence on the pension preferences of employees enrolled in public pension systems and are specifically relevant to a the large proportion of public employees who are employed in the education sector.

<sup>4</sup> The National Center for Education Statistics estimates that as of 2012 there were 3.7 million classroom teachers in the United States. Using the Center for Retirement Research's (CRR) Public Plans Database, we calculate that approximately 12 million employees are active members in state-sponsored DB plans. These data are publicly available at <http://crr.bc.edu/data/public-plans-database/>. In the European Union, approximately 1.2 percent of population is a public sector education employees (Division for Public Administration and Development Management, 2006).

<sup>5</sup> There is significant debate about whether pension reform would harm (e.g., Boivie, 2011; Weller, 2011) or enhance (e.g.,; the quality of the teacher workforce. Teachers' unions tend to be opposed to moves toward DC-type systems, making the explicit argument that moving away from the security of a DB system would make teaching less desirable, thereby negatively impacting the quality of the workforce Boivie (2011; Weller, 2011). But others (Aldeman and Rotherham, 2014; Chingos, and Whitehurst, 2014; Doherty, Jacobs, and Madden, 2012; Priestly Mahler et al., 2014; Rotherham, 2010) make the case that DB pension structures are out-of-step with today's more mobile workforce, leading more productive employees to shy away from the teaching profession.

## I. Background on Pension Choices in Washington State

In Washington state two groups of teachers have been able to choose between two Teacher Retirement Systems (TRS); we refer to these as the 1997 and the 2007 choice cohorts.<sup>6</sup> Between 1977 and 1996 all newly hired teachers were enrolled in TRS2, a pure DB plan. In 1996 the state created TRS3, a hybrid DB-DC plan, and offered teachers employed as of July 1996 (henceforth referred to as the “1997 Choice Cohort”) an ongoing option to transfer to the new TRS3 plan. An important aspect of this opportunity is that between July 1, 1996 and December 31, 1997 teachers received a transfer bonus payment when switching to the new plan. Initially, the size of the transfer payment was equal to 20 percent of an employee’s contributions to TRS2 plus accrued interest.<sup>7</sup> The size of the payment was increased by legislators to 40 percent on April 15, 1997, and to 65 percent in April 1998. Ultimately, all teachers who transferred to TRS3 prior to 1998 received the 65 percent transfer payment. While the option to transfer to TRS3 for the 1997 cohort is ongoing, the transfer bonus payment was only available to those who opted to transfer before the end of 1997, and the overwhelming majority of transfer decisions (over 98%) occurred between the July 1996 and December 1997.<sup>8</sup>

All new teachers hired between July 1996 and June 2007 were enrolled in the new hybrid plan and in July 2007, TRS2 was reopened as an option to new hires (henceforth referred to as the “2007 Choice Cohort”). While teachers in this choice cohort can choose between TRS2 or TRS3, they, unlike the 1997 Choice Cohort, did not receive any financial inducement to enroll in one or the other system. If an active enrollment decision is not made within the first 90 days of employment, the teacher is defaulted into the TRS3 plan.

The two primary differences between TRS2 and TRS3 (which are summarized in Table 1 below) are that 1) TRS3 has a DB benefit multiplier that is half that of TRS2 (0.01 vs. 0.02), and 2) in TRS3 employee contributions are placed in a personal DC account rather than the pension system’s fund. There are several other features of the plans that are important to comparing the plans’ relative value. First, the vesting period for TRS3 is twice as long as under TRS2 (10 vs. 5 years).<sup>9</sup> Second, the rules governing contribution rates (i.e., the cost of the plans to the employee) are different for the two plans: Under TRS2, the contribution rates are determined by the state, whereas TRS3 members must contribute at least 5 percent of salary into their DC accounts. Third, TRS3 employees who separate with 20 or more service credit years (SCY) see their DB annuity increase by approximately three percent each year between separation and retirement (up to age 65).<sup>10</sup>

[TABLE 1 ABOUT HERE]

<sup>6</sup> The state currently operates three retirement systems, an older, more generous, pure DB plan that covers teachers hired prior to 1977, and the two plans that we describe below.

<sup>7</sup> TRS2 contributions earn 5.5 percent interest, compounded quarterly.

<sup>8</sup> During the transfer bonus period, 18,535 teachers (75 percent of those eligible) transferred to TRS3.

<sup>9</sup> The vesting period for teachers in the 1997 cohort was grandfathered in, such that it was 5 years for both those who chose TRS2 and TRS3.

<sup>10</sup> This can dramatically increase the value of the DB annuity, making it less vulnerable to being eroded by inflation.

## II. Data

Confidential data on teacher retirement system choices that are maintained by the Washington State DRS are used to model teachers' pension system choices. These data are merged with administrative records from the Washington State Office of Superintendent for Public Instruction (OSPI) and the Professional Education Standards Board (PESB). The administrative records are supplemented with school- and district-level information from the National Center for Education Statistics' Common Core of Data (CCD). The DRS data provide record of every transaction between a teacher and DRS between the beginning of his or her career and 2010. The OSPI data include information on teacher demographics, position assignment, salary, and experience. Data on teacher endorsements (e.g., English, math, and science) and certifications are from PESB records. The CCD provides school-level data on size, demographics, passage rates of standardized tests, Title I status, and the percentage of students receiving free lunch. District-level data include test-passage rates, size, and type of locale (e.g., rural or urban).

The two populations of interest for this study are the two cohorts of teachers who were able to choose between the TRS2 and TRS3 pension plans in 1997 and in 2007–2010. Full time classroom teachers are identified using the OSPI personnel data on the basis of duty codes, activity codes, and the percentage of FTE employment classified as a certificated position.<sup>11</sup> DRS administrative data is used to identify when a teacher was hired, and by extension, whether he or she belongs to the 1997 or 2007 choice cohort. The 1997 cohort is defined as teachers enrolled in TRS2 prior to July 1996; the 2007 cohort is defined as teachers hired after July 1, 2007.

The demographic composition of the choice cohorts and the proportions of teachers choosing TRS3 are summarized in Table 2 for different subgroups defined by teacher, school and regional characteristics.<sup>12</sup> Teachers in the 1997 Choice Cohort, which is comprised of experienced teachers, are significantly older than those in the 2007 Choice Cohort, which is comprised of new hires. The proportion of male teachers is smaller in the 2007 Choice Cohort, but the samples are otherwise quite similar. Overall, teachers in both choice cohorts were more likely to choose TRS3 than TRS2, but the proportion of teachers choosing TRS3 is substantially higher in the 1997 cohort (75 percent vs. 61 percent). This is not surprising given the transfer payments offered in 1997, but it is notable because the plan a teacher defaults into if not making an active choice is TRS2 in 1997 and TRS3 in 2007.

