



Board of Governors for Higher Education  
Department of Higher Education  
State of Connecticut

**FY 2007-09**

**Biennial Operating Budget  
Request**

**December 2006**

## **Board of Governors for Higher Education**

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## **FY 2007-09 Biennial Budget Highlights**

The Connecticut public higher education community requests an overall general fund/operating fund budget of \$1.95 billion for FY 2008 and \$2.02 billion for FY 2009. In FY 2008, this includes general fund current service support of \$717.7 million and other funding requests of \$53.0 million. For FY 2009, the general fund current service request is \$720.5 million and other funding requests are \$76.5 million. The FY 2008 general fund current services budget request represents an increase of \$64.1 million, or 9.8 percent, over FY 2007 estimated expenditures. The FY 2009 request would increase state support by \$66.8 million, or 10.2 percent from current spending levels.

### Current Services

The consolidated budget for this biennium does not include funding for unsettled collective bargaining contracts. Therefore, the vast majority of the funding request results from the full funding of student financial aid formulae, as required by statute. In fact, student financial aid requests represent nearly three-quarters of the requested increase. Also, tuition and fee increases have not been finalized by all of the constituent units and are not included here. They will be addressed by the Board of Governors after the first of the year.

The FY 2008 current services increase is influenced by several factors. First, annualized collective bargaining costs and inflationary adjustments total only \$11.9 million. This figure includes \$269,185 in requested inflationary increases to the tuition freeze funding at the Connecticut State University and the Community-Technical College System. In addition, there is \$1.6 million in savings from FY 2007 resulting from the elimination of one-time appropriations.

The request also includes full funding of the Connecticut Independent College Student Grant (CICSG) program and the Connecticut Aid to Public College Students (CAPCS) program as required by statute. Under the formula provisions, funding for CICSG would increase by \$13.6 million and the CAPCS program would increase by \$32.7 million. These need-based programs are currently funded at 60.7 percent and 35.7 percent of formula, respectively.

Another major factor is the request for \$8.7 million for the Higher Education State Matching Grant program. This request represents funding for the outstanding obligation for the fifty percent match to endowment fund eligible gifts. The twenty-five percent match, instituted as of July 1, 2005, is subject to a Budget Reserve cap. Finally, the current services budget includes \$3.9 million for operating costs of new facilities.

In FY 2009, collective bargaining and inflation adjustments total \$5.0 million and additional funds are requested for new facility operating costs of \$6.3 million.

### Expansion Options

On behalf of the Governor, the Secretary of the Office of Policy and Management directed the Department of Higher Education to submit a system-wide set of expansion proposals, including a proposal to defray recent energy increases. Several, but not all, of these proposals were allowed to advance for the Governor's consideration. The Board of Governors appreciates the OPM's consideration of these proposals, however, given the Board's statutory charge to present a consolidated budget request for higher education to both the Governor and the General Assembly, the Board has included all funding requests in this budget presentation. The system-wide energy and facilities proposals follow the constituent units' expansion requests in the Highlights section.

# CONNECTICUT HIGHER EDUCATION

## FY 2007-09 Current Services Operating Budget Request

	FY 2008 Requested		
	General Fund	Operating Fund	Total Budget
<b>FY 2007 ESTIMATED EXPENDITURES</b>	<b>\$653,673,909</b>	<b>\$1,167,298,337</b>	<b>\$1,820,972,246</b>
One-time appropriations	(1,562,000)		(1,562,000)
Collective bargaining and inflation	11,600,284	41,607,219	53,207,503
Tuition Freeze Inflation CSU & CTC	269,185		269,185
New Facilities Operating Cost UConn, CSU, & CTC	3,890,510		3,890,510
Higher Education State Matching Grant	3,300,000		3,300,000
Financial Aid	46,554,126	2,711,934	49,266,060
Auxiliary Enterprises		6,089,351	6,089,351
UConn Energy		3,904,434	3,904,434
<b>FY 2008 CURRENT SERVICES</b>	<b>\$717,726,014</b>	<b>\$1,221,611,275</b>	<b>\$1,939,337,289</b>
<b>Change</b>	<b>9.8%</b>	<b>4.7%</b>	<b>6.5%</b>

	FY 2009 Requested		
	General Fund	Operating Fund	Total Budget
<b>FY 2008 ESTIMATED EXPENDITURES</b>	<b>\$717,726,014</b>	<b>\$1,221,611,275</b>	<b>\$1,939,337,289</b>
Collective bargaining and inflation	4,728,278	39,896,627	44,624,905
Tuition Freeze Inflation CSU & CTC	280,068		280,068
New Facilities Operating Cost UConn, CSU, & CTC	6,256,009		6,256,009
Higher Education State Matching Grant	(8,650,000)		(8,650,000)
Financial Aid	150,000	2,505,558	2,655,558
Auxiliary Enterprises		5,515,405	5,515,405
UConn Energy		4,294,877	4,294,877
<b>FY 2009 CURRENT SERVICES</b>	<b>\$720,490,369</b>	<b>\$1,273,823,742</b>	<b>\$1,994,314,111</b>
<b>Change</b>	<b>0.4%</b>	<b>4.3%</b>	<b>2.8%</b>

**CONNECTICUT HIGHER EDUCATION**  
**Summary of 2007-09 Operating Budget Request**  
**General Fund and Operating Fund**

	<u>FY 2007</u> <u>Estimated</u>	<u>FY 2008</u> <u>Current</u> <u>Services</u>	<u>FY 2008</u> <u>Requested</u> <u>Expenditures</u>	<u>FY 2009</u> <u>Current</u> <u>Services</u>	<u>FY 2009</u> <u>Requested</u> <u>Expenditures</u>
<b>GENERAL FUND*</b>					
University of Connecticut	\$222,137,561	\$226,114,623	\$232,672,623	\$228,178,125	\$239,238,125
UConn Health Center	77,120,245	79,997,055	93,528,513	83,196,937	103,201,807
Connecticut State University	153,956,262	156,890,171	172,282,240	158,316,647	177,658,095
Community-Technical Colleges**	144,121,147	148,724,146	158,987,658	153,035,202	169,009,504
Charter Oak State College	1,930,732	1,867,953	2,187,052	1,978,014	2,303,974
CT Distance Learning Consortium	602,928	645,690	1,490,690	683,472	1,538,472
Department of Higher Education***	53,805,034	103,486,376	63,346,508	95,101,972	57,762,104
	<b>\$653,673,909</b>	<b>\$717,726,014</b>	<b>\$724,495,284</b>	<b>\$720,490,369</b>	<b>\$750,712,081</b>
<b>OPERATING FUND</b>					
University of Connecticut	\$480,182,855	\$498,832,881	\$498,832,881	\$515,978,499	\$515,978,499
UConn Health Center	187,341,531	201,839,507	201,839,507	215,832,055	215,832,055
Connecticut State University	334,096,644	340,162,407	340,162,407	350,247,687	350,247,687
Community-Technical Colleges	159,492,695	174,396,288	174,396,288	185,094,773	185,094,773
Charter Oak State College	4,600,180	4,831,110	4,831,110	5,168,883	5,168,883
CT Distance Learning Consortium	1,584,431	1,549,082	1,549,082	1,501,845	1,501,845
Department of Higher Education					
	<b>\$1,167,298,336</b>	<b>\$1,221,611,275</b>	<b>\$1,221,611,275</b>	<b>\$1,273,823,742</b>	<b>\$1,273,823,742</b>
<b>TOTAL</b>					
University of Connecticut	\$702,320,416	\$724,947,504	\$731,505,504	\$744,156,624	\$755,216,624
UConn Health Center	264,461,776	281,836,562	295,368,020	299,028,992	319,033,862
Connecticut State University	488,052,906	497,052,578	512,444,647	508,564,334	527,905,782
Community-Technical Colleges	303,613,842	323,120,434	333,383,946	338,129,975	354,104,277
Charter Oak State College	6,530,912	6,699,063	7,018,162	7,146,897	7,472,857
CT Distance Learning Consortium	2,187,359	2,194,772	3,039,772	2,185,317	3,040,317
Department of Higher Education	53,805,034	103,486,376	63,346,508	95,101,972	57,762,104
	<b>\$1,820,972,245</b>	<b>\$1,939,337,289</b>	<b>\$1,946,106,559</b>	<b>\$1,994,314,111</b>	<b>\$2,024,535,823</b>

\* Excludes General Fund Fringe Benefits. State Higher Education Matching Grant funds are shown in the Department of Higher Education's budget.

\*\* An energy funding request of \$3.3 million in each year has been moved from Current Services to Requested.

\*\*\* FY 2008 and 2009 Current Services Requests include full formula funding for the CICSG and CAPCS financial aid programs.

# CONNECTICUT HIGHER EDUCATION

## Summary of 2007-2009 Expansion Option Requests

	<u>FY 2008</u>	<u>FY 2009</u>
<b>Department of Higher Education</b>		
CICSG and CAPCS Need-based Financial Aid*	\$ 3,200,000	\$ 6,400,000
ECSU Endowed Chair in Early Childhood Education*	500,000	-
Minority Advancement Program*	2,267,000	2,267,000
Alternate Route to Certification*	93,000	93,000
Mandarin Chinese Program	50,000	150,000
<b>Total Department of Higher Education</b>	<b><u>\$ 6,110,000</u></b>	<b><u>\$ 8,910,000</u></b>
<b>University of Connecticut</b>		
Full-time Faculty Expansion	\$ 3,718,000	\$ 7,436,000
Academic and Student Support Services	840,000	1,624,000
Eminent Faculty	2,000,000	2,000,000
<b>Total University of Connecticut</b>	<b><u>\$ 6,558,000</u></b>	<b><u>\$ 11,060,000</u></b>
<b>University of Connecticut Health Center</b>		
Academic Gap*	\$ 13,531,458	\$ 20,004,870
<b>Total University of Connecticut Health Center</b>	<b><u>\$ 13,531,458</u></b>	<b><u>\$ 20,004,870</u></b>
<b>Connecticut State University</b>		
Full-time Faculty Expansion	\$ 1,300,000	\$ 2,900,000
Academic and Student Support Services	2,300,909	2,317,721
Base Energy Adjustment	4,949,441	4,949,441
Energy beyond Current Services	2,439,396	4,771,963
Operations and Maintenance*	4,402,323	4,402,323
<b>Total Connecticut State University</b>	<b><u>\$ 15,392,069</u></b>	<b><u>\$ 19,341,448</u></b>
<b>Community-Technical College System</b>		
Full-time Faculty Expansion	\$ 2,522,420	\$ 5,044,840
Academic and Student Support Services	1,750,000	3,450,000
CT-Workforce Advancement Grants for Education (CT-WAGE)*	1,215,000	1,215,000
Workforce Development Programming*	1,500,000	3,000,000
Energy	3,276,092	3,299,664
<b>Total Community-Technical College System</b>	<b><u>\$ 10,263,512</u></b>	<b><u>\$ 16,009,504</u></b>
<b>Charter Oak State College</b>		
CT-WAGE*	\$ 140,000	\$ 140,000
Early Childhood Education*	55,500	57,922
Nursing and Allied Health*	54,390	56,753
Business Partnerships*	69,209	71,285
<b>Total Charter Oak State College</b>	<b><u>\$ 319,099</u></b>	<b><u>\$ 325,960</u></b>
<b>Connecticut Distance Learning Consortium</b>		
CT Virtual Learning Center	\$ 845,000	\$ 855,000
<b>Total Connecticut Distance Learning Consortium</b>	<b><u>\$ 845,000</u></b>	<b><u>\$ 855,000</u></b>
<b>Total Connecticut Higher Education</b>	<b><u>\$ 53,019,138</u></b>	<b><u>\$ 76,506,782</u></b>

\* Authorized for Governor's consideration

**CONNECTICUT HIGHER EDUCATION**  
**Summary of 2007-09 Energy Requests**  
**System-wide Educational and General**

	<b>FY 2008 Request</b>	<b>FY 2009 Request</b>	<b>Total Request</b>
<b>DHE System-wide Request</b>			
University of Connecticut	\$5,945,832	\$6,706,149	\$12,651,981
UConn Health Center	1,276,731	1,913,334	3,190,065
Connecticut State University	3,730,948	4,831,720	8,562,668
Community-Technical Colleges	2,406,139	4,807,275	7,213,414
Charter Oak State College	12,694	12,694	25,388
CT Distance Learning Consortium	11,010	11,010	22,020
	<b>\$13,383,354</b>	<b>\$18,282,182</b>	<b>\$31,665,536</b>
<b>Unit Above Current Services Request</b>			
University of Connecticut	\$2,259,867	\$2,567,804	\$4,827,671
UConn Health Center	1,164,672	1,339,718	2,504,390
Connecticut State University	1,990,181	3,893,136	5,883,317
Community-Technical Colleges	3,276,092	3,299,664	6,575,756
Charter Oak State College	4,807	10,276	15,083
CT Distance Learning Consortium	1,610	3,429	5,039
	<b>\$8,697,229</b>	<b>\$11,114,027</b>	<b>\$19,811,256</b>

As part of the expansion request process, the Office of Policy and Management asked for a system-wide energy proposal for Educational and General energy costs in excess of the allowed inflation. The displays above reflect the Department of Higher Education's system-wide proposal and the unit-submitted above current services estimates.

System-wide energy costs for Educational and General facilities in FY 2006 increased by an average 27 percent from FY 2005 levels. Without additional funding from the State to offset these increased costs, the entire burden is borne by our students, either in the form of increased fees or reduced services. Even if increases in energy costs moderate over the coming biennium, the base over which they will be applied remains permanently inflated. Because FY 2007 costs are uncertain and increases for the biennium, as reflected in the unit requests, are even more speculative, the system-wide request confines itself to an increase to the General Fund Block Grant to restore known funding lost in FY 2006, making the constituent units whole and eliminating the impact on students. A similar proposal would follow for the second year of the biennium.

Separate expansion energy requests were submitted by Connecticut State University and the Community College System. The Community College System request is reflected above and on the Expansion Options exhibit. The CSU requests are a base energy adjustment and an above current services adjustment for Educational and General and Auxilliary facilities and are reflected in the Expansion Options. The system request is the alternative approach to meeting these expanded costs.

**CONNECTICUT HIGHER EDUCATION**  
**Summary of 2007-09 System-wide**  
**Operations and Maintenance Request**

	<b>FY 2008 Request</b>	<b>FY 2009 Request</b>	<b>Total Request</b>
<b>Unit Current Services Request</b>			
University of Connecticut	\$1,210,132	\$2,251,263	\$3,461,395
Connecticut State University	457,883	2,423,843	2,881,726
Community-Technical Colleges	2,222,495	5,471,413	7,693,908
	<b>\$3,890,510</b>	<b>\$10,146,519</b>	<b>\$14,037,029</b>
<b>DHE Above Current Services Request for 70% Funding</b>			
University of Connecticut	\$3,566,059	\$3,566,059	\$7,132,118
Connecticut State University	4,402,323	4,402,323	8,804,646
Community-Technical Colleges	1,967,864	1,967,864	3,935,728
	<b>\$9,936,246</b>	<b>\$9,936,246</b>	<b>\$19,872,492</b>

As part of the expansion request process, the Office of Policy and Management allowed the submission of a system-wide proposal for funding of 70 percent of unfunded Operations and Maintenance costs since 1997. The displays above reflect the unit-submitted current services requests for FY 2008 and FY 2009 and the Department of Higher Education's system-wide proposal for above current services funding for 70 percent of unfunded costs.

Operations and Maintenance costs have been funded well below actual levels for a number of years. Without funding from the State for the operation of the new facilities it builds, the entire burden is borne by our students, either in the form of increased fees or reduced services much as is the case for energy costs. This proposal seeks to recover funding in the base for 70 percent of the requested but unfunded cost over the last ten years.

A separate operations and maintenance request was submitted by Connecticut State University. This request is reflected in the Expansion Options, but is repeated here where the other units have been given the opportunity to delineate their costs.



# DEPARTMENT OF HIGHER EDUCATION

## FY 2007-09 Operating Budget Request

	FY 2008 Requested		
	General Fund	Other Funds	Total Budget
<b>FY 2007 ESTIMATED EXPENDITURES</b>	<b>\$53,805,034</b>	<b>\$8,086,053</b>	<b>\$61,891,087</b>
Personal Services	213,121		213,121
Inflation	61,145		61,145
Equipment replacement	22,950		22,950
Higher Education State Matching Grant	3,300,000		3,300,000
International Initiatives	30,000		30,000
Minority Teacher Incentive Program	131,126		131,126
Capitol Scholarship Program	161,490		161,490
Loan Reimbursement Programs	(500,000)		(500,000)
Statutory Full Formula Increases	46,261,510		46,261,510
Change in Federal, Private & Bonded Funds		(153,511)	(153,511)
<b>FY 2008 CURRENT SERVICES</b>	<b>\$103,486,376</b>	<b>\$7,932,542</b>	<b>\$111,418,918</b>
<b>Change</b>	<b>92.3%</b>	<b>-1.9%</b>	<b>80.0%</b>
<b>EXPANSION OPTIONS</b>			
1. Reverse Formula Funding	(46,249,868)		(46,249,868)
CICSG and CAPCS Need-based Financial Aid	3,200,000		3,200,000
2. ECSU Chair in Early Childhood Education	500,000		500,000
3. Minority Advancement Program	2,267,000		2,267,000
4. Alternate Route to Certification	93,000		93,000
5. Mandarin Chinese Program	50,000		50,000
<b>FY 2008 TOTAL REQUEST</b>	<b>63,346,508</b>	<b>7,932,542</b>	<b>71,279,050</b>
<b>Change</b>	<b>17.7%</b>	<b>-1.9%</b>	<b>15.2%</b>

This budget requests funding to advance programs that have not received increases since 2004. On the current services side, these include International Initiatives that support language instruction and grants for 50 students on exchange in Germany each semester, a full-funding request for the Minority Teacher Incentive Program that will supply grants and stipends to 50 minority teachers per year, a modest increase to the Capitol Scholarship Program to ensure continuation of supplemental Federal funding and a request for the outstanding obligation for the 50% Match to endowment fund eligible gifts in the Higher Education State Matching Grant. The first three program increases provide additional value to CT students with funds derived from completion of the Engineering and You Belong Loan Reimbursement pilots. Expansion options also are addressing under-funded programs with a first priority 10% increase to student financial aid programs in lieu of the statutory formula funding increase, a new endowed chair for Eastern Connecticut State University and a doubling of funding for minority advancement that would add six new programs to service an additional 1,400 at risk students.

# DEPARTMENT OF HIGHER EDUCATION

## FY 2007-09 Operating Budget Request

	FY 2009 Requested		
	General Fund	Other Funds	Total Budget
<b>FY 2008 CURRENT SERVICES</b>	<b>\$103,486,376</b>	<b>\$7,932,542</b>	<b>\$111,418,918</b>
Personal Services	52,072		52,072
Inflation	64,524		64,524
Equipment replacement	(1,000)		(1,000)
Higher Education State Matching Grant	(8,650,000)		(8,650,000)
Capitol Scholarship Program	150,000		150,000
Change in Federal, Private & Bonded Funds		15,800	15,800
<b>FY 2009 CURRENT SERVICES</b>	<b>\$95,101,972</b>	<b>\$7,948,342</b>	<b>\$103,050,314</b>
<b>Change</b>	<b>-8.1%</b>	<b>0.2%</b>	<b>-7.5%</b>
 <b>EXPANSION OPTIONS</b>			
1. Reverse Formula Funding	(46,249,868)		(46,249,868)
CICSG and CAPCS Need-based Financial Aid	6,400,000		6,400,000
2. Minority Advancement Program	2,267,000		2,267,000
3. Alternate Route to Certification	93,000		93,000
4. Mandarin Chinese Program	150,000		150,000
<b>FY 2008 TOTAL REQUEST</b>	<b>57,762,104</b>	<b>7,948,342</b>	<b>65,710,446</b>
<b>Change</b>	<b>-44.2%</b>	<b>0.2%</b>	<b>-41.0%</b>

The FY 2009 budget requests additional funding for the Capitol Scholarship to maintain Federal supplemental funding, but does not further extend requests for International Initiatives, the Minority Teacher Incentive Program or the Higher Education State Matching Grant. If FY 2008 funding requests are met, they will be sufficient to manage these programs for the foreseeable future. An additional 10% funding increase is requested for student financial aid in the expansion options as well as additional funding to pilot the Mandarin Chinese Program, but the projection is that significant strides can be made in the Minority Advancement Program, with a new endowed chair and in the Alternate Route to Certification with requested FY 2008 funding.

