

DOCUMENT RESUME

ED 475 795

JC 030 237

TITLE Fiscal Year 2002 Unit Cost Report for the Illinois Public Community Colleges.

INSTITUTION Illinois Community Coll. Board, Springfield.

PUB DATE 2003-03-00

NOTE 56p.

PUB TYPE Numerical/Quantitative Data (110) -- Reports - Descriptive (141)

EDRS PRICE EDRS Price MF01/PC03 Plus Postage.

DESCRIPTORS *Administrators; Budgets; *College Faculty; *Community Colleges; Compensation (Remuneration); Costs; Educational Finance; Fringe Benefits; Full Time Faculty; Part Time Faculty; *Personnel; *Salaries; Teacher Employment Benefits; Two Year Colleges

IDENTIFIERS *Illinois Community College System

ABSTRACT

This 2003 salary report reflects data collected about compensation earned by employees in Illinois' 48 public community colleges. Data are presented by peer groups with statewide totals. The seven peer groups are based on a combination of college enrollment, geographic location, and financial data. The employee groups used in the report are faculty, administrative staff, classified staff, and other (nonteaching) professional staff, including technical and academic support staff. Section 1 covers contractual base salaries for full-time faculty. The state average for low faculty salaries is \$32,269; for high salaries, \$78,045. The state average of median faculty salaries is \$51,287. Section 2 covers part-time faculty salary rates. Section 3 presents data regarding salaries for full-time faculty with M.A. degrees. Section 4 details faculty salary policies and faculty contracts. Section 5 addresses salaries for other professional staff. Section 6 presents data on administrative staff salaries. Section 7 covers salaries paid to selected administrators. Section 8 presents data regarding classified and other nonprofessional salaries. Section 9 covers fringe benefits. Section 10 presents salary increase data. Section 11 offers total salary averages. Section 12 presents statewide salary averages for fiscal years 1999-2003. (Contains 25 tables.) (NB)

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Fiscal Year 2002 Unit Cost Report

for the Illinois Public Community Colleges

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March 2003

Printed by Authority of the State of Illinois

HIGHLIGHTS OF THE FISCAL YEAR 2002 UNIT COST REPORT FOR ILLINOIS PUBLIC COMMUNITY COLLEGES

1. The fiscal year 2002 state average net instructional unit cost in the public community college system in Illinois was \$198.13. This represents an increase of \$3.88 (2.0 percent) from the fiscal year 2001 state average of \$194.25. Net instructional unit costs from fiscal year 1997 through fiscal year 2002 are shown in this report (see pages 3 and 4 for details).
2. The fiscal year 2002 state average unit cost measures calculated in this study were:

net instructional unit cost	\$198.13
full instructional unit cost	\$213.30
total institutional unit cost	\$236.69

(See pages 5 and 6 for details.)

3. The fiscal year 2002 state average unit costs for the cost categories that comprise instruction in Illinois public community colleges were:

direct salary cost	\$64.64
direct department cost	\$13.05
direct equipment cost	\$ 1.57
allocated indirect cost	\$93.88
operation and maintenance cost	\$24.99

(See pages 7 and 8 for details.)

4. The state average unit costs for support services in the public community colleges of Illinois during fiscal year 2002 were as follows:

academic administration and planning cost	\$21.32
academic support cost	\$8.99
student services cost	\$18.19
Institutional Support	\$43.16

(See pages 9 and 10 for details.)

5. The *Fiscal Year 2002 Unit Cost Study* analyzed unit costs in the instructional categories utilized for state funding purposes. The differential funding for these categories is based on their differential unit costs. The state average unit cost for each funding category is shown below:

Baccalaureate and General Academic	\$196.29
Business Occupational	\$207.79
Technical Occupational	\$233.38
Health Occupational	\$281.78
Remedial Education	\$187.45
Adult Basic Education/Adult	
Secondary Education (ABE/ASE)/ESL	\$155.56

(See pages 11 and 12 for details.)

6. Public service expenditures increased \$1.2 million in fiscal year 2002 to \$148.6 million. Public service includes noncredit community education and community service activities for governmental agencies, local business and industry, and the general community.

**FISCAL YEAR 2002 UNIT COST REPORT FOR THE
ILLINOIS PUBLIC COMMUNITY COLLEGES**

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INTRODUCTION

The *Unit Cost Study* is an annual project involving the direct participation of all public community colleges in Illinois. Each college submits basic data on course offerings, enrollments, and costs to the Illinois Community College Board staff, who in turn check the data for consistency with credit hour claims and financial reports and then compile the various reports of the *Unit Cost Study*. The *Unit Cost Study* also provides the basic cost information for determining the credit hour grant rates that are the basis for state financial support to public community colleges.