[TABLE 2 ABOUT HERE]

<sup>11</sup> Employees whose average certificated FTE (taken over all years of recorded employment) is less than 85 percent are dropped. We also drop employees whose highest assignment percentage is less than 50 percent. These teachers may have positions at two or more schools and/or districts, and school and district-level control variables are less likely to be representative of a teacher's situation.

<sup>12</sup> The descriptive statistics reported in Table 2 are taken over the sample used in the empirical analysis presented in Section IV. In order to estimate the relative financial value of TRS2 and TRS3 some teachers are restricted from the sample due to outlying values of age and salary. Teachers aged 65 and older and 60 and older are restricted from the 1997 and 2007 choice cohorts respectively. The assumption of retirement at age 65 is inconsistent with employment after age 65 and for those who would be unvested at 65 (i.e., those newly hired after the age of 60). Teachers with reported total salaries lower than \$25,000 and \$32,000 and higher than \$100,000 and \$75,000 are restricted from the 1997 and 2007 choice cohorts respectively.

### III. A Model of Pension Choice

Here we describe the pension choice faced by Washington teachers in terms of trade-offs provided by the two plans, advance a measure of the relative financial benefits provided by TRS2 and TRS3, and specify an empirical model that is estimated in the following section.

#### A. Tradeoffs between TRS2 and TRS3

*Relative Financial Value.*—Central to a teacher’s choice between TRS2 and TRS3 is comparison of the level of financial benefit the two plans are likely to provide in retirement. Numerous analyses have in fact found that employees (including public educators) respond to the financial incentives embedded in retirement benefits (see, for example, Ippolito 2002; Chan and Stevens 2004; Asch, Haider, and Zissimopoulos 2005; Furgeson, Strauss, and Vogt 2006; Koedel et al. 2011; Ni and Podgursky 2011). As such, we expect estimates of the relative financial benefits of the two plans to be significant predictors of pension choice. While we anticipate relative financial value to predict teachers’ choices, there is also evidence that employees may hold inaccurate perceptions of their pensions, and act on their beliefs about financial benefits regardless of whether those beliefs are accurate (Chan and Stevens, 2008; Brown and Weisbenner, 2014). We of course do not directly observe these perceptions so must interpret the findings on relative financial value as the effect of value mediated through teachers’ understanding of its implications.

As a measure of relative financial value we use the internal rate of return (*IRR*), which is calculated for each teacher and each potential year of separation as the constant rate of return earned on DC assets that would be required to satisfy the equality:  $NPV_{TRS3} = NPV_{TRS2}$ , where  $NPV_*$  is the net present value of the pension plan at the point in time in which a pension choice is being made. Following Koedel et al. (2013), the relative value measure for each potential teacher-separation year is weighted by the probability the teacher will separate in that year, given his or her current age and level of experience (see Appendix A for details on pension value calculations).

Teachers for whom the *IRR* is high should be relatively less likely to select TRS3 since they would have to assume a high rate of return on the DC portion of TRS3 to equate it to the discounted value of TRS2, and vice versa. We find that on average, the expected *IRR* is lower among teachers who choose to enroll in TRS3 (5.7 vs. 7.0 for the 1997 Cohort and 6.9 vs. 7.2 for the 2007 Cohort). The distributions of *IRR* values are substantially different for TRS2 vs. TRS3 choosers among the 1997 cohort, but are essentially the same among the 2007 cohort. Given these patterns we expect relative pension wealth to be predictive of pension choice among the 1997 cohort, but to have less predictive power among the 2007 cohort.

*Portability.*—Because the relative value of TRS2 and TRS3 varies with length of tenure, a teacher’s expectations about tenure may play a role in pension preference. Generally speaking, TRS3 provides more flexibility in terms of separation and retirement timing, but TRS3 has a longer vesting period than TRS2 (10 years vs. 5 years) for those in the 2007 Choice Cohort. We do not directly observe teachers’ expected tenures, but teacher mobility has been the subject of labor market analyses that identify several teacher and work-environment characteristics that are strongly related to tenure length. Those with better labor market opportunities outside of teaching, such as those with math and science training, are less likely to enter the teaching profession (Goldhaber and Liu, 2003), and having become a teacher, more likely to

leave the profession (Murnane and Olsen, 1989). And number of studies show that the demographics and achievement levels of students in a school have been found to be important determinants of teacher mobility (Hanushek, Kain, and Rivkin 2004; Boyd et al. 2005; Scafidi, Sjoquist, and Stinebrickner 2007; Borman and Dowling 2008; Goldhaber, Gross, and Player 2010) with teachers being more likely to attrit from schools serving more economically disadvantaged student populations. Finally, a number of studies show that teacher mobility and attrition from the profession varies along the effectiveness distribution (Hanushek, Kain, and Rivkin 2004; Krieg 2006; Boyd et al. 2007; Goldhaber, Gross, and Player 2010; Chingos and West 2012), with the general finding that more effective teachers are less likely to leave the profession.

*Risk.*—While both pension plans provide a guaranteed benefit for life for those teachers who are vested, the guaranteed benefit (though not necessarily the total benefit) is roughly half as large under TRS3. As such, TRS3 is less likely to appeal to teachers who are more risk averse. A number of teacher characteristics may be related to risk aversion. Studies suggest that women are more risk averse than men in regards to the structuring of compensation (Croson and Gneezy, 2009; Dohmen and Falk, 2011). Higher income individuals are more able to accommodate financial risk and are likely to be less risk averse.<sup>13</sup> Risk aversion has also been found to increase with age (Hallahan, Faff, and McKenzie, 2004). Analyses of the trade-offs between DB and DC plans have found that DB plans become relatively attractive as an employee ages due to the lower probability of the employee changing jobs (Childs, Fore, Ott, and Lilly, 2002) and because it allows employees to increase diversification of financial assets by reducing exposure to financial market risk (McCarthy, 2003). Other analyses of pension choice find that minorities are more likely to choose DB plans (Chingos and West, forthcoming.; Clark et al., 2006) and there is evidence that risk aversion varies with ethnicity (Gutter, Fox, and Montalto, 1999; Yao, Gutter, and Hanna, 2005).