**DEPARTMENT OF HIGHER EDUCATION**  
**Summary of 2007-2009 Operating Budget Request**  
**Expansion Options**

<b>Option Title</b>	<b>FY 2008</b>	<b>FY 2009</b>
1. CICSU and CAPCS Need-based Financial Aid	\$3,200,000	\$6,400,000
2. ECSU Endowed Chair in Early Childhood Education	500,000	500,000
3. Minority Advancement Program	2,267,000	2,267,000
4. Alternate Route to Certification	93,000	93,000
5. Mandarin Chinese Program	50,000	150,000
<b>Total</b>	<b>\$6,110,000</b>	<b>\$9,410,000</b>

**1. CICSU and CAPCS Need-based Financial Aid**

Increase funding to the state's two major need-based financial aid programs. The Connecticut Aid to Public College Students (CAPCS) and Connecticut Independent College Student Grant (CICSU) could serve 1,640 additional students with a ten percent increase totaling \$3.2 million. This option requests a ten percent increase for CICSU and CAPCS for each year of the biennium. (Full-formula funding would serve over 20,000 more students assuming average grants remained constant.)

**2. ECSU Endowed Chair in Early Childhood Education**

The Board of Trustees of the Connecticut State University seeks to establish an Endowed Chair in Early Childhood Education at Eastern Connecticut State University. It confirms that Eastern has raised \$500,000 from private sources and is eligible for a matching state grant. The new chair will be housed at Eastern's Center for Early Childhood Education.

**3. Minority Advancement Program**

College readiness programs for low-income students and programs that encourage public universities to achieve representative diversity work. For the eighth consecutive year, the proportion of minority students enrolled in the public institutions exceeded the proportion in the general population. In addition, record numbers of underrepresented minority students are earning degrees. Despite this growth, disproportionate numbers of Hispanic/Latino and African American students fail to attain an undergraduate degree and the Hispanic/Latino enrollment level has not reached its proportion of the state's population. These disparities will grow as the state's minority population continues to increase unless more substantial interventions are undertaken. This option requests a doubling of MAP funding to expand the number of programs from 28 to 34 which will serve an additional 1,400 students bringing the total students served to 2,500.

**4. Alternate Route to Certification**

Connecticut's Alternate Route to Certification program has expanded from a 100 student intensive summer program for teacher candidates to multiple formats that now produce the largest number of teachers in mathematics, science and language critical shortage fields. In addition, ARC has originated new support services, new program strands, cross endorsement programs and two models for early childhood education certification. Increased costs for rented facilities combined with the completion of federal grants threaten our ability to maintain these services with State support of \$77,000. Tuition funds provide the primary funding for this \$1 million plus program, but do not provide sufficient funding to meet all current services. DHE requests a \$93,000 increase in state support for each year of the biennium to cover the cost of housing the main summer and academic year programs.

**5. Mandarin Chinese Program**

The Department seeks funds to develop and pilot a program through the Connecticut Education Network that provides instruction in Mandarin Chinese to students in K-12 schools, public and independent higher education and state-sponsored adult education programs. This effort will address Connecticut's need to increase offerings in an important world language on a cost-effective basis. With statewide offerings, the problem of critical mass that prohibits the offering or limits availability will be overcome. The projected cost of this expansion proposal is \$50,000 for development of the program in FY 2008 and \$150,000 for pilot implementation in FY 2009.

# DEPARTMENT OF HIGHER EDUCATION

## Program Summary Operating Budget Expenditures

COORDINATION OF HIGHER EDUCATION			FY 2008		FY 2009	
	FY 2006 Actual	FY 2007 Estimated	Current Services	FY 2008 Requested	Current Services	FY 2009 Requested
Coordination Support:	\$2,648,606	\$2,787,510	\$3,038,242	\$3,038,242	\$3,094,067	\$3,094,067
Less Turnover			(10,000)	(10,000)	(10,000)	(10,000)
Coordination Activities:						
Minority Advancement Program	2,668,958	2,267,021	2,314,628	4,581,628	2,363,236	4,630,236
Alternative Route to Cert.	77,033	77,033	78,651	171,651	80,303	173,303
National Service Act	342,654	345,647	352,906	352,906	360,317	360,317
International Initiatives	70,000	70,000	100,000	100,000	102,100	102,100
Higher Ed. Matching Grant*	2,000,000	5,350,000	8,650,000	8,650,000		
Education & Health Initiatives	549,388	550,000	550,000	550,000	550,000	550,000
ECSU Early Childhood Chair				500,000		
Mandarin Chinese Program				50,000		150,000
Loan Reimbursement Programs		500,000				
<b>TOTAL</b>	<b>\$8,356,639</b>	<b>\$11,947,211</b>	<b>\$15,074,427</b>	<b>\$17,984,427</b>	<b>\$6,540,023</b>	<b>\$9,050,023</b>
<b>STUDENT FINANCIAL ASSISTANCE</b>						
Capitol Scholarship Grants	6,499,055	8,838,510	9,000,000	9,000,000	9,150,000	9,150,000
Minority Teacher Incentive	480,599	481,374	612,500	612,500	612,500	612,500
Awards to Children of Deceased/Disabled Veterans	800	4,000	4,000	4,000	4,000	4,000
CICSG	15,519,517	15,800,626	29,372,408	17,350,626	29,372,408	18,900,626
CAPCS	16,520,920	16,520,920	49,199,006	18,170,920	49,199,006	19,820,920
CT Aid to Charter Oak	37,393	37,393	49,035	49,035	49,035	49,035
NEBHE	175,000	175,000	175,000	175,000	175,000	175,000
<b>TOTAL</b>	<b>\$39,233,284</b>	<b>\$41,857,823</b>	<b>\$88,411,949</b>	<b>\$45,362,081</b>	<b>\$88,561,949</b>	<b>\$48,712,081</b>
<b>TOTAL GENERAL FUND</b>	<b>\$47,589,923</b>	<b>\$53,805,034</b>	<b>\$103,486,376</b>	<b>\$63,346,508</b>	<b>\$95,101,972</b>	<b>\$57,762,104</b>
Change from prior year		13.1%	92.3%	17.7%	-8.1%	-8.8%

\* The FY 2006 and FY 2007 Matching Grants are partial payments funded through surplus.

# DEPARTMENT OF HIGHER EDUCATION

## Major Object Summary General Fund

	<b>FY 2006</b>		<b>FY 2008</b>		<b>FY 2009</b>	
	<b>Actual</b>	<b>FY 2007</b>	<b>Current</b>	<b>FY 2008</b>	<b>Current</b>	<b>FY 2009</b>
		<b>Estimated</b>	<b>Services</b>	<b>Requested</b>	<b>Services</b>	<b>Requested</b>
Personal Services	\$2,421,351	\$2,563,941	\$2,777,062	\$2,777,062	\$2,829,134	\$2,829,134
Other Expenses	226,255	222,569	227,230	227,230	231,983	231,983
Other Current Expenses						
Minority Advancement	2,668,958	2,267,021	2,314,628	4,581,628	2,363,236	4,630,236
Alternate Route to Cert.	77,033	77,033	78,651	171,651	80,303	173,303
National Service Act	342,654	345,647	352,906	352,906	360,317	360,317
International Initiatives	70,000	70,000	100,000	100,000	102,100	102,100
Minority Teacher Incentive	480,599	481,374	612,500	612,500	612,500	612,500
Higher Ed. Matching Grant*	2,000,000	5,350,000	8,650,000	8,650,000		
Education & Health Initiatives	549,388	550,000	550,000	550,000	550,000	550,000
ECSU Early Childhood Chair				500,000		
Mandarin Chinese Program				50,000		150,000
Loan Reimbursement Programs		500,000				
Subtotal, OCE	\$6,188,632	\$9,641,075	\$12,658,685	\$15,568,685	\$4,068,456	\$6,578,456
Equipment**	1,000	1,000	23,950	23,950	22,950	22,950
Capitol Scholarship Grants	6,499,055	8,838,510	9,000,000	9,000,000	9,150,000	9,150,000
Awds to Children of Disabled Vets	800	4,000	4,000	4,000	4,000	4,000
CICSG	15,519,517	15,800,626	29,372,408	17,350,626	29,372,408	18,900,626
CAPCS	16,520,920	16,520,920	49,199,006	18,170,920	49,199,006	19,820,920
CT Aid to Charter Oak	37,393	37,393	49,035	49,035	49,035	\$49,035
NEBHE	175,000	175,000	175,000	175,000	175,000	175,000
<b>GRAND TOTAL</b>	<b>\$47,589,923</b>	<b>\$53,805,034</b>	<b>\$103,486,376</b>	<b>\$63,346,508</b>	<b>\$95,101,972</b>	<b>\$57,762,104</b>

\* The 2006 and 2007 Matching Grant were funded through surplus.

\*\* Equipment for 2008 and 2009 is funded through the OPM Capitol Equipment Fund.

# DEPARTMENT OF HIGHER EDUCATION

## Total Funds Summary

Fund	<b>FY 2006 Actual</b>	<b>FY 2007 Estimated</b>	<b>FY 2008 Current Services</b>	<b>FY 2008 Requested</b>	<b>FY 2009 Current Services</b>	<b>FY 2009 Requested</b>
General Fund	\$47,589,923	\$53,805,034	\$103,486,376	\$63,346,508	\$95,101,972	\$57,762,104
Enterprise Fund						
Federal Funds	6,092,350	6,833,392	6,838,392	6,838,392	6,843,392	6,843,392
Private Funds	1,265,061	1,211,661	1,070,200	1,070,200	1,082,000	1,082,000
Bond Funds	26,094	41,000	23,950	23,950	22,950	22,950
<b>TOTAL</b>	<b>\$54,973,428</b>	<b>\$61,891,087</b>	<b>\$111,418,918</b>	<b>\$71,279,050</b>	<b>\$103,050,314</b>	<b>\$65,710,446</b>

## Unit Position Summary

Fund	<b>FY 2006 Actual</b>	<b>FY 2007 Estimated</b>	<b>FY 2008 Current Services</b>	<b>FY 2008 Requested</b>	<b>FY 2009 Current Services</b>	<b>FY 2009 Requested</b>
General Fund	27.0	27.0	27.0	27.0	27.0	27.0
Other Funds	22.0	22.0	22.0	22.0	22.0	22.0
<b>TOTAL</b>	<b>49.0</b>	<b>49.0</b>	<b>49.0</b>	<b>49.0</b>	<b>49.0</b>	<b>49.0</b>

# CONNECTICUT AID FOR PUBLIC COLLEGE STUDENTS

## FY 2008 Formula Computation

	Amount Required FY 2006 (FY 2005-06 Tuit. Rev - Refunds)	<u>CT Aid Match FY 2006</u>
<u>University of Connecticut</u>	\$ 162,504,732	
Tuition Freeze subject to set-aside	<u>4,741,885</u>	
Net Expend.	167,246,617	
15% of Net		\$ 25,086,993
 <u>Connecticut State University</u>	 78,418,065	
Tuition Freeze subject to set-aside	<u>2,779,258</u>	
Net Expend.	81,197,323	
15% of Net		12,179,598
 <u>Community-Technical Colleges</u>	 69,490,129	
Tuition Freeze subject to set-aside	<u>2,160,925</u>	
Net Expend.	71,651,054	
15% of Net		10,747,658
 <u>UConn Health Center</u>	 7,898,378	
Less Refunds	<u>-</u>	
Net Expend.	7,898,378	
15% of Net		<u>1,184,757</u>
 <b>TOTAL MATCH OF 15% SET-ASIDE - FY 2008 CAPCS FORMULA:</b>	 <b>\$</b>	 <b>49,199,006</b>
 ACTUAL APPROPRIATION IN FY 2007:	 33.6%	 <u>16,520,920</u>
 AMOUNT OF INCREASE NECESSARY TO FUND FY 2008 FORMULA:	 <b>\$</b>	 <b>32,678,086</b>

**CONNECTICUT INDEPENDENT COLLEGE STUDENT GRANT PROGRAM**

**FY 2008 Formula Computation**

A. State Support for Students at the University of Connecticut and Connecticut State University

UCONN FY 2006 General Fund Expenditures	210,541,682
CSU FY 2006 General Fund Expenditures	<u>145,520,029</u>

TOTAL -- State Support of Students in Public Four-year Institutions	\$356,061,711
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B. Annualized General Fund FTE Enrollments in FY 2006

UConn Undergraduates	17,322
UConn Graduates (excludes UCHC)	3,587
CSU Undergraduates	20,161
CSU Graduates	<u>1,603</u>

TOTAL ENROLLMENT	42,673
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C. Average General Fund Support Per FTE Student in FY 2006

$$\$356,061,711 \quad / \quad 42,673 \quad = \quad \$8,343.96 \quad (1)$$

D. CT FTE Enrollments at Independent Institutions, Fall 2005

14,080.80

E. Award Per FTE Undergraduate Enrollment under 10a-39 in FY 2006 based upon 25%\* of State Support Per FTE Student in Public Four-Year Higher Education Institutions

$$\$8,343.96 \quad * \quad 25\% \quad = \quad \$2,085.99 \quad (1)$$

F. Total Appropriation for 10a-39 in FY 2008 based on 25%

$$\$2,085.99 \quad * \quad 14,080.80 \quad = \quad \$29,372,408 \quad (2)$$

FY 2007 Appropriation	53.8%	\$15,800,626
Increase necessary to fund 2008 formula		\$13,571,782

(1) Rounded to nearest cent.

(2) Rounded to nearest dollar.

\* Statutory change in FY 2003 increased percent for 17 to 25.



**UNIVERSITY OF CONNECTICUT**  
**FY 2007-09 Operating Budget Request**

	<b>FY 2008 Requested</b>		
	<b>General Fund</b>	<b>Operating Fund</b>	<b>Total Budget</b>
<b>FY 2007 ESTIMATED EXPENDITURES</b>	<b>\$222,137,561</b>	<b>\$480,182,855</b>	<b>\$702,320,416</b>
Collective Bargaining	3,353,885	5,944,307	9,298,192
New Facilities O&M	1,210,132		1,210,132
Integrated Pest Management	(300,000)		(300,000)
Surplus Appropriation	(350,000)		(350,000)
Inflation	63,045		63,045
Auxiliary Enterprises		6,089,351	6,089,351
Financial Aid		2,711,934	2,711,934
Energy		3,904,434	3,904,434
<b>FY 2008 CURRENT SERVICES</b>	<b>\$226,114,623</b>	<b>\$498,832,881</b>	<b>\$724,947,504</b>
<b>Change</b>	<b>1.8%</b>	<b>3.9%</b>	<b>3.2%</b>
<b>EXPANSION OPTIONS</b>			
1. Full-time Faculty Expansion	3,718,000		3,718,000
2. Academic and Student Support Services	840,000		840,000
3. Eminent Faculty	2,000,000		2,000,000
<b>FY 2008 TOTAL REQUEST</b>	<b>\$232,672,623</b>	<b>\$498,832,881</b>	<b>\$731,505,504</b>
<b>Change</b>	<b>4.7%</b>	<b>3.9%</b>	<b>4.2%</b>

This budget request does not contain any collective bargaining for contracts that remain unsettled for FY 2008 and does not include tuition increases for the biennium. Any proposed tuition increase will be reviewed by the Board of Governors in early 2007. The current services request does include estimated operations and maintenance funding for new facilities coming on-line, annualization of FY 2007 collective bargaining increases and a very modest inflation figure. The expansion options include requested funding for 35 new full-time faculty in FY 2008 in order to reach the goal of a 15 to 1 student to faculty ratio in five years. In addition, an increase of 15 support services staff is requested in support of the new faculty and to provide support systems to ensure a four-year graduation rate as a matter of course. Finally, new funding is requested to implement the second half of the Eminent Faculty initiative to pursue the last two of the four major areas of focus: fuel cells, nanotechnology, cancer chemoprevention and functional foods.

**UNIVERSITY OF CONNECTICUT**  
**FY 2007-09 Operating Budget Request**

	<b>FY 2009 Requested</b>		
	<b>General Fund</b>	<b>Operating Fund</b>	<b>Total Budget</b>
<b>FY 2008</b>	<b>\$226,114,623</b>	<b>\$498,832,881</b>	<b>\$724,947,504</b>
Collective Bargaining	978,299	4,829,778	5,808,077
New Facilities O&M	1,041,131		1,041,131
Inflation	44,072		44,072
Auxiliary Enterprises		5,515,405	5,515,405
Financial Aid		2,505,558	2,505,558
Energy		4,294,877	4,294,877
<b>FY 2009 CURRENT SERVICES</b>	<b>\$228,178,125</b>	<b>\$515,978,499</b>	<b>\$744,156,624</b>
<b>Change</b>	<b>0.9%</b>	<b>3.4%</b>	<b>2.6%</b>
<b>EXPANSION OPTIONS</b>			
1. Full-time Faculty Expansion	7,436,000		7,436,000
2. Academic and Student Support Services	1,624,000		1,624,000
3. Eminent Faculty	2,000,000		2,000,000
<b>FY 2009 TOTAL REQUEST</b>	<b>\$239,238,125</b>	<b>\$515,978,499</b>	<b>\$755,216,624</b>
<b>Change</b>	<b>5.8%</b>	<b>3.4%</b>	<b>4.2%</b>

The second year of the biennium contains no tuition increase or settled collective bargaining, but current services includes new facilities costs and inflation. Expansion includes a request for an additional 35 new faculty to complete the second year of the five-year plan to increase faculty. Along with the faculty request is a request for 14 new academic and student support staff.

**UNIVERSITY OF CONNECTICUT**  
**Summary of 2007-2009 Operating Budget Request**  
**Expansion Options**

<b>Option Title</b>	<b>FY 2008</b>	<b>FY 2009</b>
1. Full-time Faculty Expansion	\$3,718,000	\$7,436,000
2. Academic and Student Support Services	840,000	1,624,000
3. Eminent Faculty	2,000,000	2,000,000
<b>Total</b>	<b>\$6,558,000</b>	<b>\$11,060,000</b>

**1. Full-time Faculty Expansion**

Last year the University established the goal of a student to faculty ratio of 15 to 1. This is the ratio that exists at peer institutions. To reach this goal 175 positions are needed over the next five years. The hires would be made in areas that respond to student demand, offer greatest research opportunity and tie to the state's economic development. The initial positions would be in the fields of the State's workforce needs, namely science, technology and financial services. All 175 would be active in both instruction and in research. Strategic choices in faculty hiring also will generate more grant income which will, in turn, enable the University to invest more in the research enterprise. This option proposes hiring 35 new faculty per year at \$3.7 million per year to meet the five-year goal.

**2. Academic and Student Support Services**

The proposed increased instructional capacity will be combined with clarity of expectation, increased academic counseling, course and scheduling adjustments and other support systems to help ensure that students graduate in four years as a matter of course. While UConn students on average graduate in 4.4 years compared to a peer average of 4.6, and the University's 6 year graduation rate is high among the nation's public universities, the goal is to ensure that almost all should be completing a degree in four years flat. Ensuring that students can graduate in four years will make better use of state operating and capital resources, enable more students to take advantage of a UConn education and, not insignificantly, save parents and students the costs associated with the need for an extra semester or more. The University proposes adding 71 support staff over a five year period beginning with 15 at \$840,000 in FY 2008 and 14 more for \$784,000 in FY 2009.