Cost data submitted consists of end-of-year unaudited financial data. A separate report is submitted after the completion of the audited annual financial statements reconciling unit cost data to audited data.

The ICCB has developed a *Unit Cost Study Manual* which provides detailed procedures for conducting the *Unit Cost Study*. Specific descriptions and definitions of the basic functions and cost centers also are contained in this manual. Nevertheless, caution must be exercised in making direct comparisons among colleges. Environmental characteristics and historical trends vary among public community colleges and must be taken into consideration when comparing unit costs. Several factors which may contribute to high unit costs are high faculty salaries, a high proportion of occupational curricula, and low enrollments. On the other hand, high enrollments and a large proportion of low-cost curricula are among factors which contribute to low unit costs.

The *Unit Cost Study* consists of basic enrollment and cost data. Direct instructional cost data are supplied by each college for each instructional area offered. These data include midterm enrollments in student semester credit hours; costs for direct instructional salaries; direct departmental costs, such as contractual services, supplies, travel, and equipment; and direct instructional equipment costs. Indirect institutional costs also are reported by each college in total dollar amounts. The *Unit Cost Study* computer programs allocate these indirect costs to each function (instruction, organized research, public service) and then to each instructional area on the basis of the proportion of student semester credit hours generated in a given instructional area.

The unit costs in this report are shown for a student semester credit hour. The unit "student semester credit hour" is an output measure of instruction, defined as one student taking one semester credit of course work. (Any college on the quarter system converts quarter hours to semester hours.) One full-time equivalent (FTE) student is defined as 30 student semester credit hours.

The *Unit Cost Study* includes all expenses from both general operating and restricted purposes funds of the community colleges that are expended for instruction, organized research, and public service. It includes expenditures from local taxes, student tuition and fees, other local sources, state grants, and federal grants. Also included are expenses for equipment and building repairs, renovations, and remodeling that are locally funded and are not reimbursed by the state.

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Not included are the full costs for the construction of new facilities, site purchase, site improvement, or interest and principal on any bonded indebtedness. Building depreciation costs are included in the Full Instructional Unit Cost.

Finally, a report is included in Appendix B which lists the fiscal year 2002 statewide average net instructional unit cost by instructional subject area designated by the program classification system (PCS) codes and six-digit Classification of Instructional Program (CIP) codes for all public community colleges in Illinois. This report details the cost per student semester credit hour by each cost category for each instructional subject area and is similar to detailed reports showing the unit cost and total cost by instructional subject area previously produced for each community college. The same report also is available upon request by peer groups identified below.

Peer Group I: Carl Sandburg College, Shawnee Community College, Southeastern Illinois College, Spoon River College, and John Wood Community College.

Peer Group II: Danville Area Community College, Highland Community College, Kaskaskia College, Kishwaukee College, Rend Lake College, and Sauk Valley Community College.

Peer Group III: Illinois Eastern Community Colleges, Illinois Valley Community College, Kankakee Community College, Lake Land College, Lewis & Clark Community College, John A. Logan College, and McHenry County College.

Peer Group IV: Southwestern Illinois College, Black Hawk College, Heartland College, Illinois Central College, Lincoln Land Community College, Parkland College, Richland Community College, and Rock Valley College.

Peer Group V: Elgin Community College, Morton College, Prairie State College, South Suburban College, and Waubonsee Community College.

Peer Group VI: Richard J. Daley College, Kennedy-King College, Malcolm X College, Olive-Harvey College, Harry S Truman College, Harold Washington College, and Wilbur Wright College.

Peer Group VII: College of DuPage, William Rainey Harper College, Joliet Junior College, College of Lake County, Moraine Valley Community College, Oakton Community College, and Triton College.

Section I

**COMPARISON OF FISCAL YEAR 2002
NET INSTRUCTIONAL UNIT COST WITH PREVIOUS YEARS**

The results of the *Fiscal Year 2002 Unit Cost Study* show that the state average net instructional unit cost in the public community colleges of Illinois has increased from \$194.25 in fiscal year 2001 to \$198.13 in fiscal year 2002, an increase of \$3.88 (2.0 percent). Table 1 shows the state average net instructional unit cost and the annual percent change since fiscal year 1997.

Table 1

**STATE AVERAGE NET INSTRUCTIONAL UNIT COST IN
ILLINOIS PUBLIC COMMUNITY COLLEGES SINCE FISCAL YEAR 1997**

	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001	FY 2002
Average Net Instructional Unit Cost	\$163.40	\$171.76	\$178.33	\$187.34	\$194.25	\$198.13
Percent Change from Previous Year	2.8%	5.1%	3.8%	5.0%	3.7%	2.0%

Table 2 shows the net instructional unit costs for each of the public community colleges in Illinois since fiscal year 1997. Although modifications have been made to the unit cost study, the comparability of instructional costs from year to year has been preserved.