### *B. Empirical Specification*

As discussed above, factors related to relative financial value, portability, and risk are likely to influence an individual's choice between TRS2 and TRS3, and these factors are likely to be related to a number of teacher and work-environment characteristics. But while empirical links between our control variables and risk preferences and teacher mobility may justify the inclusion of these variables in the empirical model, it does not fully support the interpretation of the coefficients on these variables as evidence of *why* teachers choose a particular plan.<sup>14</sup> That said, an important question for any policymaker considering pension reform is how reform might affect the composition of the workforce. In this sense, the relationship between teacher characteristics and pension choice are of interest in and of themselves, even if the mechanisms underlying these relationships cannot be illuminated by the available data.

Of particular interest is the relationship between pension choice and teacher quality, as a primary function of pension benefits is to recruit and retain the highest quality workers. There is significant policy

<sup>13</sup> Consistent with this, Nadler and Wiswall (2011) find that teachers in districts with higher base salaries are more likely to approve implementation of performance-based pay structures, under which compensation levels are less certain.

<sup>14</sup> In other words, analyzing whether and how teachers' preferences for risk and portability affects pension choice would likely require detailed survey data to elicit information from teachers about their perceptions at the point they are making choices, as was done by Brown and Weisbenner (2014).

concern about the overall quality of the teacher workforce and, in particular, whether the profession is drawing talented college graduates (Hanushek and Pace 1995; Goldhaber and Liu 2003; Lakdawalla 2001; Corcoran, Evans, and Schwab 2004; Goldhaber and Walch, 2014). Several studies suggest that the decline over time in the academic caliber of the teacher workforce may be related, at least in part, to compensation structures in the teaching profession (e.g. Hoxby and Leigh 2004; Goldhaber 2006; Chingos and West, 2012). In an analysis of the “push” and “pull” incentives created by DB pension structures in Missouri, Koedel et al. (2013) conclude that these incentives have a negative, but small, influence on the overall effectiveness of the teacher workforce. These studies suggest that preferences for different compensation structures (including type of pension plan) may vary with teacher effectiveness. Given the debate around whether pension reforms would be likely to have a positive (e.g., Doherty et al., 2012; Aldeman and Rotherham, 2014; Mahler et al., 2014) or negative (e.g., Boivie, 2011; Weller, 2011) influence on the quality of the teacher workforce, these findings should be of significant policy interest.

We estimate models that control for measures of teacher effectiveness (used interchangeably with “teacher productivity”). The effectiveness measure we employ is value-added, which is a statistical measure of individual teachers’ contributions to student learning as measured by performance on standardized tests.<sup>15</sup> Value-added is now being used in a number of states and localities as a component measure of teacher job performance (Goldhaber, 2010) and allows us to rank teachers according to an output measure of productivity. We estimate models using a continuous value-added score as well as models with an indicator of having an above-average score. Specifications that include these measures are estimated separately because the measure of teacher effectiveness is available for a subset of teachers who can be matched to their students during the 2007–2010 school years. It is possible to estimate value-added job performance measures for this subset of teachers – 2,363 teachers in the 1997 cohort and 665 teachers in the 2007 cohort.<sup>16</sup> For more detail on the econometric specification of the value added models we employ, see Appendix B.

The primary difference between the overall study sample and the subset of teachers with value-added scores is that they teach only in grades 4-6 (where teachers can more readily be linked to the individual students in their classes), and were employed during at least one of the 2007-2010 school years (the years for which data are available). The value-added sub-sample of teachers are slightly more likely to be women and to teach in suburban districts, but overall the demographics of the sub-sample looks very similar to the full sample of teachers. However, two factors may limit the generalizability of the coefficients on teacher effectiveness. First, among the 1997 cohort, score availability is restricted by teacher attrition and retirement during the time period between 1997 and 2007. Second, the value-added estimates are determined *after* teachers’ pension choices. For the 1997 model in particular, this introduces potential selection problems related to the relationship between teacher effectiveness, pension choice, and attrition.

A teacher’s pension choice is characterized by the following model:

<sup>15</sup> An extensive literature on value added shows this measure to be one of the strongest school related factors predicting student achievement on tests (e.g. Goldhaber and Hansen, 2013; Hanushek and Rivkin, 2010; Kane and Staiger, 2008) and that it also predicts a number of later life outcomes (Chetty et al., 2014).

<sup>16</sup> For more on the estimation of teacher value added models see Aaronson et al. (2007), Goldhaber et al. (2013), and McCaffrey et al. (2004).

$$(1) \quad Y_i^* = E[U_i(\text{TRS3})] - E[U_i(\text{TRS2})]$$

$$Y_i = \begin{cases} 1, & Y_i^* \geq 0 \\ 0, & Y_i^* < 0 \end{cases},$$

where  $Y_i^*$  is a latent variable equal to the difference between employee  $i$ 's expected utility under TRS2 and her expected utility under TRS3, and  $Y_i$  is the observed pension choice (equal to one if the employee chooses TRS3).  $Y_i^*$  is assumed to be a function of the expected relative financial value of TRS2 and TRS3 and teacher and work-environment characteristics for teacher  $i$ :

$$(2) \quad Y_i^* = \alpha + \beta_1'x_{1i} + \beta_2'x_{2i} + u_i,$$

where  $x_{1i}$  is a measure of employee  $i$ 's relative pension wealth and  $x_{2i}$  is a vector of teacher, work-environment, and geographic characteristics. From these equations, we obtain a binary choice model:

$$(3) \quad \text{Prob}(y_i = 1) = \text{Prob}(u_i > -(\beta_1'x_{1i} + \beta_2'x_{2i})).$$

The binary choice model is estimated separately for each of the choice cohorts as a logit model. There are several reasons for modeling pension choice separately for these two groups (a Chow Test confirms that it would be inappropriate to model the pension choice on a pooled sample). First, the plan a teacher defaults into is different (TRS2 in the 1997 cohort and TRS3 in the 2007 cohort), and there is substantial evidence that which choice is the default option is important (Thaler and Sunstein, 2008). Second, the contexts under which choices were made are different: teachers in the 1997 cohort choose whether or not to switch out of a plan they had been enrolled in (some for long periods of time), while those in the 2007 cohort make first-time enrollment decisions. Finally, there are significant differences between the two time periods in terms of the teacher labor market and the investment environment.<sup>17</sup> These issues also make it difficult to identify what is driving different behavior across cohorts: our data do not allow us to disentangle the effects of default settings, the choice context, and dynamic factors that might differently influence investment choices in time periods that are 10 years apart.

#### IV. Results

The results for the pension choice models are reported in Tables 3 and 4 and are estimated with district fixed-effects.<sup>18</sup> Table 3 presents the primary regression results for both choice cohorts, and Table 4 presents models estimated with controls for teacher effectiveness.<sup>19</sup>

The proportion of teachers choosing TRS3 is significantly higher for the 1997 Choice Cohort than the 2007 Cohort: 75 percent versus 61 percent. But, as we noted above, teachers in these groups are quite

<sup>17</sup> For example, under the Bush Administration's No Child Left Behind legislation, the teaching profession has faced greater scrutiny, particularly in the form of pressure for more accountability for student outcomes.