**3. Eminent Faculty**

This program, new for FY 2007, provides \$2 million in state funds (with matching private resources) to enable the University to bring to Connecticut top-flight scientists and their research teams. In order to come up with an institutional plan for the Eminent Faculty Program, a process was developed to elicit proposals University-wide. In the evaluation of these proposals, four weighted criteria were used in keeping with the provisions of Public Act 06-83:

1. Potential for technology commercialization and economic development;
2. Potential (and timing) for attracting industry or private match;
3. Current institutional strength, focus in the area, and immediacy of implementation; and
4. Depth of response to legislative intent regarding area of scholarship.

As a result of this process, four major areas of focus have emerged. Depending upon the budgets (currently under development) that are required in these areas, the University plans to pursue two of them this year and request another \$2 million base budget in FY 2008 to pursue the other two. Due to the central importance of commercial potential and private support, fiscal commitments are being pursued from business and industry. The four areas of focus are: fuel cells, nanotechnology, cancer chemoprevention and control, and functional foods (foods containing bioactive compounds that promote health and bodily functions beyond their nutritional value).

# UNIVERSITY OF CONNECTICUT

## Major Object Summary General Fund

	<u>FY 2006</u> <u>Actual</u>	<u>FY 2007</u> <u>Estimated</u>	<u>FY 2008</u> <u>Current</u> <u>Services</u>	<u>FY 2008</u> <u>Requested</u>	<u>FY 2009</u> <u>Current</u> <u>Services</u>	<u>FY 2009</u> <u>Requested</u>
Personal Services	\$200,914,555	\$212,594,624	\$216,112,606	\$216,112,606	\$217,134,977	\$217,134,977
Tuition Freeze	4,741,885	4,741,885	4,741,885	4,741,885	4,741,885	4,741,885
New Facilities	101,052	101,052	1,210,132	1,210,132	2,251,263	2,251,263
Integrated Pest Management		300,000				
National Undersea Research Center		350,000				
Eminent Faculty		2,000,000	2,000,000	4,000,000	2,000,000	4,000,000
Center for Entrepreneurship		2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Veterinary Diagnostic Lab	50,000	50,000	50,000	50,000	50,000	50,000
Full-time Faculty Expansion				3,718,000		7,436,000
Academic & Student Support				840,000		1,624,000
<b>Total</b>	<b>\$205,807,492</b>	<b>\$222,137,561</b>	<b>\$226,114,623</b>	<b>\$232,672,623</b>	<b>\$228,178,125</b>	<b>\$239,238,125</b>
General Fund Fringe Benefits	79,868,402	83,634,486	86,992,555	89,519,352	89,589,731	93,851,148
<b>Grand Total</b>	<b>\$285,675,894</b>	<b>\$305,772,047</b>	<b>\$313,107,178</b>	<b>\$322,191,975</b>	<b>\$317,767,856</b>	<b>\$333,089,273</b>
Energy	\$35,494,855	\$39,044,341	\$42,948,775	\$42,948,775	\$47,243,652	\$47,243,652

# UNIVERSITY OF CONNECTICUT

## Operating Budget Summary All Funds

	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2009</b>
	<b>Actual</b>	<b>Estimated</b>	<b>Current Services</b>	<b>Requested</b>	<b>Current Services</b>	<b>Requested</b>
<b>REVENUES</b>						
Educational & General						
Student Tuition & Fees (a)	\$214,669,178	\$227,704,200	\$230,059,436	\$230,059,436	\$230,985,411	\$230,985,411
State Appropriations (b)	205,807,492	222,137,561	226,114,623	232,672,623	228,178,125	239,238,125
State Fringe Benefits	75,134,212	83,634,486	86,992,555	89,519,352	89,589,731	93,851,148
State Fringe Accrual	4,734,190					
Federal Grants & Contracts	79,604,502	82,430,172	83,726,341	83,726,341	85,086,702	85,086,702
State Grants & Contracts	17,305,775	15,964,486	15,771,881	15,771,881	15,613,506	15,613,506
Private Gifts & Grants	30,768,985	33,932,057	34,532,146	34,532,146	35,133,736	35,133,736
Investment Income	8,905,929	9,141,000	9,288,000	9,288,000	9,431,000	9,431,000
Sales & Service Education	15,504,841	14,135,000	14,275,000	14,275,000	14,413,000	14,413,000
Sales & Service Auxiliary	143,442,432	155,644,050	156,496,179	156,496,179	157,182,009	157,182,009
Other Sources	10,231,122	10,266,902	10,681,546	10,681,546	10,754,346	10,754,346
<b>Total E &amp; G</b>	<b>\$806,108,658</b>	<b>\$854,989,914</b>	<b>\$867,937,706</b>	<b>\$877,022,503</b>	<b>\$876,367,566</b>	<b>\$891,688,982</b>
<b>EXPENDITURES</b>						
Educational & General						
Instruction	\$251,540,216	\$264,653,821	\$274,298,221	\$279,448,766	\$281,245,169	\$291,546,259
Research	59,457,558	58,452,032	59,547,479	62,318,079	60,066,168	62,836,768
Public Service	31,806,469	32,967,466	33,779,009	33,779,009	34,417,725	34,417,725
Academic Support	60,937,893	63,175,694	65,883,690	67,047,342	67,542,224	69,791,951
Library	16,234,394	16,637,945	17,216,159	17,216,159	17,656,663	17,656,663
Student Services	31,212,528	32,804,008	33,912,435	33,912,435	34,758,808	34,758,808
Institutional Support	64,828,893	67,326,398	69,121,626	69,121,626	70,895,772	70,895,772
Physical Plant	68,568,681	72,118,304	73,528,288	73,528,288	75,415,859	75,415,859
Student Aid	63,268,113	64,179,516	64,325,105	64,325,105	64,325,105	64,325,105
<b>Total E &amp; G Expenditures</b>	<b>\$647,854,745</b>	<b>\$672,315,185</b>	<b>\$691,612,012</b>	<b>\$700,696,810</b>	<b>\$706,323,492</b>	<b>\$721,644,910</b>
Transfers Non-Mandatory	4,823,579	2,000,000	2,200,000	2,200,000	2,500,000	2,500,000
Debt Retirement	8,153,240	9,037,499	8,844,948	8,844,948	8,658,190	8,658,190
<b>Total E &amp; G</b>	<b>\$660,831,564</b>	<b>\$683,352,685</b>	<b>\$702,656,960</b>	<b>\$711,741,758</b>	<b>\$717,481,682</b>	<b>\$732,803,100</b>
Auxiliary Enterprise						
Auxiliary Enterprise	\$124,127,719	\$150,315,113	\$156,782,094	\$156,782,094	\$164,251,105	\$164,251,105
Transfers for:						
Debt Retirement	11,047,926	13,313,558	13,036,554	13,036,554	12,969,873	12,969,873
Construction Projects	11,090,304	9,015,254	10,547,034	10,547,034	11,182,767	11,182,767
<b>Total Auxiliary</b>	<b>\$146,265,949</b>	<b>\$172,643,925</b>	<b>\$180,365,681</b>	<b>\$180,365,681</b>	<b>\$188,403,745</b>	<b>\$188,403,745</b>
Adjustments						
Adjustments		-	-	-	-	-
<b>Total Current Expenditures</b>	<b>\$807,097,513</b>	<b>\$855,996,609</b>	<b>\$883,022,642</b>	<b>\$892,107,439</b>	<b>\$905,885,427</b>	<b>\$921,206,845</b>
<b>Surplus/(Deficit)(c)</b>	<b>(\$988,855)</b>	<b>(\$1,006,695)</b>	<b>(\$15,084,936)</b>	<b>(\$15,084,936)</b>	<b>(\$29,517,862)</b>	<b>(\$29,517,864)</b>

(a) No tuition and fee increases are reflected in this budget.

(b) Excluding Higher Education Matching Grants; including accrual per financial statements.

(c) The FY07 \$1.0 million net loss is comprised of a \$1.0 million gain representing the reserve drawdown for the Towers Dining Hall and a \$2 million loss in Auxiliary Enterprises due to increased energy costs.

# UNIVERSITY OF CONNECTICUT

## Statement of Changes in Fund Balance

	<u>FY 2006</u> <u>Unaudited</u>	<u>FY 2007</u> <u>Estimated</u>	<u>FY 2008</u> <u>Proposed</u>	<u>FY 2009</u> <u>Proposed</u>
<b><u>Revenues and Expenditures (a)</u></b>				
Revenues	\$806,108,659	\$854,989,914	\$867,937,706	\$876,367,566
Expenditures and Transfers	<u>807,097,513</u>	<u>855,996,609</u>	<u>883,022,642</u>	<u>905,885,427</u>
Net Increase (Decrease)	(\$988,854)	(\$1,006,695)	(\$15,084,936)	(\$29,517,861)
<b><u>Fund Balance and Reserves</u></b>				
Fund Balance, July 1				
Restricted	\$9,894,091	\$11,273,077	\$11,273,077	\$11,273,077
Unrestricted	<u>48,496,813</u>	<u>46,128,973</u>	<u>45,122,278</u>	<u>30,037,342</u>
Total	\$58,390,904	\$57,402,050	\$56,395,355	\$41,310,419
Compensated Absences	\$24,836,341	\$23,262,901	\$22,957,840	\$23,416,997
Investment in Plant	\$1,311,066,022	\$1,326,241,720	\$1,333,954,948	\$1,341,745,308
Changes to Fund Balance				
Operating Change	(\$988,854)	(\$1,006,695)	(\$15,084,936)	(\$29,517,861)
Other Change	<u>\$15,175,698</u>	<u>\$7,713,228</u>	<u>\$7,790,360</u>	<u>\$7,868,264</u>
Net Increase (Decrease)	\$14,186,844	\$6,706,533	(\$7,294,576)	(\$21,649,597)
Fund Balance, June 30				
Restricted	\$11,273,077	\$11,273,077	\$11,273,077	\$11,273,077
Unrestricted	<u>46,128,973</u>	<u>45,122,278</u>	<u>30,037,342</u>	<u>519,481</u>
Total	\$57,402,050	\$56,395,355	\$41,310,419	\$11,792,558
Compensated Absences	\$23,262,901	\$22,957,840	\$23,416,997	\$23,885,336
Investment in Plant	\$1,326,241,720	\$1,333,954,948	\$1,341,745,308	\$1,349,613,572

(a) Excluding Higher Education State Matching Grant

# UNIVERSITY OF CONNECTICUT

## Total Funds Summary

Fund	FY 2006 Actual	FY 2007 Estimated	FY 2008 Current Services	FY 2008 Requested	FY 2009 Current Services	FY 2009 Requested
General Fund	\$205,807,492	\$222,127,561	\$226,114,623	\$232,672,623	\$228,178,125	\$239,238,125
General Fund Fringe	79,868,402	83,634,486	86,992,555	89,519,352	89,589,731	93,851,148
Operating Fund	453,945,455	480,192,856	498,832,881	498,832,881	515,978,499	515,978,500
Research	67,476,164	70,041,707	71,082,583	71,082,583	72,139,072	72,139,072
<b>TOTAL</b>	<b>\$807,097,513</b>	<b>\$855,996,609</b>	<b>\$883,022,642</b>	<b>\$892,107,439</b>	<b>\$905,885,427</b>	<b>\$921,206,845</b>
Higher Ed Matching Grant	1,531,865	4,097,274	7,380,194	7,380,194		
<b>GRAND TOTAL</b>	<b>\$808,629,378</b>	<b>\$860,093,883</b>	<b>\$890,402,836</b>	<b>\$899,487,633</b>	<b>\$905,885,427</b>	<b>\$921,206,845</b>

## Constituent Unit Position Summary \*

All Funds	FY 2006 Actual	FY 2007 Estimated	FY 2008 Current Services	FY 2008 Requested	FY 2009 Current Services	FY 2009 Requested
Instruction	2,486.9	2,472.6	2,472.6	2,507.6	2,472.6	2,542.6
Organized Research	631.3	636.7	636.7	642.7	636.7	642.7
Public Service	393.5	389.7	389.7	389.7	389.7	389.7
Academic Support	530.7	540.1	540.1	555.1	540.1	569.1
Libraries	137.0	140.6	140.6	140.6	140.6	140.6
Student Services	315.2	316.5	316.5	316.5	316.5	316.5
Institutional Support	512.5	523.0	523.0	523.0	523.0	523.0
Physical Plant O & M	278.0	276.0	277.3	277.3	277.3	277.3
<b>Total E &amp; G</b>	<b>5,285.1</b>	<b>5,295.3</b>	<b>5,296.6</b>	<b>5,352.6</b>	<b>5,296.6</b>	<b>5,401.6</b>
Auxiliary Enterprises	772.5	775.6	775.7	775.7	775.7	775.7
<b>GRAND TOTAL</b>	<b>6,057.5</b>	<b>6,070.9</b>	<b>6,072.3</b>	<b>6,128.3</b>	<b>6,072.3</b>	<b>6,177.3</b>
Change from Prior Year		0.2%	0.0%	0.9%	0.0%	0.8%

\*Funded FTE Positions.

## UCONN - AVERY POINT REGIONAL CAMPUS

### Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund						
Operating Fund	\$14,298,928	\$14,727,896	\$15,169,733	\$15,169,733	\$15,624,825	\$15,624,825
Research	7,464,192	6,975,561	6,975,561	6,975,561	6,975,561	6,975,561
<b>TOTAL</b>	<b>\$21,763,120</b>	<b>\$21,703,457</b>	<b>\$22,145,294</b>	<b>\$22,145,294</b>	<b>\$22,600,386</b>	<b>\$22,600,386</b>

### Institutional Position Summary\*

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	39.3	37.8	37.8	37.8	37.8	37.8
Organized Research	0.5	-	-	-	-	-
Public Service	8.8	8.8	8.8	8.8	8.8	8.8
Academic Support	13.6	14.1	14.1	14.1	14.1	14.1
Libraries	1.3	1.8	1.8	1.8	1.8	1.8
Student Services	7.7	7.7	7.7	7.7	7.7	7.7
Institutional Support	6.7	6.7	6.7	6.7	6.7	6.7
Physical Plant O & M	12.3	13.3	13.3	13.3	13.3	13.3
			-	-	-	-
<b>Total E &amp; G</b>	<b>90.2</b>	<b>90.2</b>	<b>90.2</b>	<b>90.2</b>	<b>90.2</b>	<b>90.2</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>90.2</b>	<b>90.2</b>	<b>90.2</b>	<b>90.2</b>	<b>90.2</b>	<b>90.2</b>

\*Funded FTE Positions.



## UCONN - HARTFORD REGIONAL CAMPUS

### Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund						
Operating Fund	\$11,614,064	\$11,962,486	\$12,321,360	\$12,321,360	\$12,691,001	\$12,691,001
Research	761,991	749,505	749,505	749,505	749,505	749,505
<b>TOTAL</b>	<b>\$12,376,055</b>	<b>\$12,711,991</b>	<b>\$13,070,865</b>	<b>\$13,070,865</b>	<b>\$13,440,506</b>	<b>\$13,440,506</b>

### Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	66.8	66.8	66.8	66.8	66.8	66.8
Organized Research	-	-	-	-	-	-
Public Service	10.0	10.0	10.0	10.0	10.0	10.0
Academic Support	13.4	12.4	12.4	12.4	12.4	12.4
Libraries	5.5	5.5	5.5	5.5	5.5	5.5
Student Services	9.3	9.3	9.3	9.3	9.3	9.3
Institutional Support	1.9	1.9	1.9	1.9	1.9	1.9
Physical Plant O & M	6.5	7.0	7.0	7.0	7.0	7.0
<b>Total, Educ. &amp; General</b>	<b>113.3</b>	<b>112.8</b>	<b>112.8</b>	<b>112.8</b>	<b>112.8</b>	<b>112.8</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>113.3</b>	<b>112.8</b>	<b>112.8</b>	<b>112.8</b>	<b>112.8</b>	<b>112.8</b>

\*Funded FTE Positions.

# UCONN - SCHOOL OF LAW

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund						
Operating Fund	\$21,015,338	\$21,622,350	\$22,271,021	\$22,271,021	\$22,939,151	\$22,939,151
Research	23,448	23,448	23,448	23,448	23,448	23,448
<b>TOTAL</b>	<b>\$21,038,786</b>	<b>\$21,645,798</b>	<b>\$22,294,469</b>	<b>\$22,294,469</b>	<b>\$22,962,599</b>	<b>\$22,962,599</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	69.9	71.8	71.8	71.8	71.8	71.8
Organized Research	-	-	-	-	-	-
Public Service	4.4	4.6	4.6	4.6	4.6	4.6
Academic Support	19.0	16.2	16.2	16.2	16.2	16.2
Libraries	19.0	20.0	20.0	20.0	20.0	20.0
Student Services	14.1	16.1	16.1	16.1	16.1	16.1
Institutional Support	0.1	0.1	0.1	0.1	0.1	0.1
Physical Plant O & M	0.7	0.7	0.7	0.7	0.7	0.7
<b>Total, Educ. &amp; General</b>	<b>127.1</b>	<b>129.3</b>	<b>129.3</b>	<b>129.3</b>	<b>129.3</b>	<b>129.3</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>127.1</b>	<b>129.3</b>	<b>129.3</b>	<b>129.3</b>	<b>129.3</b>	<b>129.3</b>

\*Funded FTE Positions.

## UCONN - SCHOOL OF SOCIAL WORK

### Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund						
Operating Fund	\$10,266,630	\$10,574,629	\$10,891,868	\$10,891,868	\$11,218,624	\$11,218,624
Research	606,232	388,220	388,220	388,220	388,220	388,220
<b>TOTAL</b>	<b>\$10,872,862</b>	<b>\$10,962,849</b>	<b>\$11,280,088</b>	<b>\$11,280,088</b>	<b>\$11,606,844</b>	<b>\$11,606,844</b>

### Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	46.8	47.7	47.7	47.7	47.7	47.7
Organized Research	7.6	7.5	7.5	7.5	7.5	7.5
Public Service	33.2	32.3	32.3	32.3	32.3	32.3
Academic Support	13.5	12.5	12.5	12.5	12.5	12.5
Libraries	-	-	-	-	-	-
Student Services	3.0	3.0	3.0	3.0	3.0	3.0
Institutional Support	-	-	-	-	-	-
Physical Plant O & M	-	-	-	-	-	-
<b>Total, Educ. &amp; General</b>	<b>104.0</b>	<b>103.0</b>	<b>103.0</b>	<b>103.0</b>	<b>103.0</b>	<b>103.0</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>104.0</b>	<b>103.0</b>	<b>103.0</b>	<b>103.0</b>	<b>103.0</b>	<b>103.0</b>

\*Funded FTE Positions.

## UCONN - STAMFORD REGIONAL CAMPUS

### Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund						
Operating Fund	\$16,308,648	\$16,797,907	\$17,301,845	\$17,301,845	\$17,820,900	\$17,820,900
Research	2,309					
<b>TOTAL</b>	<b>\$16,310,957</b>	<b>\$16,797,907</b>	<b>\$17,301,845</b>	<b>\$17,301,845</b>	<b>\$17,820,900</b>	<b>\$17,820,900</b>

### Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	94.2	94.2	94.2	94.2	94.2	94.2
Organized Research	-	-	-	-	-	-
Public Service	37.1	37.5	37.5	37.5	37.5	37.5
Academic Support	11.0	14.0	14.0	14.0	14.0	14.0
Libraries	6.8	6.8	6.8	6.8	6.8	6.8
Student Services	20.1	21.1	21.1	21.1	21.1	21.1
Institutional Support	12.0	12.0	12.0	12.0	12.0	12.0
Physical Plant O & M	3.0	3.0	3.0	3.0	3.0	3.0
<b>Total, Educ. &amp; General</b>	<b>184.3</b>	<b>188.7</b>	<b>188.7</b>	<b>188.7</b>	<b>188.7</b>	<b>188.7</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>184.3</b>	<b>188.7</b>	<b>188.7</b>	<b>188.7</b>	<b>188.7</b>	<b>188.7</b>

\*Funded FTE Positions.