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Table 2

NET INSTRUCTIONAL UNIT COST IN ILLINOIS PUBLIC COMMUNITY COLLEGES

		FY 1997	FY 1998	FY 1999	FY 2000	FY 2001	FY 2002
503	BLACK HAWK	\$180.41	\$179.48	\$179.31	\$197.13	\$200.47	\$184.37
508	CHICAGO	141.25	155.09	159.42	170.72	172.37	189.70
50806	DALEY	133.84	149.84	155.05	153.92	154.61	168.08
50801	KENNEDY-KING	162.10	175.74	266.79	286.56	274.88	293.75
50803	MALCOLM X	132.22	143.89	125.79	139.78	136.50	167.13
50805	OLIVE HARVEY	146.31	162.80	171.44	215.69	237.30	262.56
50804	TRUMAN	127.81	142.81	117.95	128.40	130.85	147.01
50802	WASHINGTON	169.11	184.83	201.48	209.48	232.45	223.15
50807	WILBUR WRIGHT	142.63	153.82	160.33	154.15	156.23	181.65
507	DANVILLE	212.85	205.33	234.24	248.87	255.33	247.36
502	DUPAGE	158.06	165.18	172.90	178.61	186.89	185.98
509	ELGIN	180.29	196.61	196.59	DNS	222.12	237.05
512	HARPER	219.30	222.30	223.39	230.16	254.16	249.80
540	HEARTLAND	161.72	177.35	198.02	207.32	206.45	176.82
519	HIGHLAND	174.56	182.94	193.56	202.83	196.17	208.00
514	ILLINOIS CENTRAL	168.50	173.41	187.30	NA	206.64	208.21
529	ILLINOIS EASTERN	119.84	131.55	130.34	136.65	143.75	143.85
52904	FRONTIER	104.35	132.72	125.16	134.12	140.50	148.85
52901	LINCOLN TRAIL	128.78	137.16	137.96	149.85	157.42	161.33
52902	OLNEY CENTRAL	164.24	173.51	165.03	165.50	168.17	168.80
52903	WABASH VALLEY	97.63	103.83	107.61	112.29	120.65	115.93
513	ILLINOIS VALLEY	166.47	173.10	170.82	192.09	227.59	237.09
525	JOLIET	200.64	187.89	210.54	202.67	205.02	211.38
520	KANKAKEE	116.97	130.35	146.59	182.36	177.68	182.03
501	KASKASKIA	141.28	158.26	148.06	167.72	191.35	172.40
523	KISHWAUKEE	179.45	187.33	197.46	199.22	192.23	192.60
532	LAKE COUNTY	208.81	218.88	223.72	246.33	263.01	272.69
517	LAKE LAND	133.36	146.42	130.98	132.46	153.08	159.10
536	LEWIS & CLARK	175.99	166.74	164.33	174.19	175.11	190.43
526	LINCOLN LAND	164.06	185.49	201.05	213.32	208.16	218.08
530	LOGAN	155.85	162.96	170.63	186.49	185.17	193.06
528	MC HENRY	167.93	182.46	205.61	204.88	233.32	227.12
541	METROPOLITAN	132.49	DNS	*	*	*	*
524	MORaine VALLEY	175.85	174.53	181.27	191.35	174.56	183.65
527	MORTON	160.21	155.32	162.72	171.09	173.10	165.42
535	OAKTON	167.50	182.14	189.92	188.36	187.14	170.57
505	PARKLAND	185.40	194.42	199.19	210.59	226.19	221.41
515	PRAIRIE STATE	181.06	173.38	184.44	225.05	199.62	210.29
521	REND LAKE	155.95	173.11	172.77	154.20	192.12	163.33
537	RICHLAND	198.99	204.66	216.32	244.02	245.36	244.78
511	ROCK VALLEY	177.83	192.84	186.49	168.01	198.22	236.53
518	SANDBURG	207.27	197.19	183.69	221.03	209.89	232.87
506	SAUK VALLEY	196.54	205.32	212.93	216.96	245.45	250.05
531	SHAWNEE	170.53	152.54	167.06	173.81	186.49	179.68
510	SOUTH SUBURBAN	159.48	155.30	185.56	212.15	219.36	172.58
533	SOUTHEASTERN	153.76	175.53	179.42	183.00	197.42	199.01
522	SOUTHWESTERN	139.94	149.28	153.89	177.84	182.83	175.63
534	SPoon RIVER	171.04	190.94	203.47	221.10	223.65	219.49
504	TRITON	152.84	163.92	178.15	165.92	167.32	177.39
516	WAUBONSEE	184.00	190.39	198.17	194.92	187.56	187.39
539	WOOD	184.54	172.34	162.91	196.51	226.63	242.01
STATE AVERAGES		\$163.40	\$171.76	\$178.33	\$187.34	\$194.25	\$198.13

