2011 State Teacher Policy Yearbook

Mississippi





Acknowledgments

STATES

State education agencies remain our most important partners in this effort, and their gracious cooperation has helped to ensure the factual accuracy of the final product. Every state formally received a draft of the *Yearbook* in July 2011 for comment and correction; states also received a final draft of their reports a month prior to release. All but one state responded to our inquiries. While states do not always agree with the recommendations, their willingness to acknowledge the imperfections of their teacher policies is an important first step toward reform.

We also thank the many state pension boards that reviewed our drafts and responded to our inquiries.

FUNDERS

The primary funders for the 2011 Yearbook were:

- Bill and Melinda Gates FoundationCarnegie Corporation of New York
- Gleason Family Foundation
- The Joyce Foundation
- George Gund Foundation
- The National Council on Teacher Quality does not accept any direct funding from the federal government.

STAFF

Sandi Jacobs, *Project Director* Sarah Brody, *Project Assistant* Kathryn M. Doherty, *Special Contributor* Kelli Michele, *Lead Researcher* Meagan Staffiere Comb, Trisha M. Madden and Stephanie T. Maltz, *Researchers*

Thank you to the team at CPS Gumpert for their design of the 2011 Yearbook. Thanks also to Colleen Hale and Jeff Hale at EFA Solutions for the original Yearbook design and ongoing technical support.

National Council on Teacher Quality

Executive Summary

For five years running, the National Council on Teacher Quality (NCTQ) has tracked states' teacher policies, preparing a detailed and thorough compendium of teacher policy in the United States on topics related to teacher preparation, licensure, evaluation, career advancement, tenure, compensation, pensions and dismissal.

The 2011 State Teacher Policy Yearbook includes NCTQ's biennial, full review of the state laws, rules and regulations that govern the teaching profession. This year's report measures state progress against a set of 36 policy goals focused on helping states put in place a comprehensive framework in support of preparing, retaining and rewarding effective teachers. For the first time, the Yearbook includes a progress rating for states on goals that have been measured over time. An overall progress ranking is also included, showing how states compare to each other in moving forward on their teacher policies.

Mississippi at a Glance Overall 2011 Yearbook Grade:

Overall 2009 Yearbook Grade: D+

Area Grades	2011	2009
Area 1 Delivering Well Prepared Teachers	С	С
Area 2 Expanding the Teaching Pool	С	С
Area 3 Identifying Effective Teachers	D	D
Area 4 Retaining Effective Teachers	D	D
Area 5 Exiting Ineffective Teachers	D+	С

Overall Progress



How is Mississippi Faring?

Area 1 Delivering Well Prepared Teachers

Policy Strengths

- Teacher candidates are required to pass a basic skills test as a criterion for admission to teacher preparation programs.
- Middle school teachers may not teach on a K-8 generalist license, and they must appropriately pass a single-subject content test.

С

C

All new teachers must pass a pedagogy test.

Policy Weaknesses

- Elementary teachers are not adequately prepared to teach the rigorous content associated with the Common Core Standards.
- Although teacher preparation programs are required to address the science of reading, candidates are not required to pass a test to ensure knowledge.
- Neither teacher preparation program nor licensure test requirements ensure that new elementary teachers are adequately prepared to teach mathematics.
- Although most secondary teachers must pass a content test to teach a core subject area, some secondary science and social studies teachers are not required to pass content tests for each discipline they intend to teach.
- The state offers a K-12 special education certification.
- There are no requirements to ensure that student teachers are placed with cooperating teachers who were selected based on evidence of effectiveness.
- The teacher preparation program approval process does not hold programs accountable for the quality of the teachers they produce.

Area 2 Expanding the Pool of Teachers

Policy Strengths

- Admission requirements for alternate routes to certification include evidence of subject-matter knowledge and offer flexibility for nontraditional candidates.
- Requirements for alternate route preparation are appropriately streamlined, although more could be done to meet the immediate needs of new teachers.

Policy Weaknesses

- Usage and providers of alternate routes are restricted.
- The state offers a license with minimal requirements that would allow content experts to teach part time, but its usage and intent are unclear.
- Out-of-state teachers are not clearly required to meet the state's testing requirements, and there may be additional obstacles that do not support licensure reciprocity.

How is Mississippi Faring?

Area 3 Identifying Effective Teachers

Policy Strengths

The state data system has the capacity to provide evidence of teacher effectiveness.

Policy Weaknesses

- Objective evidence of student learning is not the preponderant criterion of teacher evaluations.
- There is no policy addressing the number of times teachers must be evaluated.
- Tenure decisions are not connected to evidence of teacher effectiveness.
- Licensure advancement and renewal are not based on teacher effectiveness.

D

D

D+

Little school-level data are reported that can help support the equitable distribution of teacher talent.

Area 4 Retaining Effective Teachers

Policy Strengths

- All new teachers receive mentoring.
- Teachers can receive performance pay.

Policy Weaknesses

- The state could do more to ensure that professional development is aligned with findings from teachers' evaluations.
- Teacher compensation is controlled by a state salary schedule based on years of experience and advanced degrees.
- The state does not support additional compensation for relevant prior work experience, working in highneed schools or teaching in shortage subject areas.
- Teachers are only offered a defined benefit pension plan as their mandatory pension plan, and pension policies are not portable, flexible or fair to all teachers.
- The pension system is significantly underfunded and requires excessive contributions.
- Retirement benefits are determined by a formula that is not neutral, meaning that pension wealth does not accumulate uniformly for each year a teacher works.

Area 5 Exiting Ineffective Teachers

Policy Strengths

 All teachers must pass all required subject-matter tests as a condition of initial licensure.

Policy Weaknesses

- The state could do more to establish consequences for multiple unsatisfactory evaluations.
- Ineffective classroom performance is not grounds for dismissal, and tenured teachers who are dismissed have multiple opportunities to appeal.
- Performance is not considered in determining which teachers to lay off during reductions in force.

NCTQ STATE TEACHER POLICY YEARBOOK 2011 : 3 MISSISSIPPI

Mississippi Goal Summary

2	Goal Breakdown	
	★ Best Practice	1
	Fully Meets	3
	Nearly Meets	3
	Partially Meets	9
	Only Meets a Small Part	11
	O Does Not Meet	9
1000	Progress on Goals Since 2009	
]	Area 1: Delivering Well Prepared Teachers	
	1-A: Admission into Preparation Programs	•
	1-B: Elementary Teacher Preparation	0
	1-C: Teacher Preparation in Reading Instruction	٩
	1-D: Teacher Preparation in Mathematics	٢
	1-E: Middle School Teacher Preparation	•
	1-F: Secondary Teacher Preparation	\bigcirc
	1-G: Secondary Teacher Preparation in Science	0
	1-H: Secondary Teacher Preparation in Social Studies	0
	1-I: Special Education Teacher Preparation	0
	1-J: Assessing Professional Knowledge	•
	1-K: Student Teaching	
	1-L: Teacher Preparation Program Accountability	٢
	Area 2: Expanding the Pool of Teachers	
	2-A: Alternate Route Eligibility	
	2-B: Alternate Route Preparation	•
	2-C: Alternate Route Usage and Providers	٢
	2-D: Part Time Teaching Licenses	•
	2-E: Licensure Reciprocity	0

Area 3: Identifying Effective Teachers		
3-A: State Data Systems		
3-B: Evaluation of Effectiveness	٢	
3-C: Frequency of Evaluations	0	
3-D: Tenure	0	
3-E: Licensure Advancement	0	
3-F: Equitable Distribution	٢	
Area 4: Retaining Effective Teachers		
4-A: Induction	•	
4-B: Professional Development	0	
4-C: Pay Scales	0	
4-D: Compensation for Prior Work Experience	0	
4-E: Differential Pay	•	
4-F: Performance Pay	0	
4-G: Pension Flexibility	0	
4-H: Pension Sustainability	٢	
4-I: Pension Neutrality	0	
Area 5: Exiting Ineffective Teachers		
5-A: Licensure Loopholes	*	
5-B: Unsatisfactory Evaluations	0	
5-C: Dismissal for Poor Performance	0	
5-D: Reductions in Force	0	

About the Yearbook

The National Council on Teacher Quality (NCTQ) has long argued that no educational improvement strategies states take on are likely to have a greater impact than policies that seek to maximize teacher effectiveness. In this fifth edition of the *State Teacher Policy Yearbook*, NCTQ provides a detailed examination of state laws, rules and regulations that govern the teaching profession, covering the full breadth of policies including teacher preparation, licensure, evaluation, career advancement, tenure, compensation, pensions and dismissal.

The *Yearbook* is a 52-volume compendium of customized state reports for the 50 states and the District of Columbia, as well as a national summary overview, measuring state progress against a set of 36 specific policy goals. All of the reports are available from NCTQ's website at www.nctq.org/stpy.

The 36 *Yearbook* goals are focused on helping states put in place a comprehensive policy framework in support of preparing, retaining and rewarding effective teachers. The goals were developed based on input and ongoing feedback from state officials, practitioners, policy groups and other education organizations, as well as from NCTQ's own nationally respected advisory board. These goals meet five criteria for an effective reform framework:

- 1. They are supported by a strong rationale, grounded in the best research available. The rationale and research citations supporting each goal can be found at www.nctq.org/stpy.
- 2. They offer practical rather than pie-in-the-sky solutions for improving teacher quality.
- 3. They take on the teaching profession's most pressing needs, including making the profession more responsive to the current labor market.
- 4. They are, for the most part, relatively cost neutral.
- 5. They respect the legitimate constraints that some states face so that the goals can work in all 50 states.

The need to ensure that all children have effective teachers has captured the attention of the public and policymakers across the country like never before. The *Yearbook* offers state school chiefs, school boards, legislatures and the many advocates who press hard for reform a concrete set of recommendations as they work to maximize teacher quality for their students.

How to Read the Yearbook

NCTQ rates state teacher policy in several ways.

For each of the 36 individual teacher policy goals, states receive two ratings. The first rating indicates whether, or to what extent, a state has met the goal. NCTQ uses these familiar graphics to indicate the extent to which each goal has been met:



A new feature of this year's *Yearbook* is a progress rating for each goal NCTQ has measured over time. These ratings are intended to give states a meaningful sense of the changes in teacher policy since the 2009 *Yearbook* was published. Using the symbols below, NCTQ determines whether each state has advanced on the goal, if the state policy has remained unchanged, or if the state has actually lost ground on that topic.

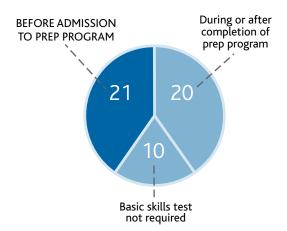


Some goals are marked with this symbol , which indicates that the bar has been raised for this goal since the 2009 *Yearbook*. With many states making considerable progress in advancing teacher effectiveness policy, NCTQ raised the standards for some goals where the bar had been quite low. As this may have a negative impact on some states' scores, those goals are always marked with the above symbol.

States receive grades in the five goal areas under which the 36 goals are organized: 1) delivering well prepared teachers; 2) expanding the pool of teachers; 3) identifying effective teachers; 4) retaining effective teachers and 5) exiting ineffective teachers. States also receive an overall grade that summarizes state performance across the five goal areas, giving an overall perspective on how states measure up against NCTQ benchmarks. New this year, states also receive an overall progress ranking, indicating how much progress each state has made compared to other states.

As always, the *Yearbook* provides a detailed narrative accounting of the policy strengths and weaknesses in each policy area for each state and for the nation as a whole. Best practices are highlighted. The reports are also chock full of reader-friendly charts and tables that provide a national perspective on each goal and serve as a quick reference on how states perform relative to one another, goal by goal.

Another new feature this year makes it easier to distinguish strong policies from weaker ones on our charts and tables. The policies NCTQ considers strong practices or the ideal policy positions for states are capitalized. This provides a quick thumbnail for readers to size up state policies against the policy option that aligns with NCTQ benchmarks for meeting each policy goal. For example, on the chart below, "BEFORE ADMISSION TO PREP PROGRAM" is capitalized, as that is the optimal timing for testing teacher candidates' academic proficiency.



6 : NCTQ STATE TEACHER POLICY YEARBOOK 2011 MISSISSIPPI

Goals

AREA 1: DELIVERING WELL PREPARED TEACHERS

1-A: Admission into Preparation Programs

The state should require undergraduate teacher preparation programs to admit only candidates with good academic records.

1-B: Elementary Teacher Preparation

The state should ensure that its teacher preparation programs provide elementary teachers with a broad liberal arts education, the necessary foundation for teaching to the Common Core Standards.

1-C: Teacher Preparation in Reading Instruction

The state should ensure that new elementary teachers know the science of reading instruction.

1-D: Teacher Preparation in Mathematics

The state should ensure that new elementary teachers have sufficient knowledge of the mathematics content taught in elementary grades.

1-E: Middle School Teacher Preparation

The state should ensure that middle school teachers are sufficiently prepared to teach appropriate grade-level content.

1-F: Secondary Teacher Preparation

The state should ensure that secondary teachers are sufficiently prepared to teach appropriate grade-level content.

1-G: Secondary Teacher Preparation in Science

The state should ensure that science teachers know all the subject matter they are licensed to teach.

1-H: Secondary Teacher Preparation in Social Studies

The state should ensure that social studies teachers know all the subject matter they are licensed to teach.

1-I: Special Education Teacher Preparation

The state should ensure that special education teachers know the subject matter they will be required to teach.

1-J: Assessing Professional Knowledge

The state should use a licensing test to verify that all new teachers meet its professional standards.

1-K: Student Teaching

The state should ensure that teacher preparation programs provide teacher candidates with a high-quality clinical experience.

1-L: Teacher Preparation Program Accountability

The state's approval process for teacher preparation programs should hold programs accountable for the quality of the teachers they produce.

AREA 2: EXPANDING THE POOL OF TEACHERS

2-A: Alternate Route Eligibility

The state should require alternate route programs to exceed the admission requirements of traditional preparation programs while also being flexible to the needs of nontraditional candidates.

2-B: Alternate Route Preparation

The state should ensure that its alternate routes provide streamlined preparation that is relevant to the immediate needs of new teachers.

2-C: Alternate Route Usage and Providers

The state should provide an alternate route that is free from regulatory obstacles that limit its usage and providers.

2-D: Part Time Teaching Licenses

The state should offer a license with minimal requirements that allows content experts to teach part time.

2-E: Licensure Reciprocity

The state should help to make licenses fully portable among states, with appropriate safeguards.

PAGE 9

PAGE 59

Goals

AREA 3: IDENTIFYING EFFECTIVE TEACHERS

3-A: State Data Systems

The state should have a data system that contributes some of the evidence needed to assess teacher effectiveness.

3-B: Evaluation of Effectiveness

The state should require instructional effectiveness to be the preponderant criterion of any teacher evaluation.

3-C: Frequency of Evaluations

The state should require annual evaluations of all teachers.

3-D: Tenure

The state should require that tenure decisions are based on evidence of teacher effectiveness.

3-E: Licensure Advancement

The state should base licensure advancement on evidence of teacher effectiveness.

3-F: Equitable Distribution

The state should publicly report districts' distribution of teacher talent among schools to identify inequities in schools serving disadvantaged children.

AREA 4: RETAINING EFFECTIVE TEACHERS

PAGE 103

4-A: Induction

The state should require effective induction for all new teachers, with special emphasis on teachers in high-need schools.

4-B: Professional Development

The state should require professional development to be based on needs identified through teacher evaluations.

4-C: Pay Scales

The state should give local districts authority over pay scales.

4-D: Compensation for Prior Work Experience

The state should encourage districts to provide compensation for related prior subject-area work experience.

4-E: Differential Pay

The state should support differential pay for effective teaching in shortage and high-need areas.

4-F: Performance Pay

The state should support performance pay but in a manner that recognizes its appropriate uses and limitations.

4-G: Pension Flexibility

The state should ensure that pension systems are portable, flexible and fair to all teachers.

4-H: Pension Sustainability

The state should ensure that excessive resources are not committed to funding teachers' pension systems.

4-1: Pension Neutrality

The state should ensure that pension systems are neutral, uniformly increasing pension wealth with each additional year of work.

AREA 5: EXITING INEFFECTIVE TEACHERS

5-A: Licensure Loopholes

The state should close loopholes that allow teachers who have not met licensure requirements to continue teaching.

5-B: Unsatisfactory Evaluations

The state should articulate consequences for teachers with unsatisfactory evaluations, including specifying that teachers with multiple unsatisfactory evaluations should be eligible for dismissal.

5-C: Dismissal for Poor Performance

The state should articulate that ineffective classroom performance is grounds for dismissal and ensure that the process for terminating ineffective teachers is expedient and fair to all parties.

5-D: Reductions in Force

The state should require that its school districts consider classroom performance as a factor in determining which teachers are laid off when a reduction in force is necessary.

PAGE 79



Area 1: Delivering Well-Prepared Teachers

Goal A – Admission into Preparation Programs

The state should require undergraduate teacher preparation programs to admit only candidates with good academic records.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- 1. The state should require teacher candidates to pass a test of academic proficiency that assesses reading, writing and mathematics skills as a criterion for admission to teacher preparation programs.
- 2. All preparation programs in a state should use a common admissions test to facilitate program comparison, and the test should allow comparison of applicants to the general college-going population and selection of applicants in the top half of that population.
- Programs should have the option of exempting candidates from this test who submit comparable SAT or ACT scores at a level set by the state.

The components for this goal have changed since 2009. In light of state progress on this topic, the bar for this goal has been raised.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 1

How States are Faring in Admission Requirements **Best Practice State** 1 Texas States Meet Goal 11 States Nearly Meet Goal Connecticut, Georgia 1, Hawaii 1, Indiana¹, Louisiana, MISSISSIPPI, North Carolina, Rhode Island 1, South Carolina, Tennessee, West Virginia 6 States Partly Meet Goal Arkansas, Illinois, Iowa 1, Missouri, Nebraska, Washington States Meet a Small Part of Goal 2 Florida, Wisconsin States Do Not Meet Goal 31 Alabama, Alaska, Arizona, California, Colorado, Delaware, District of Columbia, Idaho, Kansas, Kentucky, Maine, Maryland, Massachusetts, Michigan, Minnesota, Montana, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, South Dakota, Utah, Vermont, Virginia, Wyoming

> Progress on this Goal Since 2009: 👄 : 45

1:6

NCTQ STATE TEACHER POLICY YEARBOOK 2011 : 9 MISSISSIPPI

↓:0

Area 1: Goal A **Mississippi** Analysis



State Nearly Meets Goal

💫 Bar Raised for this Goal 🛛 🕞

Progress Since 2009

ANALYSIS

Mississippi requires that approved undergraduate teacher preparation programs only accept teacher candidates who have passed a basic skills test, the Praxis I. Although the state sets the minimum score for this test, it is normed just to the prospective teacher population.

Mississippi also allows teacher preparation programs to exempt candidates who demonstrate equivalent performance on the SAT or ACT.

Supporting Research

Mississippi Educator Preparation Programs Process and Performance Reviews: Teacher Education Process Standards http://www.mde.k12.ms.us/ed_licensure/pdf/PP_Review_MEPP_2008.pdf

RECOMMENDATION

Require preparation programs to use a common test normed to the general college-bound population.

The basic skills tests in use in most states largely assess middle school-level skills. To improve the selectivity of teacher candidates—a common characteristic in countries whose students consistently outperform ours in international comparisons—Mississippi should require an assessment that demonstrates that candidates are academically competitive with all peers, regardless of their intended profession. Requiring a common test normed to the general college population would allow for the selection of applicants in the top half of their class, as well as facilitate program comparison.

MISSISSIPPI RESPONSE TO ANALYSIS

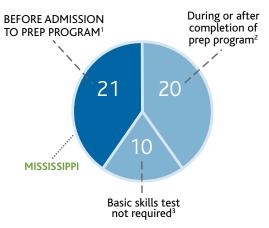
Mississippi recognized the factual accuracy of this analysis.

T EXAMPLES OF BEST PRACTICE

Although there are a number of states that require teacher candidates to pass a basic skills test as a criterion for admission to a preparation program, **Texas** is the only state that requires a test of academic proficiency normed to the general college bound population rather than just to prospective teachers. In addition, the state's minimum scores for admission appear to be relatively selective when compared to other tests used across the country.

Figure 3

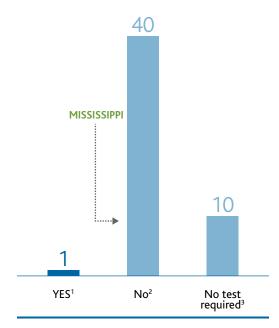
When do states test teacher candidates' basic skills?



- 1. Strong Practice: Arkansas, Connecticut, Florida, Georgia, Hawaii, Illinois, Indiana, Iowa, Louisiana, Mississippi, Missouri, Nebraska, North Carolina, Rhode Island, South Carolina, Tennessee, Texas, Virginia, Washington, West Virginia, Wisconsin
- Alabama, Alaska, California, Delaware, District of Columbia, Maine, Maryland, Massachussets, Michigan, Minnesota, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Dakota, Oklahoma, Oregon, Pennsylvania, Vermont
- Arizona, Colorado, Idaho, Kansas, Kentucky, Montana, Ohio, South Dakota, Utah, Wyoming

Figure 2

Do states require a test of academic proficiency that is normed to the general college-going population?



1. Strong Practice: Texas

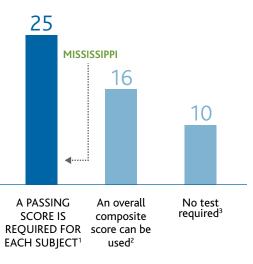
- 2. Alabama, Alaska, Arkansas, California, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Illinois, Indiana, Iowa, Louisiana, Maine, Maryland, Massachusetts, Michigan, Minnesota, Mississispi, Missouri, Nebraska, Newada, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, Tennessee, Vermont, Virginia, Washington, West Virginia, Wisconsin
- 3. Arizona, Colorado, Idaho, Kansas, Kentucky, Montana, Ohio, South Dakota, Utah, Wyoming

Figure 4

Figure 4 Do states appropriately test teacher candidates' academic proficiency?	TEST NORMED TO COL	Test normed only to teacher Test normed only to teacher to Prep Prove Derep Prove to Prep Prep Prove to Prep Prep Prep Prep Prep Prep Prep Prep	Test normed only to tess	Vo test required	
Alabama	7 7	/ 55/	. 80	/ <	
Alaska			-		
Arizona					
Arkansas					
California					
Colorado					
Connecticut					
Delaware					
District of Columbia					
Florida					
Georgia					
Hawaii					
Idaho					
Illinois					
Indiana					
lowa					
Kansas					
Kentucky					
Louisiana					
Maine					
Maryland					
Massachusetts					
Michigan					
Minnesota					
MISSISSIPPI					
Missouri					
Montana					
Nebraska					
Nevada			-		
New Hampshire					
New Jersey					
New Mexico					
New York North Carolina					
North Dakota					
Ohio					
Oklahoma					
Oregon			-		
Pennsylvania			-		
Rhode Island					
South Carolina					
South Dakota					
Tennessee					
Texas					
Utah					
Vermont					
Virginia					
Washington					
West Virginia					
Wisconsin					
Wyoming					
	1	20	20	10	

Figure 5

Do states measure performance in reading, mathematics and writing?



- 1. Strong Practice: Alabama, Alaska, Arkansas, Connecticut, Delaware, Florida, Georgia, Illinois, Louisiana, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, Nebraska, Nevada, New Jersey, Oklahoma, Oregon, South Carolina, Tennessee, Texas, Washington, West Virginia, Wisconsin
- 2. California⁴, District of Columbia⁴, Hawaii⁴, Indiana, Iowa, Maine⁴, Maryland, New Hampshire⁴, New Mexico, New York, North Carolina, North Dakota⁵, Pennsylvania⁴, Rhode Island⁴, Vermont, Virginia
- 3. Arizona, Colorado, Idaho, Kansas, Kentucky, Montana, Ohio, South Dakota, Utah, Wyoming
- 4. Minimum score must be met in each section.
- 5. Composite score can only be used if passing score is met on two of three subtests.

Area 1: Delivering Well-Prepared Teachers

Goal B – Elementary Teacher Preparation

The state should ensure that its teacher preparation programs provide elementary teachers with a broad liberal arts education, the necessary foundation for teaching to the Common Core Standards.

Goal Components

(The factors considered in determining the states' rating for the goal.)

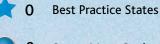
- The state should require that its approved teacher preparation programs deliver a comprehensive program of study in broad liberal arts coursework. An adequate curriculum is likely to require approximately 36 credit hours to ensure appropriate depth in the core subject areas of English, science, social studies and fine arts. (Mathematics preparation for elementary teachers is discussed in Goal 1-D.)
- 2. The state should require elementary teacher candidates to pass a subject-matter test designed to ensure sufficient content knowledge of all subjects.
- The state should require elementary teacher candidates to complete a content specialization in an academic subject area. In addition to enhancing content knowledge, this requirement also ensures that prospective teachers have taken higher level academic coursework.
- Arts and sciences faculty, rather than education faculty, should in most cases teach liberal arts coursework to teacher candidates.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 6

How States are Faring in Elementary Teacher Preparation



0 States Meet Goal

- U States Meet Goat
- 4 States Nearly Meet Goal Indiana 1, Massachusetts, Minnesota 1, New Hampshire



States Partly Meet Goal California, Georgia, Louisiana, Michigan, New Mexico, Oklahoma, Texas, Washington

18 States Meet a Small Part of Goal Alabama, Arizona, Arkansas, Colorado, Florida, Illinois, Iowa, Kansas, MISSISSIPPI, Missouri, New Jersey, New York, North Dakota, Oregon, Tennessee, Utah 1, Virginia, West Virginia

21 States Do Not Meet Goal Alaska, Connecticut, Delaware, District of Columbia, Hawaii, Idaho, Kentucky, Maine, Maryland, Montana, Nebraska, Nevada, North Carolina, Ohio, Pennsylvania, Rhode Island, South Carolina, South Dakota, Vermont, Wisconsin, Wyoming

Progress on this Goal Since 2009:

1:3 ↔:44 ↓:4



Area 1: Goal B Mississippi Analysis

State Meets Small Part of Goal

Progress Since 2009

ANALYSIS

Although Mississippi has adopted the Common Core Standards, the state does not ensure that its elementary teacher candidates are adequately prepared to teach the rigorous content associated with these standards.

Mississippi requires candidates to pass the Praxis II test "Elementary Education: Curriculum, Instruction and Assessment," which, unfortunately, not only combines content with a pedagogy assessment but also does not report teacher performance in each subject area, meaning that it is possible to pass the test and still fail some subject areas, especially given the state's low passing score. Further, based on available information on the Praxis II, there is no reason to expect that the current version would be well aligned with the Common Core Standards.

In addition, Mississippi requires that all elementary teacher candidates complete an interdisciplinary program of study that includes two 18- or 21-hour content concentrations. These shall include, but are not limited to:

- 12 credit hours in English;
- 9 credit hours in science;
- 12 credit hours in social studies; and
- 6 credit hours in fine arts/teaching of fine arts.
- (For mathematics requirements, see Goal 1-D.)

The state requires 18 credit hours of academic content courses in each of the concentration areas, of which three hours may be academic pedagogy courses.

These are sensible indicators of important curricular areas, but there is no guarantee that the courses used to meet these requirements will be relevant to the PK-6 classroom.

Mississippi has also adopted NCATE's Association for Childhood Education International (ACEI) standards for approving its elementary programs. However, ACEI standards fall far short of the mark by offering no mention of world and American history; world, British and American literature; American government; or grammar and composition. ACEI standards do mention important topics in science, but even in those areas, its standards consist mainly of extremely general competencies that programs should help teacher candidates to achieve.

Finally, there is no assurance that arts and sciences faculty will teach liberal arts classes to elementary teacher candidates.

Supporting Research

Mississippi Educator Preparation Programs, Process and Performance Reviews http://www.mde.k12.ms.us/ed_licensure/teacher_education.html Praxis II www.ets.org

RECOMMENDATION

Require a content test that ensures sufficient knowledge in all subjects.

Mississippi should ensure that its subject-matter test for elementary teacher candidates is well aligned with the Common Core Standards, which represent an effort to significantly raise the standards for the knowledge and skills American students will need for college readiness and global competitiveness.

The state should also require separate passing scores for each content area on the test because without them it is impossible to measure knowledge of individual subjects. Further, to be meaning-ful, Mississippi should ensure that these passing scores reflect high levels of performance.

Provide broad liberal arts coursework relevant to the elementary classroom.

Mississippi should either articulate a more specific set of standards or establish more comprehensive coursework requirements that are specifically geared to the areas of knowledge needed by PK-6 teachers. Further, the state should align its requirements for elementary teacher candidates with the Common Core Standards to ensure that candidates will complete coursework relevant to the common topics in elementary grades. An adequate curriculum is likely to require approximately 36 credit hours in the core subject areas of English, science, social studies and fine arts.

Ensure arts and sciences faculty teach liberal arts coursework.

Although an education professor is best suited to teach effective methodologies in subject instruction, faculty from the university's college of arts and sciences should provide subject-matter foundation.

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis. The state added that it is working toward phasing in the Common Core Standards within the school districts beginning with the 2011-2012 school year. School year 2010-2011 was used to adopt and begin implementation of the Common Core Standards. Training was provided for school district personnel, and Mississippi's teacher education program faculty was invited to attend in order to facilitate the phasing-in process.

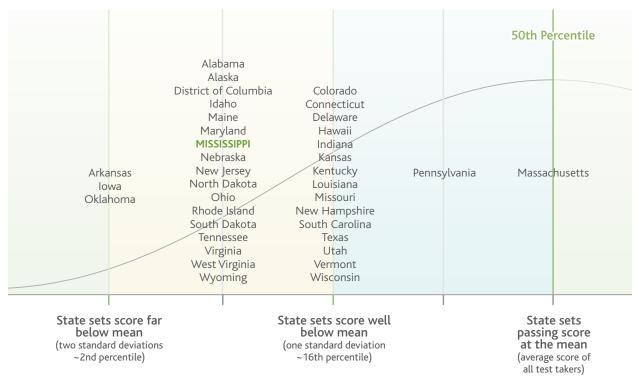


T EXAMPLES OF BEST PRACTICE

Although no state meets this goal, three states have noteworthy policies. **Massachusetts's** testing requirements, which are based on the state's curriculum, ensure that elementary teachers are provided with a broad liberal arts education. **Indiana** and **Utah** are the first two states to adopt the new Praxis II "Elementary Education: Multiple Subjects" content test, which requires candidates to pass separately scored subtests in reading/language arts, mathematics, social studies and science.

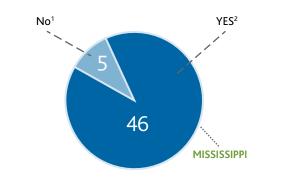
Figure 7

Where do states set the passing score on elementary content licensure tests¹?



1 Based on the most recent technical data that could be obtained; data not available for Arizona, California, Florida, Georgia, Illinois, Michigan, Minnesota, New Mexico, New York, North Carolina, Oregon and Washington. Montana and Nebraska do not require a content test. Colorado score is for Praxis II, not PLACE. Indiana, Maryland, Nevada, South Carolina and Utah now require new Praxis tests for which the technical data are not yet available; analysis is based on previously required test.

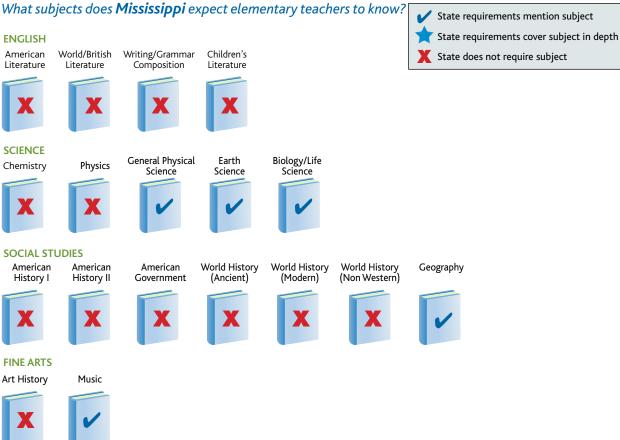
Figure 8 Have states adopted the K-12 Common Core State Standards?



1. Alaska, Minnesota, Nebraska, Texas, Virginia

2. Strong Practice: Alabama, Arizona, Arkansas, California, Colorado, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Idaho, Illinois, Indiana, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Michigan, Mississippi, Missouri, Montana, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Utah, Vermont, Washington, West Virginia, Wisconsin, Wyoming

Figure 9



MISSISSIPPI

NCTQ STATE TEACHER POLICY YEARBOOK 2011: 17



Figure 10			EN	GLISH		/			NCE			S			JDIE				INE ARTS
Do states expect			/ .e	1 1	' /		/	Earth c.	*/ /	/		/	1 2	World L.	World History (Modern)	>/	1 1	/ /	· /
elementary teachers		'lle	^{ratu}	ar.	ell l	/	/	Scier		<u>थ</u>	2	1	mer	Incie	10de	/		/ /	
to have in-depth		erat	Lite	terre	10	/	' /	sical.	ن. درم.	7	io12	io13	Nen	2	12	ŚĒ	' / /		/
-			itist V	ition 's Li		ъ/		£.	len _c	/		<u> </u>	ۍ چ	i sto	Histo,	este		$\frac{1}{2}$	/
knowledge of	eric.		iting.		Thics			1, C.	ĭ / 🔊 /	erić		GL ^I ,	גן אי		Pla	Serar Brai	Hist		
core content?	4 th	World/p.	Writing/C	Children's Liters	Chemice	Physics	/ ເອັ້	Earth co.	Biology/Life Science	ЧW	American History I	American History II	World LL	\ 7	/ 3 8	Ceogrand	Art Histon	Music	
Alabama			*																
Alaska																			
Arizona			*				*	1	*	*	1	*				*		*	
Arkansas																			
California			*				*	*	*	*	*	*	*	*		*		*	
Colorado																			
Connecticut										*	*								
Delaware																			
District of Columbia																			
Florida			*		*		*	*	*			*				*			
Georgia			*				*	*	*	*	*	*				*			
Hawaii																			
Idaho																			
Illinois			\rightarrow				*	*	*			*				*			
Indiana			\rightarrow				*	*	*			*	*	*		*		*	
Iowa																			
Kansas			*	*			*	*	*			*				*			
Kentucky																			
Louisiana																			
Maine																			
Maryland																			
Massachusetts																			
Michigan			*	*			*	*	*			*				*			
Minnesota			*	*			*	*	*			*							
MISSISSIPPI																			
Missouri																			
Montana																			
Nebraska			\uparrow																
Nevada																			
New Hampshire																			
New Jersey																			
New Mexico			*															*	
New York																			
North Carolina																			
North Dakota																			
Ohio																			
Oklahoma																			
Oregon			*				*	*	*	*	*	*	*	*	*	*		*	
Pennsylvania																			
Rhode Island																			
South Carolina																			
South Dakota																			
Tennessee			*				*	*	*			*				*			
Texas			*				*	*	*	*	*	*				*	*	*	
Utah																			
Vermont																			
Virginia			*		*		*	*	*	*	*	*	*	*	*	*			
Washington			*				*	*	*			*				*		*	
West Virginia																			
Wisconsin																			
Wyoming																			
											_								

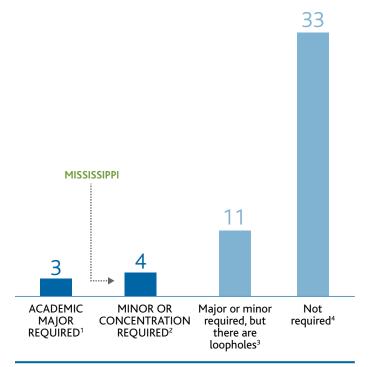
Subject mentioned

★ Subject covered in depth

18 : NCTQ STATE TEACHER POLICY YEARBOOK 2011 MISSISSIPPI

Figure 11

Do states expect elementary teachers to complete an academic concentration?



1. Strong Practice: Colorado, Massachusetts, New Mexico

2. Strong Practice: Indiana, Mississippi, New Hampshire, Oklahoma

 California, Connecticut, Iowa, Michigan, Missouri, New Jersey, New York, Tennessee, Texas, Vermont, Virginia These states require a major, minor or concentration but there is no assurance it will be in an academic subject area.

4. Alabama, Alaska, Arizona, Arkansas, Delaware, District of Columbia, Florida, Georgia, Hawaii, Idaho, Illinois, Kansas, Kentucky, Louisiana, Maine, Maryland, Minnesota, Montana, Nebraska, Nevada, North Carolina, North Dakota, Ohio, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Utah, Washington, West Virginia, Wisconsin, Wyorning



Area 1: Delivering Well-Prepared Teachers

Goal C – Elementary Teacher Preparation in Reading Instruction

The state should ensure that new elementary teachers know the science of reading instruction.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- To ensure that teacher preparation programs adequately prepare candidates in the science of reading instruction, the state should require that these programs train teachers in the five instructional components shown by scientifically based reading research to be essential to teaching children to read.
- The state should require that new elementary teachers pass a rigorous test of reading instruction in order to attain licensure. The design of the test should ensure that prospective teachers cannot pass without knowing the science of reading instruction.

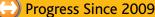
Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 12 How States are Faring in Elementary Teacher Preparation in Reading Instruction 3 **Best Practice States** Connecticut, Massachusetts, Virginia 5 States Meet Goal Alabama 1, Minnesota 1, Oklahoma, Pennsylvania 1, Tennessee 5 States Nearly Meet Goal California, Florida, Georgia, Idaho, Texas 14 States Partly Meet Goal Arkansas, Colorado, Indiana 1, Louisiana, Maryland, Michigan, MISSISSIPPI, Missouri, New Mexico 1, Ohio, Oregon, Vermont, Washington, West Virginia States Meet a Small Part of Goal 2 Arizona, New York 22 States Do Not Meet Goal Alaska, Delaware, District of Columbia, Hawaii, Illinois, Iowa, Kansas, Kentucky, Maine, Montana, Nebraska, Nevada, New Hampshire, New Jersey, North Carolina, North Dakota, Rhode Island, South Carolina, South Dakota, Utah, Wisconsin, Wyoming Progress on this Goal Since 2009: 1:5 😝 : 46 **-**:0

Area 1: Goal C Mississippi Analysis

State Partly Meets Goal



ANALYSIS

In its standards for elementary teacher preparation, Mississippi requires teacher preparation programs to address the science of reading. Programs must provide training in the five instructional components of scientifically based reading instruction: phonemic awareness, phonics, fluency, vocabulary and comprehension. However, the state does not require teacher candidates to pass an assessment that measures knowledge of scientifically based reading instruction prior to certification or at any point thereafter.