# UCONN - STORRS CAMPUS

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund						
Operating Fund	\$617,821,446	\$663,547,236	\$685,598,927	\$694,683,724	\$703,971,552	\$719,292,969
Research	58,832,163	61,904,973	62,945,849	62,945,849	64,002,338	64,002,338
<b>TOTAL</b>	<b>\$676,653,609</b>	<b>\$725,452,209</b>	<b>\$748,544,776</b>	<b>\$757,629,573</b>	<b>\$767,973,890</b>	<b>\$783,295,307</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	2,090.4	2,073.8	2,073.8	2,108.8	2,073.8	2,143.8
Organized Research	623.2	629.2	629.2	635.2	629.2	635.2
Public Service	287.0	283.6	283.6	283.6	283.6	283.6
Academic Support	433.9	444.2	444.2	459.2	444.2	473.2
Libraries	99.9	101.5	101.5	101.5	101.5	101.5
Student Services	247.6	245.9	245.9	245.9	245.9	245.9
Institutional Support	484.8	494.8	494.8	494.8	494.8	494.8
Physical Plant O & M	247.5	244.0	245.3	245.3	245.3	245.3
<b>Total, Educ. &amp; General</b>	<b>4,514.4</b>	<b>4,517.0</b>	<b>4,518.3</b>	<b>4,574.3</b>	<b>4,518.3</b>	<b>4,623.3</b>
<b>Auxiliary Enterprises</b>	<b>772.5</b>	<b>775.6</b>	<b>775.7</b>	<b>775.7</b>	<b>775.7</b>	<b>775.7</b>
<b>GRAND TOTAL</b>	<b>5,286.8</b>	<b>5,292.6</b>	<b>5,294.0</b>	<b>5,350.0</b>	<b>5,294.0</b>	<b>5,399.0</b>

\*Funded FTE Positions.

# UCONN - TORRINGTON REGIONAL CAMPUS

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund						
Operating Fund	\$2,152,160	\$2,216,725	\$2,283,227	\$2,283,227	\$2,351,723	\$2,351,723
Research						
<b>TOTAL</b>	<b>\$2,152,160</b>	<b>\$2,216,725</b>	<b>\$2,283,227</b>	<b>\$2,283,227</b>	<b>\$2,351,723</b>	<b>\$2,351,723</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	13.4	13.4	13.4	13.4	13.4	13.4
Organized Research	-	-	-	-	-	-
Public Service	5.3	5.3	5.3	5.3	5.3	5.3
Academic Support	3.8	3.8	3.8	3.8	3.8	3.8
Libraries	1.3	1.8	1.8	1.8	1.8	1.8
Student Services	4.7	4.7	4.7	4.7	4.7	4.7
Institutional Support	-	0.5	0.5	0.5	0.5	0.5
Physical Plant O & M	3.0	3.0	3.0	3.0	3.0	3.0
<b>Total, Educ. &amp; General</b>	<b>31.4</b>	<b>32.4</b>	<b>32.4</b>	<b>32.4</b>	<b>32.4</b>	<b>32.4</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>31.4</b>	<b>32.4</b>	<b>32.4</b>	<b>32.4</b>	<b>32.4</b>	<b>32.4</b>

\*Funded FTE Positions.

# UCONN - WATERBURY REGIONAL CAMPUS

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund						
Operating Fund	\$10,814,915	\$11,139,362	\$11,473,543	\$11,473,543	\$11,817,750	\$11,817,750
Research						
<b>TOTAL</b>	<b>\$10,814,915</b>	<b>\$11,139,362</b>	<b>\$11,473,543</b>	<b>\$11,473,543</b>	<b>\$11,817,750</b>	<b>\$11,817,750</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	66.0	67.1	67.1	67.1	67.1	67.1
Organized Research	-	-	-	-	-	-
Public Service	7.7	7.7	7.7	7.7	7.7	7.7
Academic Support	22.5	22.9	22.9	22.9	22.9	22.9
Libraries	3.3	3.3	3.3	3.3	3.3	3.3
Student Services	8.8	8.8	8.8	8.8	8.8	8.8
Institutional Support	7.0	7.0	7.0	7.0	7.0	7.0
Physical Plant O & M	5.0	5.0	5.0	5.0	5.0	5.0
<b>Total, Educ. &amp; General</b>	<b>120.3</b>	<b>121.8</b>	<b>121.8</b>	<b>121.8</b>	<b>121.8</b>	<b>121.8</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>120.3</b>	<b>121.8</b>	<b>121.8</b>	<b>121.8</b>	<b>121.8</b>	<b>121.8</b>

\*Funded FTE Positions.





# UNIVERSITY OF CONNECTICUT HEALTH CENTER

## FY 2007-09 Operating Budget Request\*

	FY 2008 Requested		
	General Fund	Operating Fund	Total Budget
<b>FY 2007 ESTIMATED EXPENDITURES</b>	<b>\$77,120,245</b>	<b>\$187,341,531</b>	<b>\$264,461,776</b>
Surplus Appropriation	(200,000)		(200,000)
Adjustments	3,076,810	14,497,976	17,574,786
<b>FY 2008 CURRENT SERVICES</b>	<b>\$79,997,055</b>	<b>\$201,839,507</b>	<b>\$281,836,562</b>
<b>Change</b>	<b>3.7%</b>	<b>7.7%</b>	<b>6.6%</b>
<b>EXPANSION OPTIONS</b>			
1. Academic Gap	13,531,458		13,531,458
<b>FY 2008 TOTAL REQUEST</b>	<b>\$93,528,513</b>	<b>\$201,839,507</b>	<b>\$295,368,020</b>
<b>Change</b>	<b>21.3%</b>	<b>7.7%</b>	<b>11.7%</b>

This budget request does not contain any collective bargaining increases for contracts that remain unsettled for FY 2008 and does not include tuition increases for the biennium. Any proposed tuition increase will be reviewed by the Board of Governors in early 2007. The current services request does include annualization of current contracts and excludes one-time surplus appropriations. What the University calls the Academic Gap represents the single expansion option. The Academic Gap is the difference between the costs associated with the research and education enterprise and the revenues received for that purpose. This gap can no longer be met with surplus hospital funding and is largely a reflection of the limited State funding of recent years. The Health Center proposes an increase to the Block Grant base to alleviate this situation.

\* excludes fringe benefits, JDH, Research and Correctional Managed Care.

# UNIVERSITY OF CONNECTICUT HEALTH CENTER

## FY 2007-09 Operating Budget Request\*

	FY 2009 Requested		
	General Fund	Operating Fund	Total Budget
<b>FY 2008 CURRENT SERVICES</b>	<b>\$79,997,055</b>	<b>\$201,839,507</b>	<b>\$281,836,562</b>
Adjustments	3,199,882	13,992,548	17,192,430
<b>FY 2009 CURRENT SERVICES</b>	<b>\$83,196,937</b>	<b>\$215,832,055</b>	<b>\$299,028,992</b>
<b>Change</b>	<b>4.0%</b>	<b>6.9%</b>	<b>6.1%</b>
<b>EXPANSION OPTIONS</b>			
1. Academic Gap	20,004,870		20,004,870
<b>FY 2009 TOTAL REQUEST</b>	<b>\$103,201,807</b>	<b>\$215,832,055</b>	<b>\$319,033,862</b>
<b>Change</b>	<b>29.0%</b>	<b>6.9%</b>	<b>13.2%</b>

The second year of the biennium does not include collective bargaining or tuition increases, but continues annualization of current contracts. The Academic Gap expansion option has grown by \$6.5 million and reflects the worsening shortfall in the academic operation.

\* excludes fringe benefits, JDH, Research and Correctional Managed Care.

**UNIVERSITY OF CONNECTICUT HEALTH CENTER**  
**Summary of 2007-2009 Operating Budget Request**  
**Expansion Options**

<b>Option Title</b>	<b>FY 2008</b>	<b>FY 2009</b>
1. Academic Gap	\$13,531,458	\$20,004,870
<b>Total</b>	<b>\$13,531,458</b>	<b>\$20,004,870</b>

**1. Academic Gap**

The Academic Gap is the difference between the costs associated with the research and education enterprise, including the costs of meeting State mandates, and the revenues received for that purpose. Those revenues include tuition and fees, research grants and State support. In previous years, the hospital has been able to fill the gap due to improved operating results that are primarily due to increased volumes and expense management. However, the hospital's ability to continue to fill the gap is unlikely. Since JDH is the second smallest academic hospital in the country, facility capacity will limit future volume increases. Other challenges include Medicare and Medicaid reimbursements and increasing fringe benefit costs as well as the hospital's inability to reinvest in itself while it is covering these costs. The Health Center proposes an increase to the Block grant base of \$13.5 million in FY 2008 and \$20.0 million in FY 2009 to alleviate this situation.

# UNIVERSITY OF CONNECTICUT HEALTH CENTER

## Major Object Summary General Fund

	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>		<b>FY 2009</b>	
	<b>Actual</b>	<b>Estimated</b>	<b>Current Services</b>	<b>FY 2008 Requested</b>	<b>Current Services</b>	<b>FY 2009 Requested</b>
Personal Services	\$76,161,417	\$76,920,245	\$79,997,055	\$79,997,055	\$83,196,937	\$83,196,937
Health Professions Partnership		200,000				
Academic Gap				13,531,458		20,004,870
<b>TOTAL</b>	<b>\$76,161,417</b>	<b>\$77,120,245</b>	<b>\$79,997,055</b>	<b>\$93,528,513</b>	<b>\$83,196,937</b>	<b>\$103,201,807</b>
General Fund Fringe Benefits	25,730,691	27,841,309	29,397,091	29,397,091	31,881,530	31,881,530
<b>GRAND TOTAL</b>	<b>\$101,892,108</b>	<b>\$104,961,554</b>	<b>\$109,394,146</b>	<b>\$122,925,604</b>	<b>\$115,078,467</b>	<b>\$135,083,337</b>

**UNIVERSITY OF CONNECTICUT HEALTH CENTER**  
**Operating Budget Summary**  
**All Funds**

	<u>FY 2006 Actual</u>	<u>FY 2007 Estimated</u>	<u>FY 2008 Current Services</u>	<u>FY 2008 Requested</u>	<u>FY 2009 Current Services</u>	<u>FY 2009 Requested</u>
<b>REVENUES</b>						
Student Tuition & Fees	\$12,537,530	\$14,942,885	\$15,684,406	\$15,684,406	\$16,467,373	\$16,467,373
State Appropriations (a)	76,161,417	76,920,245	79,997,055	93,528,513	83,196,937	103,201,807
State Fringe Benefits	25,730,691	27,841,309	29,397,091	29,397,091	31,881,530	31,881,530
Federal Grants & Contracts	66,746,225	70,399,521	74,982,469	74,982,469	79,847,712	79,847,712
State Grants & Contracts	4,047,077	3,597,240	3,787,928	3,787,928	3,985,858	3,985,858
Private Gifts & Grants	19,759,260	17,562,995	18,494,000	18,494,000	19,460,363	19,460,363
Investment Income	2,232,433	2,706,285	2,826,043	2,826,043	2,957,319	2,957,319
Endowment Income	2,765,490	4,021,680	3,564,500	3,564,500	3,671,435	3,671,435
Interns & Residents	29,174,479	29,652,211	30,838,299	30,838,299	32,443,943	32,443,943
Sales & Service Auxiliary	14,416,164	16,952,402	17,551,795	17,551,795	18,169,171	18,169,171
Net Patient Revenue	283,908,465	299,556,015	315,045,256	315,045,256	328,283,607	328,283,607
Other Income	3,337,395	5,480,662	5,816,440	5,816,440	6,132,148	6,132,148
Correctional Mgd. Care	86,721,312	90,677,037	95,974,853	95,974,853	101,519,497	101,519,497
<b>TOTAL REVENUES</b>	<b>\$627,537,938</b>	<b>\$660,310,487</b>	<b>\$693,960,135</b>	<b>\$707,491,593</b>	<b>\$728,016,893</b>	<b>\$748,021,763</b>
<b>EXPENDITURES</b>						
Academic Services:						
Medical School	\$102,059,778	\$106,955,423	\$112,538,881	\$112,538,881	\$118,675,710	\$118,675,710
Dental School	19,126,030	22,922,861	25,429,924	25,429,924	27,504,092	27,504,092
Research Activity	93,770,864	92,110,634	99,564,437	99,564,437	108,409,984	108,409,984
Total Academic Services	\$214,956,672	\$221,988,918	\$237,533,242	\$237,533,242	\$254,589,786	\$254,589,786
Operating Support	\$72,907,218	\$76,942,004	\$81,563,187	\$81,563,187	\$86,888,683	\$86,888,683
Patient Care:						
John Dempsey Hospital	\$185,906,777	\$187,821,652	\$199,090,201	\$199,090,201	\$210,270,805	\$210,270,805
JDH Renovations			4,031,458	4,031,458		
UConn Medical Group	68,384,002	75,752,478	81,629,456	81,629,456	87,213,153	87,213,153
CMHC Pharmacy	2,710,021	2,925,748	2,863,908	2,863,908	3,144,330	3,144,330
Dental Clinics	7,148,463	9,530,319	10,072,205	10,072,205	10,628,884	10,628,884
Correctional Mgd. Care	82,398,471	85,336,041	90,390,090	90,390,090	95,779,816	95,779,816
Total Patient Care	\$346,547,734	\$361,366,238	\$388,077,318	\$388,077,318	\$407,036,988	\$407,036,988
<b>TOTAL EXPENDITURES</b>	<b>\$634,411,624</b>	<b>\$660,297,160</b>	<b>\$707,173,747</b>	<b>\$707,173,747</b>	<b>\$748,515,457</b>	<b>\$748,515,457</b>
<b>Surplus/(Deficit)</b>	<b>(\$6,873,686)</b>	<b>\$13,327</b>	<b>(\$13,213,612)</b>	<b>\$317,846</b>	<b>(\$20,498,564)</b>	<b>(\$493,694)</b>

(a) Includes general fund, operating fund, research fund, and clinical programs; excludes Higher Education Matching Grant.

Does not include surplus funding for Health Professions Partnership of \$200,000.

# UNIVERSITY OF CONNECTICUT HEALTH CENTER

## Statement of Changes in Fund Balance All Funds

	<u>FY 2006 Actual</u>	<u>FY 2007 Estimated</u>	<u>FY 2008 Estimated</u>	<u>FY 2009 Estimated</u>
<b><u>Revenues and Expenditures</u></b>				
Revenues	\$627,537,938	\$660,310,487	\$707,491,593	\$748,021,763
Expenditures and Transfers	<u>634,411,624</u>	<u>660,297,160</u>	<u>707,173,747</u>	<u>748,515,457</u>
Net Increase (Decrease)	(\$6,873,686)	\$13,327	\$317,846	(\$493,694)
<b><u>Fund Balance and Reserves</u></b>				
Fund Balance, July 1				
Restricted (a)	\$10,943,134	\$5,459,663	\$5,623,453	\$5,792,156
Unrestricted (b)	<u>46,889,302</u>	<u>42,688,778</u>	<u>77,796,038</u>	<u>80,129,919</u>
Total	\$57,832,436	\$48,148,441	\$83,419,491	\$85,922,075
Compensated Absences	\$35,021,430	\$32,841,356		
Investment in Plant	\$173,142,838	\$175,200,362	\$180,456,373	\$185,870,064
Operating Change	(\$6,873,686)	\$13,327	\$317,846	(\$493,694)
Fund Balance, June 30				
Restricted	\$5,459,663	\$5,623,453	\$5,792,156	\$5,965,921
Unrestricted ©	<u>42,688,778</u>	<u>77,796,038</u>	<u>80,129,919</u>	<u>82,533,817</u>
Total	\$48,148,441	\$83,419,491	\$85,922,075	\$88,499,738
Compensated Absences	\$32,841,356			
Investment in Plant	\$175,200,362	\$180,456,373	\$185,870,064	\$191,446,166

(a) Include Research Funds.

(b) Include Operating, JDH and Dental Clinics Funds

© The compensated absences are not estimated separately from other unrestricted funds beginning in 2007.

# UNIVERSITY OF CONNECTICUT HEALTH CENTER

## Total Funds Summary

Fund	FY 2006 Actual	FY 2007 Estimated	FY 2008 Current Services	FY 2008 Requested	FY 2009 Current Services	FY 2009 Requested
General Fund	\$76,161,417	\$77,120,245	\$79,997,055	\$93,528,513	\$83,196,937	\$103,201,807
General Fund Fringe	25,730,691	27,841,309	29,397,091	29,397,091	31,881,530	31,881,530
Operating Fund	170,443,404	190,067,279	191,489,803	191,171,957	198,477,851	198,477,851
Research	93,770,864	92,110,634	99,564,437	99,564,437	108,409,954	108,409,954
John Dempsey	185,906,777	187,821,652	203,121,659	203,121,659	210,270,805	210,270,805
Correctional Mgd. Care	82,398,471	85,336,041	90,390,090	90,390,090	95,779,816	95,779,816
<b>TOTAL</b>	<b>\$634,411,624</b>	<b>\$660,297,160</b>	<b>\$693,960,135</b>	<b>\$707,173,747</b>	<b>\$728,016,893</b>	<b>\$748,021,763</b>

## Constituent Unit Position Summary\*

All Funds	FY 2006 Actual	FY 2007 Estimated	FY 2008 Current Services	FY 2008 Requested	FY 2009 Current Services	FY 2009 Requested
Medical School	505.0	498.0	513.0	513.0	525.0	525.0
Dental School	157.0	166.0	171.0	171.0	175.0	175.0
Research	917.0	873.0	898.0	898.0	921.0	931.0
John Dempsey Hospital	1,217.0	1,228.0	1,262.0	1,262.0	1,295.0	1,295.0
Uconn Medical Group	556.0	588.0	604.0	604.0	620.0	620.0
CMHC Pharmacy	22.0	29.0	30.0	30.0	30.0	30.0
Dental Clinics	64.0	82.0	84.0	84.0	87.0	87.0
Correctional Mgd. Care	685.0	679.0	698.0	698.0	716.0	716.0
Institutional Support	487.0	519.0	533.0	533.0	548.0	548.0
<b>GRAND TOTAL</b>	<b>4,610.0</b>	<b>4,662.0</b>	<b>4,793.0</b>	<b>4,793.0</b>	<b>4,917.0</b>	<b>4,927.0</b>
Change from Prior Year		1.1%	2.8%	2.8%	2.6%	2.8%

\*Funded FTE Positions.

There is no general fund position growth associated with expansion requests.





# CONNECTICUT STATE UNIVERSITY

## FY 2007-09 Operating Budget Request

	FY 2008 Requested		
	General Fund	Operating Fund	Total Budget
<b>FY 2007 ESTIMATED EXPENDITURES</b>	<b>\$153,956,262</b>	<b>\$334,096,644</b>	<b>\$488,052,906</b>
Collective Bargaining, Inflation & Other Adj.	2,338,225	6,065,763	8,403,988
Tuition freeze Inflation	137,801		137,801
New facilities operating cost	457,883		457,883
<b>FY 2008 CURRENT SERVICES</b>	<b>\$156,890,171</b>	<b>\$340,162,407</b>	<b>\$497,052,578</b>
<b>Change</b>	<b>1.9%</b>	<b>1.8%</b>	<b>1.8%</b>
 <b>EXPANSION OPTIONS</b>			
1. Full-time Faculty Expansion	1,300,000		1,300,000
2. Operations & Maintenance	4,402,323		4,402,323
3. Academic & Student Support Services	2,300,909		2,300,909
4. Base Energy Adjustment	4,949,441		4,949,441
5. Energy Beyond Current Services	2,439,396		2,439,396
<b>Subtotal Expansion Options</b>	<b>\$15,392,069</b>		<b>\$15,392,069</b>
 <b>FY 2008 TOTAL REQUEST</b>	 <b>\$172,282,240</b>	 <b>\$340,162,407</b>	 <b>\$512,444,647</b>
<b>Change</b>	<b>11.9%</b>	<b>1.8%</b>	<b>5.0%</b>

This budget request does not contain any collective bargaining for contracts that remain unsettled for FY 2008 and includes only a minimal tuition and fee increase for the biennium. Any proposed tuition and fee increases will be reviewed by the Board of Governors in early 2007. The current services request does include estimated operations and maintenance funding for new facilities coming online, annualization of FY 2007 collective bargaining increases and a very modest inflation figure. The expansion options include a request to begin the implementation of a five-year plan to add 120 new full-time faculty with 18 added in FY 2008. In addition, an increase of 45 student support services staff is requested in such areas as counseling, financial aid, registrar and bursar offices as a result of funding shortfalls and the 2003 ERIP. With the tremendous growth in the physical plant since 1997, CSU has received only about 35 percent of funding needed for operations and maintenance and is seeking to bring the funding level to 70 percent. This level of funding will provide 27 positions. Finally, CSU is requesting an adjustment in base energy costs for both general and auxiliary fund facilities to make up the 35 percent increase in FY 2006. CSU is also seeking additional energy funding beyond the 0.9 percent current service level allowed in FY 2008 per OPM guidelines.