DNS - Did Not Submit

NA - Not Available for publication

*The college was dissolved

Section II

**FISCAL YEAR 2002 NET INSTRUCTIONAL UNIT COST,
FULL INSTRUCTIONAL UNIT COST, AND TOTAL INSTITUTIONAL UNIT COST**

Three distinct summary unit costs are calculated in the ICCB *Unit Cost Study*: net instructional unit cost, full instructional unit cost, and total institutional unit cost. The unit cost most often used is net instructional unit cost. This is the unit cost used in the state funding plan, as well as in most comparative analyses. Table 3 shows the state average unit cost and cost per full-time equivalent (FTE) student for each of these three unit cost types.

Table 4 lists the three types of unit cost for each community college district. The first unit cost shown is the net instructional unit cost. This unit cost includes the direct and indirect costs for instruction. The second is the full instructional unit cost, which comprises net instructional costs, other costs (the chargeback costs of sending students to other community colleges and the federal share of college work-study students), building remodeling and renovation costs, and building depreciation costs. Full instructional unit cost represents the total cost of the instruction function within each college.

In addition to instruction, colleges have two other functions: public service and organized research. The unit costs of these functions also are shown in Table 4. Organized research is generally a minor function in the community colleges. However, public service is typically a major function. The total institutional unit cost in the last column represents the sum of the full instructional unit cost, organized research unit cost, and the public service unit cost.

Total dollar costs for each of these categories are shown in Table A-1 of Appendix A.

Public service costs, which represent the cost of noncredit community education and community service activities provided by the colleges to governmental agencies, business and industry, and the community itself, increased to \$148,600,758. This is an increase of .78 percent from fiscal year 2001.

Table 3

**COMPARISON OF FISCAL YEAR 2002 UNIT COST
BY TYPE OF COST IN ILLINOIS PUBLIC COMMUNITY COLLEGES**

Type of Cost	Statewide Average Unit Cost	State Average Cost Per FTE Student
Net Instructional Cost	\$198.13	\$5,944
Full Instructional Cost	\$213.30	\$6,399
Total Institutional Cost	\$236.69	\$7,110