Supporting Research

Mississippi Educator Preparation Programs, Process and Performance Reviews http://www.mde.k12.ms.us/ed_licensure/teacher_education.html

RECOMMENDATION

Require teacher candidates to pass a rigorous assessment in the science of reading instruction.

Although Mississippi is to be commended for requiring teacher preparation programs to address the science of reading, the state should also require a rigorous reading assessment tool to ensure that its elementary teacher candidates are adequately prepared in the science of reading instruction before entering the classroom. The assessment should clearly test knowledge and skills related to the science of reading, and if it is combined with an assessment that also tests general pedagogy or elementary content, it should report a subscore for the science of reading specifically. Elementary teachers who do not possess the minimum knowledge in this area should not be eligible for licensure.

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis.

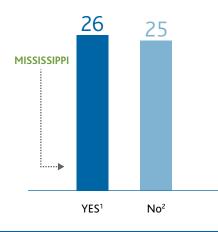


T EXAMPLES OF BEST PRACTICE

Eight states meet this goal by requiring that preparation programs for elementary teacher candidates address the science of reading and requiring that candidates pass comprehensive assessments that specifically test the five elements of instruction: phonemic awareness, phonics, fluency, vocabulary and comprehension. Independent reviews of the assessments used by **Connecticut**, **Massachusetts** and **Virginia** confirm that these tests are rigorous measures of teacher candidates' knowledge of scientifically based reading instruction.

Figure 13

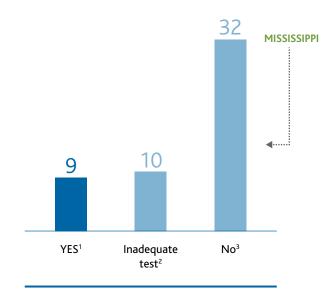
Do states require preparation for elementary teachers in the science of reading?



- Strong Practice: Alabama, Arkansas, California, Colorado, Connecticut, Florida, Georgia, Idaho, Indiana, Louisiana, Maryland, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, Ohio, Oklahoma, Oregon, Pennsylvania, Tennessee, Texas, Vermont, Virginia, Washington, West Virginia
- 2. Alaska, Arizona, Delaware, District of Columbia, Hawaii, Illinois, Iowa, Kansas, Kentucky, Maine, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Rhode Island, South Carolina, South Dakota, Utah, Wisconsin, Wyoming

Figure 14

Do states measure new teachers' knowledge of the science of reading?



- Strong Practice: Alabama, Connecticut, Massachusetts, Minnesota⁴, New Mexico⁵, Oklahoma, Pennsylvania⁵, Tennessee, Virginia
- 2. Arkansas, California, Florida, Georgia, Idaho, Indiana, Missouri, New York, Oregon, Texas
- 3. Alaska, Arizona, Colorado, Delaware, District of Columbia, Hawaii, Illinois, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Michigan, Mississippi, Montana, Nebraska, Nevada, New Hampshire, New Jersey, North Carolina, North Dakota, Ohio, Rhode Island, South Carolina, South Dakota, Utah, Vermont, Washington, West Virginia, Wisconsin, Wyoming
- 4. Based on the limited information available about the test on the state's website.
- 5. Test is under development and not yet available for review.

Figure 15		REPARATION	/	TESTI	
Do states ensure that	RE	QUIREMENTS		REQUIRE	MENTS
elementary teachers	S			152	,
know the science of	RES	hess "	14	test t	test
reading?	AD VC C	s zcie	Fillad	uate ^u	ding
reading:		lo no ading	PRC	adeg	o rea
	FULLY ADDRESS H	Do not address treading science	APPROPRIATE T	☐ Inadequate test	No reading test
Alaska					
Arizona					
Arkansas					
California					
Colorado Connecticut					
Delaware					
District of Columbia					
Florida					
Georgia					
Hawaii					
Idaho					
Illinois					
Indiana					
lowa					
Kansas					-
Kentucky					
Louisiana					
Maine					
Maryland					
Massachusetts					
Michigan					
Minnesota			1		
MISSISSIPPI					
Missouri					
Montana					
Nebraska					
Nevada					
New Hampshire					
New Jersey					
New Mexico			2		
New York					
North Carolina					
North Dakota					
Ohio					
Oklahoma					
Oregon					
Pennsylvania			2		
Rhode Island					
South Carolina					
South Dakota					
Tennessee					
Texas					
Utah					
Vermont					
Virginia					
Washington					
West Virginia					
Wisconsin					
Wyoming					
	26	25	9	10	32

1. Based on the limited information available about the test on the state's website.

2. Test is under development and not yet available for review.

Area 1: Delivering Well-Prepared Teachers

Goal D – Elementary Teacher Preparation in Mathematics

The state should ensure that new elementary teachers have sufficient knowledge of the mathematics content taught in elementary grades.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- The state should require teacher preparation programs to deliver mathematics content of appropriate breadth and depth to elementary teacher candidates. This content should be specific to the needs of the elementary teacher (i.e., foundations, algebra and geometry with some statistics).
- 2. The state should require elementary teacher candidates to pass a rigorous test of mathematics content in order to attain licensure.
- Such test can also be used to test out of course requirements and should be designed to ensure that prospective teachers cannot pass without sufficient knowledge of mathematics.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

in Ma	then	es are Faring in Teacher Preparation natics Best Practice State
	1	Massachusetts
•	0	States Meet Goal
•	1	State Nearly Meets Goal Indiana 🕇
0	5	States Partly Meet Goal California, Florida, Minnesota ¹ , New Mexico, Utah ¹
•	30	States Meet a Small Part of Goal Alabama, Alaska, Arizona, Delaware, District of Columbia, Georgia, Hawaii, Idaho, Illinois, Iowa T, Kansas, Kentucky, Michigan, MISSISSIPPI, Missouri, Montana, New Hampshire, New York, North Dakota, Oklahoma, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Texas, Vermont, Virginia, Washington, Wyoming
0	14	States Do Not Meet Goal Arkansas, Colorado, Connecticut, Louisiana, Maine, Maryland, Nebraska, Nevada, New Jersey, North Carolina, Ohio, Oregon, West Virginia, Wisconsin
	Pro	ogress on this Goal Since 2009:

Area 1: Goal D Mississippi Analysis

State Meets a Small Part of Goal 🛛 🤶 Progress Since 2009

ANALYSIS

Mississippi relies on both coursework requirements and national accreditation standards for teacher preparation programs as the basis for articulating its requirements for the mathematics content knowledge of elementary teacher candidates.

The state requires elementary teaching candidates to earn at least nine semester hours of credit in mathematics. However, the state specifies neither the requisite content of these classes nor that they must meet the needs of elementary teachers.

Mississippi has also adopted NCATE's ACEI (Association for Childhood Educational International) standards for approving its elementary programs. ACEI standards address content in mathematics foundations, but these standards lack the specificity needed to ensure that teacher preparation programs deliver other mathematics content of appropriate breadth and depth to elementary teacher candidates.

Mississippi requires that all new elementary teachers pass a general subject-matter test, the Praxis II. This commercial test lacks a specific mathematics subscore, so one can likely fail the mathematics portion and still pass the test. Further, while this test does cover important elementary school-level content, it barely evaluates candidates' knowledge beyond an elementary school level, does not challenge their understanding of underlying concepts and does not require candidates to apply knowledge in nonroutine, multistep procedures.

Supporting Research

Mississippi Educator Preparation Programs, Process and Performance Reviews http://www.mde.k12.ms.us/ed_licensure/teacher_education.html http://www.acei.org/standhp.htm www.ets.org/praxis "No Common Denominator: The Preparation of Elementary Teachers in Mathematics by

"No Common Denominator: The Preparation of Elementary Teachers in Mathematics by America's Education Schools," NCTQ, June 2008 http://www.nctq.org/p/publications/docs/nctq_ttmath_fullreport.pdf.

RECOMMENDATION

Require teacher preparation programs to provide mathematics content specifically geared to the needs of elementary teachers.

Although ACEI standards require some knowledge in key areas of mathematics, Mississippi should require teacher preparation programs to provide mathematics content specifically geared to the needs of elementary teachers. This includes specific coursework in foundations, algebra and geometry, with some statistics.

Require teacher candidates to pass a rigorous mathematics assessment.

Mississippi should assess mathematics content with a rigorous assessment tool, such as the test required in Massachusetts, that evaluates mathematics knowledge beyond an elementary school level and challenges candidates' understanding of underlying mathematics concepts. Such a test could also be used to allow candidates to test out of coursework requirements. Teacher candidates who lack minimum mathematics knowledge should not be eligible for licensure.



MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi asserted that all teacher candidates are required to pass the Praxis I math test before being admitted into a preparation program. The state contended that the Praxis I test exceeds the elementary level of performance. Further, teacher education majors are exempt from the Praxis I only if they score a 21 or above on their ACT test, with no subscore lower than 18. This establishes a performance level in each major area of math, reading and writing above an elementary level.

Mississippi added that colleges are required to submit their program proposals and syllabi for review by the state. This evaluation of the syllabi requires evidence of instruction using the Mississippi Curriculum Frameworks in all subject areas including mathematics, and multiple professional national association standards are used to establish all Mississippi curriculums. Mathematics frameworks are also aligned to MCT2 and subject-area tests, as well as the Depth of Knowledge (DOK) framework.

Mississippi also noted that the definition of "minimum mathematics knowledge" is not defined, therefore making NCTQ's recommendation regarding a rigorous math assessment somewhat ambiguous.

Supporting Research

http://www.mde.k12.ms.us/ACAD/ID/Curriculum/ccss.htm

LAST WORD

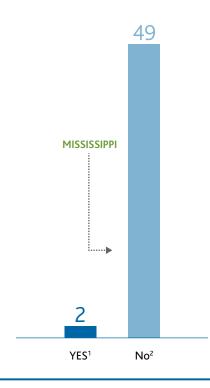
The Praxis I assessment is a basic skills test. It is not intended to be a licensing test but rather an assessment to be used at the point of admission into a teacher preparation program. Such tests generally assess middle school-level skills. To ensure elementary teachers' minimum mathematics knowledge—which includes the critical areas of numbers and operations; algebra; and, to a lesser degree, data analysis and probability—Mississippi should require a rigorous math test, such as the one required in Massachusetts, which challenges candidates' understanding of underlying mathematics concepts.

T EXAMPLES OF BEST PRACTICE

Massachusetts is the only state that ensures that its elementary teachers have sufficient knowledge of mathematics content. As part of its general curriculum test, the state utilizes a separately scored mathematics subtest that covers topics specifically geared to the needs of elementary teachers.

Figure 17

Do states articulate appropriate mathematics preparation for elementary teachers?

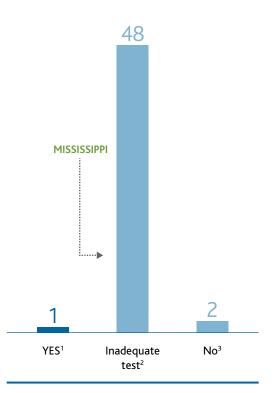


1. Strong Practice: Indiana, Massachusetts

2. Alabama, Alaska, Arizona, Arkansas, California, Colorado, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Idaho, Illinois, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Michigan, Minnesota, Mississippi, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Texas, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin, Wyoming

Figure 18

Do states measure new elementary teachers' knowledge of math?



1. Strong Practice: Massachusetts

2. Alabama, Alaska, Arizona, Arkansas, California, Colorado, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Idaho, Illinois, Indiana, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Michigan, Minnesota, Mississippi, Missouri, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Texas, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin, Wyoming

3. Montana, Nebraska

Area 1: Delivering Well-Prepared Teachers

Goal E – Middle School Teacher Preparation

The state should ensure that middle school teachers are sufficiently prepared to teach appropriate grade-level content.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- The state should encourage middle school candidates who intend to teach multiple subjects to earn minors in two core academic areas rather than earn a single major. Middle school candidates intending to teach a single subject area should earn a major in that area.
- 2. The state should not permit middle school teachers to teach on a generalist license that does not differentiate between the preparation of middle school teachers and that of elementary teachers.
- 3. The state should require that new middle school teachers pass a licensing test in every core academic area they intend to teach.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 19 How States are Faring in Middle School **Teacher Preparation** 3 **Best Practice States** Arkansas 1, Georgia, Pennsylvania 1 7 States Meet Goal Connecticut, Florida 1, Kentucky, Louisiana, MISSISSIPPI, New Jersey, South Carolina 1 States Nearly Meet Goal 8 Alabama, District of Columbia, Indiana, Kansas, New York, Ohio, Tennessee, Virginia 11 States Partly Meet Goal Delaware, Hawaii, Iowa, Maryland, Massachusetts, Missouri, Nebraska, Rhode Island, Texas, Vermont, West Virginia 11 States Meet a Small Part of Goal Arizona, Michigan, Minnesota¹, Montana, Nevada, New Hampshire, New Mexico, North Dakota, Oklahoma, Utah, Wyoming 11 States Do Not Meet Goal Alaska, California, Colorado, Idaho, Illinois, Maine, North Carolina, Oregon, South Dakota, Washington, Wisconsin Progress on this Goal Since 2009: 👄 : 45 ↓:1 1:5

Area 1: Goal E **Mississippi** Analysis

State Meets Goal

Progress Since 2009

ANALYSIS

Middle school teachers in Mississippi are required to have a "4-8 Subject Area" program of study. This includes two 21-hour content concentrations in academic coursework, a total that can include three to six hours of pedagogy classes in each of the concentration areas. The state also articulates a "7-12 Subject Area" program of study in which teacher candidates must earn a major in the licensed content area.

All new middle school teachers in Mississippi are also required to pass a single-subject Praxis II content test to attain licensure; a general content knowledge test is not an option.

Supporting Research

Mississippi Educator Preparation Programs, Process and Performance Reviews http://www.mde.k12.ms.us/ed_licensure/teacher_education.html

www.ets.org/praxis

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis.



T EXAMPLES OF BEST PRACTICE

Arkansas, Georgia and Pennsylvania ensure that all middle school teachers are sufficiently prepared to teach middle school-level content. Teachers are required to earn at least two content-area minors. Georgia and Pennsylvania also require passing scores on single-subject content tests, and Arkansas requires a subject-matter assessment with separate passing scores for each academic area. Figure 20

Figure 20	Ð	1 5	,
Do states distinguish mid	dle 🖁	for 20m	
grade preparation from	10	red, assr	_ ₽i
elementary preparation?	CENSE NOT OFFERED	Contained Classrooms	K-8 license offered
cicincinary preparation.	ENSE	ense 'tain	Jse C
	הוט	8 lic	lice
	×-8	¥ 15	×-8
Alabama			
Alaska			
Arizona			
Arkansas			
California		1	
Colorado			
Connecticut			
Delaware			
District of Columbia			
Florida			
Georgia			
Hawaii			
Idaho			
Illinois			2
Indiana			
lowa			
Kansas			
Kentucky			
Louisiana			
Maine			
Maryland			
Massachusetts			
Michigan			
Minnesota			
MISSISSIPPI			
Missouri			
Montana			
Nebraska			
Nevada			
New Hampshire			
New Jersey			
New Mexico			
New York			
North Carolina			
North Dakota			
Ohio			
Oklahoma			3
Oregon			4
Pennsylvania			
Rhode Island			
South Carolina			
South Dakota			
Tennessee			
Texas			
Utah			
Vermont			
Virginia			
Washington			
West Virginia			
Wisconsin			5
Wyoming			
	29	6	16
	-		

1. California offers a K-12 generalist license for self-contained classrooms.

- 2. Illinois offers K-9 license.
- 3. With the exception of mathematics.
- 4. Oregon offers 3-8 license.
- 5. Wisconsin offers 1-8 license.

Figure 21		Major OR TWO.	S&	Less than a major or	No requirement of content
Nhat academic prepara	tion			, d	
do states require for a	20	ų ,	٤ >	địor	int o
middle school endorsen	nent 🔬	1	Sto	a m	
or license?	ð v	ð v	NIL	than eme,	or n
	14/0	40	TWO MINORS	Less than a maji requirement	No n Pajor
	nent ^{voo} w voor				
Alabama					
Alaska					
Arizona					
Arkansas					
California					
Colorado					
Connecticut					
Delaware					
District of Columbia					
Florida					
Georgia					
Hawaii					
Idaho					
Illinois					
Indiana					
lowa					
Kansas	_				_
Kentucky		1			
Louisiana					
Maine					
Maryland			1		
Massachusetts					
Michigan Minnesota					_
MISSISSIPPI					
Missouri					
Montana					
Nebraska			1		
Nevada					
New Hampshire					
New Jersey					
New Mexico					
New York					
North Carolina					
North Dakota					
Ohio			1		
Oklahoma					
Oregon					
Pennsylvania		2	Π		
Rhode Island					
South Carolina					
South Dakota					
Tennessee					
Texas					
Utah					
Vermont					
Virginia					
Washington					
West Virginia					
Wisconsin					
Wyoming					
-	13	3	9	12	14

1. State does not explicitly require two minors, but it has equivalent requirements.

2. Pennsylvania has two options. One option requires a 30 credit concentration in one subject and nearly a minor (12 credits) in three additional subjects; the second option is 21 credits in two subject-area concentrations with 12 credits in two additional subjects.

Area 1: Delivering Well-Prepared Teachers

Goal F – Secondary Teacher Preparation

The state should ensure that secondary teachers are sufficiently prepared to teach appropriate grade-level content.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- 1. The state should require that secondary teachers pass a licensing test in every subject they intend to teach.
- 2. The state should require that secondary teachers pass a content test when adding subject-area endorsements to an existing license.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure	22							
•	Figure 22							
	How States are Faring in Secondary Teacher Preparation							
*	2	Best Practice States Indiana, Tennessee						
•	29	States Meet Goal Alabama, Arkansas, Connecticut, Delaware, Florida, Georgia, Idaho, Illinois, Kansas, Kentucky, Maine, Massachusetts, Michigan, Minnesota, New Jersey, New York, North Dakota, Ohio, Oklahoma, Pennsylvania, South Carolina, South Dakota, Texas, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin						
•	0	States Nearly Meet Goal						
	8	States Partly Meet Goal District of Columbia, Hawaii, Louisiana, Maryland, MISSISSIPPI, Missouri, Nevada, New Mexico						
0	0	States Meet a Small Part of Goal						
0	12	States Do Not Meet Goal Alaska, Arizona, California, Colorado, Iowa, Montana, Nebraska, New Hampshire, North Carolina, Oregon, Rhode Island, Wyoming						
	Pro	ogress on this Goal Since 2009:						
		New Goal						
1363	20							

Area 1: Goal F Mississippi Analysis

State Partly Meets Goal

Progress Since 2009



ANALYSIS

Mississippi does not ensure that all secondary teachers are adequately prepared to teach grade-level content.

Mississippi requires that its secondary teacher candidates pass a Praxis II content test to teach any core secondary subjects. Unfortunately, Mississippi permits a significant loophole to this important policy by allowing both general science and general social studies licenses, without requiring subject-matter test-ing for each subject area within these disciplines (see Goals 1-G and 1-H).

To add a secondary endorsement to a license, teachers in Mississippi may either submit a passing score on a content test or complete 21 hours of coursework in the subject area.

Supporting Research

Guidelines for MS Educator Licensure http://www.mde.k12.ms.us/ed_licensure/licensure_guidelines.htm

RECOMMENDATION

Require subject-matter testing for all secondary teacher candidates.

Mississippi wisely requires subject-matter tests for most secondary teachers but should address any loopholes that undermine this policy (see Goals 1-G and 1-H).

Require subject-matter testing when adding subject-area endorsements.

Mississippi should require passing scores on subject-specific content tests, regardless of other coursework or degree requirements, for teachers who are licensed in core secondary subjects and wish to add another subject area, or endorsement, to their licenses. While coursework may be generally indicative of background in a particular subject area, only a subject-matter test ensures that teachers know the specific content they will need to teach.

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis. The state added that candidates who complete 21 semester hours of coursework in a particular subject area must also pass rigorous tests to pass each course. Therefore, Mississippi recognizes the rigor of college courses and the validity of their content.

LAST WORD

Mississippi is showing unjustified faith in coursework. While coursework certainly can be both rigorous and relevant, there is no assurance that this will always be the case. For example, a teacher candidate could be a history major who studied nearly all European history or ancient history but knows very little about the American history that he or she is expected to teach in the classroom. A rigorous test ensures that teachers know the material the state expects them to know.

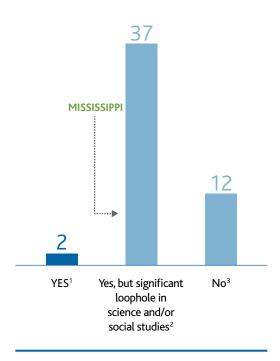


T EXAMPLES OF BEST PRACTICE

Not only do **Indiana** and **Tennessee** require that secondary teacher candidates pass a content test to teach any core secondary subjects, but these states also do not permit any significant loopholes to this important policy by allowing secondary general science or social studies licenses (see Goals 1-G and 1-H).

Figure 23

Do all secondary teachers have to pass a content test in every subject area for licensure?

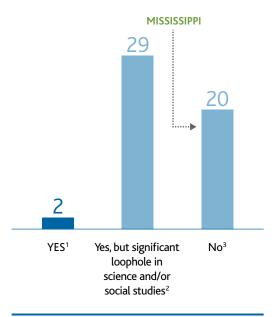


1. Strong Practice: Indiana, Tennessee

- 2. Alabama, Arkansas, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Idaho, Illinois, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, Nevada, New Jersey, New Mexico, New York, North Dakota, Ohio, Oklahoma, Pennsylvania, South Carolina, South Dakota, Texas, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin. (For more on loopholes, see Goals 1-G and 1-H.)
- 3. Alaska, Arizona, California, Colorado, Iowa, Montana, Nebraska, New Hampshire, North Carolina, Oregon, Rhode Island, Wyoming

Figure 24

Do all secondary teachers have to pass a content test in every subject area to add an endorsement?



1. Strong Practice: Indiana, Tennessee

- Alabama, Arkansas, Connecticut, Delaware, Florida, Georgia, Idaho, Illinois, Kansas, Kentucky, Maine, Massachusetts, Michigan, Minnesota, New Jersey, New York, North Dakota, Ohio, Oklahoma, Pennsylvania, South Carolina, South Dakota, Texas, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin. (For more on loopholes, see Goals 1-G and 1-H.)
- Alaska, Arizona, California, Colorado, District of Columbia, Hawaii, Iowa, Louisiana, Maryland, Mississippi, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Mexico, North Carolina, Oregon, Rhode Island, Wyoming

Area 1: Delivering Well-Prepared Teachers

Goal G – Secondary Teacher Preparation in Science

The state should ensure that science teachers know all the subject matter they are licensed to teach.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- 1. The state should require secondary science teachers to pass a subject-matter test of each science discipline they intend to teach.
- 2. The state should require middle school science teachers to pass a subject-matter test designed to ensure that prospective teachers cannot pass without sufficient knowledge of science.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 25



Area 1: Goal G Mississippi Analysis



State Partly Meets Goal

Progress Since 2009

ANALYSIS

Mississippi offers a supplemental endorsement in general science, which can be added to a certificate with 21 hours of coursework in the subject. A content test is not required. Teachers with this license are not limited to teaching general science but rather can teach any of the topical areas. The state also offers an endorsement in physical science, which combines physics and chemistry. Candidates are required to pass the Praxis II "Physical Science" test, which combines both physics and chemistry.

Middle school science teachers in Mississippi are required to earn a 21-hour content concentration in science, which can include three to six hours of pedagogy classes. Commendably, candidates must also pass the Praxis II "Middle School Science" test.

Supporting Research

Mississippi Educator Preparation Programs, Process and Performance Reviews http://www.mde.k12.ms.us/ed_licensure/teacher_education.html

"Guidelines for MS Educator Licensure," page 30 http://www.mde.k12.ms.us/ed_licensure/licensure_guidelines.htm Praxis Testing Requirements www.ets.org

RECOMMENDATION

Require secondary science teachers to pass tests of content knowledge for each science discipline they intend to teach.

States that allow general science certifications or combination licenses across multiple science disciplines—and do not require content tests for each area—are not ensuring that these secondary teachers possess adequate subject-specific content knowledge. Even though general science is a supplemental endorsement, Mississippi is effectively allowing candidates with minimal coursework in a particular area of science—and no testing requirement—to teach virtually any science subject at the secondary level.

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis.

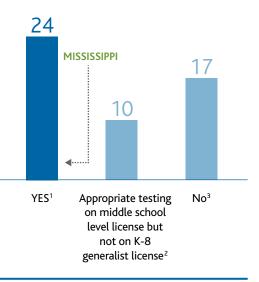
Figure 26	STATE OFFRES GENERAL OR COMBINATION	State offers Beneral Science State offers Beneral FISTING without and Science Science	STATE OFFERS ON UN SUNCE	State offers only single subject
Do states ensure that	2	Scien Scien	ing SINC	NSES Intersection
secondary science teachers	ENE	W SC PFOL	The feet	VC VC
have adequate subject-	EFS.	17HAL	Tuate FRS IENO	ESTIT Son
matter knowledge?	N BIN	5 WI offe natio		e tes
matter knowledge:	No al	State omb	EQUAL STAT	State State Cienc fequa
Alabama	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		ر کے ر رہے د	چ د م
Alaska				
Arizona				
Arkansas				
California				
Colorado				
Connecticut				
Delaware				
District of Columbia				
Florida				
Georgia				
Hawaii				
Idaho				
Illinois				
Indiana				
lowa				
Kansas				
Kentucky				
Louisiana				
Maine				
Maryland				
Massachusetts				
Michigan Minnesota				
MINNESOTA				
Missouri				
Montana				
Nebraska				
Nevada				
New Hampshire				
New Jersey				
New Mexico				
New York				
North Carolina				
North Dakota				
Ohio				
Oklahoma				
Oregon				
Pennsylvania				
Rhode Island				
South Carolina South Dakota				
Tennessee				
Texas				
Utah				
Vermont				
Virginia				
Washington				
West Virginia				
Wisconsin				
Wyoming				
	1	39	10	1

T EXAMPLES OF BEST PRACTICE

New Jersey does not offer certification in general science for secondary teachers. Although the state allows a combination physical science certificate, it ensure adequate content knowledge in both chemistry and physics by requiring teacher candidates to pass individual content tests in chemistry, physics and general science. Further, middle school science teachers must pass a science-specific content test.

Figure 27

Do states ensure that middle school teachers have adequate preparation to teach science?



1. Strong Practice: Alabama, Arkansas, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Indiana, Kansas, Kentucky, Louisiana, Maryland, Massachusetts, Mississippi, Missouri, New Jersey, Ohio, Pennsylvania, South Carolina, South Dakota, Vermont, Virginia, West Virginia

- 2. Maine, Minnesota, Nevada, New Hampshire, New Mexico, North Dakota, Oklahoma, Utah, Washington, Wisconsin
- 3. Alaska, Arizona, California, Colorado, Idaho, Illinois, Iowa, Michigan, Montana, Nebraska, New York, North Carolina, Oregon, Rhode Island, Tennessee, Texas, Wyoming



Area 1: Delivering Well-Prepared Teachers

Goal H – Secondary Teacher Preparation in Social Studies

The state should ensure that social studies teachers know all the subject matter they are licensed to teach.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- The state should require secondary social studies teachers to pass a subject-matter test of each social studies discipline they intend to teach.
- The state should require middle school social studies teachers to pass a subject-matter test designed to ensure that prospective teachers cannot pass without sufficient knowledge of social studies.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.



Area 1: Goal H **Mississippi** Analysis





ANALYSIS

Mississippi only offers a secondary general social studies certificate. Candidates are required to pass the Praxis II "Social Studies" content test. The state also allows general social studies to be added as a supplemental endorsement either with a passing score on the Praxis II content test or with 21 hours of coursework. Teachers with this license are not limited to teaching general social studies but rather can teach any of the topical areas.

Middle school social studies teachers in Mississippi are required to earn a 21-hour content concentration in social studies, which can include three to six hours of pedagogy classes. Commendably, candidates must also pass the Praxis II "Middle School Social Studies" test.

Supporting Research

Mississippi Educator Preparation Programs, Process and Performance Reviews http://www.mde.k12.ms.us/ed_licensure/teacher_education.html "Guidelines for MS Educator Licensure," page 30 http://www.mde.k12.ms.us/ed_licensure/licensure_guidelines.htm **Praxis Testing Requirements** www.ets.org

RECOMMENDATION

Require secondary social studies teachers to pass tests of content knowledge for each social studies discipline they intend to teach.

States that allow general social studies certifications—and do not require content tests for each area—are not ensuring that these secondary teachers possess adequate subject-specific content knowledge. Mississippi's required assessment combines all subject areas (e.g., history, geography, economics) and does not report separate scores for each subject area. Therefore, candidates could answer many history questions, for example, incorrectly, yet still be licensed to teach history to high school students.

MISSISSIPPI RESPONSE TO ANALYSIS

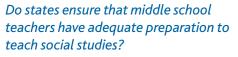
Mississippi recognized the factual accuracy of this analysis. The state noted that it has added an economics endorsement, which may be earned by passing a Praxis test.

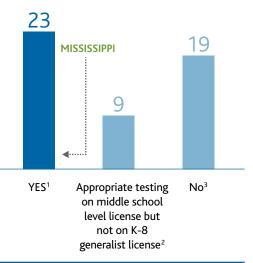
Figure 29	141	FERS ONLY SINGLE IECT SOCIAL STUDIES	license vithout adequate
Do states ensure that	S SOC	NCIE VCIE	cial st equat
secondary social studies	STIN.	IN SI	al so, it ad
teachers have adequate		S S	tener ithou
subject-matter	PLES DLES ZUA ;	SiECT SiECT VSES	fers Tse u 7g
knowledge?	523		
Alabama			
Alaska			
Arizona			
Arkansas			
California			
Colorado			
Connecticut			
Delaware			_
District of Columbia			-
Florida			
Georgia Hawaii			
Idaho			-
Illinois			-
Indiana			
lowa			
Kansas			-
Kentucky			
Louisiana			
Maine			
Maryland			
Massachusetts			1
Michigan			
Minnesota			
MISSISSIPPI			
Missouri			
Montana			
Nebraska			
Nevada			
New Hampshire			_
New Jersey			-
New Mexico New York			-
North Carolina			-
North Dakota			-
Ohio			-
Oklahoma			÷
Oregon			
Pennsylvania			
Rhode Island			
South Carolina			
South Dakota			
Tennessee			
Texas			
Utah			
Vermont			
Virginia			
Washington			
West Virginia			
Wisconsin			
Wyoming			
	1	3	47

T EXAMPLES OF BEST PRACTICE

Not only does Indiana ensure that its secondary social studies teachers possess adequate content knowledge of all subjects they intend to teachthrough both coursework and content testingbut the state's policy also does not make it overly burdensome for social studies teachers to teach multiple subjects. Other notable states include Georgia and South Dakota, which also do not offer secondary general social studies certifications.

Figure 30





- 1. Strong Practice: Alabama, Arkansas, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Indiana, Kansas, Kentucky, Louisiana, Maryland, Mississippi, Missouri, New Jersey, Ohio, Pennsylvania, South Carolina, South Dakota, Vermont, Virginia, West Virginia
- 2. Maine, Michigan, Minnesota, Nevada, New Hampshire, New Mexico, North Dakota, Oklahoma, Washington
- 3. Alaska, Arizona, California, Colorado, Idaho, Illinois, Iowa, Massachusetts, Montana, Nebraska, New York, North Carolina, Oregon, Rhode Island, Tennessee, Texas, Utah, Wisconsin, Wyoming

Figure 29

1. Massachusetts does not offer a general social studies license, but offers combination licenses.

Area 1: Delivering Well-Prepared Teachers

Goal I – Special Education Teacher Preparation

The state should ensure that special education teachers know the subject matter they will be required to teach.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- The state should not permit special education teachers to teach on a K-12 license that does not differentiate between the preparation of elementary teachers and that of secondary teachers.
- All elementary special education candidates should have a broad liberal arts program of study that includes study in mathematics, science, English, social studies and fine arts and should be required to pass a subjectmatter test for licensure that is no less rigorous than what is required of general education candidates.
- 3. The state should require that teacher preparation programs graduate secondary special education teacher candidates who are highly qualified in at least two subjects. The state should also customize a "HOUSSE" route for new secondary special education teachers to help them achieve highly qualified status in all the subjects they teach.

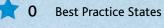
The components for this goal have changed since 2009. In light of state progress on this topic, the bar for this goal has been raised.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 31

How States are Faring in Special Education Teacher Preparation



0 States Meet Goal

1

State Nearly Meets Goal Massachusetts



- 1 State Meets a Small Part of Goal Kansas
- 34 States Do Not Meet Goal Alaska, Arizona, California, Colorado, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Idaho, Illinois, Indiana, Kentucky, Michigan, Minnesota, MISSISSIPPI, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Mexico, North Carolina, North Dakota, Ohio, Oklahoma, South Carolina, South Dakota, Tennessee, Utah, Virginia, Washington, Wyoming

Progress on this Goal Since 2009:



Area 1: Goal I **Mississippi** Analysis

State Does Not Meet Goal

🔊 Bar Raised for this Goal 🛛 🕞 Progress Since 2009

ANALYSIS

Regrettably, Mississippi offers a K-12 special education certification, in addition to a K-8 special education endorsement that can be added to an elementary license.

Further, Mississippi does not ensure that its elementary special education teacher candidates are provided with a broad liberal arts program of study relevant to the elementary classroom. It also does not require that they pass a subject-matter test. The K-8 special education certification is a supplemental endorsement that only requires the completion of an approved program.

Supporting Research

Certification for Special Education http://www.mde.k12.ms.us/ed_licensure/specialed.html

RECOMMENDATION

End licensure practices that fail to distinguish between the skills and knowledge needed to teach elementary grades and secondary grades.

It is virtually impossible and certainly impractical for Mississippi to ensure that a K-12 special education teacher knows all the subject matter he or she is expected to be able to teach, especially considering state and federal expectations that special education students should meet the same high standards as other students. While the broad K-12 umbrella may be appropriate for teachers of low-incidence special education students, such as those with severe cognitive disabilities, it is deeply problematic for the overwhelming majority of high-incidence special education students, who are expected to learn grade-level content.

Provide a broad liberal arts program of study to elementary special education candidates, and require that they pass the same content test as general education teachers.

Mississippi should ensure that special education teacher candidates who will teach elementary grades possess knowledge of the subject matter at hand. Not only should the state require coresubject coursework relevant to the elementary classroom, but it should also require that these candidates pass the same subject-matter test required of all elementary teachers. Failure to ensure that teachers possess requisite content knowledge deprives special education students of the opportunity to reach their academic potential.

Ensure that secondary special education teacher candidates graduate with highly qualified status in at least two subjects, and customize a HOUSSE route so that they can achieve highly qualified status in all subjects they plan to teach.

To make secondary special education teacher candidates more flexible and better able to serve schools and students, Mississippi should use a combination of coursework and testing to ensure that they graduate with highly qualified status in two core academic areas. A customized HOUSSE route can also help new secondary special education teacher candidates to become highly qualified in multiple subjects by offering efficient means by which they could gain broad overviews of specific areas of content knowledge, such as content-driven university courses. Such a route is specifically permitted in the 2004 reauthorization of the Individuals with Disabilities Education Act (IDEA).



MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi was helpful in providing NCTQ with facts that enhanced this analysis. The state also asserted that it offers the following special education licenses: special education birth-K, emotional disability, early oral intervention birth-K, dyslexia therapy, mild to moderate K-12 (inclusion and tutorial only) mild to moderate K-12 (self-contained), and severe disability. Mississippi added that it offers several different options for special education majors, including everything from tutorial/inclusion to programs that include high levels of testing and education.

LAST WORD

While the state's licensure options address a wide range of special education areas, with the exception of early childhood, all of the licenses offered span K-12. The point is not that the state has not addressed the needs of students with different disabilities, but that the state's licenses fail to distinguish between the needs of students at different grade levels.

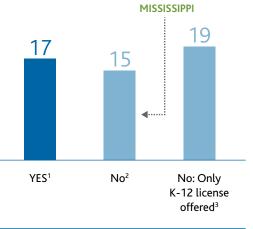
Figure 32		Offes k. 2 and Badesspecific	, /
Do states distinguish		spe	
between elementary	ERA	NON Per	\sim
and secondary special	C C	Pue (× e
	VOT PIE	-12 onls	A Lu
education teachers?	DOES NOT OFFER	Offers k ertificat	Grand a K-12
Alabama			
Alaska			
Arizona			
Arkansas			
California			
Colorado			
Connecticut			
Delaware			
District of Columbia			
Florida			
Georgia		_	
Hawaii			
Idaho			
Illinois			
Indiana			
lowa			
Kansas			
Kentucky			
Louisiana			
Maine			
Maryland			
Massachusetts			
Michigan			
Minnesota			
MISSISSIPPI Missouri			
Montana			
Nebraska			
Nevada			
New Hampshire			
New Jersey			
New Mexico			
New York			
North Carolina			
North Dakota			
Ohio			
Oklahoma			
Oregon			
Pennsylvania ¹			
Rhode Island			
South Carolina			
South Dakota			
Tennessee			
Texas			
Utah			
Vermont			
Virginia			
Washington			
West Virginia			
Wisconsin			
Wyoming			
	16	16	19

T EXAMPLES OF BEST PRACTICE

Unfortunately, NCTQ cannot highlight any state's policy in this area. Preparation of special education teachers remains a topic in critical need of states' attention. However, it is worth noting that three states-Louisiana, Pennsylvania and Texas—will no longer issue K-12 special education certifications. Only grade-level specific options will be available to new teachers.