<sup>18</sup> The fixed-effect results in Tables 3 and 4 are estimated as unconditional maximum likelihood models, for which obtaining marginal effects is straightforward. As discussed by Katz (2001), they are more sensitive to bias than the conditional MLE when the number of "within" observations is small. Hence, we also estimated conditional logit models as a specification check and found that they produced nearly identical coefficient estimates.

<sup>19</sup> The IRR is highly collinear with age for the 2007 choice cohort so age dummies and IRR cannot be included in the same regression. This is not true for the 1997 cohort since teachers in that cohort were much more varied in age and experience.

different from one another demographically (e.g. in terms of age and experience, see **Table 2**) given the way the choice of pension system was introduced to each cohort. To explore underlying differences in the propensity to choose TRS2 versus TRS3 between the two cohorts we estimate a model on a sample pooled across both cohorts, but restricted to teachers with two years or less of experience. We find that even controlling for relative financial value and teacher characteristics, teachers in the 1997 Choice Cohort are approximately eight percent more likely to choose TRS3. One possible explanation for this is the shorter vesting period for TRS3 for the 1997 Cohort (because its five-year vesting period was grandfathered in), but as discussed above, the differing choice contexts and time periods faced by the two choice cohorts do not allow us to pin down what combination of influences might be driving the differing popularity of TRS3.

#### *A. Factors Predicting System Choice*

Selected coefficients from the logit model estimations for the 1997 and 2007 cohorts are presented in Table 43 as marginal effects. The explanatory power of the 1997 models is modest, but consistent with what has been reported in other empirical studies of pension choice (e.g., Brown & Weisbenner 2009, Chingos & West 2013, Yang 2005) that do not include survey data (as in Brown & Weisbenner, 2014), but the control variables explain less of the variation in pension system choice for the 2007 Choice Cohort.<sup>20</sup> For both cohorts, the inclusion of school district fixed effects significantly improves model fit but has little impact on the magnitudes of the estimated coefficients.

[TABLE 3 ABOUT HERE]

We find a significant relationship between plan choice and our measure of relative financial value. For both choice cohorts, the coefficient on IRR is significant and negative, though its magnitude differs across cohorts: a one percentage-point increase in the IRR is estimated to decrease the probability of choosing TRS3 by about 2.2 percentage points for the 1997 choice cohort but only by about 1.4 percentage points for the 2007 cohort. When age is excluded from the 1997 Choice Cohort model (column 2), the marginal effect of the IRR increases from 2.2 percentage points to 3.8 percentage points.

Given the large proportions of teachers choosing TRS3 (75 and 60 percent for the 1997 and 2007 Choice Cohorts respectively), large changes in relative pension value are associated with relatively small changes in the proportion choosing a plan. However, other analyses have found similarly small effect sizes. Brown and Weisbenner (2014) obtain a coefficient of -7.2 on the ratio of the NPVs of the DB and DC plans. Yang (2005), who also models pension choice controlling for an IRR measure of relative financial value, reports a coefficient of -0.0191. Several factors are likely to limit the extent to which IRR predicts plan choice. First, we do not observe each individual's expected length of tenure, which can have a large influence on the value of IRR. Second, it is likely that some teachers did not take the time to carry out a careful financial comparison of the two plans.<sup>21</sup> Third, unobserved attitudes about risk, personal control over investments,

<sup>20</sup> When the 1997 models are estimated as linear probability models, we obtain  $R^2$  values between 0.071 and 0.094.

<sup>21</sup> There is evidence of low financial literacy in countries with well developed financial markets (Lusardi and Mitchell, 2011). There is also evidence that many teachers in Washington State are not knowledgeable about their pension plans. DeArmond and Goldhaber (2010) report that less than half of surveyed teachers in TRS3 described their plan-type correctly.

and preferences for non-financial retirement system attributes may play a larger role in pension choice than relative financial value for many individuals (e.g., Brown and Weisbenner, 2014).

As described in Section I, teachers in the 1997 Choice Cohort received a transfer bonus payment equal to the 65 percent of the their accrued contributions into TRS2. Our results suggest that the size of the bonus payment (i.e., whether it was 20, 40 or 65 percent) might not have had a large influence on the proportion of teachers who transferred to TRS3. Washington is estimated to have paid about \$200 million to teachers who transferred from TRS2 to TRS3 in 1996, but we estimate that the effect of the 65 percent transfer bonus only increased enrollment in TRS2 by about three percentage points.<sup>22</sup> This suggests that a similar proportion of the 1997 Choice Cohort would have transferred to TRS3 even if the transfer bonus not been offered.<sup>23</sup>

Teacher characteristics that have been interpreted in the literature as being associated with greater risk aversion (see section III.A) are associated with a lower probability of choosing TRS3. Among the 1997 cohort, older, lower-salary, and non-white teachers are significantly less likely to choose TRS3. For the 2007 cohort, we cannot include both age and IRR controls due to collinearity, and cannot disentangle the effects of age and relative financial value on pension choice. The other findings, however, are generally in line with those of the 2007 Choice Cohort. Males are significantly more likely to choose TRS3, and salary has a positive but statistically insignificant influence. Teachers hired in the 2008-2009 school year are significantly less likely to choose TRS3, suggesting that the 2008 financial crisis may have influenced teachers' perceptions of the riskiness of TRS3.

Somewhat surprisingly, we find little consistent evidence for either cohort that pension system choices are associated with the teacher and workplace characteristics related to teacher mobility. Teachers with math or science endorsements are no more likely to choose the hybrid plan. A school's grade level is not predictive of pension choice, nor is the proportion of disadvantaged students.<sup>24</sup>

<sup>22</sup> Specifically, we use parameters obtained from model (1) in Table 3 to predict the probability that each individual teacher transferred into TRS3 with: 1) an IRR assuming no transfer bonus and assuming the actual 65 percent bonus. We then averaged across these individual probabilities to obtain an estimate of the proportion opting into TRS3 under each scenario.

<sup>23</sup> It is, however, important to acknowledge that while the estimated impact of the transfer bonus (estimated based on how it affects individual teachers' IRR) appears to be small, the mere existence of a "bonus" may have made transferring to TRS3 appear more attractive by, for instance, generating awareness and excitement about the potential to move to the TRS3 system.

<sup>24</sup> These coefficients are not reported in Table 3, but are available in upon request.