# CONNECTICUT STATE UNIVERSITY

## FY 2007-09 Operating Budget Request

	FY 2009 Requested		
	General Fund	Operating Fund	Total Budget
<b>FY 2008 CURRENT SERVICES</b>	<b>\$156,890,171</b>	<b>\$340,162,407</b>	<b>\$497,052,578</b>
Collective Bargaining, Inflation & Other Adj.	868,711	10,085,280	10,953,991
ERIP Payout	(1,548,890)		(1,548,890)
Tuition freeze Inflation	140,695		140,695
New facilities operating cost	1,965,960		1,965,960
<b>FY 2009 CURRENT SERVICES</b>	<b>\$158,316,647</b>	<b>\$350,247,687</b>	<b>\$508,564,334</b>
<b>Change</b>	<b>0.9%</b>	<b>3.0%</b>	<b>2.3%</b>
 <b>EXPANSION OPTIONS</b>			
1. Full-time Faculty Expansion	2,900,000		2,900,000
2. Operations & Maintenance	4,402,323		4,402,323
3. Academic & Student Support Services	2,317,721		2,317,721
4. Base Energy Adjustment	4,949,441		4,949,441
5. Energy Beyond Current Services	4,771,963		4,771,963
<b>Subtotal Expansion Options</b>	<b>\$19,341,448</b>		<b>\$19,341,448</b>
 <b>FY 2009 TOTAL REQUEST</b>	 <b>\$177,658,095</b>	 <b>\$350,247,687</b>	 <b>\$527,905,782</b>
<b>Change</b>	<b>13.2%</b>	<b>3.0%</b>	<b>6.2%</b>

The second year of the biennium contains no settled collective bargaining increase and minimal tuition and fee increases, but current services includes new facility costs and inflation. Expansion includes a request for an additional 24 new faculty to complete the second year of the five-year plan to increase faculty. Along with the faculty request is the request for continuation of Academic and Student Support Services from FY 2008 with a modest inflationary adjustment. CSU is seeking the continuation of both the operations and maintenance and base energy adjustment expansion requests with no increase in FY 2009. As in FY 2008, CSU is seeking additional funding above the current service level of 0.6 percent for energy.

# CONNECTICUT STATE UNIVERSITY

## Summary of 2007-2009 Operating Budget Request

### Other Funding Request

Option Title	FY 2008	FY 2009
1. Full-time Faculty Expansion	\$1,300,000	\$2,900,000
2. Unfunded Operations & Maintenance New Facilities	4,402,323	4,402,323
3. Academic & Student Support Services	2,300,909	2,317,721
4. Base Energy Adjustment	4,949,441	4,949,441
5. Energy Beyond Current Services	2,439,396	4,771,963
<b>Total</b>	<b>\$15,392,069</b>	<b>\$19,341,448</b>

#### 1. Full-time Faculty Expansion

The Connecticut State University System (CSU) is requesting state support to begin the implementation of a five-year plan to add 120 new full-time faculty. In FY 2008, CSU is requesting \$1.3 million to add 18 new faculty; in FY 2009, CSU is requesting an additional \$1.6 million (\$2.9 cumulative) to add 24 new faculty for a total of 42. More full-time faculty will enable CSU to continue to address the State's workforce development needs, including initiating a number of important new programs. CSU faculty members not only teach, they also serve as mentors, advisers and more.

#### 2. Unfunded O&M New Facilities

CSU has added 783,737 additional square feet in General Fund buildings since FY 1997. Over this same time period, they have received \$4.0 million in operating funds for new facilities, or approximately 35 percent of the funding needed for operations and maintenance of these buildings. This request includes monies that were not received in order to fund the necessary maintenance staff and operating costs at the 70 percent level to properly maintain the buildings that the State has so generously provided. This investment would provide funding for 27 positions.

#### 3. Academic & Student Support Services

CSU's enrollment has continued to grow in the face of funding shortfalls and reductions in non-faculty staffing due to the 2003 ERIP. As a consequence, proper staffing of student support areas such as counseling services, registrar's office, bursar's office and the financial aid office has suffered, resulting in inadequate provision of necessary student services. This investment would provide funding for 45 positions.

#### 4. Base Energy Adjustment

CSU's energy costs in FY 2006 increased by over 35 percent (\$4.9 million) from FY 2005 levels for both general (\$4.0 million) and auxiliary fund (\$0.9 million) facilities. Yet CSU has not received any additional funding from the State in recognition of these increased costs. The entire burden is borne by students, either in the form of increased fees or reduced services. Even if increases in energy costs do moderate over the coming biennium, the base over which they will be applied remains permanently inflated, as nowhere is it anticipated that energy costs will decline.

#### 5. Energy Beyond Current Services

The inflation factors used in the biennium for energy increases were those provided by OPM - 0.9 percent in FY 2008 and 0.6 percent in FY 2009. Actual energy costs each year of the biennium, excluding water, sewer, and refuse removal, are anticipated to exceed ten percent annually. Therefore, CSU is requesting \$2.4 million and \$4.8 million in FY 2008 and FY 2009, respectively, for both general fund and auxiliary fund facilities. The portion associated with general fund facilities is \$2.0 million in FY 2008 and \$3.9 million in FY 2009.

# CONNECTICUT STATE UNIVERSITY

## Major Object Summary General Fund

	<u>FY 2006 Actual</u>	<u>FY 2007 Estimated</u>	<u>FY 2008 Current Services</u>	<u>FY 2008 Requested</u>	<u>FY 2009 Current Services</u>	<u>FY 2009 Requested</u>
Personal Services	\$135,961,456	\$144,435,801	\$147,006,664	\$147,006,664	\$147,094,735	\$147,094,735
Other Expenses	1,875,958	1,940,781	1,781,757	1,781,757	1,477,098	1,477,098
Tuition Freeze	6,561,971	6,561,971	6,699,772	6,699,772	6,840,467	6,840,467
New Facilities		87,234	457,883	457,883	1,956,960	1,956,960
Waterbury Programs	924,169	930,475	944,095	944,095	947,387	947,387
Full-time Faculty Expansion				1,300,000		2,900,000
Operations & Maintenance				4,402,323		4,402,323
Academic & Student Support Services				2,300,909		2,317,721
Base Energy Adjustment				4,949,441		4,949,441
Energy Beyond Current Services				2,439,396		4,771,963
<b>Total</b>	<b>\$145,323,554</b>	<b>\$153,956,262</b>	<b>\$156,890,171</b>	<b>\$172,282,240</b>	<b>\$158,316,647</b>	<b>\$177,658,095</b>
Fringe Benefits	62,784,441	69,765,498	71,897,643	74,760,050	73,630,294	77,176,046
<b>Grand Total</b>	<b>\$208,107,995</b>	<b>\$223,721,760</b>	<b>\$228,787,814</b>	<b>\$247,042,290</b>	<b>\$231,946,941</b>	<b>\$254,834,141</b>
Energy	\$19,146,412	\$20,859,299	\$21,044,229	\$28,433,066	\$21,168,764	\$30,890,168

# CONNECTICUT STATE UNIVERSITY

## Operating Budget Summary All Funds

	<u>FY 2006</u> <u>Actual</u>	<u>FY 2007</u> <u>Estimated</u>	<u>FY 2008</u> <u>Current</u> <u>Services</u>	<u>FY 2008</u> <u>Requested</u>	<u>FY 2009</u> <u>Current</u> <u>Services</u>	<u>FY 2009</u> <u>Requested</u>
<b>REVENUES</b>						
Educational & General						
Student Tuition & Fees	\$214,289,395	\$228,048,827	\$232,234,479	\$232,234,479	\$238,747,436	\$238,747,436
State Appropriations	145,323,554	153,956,262	156,890,171	172,282,240	158,316,647	177,658,095
State Fringe Benefits	62,784,441	69,765,498	71,897,643	74,760,050	73,630,294	77,176,046
Federal Grants & Contracts	6,538,806	6,033,002	6,150,646	6,150,646	6,335,165	6,335,165
State Grants & Contracts	5,381,226	5,657,525	5,767,847	5,767,847	5,940,882	5,940,882
Private Gifts & Grants						
Investment Income	4,688,172	4,888,679	4,991,342	4,991,342	5,096,160	5,096,160
Federal Financial Aid	15,322,985	15,115,840	15,410,599	15,410,599	15,872,917	15,872,917
State Financial Aid	5,511,468	6,065,054	6,183,323	6,183,323	6,368,822	6,368,822
Sales & Service Education.						
Auxiliary Enterprises	58,770,343	61,074,794	62,341,502	62,341,502	64,311,472	64,311,472
Other Sources	1,465,628	6,475,016	7,082,669	7,082,669	7,574,833	7,574,833
<b>Total E&amp;G</b>	<b>\$520,076,018</b>	<b>\$557,080,497</b>	<b>\$568,950,221</b>	<b>\$587,204,697</b>	<b>\$582,194,628</b>	<b>\$605,081,828</b>
<b>EXPENDITURES</b>						
Educational & General						
Instruction	\$157,793,478	\$169,579,742	\$172,954,762	\$174,884,335	\$177,076,726	\$181,259,873
Research	3,544,062	3,751,704	3,823,482	3,823,482	3,916,867	3,916,867
Public Service	3,709,280	3,802,360	3,881,316	3,987,639	4,003,291	4,109,908
Academic Support	30,442,938	32,739,075	33,308,047	34,229,872	34,102,051	35,036,182
Library	18,175,936	19,699,716	20,095,616	20,195,191	20,588,751	20,688,588
Student Services	44,797,989	48,568,315	49,538,705	50,572,830	50,745,465	51,794,073
Institutional Support	77,356,034	85,007,746	86,302,555	88,537,936	88,326,498	90,574,791
Physical Plant	54,990,707	57,838,567	58,968,886	70,896,560	60,363,227	74,629,794
Student Aid	41,505,521	43,348,689	44,196,401	44,196,401	45,334,740	45,334,740
<b>Total E&amp;G Expenditures</b>	<b>\$432,315,945</b>	<b>\$464,335,914</b>	<b>\$473,069,770</b>	<b>\$491,324,246</b>	<b>\$484,457,616</b>	<b>\$507,344,816</b>
Transfers for Debt Service	31,180,244	33,595,572	34,775,085	34,775,085	35,523,184	35,523,184
<b>Total E&amp;G</b>	<b>\$463,496,189</b>	<b>\$497,931,486</b>	<b>\$507,844,855</b>	<b>\$526,099,331</b>	<b>\$519,980,800</b>	<b>\$542,868,000</b>
Auxiliary Enterprise						
Auxiliary Enterprise	55,855,749	59,886,918	61,105,366	61,105,366	62,213,828	62,213,828
Transfers for: (a)						
Bond Debt Liquidation						
Construction Projects						
Total, Auxiliary	\$55,855,749	\$59,886,918	\$61,105,366	\$61,105,366	\$62,213,828	\$62,213,828
<b>Total Current Expenditures</b>	<b>\$519,351,938</b>	<b>\$557,818,404</b>	<b>\$568,950,221</b>	<b>\$587,204,697</b>	<b>\$582,194,628</b>	<b>\$605,081,828</b>
<b>Surplus/(Deficit)</b>	<b>\$724,080</b>	<b>(\$737,907)</b>				

Schedule excludes Higher Education Matching Grant.

(a) Transfers to Plant Fund, Endowment Fund, Loan Fund, Etc.

# CONNECTICUT STATE UNIVERSITY

## Statement of Changes in Fund Balance

	<u>FY 2006 Actual</u>	<u>FY 2007 Estimated</u>	<u>FY 2008 Proposed</u>	<u>FY 2009 Proposed</u>
<b><u>Revenues and Expenditures (a)</u></b>				
Revenues	\$526,345,569	\$557,080,497	\$568,950,221	\$582,194,628
Expenditures and Transfers	<u>518,808,982</u>	<u>557,818,404</u>	<u>568,950,221</u>	<u>582,194,628</u>
Net Increase (Decrease)	\$7,536,587	(\$737,907)	\$0	\$0
<b><u>Fund Balance and Reserves</u></b>				
Fund Balance, July 1				
Restricted	(\$2,975,969)	\$2,483,044	\$2,483,044	\$2,483,044
Unrestricted	<u>13,010,171</u>	<u>15,087,745</u>	<u>14,349,838</u>	<u>14,349,838</u>
Total	\$10,034,202	\$17,570,789	\$16,832,882	\$16,832,882
Compensated Absences	\$29,076,706	\$28,741,497	\$30,000,000	\$31,500,000
Net Increase (Decrease)	\$7,536,587	(\$737,907)	\$0	\$0
Fund Balance, June 30				
Restricted	\$2,483,044	\$2,483,044	\$2,483,044	\$2,483,044
Unrestricted	<u>15,087,745</u>	<u>14,349,838</u>	<u>14,349,838</u>	<u>14,349,838</u>
Total	\$17,570,789	\$16,832,882	\$16,832,882	\$16,832,882
Compensated Absences	\$28,741,497	\$30,000,000	\$31,500,000	\$33,300,000

(a) Excluding Higher Education State Matching Grant

# CONNECTICUT STATE UNIVERSITY

## Total Funds Summary

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$145,323,554	\$153,956,262	\$156,890,171	\$172,282,240	\$158,316,647	\$177,658,095
General Fund Fringe	62,784,441	69,765,498	71,897,643	74,760,050	73,630,294	77,176,046
Operating Fund	311,243,943	334,096,645	340,162,407	340,162,407	350,247,687	350,247,687
<b>TOTAL</b>	<b>\$519,351,938</b>	<b>\$557,818,404</b>	<b>\$568,950,221</b>	<b>\$587,204,697</b>	<b>\$582,194,628</b>	<b>\$605,081,828</b>
Higher Ed Matching Grant	291,283	779,812	862,374	862,374		
<b>GRAND TOTAL</b>	<b>\$519,643,221</b>	<b>\$558,598,216</b>	<b>\$569,812,595</b>	<b>\$588,067,071</b>	<b>\$582,194,628</b>	<b>\$605,081,828</b>

## Constituent Unit Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	1,917.0	1,955.0	1,961.0	1,980.0	1,982.0	2,006.0
Organized Research	10.0	8.0	8.0	8.0	8.0	8.0
Public Service	13.0	18.0	18.0	19.0	19.0	19.0
Academic Support	178.0	177.0	179.0	190.0	192.0	192.0
Libraries	126.0	130.0	130.0	131.0	131.0	131.0
Student Services	440.0	449.0	452.0	465.0	467.0	467.0
Institutional Support	655.0	685.0	689.0	707.0	715.0	715.0
Physical Plant O & M	381.0	395.0	399.0	426.0	426.0	426.0
<b>Total E&amp;G</b>	<b>3,720.0</b>	<b>3,817.0</b>	<b>3,836.0</b>	<b>3,926.0</b>	<b>3,940.0</b>	<b>3,964.0</b>
Auxiliary Enterprises	203.0	209.0	211.0	211.0	211.0	211.0
<b>GRAND TOTAL</b>	<b>3,923.0</b>	<b>4,026.0</b>	<b>4,047.0</b>	<b>4,137.0</b>	<b>4,151.0</b>	<b>4,175.0</b>
Change from Prior Year		2.6%	0.5%	2.8%	2.6%	0.9%

\* Funded FTE Positions.

# CONNECTICUT STATE UNIVERSITY SYSTEM OFFICE

## Institutional Budget Summary by Fund

Fund	FY 2006 Actual	FY 2007 Estimated	FY 2008 Current Services	FY 2008 Requested	FY 2009 Current Services	FY 2009 Requested
General Fund	\$8,992,133	\$9,801,022	\$10,233,180	\$10,233,180	\$10,351,819	\$10,351,819
GF Fringe Benefits	1,652,842	2,075,849	2,255,043	2,255,043	2,367,722	2,367,722
Operating Fund	6,044,791	6,696,211	5,927,798	5,927,798	6,028,675	6,028,675
<b>TOTAL</b>	<b>\$16,689,766</b>	<b>\$18,573,082</b>	<b>\$18,416,021</b>	<b>\$18,416,021</b>	<b>\$18,748,216</b>	<b>\$18,748,216</b>

## Institutional Position Summary\*

All Funds	FY 2006 Actual	FY 2007 Estimated	FY 2008 Current Services	FY 2008 Requested	FY 2009 Current Services	FY 2009 Requested
Instruction	-	-	-	-	-	-
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-
Libraries	-	-	-	-	-	-
Student Services	-	-	-	-	-	-
Institutional Support	68.0	70.0	70.0	70.0	70.0	70.0
Physical Plant O & M	-	-	-	-	-	-
<b>Total, General Fund</b>	<b>68.0</b>	<b>70.0</b>	<b>70.0</b>	<b>70.0</b>	<b>70.0</b>	<b>70.0</b>
Auxiliary Enterprises	15.0	20.0	20.0	20.0	20.0	20.0
<b>GRAND TOTAL</b>	<b>83.0</b>	<b>90.0</b>	<b>90.0</b>	<b>90.0</b>	<b>90.0</b>	<b>90.0</b>
Change from Prior Year		8.4%	0.0%	0.0%	0.0%	0.0%

\*Funded FTE Positions.



# CENTRAL CONNECTICUT STATE UNIVERSITY

## Institutional Budget Summary by Fund

Fund	FY 2006 Actual	FY 2007 Estimated	FY 2008 Current Services	FY 2008 Requested	FY 2009 Current Services	FY 2009 Requested
General Fund	\$44,204,650	\$46,344,580	\$47,063,141	\$49,685,627	\$47,074,456	\$50,541,285
GF Fringe Benefits	20,492,887	22,464,631	23,109,317	23,532,782	23,646,496	24,289,697
Operating Fund	97,275,924	105,677,654	107,650,170	107,650,170	110,781,862	110,781,862
<b>TOTAL</b>	<b>\$161,973,461</b>	<b>\$174,486,865</b>	<b>\$177,822,628</b>	<b>\$180,868,579</b>	<b>\$181,502,814</b>	<b>\$185,612,844</b>

## Institutional Position Summary\*

All Funds	FY 2006 Actual	FY 2007 Estimated	FY 2008 Current Services	FY 2008 Requested	FY 2009 Current Services	FY 2009 Requested
Instruction	577.0	592.0	592.0	598.0	598.0	606.0
Organized Research	-	-	-	-	-	-
Public Service	4.0	4.0	4.0	4.0	4.0	4.0
Academic Support	61.0	61.0	61.0	61.0	61.0	61.0
Libraries	42.0	42.0	42.0	42.0	42.0	42.0
Student Services	160.0	167.0	167.0	167.0	167.0	167.0
Institutional Support	186.0	196.0	196.0	196.0	196.0	196.0
Physical Plant O & M	101.0	104.0	104.0	113.0	113.0	113.0
<b>Total, All Funds</b>	<b>1,131.0</b>	<b>1,166.0</b>	<b>1,166.0</b>	<b>1,181.0</b>	<b>1,181.0</b>	<b>1,189.0</b>
Auxiliary Enterprises	78.0	78.0	78.0	78.0	78.0	78.0
<b>GRAND TOTAL</b>	<b>1,209.0</b>	<b>1,244.0</b>	<b>1,244.0</b>	<b>1,259.0</b>	<b>1,259.0</b>	<b>1,267.0</b>
Change from Prior Year		2.9%	0.0%	1.2%	1.2%	0.6%

\*Funded FTE Positions.