Figure 33





- 1. Strong Practice: Alabama, Arkansas, Iowa, Kansas, Louisiana, Massachusetts, Michigan, Nebraska, New Jersey, New York, North Dakota, Oregon⁴, Pennsylvania⁵, Rhode Island, Texas, West Virginia, Wisconsin
- 2. Alaska, Georgia, Hawaii, Indiana, Maine, Maryland, Minnesota, Mississippi, Missouri, New Hampshire, South Dakota, Tennessee, Vermont, Washington, Wyoming
- 3. Arizona, California, Colorado, Connecticut, Delaware, District of Columbia, Florida, Idaho, Illinois, Kentucky, Montana, Nevada, New Mexico, North Carolina, Ohio, Oklahoma, South Carolina, Utah, Virginia
- 4. Although Oregon requires testing, the state allows an "alternative assessment" option for candidates who fail the tests twice to still be considered for a license.
- 5. In Pennsylvania, a candidate who opts for dual certification in elementary special education and as a reading specialist does not have to take a content test.

Figure 32 1. Beginning January 1, 2013

Area 1: Delivering Well-Prepared Teachers

Goal J – Assessing Professional Knowledge

The state should use a licensing test to verify that all new teachers meet its professional standards.

Goal Components

(The factors considered in determining the states' rating for the goal.)

1. The state should assess new teachers' knowledge of teaching and learning by means of a pedagogy test aligned to the state's professional standards.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 34

How States are Faring in Assessing Professional Knowledge



Best Practice States

23 States Meet Goal

0

Arizona, Arkansas, California, District of Columbia 1, Florida, Illinois, Kansas, Kentucky, Louisiana, Maine, Minnesota, MISSISSIPPI, Nevada, New Mexico, New York, North Dakota, Ohio, Oklahoma, South Carolina, South Dakota, Tennessee, Texas, West Virginia

States Nearly Meet Goal 2

Maryland, Rhode Island

- States Partly Meet Goal 3 Idaho, North Carolina, Utah
- States Meet a Small Part of Goal 5 Connecticut, Indiana, Missouri, Pennsylvania, Wyoming

18 States Do Not Meet Goal Alabama, Alaska, Colorado, Delaware, Georgia, Hawaii I, Iowa, Massachusetts, Michigan, Montana, Nebraska, New Hampshire, New Jersey, Oregon, Vermont, Virginia, Washington, Wisconsin

Progress on this Goal Since 2009:

1:1 😝 : 49 ↓:1

Area 1: Goal J **Mississippi** Analysis



State Meets Goal

Progress Since 2009

ANALYSIS

Mississippi requires all new teachers to pass a popular pedagogy test form the Praxis series in order to attain licensure.

Supporting Research www.ets.org/praxis

RECOMMENDATION

Verify that the commercially available tests of pedagogy actually align with state standards.

Mississippi should ensure that its selected test of professional knowledge measures the knowledge and skills the state expects new teachers to have.

MISSISSIPPI RESPONSE TO ANALYSIS

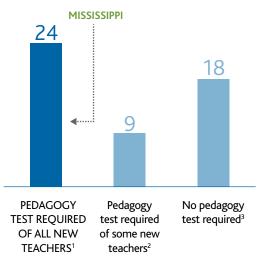
Mississippi recognized the factual accuracy of this analysis.

★ EXAMPLES OF BEST PRACTICE

Twenty-three states meet this goal, and although NCTQ has not singled out one state's policies for "best practice" honors, it additionally commends the nine states (Arizona, California, Florida, Illinois, Minnesota, New Mexico, New York, Oklahoma, Texas) that utilize their own assessments to measure pedagogical knowledge and skills.

Figure 35

Do states measure new teachers' knowledge of teaching and learning?



- Strong Practice: Arizona, Arkansas, California, District of Columbia, Florida, Illinois, Kansas, Kentucky, Louisiana, Maine, Minnesota, Mississippi, Nevada, New Mexico, New York, North Dakota, Ohio, Oklahoma, Rhode Island, South Carolina, South Dakota, Tennessee, Texas, West Virginia
- 2. Connecticut, Idaho, Indiana, Maryland, Missouri, North Carolina, Pennsylvania, Utah⁴, Wyoming
- Alabama, Alaska, Colorado, Delaware, Georgia, Hawaii, Iowa, Massachusetts, Michigan, Montana, Nebraska, New Hampshire, New Jersey, Oregon, Vermont, Virginia, Washington, Wisconsin
- 4. Not required until teacher advances from a Level One to a Level Two license.

Area 1: Delivering Well-Prepared Teachers

Goal K – Student Teaching

The state should ensure that teacher preparation programs provide teacher candidates with a high-quality clinical experience.

Goal Components Figure 36 (The factors considered in determining the states' How States are Faring in Student Teaching rating for the goal.) 1. The state should require that student **Best Practice States** teachers only be placed with cooperating teachers for whom there is evidence of their 2 States Meet Goal effectiveness as measured by consistent gains Florida, Tennessee in student learning. 2. The state should require that teacher State Nearly Meets Goal candidates spend at least 10 weeks Kentucky student teaching. 21 States Partly Meet Goal Alabama, Arkansas, Connecticut, Hawaii, Background Iowa, Kansas, Minnesota, MISSISSIPPI, Nebraska, New Hampshire, New Jersey, A detailed rationale and supporting research for North Carolina, North Dakota, Ohio, this goal can be found at www.nctq.org/stpy. Oklahoma, Pennsylvania, South Carolina, Texas, Vermont, Washington, Wisconsin States Meet a Small Part of Goal 5 Indiana, Michigan, Oregon, Rhode Island, South Dakota 22 States Do Not Meet Goal Alaska, Arizona, California, Colorado, Delaware, District of Columbia, Georgia, Idaho, Illinois, Louisiana, Maine, Maryland, Massachusetts, Missouri, Montana, Nevada, New Mexico, New York, Utah, Virginia, West Virginia, Wyoming Progress on this Goal Since 2009: New Goal

Area 1: Goal K **Mississippi** Analysis

State Partly Meets Goal



ANALYSIS

Commendably, Mississippi requires candidates to complete at least 12 weeks (60 working days) of fullday student teaching. However, the state does not address the qualifications of cooperating teachers.

Supporting Research

Process & Performance Review Guide, Standard 4, page 5 www.mde.k12.ms.us/ed_licensure/teacher_education.html

RECOMMENDATION

Ensure that cooperating teachers have demonstrated evidence of effectiveness as measured by student learning.

In addition to the ability to mentor an adult, cooperating teachers should also be carefully screened for their capacity to further student achievement. Research indicates that the only aspect of a student teaching arrangement that has been shown to have an impact on student achievement is the positive effect of selection of the cooperating teacher by the preparation program, rather than the student teacher or school district staff.

Explicitly require that student teaching be completed locally, thus prohibiting candidates from completing this requirement abroad.

Unless preparation programs can establish true satellite campuses to closely supervise student teaching arrangements, placement in foreign or otherwise novel locales should be supplementary to a standard student teaching arrangement. Outsourcing the arrangements for student teaching makes it impossible to ensure the selection of the best cooperating teacher and adequate supervision of the student teacher and may prevent training of the teacher on relevant state instructional frameworks.

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis. The state added that it is in the process of validating an evaluation system that links student performance with teacher effectiveness. The process of development will go through the 2010-2011 school year, and the system will be piloted in the 2011-2012 school year. Mississippi also plans to post a website at some point in the future.

Figure 37		18
Do states require	, in the second s	2145
the elements of a	E	ENT TEACHING L
•	DNL ASE	E E
high-quality student	ER	101 10
teaching experience?	COO SELECT EFFECT	STUDE STUDE
Alabama		
Alaska		
Arizona		
Arkansas		
California		
Colorado		
Connecticut		
Delaware		
District of Columbia		
Florida		
Georgia		
Hawaii		
Idaho		
Illinois		
Indiana		
lowa		
Kansas		
Kentucky		
Louisiana		
Maine		
Maryland		
Massachusetts		
Michigan		
Minnesota		
MISSISSIPPI		
Missouri		
Montana		
Nebraska Nevada		
New Hampshire		
New Jersey		
New Mexico		
New York		
North Carolina		
North Dakota		
Ohio		
Oklahoma		
Oregon		
Pennsylvania		
Rhode Island		
South Carolina		
South Dakota		
Tennessee		
Texas		
Utah		
Vermont		
Virginia		
Washington		
West Virginia		1
Wisconsin		
Wyoming		
	2	29

T EXAMPLES OF BEST PRACTICE

Although no state has been singled out for "best practice" honors, Florida and Tennessee require teacher candidates to complete at least 10 weeks of full-time student teaching, and they have taken steps toward ensuring that cooperating teachers have demonstrated evidence of effectiveness as measured by student learning.

1. Candidates can student teach for less than 12 weeks if determined to be proficient.

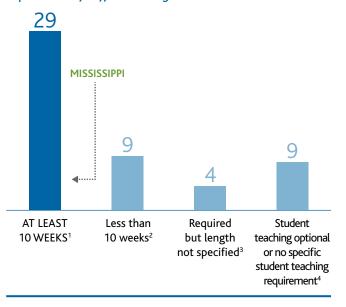
Is the selection of the cooperating teacher based on some measure of effectiveness?



- 1. Strong Practice: Florida, Tennessee
- Alabama, Connecticut, Indiana, Iowa, Kentucky, Nebraska, New Hampshire, New Jersey, North Dakota, Pennsylvania, Washington, Wisconsin
- 3. Alaska, Arizona, Arkansas, California, Colorado, Delaware, District of Columbia, Georgia, Hawaii, Idaho, Illinois, Kansas, Louisiana, Maine, Maryland, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, Montana, Nevada, New Mexico, New York, North Carolina, Ohio, Oklahoma, Oregon, Rhode Island, South Carolina, South Dakota, Texas, Utah, Vermont, Virginia, West Virginia, Wyoming

Figure 39

Is the summative student teaching experience of sufficient length?



- Strong Practice: Alabama, Arkansas, Connecticut, Florida, Hawaii, Iowa, Kansas, Kentucky, Michigan, Minnesota, Mississippi, Nebraska, New Hampshire, New Jersey, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Texas, Vermont, Washington, West Virginia⁵, Wisconsin
- 2. Idaho, Indiana, Louisiana, Massachusetts, Missouri, Nevada, New York, Virginia, Wyoming
- 3. Illinois, Maine, New Mexico, Utah
- 4. Alaska, Arizona, California, Colorado, Delaware, District of Columbia, Georgia, Maryland, Montana
- 5. Candidates can student teach for less than 12 weeks if determined to be proficient.

Area 1: Delivering Well-Prepared Teachers

Goal L – Teacher Preparation Program Accountability

The state's approval process for teacher preparation programs should hold programs accountable for the quality of the teachers they produce.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- 1. The state should collect value-added data that connects student achievement gains to teacher preparation programs.
- 2. The state should collect other meaningful data that reflects program performance, including some or all of the following:

a. Average raw scores of teacher candidates on licensing tests, including basic skills, subject matter and professional knowledge tests;

b. Number of times, on average, it takes teacher candidates to pass licensing tests;

c. Satisfaction ratings by school principals and teacher supervisors of programs' student teachers, using a standardized form to permit program comparison;

d. Evaluation results from the first and/or second year of teaching;

e. Five-year retention rates of graduates in the teaching profession.

- 3. The state should establish the minimum standard of performance for each category of data. Programs should be held accountable for meeting these standards, with articulated consequences for failing to do so, including loss of program approval.
- 4. The state should produce and publish on its website an annual report card that shows all the data the state collects on individual teacher preparation programs.

The components for this goal have changed since 2009. In light of state progress on this topic, the bar for this goal has been raised.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 40 How States are Faring in Teacher Preparation **Program Accountability Best Practice State** Florida State Meets Goal Louisiana States Nearly Meet Goal 5 Alabama, Colorado 1, Georgia 1, Tennessee, Texas States Partly Meet Goal 6 Kentucky, Michigan, Nevada, North Carolina, Rhode Island, South Carolina 16 States Meet a Small Part of Goal Arizona, Illinois¹, Iowa, Maryland, Massachusetts, MISSISSIPPI, Missouri, Montana, New Jersey, Ohio, Oklahoma, Pennsylvania, Vermont, Virginia, Washington, West Virginia 22 States Do Not Meet Goal Alaska, Arkansas . California, Connecticut, Delaware, District of Columbia, Hawaii, Idaho, Indiana, Kansas I, Maine, Minnesota, Nebraska, New Hampshire, New Mexico, New York, North Dakota, Oregon, South Dakota, Utah, Wisconsin, Wyoming Progress on this Goal Since 2009: 1:4 : 44 📕 : 3

52 : NCTQ STATE TEACHER POLICY YEARBOOK 2011 MISSISSIPPI

Area 1: Goal L Mississippi Analysis

State Meets a Small Part of Goal 🦳 Bar Raised for this Goal 💮 Progress Since 2009

ANALYSIS

Mississippi's approval process for its traditional and alternate route teacher preparation programs does not hold programs accountable for the quality of the teachers they produce.

Most importantly, Mississippi does not collect value-added data that connect student achievement gains to teacher preparation programs.

The state does rely on some objective, meaningful data to measure the performance of traditional teacher preparation programs. It requires an annual "teacher education performance report," with one component consisting of a job-satisfaction survey rating the job performance of all first-year teachers. Programs that do not receive a satisfactory rating of 80 percent over a three-year period must prepare a plan of improvement. Mississippi also collects programs' annual summary licensure test pass rates (80 percent of program completers must pass their licensure exams). This 80 percent pass-rate standard, while common among many states, sets the bar quite low and is not a meaningful measure of program performance.

However, the state does not collect these data for its alternate routes. Further, there is no evidence that the state's standards for program approval are resulting in greater accountability. In the past three years, no programs in Mississippi have been identified in required federal reporting as low performing.

Finally, Mississippi's website does not include a report card that allows the public to review and compare program performance.

Supporting Research

Process & Performance Review Guide http://www.mde.k12.ms.us/ed_licensure/teacher_education.html Title II State Reports https://title2.ed.gov

RECOMMENDATION

Collect data that connect student achievement gains to teacher preparation programs.

To ensure that programs are producing effective classroom teachers, Mississippi should consider academic achievement gains of students taught by the programs' graduates, averaged over the first three years of teaching.

Gather other meaningful data that reflect program performance.

In addition to knowing whether programs are producing effective teachers, other objective, meaningful data can also indicate whether programs are appropriately screening applicants and if they are delivering essential academic and professional knowledge. Building on the data the state currently collects for its traditional teacher preparation programs, Mississippi should gather data for all teacher preparation programs such as the following: average raw scores of graduates on licensing tests, including basic skills, subject matter and professional knowledge tests; evaluation results from the first and/or second year of teaching; and five-year retention rates of graduates in the teaching profession.

Establish the minimum standard of performance for each category of data.

Programs should be held accountable for meeting these standards, with articulated consequences for failing to do so, including loss of program approval after appropriate due process.



Publish an annual report card on the state's website.

To inform the public with meaningful, readily understandable indicators of how well programs are doing, Mississippi should present all the data it collects on individual teacher preparation programs.

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis.

Figure 41			DITIONA	/		RNATIVE
Do states hold teach	ner		PARATIO	N /		ARATION
preparation progra		MINIMUM STANDARDS FOR		OBJECTIVE PROCESSITE	PERFORMENCE	AVAILABLE ON WERE
accountable?	er er		E 13	Contraction of the second seco		5.E 2.E
accountable:	F PR	Y SQ		EPA	15 E	F ON
		NIN NO	I'A BI		NIN NO	LABI LABI
	8.5	N ES	24	Sec.	N N N N N N N N N N N N N N N N N N N	24
Alabama						1
Alaska						
Arizona						
Arkansas						
California						
Colorado						
Connecticut						
Delaware						2
District of Columbia						
Florida						1
Georgia						
Hawaii						
Idaho						
Illinois						
Indiana						
lowa						
Kansas						
Kentucky						1
Louisiana						
Maine						
Maryland						
Massachusetts						
Michigan						
Minnesota						
MISSISSIPPI						
Missouri						
Montana						
Nebraska						
Nevada						
New Hampshire						
New Jersey						
New Mexico						
New York						
North Carolina						
North Dakota						
Ohio						
Oklahoma						
Oregon						
Pennsylvania						
Rhode Island						
South Carolina						
South Dakota						
Tennessee						
Texas						
Utah						
Vermont						
Virginia						
Washington						
West Virginia						
Wisconsin						
Wyoming						
	25	5	14	17	2	10

 Reported institutional data do not distinguish between candidates in the traditional and alternate route programs.

 The posted data do not allow the public to review and compare program performance because data are not disaggregated by program provider.

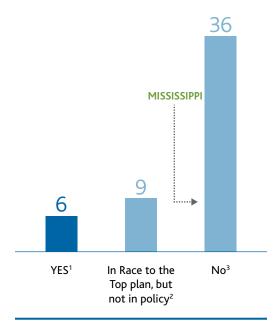


T EXAMPLES OF BEST PRACTICE

Florida connects student achievement gains to teacher preparation programs. The state also relies on other objective, meaningful data to measure the performance of teacher preparation programs, and it applies transparent, measurable criteria for conferring program approval. Florida also posts an annual report on its website.

Figure 42

Do states use student achievement data to hold teacher preparation programs accountable?



- 1. Strong Practice: Colorado, Florida, Georgia, Louisiana, Tennessee, Texas
- 2. Delaware, District of Columbia, Hawaii, Maryland, Massachusetts, New York, North Carolina, Ohio, Rhode Island
- 3. Alabama, Alaska, Arizona, Arkansas, California, Connecticut, Idaho, Illinois, Indiana, Iowa, Kansas, Kentucky, Maine, Michigan, Minnesota, Mississippi, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, North Dakota, Oklahoma, Oregon, Pennsylvania, South Carolina, South Dakota, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin, Wyoming

Figure 43

Which states collect meaningful data?

AVERAGE RAW SCORES ON LICENSING TESTS Alabama, Louisiana, Michigan, New Jersey, Tennessee, West Virginia

SATISFACTION RATINGS FROM SCHOOLS

Alabama, Arizona, Florida, Iowa, Kentucky, Maryland¹, Michigan, **MISSISSIPPI**, Missouri, Nevada, New Jersey, Tennessee, Virginia, Washington¹, West Virginia

EVALUATION RESULTS FOR PROGRAM GRADUATES Alabama, Arizona, Delaware¹, Florida, Illiniois, Iowa, Pennsylvania, Rhode Island, South Carolina, Tennessee, Texas, Vermont

STUDENT LEARNING GAINS

Colorado, Florida, Georgia, Louisiana, Tennessee, Texas

TEACHER RETENTION RATES Arizona, Colorado, Delaware¹, Missouri, New Jersey

1. For alternate route only

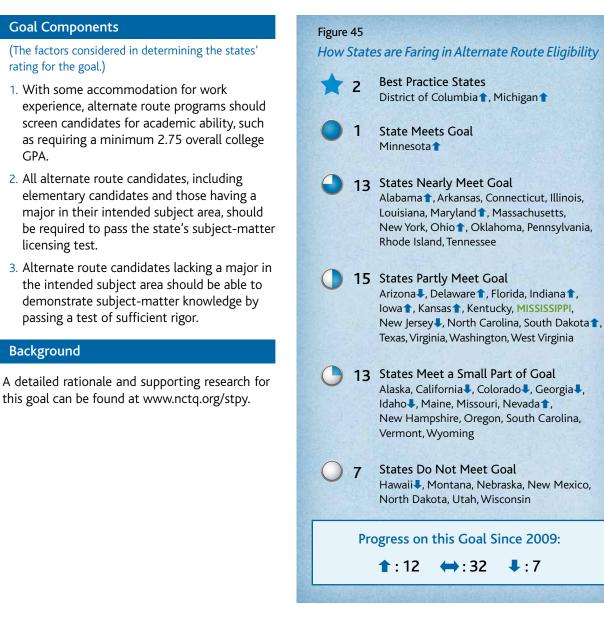
Figure 44		/	Vational accediation	While not technically required	While not technically	uired
What is the relationship	Ŕ	Vational acceditation	Prove	Ppro	S. J.	a a
between state program	Sou		^{ate a} l editat	state, Inical	from, the form,	Verla
approval and national	45/T	for st		of tech	hable, trect	5
accreditation?	DUA DUA	ation	tiona. titute,	hile n appro inau:	ouus Nie nc Pisso	
	STATE HAS ITS OWN	National acceditation .	Na Subsi	While not technically required	While not technically the	
Alabama						
Alaska						
Arizona ¹						
Arkansas						
California						
Colorado Connecticut						
Delaware						
District of Columbia						
Florida						
Georgia						
Hawaii ¹						
Idaho						
Illinois ¹						
Indiana						
lowa						
Kansas						
Kentucky						
Louisiana						
Maine						
Maryland						
Massachusetts						
Michigan						
Minnesota MISSISSIPPI						
Missouri						
Montana						
Nebraska						
Nevada						
New Hampshire						
New Jersey						
New Mexico						
New York						
North Carolina						
North Dakota						
Ohio ¹						
Oklahoma						
Oregon						
Pennsylvania	_					
Rhode Island						
South Carolina South Dakota						
Tennessee						
Texas ¹						
Utah						
Vermont						
Virginia						
Washington						
West Virginia						
Wisconsin						
Wyoming						
	23	10	4	8	6	

1. According to information posted on NCATE's website.

Area 2: Expanding the Pool of Teachers

Goal A – Alternate Route Eligibility

The state should require alternate route programs to exceed the admission requirements of traditional preparation programs while also being flexible to the needs of nontraditional candidates.



Area 2: Goal A **Mississippi** Analysis

State Partly Meets Goal

Progress Since 2009

ANALYSIS

While they do not exceed the requirements for traditional preparation programs, the admission requirements for some of Mississippi's alternate routes do consider an applicant's past academic performance and subject-matter knowledge.

Mississippi offers four alternate routes to certification: Mississippi Alternate Path to Quality Teachers, Master of Arts in Teaching, Teach Mississippi Institute and American Board Certification for Teacher Excellence (ABCTE).

The Mississippi Alternate Path to Quality Teachers requires candidates to have a minimum GPA of 2.5 or a 2.75 in their respective major. Candidates who graduated more than seven years prior to admission must have an overall GPA of 2.0. Candidates in the Master of Arts in Teaching, Teach Mississippi Institute and ABCTE programs do not require applicants to demonstrate prior academic performance.

All candidates must pass the Praxis I basic skills test. Candidates in the ABCTE program must pass that program's own subject-area assessment; all other candidates must pass the Praxis II subject-matter test.

Neither a major nor specific coursework is required; as a result there is no need for a test-out option.

Supporting Research http://www.mde.k12.ms.us/ed_licensure/alternate_path.html

RECOMMENDATION

Screen all candidates for academic ability.

While Mississippi is recognized for requiring candidates to the Mississippi Alternate Path to Quality Teachers alternate route program to provide some evidence of good academic performance, the current standard of 2.5 does not serve as a sufficient indicator of past academic performance. The standard should be higher than what is required of traditional teacher candidates, such as a GPA of 2.75 or higher. The state should also extend this requirement to all alternate route candidates. Alternatively, the state could require one of the standardized tests of academic proficiency commonly used in higher education for graduate admissions, such as the GRE.

Eliminate basic skills test requirement.

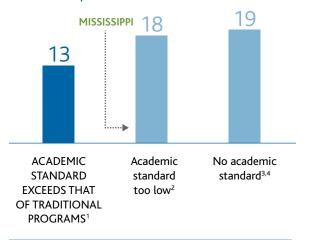
The state's requirement that alternate route candidates pass a basic skills test is impractical and ineffectual. Basic skills tests measure minimum competency—essentially those skills that a person should have acquired in middle school—and are inappropriate for candidates who have already earned a bachelor's degree. Passage of a basic skills test provides no assurance that the candidate has the appropriate subject-matter knowledge needed for the classroom. The state should eliminate the basic skills test requirement or, at a minimum, accept the equivalent in SAT, ACT or GRE scores.

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis.

Figure 46	Q.	/	
Are states' alternate	D FO	54	
routes selective yet	EDS EDS	Est Se	
flexible in admissions?	EXC.	THE STREET	R REC
	NON NAL	LAN O	2 X Q Q X Q Q X Q
	4 GUDEMIC STANDARD DMISSON STANDARD ADITIONAL PRCEEDS FOR	BIEC	NON FET
	4 4 4	SUBJECT MATTER TEST	NO MAJOR RECURPED DE MAJOR RECURPED OR OF MAJOR RE USED IN LIEU
Alabama			
Alaska			
Arizona			
Arkansas			
California			
Colorado			
Connecticut			
Delaware District of Columbia			
Florida Georgia			
Hawaii			
Idaho			
Illinois			
Indiana			
lowa			
Kansas			
Kentucky			
Louisiana			
Maine			
Maryland			
Massachusetts			
Michigan			
Minnesota			
MISSISSIPPI			
Missouri			
Montana			
Nebraska			
Nevada			
New Hampshire			
New Jersey			
New Mexico			
New York			
North Carolina			
North Dakota ¹			
Ohio			
Oklahoma			
Oregon			
Pennsylvania			
Rhode Island			
South Carolina			
South Dakota Tennessee			
Texas			
Utah			
Vermont			
Virginia			
Washington			
West Virginia			
Wisconsin			
Wyoming			
	13	24	27
		27	L 1

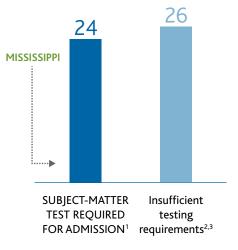
Do states require alternate routes to be selective?



- Strong Practice: Connecticut, District of Columbia, Illinois, Indiana, Iowa, Maryland, Michigan, Minnesota, New Jersey, New York, Pennsylvania, Rhode Island, Tennessee
- Alabama, Alaska, Arkansas, Florida, Kansas, Kentucky, Louisiana, Mississippi, Missouri, Nebraska, North Carolina, Ohio, Oklahoma, South Carolina, South Dakota, Texas, West Virginia, Wyoming
- 3. Arizona, California, Colorado, Delaware, Georgia, Hawaii, Idaho, Maine, Massachusetts, Montana, Nevada, New Hampshire, New Mexico, Oregon, Utah, Vermont, Virginia, Washington, Wisconsin
- 4. North Dakota does not have an alternate route to certification.

Figure 48

Do states ensure that alternate route teachers have subject-matter knowledge?



- Strong Practice: Alabama, Arizona, Arkansas, Connecticut⁴, District of Columbia, Florida, Illinois⁴, Kansas, Kentucky, Louisiana, Massachusetts, Michigan, Minnesota, Mississippi, New Jersey, New York, Ohio, Oklahoma, Pennsylvania, South Carolina, South Dakota, Virginia, Washington, West Virginia
- 2. State does not require test at all, exempts some candidates or does not require passage until program completion. Alaska, California, Colorado, Delaware, Georgia, Hawaii, Idaho, Indiana, Iowa, Maine, Maryland, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Mexico, North Carolina, Oregon, Rhode Island, Tennessee, Texas, Utah, Vermont, Wisconsin, Wyoming
- 3. North Dakota does not have an alternate route to certification.
- 4. Required prior to entering the classroom.

Figure 46

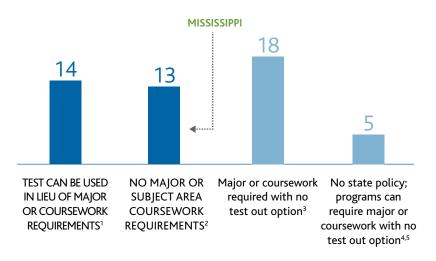
1. North Dakota does not have an alternate route to certification.

T EXAMPLES OF BEST PRACTICE

The **District of Columbia** and **Michigan** require candidates to demonstrate above-average academic performance as conditions of admission to an alternate route program, with both requiring applicants to have a minimum 3.0 GPA. In addition, neither state requires a content-specific major; subject-area knowledge is demonstrated by passing a test, making their alternate routes flexible to the needs of nontraditional candidates.

Figure 49

Do states accommodate the nontraditional background of alternate route candidates?



 Strong Practice: Alabama, California, Colorado, Connecticut⁶, Florida, Georgia, Maine, Maryland, North Carolina, Oklahoma, Oregon, Rhode Island, Tennessee, Texas

- Strong Practice: Arizona, Arkansas, District of Columbia, Illinois, Iowa, Louisiana, Massachusetts, Michigan, Minnesota, Mississippi, Ohio, Virginia, Washington
- Alaska, Delaware, Indiana, Kansas, Kentucky, Missouri, Montana, Nebraska, New Hampshire, New Jersey, New York, Pennsylvania, South Carolina, South Dakota, Utah, Vermont, West Virginia, Wyoming
- 4. Hawaii, Idaho, Nevada, New Mexico, Wisconsin
- 5. North Dakota does not have an alternate route to certification.
- 6. Test out option available to candidates in shortage areas only.

Area 2: Expanding the Pool of Teachers

Goal B – Alternate Route Preparation

The state should ensure that its alternate routes provide streamlined preparation that is relevant to the immediate needs of new teachers.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- 1. The state should ensure that the amount of coursework it either requires or allows is manageable for a novice teacher. Anything exceeding 12 credit hours of coursework in the first year may be counterproductive, placing too great a burden on the teacher. This calculation is premised on no more than six credit hours in the summer, three in the fall and three in the spring.
- 2. The state should ensure that alternate route programs offer accelerated study not to exceed six (three credit) courses for secondary teachers and eight (three credit) courses for elementary teachers (exclusive of any credit for practice teaching or mentoring) over the duration of the program. Programs should be limited to two years, at which time the new teacher should be eligible for a standard certificate.
- 3. All coursework requirements should target the immediate needs of the new teacher (e.g., seminars with other grade-level teachers, training in a particular curriculum, reading instruction and classroom management techniques).
- 4. The state should ensure that candidates have an opportunity to practice teach in a summer training program. Alternatively, the state can require an intensive mentoring experience, beginning with a trained mentor assigned full time to the new teacher for the first critical weeks of school and then gradually reduced. The state should support only induction strategies that can be effective even in a poorly managed school: intensive mentoring, seminars appropriate to grade level or subject area, a reduced teaching load and frequent release time to observe effective teachers.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 50

How States are Faring in Alternate Route Preparation

- 1 Best Practice State Connecticut
- 4 States Meet Goal Arkansas, Delaware ↑, Georgia, New Jersey
- 7 States Nearly Meet Goal Alabama, Florida, Maryland 1, MISSISSIPPI, Rhode Island 1, South Carolina, Virginia

11 States Partly Meet Goal Alaska, California, Kentucky, Louisiana, Massachusetts, Nevada , New Mexico, New York, Ohio , South Dakota, West Virginia

- 18 States Meet a Small Part of Goal Arizona, Colorado, District of Columbia, Idaho, Illinois, Indiana, Iowa↓, Kansas↑, Michigan↑, Minnesota↑, Missouri, Oklahoma, Pennsylvania, Tennessee, Texas, Utah, Washington, Wyoming
 - 10 States Do Not Meet Goal Hawaii, Maine, Montana, Nebraska, New Hampshire, North Carolina, North Dakota, Oregon, Vermont, Wisconsin

Progress on this Goal Since 2009:

1:8 ↔:42 ↓:1

Area 2: Goal B **Mississippi** Analysis

State Nearly Meets Goal

Progress Since 2009

ANALYSIS

Although Mississippi offers alternate routes with streamlined preparation, it could do more to meet the immediate needs of new teachers.

The Mississippi Alternate Path to Quality Teachers (MAPQT) requires candidates to participate in a summer training program for approximately three weeks that is equal to 90 clock hours. The program consists of effective teaching strategies, state curriculum frameworks, planning and instruction and survival skills in the classroom. Candidates then participate in a practicum one Saturday a month for nine months. The practicum focuses on classroom management, peer coaching, school law, data analysis using test results and training modules using interactive video training.

Master of Arts candidates must complete six graduate hours of preteaching coursework requirements from an approved Master of Arts in Teaching program. Coursework includes tests and measurements and classroom management. Candidates must also complete six additional graduate hours, including a supervised internship prescribed by the participating institution.

Teach Mississippi candidates complete an eight-week training session equal to nine semester hours at the graduate level. Coursework includes teaching strategies, classroom management, state curriculum requirements, instructional methods and tests and measurements. Candidates may also complete a 10-week training session online.

American Board Certification for Teacher Excellence (ABCTE) candidates must complete training in one of the following: the MAPQT three-week summer training, an eight-week online training or six hours of initial graduate university courses.

None of the routes provides a practice-teaching opportunity but all require a one-year internship period that includes mentoring. The ABCTE program specifies that mentoring must be provided by a National Board-Certified teacher or a trained mentor certified in the same subject area.

Candidates are eligible for standard certification after one year.

Supporting Research

http://www.mde.k12.ms.us/ed_licensure/alternate_path.html

RECOMMENDATION

Strengthen the induction experience for new teachers.

While Mississippi is commended for requiring all new teachers to work with a mentor, there are insufficient guidelines indicating that the induction program is structured for new teacher success. Effective strategies include practice teaching prior to teaching in the classroom, intensive mentoring with full classroom support in the first few weeks or months of school, a reduced teaching load and release time to allow new teachers to observe experienced teachers during each school day.

MISSISSIPPI RESPONSE TO ANALYSIS Mississippi recognized the factual accuracy of this analysis.

Figure 51	STREAMINVED	æ /	/	/	/	
Do states' alternate rou	ites	RELEVANT COURSE WORK	Ťec /			
provide streamlined		San 2	ж ^М х	E IN	, 180 180	
preparation that meets					dan	
the immediate needs of	f Nil	V ¹	1 M 48		IVE S	
new teachers?	REAM	(ELA	000	L Sal	TENS	
	22	<u>}</u>	REASONABLE PROCRAMIELE	PRACTICE TEACHING	1 MTENSIVE SUPPORT	
Alabama						
Alaska						
Arizona Arkansas						
California						
Colorado						
Connecticut						
Delaware						
District of Columbia						
Florida ¹						
Georgia						
Hawaii						
Idaho						
Illinois Indiana						
lowa						
Kansas						
Kentucky						
Louisiana						
Maine						
Maryland						
Massachusetts						
Michigan						
Minnesota						
MISSISSIPPI						
Missouri Montana						
Nebraska						
Nevada						
New Hampshire						
New Jersey						
New Mexico						
New York						
North Carolina						
North Dakota ²						
Ohio						
Oklahoma						
Oregon Pennsylvania						
Rhode Island						
South Carolina						
South Dakota						
Tennessee						
Texas						
Utah						
Vermont						
Virginia						
Washington						
West Virginia						
Wisconsin Wyoming						
wyonning	13	12	29	18	13	
	15	12	29	Ið	15	

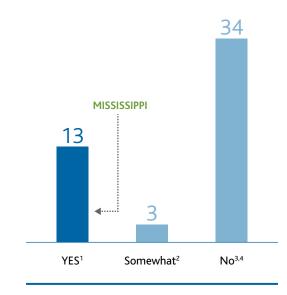
T EXAMPLES OF BEST PRACTICE

Connecticut ensures that its alternate route provides streamlined preparation that meets the immediate needs of new teachers. The state requires a manageable number of credit hours, relevant coursework, a field placement and intensive mentoring. Other notable states include **Arkansas**, **Delaware**, **Georgia** and **New Jersey**. These states provide streamlined, relevant coursework with intensive mentoring.

1. Florida re	equires pra	ctice teachi	ng or inten	sive mentoring.
---------------	-------------	--------------	-------------	-----------------

2. North Dakota does not have an alternate route to certification.

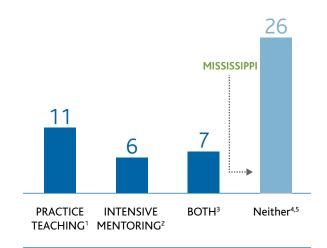
Do states curb excessive coursework requirements?



- 1. Strong Practice: Alabama, Arkansas, Colorado, Connecticut, Delaware, Florida, Georgia, Maryland, Mississippi, New Jersey, Rhode Island, South Carolina, Virginia
- 2. Indiana, Nevada, Wyoming
- 3. Alaska, Arizona, California, District of Columbia, Hawaii, Idaho, Illinois, Iowa, Kansas, Kentucky, Louisiana, Maine, Massachusetts, Michigan, Minnesota, Missouri, Montana, Nebraska, New Hampshire, New Mexico, New York, North Carolina, Ohio, Oklahoma, Oregon, Pennsylvania, South Dakota, Tennessee, Texas, Utah, Vermont, Washington, West Virginia, Wisconsin
- 4. North Dakota does not have an alternate route to certification.

Figure 53

Do states require practice teaching or intensive mentoring?



1. Strong Practice: Arizona, Indiana, Iowa, Louisiana, Michigan, Nebraska, New Mexico, Ohio, Rhode Island, Vermont, Virginia

- 2. Strong Practice: Arkansas, Georgia, Kentucky, New Jersey, New York, West Virginia
- 3. Strong Practice: Alaska, Connecticut, Delaware, District of Columbia, Florida⁶, Maryland, Massachusetts
- 4. Alabama, California, Colorado, Hawaii, Idaho, Illinois, Kansas, Maine, Minnesota, Mississippi, Missouri, Montana, Nevada, New Hampshire, North Carolina, Oklahoma, Oregon, Pennsylvania, South Carolina, South Dakota, Tennessee, Texas, Utah, Washington, Wisconsin, Wyoming
- 5. North Dakota does not have an alternate route to certification.
- 6. Candidates are required to have one or the other, not both.