### B. Pension Choice and Teacher Effectiveness

The models in Table 4 add measures of teacher effectiveness for the subsample of teachers for whom they are available.<sup>25,26</sup> In the 1997 cohort, the coefficient on the continuous measure of teacher effectiveness is significant and positive: A one standard deviation change in teacher effectiveness (0.14 for the 1997 Choice Cohort) is associated with an approximately 2-3 percentage point increase in the predicted probability of choosing TRS3. When an indicator of above average effectiveness is used in place of the continuous measure of achievement we obtain similar results: above average teachers are approximately 4 percent more likely to choose TRS3 than below average teachers.

[TABLE 4 ABOUT HERE]

In the 2007 cohort a similar pattern is observed, but with larger marginal effects and less statistical significance. A one standard deviation change in effectiveness (0.14 for the 2007 Choice Cohort) is associated with a six percentage point increase in the predicted probability of choosing TRS3. When we specify the model with an indicator of above-average effectiveness, the above average teachers are 8-10 percentage points more likely to choose TRS3 teachers with below-average value-added scores.<sup>27</sup>

## V. Policy Implications and Conclusions

We study two periods of time during which public school teachers in Washington State have been able to choose between a hybrid plan (TRS3) and the state's traditional DB plan (TRS2). At a basic level, we find substantial support for the notion that teachers are willing to consider a move from a traditional DB to a hybrid DB-DC system: approximately 75 percent of teachers in the 1997 choice cohort transferred from the traditional DB plan to the hybrid plan. The overall popularity of the hybrid plan in 1997 is notable for the fact that the default (i.e. the result of taking no action) was to remain in TRS2. Among new hires, approximately 60 percent of teachers enroll in TRS3 during the study period, despite the fact that new hires face a longer vesting period under TRS3.

While our findings speak most directly to the public education sector in the U.S., they also add to the existing body of evidence on public-sector pension preferences, which has tended to be informed by analysis of pension choice among university system employees (e.g., Clark et al., 2006; Gerrans and Clark, 2013; Brown and Weisbenner, 2014). The extent to which these results can be generalized to the public sector workforce may be limited given that the teacher workforce in Washington (as in most other U.S.

<sup>25</sup> We estimate the choice models with value-added scores from several different value-added model (VAM) specifications (see Appendix B). When we use value-added estimates from models that include school or student fixed effects the coefficients are similar, but generally insignificant. This is not surprising given the high correlation between estimates obtained from different VAMs and the fact that the school and student fixed effects scores are estimated with less precision. The models in Table 4 are also estimated with quintile indicators. For the 1997 Choice Cohort, the positive relationship between effectiveness and a preference for TRS3 is primarily driven by the top quintile. For the 2007 Choice Cohort, it is the top two quintiles (and top 3 in the active chooser models) that exhibit a stronger preference for TRS3.

<sup>26</sup> As discussed in Section III.B, two factors limit the generalizability of the results presented in Table 4: 1) the amount of time between the pension choice and period in which the period over which VAMs are estimated, and 2) the fact that value-added scores can only be estimated for a sub-sample of teachers.

<sup>27</sup> When teachers who defaulted into TRS3 are excluded, the magnitude and significance of the effects increase.

states) is relatively homogenous in terms of their education (all have a bachelor's degree or higher) and compensation (teacher are paid on a salary schedule defined primarily by degree and experience) compared to the overall public-sector workforce. Teachers' relatively high level of education attainment, for instance, may correspond with above average financial literacy (Lusardi and Mitchell, 2007) and different pension preferences than public sector employees in general. But we would argue that the findings on teachers is interesting itself given their large share of the public sector workforce and therefore outsized influence on public pensions.

We find that teachers are responsive to the relative financial value of the plans, but the average marginal effects, while statistically significant, are modest (particularly for the 2007 choice cohort). It is somewhat speculative to consider what would have happened had the state not offered a transfer bonus to teachers in 1997, since the publicity and discussion of the bonus might have generated interest in TRS3 independent of its financial influence, but our estimates suggest that a great majority of those receiving the transfer bonus would have transferred to the new hybrid system even had the bonus not been offered.

Our analysis is one of the first studies to incorporate a direct measure of employee productivity into pension choice and we find evidence that more effective teachers are more likely to choose the hybrid pension plan. The general popularity of the hybrid system and the findings on teacher effectiveness provide suggestive evidence that the pension reform in Washington might increase the quality of recruits to the teacher workforce (at least as measured by value-added) by making compensation structures more desirable to high-performing teachers. That said, we wish to be cautious about this conclusion since the teachers for whom we have a performance estimate represent only a small slice of the workforce, and these findings may not generalize to the workforce in general. Moreover, the quality of the workforce could also be affected by impacts of the pension system on teacher retention (Koedel et al., 2013).<sup>28</sup>

Policy debates about public pension system reform tend to be contentious and polarizing. This is unfortunate because the experience in Washington State demonstrates that traditional pension systems can be restructured in ways that are desirable to both employees and states. The majority of employees in our analysis exhibit a preference for the hybrid plan. At the same time, this plan is desirable from the state's perspective in that it lessens its exposure to investment risk and the potential for future funding shortfalls.

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<sup>28</sup> The fact that Washington State is simultaneously operating two pension systems provides an opportunity to explore the effect of plan design on attrition and workforce quality as a future line of research.

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## Tables

TABLE 1. KEY FEATURES OF WASHINGTON STATE TEACHER RETIREMENT SYSTEM PLANS

	TRS2	TRS3	
	Membership Definition	Hired 1977 – 1996 ( <i>default</i> ) Hired 2007 – pres. ( <i>opt in</i> )	Hired 1977 – 1996 ( <i>option to transfer</i> ) Hired 1996 – 2007 ( <i>mandated</i> ) Hired 2007 – pres. ( <i>default</i> )
Type	Traditional Defined Benefit	<u>DB Component</u>	<u>DC Component</u>
Vesting Period	5 years	10 years <sup>b</sup>	N/A
Employee Contributions	Set by legislature depending on status of pension fund <sup>a</sup>	N/A	5% - 15% (employee's choice)
Employer Contributions	Set by legislature depending on status of pension fund	Identical to TRS2 contributions	N/A
Annual Benefit Formula	$0.02 * (AFC) * (SCY)$	$0.01 * (AFC) * (SCY)$	N/A

<sup>a</sup> In the decade preceding 1997, the employee contribution rate averaged 6.6 percent, ranging between 6.9 percent and 6.03 percent. In the decade preceding 2008, employee contribution rates ranged between 0.15 percent and 4.26 percent.