**FISCAL YEAR 2002 UNIT COST BY TYPE OF COST AND FUNCTION
IN ILLINOIS PUBLIC COMMUNITY COLLEGES**

Table 4

		Student Semester Credit Hours	Net Instructional Unit Cost	Other Cost	Building Repair Cost	Building Deprec. Cost	Full Instructional Unit Cost	Organized Research Cost	Public Service Cost	Total Institutional Unit Cost
503	BLACK HAWK	157,424	\$184.37	\$1.58	\$0.60	\$0.00	\$186.55	\$0.00	\$28.91	\$215.46
508	CHICAGO	1,255,002	189.70	0.26	0.00	7.14	197.10	0.00	16.13	213.23
507	DANVILLE	51,200	247.36	2.62	19.32	2.90	272.20	0.00	50.65	322.85
502	DUPAGE	509,354	185.98	6.47	3.40	3.77	199.62	0.00	20.52	220.14
509	ELGIN	156,664	237.05	1.31	12.39	8.76	259.51	0.00	40.61	300.12
512	HARPER	254,810	249.80	1.01	12.44	8.64	271.89	0.00	34.83	306.72
540	HEARTLAND	76,324	176.82	1.54	1.76	7.01	187.13	0.00	26.83	213.96
519	HIGHLAND	52,767	208.00	2.59	7.80	18.44	236.82	0.00	43.95	280.77
514	ILLINOIS CENTRAL	189,267	208.21	0.66	5.29	33.51	247.67	0.00	41.14	288.81
529	ILLINOIS EASTERN	147,800	143.85	2.87	14.87	3.05	164.64	0.00	3.57	168.21
513	ILLINOIS VALLEY	76,265	237.09	0.64	0.00	10.82	248.55	0.00	63.71	312.26
525	JOLIET	199,114	211.38	1.67	4.70	0.86	218.61	0.00	26.91	245.52
520	KANKAKEE	80,925	182.03	1.09	0.13	3.01	186.25	0.00	51.96	238.21
501	KASKASKIA	72,036	172.40	0.00	9.25	0.00	181.65	0.00	17.99	199.64
523	KISHWAUKEE	70,788	192.60	1.54	0.68	6.75	201.56	0.11	13.47	215.14
532	LAKE COUNTY	197,985	272.69	0.82	3.94	7.02	284.48	0.00	16.04	300.52
517	LAKE LAND	162,078	159.10	0.75	7.40	3.14	170.39	0.00	11.11	181.50
536	LEWIS & CLARK	106,523	190.43	1.12	12.07	7.80	321.41	0.00	30.62	352.03
526	LINCOLN LAND	141,564	218.08	0.85	13.05	12.59	244.56	0.00	30.13	274.69
530	LOGAN	19,756	193.06	0.86	3.43	3.16	200.51	0.00	18.83	219.34
528	MCHENRY	104,889	227.12	0.57	0.22	4.17	232.08	0.00	33.00	265.08
524	MORaine VALLEY	264,408	183.65	0.62	0.68	7.55	192.50	0.00	13.87	206.37
527	MORTON	80,174	165.42	1.34	0.00	1.23	167.99	0.00	10.38	178.37
535	OAKTON	227,826	170.57	0.51	3.85	4.96	179.89	0.00	32.18	212.07
505	PARKLAND	168,561	221.41	0.72	21.79	4.52	248.43	0.04	31.07	279.54
515	PRairie STATE	88,231	210.29	0.77	0.00	6.36	217.41	0.00	39.90	257.31
521	REND LAKE	69,393	163.33	0.23	0.00	0.00	163.56	0.00	2.64	166.20
537	RICHLAND	60,495	244.78	1.54	28.72	1.67	276.71	0.00	8.21	284.92
511	ROCK VALLEY	148,183	236.53	0.54	15.44	15.52	268.02	0.99	55.37	324.38
518	SANDBURG	63,178	232.87	1.41	0.00	9.34	243.61	0.00	15.63	259.24
506	SAUK VALLEY	52,195	250.05	4.41	20.62	3.97	279.05	0.00	19.72	298.77
531	SHAWNEE	50,873	179.68	0.02	20.38	0.00	200.07	0.00	23.84	223.91
510	SOUTH SUBURBAN	154,034	172.58	1.09	1.13	1.59	176.40	0.00	14.29	190.69
533	SOUTHEASTERN	57,001	199.01	1.10	0.22	3.12	203.45	0.00	16.07	219.52
522	SOUTHWESTERN	229,382	175.63	1.14	4.71	2.08	183.56	0.00	25.84	209.40
534	SPoon RIVER	34,541	219.49	3.28	27.58	4.33	254.68	0.00	25.25	279.93
504	TRITON	245,542	177.39	1.12	1.41	11.21	191.14	0.00	9.91	201.05
516	WAUBONSEE	138,830	187.39	1.53	10.10	2.47	201.50	0.00	14.96	216.46
539	WOOD	45,857	242.01	1.85	8.01	1.33	253.20	0.00	17.97	271.17
STATE TOTALS		6,361,239	\$198.13	\$1.38	\$7.20	\$6.59	\$213.30	\$0.03	\$23.36	236.69

Section III

FISCAL YEAR 2002 NET INSTRUCTIONAL UNIT COST

Net instructional unit cost includes direct instructional salary costs, direct departmental costs, direct instructional equipment costs, allocated costs, and operation and maintenance costs. Allocated costs consist of various indirect costs (allocated by ICCB computer programs), including cost of academic support, student services, general institutional, and academic administration and planning. Table 5 shows a state summary of the fiscal year 2002 average unit costs and cost per full-time equivalent student included in net instructional cost. Table 6 presents these unit costs for each district. Total dollar expenditures by district for the net instructional cost classifications are shown in Table A-2 of Appendix A.

Costs for the instruction function include expenditures for all of the cost classifications in all of the instructional categories from baccalaureate/general education through adult education and English as a Second Language. In comparing the unit cost of an individual community college, one must keep in mind that some types of programs generally cost more than others; therefore, a college with more expensive programs would be expected to have a higher overall unit cost. Additionally, smaller colleges would be expected to have higher unit costs than larger districts due partly to economies of scale and the need for a minimum level of personnel, physical plant, equipment, and library holdings necessary to maintain comprehensive programs.