Area 2: Expanding the Pool of Teachers

Goal C – Alternate Route Usage and Providers

The state should provide an alternate route that is free from regulatory obstacles that limit its usage and providers.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- The state should not treat the alternate route as a program of last resort or restrict the availability of alternate routes to certain subjects, grades or geographic areas.
- 2. The state should allow districts and nonprofit organizations other than institutions of higher education to operate alternate route programs.
- 3. The state should ensure that its alternate route has no requirements that would be difficult to meet for a provider that is not an institution of higher education (e.g., an approval process based on institutional accreditation).

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 54

How States are Faring in Alternate Route Usage and Providers

Best Practice States 0 26 States Meet Goal Arizona¹, Arkansas, California, Colorado, Connecticut 1, Delaware, District of Columbia, Florida, Georgia, Illinois¹, Kentucky, Louisiana, Maryland, Massachusetts, Michigan 1, Nevada 1, New Hampshire, New York¹, North Carolina, Ohio¹, Pennsylvania¹, Rhode Island, Tennessee, Texas, Virginia, Washington 1 States Nearly Meet Goal Minnesota 1, New Jersey, South Dakota, Utah 7 States Partly Meet Goal Alabama 1, Indiana, Montana, New Mexico, Oklahoma, West Virginia, Wisconsin States Meet a Small Part of Goal Idaho¹, MISSISSIPPI, South Carolina, Vermont 10 States Do Not Meet Goal Alaska, Hawaii, Iowa, Kansas, Maine, Missouri, Nebraska, North Dakota, Oregon, Wyoming Progress on this Goal Since 2009: 1:12 👄 : 39 4:0

State Meets a Small Part of Goal

```
Progress Since 2009
```

ANALYSIS

Mississippi limits the usage of its alternate routes. Mississippi's alternate routes cannot be used for elementary K-3 certification.

The Mississippi Alternate Path to Quality Teachers candidates may only teach in the areas of art, biology, business, chemistry, English, French, German, home economics, marketing, math, music, physical education, physics-social studies, Spanish, speech communications, technology education and special education for grades 7-12.

Master of Arts in Teaching candidates may only teach in the areas of art, biology, business, chemistry, elementary education for grades 4-8, English, French, German, home economics, marketing, math, music, physical education, physics, social studies, Spanish, speech communications and technology education.

Teach Mississippi candidates may only teach in the areas of biology, business, chemistry, English, French, German, home economics, marketing, math, physics, social studies, Spanish, speech communications, technology education and special education in grades 7-12.

American Board Certification for Teacher Excellence (ABCTE) candidates may only teach in the areas of biology, chemistry, English, math and physics in grades 7-12.

Although the state is host to a diversity of providers, including ABCTE and Teach For America, all programs operate in partnership with a university or college. Further, the specific requirements for the state's three alternate routes are articulated in terms of credit hours, effectively precluding non-higher education providers.

Supporting Research

Education Code 290-3-2-.11(6).a, 290-3-2http://www.mde.k12.ms.us/extrel/news/2009/09TeachForAmerica.html www.mde.k12.ms.us/RTT/A31.pdf 06

RECOMMENDATION

Broaden alternate route usage.

Mississippi should reconsider grade-level and subject-area restrictions on its alternate route. Alternate routes should not be programs of last resort for hard-to-staff subjects, grade levels or geographic areas but rather a way to expand the teacher pipeline throughout the state.

Further expand the diversity of alternate route providers.

The state should continue to consider policies that encourage additional providers, such as school districts and other nonprofit organizations, to operate programs.

MISSISSIPPI RESPONSE TO ANALYSIS Mississippi recognized the factual accuracy of this analysis.

Figure 55		DIVERSITY OF PROVIDERS
Are states' alternate	0,0	DERS
routes free from	20	Con Parts
limitations?	500	SF P
unneacions:	125	
	C BE	LER'S
	- 5 g	10
Alabama ¹		
Alaska		
Arizona		
Arkansas California		
Colorado		
Connecticut		
Delaware		
District of Columbia		
Florida		
Georgia		
Hawaii		
Idaho		
Illinois		
Indiana		
lowa		
Kansas		
Kentucky		
Louisiana		
Maine		
Maryland		
Massachusetts		
Michigan		
Minnesota		
MISSISSIPPI		
Missouri		
Montana		
Nebraska		
Nevada		
New Hampshire		
New Jersey		
New Mexico		
New York	_	
North Carolina		
North Dakota ² Ohio		
Oklahoma		
Oregon Pennsylvania		
Rhode Island		
South Carolina		
South Dakota		
Tennessee		
Texas		
Utah		
Vermont		
Virginia		
Washington		
West Virginia		
Wisconsin		
Wyoming		
	32	29
	52	25

T EXAMPLES OF BEST PRACTICE

Twenty-six states meet this goal, and although NCTQ has not singled out one state's policies for "best practice" honors, it commends all states that permit both broad usage and a diversity of providers for their alternate routes.

Figure 56

Can alternate route teachers teach any subject or grade anywhere in the state?

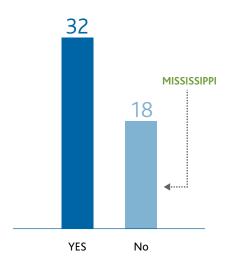
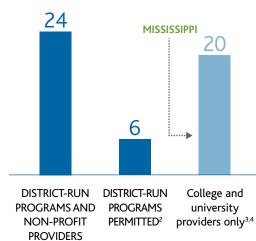


Figure 55 and 56

- Alabama offers routes without restrictions for candidates with master's degrees. The route for candidates with bachelor's degrees is limited to certain subjects.
- 2. North Dakota does not have an alternate route to certification.

Figure 57 Do states permit providers other than colleges or universities?



- 1. Strong Practice: Arizona, Arkansas, Connecticut, Delaware, District of Columbia, Florida, Illinois, Kentucky, Louisiana, Maryland, Massachusetts, Michigan, Nevada, New Hampshire, New York, Ohio, Oklahoma, Pennsylvania, Rhode Island, Tennessee, Texas, Virginia, Washington, Wisconsin
- 2. Strong Practice: California, Colorado, Georgia, North Carolina, Vermont⁵, West Virginia
- 3. Alabama, Alaska, Hawaii, Idaho⁶, Indiana, Iowa, Kansas, Maine, Minnesota, Mississippi⁶, Missouri⁶, Montana, Nebraska, New Jersey⁷, New Mexico, Oregon, South Carolina⁶, South Dakota, Utah⁶, Wyoming
- 4. North Dakota does not have an alternate route to certification.
- 5. Districts can run Peer Review programs only.
- 6. ABCTE is also an approved provider.

PERMITTED¹

7. Permits school districts to provide programs without university partnerships in some circumstances.

Figure S8 Image: Section of the sec	Figure 58		LIN	Sno
Arizona Image: Colorado California Image: Colorado Colorado Image: Colorado Connecticut Image: Colorado Delaware Image: Colorado District of Columbia Image: Colorado Florida Image: Colorado Georgia Image: Colorado Hawaii Image: Colorado Idaho Image: Colorado Illinois Image: Colorado Kansas Image: Colorado Kansas Image: Colorado Missigan Image: Colorado Newafa Image: Colorado Newafa Image: Colorado Newafa Image: Colorado New Maxia	Do states provide real	د	E RC	Senu
Arizona Image: Colorado California Image: Colorado Colorado Image: Colorado Connecticut Image: Colorado Delaware Image: Colorado District of Columbia Image: Colorado Florida Image: Colorado Georgia Image: Colorado Hawaii Image: Colorado Idaho Image: Colorado Illinois Image: Colorado Kansas Image: Colorado Kansas Image: Colorado Missigan Image: Colorado Newafa Image: Colorado Newafa Image: Colorado Newafa Image: Colorado New Maxia	-	EAR	VAT, hat n	disin
Arizona Image: Colorado California Image: Colorado Colorado Image: Colorado Connecticut Image: Colorado Delaware Image: Colorado District of Columbia Image: Colorado Florida Image: Colorado Georgia Image: Colorado Hawaii Image: Colorado Idaho Image: Colorado Illinois Image: Colorado Kansas Image: Colorado Kansas Image: Colorado Missigan Image: Colorado Newafa Image: Colorado Newafa Image: Colorado Newafa Image: Colorado New Maxia	· · · · · ·	A S	orove the the the the the the the the the th	e is
Arizona Image: Colorado California Image: Colorado Colorado Image: Colorado Connecticut Image: Colorado Delaware Image: Colorado District of Columbia Image: Colorado Florida Image: Colorado Georgia Image: Colorado Hawaii Image: Colorado Idaho Image: Colorado Illinois Image: Colorado Kansas Image: Colorado Kansas Image: Colorado Missigan Image: Colorado Newafa Image: Colorado Newafa Image: Colorado Newafa Image: Colorado New Maxia		E AL	te ro	1no ₁
Arizona Image: Colorado California Image: Colorado Colorado Image: Colorado Connecticut Image: Colorado Delaware Image: Colorado District of Columbia Image: Colorado Florida Image: Colorado Georgia Image: Colorado Hawaii Image: Colorado Idaho Image: Colorado Illinois Image: Colorado Kansas Image: Colorado Kansas Image: Colorado Missigan Image: Colorado Newafa Image: Colorado Newafa Image: Colorado Newafa Image: Colorado New Maxia		NCIN	terna lifical	ered
Arizona Image: Colorado California Image: Colorado Colorado Image: Colorado Connecticut Image: Colorado Delaware Image: Colorado District of Columbia Image: Colorado Florida Image: Colorado Georgia Image: Colorado Hawaii Image: Colorado Idaho Image: Colorado Illinois Image: Colorado Kansas Image: Colorado Kansas Image: Colorado Missigan Image: Colorado Newafa Image: Colorado Newafa Image: Colorado Newafa Image: Colorado New Maxia		હાસ	/ ₹.is	Off
Arizona Image: Colorado California Image: Colorado Colorado Image: Colorado Connecticut Image: Colorado Delaware Image: Colorado District of Columbia Image: Colorado Florida Image: Colorado Georgia Image: Colorado Hawaii Image: Colorado Idaho Image: Colorado Illinois Image: Colorado Kansas Image: Colorado Kansas Image: Colorado Missigan Image: Colorado Newafa Image: Colorado Newafa Image: Colorado Newafa Image: Colorado New Maxia	Alabama			
Arizona Image: Colorado California Image: Colorado Colorado Image: Colorado Connecticut Image: Colorado Delaware Image: Colorado District of Columbia Image: Colorado Florida Image: Colorado Georgia Image: Colorado Hawaii Image: Colorado Idaho Image: Colorado Illinois Image: Colorado Kansas Image: Colorado Kansas Image: Colorado Missigan Image: Colorado Newafa Image: Colorado Newafa Image: Colorado Newafa Image: Colorado New Maxia	Alaska			
Arkansas	Arizona			
Colorado Image: Colorado Connecticut Image: Colorado Delaware Image: Colorado Piorida Image: Colorado Georgia Image: Colorado Hawaii Image: Colorado Idaho Image: Colorado Illinois <	Arkansas			
Colorado Image: Colorado Connecticut Image: Colorado Delaware Image: Colorado Piorida Image: Colorado Georgia Image: Colorado Hawaii Image: Colorado Idaho Image: Colorado Illinois <	California			
Connecticut Image: Connecticut Delaware Image: Connecticut District of Columbia Image: Connecticut Florida Image: Connecticut Georgia Image: Connecticut Hawaii Image: Connecticut Hawaii Image: Connecticut Idaho Image: Connecticut Illinois Image: Connecticut Indiana Image: Connecticut Maryland Image: Connecticut Massachusetts Image: Connecticut Missouri Image: Connecticut Missouri Image: Connecticut Missouri Image: Connecticut Montana Image: Connecticut Newada Image: Connecticut New Hampshire Image: Connecticut New Mexico Image: Connecticut New Me				
Delaware				
District of ColumbiaFloridaGeorgiaHawaiiIdahoIldinoisIldinoisIndianaIowaKansasKentuckyLouisianaMaineMassachusettsMichiganMinesotaMontanaNevadaNevadaNew JerseyNew YorkNorth DakotaOregonPennsylvaniaSouth CarolinaSouth CarolinaSouth CarolinaVermontVirginiaVirginiaWashingtonWisconsinWisconsinNest VirginiaWashingtonWisconsinWyomingWyoming				
Florida Georgia Hawaii Hawaiii Hawaiiii Hawaiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii				
Georgia Hawaii Idaho Illinois Indiana Iowa Kansas Kentucky Louisiana Maine Maryland Mare Maryland Massachusetts Michigan Minnesota Minsosta Minesota Missouri Montana Nebraska Nevada New Hampshire New Jersey New Hampshire New York New York New York New York New York North Carolina North Dakota ¹ Ohio Oklahoma Oregon Pennsylvania Rhode Island South Carolina South Dakota South Carolina South Carolina South Carolina South Carolina Cregon Creg				
Hawaii Image: Second Secon				
Idaho Illinois Indiana Iowa Iowa Iowa Kansas Kentucky Louisiana Maine Maryland Maryland Massachusetts Michigan Minnesota Missouri Montana Nebraska New Hampshire New Jersey New York North Carolina Ohio Oregon Pennsylvania South Carolina South Carolina South Dakota Tennessee Itaha Vermont Virginia Wisconsin Wyoming	-			
Illinois Illinois Indiana Illinois Indiana Illinois Iowa Illinois Kansas Illinois Kansas Illinois Kansas Illinois Kansas Illinois Kansas Illinois Kansas Illinois Kentucky Illinois Louisiana Illinois Maryland Illinois Missouri Illinois Missouri Illinois Montana Illinois Nevada Illinois New Hampshire Illinois New Hampshire Illinois New Mexico Illinois New York Illinois North Carolina Illinois Ohio Illinois Illinois <t< td=""><td></td><td></td><td></td><td></td></t<>				
Indiana Iowa Iowa Kansas Kentucky Louisiana Maine Maryland Maryland Massachusetts Missingan Minnesota Missouri Montana Nevada New Hampshire New Hampshire New York New York North Carolina Ohio Ohio Okahoma Oregon Pennsylvania Rhode Island South Dakota Tennessee Utah Vermont Virginia Washington Wyoming				
IowaImage: Image: I			_	
KansasKentuckyLouisianaMaineMarylandMarylandMassachusettsMichiganMinnesotaMissouriMissouriMontanaNevadaNew HampshireNew JerseyNorth CarolinaOhioOhiaOhiaOktahomaSouth CarolinaSouth Carolina<				
Kentucky Louisiana Maine Maryland Maryland Massachusetts Michigan Minnesota Minnesota Missouri Missouri Montana Nebraska Newada New Hampshire New Jersey New York North Carolina Ohio Oklahoma Oregon Pennsylvania South Carolina South Carolina South Carolina South Carolina Vermont Virginia Virginia Washington Wisconsin Wyoming				
LouisianaMaineMarylandMarylandMassachusettsMichiganMinnesotaMinnesotaMissouriMissouriMontanaNebraskaNevadaNew HampshireNew JerseyNew MexicoNew YorkNorth CarolinaNorth Dakota ¹ OhioOklahomaOregonPennsylvaniaRhode IslandSouth CarolinaSouth CarolinaSouth CarolinaVermontVermontVirginiaWashingtonWest VirginiaWisconsinWyomingWyoming				
MaineImage: State of the state o			_	
MarylandImage: Image: Imag				
Massachusetts Michigan Minesota Minesota Missouri Missouri Montana Nebraska Nevada Nevada New Hampshire New Jersey New York New York North Carolina North Dakota ¹ Ohio Oklahoma Oregon Pennsylvania Rhode Island South Carolina South Carolina South Carolina Vermont Vermont Virginia Washington Wisconsin Wyoming				
MichiganImage: Simple stateMissouriImage: Simple stateMissouriImage: Simple stateMontanaImage: Simple stateNebraskaImage: Simple stateNevadaImage: Simple stateNew HampshireImage: Simple stateNew HampshireImage: Simple stateNew JerseyImage: Simple stateNew MexicoImage: Simple stateNew YorkImage: Simple stateNorth CarolinaImage: Simple stateNorth Dakota1Image: Simple stateOhioImage: Simple stateOklahomaImage: Simple stateOregonImage: Simple statePennsylvaniaImage: Simple stateSouth CarolinaImage: Simple stateSouth CarolinaImage: Simple stateSouth DakotaImage: Simple stateTennesseeImage: Simple stateTexasImage: Simple stateVirginiaImage: Simple stateWashingtonImage: Simple stateWisconsinImage: Simple stateWyomingImage: Simple state	-			
Minesota MISSISSIPPI Missouri Montana Nebraska Nevada Newada New Hampshire New Hampshire New Mexico New York New York North Carolina North Dakota ¹ Ohio Oklahoma Oregon Pennsylvania Rhode Island South Carolina South Carolina Vermont Vermont Virginia Washington Wisconsin Wyoming			_	
MISSISSIPPI Image: Constraint of the second of the sec	•			
MissouriImage: Constraint of the second of the				
MontanaImage: Constraint of the second s				
NebraskaNevadaNew HampshireNew JerseyNew MexicoNew YorkNorth CarolinaNorth Dakota1OhioOklahomaOregonPennsylvaniaRhode IslandSouth CarolinaSouth DakotaTennesseeItalianVermontVermontVirginiaWashingtonWisconsinWyoming				-
Nevada New Hampshire New Jersey New Mexico New York North Carolina North Dakota1 Ohio Oklahoma Oregon Pennsylvania Rhode Island South Carolina South Carolina Itemasee Texas Utah Vermont Virginia Washington Wisconsin Wyoming				-
New Hampshire New Jersey New Mexico New York North Carolina North Dakota ¹ Ohio Oklahoma Oregon Pennsylvania Rhode Island South Carolina South Dakota Tennessee Texas Utah Vermont Virginia Washington Wisconsin Wyoming				
New JerseyImage: Constraint of the second secon				
New Mexico New York North Carolina North Dakota ¹ Ohio Oklahoma Oregon Oregon Pennsylvania Rhode Island South Carolina South Dakota Tennessee Texas Utah Vermont Virginia Washington West Virginia Wisconsin Wyoming				
New YorkImage: Constraint of the second				
North CarolinaNorth Dakota1OhioOklahomaOregonPennsylvaniaRhode IslandSouth CarolinaSouth DakotaTennesseeUtahVermontVirginiaWashingtonWisconsinWyoming				
North Dakota1IOhioIOklahomaIOregonIPennsylvaniaIRhode IslandISouth CarolinaISouth DakotaITennesseeIItahIVermontIVirginiaIWashingtonIWisconsinIWyomingI				
OhioImage: Constraint of the second seco				
OklahomaImage: Constraint of the second of the				
Oregon Pennsylvania Rhode Island South Carolina South Dakota Tennessee Texas Utah Vermont Virginia Washington West Virginia West Virginia Wisconsin Wyoming				
Pennsylvania Rhode Island South Carolina South Dakota Tennessee Texas Utah Vermont Virginia Washington West Virginia Wisconsin Wyoming				
Rhode Island South Carolina South Dakota Tennessee Texas Utah Vermont Virginia Washington West Virginia Wisconsin Wyoming				
South CarolinaSouth DakotaTennesseeTexasUtahVermontVirginiaWashingtonWest VirginiaWisconsinWyoming	-			
South Dakota				
Tennessee Texas Utah Vermont Virginia Washington West Virginia Wisconsin Wyoming				
Texas Texas Utah Utah Vermont Virginia Washington West Virginia Wisconsin Wyoming				
Utah Utah Vermont Virginia Washington West Virginia Wisconsin Wyoming				
Vermont Virginia Washington West Virginia Wisconsin Wyoming				
Virginia Washington West Virginia Wisconsin Wyoming				
WashingtonImage: Constraint of the second secon				
West Virginia Image: Constraint of the second s				
Wisconsin Image: Construction Wyoming Image: Construction	-			
Wyoming				
7 25 18	wyonning			
		7	25	18

/

Figure 58

1. North Dakota does not have an alternate route to certification.

Figure 58

Figure 59			. /	1	* /	1	PRACTICE TEACHING	õ /	/	
-	PREREOUSTE OF CT	FERFORMANCE MATTER KNOL OF SUL		STREAMLINED CO.	REEVANT COLOSS	ž		C AND	DIVERSITY OF PROVIDERS	
What are the	4	RMA	AVAILABILITY OF TE		525	REASONABLE PROCRAMLE	H N		I and	
characteristics of	O A			5		2 4			PRC	
states' alternate				INEC S		VABL VIE		1240	d d	
routes?	DEN	PIER C	1	AM	LAN VBV	550 554		202	RSIT	
	\$ \$	MAN MAN	170 170	STR	RELE	PRO PR	A LA	BROAD USAGE	DINE	
Alabama										
Alaska										
Arizona										
Arkansas										
California										
Colorado										
Connecticut										
Delaware										
District of Columbia										
Florida										
Georgia										
Hawaii										
Idaho										
Illinois										
Indiana										
lowa										
Kansas										
Kentucky										
Louisiana										
Maine										
Maryland Massachusetts										
Michigan										
Minnesota										
MISSISSIPPI										
Missouri										
Montana										
Nebraska										
Nevada										
New Hampshire										
New Jersey										
New Mexico										
New York										
North Carolina										
North Dakota										
Ohio										
Oklahoma										
Oregon										
Pennsylvania										
Rhode Island										
South Carolina										
South Dakota										
Tennessee										
Texas										
Utah										
Vermont										
Virginia										
Washington									_	
West Virginia										
Wisconsin										
Wyoming										
	13	24	27	13	12	29	24	32	29	

Area 2: Expanding the Pool of Teachers

Goal D – Part-Time Teaching Licenses

The state should offer a license with minimal requirements that allows content experts to teach part time.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- Either through a discrete license or by waiving most licensure requirements, the state should authorize individuals with content expertise to teach as part-time instructors.
- 2. All candidates for a part-time teaching license should be required to pass a subject-matter test.
- Other requirements for this license should be limited to those addressing public safety (e.g., background screening) and those of immediate use to the novice instructor (e.g., classroom management training).

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 60 How States are Faring in Part Time Teaching Licenses **Best Practice State** 1 Arkansas 2 States Meet Goal Florida, Georgia 5 States Nearly Meet Goal Kentucky, South Carolina, Tennessee, Texas, Utah States Partly Meet Goal California, Louisiana, Ohio, Oklahoma States Meet a Small Part of Goal 6 Colorado, Kansas, MISSISSIPPI, Montana, New York, Washington 33 States Do Not Meet Goal Alabama, Alaska, Arizona, Connecticut, Delaware, District of Columbia, Hawaii, Idaho, Illinois, Indiana, Iowa, Maine, Maryland, Massachusetts, Michigan, Minnesota, Missouri, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, North Carolina, North Dakota, Oregon, Pennsylvania, Rhode Island, South Dakota, Vermont, Virginia, West Virginia, Wisconsin, Wyoming Progress on this Goal Since 2009: New Goal

Area 2: Goal D Mississippi Analysis

State Meets a Small Part of Goal 🞇 Progress Since 2009

ANALYSIS

Mississippi offers the Expert Citizen Special License. This one-year license is granted to local business or other professional personnel to offer specialized or technical courses. No specific requirements for the license are outlined.

RECOMMENDATION

Offer a license that allows content experts to serve as part-time instructors.

It is unclear whether the Expert Citizen Special License serves as a vehicle for individuals with deep subject-area knowledge to teach a limited number of courses without fulfilling a complete set of certification requirements. It appears that this may be the intent of the license; however, state policy does not describe the conditions of employment, whether it is for part-time or full-time teaching or requirements that candidates must fulfill.

Require applicants to pass a subject-matter test.

The Expert Citizen Special License could increase districts' flexibility to staff certain subjects, including many STEM areas, that are frequently hard to staff or may not have high enough enrollment to necessitate a full-time position. The state should require a subject-matter test to ensure expertise in a content area. Only a subject-matter test ensures that teachers on the Expert Citizen license know the specific content they will need to teach.

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi was helpful in providing NCTQ with the facts necessary for this analysis.



Do states offer a license with minimal requirements that allows content experts to teach part-time?

	YES	No
Alabama		
Alaska		
Arizona		
Arkansas		
California	1	
Colorado		
Connecticut		
Delaware		
District of Columbia		
Florida		
Georgia		
Hawaii		
Idaho		
Illinois		
Indiana		
lowa		
Kansas	2	
Kentucky	1	
Louisiana		
Maine		
Maryland		
Massachusetts		
Michigan		
Minnesota		
MISSISSIPPI	2 ²	
Missouri		
Montana		
Nebraska		
Nevada		
New Hampshire		
New Jersey		
New Mexico		
New York	2 ²	
North Carolina		
North Dakota		
Ohio	1	
Oklahoma		
Oregon		
Pennsylvania		
Rhode Island		
South Carolina		
South Dakota		
Tennessee		
Texas		
Utah		
Vermont		
Virginia		
Washington	2	
West Virginia		
Wisconsin		
Wyoming		
	16	35

T EXAMPLES OF BEST PRACTICE

Arkansas offers a license with minimal requirements that allows content experts to teach part time. Individuals seeking this license must pass a subject-matter test and are also required to complete specially-designed pedagogy training that is not overly burdensome.

1. License has restrictions.

2. It appears that the state has a license that may be used for this purpose; guidelines are vague.

Area 2: Expanding the Pool of Teachers

Goal E – Licensure Reciprocity

The state should help to make licenses fully portable among states, with appropriate safeguards.

Goal Components

(The factors considered in determining the states' rating for the goal.)

- The state should offer a standard license to fully certified teachers moving from other states, without relying on transcript analysis or recency requirements as a means of judging eligibility. The state can and should require evidence of good standing in previous employment.
- 2. The state should uphold its standards for all teachers by insisting that certified teachers coming from other states meet the incoming state's testing requirements.
- 3. The state should accord the same license to teachers from other states who completed an approved alternate route program that it accords teachers prepared in a traditional preparation program.

Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

Figure 62 How States are Faring in Licensure Reciprocity **Best Practice States** 2 Alabama, Texas States Meet Goal 3 States Nearly Meet Goal Idaho, Ohio, Washington 13 States Partly Meet Goal Alaska, Delaware, Illinois 1, Massachusetts, Minnesota, New York, North Carolina, North Dakota, Pennsylvania, South Dakota, Utah, West Virginia, Wisconsin 15 States Meet a Small Part of Goal Colorado, Florida, Georgia, Hawaii, Indiana, Maryland, MISSISSIPPI, Missouri, New Hampshire, Oklahoma, Oregon 1, Rhode Island, Tennessee, Virginia, Wyoming 18 States Do Not Meet Goal Arizona, Arkansas, California, Connecticut, District of Columbia, Iowa, Kansas, Kentucky, Louisiana, Maine, Michigan, Montana, Nebraska, Nevada, New Jersey, New Mexico, South Carolina, Vermont Progress on this Goal Since 2009: 1:2 + : 49 4:0

State Meets a Small Part of Goal

```
Progress Since 2009
```

ANALYSIS

Mississippi does not support licensure reciprocity for certified teachers from other states.

Mississippi does not make it clear whether it requires applicants to meet its standards regarding licensure testing.

Teachers with comparable out-of-state certificates are eligible for Mississippi's professional certificate. There is no state-mandated recency requirement; however, transcripts are required for all applicants. It is not clear whether the state analyzes transcripts to determine whether a teacher was prepared through a traditional or alternate route or whether additional coursework will be required.

Mississippi is also a participant in the NASDTEC Interstate Agreement; however, the latest iteration of this agreement no longer purports to be a reciprocity agreement among states and thus is no longer included in this analysis.

Supporting Research

Reciprocity License www.mde.k12.ms.us/ed_licensure/reciprocity.html

RECOMMENDATION

To uphold standards, require that teachers coming from other states meet testing requirements.

Mississippi should not provide any waivers of its teacher tests unless an applicant can provide evidence of a passing score under its own standards.

Accord the same license to out-of-state alternate route teachers as would be accorded to traditionally prepared teachers.

Mississippi should consider discontinuing its requirement for the submission of transcripts. Transcript analysis is likely to result in additional coursework requirements, even for traditionally prepared teachers; alternate route teachers, on the other hand, almost invariably will have to virtually begin anew, repeating some, most or all of a teacher preparation program in Mississippi.

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi asserted that it extends reciprocity to any state as long as it "meets Mississippi license requirements or equivalent requirements as determined by the Mississippi State Board of Education." The state contended that this means all applicants asking for a Mississippi license by reciprocity must show documentation by their degree and test scores that the out-of-state license they obtained meets the state's license standards.

LAST WORD

The wording of the state's requirement is vague as to whether candidates have to simply pass a content test in another state, or whether candidates actually have to earn at least the passing score required by Mississippi.

What do states require of teachers transferring f

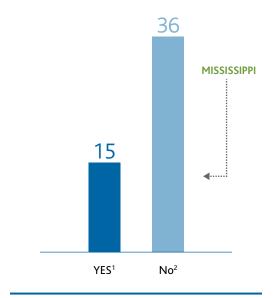
Figure 64

Alabama and Texas appropriately support licensure reciprocity by only requiring certified teachers from other states to meet each state's own testing requirements and by not specifying any additional coursework or recency requirements to determine eligibility for either traditional or alternate route teachers.

T EXAMPLES OF BEST PRACTICE

Figure 63

Do states require all out-of-state teachers to pass their licensure tests?



1. Strong Practice: Alabama, Alaska, Idaho, Illinois, Massachusetts, Minnesota, New York³, North Dakota, Ohio, Pennsylvania³, South Dakota, Texas, Utah, Washington³, Wisconsin

2. Arizona, Arkansas, California, Colorado, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Indiana, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Michigan, Mississippi, Missouri, Montana⁴, Nebraska⁴, Nevada, New Hampshire, New Jersey, New Mexico, North Carolina, Oklahoma, Oregon, Rhode Island, South Carolina, Tennessee, Vermont, Virginia, West Virginia, Wyoming