<sup>b</sup> The five year vesting period was grandfathered in for those in the 1997 cohort so that the vesting period is five years for both TRS2 and TRS3. For the 2007 cohort, an employee is vested with five SCY if at least one SCY has been earned after the age of 44.

TABLE 2. PROPORTION CHOOSING TRS3 BY SELECTED TEACHER AND SCHOOL CHARACTERISTICS

	Demographic Characteristics of Samples by Cohort <sup>a</sup>			Proportion Choosing TRS3 by Teacher Characteristic <sup>b</sup>		
	1997	2007	2007 Active Choosers	1997	2007	2007 Active Choosers
Overall	1.00	1.00	1.00	0.75	0.61	0.52
Age						
< 30	0.12	0.54	0.55	0.81	0.62	0.54
30-35	0.16	0.16	0.16	0.82	0.64	0.54
35-45	0.39	0.17	0.17	0.81	0.57	0.47
45-55	0.28	0.10	0.11	0.68	0.54	0.46
55-65	0.05	0.02	0.02	0.33	0.55	0.45
Gender						
Male	0.33	0.27	0.25	0.78	0.64	0.54
Female	0.67	0.73	0.75	0.74	0.60	0.51
Ethnicity						
Asian	0.02	0.03	0.03	0.66	0.62	0.54
Black	0.02	0.02	0.02	0.59	0.56	0.38
Hispanic	0.02	0.04	0.04	0.68	0.64	0.56
Native American	0.01	0.01	0.01	0.66	0.48	0.43
White	0.93	0.90	0.90	0.76	0.61	0.52
Year: 2008	NA	0.59	0.59	NA	0.62	0.54
Year: 2009	NA	0.41	0.41	NA	0.59	0.49
Observations	22,649	4,706	3,841	22,649	4,706	3,841

<sup>a</sup> These proportions are calculated over the entire sample. For example, 12 percent of teachers in the 1997 Choice Cohort are under the age of 30.

<sup>b</sup> These proportion are calculated within groups. For example, 81 percent of teachers under 30 in the 1997 Choice Cohort chose to transfer to TRS3.

TABLE 3. PENSION CHOICE LOGIT MODELS: AVERAGE MARGINAL EFFECTS

Dependent Variable: Choice = TRS3	1997 Choice Cohort		2007 Choice Cohort
	(1)	(2)	(3)
Age: 30-35	-0.0090 (0.0118)		
Age: 35-45	-0.0186 (0.0124)		
Age: 45-55	-0.0885*** (0.0158)		
Age: 55-65	-0.2190*** (0.0267)		
Gender: Male	0.0017 (0.0065)	-0.0042 (0.0065)	0.0462** (0.0171)
Ethnicity: Asian	-0.0560** (0.0177)	-0.0591*** (0.0177)	-0.0032 (0.0383)
Ethnicity: Black	-0.0696*** (0.0191)	-0.0683*** (0.0192)	-0.0967 (0.0499)
Ethnicity: Hispanic	-0.0246 (0.0173)	-0.0230 (0.0174)	0.0297 (0.0368)
Ethnicity: Native Amer.	-0.0520 (0.0267)	-0.0519 (0.0268)	-0.0879 (0.0978)
Degree: MA or PhD	0.0314*** (0.0061)	0.0333*** (0.0061)	0.0134 (0.0194)
Salary Quartile			
1 (lowest salaries)	Ref. Cat.	Ref. Cat.	Ref. Cat.
2	0.0385*** (0.0090)	0.0393*** (0.0089)	0.0238 (0.0212)
3	0.0484*** (0.0104)	0.0488*** (0.0102)	0.0266 (0.0249)
4 (highest salaries)	0.0700*** (0.0120)	0.0622*** (0.0118)	0.0055 (0.0291)
Year: 2009			-0.0420** (0.0150)
Internal Rate of Return	-0.0217*** (0.0021)	-0.0381*** (0.0017)	-0.0133*** (0.0034)
Observations	22,344	22,344	4,604
Pseudo-R <sup>2</sup>	0.128	0.124	0.0656

\*\*\* Significant at the 0.1 percent level.

\*\* Significant at the 1 percent level.

\* Significant at the 5 percent level.

*Notes:* All models are estimated with school district fixed effects. The table does not report the complete set of covariates. These models also included the following: indicator of years of service credit being 0-5 years, 5-10 years, and 10+ years (1997 Choice Cohort only); indicators of holding an endorsement in the math/science, elementary, PE/health, arts, and special education subject areas; school level indicators (elementary, middle, high, and other); locale type indicators (urban, suburban, town, and rural). The full regressions are available upon request.

TABLE 4. AVERAGE MARGINAL EFFECTS OF TEACHER EFFECTIVENESS ON PENSION CHOICE

	(1)	(2)	(3)	(4)	(5)	(6)
Dependent Variable: Choice = TRS3						
Internal Rate of Return	-0.0331*** (0.0096)	-0.0335*** (0.0096)	-0.0050 (0.0103)	-0.0055 (0.0103)	-0.0136 (0.0117)	-0.0146 (0.0117)
Teacher Effectiveness	0.0321** (0.0110)		0.0634* (0.0260)		0.0900** (0.0295)	
Above Average Effectiveness?						
No		Ref. Cat.		Ref. Cat.		Ref. Cat.
Yes		0.0388* (0.0190)		0.0888* (0.0424)		0.1100* (0.0478)
Observations	2,068	2,068	591	591	477	477
Pseudo-R <sup>2</sup>	0.131	0.129	0.106	0.105	0.141	0.135

\*\*\* Significant at the 0.1 percent level.

\*\* Significant at the 1 percent level.

\* Significant at the 5 percent level.

Notes: All models are estimated with school district fixed effects. Models (1) and (2) are estimated with the covariates in Model (1) of Table 3. Models (3) to (6) are estimated with the covariates in Model (3) of Table 3.

## Appendix A: Calculation of Relative Financial Value

Following several recent analyses of retirement incentives in defined benefit pensions (Yang, 2005; Chan and Stevens, 2008; Costrell and Podgursky, 2009), we approach the comparison of relative pension plan value in terms of the net present value (NPV) of pension wealth provided by selecting TRS2 or TRS3. Putting pension value in NPV terms expresses estimated DB and DC pension benefits as lump sum values that are comparable at the point in time that teachers are making a pension choice. We calculate the NPV of TRS2 and TRS3 for each teacher and each potential tenure length and solve for the internal rate of return on DC assets that would equate the NPV of the two plans.