Table 5

SUMMARY OF FISCAL YEAR 2002 NET INSTRUCTIONAL UNIT COST BY COST CATEGORIES IN ILLINOIS PUBLIC COMMUNITY COLLEGES

Cost Category	State Average Unit Cost	State Average Cost Per FTE Student
Direct Instructional Salary Cost	\$ 64.64	\$1,939
Direct Instructional Departmental Cost	\$ 13.05	\$ 392
Direct Instructional Equipment Cost	\$ 1.57	\$ 47
Allocated Cost	\$ 93.88	\$2,816
Operation and Maintenance Cost	\$ 24.99	\$ 750
NET INSTRUCTIONAL COST	\$198.13	\$5,944

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Table 6
**FISCAL YEAR 2002 NET INSTRUCTIONAL UNIT COST BY COST CATEGORY
 IN ILLINOIS PUBLIC COMMUNITY COLLEGES**

	<u>Student Semester Credit Hours</u>	<u>Direct Salary Cost</u>	<u>Direct Department Cost</u>	<u>Equipment Cost</u>	<u>Allocated Less O&M Cost</u>	<u>Oper. & Maintenance Cost</u>	<u>Net Instructional Unit Cost</u>
503	BLACK HAWK	157,424	\$63,40	\$5,71	\$0.14	\$91.56	\$23.56
508	CHICAGO	1,255,002	48,89	0.08	0.00	114.64	26.09
507	DANVILLE	51,200	67.17	21.41	1.74	105.46	51.57
502	DUPAGE	509,354	76.63	18.21	1.44	70.25	19.44
509	ELGIN	156,664	84,38	14.09	2.36	136.22	0.00
512	HARPER	254,810	73.19	15.37	1.15	129.73	30.36
540	HEARTLAND	76,324	64.45	10.55	0.31	73.13	28.38
519	HIGHLAND	52,767	86.88	11.29	1.74	74.10	176.82
514	ILLINOIS CENTRAL	189,267	67.18	33.17	2.66	77.59	208.00
529	ILLINOIS EASTERN	147,800	52.57	11.56	3.04	62.19	14.49
513	ILLINOIS VALLEY	76,265	65.73	23.07	1.01	89.90	57.39
525	JOLIET	199,114	73.51	26.15	1.42	83.60	26.70
520	KANKAKEE	80,925	66.34	19.54	2.41	72.65	21.09
501	KASKASKIA	72,036	63.92	8.52	0.55	82.61	16.80
523	KISHWAUKEE	70,788	74.99	10.54	1.25	81.06	24.76
532	LAKE COUNTY	197,985	92.72	21.11	0.66	128.06	30.14
517	LAKE LAND	162,078	51.59	11.44	4.65	73.91	17.50
536	LEWIS & CLARK	106,523	59.70	7.43	2.87	85.58	34.84
526	LINCOLN LAND	141,564	72.42	21.09	2.56	81.72	40.28
530	LOGAN	119,756	68.06	8.47	3.92	91.15	21.45
528	MC HENRY	104,889	62.40	30.89	0.93	106.07	26.82
524	MORaine VALLEY	264,408	60.51	10.25	2.65	88.99	21.25
527	MORTON	80,174	56.22	12.80	3.40	67.54	16.42
535	OAKTON	227,826	76.08	24.53	0.53	52.32	17.11
505	PARKLAND	168,561	78.00	7.59	0.12	108.77	26.93
515	PRairie STATE	88,231	67.78	16.13	0.00	96.64	29.74
521	REND LAKE	69,393	84.19	11.97	0.29	43.49	23.40
537	RICHLAND	60,495	78.50	15.78	9.82	124.08	16.61
511	ROCK VALLEY	148,183	69.88	11.18	4.74	69.78	80.95
518	SANDBURG	63,178	70.30	38.24	1.51	104.68	18.13
506	SAUK VALLEY	52,195	67.12	22.27	1.72	135.00	23.94
531	SHAWNEE	50,873	63.39	4.44	0.17	111.68	0.00
510	SOUTH SUBURBAN	154,034	59.26	21.10	1.94	69.97	20.31
533	SOUTHEASTERN	57,001	81.43	9.47	2.49	79.64	25.98
522	SOUTHWESTERN	229,382	52.41	17.68	3.44	81.61	20.49
534	SPOON RIVER	34,541	73.45	10.49	2.97	106.99	25.60
504	TRITON	245,542	57.11	10.11	0.27	84.02	25.88
516	WAUBONSEE	138,830	57.98	7.78	2.51	119.12	0.00
539	WOOD	45,857	66.96	24.12	5.67	130.18	15.09
STATE TOTALS		\$6,361,239	\$64,64	\$13,05	\$1.57	\$93.88	\$24.99
							\$198.13

Section IV

FISCAL YEAR 2002 INDIRECT INSTRUCTIONAL SUPPORT UNIT COST

Table 7 summarizes the fiscal year 2002 statewide average unit cost and average cost per full-time equivalent student for each of the educational support areas. Table 8 shows the indirect unit cost for each community college district. Indirect costs include the cost of academic support, student services, general institutional services, academic administration and planning, and subsidy for auxiliary services. These indirect costs, with the exception of academic administration and planning are first allocated to the three functions (instruction, organized research, and public service) based on the proportion of professional full-time equivalent staff in each function. These costs then are allocated to each instructional area (i.e., PCS-CIP) by the proportion of semester credit hours in each area.