3. Exception for teachers with National Board Certification.

4. No subject-matter testing for any teacher certification.

Figure 64

1. For traditionally prepared teachers only.

2. Transcript review required for those with less than 3 years experience.

Figure 64	UCENSE RECIPIOCITY WITH	/	/
What do states require	ED W		Aecencyrequirements
of teachers transferring		.5	^{Jents}
oj leachers liansjerning George atherestator?	SAT	Talys,	uiren
from other states?	SF RI	pt ar	requ
	CEN STI	Transcript analysis	روس
	~~~ /	1 2	] Re
Alaska			
Arizona			
Arkansas			
California Colorado			
Connecticut			
Delaware			
District of Columbia			
Florida			
Georgia			
Hawaii			
Idaho			
Illinois			
Indiana			
lowa			
Kansas			
Kentucky			
Louisiana			
Maine			
Maryland			
Massachusetts			
Michigan			
Minnesota			
MISSISSIPPI			
Missouri			
Montana			
Nebraska			
Nevada			
New Hampshire			
New Jersey			
New Mexico	1		
New York			
North Carolina North Dakota			
Ohio			
Oklahoma			
Oregon Pennsylvania			
Rhode Island	1		
South Carolina			
South Dakota			
Tennessee			
Texas			
Utah			
Vermont			
Virginia			
Washington	2		
West Virginia			
Wisconsin			
Wyoming	1		
	9	41	12
	2	••	•-

Figure 65			9.5
Do states treat out-of-stat	STATE TREATS TEACHERS	State specifies different Pour learnents for alternate Lacres for alternate	Deternation policies with the for alternate route create obstacles obstacles afternate route feachers
teachers the same whethe	r ¹ ²	differ alte	és w Ite ou è tea
they were prepared in a	415	thes to the service of the service o	Polic 2 cre 7 rout
traditional or an alternate	T A	spec emer. each	has tial f mate
route program?	LIND STAT	state equir ute t	state oten r alte
Alabama		~ 6 /	\$9 [
Alabama			
Arizona			<b>-</b> 1
Arkansas			
California			
Colorado			
Connecticut			
Delaware			
District of Columbia			
Florida			
Georgia			
Hawaii			
Idaho			
Illinois			
Indiana			
lowa Kansas			
Kentucky			
Louisiana			- 1
Maine			
Maryland			
Massachusetts			
Michigan			
Minnesota			
MISSISSIPPI			
Missouri			
Montana			
Nebraska			
Nevada			
New Hampshire			
New Jersey			- 1
New Mexico New York			
North Carolina			
North Dakota			
Ohio			
Oklahoma			
Oregon			
Pennsylvania			
Rhode Island			
South Carolina			
South Dakota			
Tennessee			
Texas			
Utah			
Vermont			
Virginia			
Washington			
West Virginia Wisconsin			
Wisconsin Wyoming			
wyonning		-	
	6	6	39

#### 78 : NCTQ STATE TEACHER POLICY YEARBOOK 2011 MISSISSIPPI

# **Area 3: Identifying Effective Teachers**

### Goal A – State Data Systems

The state should have a data system that contributes some of the evidence needed to assess teacher effectiveness.

#### **Goal Components** Figure 66 (The factors considered in determining the states' How States are Faring in the Development of rating for the goal.) Data Systems 1. The state should establish a longitudinal **Best Practice States** data system with at least the following key components: 35 States Meet Goal a. A unique statewide student identifier Alabama, Arkansas, Delaware, Florida, Georgia, Hawaii, Idahot, Illinoist, Indianat, Iowat, number that connects student data across Kansas¹, Kentucky, Louisiana, Maryland¹, key databases across years; Massachusetts 1, Minnesota 1, MISSISSIPPI, b. A unique teacher identifier system that Missouri, Nebraska 1, New Hampshire 1, New can match individual teacher records with Mexico, New York 1, North Carolina, North individual student records; and Dakota1, Ohio, Oklahoma, Pennsylvania, Rhode Island, South Carolina, Tennessee, Utah, c. An assessment system that can match Washington 1, West Virginia, Wisconsin 1, individual student test records from year to Wyoming year in order to measure academic growth. 2. Value-added data provided through the States Nearly Meet Goal state's longitudinal data system should be considered among the criteria used to **15** States Partly Meet Goal determine teachers' effectiveness. Alaska, Arizona¹, Colorado, Connecticut, District of Columbia 1, Maine, Michigan, 3. To ensure that data provided through the Montana, Nevada, New Jersey, Oregon, state data system is actionable and reliable, South Dakota¹, Texas, Vermont, Virginia the state should have a clear definition of "teacher of record" and require its consistent States Meet a Small Part of Goal 0 use statewide. State Does Not Meet Goal Background California A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy. Progress on this Goal Since 2009: 1:17 👄 : 33 **↓**:1

### Area 3: Goal A **Mississippi** Analysis

State Meets Goal

Progress Since 2009

#### ANALYSIS

Mississippi has a data system with the capacity to provide evidence of teacher effectiveness.

Mississippi has all three necessary elements of a student- and teacher-level longitudinal data system. The state has assigned unique student identifiers that connect student data across key databases across years and has assigned unique teacher identifiers that enable it to match individual teacher records with individual student records. The state also has the capacity to match student test records from year to year in order to measure student academic growth.

Supporting Research Data Quality Campaign www.dataqualitycampaign.org

#### RECOMMENDATION

#### Develop a clear definition of "teacher of record."

Mississippi has not yet established a definition of teacher of record, which is essential in order to use the student-data link for the purpose of providing value-added evidence of teacher effectiveness. To ensure that data provided through the state data system are actionable and reliable, Mississippi should articulate a definition of teacher of record and require its consistent use throughout the state.

#### MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis.

Do state data systems have the capacity to assess teacher effectiveness?



Alabama			-	
Alaska			-	
Arizona			]	
Arkansas				
California			]	
Colorado			]	
Connecticut			]	
Delaware				
District of Columbia			]	
Florida			1	
Georgia				
Hawaii			1	
Idaho				
Illinois				
Indiana			-	
lowa			1	
Kansas		_	-	
Kentucky			-	
Louisiana			-	
Maine			-	
Maryland				
Massachusetts				
Michigan				
Minnesota				
			-	
MISSISSIPPI				
Missouri			-	
Montana				
Nebraska				
Nevada				
New Hampshire				
New Jersey				
New Mexico			-	
New York			-	
North Carolina			•	
North Dakota				
Ohio				
Oklahoma				
Oregon				
Pennsylvania				
Rhode Island			-	
South Carolina			-	
South Dakota			]	
Tennessee			-	
Texas			]	
Utah			-	
Vermont			]	
Virginia			]	
Washington				
West Virginia			1	
Wisconsin			1	
Wyoming				
	50	3!	5	50

#### T EXAMPLES OF BEST PRACTICE

Although NCTQ has not singled out one state's policies for "best practice" honors, it commends the 35 states that have a data system with the capacity to provide evidence of teacher effectiveness.



Key

indicates that the state assigns teacher identification numbers, but it cannot match individual teacher records with individual student records.

# **Area 3: Identifying Effective Teachers**

# Goal B – Evaluation of Effectiveness

The state should require instructional effectiveness to be the preponderant criterion of any teacher evaluation.

#### **Goal Components**

(The factors considered in determining the states' rating for the goal.)

- The state should either require a common evaluation instrument in which evidence of student learning is the most significant criterion or specifically require that student learning be the preponderant criterion in local evaluation processes. Evaluation instruments, whether state or locally developed, should be structured to preclude a teacher from receiving a satisfactory rating if found ineffective in the classroom.
- 2. Evaluation instruments should require classroom observations that focus on and document the effectiveness of instruction.
- 3. Teacher evaluations should consider objective evidence of student learning, including not only standardized test scores but also classroom-based artifacts such as tests, quizzes and student work.
- 4. The state should require that evaluation instruments differentiate among various levels of teacher performance. A binary system that merely categorizes teachers as satisfactory or unsatisfactory is inadequate.

The components for this goal have changed since 2009. In light of state progress on this topic, the bar for this goal has been raised.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

### Figure 68

How States are Faring in Evaluating Teacher Effectiveness



### Area 3: Goal B **Mississippi** Analysis

State Meets a Small Part of Goal

ਨ Bar Raised for this Goal 🛛 🧲

Progress Since 2009

#### ANALYSIS

Mississippi does not require that objective evidence of student learning be the preponderant criterion of its teacher evaluations.

Mississippi requires local districts to evaluate teachers using a uniform statewide teach evaluation instrument (Mississippi Teacher Appraisal System), which is designed to measure teachers' success in meeting the state's Teacher Performance Standards. Four of the six standards relate to effective classroom instruction; however, the indicators that support these standards are focused more on teacher behaviors and less on evidence that teachers are promoting student learning. Besides classroom observations and teacher interviews, the evaluation includes limited use of a teacher-submitted portfolio.

#### **Supporting Research**

Mississippi Teacher Appraisal System Training Materials http://www.mde.k12.ms.us/ACAD/ist/evaluation_instruments/Teacher_Appraisal_Training_Materials.pdf

#### RECOMMENDATION

# Require instructional effectiveness to be the preponderant criterion of any teacher evaluation.

Although Mississippi considers limited measures of student learning in its teacher evaluations, it falls short by failing to require that evidence of student learning be the most significant criterion. The state should either require a common evaluation instrument in which evidence of student learning is the most significant criterion, or it should specifically require that student learning be the preponderant criterion in local evaluation processes. This can be accomplished by requiring objective evidence to count for at least half of the evaluation score or through other scoring mechanisms, such as a matrix, that ensure that nothing affects the overall score more. Whether state or locally developed, a teacher should not be able to receive a satisfactory rating if found ineffective in the classroom.

# Ensure that classroom observations specifically focus on and document the effectiveness of instruction.

Although Mississippi commendably requires classroom observations as part of teacher evaluations, the state should articulate guidelines that focus classroom observations on the quality of instruction, as measured by student time on task, student grasp or mastery of the lesson objective and efficient use of class time.

Utilize rating categories that meaningfully differentiate among various levels of teacher performance.

To ensure that the evaluation instrument accurately differentiates among levels of teacher performance, Mississippi should require districts to utilize multiple rating categories, such as highly effective, effective, needs improvement and ineffective. A binary system that merely categorizes teachers as satisfactory or unsatisfactory is inadequate.

#### **MISSISSIPPI RESPONSE TO ANALYSIS**

Mississippi recognized the factual accuracy of this analysis. The state added that it is in the process of developing a common teacher evaluation system that has student achievement as an integral part of the system. The model is in the final stages of editing and should be completed this fall. It will then be submitted to the board for approval. The model will include the following multiple rating categories: unsatisfactory, developing/emerging/basic/proficient, effective and highly effective/distinguished, within a matrix that will focus on the quality of instruction. Mississippi plans to pilot the new evaluation system during the 2011-2012 school year.

#### LAST WORD

NCTQ looks forward to reviewing the state's progress in future editions of the Yearbook.

igure 69	REQURES THAT STUDENT ACHIEVENT STUDENT THE PREPONDERAL	Teacher evaluations are to be	Trent gouth	. /	
Do states consider	THIS	e to b	with Ust	Student achievement data	
classroom effectiveness	STU STU	vi Cl Piedb	nt/grc	lent c	
as part of teacher	NT/AT NT/G	inform Percentia	tive e	leven ieven	
evaluations?	PON	er eva Intly. Ichiei	er eva objec earn:	t ach, lired	
valuations:	E PRE	each mifica dent a	each clude dent l	t requ	
	~~ <i>₹Ĕ</i> /	stud	stui, 1	101	
Alaska					
Arizona					
Arkansas					
California Colorado					
Connecticut					
Delaware					
District of Columbia ¹					
Florida					
Georgia					
Hawaii					
Idaho					
Illinois					
Indiana					
lowa					
Kansas					
Kentucky					
Louisiana					
Maine					
Maryland					
Massachusetts					
Michigan					
Minnesota					
MISSISSIPPI					
Missouri					
Montana					
Nebraska					
Nevada					
New Hampshire					
New Jersey					
New Mexico New York					
New York North Carolina					
North Dakota					
Ohio					
Oklahoma					
Oregon					
Pennsylvania					
Rhode Island					
South Carolina					
South Dakota					
Tennessee					
Texas					
Utah					
Vermont					
Virginia					
Washington					
West Virginia					
Wisconsin					
Wyoming					
	12	5	7	27	

#### T EXAMPLES OF BEST PRACTICE

NCTQ has not singled out any one state for "best practice" honors. Many states have made significant strides in the area of teacher evaluation by requiring that objective evidence of student learning be the preponderant criterion. Because there are many different approaches that result in student learning being the preponderant criterion, all 10 states that meet this goal are commended for their efforts.

#### Figure 70

Using state data in teacher evaluations

States with Requirements for Student Achievement Data but Lacking Data System Capacity

Arizona, Colorado, Connecticut, Michigan, Nevada

States with Data System Capacity but No Student Achievement Requirements

Alabama, Hawaii, Iowa, Kansas, Kentucky, MISSISSIPPI, Missouri, Nebraska, New Hampshire, New Mexico, North Dakota, Pennsylvania, South Carolina, Washington, West Virginia, Wisconsin

#### Figure 69

1. District of Columbia Public Schools requires that student learning be the preponderant criterion of its teacher evaluations.

# *Sources of objective evidence of student learning*

Many educators struggle to identify possible sources of objective student data. Here are some examples:

- Standardized test scores
- Periodic diagnostic assessments
- Benchmark assessments that show student growth

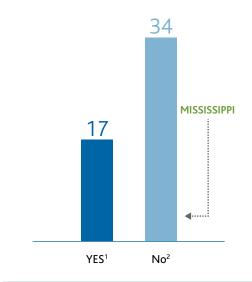
■ Artifacts of student work connected to specific student learning standards that are randomly selected for review by the principal or senior faculty, scored using rubrics and descriptors

Examples of typical assignments, assessed for their quality and rigor

■ Periodic checks on progress with the curriculum coupled with evidence of student mastery of the curriculum from quizzes, tests and exams

#### Figure 72

# Do states require more than two categories for teacher evaluation ratings?



- Strong Practice: Arkansas, Colorado, Delaware, Florida, Georgia, Illinois, Indiana, Maryland, Massachusetts, Michigan, Nevada, New York, Ohio, Oklahoma, Rhode Island, Tennessee, Washington
- 2. Alabama, Alaska, Arizona, California, Connecticut, District of Columbia, Hawaii, Idaho, Iowa, Kansas, Kentucky, Louisiana, Maine, Minnesota, Mississippi, Missouri, Montana, Nebraska, New Hampshire, New Jersey, New Mexico, North Carolina, North Dakota, Oregon, Pennsylvania, South Carolina, South Dakota, Texas, Utah, Vermont, Virginia, West Virginia, Wisconsin, Wyoming

Figure 73		State designed teacher	.s. /	District designed system.	<i>li</i> t	
Do states direct how	Single statewide teacher	State designed teacher evaluation with dracher	District. designed opt-in District. designed system framework.r.: th stad system	District-designed minimal input 6 system	te je	
	(c)ea	ache	trict	j, zz	stal	
teachers should be	ide t	the field the fi	Stree (Street	reria Thed		
evaluated?	aten. 'Sys	sign n wii	des trunt	designed and	No state policy	
	le st atior	e-de etio	ttrict sister wor	rict. nal i	ate	
	Sing	Stat Valu		Dist	Nos	
Alabama						
Alaska						
Arizona						
Arkansas		_	_			
California						
Colorado			_			
Connecticut						
Delaware						
District of Columbia						
Florida			1			
Georgia						
Hawaii						
Idaho			1 1			
Illinois						
Indiana						
lowa						
Kansas						
Kentucky			1			
Louisiana						
Maine						
Maryland			<b>1</b>			
Massachusetts						
Michigan		2 ²				
Minnesota						
MISSISSIPPI						
Missouri						
Montana						
Nebraska			1			
Nevada						
New Hampshire						
New Jersey						
New Mexico						
New York						
North Carolina						
North Dakota						
Ohio						
Oklahoma						
Oregon						
Pennsylvania						
Rhode Island		2				
South Carolina		2				
South Dakota						
Tennessee		2				
Texas		2				
Utah						
Vermont						
Virginia						
Washington						
West Virginia						
Wisconsin						
Wyoming						
	9	10	24	5	3	

1. State approval required.

2. The state model is presumptive; districts need state approval to opt out.

# **Area 3: Identifying Effective Teachers**

# Goal C – Frequency of Evaluations

The state should require annual evaluations of all teachers.

# Goal Components (The factors considered in determining the states' rating for the goal.) 1. The state should require that all teachers receive a formal evaluation rating each year.

2. While all teachers should have multiple observations that contribute to their formal evaluation rating, the state should ensure that new teachers are observed and receive feedback early in the school year.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

#### Figure 74 How States are Faring in Frequency of Evaluations **Best Practice States** 0 9 States Meet Goal Alabama 1, Idaho, Nevada, New Jersey, North Dakota, Oklahoma, Rhode Island 1, Tennessee 1, Washington 13 States Nearly Meet Goal Arizona, Colorado 1, Delaware 1, Florida 1, Georgia, Indiana¹, Minnesota¹, New York, North Carolina¹, Ohio¹, Pennsylvania, Utah¹, Wyoming 9 States Partly Meet Goal Connecticut, Kansas, Kentucky, Louisiana 1, Maryland, Michigan 1, Nebraska, South Carolina, West Virginia States Meet a Small Part of Goal 2 Arkansas, Missouri 18 States Do Not Meet Goal Alaska, California, District of Columbia, Hawaii, Illinois, Iowa, Maine, Massachusetts, MISSISSIPPI, Montana, New Hampshire, New Mexico, Oregon, South Dakota, Texas, Vermont, Virginia, Wisconsin Progress on this Goal Since 2009: 1:13 ↓:1 ↔:37

# Area 3: Goal C Mississippi Analysis

State Does Not Meet Goal

Progress Since 2009

#### ANALYSIS

Mississippi does not address the number of times teachers must be evaluated.

#### RECOMMENDATION

#### Require annual formal evaluations for all teachers.

All teachers in Mississippi should be evaluated annually. Rather than treated as mere formalities, these teacher evaluations should serve as important tools for rewarding good teachers, helping average teachers improve and holding weak teachers accountable for poor performance.

#### Base evaluations on multiple observations.

To guarantee that annual evaluations are based on an adequate collection of information, Mississippi should require multiple observations for all teachers, even those who have nonprobationary status.

#### Ensure that new teachers are observed and receive feedback early in the school year.

It is critical that schools and districts closely monitor the performance of new teachers. Mississippi should ensure that its new teachers get the support they need and that supervisors know early on which new teachers may be struggling or at risk for unacceptable levels of performance.

#### MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis. The state added that its new evaluation system, which is currently being developed, will include two formal teacher evaluations. A recommendation for multiple informal evaluations is also included.

#### LAST WORD

NCTQ looks forward to reviewing the state's progress in future editions of the Yearbook.

Do states require districts to evaluate all teachers each year?



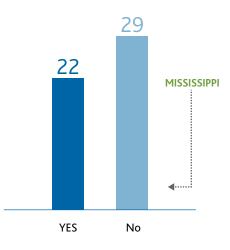
	OF A	A A A A A A A A A A A A A A A A A A A
Alabama		
Alaska		
Arizona		
Arkansas		
California		
Colorado		
Connecticut		
Delaware ¹		
District of Columbia ²		
Florida		
Georgia		
Hawaii		
Idaho		
Illinois		
Indiana		
lowa		
Kansas		
Kentucky		
Louisiana		
Maine		
Maryland		
Massachusetts		
Michigan		
Minnesota		
MISSISSIPPI		
Missouri		
Montana		
Nebraska		
Nevada		
New Hampshire		
New Jersey		
New Mexico		
New York		
North Carolina		
North Dakota		
Ohio		
Oklahoma		
Oregon		
Pennsylvania		
Rhode Island		
South Carolina		
South Dakota		
Tennessee		
Texas		
Utah		
Vermont		
Virginia		
Washington		
West Virginia		
Wisconsin		
Wyoming		
	22	43

#### T EXAMPLES OF BEST PRACTICE

Although not awarding "best practice" honors for frequency of evaluations, NCTQ commends all nine states that meet this goal not only by requiring annual evaluations for all teachers, but also for ensuring that new teachers are observed and receive feedback during the first half of the school year.

#### Figure 76

# Do states require districts to evaluate all teachers each year?

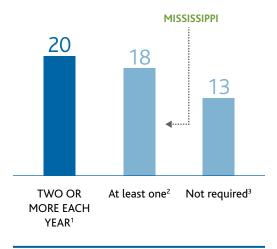


#### Figures 75 and 76

 Although highly effective teachers are only required to receive a summative evaluation once every two years, the student improvement component is evaluated annually.

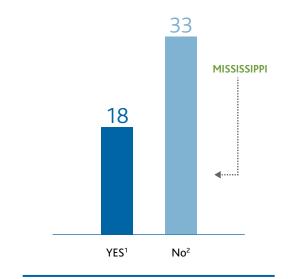
2. All District of Columbia Public Schools teachers are evaluated at least annually.

Figure 77 *Do states require classroom observations?* 



- Strong Practice: Alabama, Alaska⁴, Arkansas, Colorado⁴, Delaware, Florida⁴, Georgia, Kentucky⁴, Maryland, Michigan, Missouri⁴, Nevada⁴, New York, North Carolina, Ohio, Oregon⁴, Rhode Island, Tennessee, Washington, West Virginia⁴
- Arizona, California, Connecticut, Hawaii, Idaho, Illinois, Indiana, Louisiana, Massachusetts, Mississippi, New Jersey, New Mexico, Oklahoma, Pennsylvania, South Carolina, Texas, Utah, Wisconsin
- District of Columbia, Iowa, Kansas, Maine, Minnesota, Montana, Nebraska, New Hampshire, North Dakota, South Dakota, Vermont, Virginia, Wyoming
- 4. For new teachers.

# Do states require that new teachers are observed early in the year?



- 1. Strong Practice: Alabama, Idaho, Indiana, Kansas, Kentucky, Maryland, Minnesota, Nebraska, Nevada, New Jersey, North Dakota, Ohio, Oklahoma, Rhode Island, South Carolina, Tennessee, Washington, West Virginia
- 2. Alaska, Arizona, Arkansas, California, Colorado, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Illinois, Iowa, Louisiana, Maine, Massachusetts, Michigan, Mississippi, Missouri, Montana, New Hampshire, New Mexico, New York, North Carolina, Oregon, Pennsylvania, South Dakota, Texas, Utah, Vermont, Virginia, Wisconsin, Wyoming

# **Area 3: Identifying Effective Teachers**

# Goal D – Tenure

# The state should require that tenure decisions are based on evidence of teacher effectiveness.

#### Goal Components

(The factors considered in determining the states' rating for the goal.)

- 1. A teacher should be eligible for tenure after a certain number of years of service, but tenure should not be granted automatically at that juncture.
- 2. Evidence of effectiveness should be the preponderant criterion in tenure decisions.
- 3. The state should articulate a process, such as a hearing, that local districts must administer in considering the evidence and deciding whether a teacher should receive tenure.
- 4. The minimum years of service needed to achieve tenure should allow sufficient data to be accumulated on which to base tenure decisions; five years is the ideal minimum.

The components for this goal have changed since 2009. In light of state progress on this topic, the bar for this goal has been raised.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

#### Figure 79 How States are Faring on Tenure **Best Practice State** 1 Michigan 1 States Meet Goal 2 Colorado 1. Florida 1 States Nearly Meet Goal 5 Delaware 1, Nevada 1, Oklahoma 1, Rhode Island 1, Tennessee 1 States Partly Meet Goal 3 Illinois¹, Indiana¹, New York¹ States Meet a Small Part of Goal 9 Connecticut, Idaho¹, Kentucky, Massachusetts 1, Minnesota, Missouri, New Hampshire 1, North Carolina, Ohio 31 States Do Not Meet Goal Alabama, Alaska, Arizona, Arkansas, California, District of Columbia, Georgia, Hawaii, Iowa, Kansas, Louisiana, Maine 1, Maryland, MISSISSIPPI, Montana, Nebraska, New Jersey, New Mexico, North Dakota, Oregon, Pennsylvania, South Carolina, South Dakota, Texas, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin, Wyoming Progress on this Goal Since 2009: 1:15 + : 36 1:0

### Area 3: Goal D **Mississippi** Analysis

State Does Not Meet Goal

ਨ Bar Raised for this Goal 🛛 ( 🖯

Progress Since 2009

#### ANALYSIS

Mississippi does not connect tenure decisions to evidence of teacher effectiveness.

Teachers in Mississippi are awarded nonprobationary status automatically after a one-year probationary period, absent an additional process that evaluates cumulative evidence of teacher effectiveness. Although not referred to as "tenure," the awarding of nonprobationary status has the same implications.

#### Supporting Research

Mississippi Department of Education Employee Procedure Manual http://www.mde.k12.ms.us/human_resources/mdepolicy/5_employ.pdf

#### RECOMMENDATION

#### End the automatic awarding of tenure.

The decision to grant tenure should be a deliberate one, based on consideration of a teacher's commitment and actual evidence of classroom effectiveness.

#### Ensure evidence of effectiveness is the preponderant criterion in tenure decisions.

Mississippi should make evidence of effectiveness, rather than the number of years in the classroom, the most significant factor when determining this leap in professional standing.

# Articulate a process that local districts must administer when deciding which teachers get tenure.

Mississippi should require a clear process, such as a hearing, to ensure that the local district reviews a teacher's performance before making a determination regarding tenure.

#### Require a longer probationary period.

Mississippi should extend its probationary period, ideally to five years. This would allow for an adequate collection of sufficient data that reflect teacher performance.

#### **MISSISSIPPI RESPONSE TO ANALYSIS**

Mississippi recognized the factual accuracy of this analysis.

Figure 80							
low long before a teacl	her earns t	tenure?					
							STATE ONLY
	No policy	1 year	2 years	3 years	4 YEARS	5 YEARS	AWARDS ANNUAL CONTRACTS
Alabama							
Alaska							
Arizona							
Arkansas							
California							
Colorado							
Connecticut							
Delaware							
District of Columbia							
Florida							
Georgia							
Hawaii							
Idaho							
Illinois							
Indiana							
lowa							
Kansas							
Kentucky							
Louisiana							
Maine							
Maryland							
Massachusetts							
Michigan							
Minnesota							
MISSISSIPPI							
Missouri							
Montana							
Nebraska							
Nevada							
New Hampshire							
New Jersey							
New Mexico							
New York							
North Carolina							
North Carolina North Dakota							
Ohio							
Oklahoma				1			
Oregon							
Pennsylvania Rhode Island							2 ²
South Carolina							
South Dakota							
Tennessee							
Texas							
Utah							
Vermont							
Virginia							
Washington							
West Virginia							
Wisconsin							
Wyoming							
	1	1	5	32	4	5	3

 Teachers may also earn career status with an average rating of at least effective for a four-year period and a rating of at least effective for the last two years.

2. Teachers who receive two years of ineffective evaluations are dismissed.

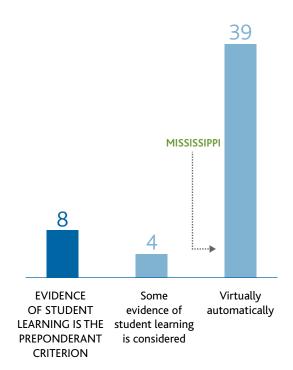
Figure 81	PREPONDENCE OF STUDENT PREPONDE STUDENT		
-	4	Some evidence of student	/
How are tenure	DEN	TERIC	Virtually automatically
decisions made?	IF STU	teres CRI	tical
	15 T	nsice	oma
		evid is co	Ine ,
		ome	tuall
	Par 1	le ³	1 5
Alabama			
Alaska			
Arizona			
Arkansas			
California			
Colorado			
Connecticut			
Delaware			
District of Columbia			1
Florida			
Georgia			
Hawaii			
Idaho			
Illinois			
Indiana			
lowa			
Kansas			
Kentucky			
Louisiana			
Maine			-
Maryland Marya abuse the			
Massachusetts			
Michigan			
Minnesota			
MISSISSIPPI			
Missouri			
Montana			
Nebraska			
Nevada			
New Hampshire			
New Jersey			
New Mexico			
New York			
North Carolina			
North Dakota			
Ohio			
Oklahoma	2		
Oregon			
Pennsylvania			
Rhode Island			
South Carolina			
South Dakota			
Tennessee			
Texas			
Utah			
Vermont			
Virginia			
Washington			
West Virginia			
Wisconsin			
Wyoming			
, ,	_		
	8	4	39

### T EXAMPLES OF BEST PRACTICE

**Michigan** has increased its probationary period to five years and requires that evidence of effectiveness be the primary criterion in awarding tenure.

### Figure 82

How are tenure decisions made?



#### Figure 81

- 1. No state-level policy; however, the contract between DCPS and the teachers' union represents significant advancement in the area of teacher tenure.
- The state has created a loophole by essentially waiving student learning requirements and allowing the principal of a school to petition for career-teacher status.

# **Area 3: Identifying Effective Teachers**

# Goal E – Licensure Advancement

The state should base licensure advancement on evidence of teacher effectiveness.

#### Goal Components

(The factors considered in determining the states' rating for the goal.)

- 1. The state should base advancement from a probationary to a nonprobationary license on evidence of teacher effectiveness.
- 2. The state should not require teachers to fulfill generic, unspecified coursework requirements to advance from a probationary to a nonprobationary license.
- 3. The state should not require teachers to have an advanced degree as a condition of professional licensure.
- 4. Evidence of effectiveness should be a factor in the renewal of a professional license.

The components for this goal have changed since 2009. In light of state progress on this topic, the bar for this goal has been raised.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

#### Figure 83 How States are Faring on Licensure Advancement **Best Practice State** 1 Rhode Island State Meets Goal l ouisiana 1 States Nearly Meet Goal 0 3 States Partly Meet Goal Delaware 1, Illinois 1, Maryland States Meet a Small Part of Goal 6 Alaska, Arkansas, California, Georgia, New Mexico, Washington States Do Not Meet Goal 40 Alabama, Arizona, Colorado, Connecticut, District of Columbia, Florida, Hawaii, Idaho, Indiana, Iowa, Kansas, Kentucky, Maine, Massachusetts, Michigan, Minnesota, MISSISSIPPI, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New York, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, South Carolina, South Dakota, Tennessee, Texas, Utah, Vermont, Virginia, West Virginia, Wisconsin, Wyoming Progress on this Goal Since 2009: 1:4 ↔:45 **↓**:2

### Area 3: Goal E **Mississippi** Analysis

State Does Not Meet Goal

ਨ Bar Raised for this Goal 🛛 🧲

#### Progress Since 2009

#### ANALYSIS

Mississippi's requirements for licensure advancement and renewal are not based on evidence of teacher effectiveness.

The state offers four certifications that are all valid for five years and are all renewable. The Class A license, which appears most closely to resemble an initial certification, requires a bachelor's degree and passage of applicable Praxis II tests. Teachers may renew the Class A license by completing one of the following: 10 continuing education units in content or skill-related area, three semester hours in content or skill-related area and five continuing education units in content or skill-related area, six semester hours in content or skill-related area or completion of the NBPTS process. Teachers may advance to the Class AA license by meeting the Class A requirements and earning a master's degree. A Class AAA license requires Class A criteria and a specialist degree, and a Class AAAA license requires Class A criteria and a doctoral degree.

Mississippi does not include evidence of effectiveness as a factor in the renewal of a professional license. Mississippi teachers must renew their licenses every five years. Teachers with a Class A license (bachelor's degree level) must complete 10 continuing education units (CEU's), three semester hours and five CEU's, or six semester hours. Those with Class AA licenses and above must complete three semester hours or five CEU's.

#### Supporting Research

http://www.mde.k12.ms.us/ed_licensure/ceu_resource_list.htm

#### RECOMMENDATION

#### Require evidence of effectiveness as a part of teacher licensing policy.

Mississippi should require evidence of teacher effectiveness to be a factor in determining whether teachers can renew their licenses or advance to a higher-level license.

#### Discontinue licensure requirements with no direct connection to classroom effectiveness.

While targeted requirements may potentially expand teacher knowledge and improve teacher practice, Mississippi's general, nonspecific coursework requirements for license advancement and renewal merely call for teachers to complete a certain amount of seat time. These requirements do not correlate with teacher effectiveness.

#### End requirement tying teacher advancement to master's degrees.

Mississippi should remove its mandate that teachers obtain a master's degree for license advancement. Research is conclusive and emphatic that master's degrees do not have any significant correlation to classroom performance. Rather, advancement should be based on evidence of teacher effectiveness.

MISSISSIPPI RESPONSE TO ANALYSIS Mississippi recognized the factual accuracy of this analysis.

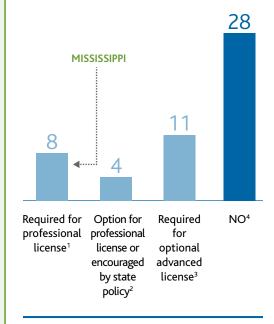
Figure 84	BIECTIVE ENDERCE     SA     EFECTIVENESS (EDE	_ /	Consideration Biven to the Andrew Consideration Biven to the surface but to be form the surface but to be form the surface to class:	Press
Do states require teache	rs ć	is the	teac	ective
to show evidence of	ENCE	RFQ Videm Sidem	Ven ti	m en
effectiveness before		itiee, C.S.	ion gi	not d
conferring professional	VEN	object	iderat Thanco to cl	lance
licensure?	BIECT	Same objective evidence of effectiveness is considence of	Cons Perfor Pt tieg	Performance not considered
Alabama		Some objective evidence of the chieness is considence of		୍
Alabama				
Arizona				
Arkansas				
California				
Colorado				
Connecticut				
Delaware				
District of Columbia				
Florida				
Georgia				
Hawaii				
Idaho				
Illinois ¹				
Indiana				
lowa				
Kansas				
Kentucky				
Louisiana				
Maine				
Maryland ²				
Massachusetts				
Michigan				
Minnesota				
MISSISSIPPI				
Missouri				
Montana				
Nebraska Nevada				
New Hampshire New Jersey				
New Mexico				
New York				
North Carolina				
North Dakota				
Ohio				
Oklahoma				
Oregon				
Pennsylvania				
Rhode Island				
South Carolina				
South Dakota				
Tennessee				
Texas				
Utah				
Vermont				
Virginia				
Washington				
West Virginia				
Wisconsin				
Wyoming				
	3	3	11	34

#### T EXAMPLES OF BEST PRACTICE

**Rhode Island** is integrating certification, certification renewal and educator evaluation. Teachers who receive poor evaluations for five consecutive years are not eligible to renew their certification. In addition, teachers who consistently receive 'highly effective' ratings will be eligible for a special license designation.

#### Figure 85

#### Do states require teachers to earn advanced degrees before conferring professional licensure?



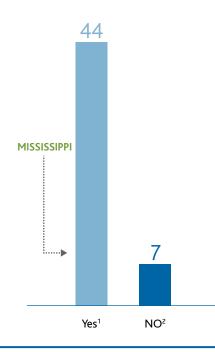
- Connecticut, Kentucky, Maryland, Michigan, Mississippi, Montana, New York and Oregon all require a master's degree or coursework equivalent to a master's degree
- 2. Illinois, Massachusetts, Missouri, Tennessee
- 3. Alabama, Hawaii, Indiana, Iowa, Nebraska, New Mexico, Ohio, South Carolina, Utah, Virginia, West Virginia
- 4. Strong Practice: Alaska, Arizona, Arkansas, California, Colorado, Delaware, District of Columbia, Florida, Georgia, Idaho, Kansas, Louisiana, Maine, Minnesota, Nevada, New Hampshire, New Jersey, North Carolina, North Dakota, Oklahoma, Pennsylvania, Rhode Island, South Dakota, Texas, Vermont, Washington, Wisconsin, Wyorning

#### Figure 84

1. Illinois allows revocation of licenses based on ineffectiveness.

2. Maryland uses some objective evidence through their evaluation system for renewal, but advancement to professional license is still based on earning an advanced degree.

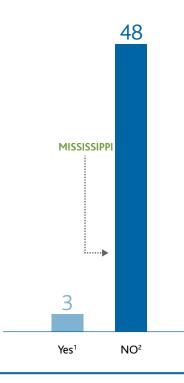
Do states require teachers to take additional, nonspecific coursework before conferring or renewing professional licenses?



- Alabama, Alaska, Arizona, Arkansas, Colorado, Connecticut, Delaware, District of Columbia, Florida, Idaho, Illinois, Indiana, Iowa, Kansas, Kentucky, Maine, Maryland, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, Montana, Nebraska, Nevada, New Hampshire, New York, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, South Carolina, South Dakota, Tennessee, Texas, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin, Wyoming
- 2. Strong Practice: California, Georgia, Hawaii, Louisiana, New Jersey, New Mexico, Rhode Island



Do states award lifetime professional licenses?



1. New Jersey, Pennsylvania, West Virginia

2. Strong Practice: Alabama, Alaska, Arizona, Arkansas, California, Colorado, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Idaho, Illinois, Indiana, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Mexico, New York, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Rhode Island, South Carolina, South Dakota, Tennessee, Texas, Utah, Vermont, Virginia, Washington, Wisconsin, Wyoming

# **Area 3: Identifying Effective Teachers**

# Goal F – Equitable Distribution

The state should publicly report districts' distribution of teacher talent among schools to identify inequities in schools serving disadvantaged children.

Goal Components	Figure 88
(The factors considered in determining the states' rating for the goal.)	How States are Faring on Equitable Distribution
The state should make the following data publicly available:	<b>0</b> Best Practice States
<ol> <li>An "Academic Quality" index for each school that includes factors research has found to be associated with teacher effectiveness, such as:</li> </ol>	<ul> <li>0 States Meet Goal</li> <li>0 States Nearly Meet Goal</li> </ul>
a. percentage of new teachers; b. percentage of teachers failing basic skills licensure tests at least once;	6 States Partly Meet Goal Connecticut, New Jersey, New York, North Carolina, Rhode Island, South Carolina
<ul> <li>c. percentage of teachers on emergency credentials;</li> </ul>	<b>36</b> States Meet a Small Part of Goal Alaska, Arkansas, California, Colorado,
d. average selectivity of teachers' undergraduate institutions; and	Delaware, District of Columbia, Florida, Georgia, Hawaii, Idaho 🕇 , Indiana, Kansas,
e. teachers' average ACT or SAT scores;	Kentucky, Louisiana, Maine, Maryland, Massachusetts, Minnesota, MISSISSIPPI,
<ol> <li>The percentage of highly qualified teachers disaggregated by both individual school and by teaching area;</li> </ol>	Missouri, Montana, Nebraska, Nevada, New Mexico, Ohio, Oregon, Pennsylvania 1, South Dakota, Tennessee, Texas, Utah 1, Vermont 1, Virginia, Washington,
<ol> <li>The annual teacher absenteeism rate reported for the previous three years, disaggregated by individual school;</li> </ol>	<ul> <li>West Virginia, Wisconsin</li> <li>G States Do Not Meet Goal</li> </ul>
4. The average teacher turnover rate for the previous three years, disaggregated by individual school, by district and by reasons that teachers leave.	Alabama, Arizona, Illinois, Iowa, Michigan, New Hampshire, North Dakota, Oklahoma, Wyoming
Background	Progress on this Goal Since 2009:
A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.	<b>↑</b> :4 ↔:47 ↓:0

### Area 3: Goal F **Mississippi** Analysis

#### State Meets a Small Part of Goal 🛛 🤇 Progress Since 2009

#### ANALYSIS

Providing comprehensive reporting may be the state's most important role for ensuring the equitable distribution of teachers among schools. Mississippi reports little school-level data that can help support the equitable distribution of teacher talent.

Mississippi does not collect or publicly report most of the data recommended by NCTQ. The state does not provide a school-level teacher quality index that demonstrates the academic backgrounds of a school's teachers and the ratio of new to veteran teachers. Mississippi also does not report teacher absenteeism or turnover rates.

Mississippi does report on the percentage of teachers on emergency or provisional credentials and the percentage of highly qualified teachers. Commendably, these data are reported for each school, rather than aggregated by district.

#### Supporting Research

Mississippi School Report Card 2009-2010 http://www.msreportcard.com/nclb/school/0500.pdf

#### RECOMMENDATION

#### Use a teacher quality index to report publicly about each school.

A teacher quality index, such as the one developed by the Illinois Education Research Council, with data including teachers' average SAT or ACT scores, the percentage of teachers failing basic skills licensure tests at least once, the selectivity of teachers' undergraduate colleges and the percentage of new teachers, can shine a light on how equitably teachers are distributed both across and within districts. Mississippi should ensure that individual school report cards include such data in a manner that translates these factors into something easily understood by the public, such as a color-coded matrix indicating a school's high or low score.

#### Publish other data that facilitate comparisons across schools.

Mississippi should collect and report other school-level data that reflect the stability of a school's faculty, including the rates of teacher absenteeism and turnover.