### *Net Present Value of TRS2*

An enrollee earns the right to an annual benefit defined by the level of experience accrued at the time of separation ( $SCY_S$ ) and average final compensation at the time of separation ( $AFC_S$ ):

$$(1) \quad B_t(TRS2) = 2\% \cdot SCY_S \cdot AFC_S \cdot \prod_{65}^{A_t} (1 + COLA_t),$$

where the size of the benefit is increased by a cost of living adjustment indexed to inflation ( $COLA_t$ ). The NPV of the benefit is equal to the total stream of benefits received in retirement (discounted by inflation and mortality probability) less the stream of contributions paid into the plan (also discounted by inflation):

$$(2) \quad NPV(TRS2) = \sum_{t=65}^{110} B_t(TRS2) \cdot P_{A_t|A_0} \cdot (1+r)^{(A_0-A_t)} \\ - \sum_{t=A_0}^{A_S} Contr_t \cdot Sal_t \cdot (1+r)^{(A_0-A_t)}.$$

The variable  $A_0$  is age during the pension decision,  $A_S$  is age at separation,  $r$  is the rate of inflation, and  $P_{A_t|A_0}$  is the probability of surviving to age  $t$  given one's current age.<sup>29</sup> The contribution rate,  $Contr_t$ , is determined by the state, and contributions made prior to the pension decision (1997 cohort only) are considered a sunk cost and excluded from the calculation. Teachers are assumed to begin collecting retirement benefits at age 65.<sup>30</sup>

### *Net Present Value of TRS3*

The NPV of the defined benefit component of TRS3 is calculated similarly to the TRS2 benefit, but with two important differences. First, the multiplier on the defined benefit portion of the pension plan is 1 percent rather than 2 percent. Second, when a teacher separates with 20 or more  $SCY$  the size of the TRS3 defined benefit increases by approximately three percent during each year between separation and retirement:

<sup>29</sup> Equation 2 uses projected mortality tables for men and women from the Office of the State Actuary (2011) to calculate teacher survival probabilities.

<sup>30</sup> There are several reasons to assume a retirement age of 65. Teachers with less than 10 (TRS3) or 20 (TRS2) service credit years cannot begin retirement before the age 65. Teachers with more service credit who retire early receive a reduced benefit. Finally, the modal retirement age of teachers enrolled in TRS2 and TRS3 is 65 (Goldhaber et al. 2012).

$$(3) \quad B_t(TRS3) = 1\% \cdot SCY_S \cdot AFC_S \cdot \prod_{65}^{A_t} (1 + COLA_t) \text{ if } SCY_S < 20$$

$$B_t(TRS3) = 1\% \cdot SCY_S \cdot AFC_S \cdot (1 + 0.03)^{(65-A_S)} \cdot \prod_{65}^{A_t} (1 + COLA_t) \text{ if } SCY_S \geq 20.$$

The NPV of TRS3's DC component is evaluated at age 65 (discounted by inflation and survival probability) and the contributions are evaluated in the time period in which each is made:

$$(4) \quad NPV(DC) = \left[ \sum_{t=A_0}^{64} Contr_t \cdot Sal_t \cdot (1 + inv)^{65-t} \right] \cdot (1 + r)^{(A_0-65)} \cdot P_{A_{65}|A_0} \\ - \sum_{t=A_0}^{64} Contr_t \cdot Sal_t \cdot (1 + r)^{(A-A_t)}.$$

We assume that teachers contribute 5 percent of total salary (the default and most common option), which is assumed to grow at a rate of three percent. The variable *inv* is the constant annual rate of return on investments.

The value of TRS3 is more complicated for teachers in the 1997 cohort. For these teachers we must incorporate the value of accrued contributions made to the TRS2 account that are transferred into the DC component of TRS3 along with the transfer bonus payment. In the choice-period year, where  $t = A$ , we modify the calculation of  $NPV(DC)$  for teachers in the 1997 cohort:

$$(5) \quad NPV(DC)_{1997} = \left[ \sum_{t=A_0}^{64} Contr_t \cdot Sal_t \cdot (1 + inv)^{65-t} + trans \cdot (1 + inv)^{(65-A_0)} \right] \cdot \\ (1 + r)^{(A_0-65)} \cdot P_{A_{65}|A_0} - \sum_{t=A_0}^{64} Contr_t \cdot Sal_t \cdot (1 + r)^{(A-A_t)}.$$

where

$$(6) \quad trans = (1 + Bonus) \cdot \sum_{t=A_0-A_H}^{A-1} Contr_t \cdot Sal_t \cdot \left( 1 + \frac{0.055}{4} \right)^{4(A-t)},$$

and *Bonus* is the size of the transfer bonus payment (paid as a percentage of accrued teacher contributions), and  $A_H$  is the teacher's age when hired. Teacher contributions into TRS2 accrue interest at a fixed rate of 5.5 percent compounded quarterly. The size of the transfer can be calculated with some precision using individual salary data from the S275 administrative data (which dates back to the 1985 school year).<sup>31</sup>

### *Pension Value Parameters*

A number of the parameters that enter into the pension wealth calculations are not directly observable. In our teacher-level estimations of pension value we make assumptions about these parameters based on what we think teachers' expectations may have been when choosing a pension plan. Table 3 lists the values assumed for these parameters. We rely on several documents provided to teachers by DRS to inform our assumptions: *TRS2 to TRS3? A Guide to Your Transfer Decision* (Educational Technologies

<sup>31</sup> Hire dates prior to 1985 are shown in DRS records, and for these teachers the 1985 salaries reported in the S275 are extrapolated backwards.

1996), *Plan Choice Booklet: 90 Days to Choose your Plan* (Washington DRS 2011), and an online pension wealth calculator (ICMA-RC, 2012).<sup>32</sup> In the table below, we refer to these documents as ET (1996), DRS (2011), and ICMA (2012).

TABLE A1. ASSUMPTIONS IN CALCULATION OF THE NPV OF TRS2 AND TRS3 PENSION WEALTH

Parameter	1997 Cohort	2007 Cohort
$Sal_t$	Teachers' future salaries are not observed. Nominal salary is assumed to grow at a rate of 3 percent per year, as assumed by ET (1996). <sup>a</sup>	
$r$	We discount by a 3 percent inflation rate, as assumed by ET (1996). <sup>b</sup>	
$Contr_t$ (TRS2)	We adopt the contribution rate as of 1997 (6.59 percent), as assumed by ET (1996).	The DRS Guide reports the current contribution rate. We use rates current with the school year in which a teacher was hired: 2.90 percent in 2008, 4.26 percent in 2009.
$Contr_t$ (TRS3)	We assume the default contribution rate of 5 percent.	
$P_{A_t A}$	We use the Projected Mortality tables for men and women from the Office of the State Actuary (2011) to calculate teacher survival probabilities.	
$COLA$	We assume a cost of living adjustment of 3 percent, equal to inflation.	
$inv$	ET (1996) provides teachers the figures needed to estimate DC benefits with investment returns equal to 6, 8, 10, and 12 percent. In each of the examples it gives, it uses the 10 percent assumption. We run estimates levels of 8 and 10 percent.	ICMA (2012) allows teachers to choose an assumed rate of return on investments. The default is set at 8 percent. We estimate benefits with returns of 8, and 10 percent.