Academic administration and planning costs are costs above the departmental level that can be applied directly to the instructional function, but not to an individual department, and are, therefore, allocated only among the instructional areas. The salary for the Dean of Transfer Education, for example, is included here.

The cost for auxiliary services (e.g., bookstores and food services) in this study represents only the subsidy that a college provides to these services. If these services are self-supporting or profitable, the costs are not included.

Total expenditures for each of the indirect institutional support categories are shown for each community college district in Table A-3 of Appendix A.

Table 7

**SUMMARY OF FISCAL YEAR 2002 STATE AVERAGE UNIT COST FOR
INDIRECT INSTRUCTIONAL SUPPORT IN ILLINOIS PUBLIC COMMUNITY COLLEGES**

Instructional Support	State Average Cost Per Student Semester Credit Hour	State Average Cost Per Student
Academic Administration and Planning	\$ 21.32	\$ 640
Academic Support	\$ 8.99	\$ 270
Student Services	\$ 18.19	\$ 546
Institutional Support	\$ 43.16	\$ 1,295
TOTALS	\$ 91.65	\$ 2,750

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Table 8
FISCAL YEAR 2002 UNIT COST BY INSTRUCTIONAL SUPPORT AREAS
IN ILLINOIS PUBLIC COMMUNITY COLLEGES

		Student Semester Credit Hours	Academic Admin. & Planning Cost	Learning Resource Cost	Student Services Cost	General Institutional Cost	Total Allocated Cost
503	BLACK HAWK	157,124	\$25,37	\$7,05	\$16,65	\$42,49	\$91.56
508	CHICAGO	1,255,002	46,63	3,63	16,63	47,75	114.64
507	DANVILLE	51,200	22,35	14,91	25,94	42,27	105.46
502	DUPAGE	509,354	7,38	13,27	16,69	33,16	70.50
509	ELGIN	156,664	14,46	13,42	20,42	31,49	79.80
512	HARPER	2,34,810	25,80	7,61	24,57	71,75	129.73
540	HEARTLAND	76,324	6,51	10,20	16,65	39,77	73.13
519	HIGHLAND	52,767	12,38	8,83	16,97	35,93	74.10
514	ILLINOIS CENTRAL	189,267	6,01	10,28	13,81	47,49	77.59
529	ILLINOIS EASTERN	147,800	6,03	3,56	19,93	32,67	62.19
513	ILLINOIS VALLEY	76,265	5,54	7,99	12,54	63,82	89.90
525	JOLIET	199,114	25,41	4,93	14,12	39,14	83.60
520	KANKAKEE	80,925	6,35	11,65	23,15	31,50	72.65
501	KASKASKIA	72,036	28,64	5,71	15,56	32,85	82.76
523	KISHWAUKEE	70,788	31,83	6,47	12,58	30,17	81.06
532	LAKE COUNTY	197,985	10,46	22,43	16,12	79,19	128.21
517	LAKE LAND	162,078	29,46	3,19	7,71	33,57	73.93
536	LEWIS & CLARK	106,523	20,42	5,85	18,77	40,55	85.58
526	LINCOLN LAND	141,564	23,24	5,10	14,73	38,75	81.82
530	LOGAN	119,756	14,38	7,75	28,64	40,38	91.15
528	MC HENRY	104,889	6,22	12,64	24,92	62,29	106.07
524	MORaine VALLEY	264,408	9,18	4,77	18,97	56,08	88.99
527	MORTON	80,174	9,63	9,69	10,50	37,72	67.54
535	OAKTON	227,826	5,64	11,66	16,64	18,39	52.32
505	PARKLAND	168,561	28,60	14,85	20,37	44,94	108.77
515	PRairie STATE	88,231	9,85	16,41	18,23	52,15	96.64
521	REND LAKE	69,393	6,94	5,49	10,82	20,30	43.56
537	RICHLAND	60,495	17,15	16,49	39,42	51,00	124.06
511	ROCK VALLEY	148,183	17,49	6,96	11,13	34,21	69.78
518	SANDBURG	63,178	11,97	52,02	10,81	29,90	104.70
506	SAUK VALLEY	52,195	18,39	11,11	23,09	82,41	135.00
531	SHAWNEE	50,873	29,32	13,07	35,31	33,98	111.68
510	SOUTH SUBURBAN	154,034	14,50	5,29	23,57	26,60	69.97
533	SOUTHEASTERN	57,001	19,33	7,38	20,46	32,47	79.64
522	SOUTHWESTERN	229,382	13,14	6,63	18,76	43,09	81.61
534	SPoon RIVER	34,541	23,29	8,41	21,54	53,76	106.99
504	TRITON	245,542	19,77	9,15	20,12	34,98	84.02
516	WAUBONSEE	138,830	11,35	18,71	23,64	25,85	79.55
539	WOOD	45,857	2,54	17,08	37,96	72,61	130.18
STATE TOTALS		6,361,239	\$21.32	\$8.99	\$18.19	\$43.16	\$91.65