#### Provide comparative data based on school demographics.

Providing comparative data for schools with similar poverty and minority populations would yield an even more comprehensive picture of gaps in the equitable distribution of teachers.

#### MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis.

Figure 89	AN MDEX FOR EACH SCHOOL THAT MCL FOR EACH SCHOOL ASSOCIATED WIT FOR CTOR	PERCENTAGE OF TEAC	PERCENTAGE OF NELS, ON	's l	/	/	4.
Do states publicly	1504		LS '	ACHE	ANNUAL TURNOUS	A15	R4 74
report school-level	E C			HCH"		Elon P	
data about teachers?	LOR LOR MILLOR		Gr N			SENT.	
	N LE N LE		AGE	5 40 19 19 19 19	ה במ	R 48.	
	ACHE, SSOC	ERCEN TERCE	RCEN.	FRCEN	MUCK	4CHE	
Alabamaa			/ &	PERCENTAGE OF HIGHILL	/ रे /	TEACHERABSENTEERON	
Alabama Alaska							
Arizona							
Arkansas							
California							
Colorado							
Connecticut							
Delaware							
District of Columbia							
Florida Georgia							
Hawaii							
Idaho							
Illinois							
Indiana							
lowa							
Kansas							
Kentucky							
Louisiana							
Maine							
Maryland Massachusetts							
Michigan							
Minnesota							
MISSISSIPPI							
Missouri							
Montana							
Nebraska							
Nevada							
New Hampshire							
New Jersey New Mexico							
New York							
North Carolina							
North Dakota							
Ohio							
Oklahoma							
Oregon							
Pennsylvania							
Rhode Island							
South Carolina South Dakota							
Tennessee							
Texas							
Utah							
Vermont							
Virginia							
Washington							
West Virginia							
Wisconsin							
Wyoming							
	0	18	10	41	6	5	

EXAMPLES OF BEST PRACTICE

No state has an outstanding record when it comes to public reporting of teacher data that can help to ameliorate inequities in teacher quality. However, **Connecticut**, **New Jersey**, **New York**, **North Carolina**, **Rhode Island** and **South Carolina** report more school-level data than other states.

 Ideally, percentage of new teachers and percentage of teachers on emergency credentials would be incorporated into a teacher quality index.

# **Area 4: Retaining Effective Teachers**

# Goal A – Induction

# The state should require effective induction for all new teachers, with special emphasis on teachers in high-needs schools.

#### **Goal Components**

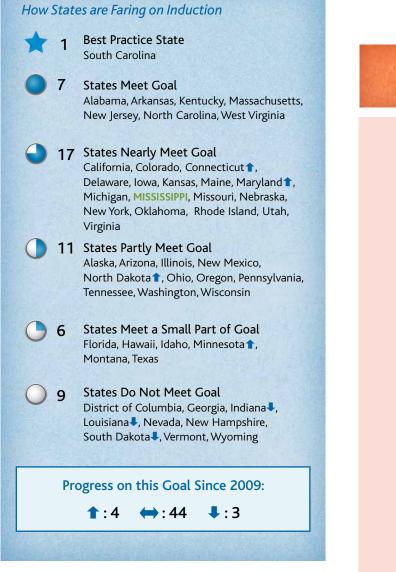
(The factors considered in determining the states' rating for the goal.)

- 1. The state should ensure that new teachers receive mentoring of sufficient frequency and duration, especially in the first critical weeks of school.
- Mentors should be carefully selected based on evidence of their own classroom effectiveness and subject-matter expertise. Mentors should be trained, and their performance as mentors should be evaluated.
- 3. Induction programs should include only strategies that can be successfully implemented, even in a poorly managed school. Such strategies include intensive mentoring, seminars appropriate to grade level or subject area, a reduced teaching load and frequent release time to observe effective teachers.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

#### Figure 90



### Area 4: Goal A **Mississippi** Analysis

State Nearly Meets Goal

Progress Since 2009

#### **ANALYSIS**

Mississippi requires that all new teachers receive mentoring. The state mandates that all new teachers are assigned a mentor and allows the "selection, nature and extent of duties of mentor teachers" to be determined by the school district. However, Mississippi requires that the mentor program include "beginning teacher and mentor teacher consultations and observations, orientation sessions, and professional development training, which should include classroom discipline and/or management training" as well as a minimum of 90 hours of contact between mentors and new teachers. Mentors must have at least three years of teaching experience and also must successfully complete an approved training program. Starting in the 2008-2009 school year, mentors receive \$1,000 for each new teacher (up to two) they are assigned. A district may also grant release time for additional duties.

#### **Supporting Research**

Mississippi Statute 37-9-201 through 37-9-211 Teacher Mentor Orientation http://www.mde.k12.ms.us

#### RECOMMENDATION

#### Expand guidelines to include other key areas.

While still leaving districts flexibility, Mississippi should articulate minimum guidelines for a highquality induction experience. Mentors should be required to be trained in the content area or grade level similar to that of the new teacher. The state should set a timeline in which mentors are assigned to all new teachers to offer support during the critical first weeks of school and should mandate methods of performance evaluation.

#### MISSISSIPPI RESPONSE TO ANALYSIS Mississippi recognized the factual accuracy of this analysis.

Figure 91 Do states have policies that articulate the elements of effective induction?	MENTORING FOR ALL	MENTORING SUFER	TORNG PROLUCENT	CARENI, SELECTION,	MENTORS MUST	MENTORSPROCRAM	MENTOR IS COMM.	USE OF A VANETY OF EFFECTIVE
	TEAC		He CI				_	
Alabama								
Alaska Arizona								
Arkansas								
California	-							
Colorado								
Connecticut								
Delaware								
District of Columbia								
Florida								
Georgia								
Hawaii								
Idaho								
Illinois Indiana								
lowa								
Kansas	-							
Kentucky								
Louisiana								
Maine								
Maryland								
Massachusetts								
Michigan								
Minnesota								
MISSISSIPPI								
Missouri								
Montana								
Nebraska Nevada								
New Hampshire								
New Jersey								
New Mexico								
New York								
North Carolina								
North Dakota								
Ohio								
Oklahoma								
Oregon								
Pennsylvania Rhode Island								
South Carolina								
South Dakota								
Tennessee								
Texas								
Utah								
Vermont								
Virginia								
Washington								
West Virginia								
Wisconsin								
Wyoming	□ 30	□ 18	9	17	□ 28	□ 12	□ 21	□ 17
			-					

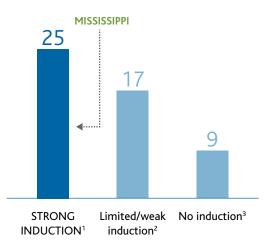
# 灩

#### T EXAMPLES OF BEST PRACTICE

**South Carolina** requires that all new teachers, prior to the start of the school year, be assigned mentors for at least one year. Districts carefully select mentors based on experience and similar certifications and grade levels, and mentors undergo additional training. Adequate release time is mandated by the state so that mentors and new teachers may observe each other in the classroom, collaborate on effective teaching techniques and develop professional growth plans. Mentor evaluations are mandatory and stipends are recommended.

#### Figure 92

# Do states have policies that articulate the elements of effective induction?



- Strong Practice: Alabama, Arkansas, California, Colorado, Connecticut, Delaware, Iowa, Kansas, Kentucky, Maine, Maryland, Massachusetts, Michigan, Mississippi, Missouri, Nebraska, New Jersey, New York, North Carolina, Oklahoma, Rhode Island, South Carolina, Utah, Virginia, West Virginia
- Alaska, Arizona, Florida, Idaho, Illinois, Minnesota, Montana, New Mexico, North Dakota, Ohio, Oregon, Pennsylvania, South Dakota, Tennessee, Texas, Washington, Wisconsin
- 3. District of Columbia, Georgia, Hawaii, Indiana, Louisiana, Nevada, New Hampshire, Vermont, Wyoming

### Goal B – Professional Development

# The state should require professional development to be based on needs identified through teacher evaluations.

#### **Goal Components** Figure 93 (The factors considered in determining the states' How States are Faring on Professional rating for the goal.) Development 1. The state should require that evaluation **Best Practice State** 0 systems provide teachers with feedback about their performance. 10 States Meet Goal 2. The state should direct districts to align Arkansas, Connecticut, Delaware, Louisiana, professional development activities with Michigan, Missouri, North Carolina, Rhode Island, South Carolina, Wyoming findings from teachers' evaluations. States Nearly Meet Goal 7 Background Florida, Georgia, Illinois, Kentucky, New Mexico, New York, Texas A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy. 10 States Partly Meet Goal Colorado, Hawaii, Indiana, Massachusetts, Minnesota, MISSISSIPPI, New Jersey, Tennessee, Washington, West Virginia 12 States Meet a Small Part of Goal Alabama, Alaska, Arizona, California, Idaho, Kansas, Maryland, Nevada, Ohio, Oklahoma, Oregon, Utah 12 States Do Not Meet Goal District of Columbia, Iowa, Maine, Montana, Nebraska, New Hampshire, North Dakota, Pennsylvania, South Dakota, Vermont, Virginia, Wisconsin Progress on this Goal Since 2009:

New Goal

### Area 4: Goal B **Mississippi** Analysis



State Partly Meets Goal

#### ANALYSIS

Mississippi requires that each teacher has a post-appraisal conference with his or her evaluator to discuss strengths and areas that need improvement based on observations.

The state only specifies that professional development plans will be provided for teachers in Schools At-Risk that have been identified as needing improvement based on receiving an unsatisfactory evaluation. The professional development plan will "be based on each teacher's specific needs and teaching assignment."

#### Supporting Research

Mississippi Public School Accountability Standards 2010 http://www.mde.k12.ms.us/accred/accred.html Mississippi Code Sec. 37-18-7 Mississippi Teacher Appraisal System Training Materials http://www.mde.k12.ms.us/ACAD/ist/evaluation_instruments/Teacher_Appraisal_Training_Materials.pdf

#### RECOMMENDATION

#### Ensure that professional development is aligned with findings from teachers' evaluations.

Professional development that is not informed by evaluation results may be of little value to teachers' professional growth and aim of increasing their effectiveness in the classroom. While the state's focus on teachers in need of improvement in low performing schools is commendable, Mississippi should ensure that districts use teacher evaluation results in determining professional development needs and activities for all teachers.

#### MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis. The state noted that the new evaluation system that it is developing "will afford all teachers the opportunity to receive professional development based on the evaluation results."

Do states ensure that evaluations are used to help teachers improve?

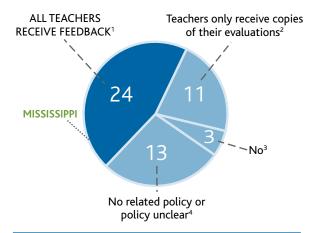
ALL TEACHERS RECEIVE FEEDBAG Alabama Alaska Arizona Arkansas California Colorado Connecticut Delaware District of Columbia  $\square$ Florida Georgia Hawaii Idaho Illinois Indiana lowa Kansas Kentucky Louisiana Maine Maryland Massachusetts Michigan Minnesota MISSISSIPPI Missouri Montana Nebraska Nevada New Hampshire New Jersey  $\square$ New Mexico New York North Carolina North Dakota  $\square$ Ohio Oklahoma Oregon Pennsylvania Rhode Island South Carolina South Dakota Tennessee Texas Utah Vermont Virginia Washington West Virginia Wisconsin Wyoming 24 12

### **EXAMPLES OF BEST PRACTICE**

Ten states meet this goal, and although NCTQ has not singled out one state's policies for "best practice" honors, Louisiana is commended for clearly articulating that the feedback provided to a teacher in a post-observation conference must include a discussion of a teacher's strengths and weaknesses.

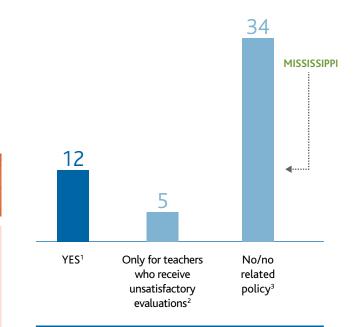
#### Figure 94

#### Do teachers receive feedback on their evaluations?



- 1. Strong Practice: Arkansas, Connecticut, Delaware, Georgia, Hawaii, Illinois, Kentucky, Louisiana, Massachusetts, Michigan, Mississippi, Missouri, New Jersey, New Mexico, New York, North Carolina, Oregon, Rhode Island, South Carolina, Tennessee, Texas, Washington, West Virginia, Wyoming
- 2. Alaska, Arizona, California, Colorado, Florida, Indiana, Kansas, Maryland, Nevada, Ohio, Oklahoma
- 3. Minnesota, Pennsylvania, Utah
- 4. Alabama, District of Columbia, Idaho, Iowa, Maine, Montana, Nebraska, New Hampshire, North Dakota, South Dakota, Vermont, Virginia, Wisconsin

Do states require that teacher evaluations inform professional development?



- 1. Strong Practice: Arkansas, Connecticut, Delaware, Florida, Louisiana, Michigan, Minnesota, Missouri, North Carolina, Rhode Island, South Carolina, Wyoming
- 2. Colorado, Georgia, Illinois, Indiana, Texas
- 3. Alabama, Alaska, Arizona, California, District of Columbia, Hawaii, Idaho, Iowa, Kansas, Kentucky, Maine, Maryland, Massachusetts, Mississippi⁴, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, South Dakota, Tennessee, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin
- 4. Mississippi requires professional development based on evaluation results only for teachers in need of improvement in school identified as at-risk.

## Goal C – Pay Scales

The state should give local districts authority over pay scales.

#### **Goal Components**

(The factors considered in determining the states' rating for the goal.)

- While the state may find it appropriate to articulate teachers' starting salaries, it should not require districts to adhere to a state-dictated salary schedule that defines steps and lanes and sets minimum pay at each level.
- 2. The state should discourage districts from tying additional compensation to advanced degrees. The state should eliminate salary schedules that establish higher minimum salaries or other requirements to pay more to teachers with advanced degrees.
- 3. The state should discourage salary schedules that imply that teachers with the most experience are the most effective. The state should eliminate salary schedules that require that the highest steps on the pay scale be determined solely be seniority.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

#### Figure 97 How States are Faring in Pay Scales **Best Practice States** 2 Florida¹, Indiana¹ 1 State Meets Goal Idaho 1 State Nearly Meets Goal Minnesota 29 States Partly Meet Goal Alaska, Arizona, California, Colorado, Connecticut, District of Columbia, Iowa, Kansas, Maine, Maryland, Massachusetts, Michigan, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Dakota, Oregon, Pennsylvania, South Dakota, Utah, Vermont, Virginia, Wisconsin, Wyoming States Meet a Small Part of Goal 3 Illinois, Rhode Island, Texas States Do Not Meet Goal 15 Alabama, Arkansas, Delaware, Georgia, Hawaii, Kentucky, Louisiana, MISSISSIPPI, North Carolina, Ohio, Oklahoma, South Carolina, Tennessee, Washington, West Virginia Progress on this Goal Since 2009: 1:3 👄 : 48 4:0

### Area 4: Goal C Mississippi Analysis

State Does Not Meet Goal

Progress Since 2009

#### **ANALYSIS**

To determine teachers' salaries, Mississippi provides local districts with a Minimum Salary Schedule. Because the salary schedule provided by the state is based on teachers' years of experience and earned advanced degrees, the state in effect mandates how districts will pay teachers.

Supporting Research Mississippi Code 37-19-7

#### RECOMMENDATION

#### Give districts flexibility to determine their own pay structure and scales.

While Mississippi may find it appropriate to articulate the starting salary that a teacher should be paid, it should not require districts to adhere to a state-dictated salary schedule.

#### Discourage districts from tying compensation to advanced degrees.

The inclusion of advanced degrees in the state schedule is particularly problematic, as this sends a clear message to both districts and teachers that attaining such degrees is desirable and should be rewarded; exhaustive research has shown unequivocally that advanced degrees do not have an impact on teacher effectiveness. Further, by establishing a guideline for teacher salaries that includes advanced degrees, the state limits the ability of districts to structure their pay scale in ways that do emphasize teacher effectiveness.

# Discourage salary schedules that imply that teachers with the most experience are the most effective.

Similarly, Mississippi's salary schedule sends a message to districts that the highest step on the pay scale should be determined solely by seniority.

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis.

#### T EXAMPLES OF BEST PRACTICE

Florida and Indiana allow local districts to develop their own salary schedules while preventing districts from focusing on elements not associated with teacher effectiveness. In Florida, local salary schedules must ensure that the most effective teachers receive salary increases greater than the highest annual salary adjustment available. Indiana requires local salary scales to be based on a combination of factors and limits the years of teacher experience and content-area degrees to account for no more than one-third of this calculation.

Figure 98 What role does the state play in deciding teacher pay rates?	Sets minimum salary schedung	Sets minimum salar.	DISTRICTS SET SALARY
	Sal.	/ Š	2 ² 0
Alabama			
Alaska			
Arizona			
Arkansas			
California			
Colorado ¹			
Connecticut			
Delaware			
District of Columbia			
Florida			
Georgia			
Hawaii			
Idaho			
Illinois			
Indiana			
lowa			
Kansas			
Kentucky			
Louisiana			
Maine			
Maryland			
Massachusetts			
Michigan			
Minnesota			
MISSISSIPPI			
Missouri			
Montana			
Nebraska			
Nevada			
New Hampshire			
New Jersey			
New Mexico			
New York			
North Carolina			
North Dakota			
Ohio			
Oklahoma			
Oregon			
Pennsylvania			
Rhode Island ²			
South Carolina			
South Dakota			
Tennessee			
Texas			
Utah			
Vermont			
Virginia			
Washington			
West Virginia			
Wisconsin			
Wyoming			
	16	8	27

1. Colorado gives districts the option of a salary schedule, a performance pay policy or a combination of both.

2. Rhode Island requires that local district salary schedules are based on years of service, experience and training.

Figure 99	ADVANCES PERFORMANCE	, ,	for advanced degrees	
Do states discourage	EM4	NH S	iatio, es	
districts from basing	OF CO	Set Set	ben c	
teacher pay on advanced	I S F	DF.	e do e do	
degrees?			vanc Vanc	
uegrees?	200 01/10	eav, stric	Requ Ir ad	
	े र	Leaves pay to district discretion	/ 12	
Alabama				
Alaska				
Arizona				
Arkansas				
California Colorado				
Connecticut				
Delaware				
District of Columbia				
Florida				
Georgia				
Hawaii				
Idaho				
Illinois				
Indiana				
lowa				
Kansas				
Kentucky				
Louisiana				
Maine				
Maryland				
Massachusetts				
Michigan				
Minnesota				
MISSISSIPPI				
Missouri				
Montana		_		
Nebraska				
Nevada				
New Hampshire				
New Jersey				
New Mexico				
New York North Carolina				
North Dakota				
Ohio				
Oklahoma				
Oregon				
Pennsylvania				
Rhode Island		1		
South Carolina				
South Dakota				
Tennessee				
Texas		2		
Utah				
Vermont				
Virginia				
Washington				
West Virginia				
West Virginia Wisconsin				

1. Rhode Island requires local district salary schedules to include teacher "training".

2. Texas has a minimum salary schedule based on years of experience. Compensation for advanced degrees is left to district discretion.

#### 114 : NCTQ STATE TEACHER POLICY YEARBOOK 2011 MISSISSIPPI

### Goal D – Compensation for Prior Work Experience

The state should encourage districts to provide compensation for related prior subject-area work experience.

#### **Goal Components**

(The factors considered in determining the states' rating for the goal.)

1. The state should encourage districts to compensate new teachers with relevant prior work experience through mechanisms such as starting these teachers at an advanced step on the pay scale. Further, the state should not have regulatory language that blocks such strategies.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

#### Figure 100

How States are Faring in Compensation for Prior Work Experience **Best Practice State** North Carolina State Meets Goal 1 California States Nearly Meet Goal 4 States Partly Meet Goal Delaware, Georgia, Texas, Washington States Meet a Small Part of Goal 45 States Do Not Meet Goal Alabama, Alaska, Arizona, Arkansas, Colorado, Connecticut, District of Columbia, Florida, Hawaii, Idaho, Illinois, Indiana, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Michigan, Minnesota, MISSISSIPPI, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Utah, Vermont, Virginia, West Virginia, Wisconsin, Wyoming Progress on this Goal Since 2009: 1:0 ↔:51 4:0

### Area 4: Goal D **Mississippi** Analysis

#### State Does Not Meet Goal

Progress Since 2009

#### ANALYSIS

Mississippi does not encourage local districts to provide compensation for related prior subject-area work experience. However, the state does not seem to have regulatory language blocking such strategies.

#### RECOMMENDATION

Encourage local districts to compensate new teachers with relevant prior work experience.

While still leaving districts with the flexibility to determine their own pay scales, Mississippi should encourage districts to incorporate mechanisms such as starting these teachers at a higher salary than other new teachers. Such policies would be attractive to career changers with related work experience, such as in the STEM subjects.

#### **MISSISSIPPI RESPONSE TO ANALYSIS**

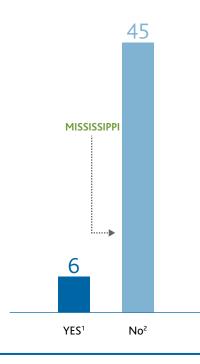
Mississippi recognized the factual accuracy of this analysis.

### T EXAMPLES OF BEST PRACTICE

**North Carolina** compensates new teachers with relevant prior-work experience by awarding them one year of experience credit for every year of full-time work after earning a bachelor's degree that is related to their area of licensure and work assignment. One year of credit is awarded for every two years of work experience completed prior to earning a bachelor's degree.

#### Figure 101

Do states direct districts to compensate teachers for related prior work experience?



1. Strong Practice: California, Delaware, Georgia, North Carolina, Texas, Washington

2. Alabama, Alaska, Arizona, Arkansas, Colorado, Connecticut, District of Columbia, Florida, Hawaii, Idaho, Illinois, Indiana, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Utah, Vermont, Virginia, West Virginia, Wisconsin, Wyoming

### Goal E – Differential Pay

# The state should support differential pay for effective teaching in shortage and high-need areas.

#### **Goal Components**

(The factors considered in determining the states' rating for the goal.)

- 1. The state should support differential pay for effective teaching in shortage subject areas.
- 2. The state should support differential pay for effective teaching in high-need schools.
- 3. The state should not have regulatory language that would block differential pay.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

#### Figure 102 How States are Faring on Differential Pay **Best Practice State** 1 Georgia 12 States Meet Goal Arkansas, California, Florida, Kentucky, Louisiana, Massachusetts, Nevada, New York, Ohio, Oklahoma, Tennessee, Texas States Nearly Meet Goal 3 Maryland, Virginia, Washington 8 States Partly Meet Goal Colorado, Hawaii 4, Idaho 1, North Carolina, Pennsylvania, Utah, Wisconsin, Wyoming 10 States Meet a Small Part of Goal Connecticut, Illinois, MISSISSIPPI, Montana, Nebraska, Oregon, Rhode Island 1, South Carolina, South Dakota, Vermont 17 States Do Not Meet Goal Alabama, Alaska, Arizona, Delaware, District of Columbia, Indiana, Iowa, Kansas, Maine, Michigan, Minnesota, Missouri, New Hampshire, New Jersey, New Mexico, North Dakota, West Virginia Progress on this Goal Since 2009: 1:2 + : 45 4:4

### Area 4: Goal E **Mississippi** Analysis

State Meets a Small Part of Goal 🛛 🤇 🤶

**Progress Since 2009** 

#### ANALYSIS

Mississippi has established a "Critical Needs Teacher Scholarship Program" to attract qualified teachers for both geographical areas and subject areas where a critical teacher shortage exists. The program awards full scholarships to those who render service to the state. Also, under the Employer-Assisted Housing Teacher Program, eligible teachers serving in a geographical area designated as having a critical shortage of teachers may apply for a loan of up to \$6,000 to assist in closing costs associated with the purchase of a house.

Mississippi also has a Teacher Loan Repayment Program. Teachers who have received an alternative route license in a critical shortage subject area or hold a teaching certificate in any subject area and who agree to teach in a critical geographical shortage area can apply for \$12,000 of loan forgiveness (\$3,000 payable per year for up to a maximum of four years).

Teachers with at least three years of experience who are National Board Certified are eligible to receive an annual salary supplement of \$6,000. However, this differential pay is not tied to high-needs schools or subject-area shortages.

#### **Supporting Research**

Mississippi Code 37-159-3; 37-159-11 Mississippi Teacher Loan Repayment Program https://www.ms.gov/sfa/loanRepaymentEntry.jsp National Board Certification www.mde.k12.ms.us/mtc/National Board Certification.htm

#### RECOMMENDATION

# Expand differential pay initiatives for teachers in subject shortage areas and high-needs schools.

Although the state's loan forgiveness and housing assistance programs are desirable recruitment and retention tools for teachers at certain points in their careers, Mississippi should expand its program to include all teachers. A salary differential is an attractive incentive for every teacher, not just those with education debt or purchasing a home

#### Consider tying National Board supplements to teaching in high-needs schools.

This differential pay could be an incentive to attract some of the state's most effective teachers to its low-performing schools.

#### MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis.

Figure 103 Do states provide		HIGH NEED SCHOOLS	/	SHORTAGE SUBJECT	. /
incentives to teach in				AREAS	
high-need schools	4	'ess	7	ress	
or shortage subject	EV7	Bive	ENT	Bive	ort
	FER	1 Fou	FER	1 Fou	Supe
areas?	DIFFERENTIAL	Loan Forgiveness	DIFFERENTIAL PAY	Loa,	Nosupport
Alabama				Loan Forgiveness	
Alaska					
Arizona					
Arkansas					
California					
Colorado					
Connecticut ¹					
Delaware					
District of Columbia					
Florida					
Georgia					
Hawaii					
Idaho					
Illinois					
Indiana					
lowa					
Kansas					
Kentucky					
Louisiana					
Maine					
Maryland ²					
Massachusetts					
Michigan					
Minnesota					
MISSISSIPPI					
Missouri					
Montana		_			
Nebraska					
Nevada					
New Hampshire					
New Jersey					
New Mexico New York					
North Carolina					
North Dakota					
Ohio					
Oklahoma					
Oregon					
Pennsylvania					
Rhode Island					
South Carolina					
South Dakota ³					
Tennessee					
Texas					
Utah					
Vermont					
Virginia			4		
Washington					
West Virginia					
Wisconsin					
Wyoming					
	21	7	17	11	17

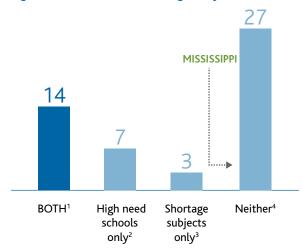
- Connecticut offers mortgage assistance and incentives to retired teachers working in shortage subject areas.
- Maryland offers tuition reimbursement for teacher retraining in specified shortage subject areas and offers a stipend for alternate route candidates teaching in shortage subject areas.
- 3. South Dakota offers signing bonuses and scholarships to fill shortages in high-need schools.
- Shortage subject area differential pay is limited to the Middle School Teacher Corps program.

### **T** EXAMPLES OF BEST PRACTICE

**Georgia** supports differential pay by which teachers can earn additional compensation by teaching certain subjects. The state is especially commended for its new compensation strategy for math and science teachers, which moves teachers along the salary schedule rather than just providing a bonus or stipend. The state also supports differential pay initiatives to link compensation more closely with district needs and to achieve a more equitable distribution of teachers. Georgia's efforts to provide incentives for National Board Certification teachers to work in high-need schools are also noteworthy.

#### Figure 104

# Do states support differential pay for teaching in high need schools and shortage subjects?



 Strong Practice: Arkansas, California, Florida, Georgia, Kentucky, Louisiana, Massachusetts, Nevada, New York, Ohio, Oklahoma, Tennessee, Texas, Virginia

2. Colorado, Hawaii, Maryland, North Carolina, Washington, Wisconsin, Wyoming

3. Idaho, Pennsylvania, Utah

4. Alabama, Alaska, Arizona, Connecticut, Delaware, District of Columbia, Illinois, Indiana, Iowa, Kansas, Maine, Michigan, Minnesota, Mississippi, Missouri, Montana, Nebraska, New Hampshire, New Jersey, New Mexico, North Dakota, Oregon, Rhode Island, South Carolina, South Dakota, Vermont, West Virginia

### Goal F – Performance Pay

The state should support performance pay but in a manner that recognizes its appropriate uses and limitations.

#### **Goal Components**

(The factors considered in determining the states' rating for the goal.)

- 1. The state should support performance pay efforts, rewarding teachers for their effectiveness in the classroom.
- 2. The state should allow districts flexibility to define the criteria for performance pay provided that such criteria connect to evidence of student achievement.
- 3. Any performance pay plan should allow for the participation of all teachers, not just those in tested subjects and grades.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

### Figure 105



### Area 4: Goal F **Mississippi** Analysis

#### State Partly Meets Goal

#### Progress Since 2009

#### ANALYSIS

Mississippi supports performance pay. The Mississippi Performance Based Pay plan "may provide monies from state funds to school districts for the purposes of rewarding certified teachers...at individual schools showing improvement in student test scores." The state does not address the amount of the award and the plan is only supported if funding is available.

Supporting Research Mississippi Code 37-19-7(4)

#### RECOMMENDATION

#### Ensure performance pay is connected to student achievement.

Although Mississippi is commended for supporting performance pay, it should guarantee a connection to student achievement and prevent local districts from basing financial incentives on other elements that may not be indicative of performance in the classroom.

MISSISSIPPI RESPONSE TO ANALYSIS Mississippi recognized the factual accuracy of this analysis. **T** EXAMPLES OF BEST PRACTICE

Figure 106

Do states support

performance pay?

An increasing number of states are supporting performance pay initiatives. Florida and Indiana are particularly noteworthy for their efforts to build performance into the salary schedule. Rather than award bonuses, teachers' salaries will be based in part on their performance in the classroom.

State Sponsored performance Pay initiatives offered in select PERFORMANCEBONUSES AVAILARETOALLTEACHERS PERFORMANCE FACTORED Performance pay permitted / encouraged by the state Does not support performance pay Alabama Alaska Arizona Arkansas California Colorado Connecticut Delaware District of Columbia Florida Georgia Hawaii  $\square$  $\square$ Idaho Illinois Indiana lowa Kansas Kentucky Louisiana Maine Maryland Massachusetts Michigan Minnesota MISSISSIPPI Missouri Montana Nebraska¹ Nevada New Hampshire New Jersey New Mexico New York North Carolina  $\square$  $\square$ North Dakota Ohio Oklahoma  $\square$ Oregon Pennsylvania Rhode Island South Carolina South Dakota Tennessee Texas Utah  $\square$ Vermont Virginia Washington West Virginia Wisconsin Wyoming 

3

4

12

5

27

1. Nebraska's initiative does not go into effect until 2016.

## Goal G – Pension Flexibility

# The state should ensure that pension systems are portable, flexible and fair to all teachers.

#### **Goal Components**

(The factors considered in determining the states' rating for the goal.)

- Participants in the state's pension system should have the option of a fully portable pension system as their primary pension plan by means of a defined contribution plan or a defined benefit plan that is formatted similar to a cash balance plan.
- 2. Participants in the state's pension system should be vested no later than the third year of employment.
- 3. Defined benefit plans should offer teachers the option of a lump-sum rollover to a personal retirement account upon termination of employment that includes, at minimum, the teacher's contributions and accrued interest at a fair interest rate. In addition, withdrawal options from either defined benefit or defined contribution plans should include funds contributed by the employer.
- 4. Defined benefit plans should allow teachers to purchase time for unlimited previous teaching experience at the time of employment. Teachers should also be allowed to purchase time for all official leaves of absence, such as maternity or paternity leave.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

#### Figure 107



#### State Meets a Small Part of Goal 🤅 🤇 🧲

### Progress Since 2009

#### ANALYSIS

Mississippi only offers a defined benefit pension plan to its teachers as their mandatory pension plan. This plan is not fully portable, does not vest until year eight, and does not provide any employer contribution for teachers who choose to withdraw their account balances when leaving the system. It also limits flexibility by restricting the ability to purchase years of service. However, the state is commended for offering a fully portable supplemental savings plan.

Teachers in Mississippi also participate in Social Security, so they must contribute to the state's defined benefit plan in addition to Social Security. Although retirement savings in addition to Social Security are good and necessary for most individuals, the state's policy results in mandated contributions to two inflexible plans, rather than permitting teachers options for their state-provided savings plans.

Vesting in a defined benefit plan guarantees a teacher's eligibility to receive lifetime monthly benefit payments at retirement age. Nonvested teachers do not have a right to later retirement benefits; they may only withdraw the portion of their funds allowed by the plan. Mississippi's vesting at eight years of service is very late and limits the options of teachers who leave the system prior to this point.

Teachers in Mississippi who choose to withdraw their contributions upon leaving only receive their own contributions plus interest. This means that those who withdraw their funds accrue no benefits beyond what they might have earned had they simply put their contributions in basic savings accounts. Further, teachers who remain in the field of education but enter another pension plan (such as in another state) will find it difficult to purchase the time equivalent to their prior employment in the new system because they are not entitled to any employer contribution.

Mississippi limits teachers' flexibility to purchase years of service. The ability to purchase time is important because defined benefit plans' retirement eligibility and benefit payments are often tied to the number of years a teacher has worked. Mississippi's plan allows teachers to purchase time for previous teaching experience, up to five years. While better than not allowing any purchase at all, this is less than most states' and this provision disadvantages teachers who move to Mississippi with more teaching experience. The state's plan also does not allow teachers to purchase time for approved leaves of absence, except for professional leave, which is a tremendous disadvantage to any teacher who needs to take a leave for paternity or maternity care, or for other personal reasons.

The state is commended for offering a fully portable supplemental savings plan. Teachers can participate in the Mississippi Deferred Compensation Plan & Trust (MDCPT), a 457 retirement plan. However, there are no employer contributions.

#### Supporting Research

Public Employees' Retirement System of Mississippi, Member Handbook http://www.pers.state.ms.us/pdf/memberservices/handbooks/Member_Handbook_2011.pdf

#### RECOMMENDATION

#### Offer teachers a pension plan that is fully portable, flexible and fair.

Mississippi should offer teachers for their mandatory pension plan the option of either a defined contribution plan or a fully portable defined benefit plan, such as a cash balance plan. A well-structured defined benefit plan could be a suitable option among multiple plans. However, as the sole option, defined benefit plans severely disadvantage mobile teachers and those who enter the profession later in life. Because teachers in Mississippi participate in Social Security, they are required to contribute to two defined benefit-style plans.

#### Increase the portability of its defined benefit plan.

If Mississippi maintains its defined benefit plan, it should allow teachers that leave the system to withdraw employer contributions. The state should also allow teachers to purchase their full amount of previous teaching experience, allow the purchase of parental leaves, and decrease the vesting requirement to year three. A lack of portability is a disincentive to an increasingly mobile teaching force.

#### Offer an employer contribution to the supplemental retirement savings plan.

While Mississippi at least offers teachers the option of a supplemental defined contribution savings plan, this option would be more meaningful if the state required employers also to contribute.

#### MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis. The state added that any statements about what the plan should offer to its participants are a matter of opinion and are best addressed by state policy makers.

Regarding the defined benefit plan as the primary source of retirement security, Mississippi asserted that the Public Employees' Retirement System (PERS) assets are professionally managed with an asset allocation that calls for prudent, long-term investing so that it can provide a steady, predictable retirement income to the state's retired workers, including retired educators, during good and bad markets. Defined benefit plans like PERS have been found to be the most cost effective way to administer retirement plans and to provide guaranteed retirement security for the retired workers of the state. In fact, according to the National Institute on Retirement Security a defined benefit plan can deliver the same level of retirement benefits at almost half the cost of a defined contribution plan. Hence, defined benefit plans should remain an integral part of retirement income security in an increasingly uncertain world because they offer employers and employees the best bang for the buck.

Additionally, while employee contributions are "picked-up" by the employer and tax deferred at that time, these contributions are held for the employee and paid interest at the rate of 3-1/2 percent annually. Upon termination, these funds are portable and may be rolled into an IRA or other tax-deferred vehicle.

#### LAST WORD

Defined contribution plans can be structured to have many of the benefits of defined benefit plans but with the added benefits of portability and flexibility to attract new individuals to the profession and to treat all teachers fairly for each year of service, not to mention less stress to states' financial health. Plans can be structured as cash balance plans that allow the employer to maintain the investment risk. Teachers' individual accounts can be invested in statewide, professionally managed funds to align their earnings and losses with other statewide plans, such as a defined benefit plan. Increased participation in defined contribution plans may also result in lower fees more commensurate with defined benefit plans. Teachers must receive proper education on topics such as longevity risk, tax implications and annuity options. NCTQ contends that the positive aspects of defined contribution plans outweigh any remaining efficiency differences with defined benefit plans.

Even with professional management and the efficiencies that defined benefit plans provide, Mississippi's plan is less than two-thirds funded and requires a combined contribution of over 20 percent of payroll (see Goal 4-H). This does not provide security for the state, its taxpayers or its future retirees.

Accrued Liability: The value of a pension plan's promised benefits calculated by an actuary (actuarial valuation), taking into account a set of investment and benefit assumptions to a certain date.

Actuarial Valuation: In a pension plan, this is the total amount needed to meet promised benefits. A set of mathematical procedures is used to calculate the value of benefits to be paid, the funds available and the annual contribution required.

Amortization Period: The gradual elimination of a liability, such as a mortgage, in regular payments over a specified period of time.

**Benefit Formula:** Formula used to calculate the amount teachers will receive each month after retirement. The most common formula used is (years of service x final average salary x benefit multiplier). This amount is divided by 12 to calculate monthly benefits.

**Benefit Multiplier:** Multiplier used in the benefit formula. It, along with years of service, determines the total percentage of final average salary that a teacher will receive in retirement benefits. In some plans, the multiplier is not constant, but changes depending upon retirement age and/or years of service.

**Defined Benefit Plan:** Pension plan that promises to pay a specified amount to each person who retires after a set number of years of service. Employees contribute to them in some cases; in others, all contributions are made by the employer.

**Defined Contribution Plan:** Pension plan in which the level of contributions is fixed at a certain level, while benefits vary depending on the return from investments. Employees make contributions into a tax-deferred account, and employers may or may not make contributions. Defined contribution pension plans, unlike defined benefit pension plans, give the employee options of where to invest the account, usually among stock, bond and money market accounts.

**Lump-sum Withdrawal:** Large payment of money received at one time instead of in periodic payments. Teachers leaving a pension plan may receive a lump-sum distribution of the value of their pension.

**Normal Cost:** The amount necessary to fund retirement benefits for one plan year for an individual or a whole pension plan.

Pension Wealth: The net present value of a teacher's expected lifetime retirement benefits.