# EASTERN CONNECTICUT STATE UNIVERSITY

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	Actual	Estimated	Current Services	Requested	Current Services	Requested
General Fund	\$24,412,830	\$25,667,085	\$26,182,871	\$30,355,858	\$27,497,301	\$32,518,909
GF Fringe Benefits	9,961,251	10,845,245	11,151,941	12,212,586	11,418,859	12,604,130
Operating Fund	55,493,663	58,391,541	59,699,772	59,699,772	61,827,936	61,827,936
<b>TOTAL</b>	<b>\$89,867,744</b>	<b>\$94,903,871</b>	<b>\$97,034,584</b>	<b>\$102,268,216</b>	<b>\$100,744,096</b>	<b>\$106,950,975</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	Actual	Estimated	Current Services	Requested	Current Services	Requested
Instruction	295.0	299.0	302.0	305.0	305.0	309.0
Organized Research	3.0	1.0	1.0	1.0	1.0	1.0
Public Service	9.0	10.0	10.0	10.0	10.0	10.0
Academic Support	44.0	44.0	44.0	49.0	49.0	49.0
Libraries	31.0	31.0	31.0	31.0	31.0	31.0
Student Services	70.0	73.0	73.0	79.0	79.0	79.0
Institutional Support	109.0	113.0	113.0	125.0	125.0	125.0
Physical Plant O & M	88.0	90.0	94.0	103.0	103.0	103.0
<b>Total, General Fund</b>	<b>649.0</b>	<b>661.0</b>	<b>668.0</b>	<b>703.0</b>	<b>703.0</b>	<b>707.0</b>
Auxiliary Enterprises	27.0	27.0	29.0	29.0	29.0	29.0
<b>GRAND TOTAL</b>	<b>676.0</b>	<b>688.0</b>	<b>697.0</b>	<b>732.0</b>	<b>732.0</b>	<b>736.0</b>
Change from Prior Year		1.8%	1.3%	6.4%	5.0%	0.5%

\*Funded FTE Positions.

# SOUTHERN CONNECTICUT STATE UNIVERSITY

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	Actual	Estimated	Current Services	Requested	Current Services	Requested
General Fund	\$42,675,051	\$45,657,230	\$46,401,423	\$50,076,713	\$46,527,343	\$51,309,510
GF Fringe Benefits	20,200,622	22,724,481	23,374,392	24,130,145	23,923,636	24,904,079
Operating Fund	101,763,461	108,782,310	110,679,797	110,679,797	114,089,747	114,089,747
<b>TOTAL</b>	<b>\$164,639,134</b>	<b>\$177,164,021</b>	<b>\$180,455,612</b>	<b>\$184,886,655</b>	<b>\$184,540,726</b>	<b>\$190,303,336</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	Actual	Estimated	Current Services	Requested	Current Services	Requested
Instruction	673.0	679.0	679.0	686.0	686.0	692.0
Organized Research	5.0	5.0	5.0	5.0	5.0	5.0
Public Service	-	4.0	4.0	5.0	5.0	5.0
Academic Support	43.0	43.0	45.0	50.0	52.0	52.0
Libraries	32.0	32.0	32.0	33.0	33.0	33.0
Student Services	133.0	133.0	136.0	140.0	142.0	142.0
Institutional Support	159.0	163.0	164.0	167.0	169.0	169.0
Physical Plant O & M	111.0	111.0	111.0	114.0	114.0	114.0
<b>Total, General Fund</b>	<b>1,156.0</b>	<b>1,170.0</b>	<b>1,176.0</b>	<b>1,200.0</b>	<b>1,206.0</b>	<b>1,212.0</b>
Auxiliary Enterprises	46.0	46.0	46.0	46.0	46.0	46.0
<b>GRAND TOTAL</b>	<b>1,202.0</b>	<b>1,216.0</b>	<b>1,222.0</b>	<b>1,246.0</b>	<b>1,252.0</b>	<b>1,258.0</b>
Change from Prior Year		1.2%	0.5%	2.5%	2.5%	1.0%

\*Funded FTE Positions.

# WESTERN CONNECTICUT STATE UNIVERSITY

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	Actual	Estimated	Current Services	Requested	Current Services	Requested
General Fund	\$25,038,890	\$26,486,345	\$27,009,556	\$31,930,862	\$26,865,728	\$32,936,572
GF Fringe Benefits	10,476,839	11,655,292	12,006,950	12,629,494	12,273,581	13,010,418
Operating Fund	50,666,104	54,548,928	56,204,870	56,204,870	57,519,467	57,519,467
<b>TOTAL</b>	<b>\$86,181,833</b>	<b>\$92,690,565</b>	<b>\$95,221,376</b>	<b>\$100,765,226</b>	<b>\$96,658,776</b>	<b>\$103,466,457</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	Actual	Estimated	Current Services	Requested	Current Services	Requested
Instruction	372.0	385.0	388.0	391.0	393.0	399.0
Organized Research	2.0	2.0	2.0	2.0	2.0	2.0
Public Service	-	-	-	-	-	-
Academic Support	30.0	29.0	29.0	30.0	30.0	30.0
Libraries	21.0	25.0	25.0	25.0	25.0	25.0
Student Services	77.0	76.0	76.0	79.0	79.0	79.0
Institutional Support	133.0	143.0	146.0	149.0	155.0	155.0
Physical Plant O & M	81.0	90.0	90.0	96.0	96.0	96.0
<b>Total, General Fund</b>	<b>716.0</b>	<b>750.0</b>	<b>756.0</b>	<b>772.0</b>	<b>780.0</b>	<b>786.0</b>
Auxiliary Enterprises	37.0	38.0	38.0	38.0	38.0	38.0
<b>GRAND TOTAL</b>	<b>753.0</b>	<b>788.0</b>	<b>794.0</b>	<b>810.0</b>	<b>818.0</b>	<b>824.0</b>
Change from Prior Year		4.6%	0.8%	2.8%	3.0%	1.7%

\*Funded FTE Positions.

# COMMUNITY-TECHICAL COLLEGE SYSTEM

## FY 2007-09 Operating Budget Request

	FY 2008 Requested		
	General Fund	Operating Fund	Total Budget
<b>FY 2007 ESTIMATED EXPENDITURES</b>	<b>\$144,121,147</b>	<b>\$159,492,695</b>	<b>\$303,613,842</b>
Collective Bargaining, Inflation & Other Adj.	2,221,265	14,903,593	17,124,858
Tuition freeze Inflation	131,384		131,384
Dual Enrollment Inflation	27,855		27,855
New facilities operating cost	2,222,495		2,222,495
<b>FY 2008 CURRENT SERVICES</b>	<b>\$148,724,146</b>	<b>\$174,396,288</b>	<b>\$323,120,434</b>
<b>Change</b>	<b>3.2%</b>	<b>9.3%</b>	<b>6.4%</b>
<b>EXPANSION OPTIONS</b>			
1. Full-time Faculty Expansion	2,522,420		2,522,420
2. Academic & Student Support Services	1,750,000		1,750,000
3. Workforce Development Programming	1,500,000		1,500,000
4. CT-WAGE Financial Aid Program	1,215,000		1,215,000
5. Energy	3,276,092		3,276,092
<b>Subtotal Expansion Options</b>	<b>\$10,263,512</b>		<b>\$10,263,512</b>
<b>FY 2008 TOTAL REQUEST</b>	<b>\$158,987,658</b>	<b>\$174,396,288</b>	<b>\$333,383,946</b>
<b>Change</b>	<b>10.3%</b>	<b>9.3%</b>	<b>9.8%</b>

This budget request does not contain any collective bargaining increase for contracts that remain unsettled for FY 2008 and includes only a minimal tuition and fee increase for the biennium. Any proposed tuition and fee increases will be reviewed by the Board of Governors in early 2007. The current services request does include estimated operations and maintenance funding for new facilities coming online, annualization of FY 2007 collective bargaining increases and a very modest inflation figure. The expansion options include a request to begin the implementation of a five-year plan to add 290 new full-time faculty with 58 added each year in order to increase the full-time faculty ratio to 65 percent from its current level of 50 percent. In addition, an increase of 35 academic and student support services staff is requested to begin the implementation of a five-year plan to add 161 positions to improve student success. Under the Workforce Development Programming Initiative, the CTCs seek funding of \$1.5 million to fund about 30 new positions to position the colleges to be more responsive to statewide needs. The CT-WAGE program would be piloted at Gateway, Housatonic and Quinebaug Valley and provide 150 to 300 grants to low income parents to pursue postsecondary education. The CTCs are requesting an adjustment in base energy costs of \$3.3 million to make up the significant increases in energy cost over the last two years. This request has been transferred from its original place in current services.

# COMMUNITY-TECHICAL COLLEGE SYSTEM

## FY 2007-09 Operating Budget Request

	FY 2009 Requested		
	General Fund	Operating Fund	Total Budget
<b>FY 2008 CURRENT SERVICES</b>	<b>\$148,724,146</b>	<b>\$174,396,288</b>	<b>\$323,120,434</b>
Collective Bargaining, Inflation & Other Adj.	893,463	10,698,485	11,591,948
Tuition freeze Inflation	139,373		139,373
Dual Enrollment Inflation	29,302		29,302
New facilities operating cost	3,248,918		3,248,918
<b>FY 2009 CURRENT SERVICES</b>	<b>\$153,035,202</b>	<b>\$185,094,773</b>	<b>\$338,129,975</b>
<b>Change</b>	<b>2.9%</b>	<b>6.1%</b>	<b>4.6%</b>
<b>EXPANSION OPTIONS</b>			
1. Full-time Faculty Expansion	5,044,840		5,044,840
2. Academic & Student Support Services	3,450,000		3,450,000
3. Workforce Development Programming	3,000,000		3,000,000
4. CT-WAGE Financial Aid Program	1,215,000		1,215,000
5. Energy	3,299,664		3,299,664
<b>Subtotal Expansion Options</b>	<b>\$16,009,504</b>		<b>\$16,009,504</b>
<b>FY 2009 TOTAL REQUEST</b>	<b>\$169,044,706</b>	<b>\$185,094,773</b>	<b>\$354,139,479</b>
<b>Change</b>	<b>13.7%</b>	<b>6.1%</b>	<b>9.6%</b>

The second year of the biennium contains no settled collective bargaining increase and minimal tuition and fee increases, but current services includes new facility costs and inflation. Expansion includes the continued implementation of the five-year plans for full-time faculty and academic and student support services staff. In addition, the Workforce Development receives an additional investment to continue the growth in this program. The CTCs are seeking the continuation of both the CT-WAGE and base energy adjustment expansion requests with little or no increase in FY 2009.

**COMMUNITY-TECHNICAL COLLEGE SYSTEM**  
**Summary of 2007-2009 Operating Budget Request**  
**Other Funding Request**

<b>Option Title</b>	<b>FY 2008</b>	<b>FY 2009</b>
1. Full-time Faculty Expansion	\$2,522,420	\$5,044,840
2. Academic & Student Support Services	1,750,000	3,450,000
3. Workforce Development Programming	1,500,000	3,00,000
4. CT-WAGE Financial Aid Program	1,215,000	1,215,000
5. Energy*	3,267,092	3,299,664
<b>Total</b>	<b>\$10,263,512</b>	<b>\$16,009,504</b>

**1. Full-time Faculty Expansion**

Full-time faculty play a critical role in student and college success, far beyond their classroom teaching activities. Student support and advising, program and college accreditation, program oversight, and initiating new programs, are all dependent upon having a sufficient number and proportion of full time faculty. To keep pace with enrollment growth adjunct faculty currently teach the majority of courses. To reduce this over-dependence and to achieve a 65 percent full-time goal over the next five years, 290 full-time faculty, or 58 positions in each year, are required. With funding of \$2.5 million in each year of the biennium the percentage of full-time faculty would increase to 56.4 percent by FY 2009.

**2. Academic & Student Support Services**

Several student success initiatives, focused on improving outcomes for students, are underway. Among them, three community colleges were selected to become Achieving the Dream colleges. They will implement new approaches to advising, counseling, developmental and gatekeeper courses that have presented obstacles to student persistence and degree completion. System participation in the Community College Survey of Student Engagement has offered insights about the needs of students and the role of staff in encouraging success and persistence. The level of support services staff has not keep pace with enrollment growth and now severely limits their ability to effectively manage these initiatives. Current funding provides for 2.65 FTE support positions for every 100 FTE students. To reach a target ratio of 3.25 FTE positions an increase of 161 positions is necessary over the next five years. The investment would be \$1.75 million to fund 35 positions for FY 2008 and \$1.7 million to fund 34 positions for FY 2009.

**3. Workforce Development Programming**

The community colleges have implemented initiatives to expand nursing programs and to provide expanded support for partnerships with local high schools in the math, science and technology. However, growth can only occur through the infusion of new resources. Community Colleges have become active partners in the State's workforce development efforts and are working to develop and implement new programs to address workforce shortage areas and emerging technologies. The system has been totally dependent upon the reallocation of resources to establish new or expand existing programs. An investment equal to 1 percent of the General Fund Budget or \$1.5 million in each year of the biennium is requested for the establishment of new academic programs and the expansion of existing programs to respond to the workforce shortages as defined by the State.

**4. CT-WAGE Financial Aid Program**

CT-WAGE (Connecticut Workforce Advancement Grants for Education) -The goal of this program is to reduce poverty in Connecticut by providing low-income parents the opportunity to pursue postsecondary education in occupational programs providing immediate employment or career advancement. The program would provide grant awards of \$1,000 to \$4,050 to adult students with dependent children to assist with the cost of tuition, books, supplies, and other expenses such as childcare and transportation. Students must meet academic and financial eligibility criteria and each college participating will be responsible for student retention and for providing participants with academic, career, and other support services. The program is a joint initiative with Charter Oak State College and will be piloted at Charter Oak, Gateway, Housatonic and Quinebaug Valley Community Colleges. The total investment is \$1,215,000 in FY 2008 and includes \$165,000 for staffing (one position at each college) and \$1,050,000 for 154 to 302 student grants average \$2,000.

\*Originally requested in current services and currently incorporated in the system-wide energy request.

# COMMUNITY-TECHNICAL COLLEGE SYSTEM

## Major Object Summary General Fund

	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>		<b>FY 2009</b>	
	<b><u>Actual</u></b>	<b><u>Estimated</u></b>	<b><u>Current</u></b>	<b><u>FY 2008</u></b>	<b><u>Current</u></b>	<b><u>FY 2009</u></b>
			<b><u>Services</u></b>	<b><u>Requested</u></b>	<b><u>Services</u></b>	<b><u>Requested</u></b>
Personal Services	\$133,338,823	\$141,550,222	\$143,771,487	\$143,771,487	\$144,664,950	\$144,664,950
Tuition Freeze	2,462,726	2,160,925	2,292,309	2,292,309	2,431,682	\$2,431,682
New Facilities			2,222,495	2,222,495	5,471,413	\$5,471,413
Work Study	112					
Dual Enrollment		410,000	437,855	437,855	467,157	\$467,157
Full-time Faculty Expansion				2,522,420		\$5,044,840
Academic & Student Support Services				1,750,000		\$3,450,000
Workforce Development Programming				1,500,000		\$3,000,000
CT-WAGE Financial Aid Program				1,215,000		\$1,215,000
Energy				3,276,092		\$3,299,664
<b>Total</b>	<b>\$135,801,661</b>	<b>\$144,121,147</b>	<b>\$148,724,146</b>	<b>\$158,987,658</b>	<b>\$153,035,202</b>	<b>\$169,044,706</b>
Fringe Benefits	62,435,980	64,223,106	65,344,363	68,194,325	66,103,278	71,700,001
<b>Grand Total</b>	<b>\$198,237,641</b>	<b>\$208,344,253</b>	<b>\$214,068,509</b>	<b>\$227,181,983</b>	<b>\$219,138,480</b>	<b>\$240,744,707</b>
Energy	\$8,116,941	\$10,523,564	\$8,522,085	\$11,798,177	\$10,412,086	\$13,711,750



# COMMUNITY-TECHNICAL COLLEGE SYSTEM

## Operating Budget Summary All Funds

	<u>FY 2006</u> <u>Actual</u>	<u>FY 2007</u> <u>Estimated</u>	<u>FY 2008</u> <u>Current</u> <u>Services</u>	<u>FY 2008</u> <u>Requested</u>	<u>FY 2009</u> <u>Current</u> <u>Services</u>	<u>FY 2009</u> <u>Requested</u>
<b>REVENUES</b>						
Educational & General						
Student Tuition & Fees	\$100,401,808	\$105,454,395	\$114,150,359	\$114,150,359	\$121,773,441	\$121,773,441
State Appropriations	135,801,661	144,121,147	148,724,146	158,987,658	153,035,202	169,044,706
Federal Grants & Contracts	31,040,754	30,861,869	35,990,072	35,990,072	38,459,381	38,459,381
State Grants & Contracts	9,277,939	8,390,123	9,907,768	9,907,768	10,169,057	10,169,057
Private Gifts & Grants	2,676,036	375,562	1,877,189	1,877,189	1,933,502	1,933,502
Investment Income	2,865,982	2,206,612	2,854,566	2,854,566	2,854,566	2,854,566
Sales & Service of Education	374,877	381,582	397,706	397,706	409,638	409,638
Other Sources	8,663,279	9,146,946	9,218,628	9,218,628	9,495,188	9,495,188
<b>Total E &amp; G</b>	<b>\$291,102,336</b>	<b>\$300,938,236</b>	<b>\$323,120,434</b>	<b>\$333,383,946</b>	<b>\$338,129,975</b>	<b>\$354,139,479</b>
<b>EXPENDITURES</b>						
Educational & General						
Instruction	\$96,325,081	\$103,242,685	\$108,646,100	\$111,918,520	\$111,826,699	\$118,371,539
Research						
Public Service	978,243	978,978	1,290,582	1,290,582	1,268,080	1,268,080
Academic Support	37,965,781	41,166,061	43,273,478	44,923,478	44,139,259	47,389,259
Library	7,369,722	7,523,594	7,862,731	7,862,731	8,060,556	8,060,556
Student Services	30,664,829	31,021,254	32,898,973	33,913,973	33,796,934	35,661,934
Institutional Support	39,466,139	42,732,542	45,481,002	45,481,002	46,651,705	46,651,705
Physical Plant	27,853,533	31,244,279	32,578,641	35,854,733	37,670,549	40,970,213
Student Aid	45,237,005	45,707,329	51,088,927	52,138,927	54,716,193	55,766,193
<b>Total E &amp; G</b>	<b>\$285,860,336</b>	<b>\$303,616,722</b>	<b>\$323,120,434</b>	<b>\$333,383,946</b>	<b>\$338,129,975</b>	<b>\$354,139,479</b>
Transfers	(1,503)	(2,880)				
<b>Total E &amp; G</b>	<b>\$285,858,833</b>	<b>\$303,613,842</b>	<b>\$323,120,434</b>	<b>\$333,383,946</b>	<b>\$338,129,975</b>	<b>\$354,139,479</b>
Auxiliary Enterprise						
Transfers for: (a)						
Total Auxiliary						
<b>Total Current Expenditures</b>	<b>\$285,858,833</b>	<b>\$303,613,842</b>	<b>\$323,120,434</b>	<b>\$333,383,946</b>	<b>\$338,129,975</b>	<b>\$354,139,479</b>
<b>Surplus/(Deficit)</b>	<b>\$5,243,503</b>	<b>\$(2,675,606)</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

(a) Transfers to Plant Fund, Endowment Fund, Loan Fund, etc.