<sup>a</sup> The ICMA calculator sets a default salary growth rate of one percent. Because inflation is not accounted for, this reflects a one percent growth in real salary.

<sup>b</sup> The materials provided to teachers in 1996 do not discount future benefits beyond accounting for inflation. The materials available 2007-present express all pension value estimates in nominal terms. We maintain an assumption of three percent inflation, which is consistent with long-term inflation rates in the U.S.

### *Expected Internal Rate of Return*

For each potential teacher-separation year, we generate an  $[n \times 1]$  vector of relative pension values for each teacher, where  $n = 65 - A_0$ , and  $A_0$  is current age. The relative pension value we use is the internal rate of return (*IRR*), which is calculated for each teacher as the constant rate of return earned on DC assets required to satisfy the equality:  $NPV_{TRS3} = NPV_{TRS2}$ , where  $NPV_*$  is the net present value of the pension plan at the point in time in which a pension choice is being made.

Expected relative financial values of the pension plans are obtained by calculating the weighted sum of the vector of relative financial values for each teacher and financial measure. Following Koedel et al. (2013), the relative value measure for each teacher-separation year is weighted by the probability the teacher will separate in that year, given his or her current age and level of experience. To calculate the

<sup>32</sup> See [www.icmarc.org/washingtonstate/plan-choice/financial-modeling-software.html](http://www.icmarc.org/washingtonstate/plan-choice/financial-modeling-software.html).

probability of exiting at a given age, we first estimate a discrete hazard model of teacher attrition from Washington State public schools using data on teachers from 1989 – 1996 for the 1997 cohort and 1989 – 2007 for the 2007 cohort. We model teachers' first spell teaching in Washington state public schools using the binary outcome model:

$$(A1) \quad Pr(Y_{at} = 1 | A = a, T = t) = F(\lambda_a + \gamma_t + \epsilon_{at}),$$

where  $Y$  is an indicator that the teacher exits the Washington public school system at the end of the school year,  $T$  is an indicator for preparation program,  $\gamma_t$  is an experience fixed effect, and  $\lambda_a$  is an age fixed effect. We assume a constant hazard for 11 or more years of experience and for teachers aged 25 or less. We then calculate the probability of separation at each age for teachers in each cohort with the assumption that all remaining teachers retire at age 65.

## Appendix B: Value-Added Models of Teacher Effectiveness

The models presented in Table 4 utilize value-added scores estimated using the model described in equation (B1), with standard errors estimated using Empirical Bayes procedures as described in Aaronson et al. (2007).

$$A_{ijkst} = \alpha A_{i(t-1)} + X_{it}\beta + C_{jt}\gamma + \tau_j + G_{it} + \phi_t + \varepsilon_{ijkst} \quad (\text{B1})$$

In (B1),  $i$  represents students,  $j$  represents teachers,  $k$  represents schools,  $s$  represents subject area (math or reading), and  $t$  represents the school year. Student achievement is normed within grade and year, and  $A_{ijkst}$ , is regressed against the following: prior student achievement in math and reading,  $A_{i(t-1)}$ ; a vector of student and family background characteristics (e.g., race and ethnicity, special education status, gifted status, and free or reduced-price lunch status),  $X_{it}$ ; class size ( $C_{jt}$ ); grade effects ( $G_{it}$ ); and year effects ( $\phi_t$ ). The remaining teacher fixed-effect ( $\tau_j$ ) is the VAM estimate for teacher  $j$  pooled across all years the teacher is observed in the dataset.

In Table B1 below, we present additional results utilizing value-added scores estimated using the models in equations (B1) as well as (B2) – (B4). The estimates presented in Table B1 are from the earliest year available, which is the year closest to the point in time when a pension choice was made. The model described by equation (B2) modifies equation (B1) by dropping school and classroom level variables, controlling only for student covariates. This specification is used in columns 2 and 6 of Table B1.

$$A_{ijkst} = \alpha A_{is(t-1)} + X_{it}\beta + \tau_{jt}^n + \varepsilon_{ijkst} \quad (\text{B2})$$

The model described by equation (B3) modifies (B1) by adding a school fixed effect,  $\lambda_k$ . The teacher fixed effect is then measured relative to other teachers in the same school. This specification is used in columns 3 and 7 of Table A4.

$$A_{ijkst} = \alpha A_{i(t-1)} + X_{it}\beta + C_{jt}\gamma + \tau_j + G_{it} + \phi_t + \lambda_k + \varepsilon_{ijkst} \quad (\text{B3})$$

The model described by equation (B4) substitutes a student fixed effect for the observed student covariates in the first model. This specification is used in columns 4 and 8 of Table B1.

$$A_{ijkst} = \alpha A_{i(t-1)} + \eta_i + C_{jt}\gamma + \tau_j + G_{it} + \phi_t + \varepsilon_{ijkst} \quad (\text{B4})$$

The student achievement measures are test scores on the Washington Assessment of Student Learning within year and grade, which are standardized by year and grade.

TABLE B1. AVERAGE MARGINAL EFFECTS OF TEACHER EFFECTIVENESS ON PENSION CHOICE: ALTERNATIVE VALUE-ADDED SPECIFICATIONS

	1997 Choice Cohort				2007 Choice Cohort			
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Above Average Effectiveness?								
No	Ref. Cat.	Ref. Cat.	Ref. Cat.	Ref. Cat.	Ref. Cat.	Ref. Cat.	Ref. Cat.	Ref. Cat.
Yes	0.0388* (0.0190)	0.0352 (0.0186)	0.0435* (0.0187)	0.0229 (0.0189)	0.0888* (0.0424)	0.0803 (0.0423)	0.0992* (0.0409)	0.0560 (0.0450)
Observations	2,068	2,063	2,068	2,068	591	589	591	591
Pseudo-R <sup>2</sup>	0.129	0.130	0.130	0.128	0.105	0.106	0.106	0.101

\*\*\* Significant at the 0.1 percent level.

\*\* Significant at the 1 percent level.

\* Significant at the 5 percent level

Notes: Each model is estimated with school district fixed-effects and the same covariates as the models in Table 4.