**Purchasing Time:** A teacher may make additional contributions to a pension system to increase service credit. Time may be purchased for a number of reasons, such as professional development leave, previous out-of-state teaching experience, medical leaves of absence or military service.

Service Credit/Years of Service: Accumulated period of time in years or partial years for which a teacher earned compensation subject to contributions.

**Supplemental Retirement Plan:** An optional plan to which teachers may voluntarily make tax-deferred contributions in addition to their mandatory pension plans. Employees are usually able to choose their rate of contribution up to a maximum set by the IRS; some employers also make contributions. These plans are generally in the form of 457 or 403(b) programs.

**Vesting:** Right an employee gradually acquires by length of service to receive employer-contributed benefits, such as payments from a pension fund.

*Sources*: Barron's Dictionary of Finance and Investment Terms, Seventh Edition; California State Teachers' Retirement System http://www.calstrs.com/Members/Defined%20Benefit%20Program/glossary.aspx; Economic Research Institute, http://www.eridlc.com/resources/index.cfm?fuseaction=resource.glossary

Figure 109		Defined benefit plan only Contribution such with	ned	CHOICE OF DEFINED BEAN	õ. /
What type of pension	Defined benefit.	12 1	u det tal plan		DEFNED CONTRIBUTION
systems do states offer		làn _{va}	mem	ED Br	Inol Inol
teachers?	*. <del>4</del>	eft pi	Ndrt _	DEFIN	
teachers?	bene	t bene	olan	50	0 2 2
	fined	efinec ^{trib} ui	brid,	FOIC INFED	IN O
	$D_{e_j}$	28	Hybrid plan	C H	22
Alabama					
Alaska					
Arizona					
Arkansas					
California ²					
Colorado					
Connecticut					
Delaware					
District of Columbia Florida					
Georgia					
Hawaii					
Idaho					
Illinois					
Indiana ³					
lowa					
Kansas					
Kentucky					
Louisiana					
Maine					
Maryland					
Massachusetts					
Michigan					
Minnesota					
MISSISSIPPI					
Missouri					
Montana Nebraska					
Nevada					
New Hampshire					
New Jersey					
New Mexico					
New York					
North Carolina					
North Dakota					
Ohio⁴					
Oklahoma					
Oregon⁵					
Pennsylvania					
Rhode Island					
South Carolina ⁶					
South Dakota					
Tennessee Texas					
Utah ⁷					
Vermont					
Virginia					
Washington ⁸					
West Virginia					
Wisconsin					
Wyoming					
	25	17	4	4	1
	-	-			

#### T EXAMPLES OF BEST PRACTICE

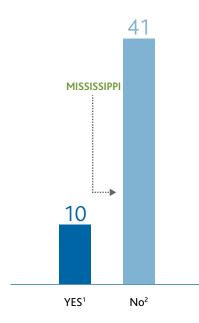
Alaska provides a fair and flexible defined contribution pension plan for all teachers. This plan is also highly portable, as teachers are entitled to 100 percent of employer contributions after five years of service. South Dakota's defined benefit plan has some creative provisions, which makes it more like a defined contribution plan. Most notably, teachers are able to withdraw 85 percent of their employer contributions after three years of service. In addition, Florida, Ohio, South Carolina and Utah are noteworthy for offering teachers a choice between a defined benefit or hybrid plan and a defined contribution plan.

- 1. A hybrid plan has components of both a defined benefit plan and a defined contribution plan.
- 2. California offers a small cash balance component but ended most of the funding to this portion as of January 1, 2011.
- 3. Indiana also offers a supplemental defined contribution plan.
- 4. Ohio also offers the option of a hybrid plan and offers a supplemental defined contribution plan.
- 5. Oregon also offers a supplemental defined contribution plan.
- 6. South Carolina also offers a supplemental defined contribution plan.
- 7. Utah offers a choice between a defined contribution or a hybrid plan.
- 8. Washington offers a choice between a defined benefit or a hybrid plan.

#### How many years before teachers vest?

#### Figure 110

Do states offer teachers an option other than a nonportable defined benefit plan?



- 1. Strong Practice: Alaska, Florida, Indiana, Michigan, Ohio, Oregon, South Carolina, South Dakota, Utah, Washington
- Alabama, Arizona, Arkansas, California, Colorado³, Connecticut, Delaware, District of Columbia, Georgia, Hawaii³, Idaho, Illinois, lowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Minnesota, Mississippi, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Oklahoma, Pennsylvania, Rhode Island, Tennessee, Texas, Vermont, Virginia, West Virginia, Wisconsin, Wyoming
- 3. Although not fully portable, the state's defined benefit plan has some notable portability provisions.

#### Figure 111

- 1. For teachers who join the system on or after January 1, 2012.
- 2. Florida's defined benefit plan does not vest until year eight; teachers vest in the state's defined contribution plan after one year.
- 3. For teachers who join the system on or after July 1, 2012.
- 4. Ohio's defined benefit plan does not vest until year five; teachers vest in the state's defined contribution plan after one year.
- 5. Oregon offers a hybrid plan in which teachers vest immediately in the defined contribution component and vest in the defined benefit component after five years.
- 6. South Carolina's defined benefit plan does not vest until year five; teachers vest immediately in the state's defined contribution plan.
- 7. Based on Washington's Plan 2. The state also offers a hybrid plan ars.

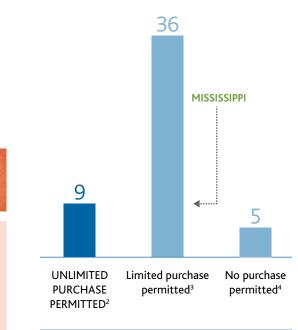
in which teachers vest immediately in the defined contribution component and vest in the defined benefit component after 10 yea
130 : NCTQ STATE TEACHER POLICY YEARBOOK 2011 MISSISSIPPI

		4 to 5	6 to 9	10
	3 YEARS OR LESS	years	years	years
Alabama				
Alaska				
Arizona				
Arkansas				
California				
Colorado				
Connecticut				
Delaware ¹				
District of Columbia				
Florida ²				
Georgia				
Hawaii ³				
Idaho				
Illinois				
Indiana				
lowa ³				
Kansas				
Kentucky				
Louisiana				
Maine				
Maryland				
Massachusetts				
Michigan				
Minnesota				
MISSISSIPPI				
Missouri				
Montana				
Nebraska				
Nevada				
New Hampshire				
New Jersey				
New Mexico				
New York				
North Carolina				
North Dakota				
Ohio⁴				
Oklahoma				
Oregon⁵				
Pennsylvania				
Rhode Island				
South Carolina ⁶				
South Dakota				
Tennessee				
Texas				
Utah				
Vermont				
Virginia				
Washington ⁷				
West Virginia				
Wisconsin				
Wyoming				
	2	20	-	10
	3	29	3	16

Figure 112		Only their own	tion	Their own contribution	THER OWN CONTRIENTON	
What funds do states		. /	Their own contribution plus interest	ution .	teres (TRIBL	-
teachers to withdraw	from ^ð		^{con}	Intril		2
their defined benefit p	olans 🛓	- uno			I LEW	153
if they leave after	than butic	their	^r own	of th		17
five years? ¹	Less Ontri	1 Aug	Theii lus ii	Dart Dart	14 2 0 S	
Alabama	- 5 /	0	/ ٩/	~~		
Alabama Alaska²						
Arizona						
Arkansas						
California ³						
Colorado						
Connecticut						
Delaware						
District of Columbia						
Florida						
Georgia						
Hawaii						
Idaho						
Illinois						
Indiana						
lowa ⁴						
Kansas						
Kentucky						
Louisiana						
Maine						
Maryland						
Massachusetts						
Michigan⁵ Missocoto						
Minnesota						
MISSISSIPPI Missouri						
Montana						
Nebraska						
Nevada ⁶						
New Hampshire						
New Jersey						
New Mexico						
New York						
North Carolina						
North Dakota						
Ohio ⁷						
Oklahoma						
Oregon ⁸						
Pennsylvania						
Rhode Island						
South Carolina ⁹						
South Dakota						
Tennessee						
Texas						
Utah ¹⁰						
Vermont						
Virginia Washington ¹¹						
Washington ¹¹ West Virginia						
Wisconsin						
Wyoming						
wyoning	4	5	34	6	1	
	4	5	54	0		

- States' withdrawal policies may vary depending on a teacher's years of service. Year five is used as a common point of comparision.
- As of July 1, 2006, Alaska only offers a defined contribution plan to new members, which allows teachers leaving the system after five years to withdraw 100 percent of the employer contribution.
- 3. California has a defined benefit plan with a small cash balance component, which allows exiting teachers to withdraw their contributions and any employer contributions plus earnings from their cash balance component, regardless of their actions regarding their defined benefit account.
- 4. Once vested, lowa teachers may withdraw an employer match equal to one-thirtieth of their years of service. Effective July 1, 2012 teachers vest at seven years of service, so a teacher leaving at year five would not be entitled to any employer contribution.
- 5. Michigan only offers a hybrid plan. Exiting teachers may withdraw their own contributions and accrued earnings immediately and the employer contributions to the defined contribution component once vested at year four. Michigan teachers may withdraw their own contributions and accrued interest from the defined benefit component but may not withdraw the employer contribution.
- 6. Most teachers in Nevada fund the system by salary reductions or forgoing pay raises and thus do not have direct contributions to withdraw. The small mintority that are in a contributory system may withdraw their contributions plus interest.
- 7. Ohio has two other pension plans. Ohio's defined contribution plan allows teachers with at least one year of service who are leaving the system to withdraw 100 percent of the employer contribution. Exiting teachers with at least five years of experience in Ohio's combination plan may withdraw their employee-funded defined contribution component and the present value of the benefits offered in the defined benefit component.
- Oregon only has a hybrid retirement plan, which allows exiting teachers to withdraw their contributions plus earnings from their defined contribution component; they still receive the employer-funded defined benefit payments at retirement age.
- South Carolina also has a defined contribution plan, which allows exiting teachers to withdraw 100 percent of their contributions and employer contributions, plus earnings.
- 10. Utah offers a hybrid pension plan, which only has employee contributions when the costs exceed the guaranteed employer contribution. When costs are less than the employer contribution, the excess is contributed to the employee account and refundable after vesting.
- 11. Washington also has a hybrid plan, which allows exiting teachers to withdraw their contributions plus earnings from their defined contribution component; they still receive the employer-funded defined benefit payments at retirement age.

Do states permit teachers to purchase time for previous teaching experience?¹



- Purchasing time does not apply to defined contribution plans. In states that offer multiple plans or a hybrid plan, the graph refers to the state's defined benefit plan or the defined benefit component of its hybrid plan. Alaska only offers a defined contribution plan and is not included.
- Strong Practice: California, Iowa, Kansas, Louisiana, New Hampshire, North Dakota, South Carolina, South Dakota, Utah
- Alabama, Arizona, Arkansas, Colorado, Connecticut, Delaware, District of Columbia, Florida, Georgia, Idaho, Illinois, Indiana, Kentucky, Maine, Maryland, Massachusetts, Mississippi, Missouri, Montana, Nebraska, Nevada, New Jersey, New Mexico, North Carolina, Ohio, Oklahoma, Pennsylvania, Rhode Island, Tennessee, Texas, Vermont, Virginia, Washington, West Virginia, Wisconsin, Wyoming
- 4. Hawaii, Michigan, Minnesota, New York, Oregon

#### Figure 114

# Do states permit teachers to purchase time for leaves of absence?¹



- Purchasing time does not apply to defined contribution plans. In states that offer multiple plans or a hybrid plan, the graph refers to the state's defined benefit plan or the defined benefit component of its hybrid plan. Alaska only offers a defined contribution plan and is not included.
- Strong Practice: Alabama, California, Delaware, Illinois, Iowa, Maryland, Minnesota, Missouri, Nebraska, North Dakota, Ohio, South Carolina, South Dakota
- Arizona, Connecticut, District of Columbia, Florida, Idaho, Indiana, Kentucky, Louisiana, Massachusetts, Montana, New Jersey, North Carolina, Oklahoma, Rhode Island, Vermont, Virginia, Washington, Wyoming
- Arkansas, Colorado, Georgia, Hawaii, Kansas, Maine, Michigan, Mississippi, Nevada, New Hampshire, New Mexico, New York, Oregon, Pennsylvania, Tennessee, Texas, Utah, West Virginia, Wisconsin

### Goal H – Pension Sustainability

# The state should ensure that excessive resources are not committed to funding teachers' pension systems.

#### **Goal Components**

(The factors considered in determining the states' rating for the goal.)

- 1. The state should ensure that its pension system is financially sustainable, without excessive unfunded liabilities or an inappropriately long amortization period.
- 2. Mandatory employer and employee contribution rates should not be unreasonably high, as they reduce teachers' paychecks and commit district resources that could otherwise be spent on salaries or incentives.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

#### Figure 115



### Area 4: Goal H **Mississippi** Analysis

#### State Meets a Small Part of Goal

#### Progress Since 2009

#### ANALYSIS

As of June 30, 2010, the most recent date for which an actuarial valuation is available, Mississippi's pension system for teachers is 64.2 percent funded and has a 30-year amortization period. This means that if the plan earns its assumed rate of return and maintains current contribution rates, it would take the state 30 years to pay off its unfunded liabilities. While its amortization period meets requirements, Mississippi's funding level is too low. The state's system is not financially sustainable according to actuarial benchmarks.

In addition, Mississippi commits excessive resources toward its teachers' retirement system. The current employer contribution rate of 12 percent and the employee contribution rate of 9 percent are too high, in light of the fact that local districts and teachers are contributing an additional 6.2 percent to Social Security.

The rates are determined by the board of trustees, and are based on its funding policy, which states that increases will be evaluated on an annual basis in order to maintain an amortization period of 30 years or less. While these rates allow the state to pay off liabilities within the required 30-year period, it does so at great cost, precluding Mississippi from spending those funds on other more immediate means to retain talented teachers.

#### Supporting Research

Public Employees' Retirement System of Mississippi, 2010 Comprehensive Annual Financial Report http://www.pers.state.ms.us/financials/annualfinancialreport.html

#### RECOMMENDATION

#### **Ensure that the pension system is financially sustainable.**

The state would be better off if its system was over 95 percent funded to allow more protection during financial downturns. However, Mississippi should consider ways to improve its funding level without raising the contributions of school districts and teachers. In fact, the state should work to decrease employer contributions. Committing excessive resources to pension benefits can negatively affect teacher recruitment and retention. Improving funding levels necessitates, in part, systemic changes in the state's pension system. Goals 4–G and 4–I provide suggestions for pension system structures that are both sustainable and fair.

#### **MISSISSIPPI RESPONSE TO ANALYSIS**

Mississippi recognized the factual accuracy of this analysis. The state added that any statements about what the plan should offer to its participants are a matter of opinion and are best addressed by state policy makers.

Mississippi also noted that on October 24, 2006, the Board of Trustees of the Public Employees' Retirement System of Mississippi (PERS) adopted a funding policy related to the funded status of PERS, which encompasses the employer contribution rate and the implementation of benefit enhancements. The funding goals include: to maintain a stable or increasing ratio of system assets to accrued liabilities, and eventually to reach a 100 percent funding ratio; to maintain adequate asset levels to finance the benefits promised to members; to develop a pattern of stable contribution rates when expressed as a percentage of member payroll as measured by valuations prepared in accordance with the principles of practice prescribed by the Actuarial Standards Board with a minimum employer contribution equal to the normal cost determined under the Entry Age Normal funding method; and to provide intergenerational equity for taxpayers with respect to system costs.

#### LAST WORD

NCTQ commends the positive direction that the Board took in 2006. However, a system, that five years later is only 64.2 percent funded does not provide intergenerational equity, as taxpayers and new teachers will be paying for the benefits of current retirees while they see their own benefits reduced.

Do state pension systems meet standard benchmarks for financial health?

FUNDED 80 PERCE.	LN3-	MAXIUMUM.	CATIZATION PEAR	J/1

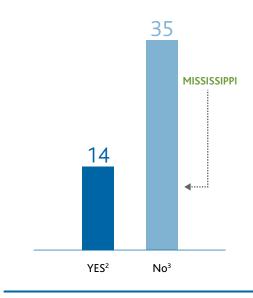
Q

	47	Z Z Z	
Alabama			
Alaska			
Arizona			
Arkansas			
California			
Colorado			
Connecticut			
Delaware			
District of Columbia			
Florida			
Georgia			
Hawaii			
Idaho			
Illinois			
Indiana			
lowa			
Kansas			
Kentucky			
Louisiana			
Maine			
Maryland			
Massachusetts			
Michigan ²			
Minnesota			
MISSISSIPPI			
Missouri			
Montana			
Nebraska			
Nevada			
New Hampshire			
New Jersey			
New Mexico			
New York			
North Carolina			
North Dakota			
Ohio			
Oklahoma			
Oregon			
Pennsylvania			
Rhode Island			
South Carolina			
South Dakota			
Tennessee			
Texas			
Utah³			
Vermont			
Virginia			
Washington			
West Virginia			
Wisconsin			
Wyoming			
	16	26	

### T EXAMPLES OF BEST PRACTICE

**South Dakota**, **Tennessee** and **Wisconsin** provide financially sustainable pension systems without committing excessive resources. The systems in these states are fully funded without requiring excessive contributions from teachers or school districts.

#### Figure 117 Are state pension systems financially sustainable?¹



- 1. Cannot be determined for Michigan or Utah, which recently opened new systems.
- Strong Practice: Alaska, Delaware, District of Columbia, Florida, Georgia, Indiana⁴, Nebraska, New York, North Carolina, Oregon, South Dakota, Tennessee, Washington, Wisconsin
- 3. Alabama, Arizona, Arkansas, California, Colorado, Connecticut, Hawaii, Idaho, Illinois, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Minnesota, Mississippi, Missouri, Montana, Nevada, New Hampshire, New Jersey, New Mexico, North Dakota, Ohio, Oklahoma, Pennsylvania, Rhode Island, South Carolina, Texas, Vermont, Virginia, West Virginia, Wyoming
- 4. Based on Indiana's current plan only.

#### Figure 116

- The amortization period is set to be under 30 years; however, the amortization period is not determined because the state is not meeting its annual required contribution.
- 2. Michigan opened a new system in July 2010.
- 3. Utah opened a new system in July 2011.

#### Figure 118 *Real Rate of Return*

The pension system funding levels reported here are based on each state's individual actuarial valuation, which use a series of varying assumptions. One of these assumptions concerns rate of return, which greatly affects a system's funding level. If investment returns fall short of assumptions, the fund will have a deficit; if returns are greater than expected, the fund will have a surplus. Higher assumed rates involve more risk, while rates closer to inflation (typically in the 3-5 percent range) are safer.

Most state pension funds assume a rate between 7.5 percent and 8.25 percent. A state using a 7.5 percent rate will report a lower funding level than if it had used 8.25 percent, even though its liabilities remain the same. Many states report that they do meet or exceed an eight percent rate of return over the life of the plan.

However, some economists argue that states' assumed rates of return are too high, and should instead be closer to four percent. They caution that the risk associated with states' higher rates is borne by taxpayers, with the result that tax rates rise to fund pension deficits. A rate closer to four percent would make the vast majority of the nation's pension systems less than 50 percent funded. In light of the current market situation, the debate over the rate of return is particularly timely. With no current consensus by experts or policymakers, NCTQ used states' self-reported numbers rather than recalculate all funding levels based on a standard rate of return. Considering how many states' systems NCTQ found in questionable financial health without using the lower rates some economists prefer, it is clear this is an issue that demands policymakers' attention.

#### Figure 119

1. Alaska has only a defined contribution pension system.

Figure 119

How well funded are state pension systems?

	Funding Level
Alaska ¹	N/A
District of Columbia	118.3%
Washington	116%
New York	103.2%
Wisconsin	99.8%
South Dakota	96.3%
Delaware	96%
North Carolina	95.9%
Indiana ²	94.7%
Tennessee	90.6%
Wyoming	87.5%
Georgia	87.2%
Florida	86.6%
Utah	85.7%
Oregon	83.2%
Texas	82.9%
Nebraska	82.4%
lowa	80.8%
Virginia	80.2%
Arizona	79%
Idaho	78.9%
Michigan	78.9%
Minnesota	78.5%
California	78%
Missouri	77.7%
Pennsylvania	75.1%
Alabama	74.7%
Arkansas	73.8%
Nevada	71.2%
North Dakota	69.8%
South Carolina	67.8%
Vermont	66.5%
Maine	65.9%
New Mexico	65.7%
Maryland	65.4%
Montana	65.4%
Colorado	64.8%
MISSISSIPPI	64.2%
Massachusetts	63%
Connecticut	61.4%
Hawaii	61.4%
Kentucky	61%
Ohio	59.1%
New Hampshire	58.5%
New Jersey	57.6%
Oklahoma	56.7%
Kansas	56%
Louisiana	54.4%
Illinois	48.4%
Rhode Island	48.4%
West Virginia	46.5%

Indiana's current plan is 94.7 percent funded. However, when the current plan is combined with its closed plan, the funding level drops to 44.3 percent.

What is a reasonable rate for pension contributions?

- 4-7 percent each for teachers and districts in states participating in Social Security
- 10-13 percent each for teachers and districts in states not participating in Social Security

Analysts generally agree that workers in their 20's with no previous retirement savings should save, in addition to Social Security contributions, about 10-15 percent of their gross income in order to be able to live during retirement on 80 percent of the salary they were earning when they retired. While the recommended savings rate varies with age and existing retirement savings, NCTQ has used this 10-15 percent benchmark as a reasonable rate for its analyses. To achieve a total savings of 10-15 percent, teacher and employer contributions should each be in the range of 4-7 percent. In states where teachers do not participate in Social Security, the total recommended retirement savings (teacher plus employer contributions) is about 12 percent higher to compensate for the fact that these teachers will not have Social Security income when they retire. In order to achieve the appropriate level of total savings, teacher and employer contributions in these states should each be in the range of 10-13 percent.

#### Sources:

http://www.schwab.com/public/schwab/resource_center/expert_insight/retirement_strategies/planning/ how_much_should_you_save_for_retirement_play_ the_percentages.html

https://personal.vanguard.com/us/insights/retirement/ saving/set-retirement-goals

#### Figure 121

- 1. The employer contribution rate includes the contributions of both school districts and state governments, where appropriate.
- 2. The contribution rate is set to increase in future years. Some school districts in Georgia do not contribute to Social Security.
- 3. The contribution rate is set to increase in future years.
- 4. Michigan opened a new system in July 2010 and employer contributions are not yet reported.
- 5. New Jersey reports its contributions as a flat dollar amount, and a percentage could not be calculated.
- 6. The contribution rate is set to increase in future years. Most, but not all, school districts in Rhode Island contribute to Social Security.
- 7. The contribution rate is set to decrease in 2012.

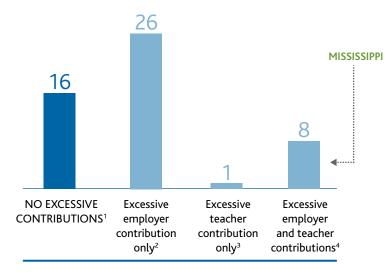
#### Figure 121

What are the current employer¹ contribution rates to state pension systems?

Employer contribution rate

Employer contribution rate								
Social Security (+6.2%)	0% 	5%	10% 	15% 	20% 	25% 	30% 	35% 
Alabama	10							
Alaska	12.6							
Arizona	10.1							
Arkansas	14							
California	10.3							
Colorado	14.8							
Connecticut	19.2							
Delaware	9.3							
District of Columbia	0							
Florida	3.8							
Georgia ²	10.3							
Hawaii ³	15							
Idaho	10.4							
Illinois ³	12.7							
Indiana	7.5							
lowa	8.1							
Kansas	9.4							
Kentucky	17.8							
Louisiana	23.7							
Maine	17.3							
Maryland	15.5							
Massachusetts ³	22.6							
Michigan ⁴	N/A							
Minnesota ³	6.2							
MISSISSIPPI	12		_					
Missouri	14.5							
Montana	14.5							
Nebraska	8.9							
Nevada								
New Hampshire	11.9 10.7							
	N/A							
New Jersey ⁵ New Mexico				_				
New York	9.9							
	11.1							
North Carolina	13.1							
North Dakota	8.8							
Ohio	14							
Oklahoma	14.5							
Oregon	13.9							
Pennsylvania ³	5.6							
Rhode Island ⁶	22.3							
South Carolina	9.2							
South Dakota	6							
Tennessee	6.4							
Texas ⁷	6.6							
Utah	10							
Vermont	7.4							
Virginia	8.8							
Washington	9.2							
West Virginia	29.2							
Wisconsin	4.8							
Wyoming	7.1							

#### Do states require excessive contributions to their pension systems?



 Strong Practice: Alaska, California, Colorado, District of Columbia, Florida, Illinois, Indiana, Minnesota, Nevada, New Jersey⁵, South Dakota, Tennessee, Texas, Vermont, Wisconsin, Wyoming

- 2. Alabama, Arkansas, Connecticut, Delaware, Georgia, Idaho, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Montana, New Hampshire, New York, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, South Carolina, Utah, Virginia, Washington, West Virginia
- 3. Michigan⁶
- 4. Arizona, Hawaii, Mississippi, Missouri, Nebraska, New Mexico, Pennsylvania, Rhode Island
- 5. While not excessive, the employer and state contribution are quite low. The most recent total employer contribution was only 5.4 percent of the actuarially-determined annual required contribution.
- 6. Employer contribution rates to Michigan's new system have not yet been reported.

#### Figure 123

- 1. The contribution rate is set to increase in future years.
- 2. Teachers contribute 9.4 percent to the defined benefit component and are automatically enrolled to contribute 2 percent to the defined contribution component; teachers may change the latter rate.
- 3. The contribution rate is set to increase in 2012 and decrease in 2014.
- 4. Teachers share in the employer contribution through salary reductions or foregoing equivalent pay raises.
- 5. For teachers hired after July 1, 2011, the contribution ranges from 7.5-12.3 based on a variety of factors.
- 6. Teachers in the hybrid plan must make a mandatory contribution if the employer contribution does not cover system costs.
- 7. For the defined benefit plan; the rate varies for the defined contribution plan from a minimum of 5 percent.

#### Figure 123

#### How much do state pension systems require teachers to contribute?

7.3 8 11.4 6 8 7.3 3 8					
11.4 6 8 7.3 3					
6 8 7.3 3					
8 8 7.3 3					
8 7.3 3					
7.3 3					
3					
-					
8					
3					
5.5					
6					
6.2					
9.4					
3					
5.4					
-					
-	_				
-					
		_	_		
	_				
	_			-	
		_			
				1	
	_				
	_				
-	_				
-		_			
	-				
	3 5.5 6 6.2 9.4 3 5.4 6 10.9 8 7.7 7 11 11.4 6 9 14.5 7.2 8.8 11.9 7 6.5 11.2 3.5 6 7.8 10 7 6.5 11.2 3.5 6 5 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6	3       5.5       6       9.4       3       5.4       6       10.9       8       7.7       11       11.4       6       9       14.5       7.2       8.8       11.9       7       6.5       11.2       3.5       6.5       7.8       10       7       6.5       6.5       6.5       6.5       6.5       6.5       6.5       6.5       6.5       6.5       6.5       6.5       6.5       6.5       6.5       6.5       7.5       9.5       6.5       6.5       6.5       7.5       9.5       6.5       6.4       0       5       6.4       0       5       6.4       6	3     3       5.5     5.5       6     3       9.4     3       5.4     3       5.4     3       5.4     3       5.4     3       5.4     3       5.4     3       10.9     3       7     3       11     3       11.4     3       9     3       11.4     3       9     3       11.4     3       9     3       11.4     3       11.5     3       7.2     3       8.8     3       11.9     3       7.2     3       10     3       7.8     3       10     3       7.8     3       10     3       7.5     3       9.5     3       6.5     3       9.5     3       6.5     3       9.5     3       6.5     3       9.5     3       6.5     3       9.5     3       6.5     3       7.5     3       9.5     3       6.5 <t< td=""><td>3       3         5.5       3         6       3         9.4       3         5.4       3         5.4       3         5.4       3         5.4       3         5.4       3         10.9       3         7.7       3         7       3         11       3         11.4       3         9       3         11.4       3         9       3         11.4       3         11.4       3         11.4       3         11.4       3         11.5       3         7.2       3         8.8       3         11.9       3         7       3         6.5       3         7.8       3         10       3         7.5       3         9.5       3         6.5       3         7.5       3         9.5       3         6.5       3         7.5       3         9.5       3</td><td>3         5.5         6         6.2         9.4         3         5.4         6         7.4         6         7.7         7         7         7         7         11         11.4         6         9         14.5         7.2         8.8         11.9         7         6         7.8         10         7         6         7.8         10         7         6.5         7.8         10         7         6.5         7.5         9.5         6.5         7.5         9.5         6.5         7.5         9.5         6.4         7.5         9.5         6.4         7.5         7.5         7.5         7.5         7.5         <t< td=""></t<></td></t<>	3       3         5.5       3         6       3         9.4       3         5.4       3         5.4       3         5.4       3         5.4       3         5.4       3         10.9       3         7.7       3         7       3         11       3         11.4       3         9       3         11.4       3         9       3         11.4       3         11.4       3         11.4       3         11.4       3         11.5       3         7.2       3         8.8       3         11.9       3         7       3         6.5       3         7.8       3         10       3         7.5       3         9.5       3         6.5       3         7.5       3         9.5       3         6.5       3         7.5       3         9.5       3	3         5.5         6         6.2         9.4         3         5.4         6         7.4         6         7.7         7         7         7         7         11         11.4         6         9         14.5         7.2         8.8         11.9         7         6         7.8         10         7         6         7.8         10         7         6.5         7.8         10         7         6.5         7.5         9.5         6.5         7.5         9.5         6.5         7.5         9.5         6.4         7.5         9.5         6.4         7.5         7.5         7.5         7.5         7.5 <t< td=""></t<>

### **Area 4: Delivering Well-Prepared Teachers**

### Goal I – Pension Neutrality

# The state should ensure that pension systems are neutral, uniformly increasing pension wealth with each additional year of work.

#### **Goal Components**

(The factors considered in determining the states' rating for the goal.)

- The formula that determines pension benefits should be neutral to the number of years worked. It should not have a multiplier that increases with years of service or longevity bonuses.
- 2. The formula for determining benefits should preserve incentives for teachers to continue working until conventional retirement ages. Eligibility for retirement benefits should be based on age and not years of service.

#### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

#### Figure 124 How States are Faring on Pension Neutrality **Best Practice State** 1 Alaska 3 States Meet Goal Illinois¹, Minnesota, New Jersey¹ States Nearly Meet Goal 8 Louisiana¹, Maine¹, Michigan¹, Ohio, Oregon, South Carolina, Utah¹, Washington 26 States Partly Meet Goal Alabama, Arkansas, Colorado, Delaware, District of Columbia, Florida, Georgia, Hawaii 1, Idaho, Indiana, Kansas, Maryland, Montana, Nebraska, Nevada, New Mexico, North Carolina, North Dakota¹, Oklahoma¹, Pennsylvania, South Dakota, Tennessee, Texas, Virginia, West Virginia, Wisconsin State Meets a Small Part of Goal New Hampshire 12 States Do Not Meet Goal Arizona, California, Connecticut, Iowa, Kentucky, Massachusetts, MISSISSIPPI, Missouri, New York, Rhode Island, Vermont, Wyoming Progress on this Goal Since 2009: 1:10 ⇔:40 ↓:1

### Area 4: Goal I **Mississippi** Analysis

State Does Not Meet Goal

Progress Since 2009

#### ANALYSIS

Mississippi's pension system is based on a benefit formula that is not neutral, meaning that each year of work does not accrue pension wealth in a uniform way until teachers reach conventional retirement age, such as that associated with Social Security.

Teachers' retirement wealth is determined by their monthly payments and the length of time they expect to receive those payments. Monthly payments are usually calculated as final average salary multiplied by years of service multiplied by a set multiplier (such as 1.5). Higher salary, more years of service or a greater multiplier increases monthly payments and results in greater pension wealth. Earlier retirement eligibility with unreduced benefits also increases pension wealth, because more payments will be received.

To qualify as neutral, a pension formula must utilize a constant benefit multiplier and an eligibility timetable based solely on age, rather than years of service. Basing eligibility for retirement on years of service creates unnecessary and often unfair peaks in pension wealth, while allowing unreduced retirement at a young age creates incentives to retire early. Plans that change their multipliers for various years of service do not value each year of teaching equally. Therefore, plans with a constant multiplier and that base retirement on an age in line with Social Security are likely to create the most uniform accrual of wealth.

Mississippi's pension plan does not utilize a constant benefit multiplier, regardless of years of service. Instead, for teachers who enter the system on or after July 1, 2011, the plan's multiplier is 2 percent for years one through 30, and then 2.5 percent for each additional year beyond 30 years of service.

In addition, teachers may retire before standard retirement age based on years of service without a reduction in benefits. Teachers who become members of the system on or after of July 1, 2011, may retire with 30 years of service at any age, while other vested teachers with less than 30 years of service may not retire until age 65. Therefore, teachers who begin their careers at age 22 can reach 30 years of service by age 52, entitling them to 13 additional years of unreduced retirement benefits beyond what other teachers would receive who may not retire until age 65. Not only are teachers being paid benefits by the state well before Social Security's retirement age, but these provisions may also encourage effective teachers to retire early, and they fail to treat equally those teachers who enter the system at a later age and give the same amount of service.

Teachers who became members of the pension system prior to July 1, 2011 may retire with 25 years of service at any age or at age 60 once vested. Their multiplier is 2 percent for years one through 25 and 2-1/2 percent for each additional year beyond 25 years of service.

#### **Supporting Research**

Public Employees' Retirement System of Mississippi, Member Handbook http://www.pers.state.ms.us/pdf/memberservices/handbooks/Member_Handbook_2011.pdf

#### RECOMMENDATION

# Utilize a constant benefit multiplier to calculate retirement benefits for all teachers, regardless of years of service.

Each year of service should accrue equal pension wealth. Mississippi should use a pension formula that treats each year of service equally.

#### End retirement eligibility based on years of service.

Mississippi should change its practice of allowing teachers with 30 years of service to retire at any age with full benefits. If retirement at an earlier age is offered to some teachers, benefits should be reduced accordingly to compensate for the longer duration they will be awarded.

#### Align eligibility for retirement with unreduced benefits with Social Security retirement age.

Mississippi allows all teachers to retire before conventional retirement age, some as young as 52. As life expectancies continue to increase, teachers may draw out of the system for many more years than they contributed. This is not compatible with a financially sustainable system (see Goal 4-H).

#### MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis. The state added that any statements about what the plan should offer to its participants are a matter of opinion and are best addressed by state policy makers.

Mississippi noted that in 1999, the Mississippi legislature enacted legislation to increase the retirement formula from 1-7/8 of final average compensation to 2 percent of final average compensation for the first 25 years of creditable service, and from 2 percent to 2.5 percent of final average compensation for all years after 25 years. The formula for years after 25 was increased in part as an incentive for employees to work longer to increase the multiplier that would be used in calculating their retirement allowances.

In 2000, the Mississippi legislature enacted legislation to provide for a partial lump sum distribution for those employees who retire with 28 or more years of creditable service as an incentive for employees to work longer.

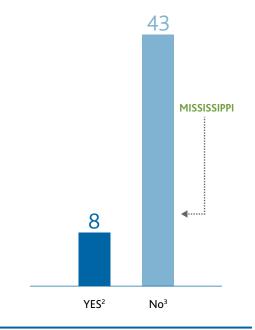
In 2010, the Mississippi legislature enacted legislation to establish 30 years as the number of years of creditable service required for retirement regardless of age for persons who become members of the system on or after July 1, 2011, in recognition of the fact that individuals are living longer.

In 2011, the Mississippi legislature established the retirement formula for persons who become members of the System on or after July 1, 2011, as 2 percent of average compensation for each of the first 30 years of creditable service and 2-1/2 percent of average compensation for each year beyond 30 years, with no minimum monthly benefit. The new law provides for an actuarial reduction in the benefit for each year of creditable service below 30 years, or the number of years in age that the member is below age 65, whichever is less, for persons who become members of the system on or after July 1, 2011, again in recognition of longer life expectancies.

#### LAST WORD

Mississippi did move its retirement eligibility slightly later by increasing the years of service, but it still allows members to retire based on years of service creating unnecessary spikes in wealth; the state also maintains a formula that does not treat all years of service equally. A more balanced way to incentivize workers to work longer would be to set retirement eligibility to align with Social Security. Mississippi still allows teachers to retire with unreduced benefits as early as age 52, if they began teaching at age 22. This is well before Social Security age and does not take rising life expectancies into consideration.

Do states base retirement eligibility on age, which is fair to all teachers?¹



- 1. This only refers to determining retirement eligibility, not retirement benefits.
- 2. Strong Practice: Alaska, Illinois, Louisiana, Maine, Michigan, Minnesota, New Hampshire, New Jersey
- 3. Alabama, Arizona, Arkansas, California, Colorado, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Idaho, Indiana, Iowa, Kansas, Kentucky, Maryland, Massachusetts, Mississippi, Missouri, Montana, Nebraska, Nevada, New Mexico, New York, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Texas, Utah, Vermont, Virginia, West Virginia, Washington, Wisconsin, Wyoming

#### Figure 126

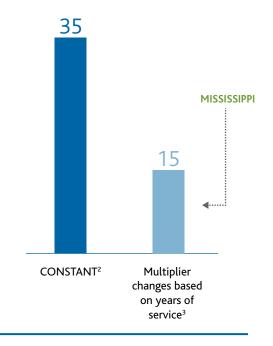
- 1. All calculations are based on a teacher who starts teaching at age 22, earns a starting salary of \$35,000 that increases 3 percent per year, and retires at the age s/he is first eligible for unreduced benefits. The calculations use states' current benefit formulas and do not include cost of living increases. The final average salary was calculated as the average of the highest three years of salary, even though a few states may vary from that standard. Age 65 was used as a point of comparision because it is the miminum eligibility for unreduced Social Security benefits.
- 2. Does not apply to Alaska's defined contribution plan.
- 3. Minnesota provides unreduced retirement benefits at the age of full Social Security benefits or age 66, whichever comes first.
- California's formula has many options for retirement. A teacher with 40 years of experience at age 62 would reach Califorina's maximum allowable multiplier of 2.4 percent.