This Exhibit is presented on a cash basis and excludes the Higher Education Matching Grant & General Fund Fringe Benefits

# COMMUNITY-TECHNICAL COLLEGE SYSTEM

## Statement of Changes in Fund Balance

	<u>FY 2006</u> <u>Unaudited</u>	<u>FY 2007</u> <u>Estimated</u>	<u>FY 2008</u> <u>Estimated</u>	<u>FY 2009</u> <u>Estimated</u>
<b><u>Revenues and Expenditures</u></b>				
Revenues	\$398,652,372	\$506,280,596	\$410,108,970	\$517,106,950
Expenditures and Transfers	<u>343,191,994</u>	<u>336,200,630</u>	<u>357,495,781</u>	<u>371,000,895</u>
Net Increase (Decrease)	\$55,460,378	\$170,079,966	\$52,613,189	\$146,106,055
<b><u>Fund Balance and Reserves</u></b>				
Fund Balance, July 1				
Restricted	\$370,854,336	\$420,332,905	\$593,078,477	\$645,691,666
Unrestricted	<u>10,174,723</u>	<u>16,166,532</u>	<u>13,490,926</u>	<u>13,490,926</u>
Total	\$381,029,059	\$436,499,437	\$606,569,403	\$659,182,592
Compensated Absences	\$33,410,295	\$34,565,950	\$35,948,588	\$37,386,532
Investment in Plant	\$286,112,627	\$299,220,714	\$457,015,250	\$486,777,678
Net Increase (Decrease)	\$55,460,378	\$170,079,966	\$52,613,189	\$146,106,055
Fund Balance, June 30				
Restricted	\$420,332,905	\$593,078,477	\$645,691,666	\$791,797,723
Unrestricted	<u>16,166,532</u>	<u>13,490,926</u>	<u>13,490,926</u>	<u>13,490,926</u>
Total	\$436,499,437	\$606,569,403	\$659,182,592	\$805,288,649
Compensated Absences	\$34,565,950	\$35,948,588	\$37,386,532	\$38,881,993
Investment in Plant	\$299,220,714	\$457,015,250	\$486,777,678	\$608,544,851

# COMMUNITY-TECHNICAL COLLEGE SYSTEM

## Total Funds Summary

Fund	<u>FY 2006 Actual</u>	<u>FY 2007 Estimated</u>	<u>FY 2008 Current Services</u>	<u>FY 2008 Requested</u>	<u>FY 2009 Current Services</u>	<u>FY 2009 Requested</u>
General Fund	\$135,801,661	\$144,121,147	\$148,724,146	\$158,987,658	\$153,035,202	\$169,044,706
General Fund Fringe	\$62,435,980	\$64,223,106	\$65,344,363	\$68,194,325	\$66,103,278	\$71,700,001
Operating Fund	150,057,173	159,492,695	177,672,381	177,672,381	188,394,437	188,394,437
<b>TOTAL</b>	<b>\$348,294,814</b>	<b>\$367,836,948</b>	<b>\$391,740,890</b>	<b>\$404,854,364</b>	<b>\$407,532,917</b>	<b>\$429,139,144</b>
Higher Ed Matching Grant	170,004	454,587	401,165	401,165		
<b>GRAND TOTAL</b>	<b>\$348,464,818</b>	<b>\$368,291,535</b>	<b>\$392,142,055</b>	<b>\$405,255,529</b>	<b>\$407,532,917</b>	<b>\$429,139,144</b>

## CONSTITUENT UNIT POSITION SUMMARY\*

All Funds	<u>FY 2006 Actual</u>	<u>FY 2007 Estimated</u>	<u>FY 2008 Current Services</u>	<u>FY 2008 Requested</u>	<u>FY 2009 Current Services</u>	<u>FY 2009 Requested</u>
Instruction	1,566.7	1,630.3	1,630.3	1,703.3	1,630.3	1,776.3
Organized Research						
Public Service	1.6	1.1	1.1	1.1	1.1	1.1
Academic Support	440.4	419.0	419.0	453.0	419.0	484.0
Libraries	78.0	76.2	76.2	76.2	76.2	76.2
Student Services	313.9	328.4	328.4	347.4	328.4	365.4
Institutional Support	417.0	414.5	414.5	414.5	414.5	414.5
Physical Plant O & M	206.8	202.5	202.5	202.5	202.5	202.5
Student Aid						
<b>Total, All Funds</b>	<b>3,024.4</b>	<b>3,071.9</b>	<b>3,071.9</b>	<b>3,197.9</b>	<b>3,071.9</b>	<b>3,319.9</b>
<b>Auxiliary Enterprises</b>						
<b>GRAND TOTAL</b>	<b>3,024.4</b>	<b>3,071.9</b>	<b>3,071.9</b>	<b>3,197.9</b>	<b>3,071.9</b>	<b>3,319.9</b>
Change from prior year		1.6%	0.0%	4.1%	0.0%	3.8%

\*Funded FTE Positions.

# COMMUNITY-TECHNICAL COLLEGE SYSTEM CENTRAL OFFICE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$10,724,593	\$14,987,676	\$15,537,953	\$20,314,045	\$15,725,550	\$22,025,214
Operating Fund	2,578,695	5,378,123	3,511,915	3,511,915	3,593,067	3,593,067
<b>TOTAL</b>	<b>\$13,303,288</b>	<b>\$20,365,799</b>	<b>\$19,049,868</b>	<b>\$23,825,960</b>	<b>\$19,318,617</b>	<b>\$25,618,281</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	-	-	-	15.0	-	30.0
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	10.0	10.0	10.0	25.0	10.0	40.0
Libraries	-	-	-	-	-	-
Student Services	2.0	2.0	2.0	2.0	2.0	2.0
Institutional Support	81.0	80.0	80.0	80.0	80.0	80.0
Physical Plant O & M	4.0	4.0	4.0	4.0	4.0	4.0
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>97.0</b>	<b>96.0</b>	<b>96.0</b>	<b>126.0</b>	<b>96.0</b>	<b>156.0</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>97.0</b>	<b>96.0</b>	<b>96.0</b>	<b>126.0</b>	<b>96.0</b>	<b>156.0</b>

\*Funded FTE Positions.

# ASNUNTUCK COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	Actual	Estimated	Current Services	Requested	Current Services	Requested
General Fund	\$5,119,974	\$5,211,443	\$5,323,784	\$5,554,254	\$5,354,927	\$5,728,887
Operating Fund	4,318,810	4,359,887	5,303,044	5,303,044	5,781,603	5,781,603
<b>TOTAL</b>	<b>\$9,438,784</b>	<b>\$9,571,330</b>	<b>\$10,626,828</b>	<b>\$10,857,298</b>	<b>\$11,136,530</b>	<b>\$11,510,490</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	Actual	Estimated	Current Services	Requested	Current Services	Requested
Instruction	49.9	53.9	53.9	56.9	53.9	57.9
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	19.0	18.5	18.5	19.5	18.5	20.5
Libraries	4.5	4.0	4.0	4.0	4.0	4.0
Student Services	14.2	12.2	12.2	13.2	12.2	14.2
Institutional Support	14.3	14.3	14.3	14.3	14.3	14.3
Physical Plant O & M	7.5	7.5	7.5	7.5	7.5	7.5
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>109.4</b>	<b>110.3</b>	<b>110.3</b>	<b>115.3</b>	<b>110.3</b>	<b>118.3</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>109.4</b>	<b>110.3</b>	<b>110.3</b>	<b>115.3</b>	<b>110.3</b>	<b>118.3</b>

\*Funded FTE Positions.

# CAPITAL COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$10,430,735	\$10,781,502	\$12,120,532	\$12,314,022	\$12,201,783	\$12,675,743
Operating Fund	14,200,395	14,192,588	16,580,515	16,580,515	17,805,517	17,805,517
<b>TOTAL</b>	<b>\$24,631,130</b>	<b>\$24,974,090</b>	<b>\$28,701,047</b>	<b>\$28,894,537</b>	<b>\$30,007,300</b>	<b>\$30,481,260</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	117.3	120.4	120.4	121.4	120.4	124.4
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	39.2	31.2	31.2	32.2	31.2	34.2
Libraries	5.0	5.0	5.0	5.0	5.0	5.0
Student Services	27.0	27.0	27.0	29.0	27.0	30.0
Institutional Support	23.5	31.5	31.5	31.5	31.5	31.5
Physical Plant O & M	17.5	17.5	17.5	17.5	17.5	17.5
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>229.5</b>	<b>232.6</b>	<b>232.6</b>	<b>236.6</b>	<b>232.6</b>	<b>242.6</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>229.5</b>	<b>232.6</b>	<b>232.6</b>	<b>236.6</b>	<b>232.6</b>	<b>242.6</b>

\*Funded FTE Positions.

# GATEWAY COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$12,878,243	\$13,632,791	\$13,909,437	\$15,259,807	\$14,002,916	\$16,001,206
Operating Fund	17,957,559	18,096,880	21,160,138	21,160,138	22,583,979	22,583,979
<b>TOTAL</b>	<b>\$30,835,802</b>	<b>\$31,729,671</b>	<b>\$35,069,575</b>	<b>\$36,419,945</b>	<b>\$36,586,895</b>	<b>\$38,585,185</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	192.2	214.0	214.0	227.0	214.0	235.0
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	36.0	37.0	37.0	40.0	37.0	43.0
Libraries	6.0	6.0	6.0	6.0	6.0	6.0
Student Services	34.0	32.0	32.0	36.0	32.0	39.0
Institutional Support	32.0	32.0	32.0	32.0	32.0	32.0
Physical Plant O & M	10.3	10.0	10.0	10.0	10.0	10.0
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>310.5</b>	<b>331.0</b>	<b>331.0</b>	<b>351.0</b>	<b>331.0</b>	<b>365.0</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>310.5</b>	<b>331.0</b>	<b>331.0</b>	<b>351.0</b>	<b>331.0</b>	<b>365.0</b>

\*Funded FTE Positions.

# HOUSATONIC COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$10,547,601	\$10,889,731	\$11,096,757	\$12,079,677	\$12,631,255	\$14,025,115
Operating Fund	13,168,600	13,915,782	15,886,096	15,886,096	16,490,031	16,490,031
<b>TOTAL</b>	<b>\$23,716,201</b>	<b>\$24,805,513</b>	<b>\$26,982,853</b>	<b>\$27,965,773</b>	<b>\$29,121,286</b>	<b>\$30,515,146</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	166.2	156.0	156.0	164.0	156.0	170.0
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	41.6	39.6	39.6	41.6	39.6	42.6
Libraries	7.0	7.0	7.0	7.0	7.0	7.0
Student Services	26.0	29.0	29.0	31.0	29.0	33.0
Institutional Support	30.0	29.0	29.0	29.0	29.0	29.0
Physical Plant O & M	15.0	15.0	15.0	15.0	15.0	15.0
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>285.8</b>	<b>275.6</b>	<b>275.6</b>	<b>287.6</b>	<b>275.6</b>	<b>296.6</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>285.8</b>	<b>275.6</b>	<b>275.6</b>	<b>287.6</b>	<b>275.6</b>	<b>296.6</b>

\*Funded FTE Positions.



# MANCHESTER COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$15,934,556	\$16,415,378	\$16,697,040	\$17,418,920	\$17,407,590	\$18,677,390
Operating Fund	18,121,929	20,516,273	22,868,389	22,868,389	24,539,897	24,539,897
<b>TOTAL</b>	<b>\$34,056,485</b>	<b>\$36,931,651</b>	<b>\$39,565,429</b>	<b>\$40,287,309</b>	<b>\$41,947,487</b>	<b>\$43,217,287</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	210.7	220.0	220.0	232.0	220.0	240.0
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	50.4	52.0	52.0	54.0	52.0	56.0
Libraries	10.0	10.0	10.0	10.0	10.0	10.0
Student Services	33.0	31.0	31.0	33.0	31.0	35.0
Institutional Support	38.0	38.5	38.5	38.5	38.5	38.5
Physical Plant O & M	48.0	48.0	48.0	48.0	48.0	48.0
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>390.1</b>	<b>399.5</b>	<b>399.5</b>	<b>415.5</b>	<b>399.5</b>	<b>427.5</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>390.1</b>	<b>399.5</b>	<b>399.5</b>	<b>415.5</b>	<b>399.5</b>	<b>427.5</b>

\*Funded FTE Positions.

# MIDDLESEX COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$6,921,878	\$7,001,678	\$7,107,636	\$7,381,596	\$7,162,766	\$7,710,686
Operating Fund	6,762,011	6,843,337	7,818,380	7,818,380	8,367,646	8,367,646
<b>TOTAL</b>	<b>\$13,683,889</b>	<b>\$13,845,015</b>	<b>\$14,926,016</b>	<b>\$15,199,976</b>	<b>\$15,530,412</b>	<b>\$16,078,332</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	81.6	84.0	84.0	88.0	84.0	92.0
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	26.6	27.6	27.6	28.6	27.6	29.6
Libraries	5.0	5.0	5.0	5.0	5.0	5.0
Student Services	17.3	17.3	17.3	18.3	17.3	19.3
Institutional Support	22.0	21.0	21.0	21.0	21.0	21.0
Physical Plant O & M	4.0	4.0	4.0	4.0	4.0	4.0
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>156.5</b>	<b>158.8</b>	<b>158.8</b>	<b>164.8</b>	<b>158.8</b>	<b>170.8</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>156.5</b>	<b>158.8</b>	<b>158.8</b>	<b>164.8</b>	<b>158.8</b>	<b>170.8</b>

\*Funded FTE Positions.

# NAUGATUCK VALLEY COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$16,705,573	\$16,882,562	\$17,214,495	\$17,307,985	\$18,052,620	\$18,500,540
Operating Fund	18,154,709	19,405,943	21,470,123	21,470,123	22,691,277	22,691,277
<b>TOTAL</b>	<b>\$34,860,282</b>	<b>\$36,288,505</b>	<b>\$38,684,618</b>	<b>\$38,778,108</b>	<b>\$40,743,897</b>	<b>\$41,191,817</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	189.3	195.0	195.0	196.0	195.0	203.0
Organized Research	-	-	-	-	-	-
Public Service	1.6	1.1	1.1	1.1	1.1	1.1
Academic Support	46.6	43.2	43.2	44.2	43.2	44.2
Libraries	8.8	8.8	8.8	8.8	8.8	8.8
Student Services	37.9	40.2	40.2	40.2	40.2	41.2
Institutional Support	43.7	43.7	43.7	43.7	43.7	43.7
Physical Plant O & M	42.5	40.5	40.5	40.5	40.5	40.5
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>370.4</b>	<b>372.4</b>	<b>372.4</b>	<b>374.4</b>	<b>372.4</b>	<b>382.4</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>370.4</b>	<b>372.4</b>	<b>372.4</b>	<b>374.4</b>	<b>372.4</b>	<b>382.4</b>

\*Funded FTE Positions.

# NORTHWESTERN CONNECTICUT COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$6,319,997	\$6,682,703	\$6,554,397	\$6,647,887	\$6,592,127	\$6,779,107
Operating Fund	3,977,958	4,358,562	4,833,148	4,833,148	5,060,484	5,060,484
<b>TOTAL</b>	<b>\$10,297,955</b>	<b>\$11,041,265</b>	<b>\$11,387,545</b>	<b>\$11,481,035</b>	<b>\$11,652,611</b>	<b>\$11,839,591</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	57.9	59.0	59.0	60.0	59.0	61.0
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	22.0	22.0	22.0	23.0	22.0	23.0
Libraries	4.0	4.0	4.0	4.0	4.0	4.0
Student Services	15.4	15.0	15.0	15.0	15.0	16.0
Institutional Support	17.0	17.0	17.0	17.0	17.0	17.0
Physical Plant O & M	10.0	10.0	10.0	10.0	10.0	10.0
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>126.3</b>	<b>127.0</b>	<b>127.0</b>	<b>129.0</b>	<b>127.0</b>	<b>131.0</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>126.3</b>	<b>127.0</b>	<b>127.0</b>	<b>129.0</b>	<b>127.0</b>	<b>131.0</b>

\*Funded FTE Positions.

# NORWALK COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$14,194,485	\$14,607,697	\$14,826,274	\$15,156,744	\$14,912,132	\$15,790,522
Operating Fund	21,130,355	20,710,869	23,720,814	23,720,814	24,789,447	24,789,447
<b>TOTAL</b>	<b>\$35,324,840</b>	<b>\$35,318,566</b>	<b>\$38,547,088</b>	<b>\$38,877,558</b>	<b>\$39,701,579</b>	<b>\$40,579,969</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	184.5	193.0	193.0	196.0	193.0	204.0
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	51.7	45.9	45.9	47.9	45.9	49.9
Libraries	9.0	9.0	9.0	9.0	9.0	9.0
Student Services	38.4	45.6	45.6	47.6	45.6	49.6
Institutional Support	38.0	34.0	34.0	34.0	34.0	34.0
Physical Plant O & M	14.0	14.0	14.0	14.0	14.0	14.0
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>335.7</b>	<b>341.5</b>	<b>341.5</b>	<b>348.5</b>	<b>341.5</b>	<b>360.5</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>335.7</b>	<b>341.5</b>	<b>341.5</b>	<b>348.5</b>	<b>341.5</b>	<b>360.5</b>

\*Funded FTE Positions.

# QUINEBAUG VALLEY COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$5,159,534	\$5,523,280	\$5,390,721	\$5,959,681	\$5,412,407	\$6,211,837
Operating Fund	6,235,671	7,100,508	7,392,644	7,392,644	7,949,764	7,949,764
<b>TOTAL</b>	<b>\$11,395,205</b>	<b>\$12,623,788</b>	<b>\$12,783,365</b>	<b>\$13,352,325</b>	<b>\$13,362,171</b>	<b>\$14,161,601</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	60.6	64.0	64.0	68.0	64.0	71.0
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	20.0	21.0	21.0	23.0	21.0	24.0
Libraries	4.0	4.0	4.0	4.0	4.0	4.0
Student Services	14.3	14.3	14.3	16.3	14.3	17.3
Institutional Support	15.4	14.4	14.4	14.4	14.4	14.4
Physical Plant O & M	7.0	7.0	7.0	7.0	7.0	7.0
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>121.3</b>	<b>124.7</b>	<b>124.7</b>	<b>132.7</b>	<b>124.7</b>	<b>137.7</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>121.3</b>	<b>124.7</b>	<b>124.7</b>	<b>132.7</b>	<b>124.7</b>	<b>137.7</b>

\*Funded FTE Positions.

# THREE RIVERS COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$10,970,310	\$11,195,030	\$11,382,171	\$11,575,661	\$11,909,537	\$12,426,987
Operating Fund	10,646,097	10,859,309	11,997,343	11,997,343	12,676,841	12,676,841
<b>TOTAL</b>	<b>\$21,616,407</b>	<b>\$22,054,339</b>	<b>\$23,379,514</b>	<b>\$23,573,004</b>	<b>\$24,586,378</b>	<b>\$25,103,828</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	125.3	138.0	138.0	139.0	138.0	143.0
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	31.0	26.0	26.0	27.0	26.0	29.0
Libraries	6.0	5.0	5.0	5.0	5.0	5.0
Student Services	27.0	35.0	35.0	37.0	35.0	38.0
Institutional Support	28.0	26.0	26.0	26.0	26.0	26.0
Physical Plant O & M	15.0	13.0	13.0	13.0	13.0	13.0
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>232.3</b>	<b>243.0</b>	<b>243.0</b>	<b>247.0</b>	<b>243.0</b>	<b>254.0</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>232.3</b>	<b>243.0</b>	<b>243.0</b>	<b>247.0</b>	<b>243.0</b>	<b>254.0</b>

\*Funded FTE Positions.

# TUNXIS COMMUNITY COLLEGE

## Institutional Budget Summary by Fund

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$9,894,182	\$10,309,676	\$11,562,949	\$12,017,379	\$11,669,592	\$12,491,472
Operating Fund	12,804,383	13,754,635	15,129,829	15,129,829	16,064,884	16,064,884
<b>TOTAL</b>	<b>\$22,698,565</b>	<b>\$24,064,311</b>	<b>\$26,692,778</b>	<b>\$27,147,208</b>	<b>\$27,734,476</b>	<b>\$28,556,356</b>

## Institutional Position Summary\*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	131.2	133.0	133.0	140.0	133.0	145.0
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	46.3	45.2	45.2	47.2	45.2	48.2
Libraries	8.7	8.4	8.4	8.4	8.4	8.4
Student Services	27.4	27.8	27.8	28.8	27.8	30.8
Institutional Support	34.2	33.2	33.2	33.2	33.2	33.2
Physical Plant O & M	12.0	12.0	12.0	12.0	12.0	12.0
Student Aid	-	-	-	-	-	-
<b>Total, All Funds</b>	<b>259.8</b>	<b>259.5</b>	<b>259.5</b>	<b>269.5</b>	<b>259.5</b>	<b>277.5</b>
<b>Auxiliary Enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>259.8</b>	<b>259.5</b>	<b>259.5</b>	<b>269.5</b>	<b>259.5</b>	<b>277.5</b>

\*Funded FTE Positions.



# BOARD FOR STATE ACADEMIC AWARDS

## FY 2007-09 Operating Budget Request

	FY 2008 Requested		
	General Fund	Operating Fund	Total Budget
<b>FY 2007 ESTIMATED EXPENDITURES</b>	<b>\$2,533,660</b>	<b>\$6,184,611</b>	<b>\$8,718,271</b>
Collective Bargaining, Inflation & Other Adj.	191,983	219,290	411,273
Surplus Appropriation	(212,000)		(212,000)
Grants		(23,709)	(23,709)
<b>FY 2008 CURRENT SERVICES</b>	<b>\$2,513,643</b>	<b>\$6,380,192</b>	<b>\$8,893,835</b>
<b>Change</b>	<b>-0.8%</b>	<b>3.2%</b>	<b>2.0%</b>
<b>EXPANSION OPTIONS</b>			
1. Charter Oak - Early Childhood Education	55,500		55,500
2. Charter Oak - CT-WAGE Financial Aid Program	140,000		140,000
3. Charter Oak - Nursing & Allied Health	54,390		54,390
4. Charter Oak - Business Partnerships	69,209		69,209
5. CTDLC - CT Virtual Learning Center	845,000		845,000
<b>Subtotal Expansion Options</b>	<b>\$1,164,099</b>		<b>\$1,164,099</b>
<b>FY 2008 TOTAL REQUEST</b>	<b>\$3,677,742</b>	<b>\$6,380,192</b>	<b>\$10,057,934</b>
<b>Change</b>	<b>45.2%</b>	<b>3.2%</b>	<b>15.4%</b>

The Board for State Academic Awards includes two strands: Charter Oak State College and the Connecticut Distance Learning Consortium (CTDLC). Any proposed tuition and fee increases will be reviewed by the Board of Governors in early 2007. The current service budget request contains settled collective bargaining increases of 5.5 percent in FY 2008 and 5.4 percent in FY 2009. The BSAA submitted five expansion options, four by Charter Oak and one by the CTDLC. Charter Oak has requested a staff person in each of the following areas: Early Childhood Education, Nursing/Allied Health and Business Partnership to assist in maintaining and growing activities in these areas. Also, Charter Oak along with the Community Colleges is requesting funding for the Connecticut Workforce Advancement Grants for Education (CT-WAGE) designed to provide grants for 30 to 40 adult students with dependent children to assist with the cost of attending college. The program provides funding for one staff person to coordinate the program and also provides computers and internet services to students so they may enroll in online courses. Finally, new funding is requested to implement the Connecticut Virtual Learning Center which will provide a cost-effective means to increase access to education programming across the state.

# BOARD FOR STATE ACADEMIC AWARDS

## FY 2007-09 Operating Budget Request

	FY 2009 Requested		
	General Fund	Operating Fund	Total Budget
<b>FY 2008 CURRENT SERVICES</b>	<b>\$2,513,643</b>	<b>\$6,380,192</b>	<b>\$8,893,835</b>
Collective Bargaining, Inflation & Other Adj.	147,843	423,536	571,379
Grants		(133,000)	(133,000)
<b>FY 2009 CURRENT SERVICES</b>	<b>\$2,661,486</b>	<b>\$6,670,728</b>	<b>\$9,332,214</b>
<b>Change</b>	<b>5.9%</b>	<b>4.6%</b>	<b>4.9%</b>
 <b>EXPANSION OPTIONS</b>			
1. Charter Oak - Early Childhood Education	57,922		57,922
2. Charter Oak - CT-WAGE Financial Aid Program	140,000		140,000
3. Charter Oak - Nursing & Allied Health	56,753		56,753
4. Charter Oak - Business Partnerships	71,285		71,285
5. CTDLC - CT Virtual Learning Center	855,000		855,000
<b>Subtotal Expansion Options</b>	<b>\$1,180,960</b>		<b>\$1,180,960</b>
 <b>FY 2009 TOTAL REQUEST</b>	 <b>\$3,842,446</b>	 <b>\$6,670,728</b>	 <b>\$10,513,174</b>
<b>Change</b>	<b>52.9%</b>	<b>4.6%</b>	<b>18.2%</b>

The second year of the biennium provides for settled collective bargaining increases within current services. Expansion includes funding to continue the five initiatives from the first year of the biennium with minimal inflationary increases added.

**CHARTER OAK STATE COLLEGE**  
**Summary of 2007-2009 Operating Budget Request**  
**Expansion Options**

<b>Option Title</b>	<b>FY 2008</b>	<b>FY 2009</b>
1. Early Childhood Education	\$55,500	\$57,922
2. CT-WAGE Financial Aid Program	\$140,000	\$140,000
3. Nursing & Allied Health	\$54,390	\$56,753
4. Business Partnerships	\$69,029	\$71,285
<b>Total</b>	<b>\$319,099</b>	<b>\$325,960</b>

**1. Early Childhood Education**

Charter Oak State College has been playing a key role in early childhood education including development of Pathways Exams, administration of credentialing programs for early childhood directors and after school educators, and its bachelor's degree transfer program with a concentration in Child Study, articulated with the Community College's associate degree. This work has been expanded to include a focus on the educational qualifications of those who work with youth outside the traditional educational environment. While grants have helped support these initiatives, permanent funds are requested for a staff person to maintain and grow these activities. Charter Oak is requesting \$55,500 and \$57,922 in the first and second year of the biennium.

**2. CT-WAGE Financial Aid Program**

CT-WAGE (Connecticut Workforce Advancement Grants for Education) -The goal of this program is to reduce poverty in Connecticut by providing low-income parents the opportunity to pursue postsecondary education in career and occupational programs providing immediate employment or career advancement. The program would provide academic year grant awards of \$1,000 to \$4,050 to adult students with dependent children to assist with the cost of tuition, books, supplies, and other expenses which may include childcare and transportation. Students must meet academic and financial eligibility criteria and each college participating in the program will be charged with the responsibility for student retention as well as providing participants with academic, career, and other support services. The program is a joint initiative with Community Colleges. Charter Oak is requesting \$140,000 in each year of the biennium with \$40,000 dedicated for staff and \$100,000 for grants that are projected to average \$2,500 for 30 to 40 students.

**3. Nursing & Allied Health**

Charter Oak has been working on a number of initiatives to address the shortage of workers in the healthcare industry. These include an online bridge course for nurses, a refresher program for pharmacists, and collaborative programs with the Connecticut League of Nursing (CLN) and Connecticut Hospital Association. With the requested staff person dedicated to this field, the College could use its online expertise to address other healthcare workforce needs. For example, given the faculty shortage, an online program could be offered to prepare those in the field who want to teach in allied health and nursing programs. This could be accomplished in collaboration with CLN. Charter Oak has also been approached by one of the community colleges to jointly develop additional online courses to help nurses move into specialty health areas. In addition, the College would increase its online offerings to include the required math and science courses necessary to pursue nursing or allied health programs.

**4. Business Partnerships**

The forecasted evolution of educational requirements in the workforce can be effectively impacted by Charter Oak State College. The variety of learning options available to adults to become engaged and complete an Associate or Bachelor's degree is a hallmark of the College. In addition, the College can develop specific courses to address a workforce need. Charter Oak is requesting \$69,209 in FY 2008 and \$71,285 in FY 2009 to fund a Director of Business Development position which will allow the College to expand educational relationships with Connecticut corporations. The College has demonstrated success with a large company in the insurance industry and can replicate this model with other Connecticut corporations.

# CONNECTICUT DISTANCE LEARNING CONSORTIUM

## Summary of 2007-2009 Operating Budget Request Expansion Options

Option Title	FY 2008	FY 2009
1. CT Virtual Learning Center	\$845,000	\$855,000
<b>Total</b>	<b>\$845,000</b>	<b>\$855,000</b>

### 1. CT Virtual Learning Center

In preparing our youth for the 21st century workforce, it is necessary to employ powerful e-learning tools to increase access, equity, and college and employment readiness. To help achieve this goal, the CTDLC proposes the creation of a CT Virtual Learning Center. This approach would be a cost-effective means to increase access to educational programming and provide equity in the distribution of educational resources for the State's school population, increase professional development opportunities for teachers and provide administrative support. Educational services include a variety of courses in workforce development and career training, developmental and test preparation courses. Professional development will provide access to online training for teachers. Finally, administrative support includes hosting and licensing of course management systems, course materials, development and implementation of registration systems, academic calendar, online student services, online instruction, data management tools and reporting on programs and student data.

# BOARD FOR STATE ACADEMIC AWARDS

## Major Object Summary General Fund

	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2009</b>
	<b>Actual</b>	<b>Estimated</b>	<b>Current</b>	<b>Requested</b>	<b>Current</b>	<b>Requested</b>
			<b>Services</b>		<b>Services</b>	
Personal Services						
Charter Oak State College	1,649,825	1,718,732	1,867,953	1,867,953	1,978,014	1,978,014
CT Distance Learning	594,018	602,928	645,690	645,690	683,472	683,472
Other Expenses		212,000				
COSC: Early Childhood Education				55,500		57,922
COSC: CT-WAGE Finance Aid Program				140,000		140,000
COSC: Nursing & Allied Health				54,390		56,753
COSC: Business Partnerships				69,209		71,285
CTDLC: CT Virtual Learning Center				845,000		855,000
<b>Grand Total</b>	<b>\$2,243,843</b>	<b>\$2,533,660</b>	<b>\$2,513,643</b>	<b>\$3,677,742</b>	<b>\$2,661,486</b>	<b>\$3,842,446</b>
Energy	\$68,875	\$93,375	\$100,633	\$100,633	\$108,486	\$108,486

# BOARD FOR STATE ACADEMIC AWARDS

## Operating Budget Summary All Funds

	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2009</b>
	<b>Actual</b>	<b>Estimated</b>	<b>Current</b>	<b>Requested</b>	<b>Current</b>	<b>Requested</b>
<b>REVENUES</b>						
Educational & General						
Student Tuition & Fees	\$3,779,494	\$3,768,749	\$4,207,582	\$4,207,582	\$4,618,632	\$4,618,632
State Appropriations	2,243,843	2,533,660	2,513,643	3,677,742	2,661,486	3,842,446
Federal Grants & Contracts	323,580	304,620	291,000	291,000	291,000	291,000
State Grants & Contracts	581,674	(258,669)	47,643	47,643	57,000	57,000
Private Gifts & Grants	127,308	175,653	177,500	177,500	46,000	46,000
Investment Income						
Sales & Service of Educ. Depts.	60,734	61,978	70,349	70,349	73,866	73,866
Sales & Service Aux Enterprises						
Other Sources	1,428,211	1,218,103	1,329,000	1,329,000	1,449,145	1,449,145
<b>Total E &amp; G</b>	<b>\$8,544,844</b>	<b>\$7,804,094</b>	<b>\$8,636,717</b>	<b>\$9,800,816</b>	<b>\$9,197,129</b>	<b>\$10,378,089</b>
<b>EXPENDITURES</b>						
Educational & General						
Instruction				\$150,000		\$225,000
Research						
Public Service						
Academic Support						
Library						
Student Services	7,714,826	8,680,878	8,856,442	9,770,541	9,287,214	10,143,174
Institutional Support						
Physical Plant	242					
Student Aid	40,531	37,393	37,393	137,393	45,000	145,000
<b>Total E &amp; G Expenditures</b>	<b>\$7,755,599</b>	<b>\$8,718,271</b>	<b>\$8,893,835</b>	<b>\$10,057,934</b>	<b>\$9,332,214</b>	<b>\$10,513,174</b>
Transfers						
<b>Total E &amp; G</b>	<b>\$7,755,599</b>	<b>\$8,718,271</b>	<b>\$8,893,835</b>	<b>\$10,057,934</b>	<b>\$9,332,214</b>	<b>\$10,513,174</b>
Auxiliary Enterprise						
Transfers for: Debt Service						
<b>Total Auxiliary</b>						
<b>Total Current Expenditures</b>	<b>\$7,755,599</b>	<b>\$8,718,271</b>	<b>\$8,893,835</b>	<b>\$10,057,934</b>	<b>\$9,332,214</b>	<b>\$10,513,174</b>
<b>Surplus/(Deficit)</b>	<b>\$789,245</b>	<b>(\$914,177)</b>	<b>(\$257,118)</b>	<b>(\$257,118)</b>	<b>(\$135,085)</b>	<b>(\$135,085)</b>

# BOARD FOR STATE ACADEMIC AWARDS

## Statement of Changes in Fund Balance Operating Fund

	<u>FY 2006 Actual</u>	<u>FY 2007 Estimated</u>	<u>FY 2008 Proposed</u>	<u>FY 2009 Proposed</u>
<b><u>Revenues and Expenditures</u></b>				
Revenues (a)	\$5,259,321	\$5,076,483	\$5,633,431	\$6,169,643
Expenditures and Transfers	<u>4,681,833</u>	<u>5,508,270</u>	<u>5,861,150</u>	<u>6,298,727</u>
Net Increase (Decrease)	\$577,488	(\$431,787)	(\$227,719)	(\$129,084)
<b><u>Fund Balance and Reserves</u></b>				
Fund Balance, July 1				
Restricted (b)	\$407,769	\$484,686	\$495,302	\$526,780
Unrestricted	<u>1,479,169</u>	<u>1,979,740</u>	<u>1,537,337</u>	<u>1,278,225</u>
Total	1,886,938	2,464,426	2,032,639	1,805,005
Compensated Absences	1,124,648	1,292,199	1,357,401	1,409,136
Net Increase (Decrease)	577,488	(431,787)	(227,719)	(129,084)
Fund Balance, June 30				
Restricted	\$484,686	\$495,302	\$526,780	\$4,178,043
Unrestricted	<u>1,979,740</u>	<u>1,537,337</u>	<u>1,278,225</u>	<u>1,149,057</u>
Total	\$2,464,426	\$2,032,639	\$1,805,005	\$5,327,100
Compensated Absences	\$1,292,199	\$1,357,401	\$1,409,136	\$1,463,612

(a) Including interest earnings.

(b) Restricted: grants carry forward PFY, unliquidated encumbrances PFY; CEPF; and contingency reserve.

Unrestricted: Balance ESA portion of BSAA Operating Fund.

# BOARD FOR STATE ACADEMIC AWARDS

## Total Funds Summary

Fund	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
General Fund	\$2,243,843	\$2,533,660	\$2,513,643	\$3,677,742	\$2,661,486	\$3,842,446
Operating Fund	5,511,756	6,184,611	6,380,192	6,380,192	6,670,728	6,670,728
<b>TOTAL</b>	<b>\$7,755,599</b>	<b>\$8,718,271</b>	<b>\$8,893,835</b>	<b>\$10,057,934</b>	<b>\$9,332,214</b>	<b>\$10,513,174</b>
Higher Ed Matching Grant	6,848	18,327	6,172	6,172		
<b>GRAND TOTAL</b>	<b>\$7,762,447</b>	<b>\$8,736,598</b>	<b>\$8,900,007</b>	<b>\$10,064,106</b>	<b>\$9,332,214</b>	<b>\$10,513,174</b>

## Constituent Unit Position Summary \*

All Funds	FY 2006	FY 2007	FY 2008	FY 2008	FY 2009	FY 2009
	<u>Actual</u>	<u>Estimated</u>	<u>Current Services</u>	<u>Requested</u>	<u>Current Services</u>	<u>Requested</u>
Instruction	-	-	-	-	-	-
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-
Libraries	-	-	-	-	-	-
Student Services	72.0	77.0	77.0	81.0	77.0	81.0
Institutional Support	-	-	-	-	-	-
Physical Plant O & M	-	-	-	-	-	-
<b>Total All Funds</b>	<b>72.0</b>	<b>77.0</b>	<b>77.0</b>	<b>81.0</b>	<b>77.0</b>	<b>81.0</b>

\*Funded FTE Positions.



# CHARTER OAK STATE COLLEGE

## Total Funds Summary

Fund	<u>FY 2006 Actual</u>	<u>FY 2007 Estimated</u>	<u>FY 2008 Current Services</u>	<u>FY 2008 Requested</u>	<u>FY 2009 Current Services</u>	<u>FY 2009 Requested</u>
General Fund	\$1,649,825	\$1,930,732	\$1,867,953	\$2,187,052	\$1,978,014	\$2,303,974
Operating Fund	4,290,375	4,600,180	4,831,110	4,831,110	5,168,883	5,168,883
<b>TOTAL</b>	<b>\$5,940,200</b>	<b>\$6,530,912</b>	<b>\$6,699,063</b>	<b>\$7,018,162</b>	<b>\$7,146,897</b>	<b>\$7,472,857</b>

## Constituent Unit Position Summary \*

All Funds	<u>FY 2006 Actual</u>	<u>FY 2007 Estimated</u>	<u>FY 2008 Current Services</u>	<u>FY 2008 Requested</u>	<u>FY 2009 Current Services</u>	<u>FY 2009 Requested</u>
Instruction	-	-	-	-	-	-
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-
Libraries	-	-	-	-	-	-
Student Services	54.0	59.0	59.0	63.0	59.0	63.0
Institutional Support	-	-	-	-	-	-
Physical Plant O & M	-	-	-	-	-	-
<b>Total All Funds</b>	<b>54.0</b>	<b>59.0</b>	<b>59.0</b>	<b>63.0</b>	<b>59.0</b>	<b>63.0</b>

\*Funded FTE Positions.

# CONNECTICUT DISTANCE LEARNING CONSORTIUM

## Total Funds Summary

Fund	<u>FY 2006 Actual</u>	<u>FY 2007 Estimated</u>	<u>FY 2008 Current Services</u>	<u>FY 2008 Requested</u>	<u>FY 2009 Current Services</u>	<u>FY 2009 Requested</u>
General Fund	\$594,018	\$602,928	\$645,690	\$1,490,690	\$683,472	\$1,538,472
Operating Fund	1,221,381	1,584,431	1,549,082	1,549,082	1,501,845	1,501,845
<b>TOTAL</b>	<b>\$1,815,399</b>	<b>\$2,187,359</b>	<b>\$2,194,772</b>	<b>\$3,039,772</b>	<b>\$2,185,317</b>	<b>\$3,040,317</b>

## Constituent Unit Position Summary \*

All Funds	<u>FY 2006 Actual</u>	<u>FY 2007 Estimated</u>	<u>FY 2008 Current Services</u>	<u>FY 2008 Requested</u>	<u>FY 2009 Current Services</u>	<u>FY 2009 Requested</u>
Instruction	-	-	-	-	-	-
Organized Research	-	-	-	-	-	-
Public Service	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-
Libraries	-	-	-	-	-	-
Student Services	18.0	18.0	18.0	18.0	18.0	18.0
Institutional Support	-	-	-	-	-	-
Physical Plant O & M	-	-	-	-	-	-
<b>Total All Funds</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>

\*Funded FTE Positions.