- 5. Age 60 is the earlier teachers hired on or after July 1, 2012 may retire. Teachers hired prior to this point may retire at age 55.
- Massachusetts's formula has many options for retirement. A teacher with 35 years of experience at age 57 would reach Massachusetts's maximum allowable benefit of 80 percent.

\$0	Earliest retriement ar a teacher eutrement age teaching et age 25 may receive umeduced bareits
ΨŪ	Earliest re, a teacher w teacher w receive unred
ΨŪ	Earlie a teac teachin receive L
ΨŪ	te leC
ΨŪ	
ΨŪ	
	07
\$0	65
-	66
	65
	65 65
	52
	60
\$310,028	62
\$317,728	55
\$337,385	60
\$337,385	60
\$361,536	58
\$385,583	60
\$385,583	60
\$413,808	56
\$416,007	57
	59
	57
	60
	55
	56 60
	55
	56
	47
\$520,009	57
\$520,009	57
\$551,428	55
\$551,743	56
\$568,555	52
\$577,142	50
\$577,687	55
\$577,687	55
\$577,927	52
	52
	57
	52
	52 47
	47 57
	57
	57
	55
	50
\$687,265	52
\$734,124	52
\$780,983	52
\$789,343	51
\$791,679	49
	<ul> <li>\$317,728</li> <li>\$337,385</li> <li>\$337,385</li> <li>\$361,536</li> <li>\$385,583</li> <li>\$413,808</li> <li>\$413,808</li> <li>\$413,808</li> <li>\$413,808</li> <li>\$413,808</li> <li>\$413,808</li> <li>\$440,819</li> <li>\$443,421</li> <li>\$447,707</li> <li>\$468,982</li> <li>\$481,979</li> <li>\$485,257</li> <li>\$486,322</li> <li>\$518,228</li> <li>\$520,009</li> <li>\$521,428</li> <li>\$520,009</li> <li>\$551,428</li> <li>\$551,428</li> <li>\$557,7687</li> <li>\$577,687</li> <li>\$577,687</li> <li>\$577,687</li> <li>\$577,687</li> <li>\$577,687</li> <li>\$577,687</li> <li>\$577,687</li> <li>\$577,687</li> <li>\$577,687</li> <li>\$577,927</li> <li>\$585,737</li> <li>\$594,296</li> <li>\$624,786</li> <li>\$625,747</li> <li>\$650,011</li> <li>\$655,506</li> <li>\$664,340</li> <li>\$687,265</li> <li>\$734,124</li> <li>\$780,983</li> <li>\$789,343</li> </ul>

ā

酒

What kind of multiplier do states use to calculate retirement benefits?¹



- 1. Alaska has a defined contribution plan, which does not have a benefit multiplier.
- 2. Strong Practice: Alabama, Arkansas, Colorado, Delaware, District of Columbia, Georgia, Hawaii, Idaho, Illinois, Indiana, Kansas, Louisiana, Maine, Maryland, Michigan, Minnesota, Montana, Nebraska, Nevada, New Jersey, New Mexico, North Carolina, North Dakota, Oklahoma, Oregon, Pennsylvania, South Carolina, South Dakota, Tennessee, Texas, Utah, Virginia, Washington, West Virginia, Wisconsin
- 3. Arizona, California, Connecticut, Florida, Iowa, Kentucky, Massachusetts, Mississippi, Missouri, New Hampshire, New York, Ohio, Rhode Island, Vermont, Wyoming

### **T** EXAMPLES OF BEST PRACTICE

Alaska offers a defined contribution pension plan that is neutral, with pension wealth accumulating in an equal way for all teachers for each year of work. In addition, Illinois, Minnesota and New Jersey offer a defined benefit plan with a formula multiplier that does not change relative to years of service and does not allow unreduced benefits for retirees below age 65. Illinois and New Jersey are further commended for ending their previous practices of allowing teachers to retire well before Social Security age without a reduction in benefits.

### Double-Dipping: Cure the Disease, Not the Symptom

Benefit recipients in teacher pension plans have recently been under scrutiny for "double-dipping," when individuals receive a pension and salary at the same time. This can occur when teachers reach retirement eligibility, yet wish to keep working without losing pension wealth. Teachers can retire, start receiving their monthly benefits and then return to teaching. The restrictions on a teacher's ability to return to work vary from state to state. Policies can include waiting periods, limitations on earnings or restrictions to working in difficult-to-fill positions.

Some descriptions portray teachers working while collecting their pensions as greedy or somehow taking advantage, when in fact they are just following the system that is in place. When a teacher reaches retirement eligibility in a defined benefit system, her pension wealth peaks and, after that, wealth accrual slows or even decreases because every year a teacher delays retirement, she loses a year of pension benefits. For example, if a teacher could retire with 60 percent of her salary at age 56, then every year she teaches past that point she is, in effect, working for only 40 percent of her pay because she is not receiving her pension. This puts relatively young teachers and the districts who wish to retain them in a difficult position. Districts want to keep effective teachers in schools, but the financial reality for teachers is hard to pass up.

Retirees returning to work are also an issue for defined benefit pension system funding because contributions are not being made to the system that would be made if those positions were held by non-retirees. This adds to the funding imbalances that many states' defined benefit systems face.

Some states have created Deferred Retirement Option Plans (DROP) in which retirees can have their benefits placed in a savings account while they return to work and, once they retire again, they can receive the lump sum in their DROP accounts and resume their monthly benefits.

Returning to work would not be a large policy issue if systems did not allow teachers to retire with unreduced benefits at such relatively young ages and if pension wealth accrual were more neutral. An effective teacher should be able to keep teaching and at the same time know that her pension wealth will not erode. More systemic fixes—like the ones outlined in the *Yearbook*—are needed. Calls to prohibit double-dipping are not addressing the real problem.

### Goal A – Licensure Loopholes

## The state should close loopholes that allow teachers who have not met licensure requirements to continue teaching.

### **Goal Components**

(The factors considered in determining the states' rating for the goal.)

- 1. Under no circumstances should a state award a standard license to a teacher who has not passed all required subject-matter licensing tests.
- If a state finds it necessary to confer conditional or provisional licenses under limited and exceptional circumstances to teachers who have not passed the required tests, the state should ensure that requirements are met within one year.

### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

### Figure 129 How States are Faring on Closing Licensure Loopholes **Best Practice States** Colorado, Illinois 1, MISSISSIPPI, New Jersey States Meet Goal Nevada, New Mexico, South Carolina, Virginia 13 States Nearly Meet Goal Alabama, Arkansas, Connecticut, District of Columbia, Georgia, Kentucky 1, Massachusetts, North Dakota, Ohio, Oklahoma 1, Rhode Island 1, Utah 1, West Virginia States Partly Meet Goal 2 Iowa, Wyoming States Meet a Small Part of Goal 2 Michigan, Vermont States Do Not Meet Goal 26 Alaska, Arizona, California, Delaware, Florida, Hawaii, Idaho, Indiana, Kansas, Louisiana, Maine, Maryland, Minnesota, Missouri, Montana, Nebraska, New Hampshire, New York, North Carolina, Oregon, Pennsylvania, South Dakota, Tennessee, Texas, Washington, Wisconsin Progress on this Goal Since 2009: 4:0 1:5 👄 : 46

### Area 5: Goal A **Mississippi** Analysis

Best Practice State

Progress Since 2009

### ANALYSIS

Mississippi requires that all new teachers pass all required subject-matter tests as a condition of initial licensure.

### Supporting Research

Mississippi Educator Licensure

http://www.mde.k12.ms.us/ed_licensure/licensure_guidelines.htm (2011)

### **MISSISSIPPI RESPONSE TO ANALYSIS**

Mississippi recognized the factual accuracy of this analysis.



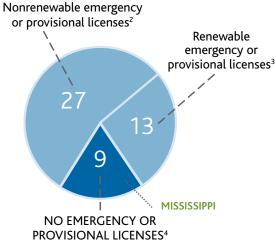
	Figure 131					
	-					
	How long can new teac					
	practice without passin	ng	/	/	³ Jeas or more (or unspecified)	
	licensing tests?	] NO DEFERRAL	· / .	Up to 2 Jeans	mor fied)	`
		EFER,	Up to 7 year	Jea	Peci	
oquiro		1 ⁴ 0	010	0 to .	Jea T	
equire natter		~		5	/@	
Indilei	Alabama					
	Alaska					
	Arizona					
	Arkansas California					
	Colorado					
	Connecticut					
	Delaware					
	District of Columbia					
e	Florida					
or	Georgia					
enses ³	Hawaii					
	Idaho					
	Illinois					
	Indiana					
	lowa ¹					
	Kansas					
	Kentucky					
	Louisiana					
	Maine					
	Maryland					
	Massachusetts					
	Michigan					
subject	Minnesota					
subject	MISSISSIPPI					
trict	Missouri					
ryland,	Montana ² Nebraska ³					
it,						
	Nevada New Hampshire					
in	New Jersey					
	New Mexico					
εy,	New York					
	North Carolina					
	North Dakota					
	Ohio					
	Oklahoma					
	Oregon					
	Pennsylvania					
	Rhode Island					
	South Carolina					
	South Dakota					
	Tennessee					
	Texas					
	Utah⁴					
ers.	Vermont					
	Virginia					
	Washington					
s appear	West Virginia					
11.000	Wisconsin					
nd	Wyoming⁵					
		9	14	8	18	

### **T** EXAMPLES OF BEST PRACTICE

**Colorado, Illinois, Mississippi,** and **New Jersey** require all new teachers to pass all required subject-matter tests as a condition of initial licensure.

#### Figure 130

### Do states still award emergency licenses?¹



1. Not applicable to Montana and Nebraska, which do not require subject matter testing.

- Alabama, Alaska, Arkansas, California, Connecticut, Delaware, District of Columbia, Florida, Georgia, Idaho, Iowa, Kansas, Kentucky, Maryland, Massachusetts, New Hampshire, New York, North Carolina, North Dakota⁵, Oklahoma, Oregon, Rhode Island, Vermont, Washington, West Virginia, Wyorning
- Arizona, Hawaii, Indiana, Louisiana, Maine, Michigan, Minnesota, Missouri, Pennsylvania, South Dakota, Tennessee, Texas, Wisconsin
- 4. Strong Practice: Colorado, Illinois, Mississippi, Nevada, New Jersey, New Mexico, South Carolina, Utah, Virginia
- 5. License is renewable, but only if licensure tests are passed.

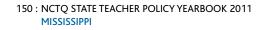
#### Figure 131

- 1. Iowa only requires subject-matter testing for elementary teachers
- 2. Montana does not require subject-matter testing.
- 3. Nebraska does not require subject-matter testing.
- There is a potential loophole in Utah, as alternate route teachers appear able to delay passage of subject-matter tests.
- 5. Wyoming only requires subject-matter testing for elementary and social studies teachers.

### Goal B – Unsatisfactory Evaluations

The state should articulate consequences for teachers with unsatisfactory evaluations, including specifying that teachers with multiple unsatisfactory evaluations should be eligible for dismissal.

Goal Components	Figure 132			
(The factors considered in determining the states' rating for the goal.)	How States are Faring on Consequences for Unsatisfactory Evaluations			
<ol> <li>The state should require that all teachers who receive a single unsatisfactory evaluation be placed on an improvement plan, whether or not they have tenure.</li> </ol>	<ul> <li>2 Best Practice States Illinois¹, Oklahoma</li> <li>11 States Meet Goal</li> </ul>			
<ol> <li>The state should require that all teachers who receive two consecutive unsatisfactory evaluations or two unsatisfactory evaluations</li> </ol>	Alaska, Arkansas 🕇 , Colorado 🕇 , Delaware 🕇 , Florida, Indiana 🕇 , Louisiana, New Mexico, New York 🕇 , Rhode Island 🕇 , Washington			
within five years be formally eligible for dismissal, whether or not they have tenure.	6 States Nearly Meet Goal Georgia, Hawaii, Michigan 1, North Carolina, South Carolina, Texas			
Background A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.	13 States Partly Meet Goal California, Connecticut, Iowa, Massachusetts ¹ , Minnesota ¹ , MISSISSIPPI, Missouri, Nevada ¹ , Oregon, Pennsylvania, Tennessee ¹ , Utah, West Virginia			
	<b>5</b> States Meet a Small Part of Goal Arizona, Idaho 1, Ohio 1, Virginia, Wyoming 1			
	14 States Do Not Meet Goal Alabama↓, District of Columbia, Kansas, Kentucky, Maine, Maryland, Montana, Nebraska, New Hampshire, New Jersey, North Dakota, South Dakota, Vermont, Wisconsin			
	Progress on this Goal Since 2009:			
	■. IJ <del>~ .</del> . J <b>→</b> . I			



### Area 5: Goal B **Mississippi** Analysis

State Partly Meets Goal

### Progress Since 2009

### ANALYSIS

Mississippi has a policy addressing unsatisfactory evaluations only for teachers in "Schools At-Risk" that have been identified as needing improvement. A School At-Risk designation is based on performance according to annual yearly growth targets and the percentage of students performing below grade level. Mississippi requires that teachers identified as needing improvement in such schools be placed on a professional development plan. If, after one year, a teacher receives a second unsatisfactory evaluation, the plan is adjusted and re-implemented. If the teacher still receives an unsatisfactory evaluation after the second year, then the teacher is eligible for dismissal.

#### Supporting Research

Mississippi Public School Accountability Standards 2010 http://www.mde.k12.ms.us/accred/accred.html Mississippi Code Sec. 37-18-7

#### RECOMMENDATION

Require that all teachers who receive unsatisfactory evaluations be placed on improvement plans.

Mississippi is commended for requiring that in schools identified for improvement, teachers who receive an unsatisfactory evaluation, regardless of whether they have tenure, be placed on an improvement plan and for making dismissal a consequence of unsatisfactory evaluations. However, the state should consider applying this policy to teachers in all schools throughout the state.

#### **MISSISSIPPI RESPONSE TO ANALYSIS**

Mississippi recognized the accuracy of this analysis. The state added that it is currently in the process of validating an evaluation system that links student performance with teacher effectiveness. This system has been in the process of development throughout the 2010-2011school year and will be piloted in the 2011-2012 school year. The Mississippi Department of Education will post a website in the future.

### LAST WORD

NCTQ looks forward to reviewing Mississippi's progress in future editions of the Yearbook.

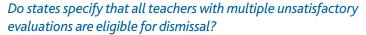
Figure 133	A SINCY ENERT PLAN AFTER RATING CUNSATISFACTORY	LUCIBLE FOR DISMISSAL AFTER RATINGS LINSATISSAL AFTER	/	
What are the	LAFT 100	210 ×		No articulated consequences
consequences for	PLAN	SMIS	) Other consequences	lsequ
teachers who receive	VSA)	NS4	Juenc	co)
unsatisfactory	OVEN LE U	S S C C	onse	ulate
evaluations?	NIS SINC		her c	arti
	T & /	152 \	<i>v</i> /	20 20
Alabama				
Alaska				
Arizona				
Arkansas	_			
California Colorado	-			
Connecticut	-			
Delaware				
District of Columbia				
Florida				
Georgia				
Hawaii				
Idaho			1	
Illinois				
Indiana				
lowa				
Kansas				
Kentucky				
Louisiana				
Maine				
Maryland				
Massachusetts	_		2 2	
Michigan	_			
Minnesota MISSISSIPPI				3
Missouri				
Montana				
Nebraska				
Nevada			4	
New Hampshire				
New Jersey				
New Mexico				
New York				
North Carolina		5		
North Dakota				
Ohio			6	
Oklahoma				
Oregon				
Pennsylvania				
Rhode Island				
South Carolina				
South Dakota				
Tennessee Texas				
Utah				
Vermont				
Virginia				
Washington				
West Virginia				
Wisconsin				
Wyoming				
	27	17	8	17
	_,		0	.,

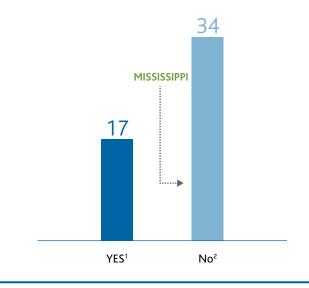
- Teachers could face nonrenewal based on evaluation results, but it is not clear that a teacher is eligible for dismissal after multiple unsatisfactory evaluations.
- While results of evaluations may be used in dismissal decisions, there are no specific criteria for a teacher's eligibility for dismissal.
- Improvement plans are only used for teachers in identified "Schools At Risk." Those same teachers are also eligible for dismissal for multiple unsatisfactory evaluations.
- A teacher reverts to probationary status after two consecutive years of unsatisfactory evaluations, but it is not clear that a teacher is eligible for dismissal.
- 5. Teachers in low performing schools can be dismissed after one negative rating.
- Local school boards must include procedures for using evaluation results for the removal of poorly performing teachers.

### T EXAMPLES OF BEST PRACTICE

**Illinois** and **Oklahoma** both require that teachers who receive unsatisfactory evaluations be placed on improvement plans. Teachers in Illinois are then evaluated three times during a 90-day remediation period and are eligible for dismissal if performance remains unsatisfactory. In addition, new legislation in Illinois allows districts to dismiss a teacher without going through the remediation process if that teacher has already completed a remediation plan but then receives an unsatisfactory rating within the next three years. Oklahoma's improvement plan may not exceed two months, and if performance does not improve during that time, teachers are eligible for dismissal.

#### Figure 134





- 1. Strong Practice: Alaska, Arkansas, Colorado, Delaware, Florida, Hawaii, Illinois, Indiana, Louisiana, Michigan, New Mexico, New York, Oklahoma, Pennsylvania, Rhode Island, Tennessee, Washington
- 2. Alabama, Arizona, California, Connecticut, District of Columbia, Georgia, Idaho³, Iowa, Kansas, Kentucky, Maine, Maryland, Massachusetts, Minnesota, Mississippi, Missouri, Montana, Nebraska, Nevada⁴, New Hampshire, New Jersey, North Carolina, North Dakota, Ohio, Oregon, South Carolina, South Dakota, Texas, Utah, Vermont, Virginia, West Virginia, Wisconsin, Wyoming
- 3. Teachers could face nonrenewal based on evaluation results, but it is not clear that a teacher is eligible for dismissal after multiple unsatisfactory evaluations.
- 4. A teacher reverts to probationary status after two consecutive years of unsatisfactory evaluations, but it is not clear that a teacher is eligible for dismissal.



### Goal C – Dismissal for Poor Performance

The state should articulate that ineffective classroom performance is grounds for dismissal and ensure that the process for terminating ineffective teachers is expedient and fair to all parties.

#### **Goal Components** Figure 135 (The factors considered in determining the states' How States are Faring in Dismissal for Poor rating for the goal.) Performance 1. The state should articulate that teachers **Best Practice State** may be dismissed for ineffective classroom Oklahoma performance. 2. A teacher who is terminated for poor 2 States Meet Goal performance should have an opportunity to Florida¹, Indiana¹ appeal. In the interest of both the teacher and the school district, the state should States Nearly Meet Goal 6 ensure that this appeal occurs within a Colorado¹, Illinois¹, Michigan¹, New York¹, Rhode Island 1. Tennessee 1 reasonable time frame. 3. There should be a clear distinction between States Partly Meet Goal 8 the process and accompanying due process Arizona¹, Delaware¹, Hawaii¹, rights for teachers dismissed for classroom Massachusetts 1, Nevada 1, Ohio 1, Wisconsin, Wyoming ineffectiveness and the process and accompanying due process rights for teachers States Meet a Small Part of Goal dismissed or facing license revocation for felony Louisiana, New Hampshire, Virginia, or morality violations or dereliction of duties. West Virginia 30 States Do Not Meet Goal Background Alabama, Alaska, Arkansas, California, Connecticut, District of Columbia, Georgia, A detailed rationale and supporting research for Idaho, Iowa, Kansas, Kentucky, Maine, this goal can be found at www.nctq.org/stpy. Maryland, Minnesota, MISSISSIPPI, Missouri, Montana, Nebraska, New Jersey, New Mexico, North Carolina, North Dakota, Oregon, Pennsylvania, South Carolina, South Dakota, Texas, Utah, Vermont, Washington Progress on this Goal Since 2009: 1:16 ↔:35 4:0



### Area 5: Goal C Mississippi Analysis

State Does Not Meet Goal

**Progress Since 2009** 

### ANALYSIS

In Mississippi, tenured teachers who are terminated may appeal multiple times. After receiving written notice of dismissal, the teacher has five days to file a written request for a hearing, which must take place within 30 days. Teachers may then file additional appeals with the chancery court and then with the Supreme Court. The time frame of these appeals is not addressed by the state.

Mississippi does not explicitly make teacher ineffectiveness grounds for dismissal, nor does the state distinguish the due process rights of teachers dismissed for ineffective performance from those facing other charges commonly associated with license revocation, such as a felony and/or morality violations. The process is the same regardless of the grounds for cancellation, which include "incompetence, neglect of duty, immoral conduct, intemperance, brutal treatment of a pupil or other good cause.".

Supporting Research Mississippi Code 37-9-59; 113

### RECOMMENDATION

#### Specify that classroom ineffectiveness is grounds for dismissal.

Euphemistic terms such as "incompetency" are ambiguous at best and may be interpreted as concerning dereliction of duty rather than ineffectiveness. Mississippi should explicitly make teacher ineffectiveness grounds for dismissal so that districts do not feel they lack the legal basis for terminating consistently poor performers.

Ensure that teachers terminated for poor performance have the opportunity to appeal within a reasonable time frame.

Nonprobationary teachers who are dismissed for any grounds, including ineffectiveness, are entitled to due process. However, cases that drag on for years drain resources from school districts and create a disincentive for districts to attempt to terminate poor performers. Therefore, the state must ensure that the opportunity to appeal occurs only once and only at the district level. It is in the best interest of both the teacher and the district that a conclusion be reached within a reasonable time frame.

### Distinguish the process and accompanying due process rights between dismissal for classroom ineffectiveness and dismissal for morality violations, felonies or dereliction of duty.

While nonprobationary teachers should have due process for any termination, it is important to differentiate between loss of employment and issues with far-reaching consequences that could permanently impact a teacher's right to practice. Mississippi should ensure that appeals related to classroom effectiveness are only decided by those with educational expertise.

### MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis.

Do states articulate that ineffectiveness is grounds for dismissal?

Alabama		VES, TH DISMISS	PES TH	.0	
Alaska                                 Arizona                                 Arkansas                                 California                                 Colorado                                 Colorado                                 Colorado                                 Connecticut                                 District of Columbia                                 Florida                                 Georgja                                 Hawaii                                 Idaho                                 Illinois                                 Idaho                                 Illinois                                 Illinois                                 Illinois                                 Illinois                                 Illinois                                 Illinois                                 Illinois					
Arizona       1         Arkansas       1         California       1         Colorado       1         Connecticut       1         Delaware       1         District of Columbia       1         Florida       1         Georgia       1         Hawaii       1         Idaho       1         Illinois       1         Indiana       1         Iowa       1         Kansas       1         Kentucky       1         Louisiana       1         Maryland       1         Minesota       1         Missouri       1         Missouri       1         Nebraska       1         New Hampshire       1         New York       1         North Carolina       1         North Dakota       1         Ohio       1         Oklahoma       1         Oregon       1         Pennsylvania       1         Rhode Island       1         Washington       3         Washington       3					
Arkansas					
California					
Colorado					
Connecticut					
Delaware       Image: Columbia       Image: Columbia         Florida       Image: Columbia       Image: Columbia         Florida       Image: Columbia       Image: Columbia         Georgia       Image: Columbia       Image: Columbia         Hawaii       Image: Columbia       Image: Columbia         Idaho       Image: Columbia       Image: Columbia         Idaha       Image: Columbia       Image: Columbia         Missouri       Image: Columbia       Image: Columbia         Netraska       Image: Columbia       Image: Columbia         Newada       Image: Columbia					
District of Columbia       Image: Columbia         Florida       Image: Columbia         Georgia       Image: Columbia         Hawaii       Image: Columbia         Idaho       Image: Columbia         Illinois       Image: Columbia         Iwasachusetts       Image: Columbia         Maryland       Image: Columbia         Maryland       Image: Columbia         Massachusetts       Image: Columbia         Missouri       Image: Columbia         Missouri       Image: Columbia         Montana       Image: Columbia         Nevada       Image: Columbia         New Hampshire       Image: Columbia         New York       Image: Columbia         North Dakota       Image: Columbia         Oriso       Image: Columbia <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Florida       Image: Section of the secti					
Georgia       Image: Constraint of the const					
Hawaii       .         Idaho       .         Illinois       .         Indiana       .         Iwa       .         Kansas       .         Kentucky       .         Louisiana       .         Maine       .         Maryland       .         Massachusetts       .         Missouri       .         Minnesota       .         Missouri       .         Montana       .         Nebraska       .         Nevada       .         New Hampshire       .         New Mexico       .         New Mexico       .         New York       .         North Dakota       .         Ohio       .         Ohio       .         Okanma       .         Rhode Island       . <tr< td=""><td></td><td>_</td><td></td><td></td><td></td></tr<>		_			
Idaho       Idana         Illinois       Image: Image					
Illinois       .         Indiana       .         Iowa       .         Kansas       .         Maine       .         Maine       .         Maryland       .         Massachusetts       .         Minesota       .         Minnesota       .         Missouri       .         Montana       .         Nebraska       .         New Hampshire       .         New Hampshire       .         New Mexico       .         New York       .         North Carolina       .         North Dakota       .         Ohio       .         Ohada       .         South Carolina       .         South Carolina       .         South Carolina       .         South Carolina       .         Washington					
Indiana					
Iowa       Iowa         Kansas       Iowa         Kentucky       Iowa         Louisiana       Iowa         Maine       Iowa         Maryland       Iowa         Maryland       Iowa         Massachusetts       Iowa         Michigan       Iowa         Minnesota       Iowa         Minnesota       Iowa         Missouri       Iowa         Montana       Iowa         Nebraska       Iowa         Nevada       Iowa         New Hampshire       Iowa         New Mexico       Iowa         New York       Iowa         North Carolina       Iowa         Ohio       Iowa         Oregon       Iowa         Pennsylvania       Iowa         Rhode Island       Iowa         South Carolina       Iowa         Virginia       Iowa         Virginia       Iowa         Virginia       Iowa         Washington       Iowa         Wisconsin       Iowa					
KansasKentuckyLouisianaMaineMarylandMassachusettsMichiganMinesotaMisSISSIPPIMissouriMontanaNebraskaNevadaNew HampshireNew JerseyNew YorkNorth CarolinaOklahomaOklahomaOklahomaSouth CarolinaSouth Carolina					
KentuckyLouisianaMaineMarylandMassachusettsMichiganMinesotaMissouriMissouriMontanaNebraskaNevadaPierseyNew HampshireNew YorkNorth CarolinaOhioOklahomaOklahomaOklahomaSouth CarolinaSouth Carolina					
LouisianaMaineMarylandMarylandMassachusettsMichiganMinesotaMinesotaMissouriMissouriMontanaNebraskaNevadaNevadaNew HampshireNew JerseyNew MexicoNew YorkNorth CarolinaNorth DakotaOregonOregonSouth CarolinaSouth					
Maine       Image:	-				
Maryland   Massachusetts   Michigan   Minnesota   Minnesota   Missouri   Missouri   Montana   Nebraska   Nevada   Nevada   New Hampshire   New Jersey   New Mexico   New York   North Carolina   Ohio   Ohio   Oklahoma   Oregon   Pennsylvania   Rhode Island   South Carolina   South Carolina   South Carolina   Yermont   Vermont   Vermont   Virginia   Washington   Wisconsin   Wyoming					
MassachusettsMichiganMinnesotaMinnesotaMissouriMissouriMontanaNebraskaNevadaNevadaNevadaNew JerseyNew MexicoNew MexicoNew YorkNorth CarolinaNorth DakotaOhioOklahomaOregonPennsylvaniaRhode IslandSouth CarolinaSouth DakotaUtahVermontVirginiaWashingtonWisconsinWyomingWyoming					
MichiganMinnesotaMISSISSIPPIMissouriMissouriMontanaNebraskaNevadaNevadaNew HampshireNew JerseyNew MexicoNew YorkNorth CarolinaNorth DakotaOhioOklahomaOregonPennsylvaniaSouth CarolinaSouth CarolinaSouth CarolinaVermontYermontVirginiaWashingtonWisconsinWyoming					
MinesotaMissouriMissouriMontanaNebraskaNevadaNevadaNew HampshireNew HerseyNew MexicoNew YorkNorth CarolinaNorth DakotaOregonOregonPennsylvaniaRhode IslandSouth CarolinaSouth CarolinaUtahYermontYermontYermontVirginiaWashingtonWyomingWyoming					
MISSISSIPPI         Missouri         Montana         Nebraska         Nevada         Nevada         New Hampshire         New Jersey         New Mexico         New York         North Carolina         North Dakota         Ohio         Oklahoma         Oregon         Pennsylvania         Rhode Island         South Carolina         South Carolina         South Carolina         Vermont         Vermont         Virginia         Washington         Wisconsin         Wyoming					
MissouriMontanaNebraskaNevadaNew HampshireNew HampshireNew JerseyNew MexicoNew YorkNorth CarolinaNorth DakotaOhioOklahomaOregonPennsylvaniaRhode IslandSouth CarolinaSouth DakotaTennesseeTexasUtahVermontVirginiaWashingtonWisconsinWyoming					
MontanaImage: Construct of the second se					
NebraskaNevadaNew HampshireNew JerseyNew MexicoNew YorkNorth CarolinaNorth DakotaOhioOklahomaOregonPennsylvaniaRhode IslandSouth CarolinaSouth CarolinaVermontVermontVirginiaWashingtonWisconsinWyoming				_	
Nevada       2         New Hampshire       3         New Jersey       1         New Mexico       1         New York       1         North Carolina       1         North Dakota       1         Ohio       1         Oklahoma       1         Oregon       1         Pennsylvania       1         Rhode Island       1         South Carolina       1         South Dakota       1         Vermont       1         Vermont       1         Washington       3         Wisconsin       3         Wyoming       1					
New Jersey       Image: Constraint of the second of the seco	Nevada			2	
New JerseyImage: Constraint of the second of th					
New MexicoImage: Constraint of the second of th					
North CarolinaNorth DakotaOhioOklahomaOklahomaOregonPennsylvaniaRhode IslandSouth CarolinaSouth DakotaTennesseeUtahVermontVirginiaWashingtonWisconsinWyoming	New Mexico				
North DakotaOhioOklahomaOklahomaOregonPennsylvaniaRhode IslandSouth CarolinaSouth DakotaTennesseeUtahVermontVirginiaWashingtonWisconsinWyoming	New York				
OhioImage: Constraint of the second seco	North Carolina				
OklahomaImage: Constraint of the sector of the	North Dakota				
OregonPennsylvaniaRhode IslandSouth CarolinaSouth DakotaTennesseeTennesseeUtahVermontVirginiaWashingtonWest VirginiaWisconsinWyoming	Ohio				
PennsylvaniaRhode IslandSouth CarolinaSouth DakotaTennesseeTexasUtahVermontVirginiaWashingtonWest VirginiaWisconsinWyoming	Oklahoma				
Rhode IslandImage: Constraint of the sector of	-				
South CarolinaSouth DakotaTennesseeTexasUtahVermontVirginiaWashingtonWest VirginiaWisconsinWyoming					
South DakotaTennesseeTexasUtahVermontVirginiaWashingtonWest VirginiaWisconsinWyoming					
TennesseeImage: Constraint of the systemTexasImage: Constraint of the systemUtahImage: Constraint of the systemVermontImage: Constraint of the systemVirginiaImage: Constraint of the systemWest VirginiaImage: Constraint of the systemWest VirginiaImage: Constraint of the systemWisconsinImage: Constraint of the systemWyomingImage: Constraint of the system	South Carolina				
Texas    Utah    Vermont    Virginia    Washington    West Virginia    West Virginia    Wisconsin    Wyoming	South Dakota				
UtahImage: Constraint of the second seco	Tennessee				
VermontImage: Constraint of the second s					
Virginia 3   Washington 4   West Virginia 3   Wisconsin 4   Wyoming 4					
Washington    West Virginia    Wisconsin    Wyoming					
West Virginia   3     Wisconsin   4     Wyoming   4				3	
WisconsinImage: Constraint of the second	-				
Wyoming				3	
9 13 38	Wyoming				
		9	13	38	

#### 156 : NCTQ STATE TEACHER POLICY YEARBOOK 2011 MISSISSIPPI

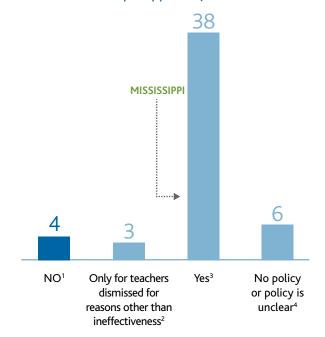
### T EXAMPLES OF BEST PRACTICE

**Oklahoma** clearly articulates that teacher ineffectiveness in the classroom is grounds for dismissal and has taken steps to ensure that the dismissal process for teachers deemed to be ineffective is expedited. Teachers facing dismissal have only one opportunity to appeal.

#### Figure 137

POLICY

Do states allow multiple appeals of teacher dismissals?



- 1. Strong Practice: Florida, Louisiana, Oklahoma, Wisconsin
- Teachers in these states revert to probationary status following ineffective evaluation ratings, meaning that they no longer have the due process right to multiple appeals: Colorado, Indiana, Tennessee
- 3. Alabama, Alaska, Arizona, Arkansas, California, Connecticut, Delaware, Georgia, Hawaii, Idaho, Illinois⁵, Iowa, Kansas, Kentucky, Maryland, Massachusetts, Michigan, Minnesota, Mississispi, Missouri, Montana, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Ohio, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Texas, Virginia, Washington, West Virginia, Wyoming
- 4. District of Columbia, Maine, Nebraska, Nevada⁶, Utah, Vermont
- 5. The teacher is responsible for the cost of the second appeal.
- 6. Though a teacher returns to probationary status after two consecutive unsatisfactory ratings, the state does not articulate clear policy about its appeals process.

#### Figure 136

1. It is left to districts to define "inadequacy of classroom performance."

- 2. A teacher reverts to probationary status after two consecutive years of unsatisfactory evaluations, but it is not articulated that ineffectiveness is grounds for dismissal.
- Dismissal policy includes dismissal for unsatisfactory evaluations, but the state's evaluation system does not measure teacher effectiveness (see Goal 3-B).

### Goal D – Reductions in Force

The state should require that its school districts consider classroom performance as a factor in determining which teachers are laid off when a reduction in force is necessary.

### **Goal Components**

(The factors considered in determining the states' rating for the goal.)

1. The state should require that districts consider classroom performance and ensure that seniority is not the only factor used to determine which teachers are laid off.

### Background

A detailed rationale and supporting research for this goal can be found at www.nctq.org/stpy.

### Figure 138



### Area 5: Goal D **Mississippi** Analysis

State Does Not Meet Goal

Progress Since 2009

### ANALYSIS

Mississippi does not have policy that addresses the factors used by districts to determine which teachers are laid off during a reduction in force.

### RECOMMENDATION

Require that districts consider classroom performance as a factor in determining which teachers are laid off during reductions in force.

Mississippi can still leave districts flexibility in determining layoff policies, but it should do so within a framework that ensures that classroom performance is considered.

### Ensure that seniority is not the only factor used to determine which teachers are laid off.

Unlike some states, Mississippi does not require that districts consider seniority; however, the state should do more to prevent districts from making decisions solely on this basis.

MISSISSIPPI RESPONSE TO ANALYSIS

Mississippi recognized the factual accuracy of this analysis.



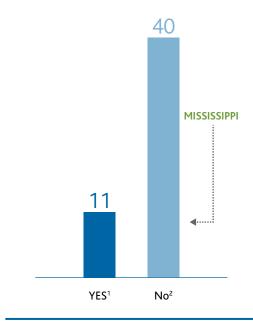
ligure 155		1
Do states prevent	151	a a a
districts from basing	A M	
layoffs solely on "last	4NC EREL	<u>্</u> র্ট্র
	NRV.	
in, first out"?	BERFORMANCE N BE CONSIDERED	THE DECIDING RACIOR
	BE	3E
Alabama		
Alaska		
Arizona		
Arkansas		
California		
Colorado		
Connecticut		
Delaware		
District of Columbia		
Florida		
Georgia		
Hawaii		
Idaho		
Illinois		
Indiana		
lowa		
Kansas		
Kentucky		
Louisiana		
Maine		
Maryland		
Massachusetts		
Michigan		
Minnesota		
MISSISSIPPI		
Missouri		
Montana		
Nebraska		
Nevada		
New Hampshire		
New Jersey		
New Mexico		
New York		
North Carolina		
North Dakota		
Ohio		
Oklahoma		
Oregon		
Pennsylvania		
Rhode Island		
South Carolina		
South Dakota		
Tennessee		
Texas		
Utah		
Vermont		
Virginia		
Washington		
West Virginia		
Wisconsin		
Wyoming		
	11	17

### T EXAMPLES OF BEST PRACTICE

Colorado, Florida and Indiana all specify that in determining which teachers to lay off during a reduction in force, classroom performance is the top criterion. These states also articulate that seniority can only be considered after a teacher's performance is taken into account.

### Figure 140

Do districts have to consider performance in determining which teachers are laid off?

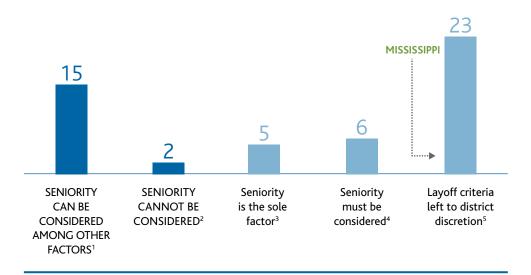


1. Strong Practice: Colorado, Florida, Illinois, Indiana, Michigan, Missouri, Oklahoma, Rhode Island, Tennessee, Texas, Utah

2. Alabama, Alaska, Arizona, Arkansas, California, Connecticut, Delaware, District of Columbia, Georgia, Hawaii, Idaho, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Minnesota, Mississippi, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Ohio³, Oregon, Pennsylvania, South Carolina, South Dakota, Vermont, Virginia, Washington, West Virginia, Wisconsin, Wyoming

3. Tenure is considered first.





- 1. Strong Practice: Arizona, Colorado, Florida, Illinois, Indiana, Maine, Michigan, Missouri⁶, Nevada, New Hampshire, Ohio⁶, Oklahoma, Rhode Island, Tennessee, Texas
- 2. Strong Practice: Idaho, Utah
- 3. Hawaii, New York, Pennsylvania, West Virginia, Wisconsin⁷
- 4. California, Kentucky, Louisiana, Minnesota, New Jersey, Oregon
- Alabama, Alaska⁶, Arkansas, Connecticut, Delaware, District of Columbia, Georgia⁶, Iowa, Kansas, Maryland, Massachusetts⁶, Mississippi, Montana, Nebraska⁶, New Mexico, North Carolina, North Dakota, South Carolina, South Dakota, Vermont, Virginia, Washington, Wyoming
- 6. Nontenured teachers are laid off first.
- 7. Only for counties with populations of 500,000 or more and for teachers hired before 1995.

### **Board of Directors**

Barbara O'Brien, Chair Senior Fellow, The Piton Foundation

Stacey Boyd Chief Executive Officer, The Savvy Source for Parents Chester E. Finn, Jr. President. The Thomas B. Fordham Institute

Ira Fishman Managing Director, NFL Players Association

Marti Watson Garlett

Founding Dean of the Teachers College, Western Governors University Former Vice President, Academic Programs and Professional Licensure, Laureate Education, Inc.

Henry L. Johnson Former U.S. Assistant Secretary for Elementary and Secondary Education Consultant, Center for Results, Learning Forward Donald N. Langenberg Chancellor Emeritus, University System of Maryland Clara M. Lovett President Emerita, Northern Arizona University Carol G. Peck Former President and Chief Executive Officer, Rodel Charitable Foundation of Arizona Former National Superintendent of the Year John L. Winn Florida Education Commissioner, Retired Kate Walsh

President, National Council on Teacher Quality

### **Advisory Board**

• Steven J. Adamowski, Connecticut State Board of Education • Sir Michael Barber, Pearson • Roy E. Barnes, former Governor, State of Georgia • McKinley A. Broome, Woodholme Elementary School • Cynthia G. Brown, Center for American Progress • David Chard, Southern Methodist University • Andrew Chen, EduTron • Jean Clements, Hillsborough Classroom Teachers Association • Celine Coggins, Teach Plus • Pattie Davis, Fairview Middle School • Jo Lynne DeMary, Virginia Commonwealth University • Michael Feinberg, The KIPP Foundation • Michael Goldstein, The Match School, Massachusetts • Eric A. Hanushek, The Hoover Institution • Joseph Hawkins, Westat • Frederick M. Hess, American Enterprise Institute • Paul T. Hill, Center on Reinventing Public Education • E.D. Hirsch, Core Knowledge Foundation • Michael Johnston, Colorado State Senate • Barry Kaufman, BK Education Consulting Services • Frank Keating, former Governor, State of Oklahoma • Joel I. Klein, News Corporation • Martin J. Koldyke, Academy for Urban School Leadership • Wendy Kopp, Teach For America • James Larson, Charles A. Tindley Accelerated School • Tom Lasley, Edvention • Amy Jo Leonard, Turtle Mountain Elementary School • Deborah M. McGriff, NewSchools Venture Fund • Ellen Moir, New Teacher Center • Robert N. Pasternack, Voyager Expanded Learning • Michael Podgursky, University of Missouri-Columbia • Michelle Rhee, StudentsFirst • Stefanie Sanford, Bill and Melinda Gates Foundation • Audrey Soglin, Illinois Education Association • Daniel Willingham, University of Virginia • Suzanne Wilson, Michigan State University

# **National Council on Teacher Quality**

C

1420 New York Avenue, NW • Washington, DC 20005 Tel: 202-393-0020 Fax: 202-393-0095 Web: www.nctq.org

Subscribe to NCTQ's blog PDQ Solow NCTQ on Twitter B and Facebook

NCTQ is available to work with individual states to improve teacher policies. For more information, please contact:

> Sandi Jacobs Vice President sjacobs@nctq.org 202-393-0020