Section V

**FISCAL YEAR 2002 NET INSTRUCTIONAL UNIT COST BY
FUNDABLE INSTRUCTIONAL CATEGORIES**

Table 9 lists the statewide average net instructional unit cost and the average cost per full-time equivalent student in each instructional category. Table 10 displays the unit cost in each of the instructional categories for each community college district in Illinois.

Multicampus district unit costs for each instructional category are calculated in the same way that unit costs for single campus districts are calculated. This calculation treats multicampus districts as single-campus districts since the allocation of all indirect costs to instructional categories is made on the basis of total credit hours in each category. Thus, consistency in comparisons among district unit costs is maintained.

Table 9

**SUMMARY OF FISCAL YEAR 2002 NET INSTRUCTIONAL UNIT COST
BY FUNDABLE INSTRUCTIONAL CATEGORIES IN
ILLINOIS PUBLIC COMMUNITY COLLEGES**

Instructional Category	Statewide Average Unit Cost	Statewide Average Cost Per FTE Student
Baccalaureate and General Academic	\$196.29	\$5,889
Business Occupational	\$207.79	\$6,234
Technical Occupational	\$233.38	\$7,001
Health Occupational	\$281.78	\$8,453
Remedial Education	\$187.45	\$5,624
Adult Basic Education/Adult Secondary Education (ABE/ASE)/ESL	\$155.56	\$4,667
All Fundable Instruction Areas	\$198.13	\$5,944

Table 10

FISCAL YEAR 2002 NET INSTRUCTIONAL UNIT COST BY INSTRUCTIONAL CATEGORIES
IN ILLINOIS PUBLIC COMMUNITY COLLEGES

	Baccalaureate	Business	Technical	Health	Remedial	ABE/ASE	Total
503	BLACK HAWK	\$187.83	\$185.52	\$221.94	\$230.03	\$175.54	\$141.26
508	CHICAGO	231.48	223.70	237.42	262.58	204.87	151.05
507	DANVILLE	229.28	282.12	315.69	253.65	211.62	248.52
502	DUPAGE	176.65	215.31	212.14	294.73	169.34	147.81
509	ELGIN	224.97	228.13	292.77	403.47	231.31	190.55
512	HARPER	240.78	270.11	282.26	426.86	237.95	210.82
540	HEARTLAND	169.94	226.78	245.21	271.46	128.22	172.96
519	HIGHLAND	208.07	249.61	255.06	216.34	157.04	198.90
514	ILLINOIS CENTRAL	181.08	209.84	291.16	377.68	187.16	223.24
529	ILLINOIS EASTERN	133.34	185.69	142.65	175.65	147.97	92.25
513	ILLINOIS VALLEY	233.75	240.27	233.93	341.24	242.44	187.62
525	JOLIET	193.48	214.78	294.55	304.65	181.15	167.44
520	KANKAKEE	183.05	239.72	261.43	273.59	167.33	127.89
501	KASKASKIA	146.11	174.54	195.07	270.70	142.90	208.42
523	KISHWAUKEE	161.61	198.73	303.66	271.77	163.26	247.83
532	LAKE COUNTY	266.50	278.71	292.27	424.64	254.89	235.96
517	LAKE LAND	144.94	164.73	168.69	247.38	149.10	179.40
536	LEWIS & CLARK	176.43	183.94	208.39	429.19	182.69	142.94
526	LINCOLN LAND	207.11	161.58	218.99	364.83	220.12	283.55
530	LOGAN	177.36	213.30	228.31	242.47	196.07	150.82
528	MCHENRY	228.08	227.66	310.72	244.77	208.56	177.95
524	MORAINA VALLEY	179.45	156.28	250.32	267.62	162.83	138.84
527	MORTON	175.34	190.03	225.63	274.39	129.03	128.36
535	OAKTON	182.52	197.74	223.62	199.17	151.22	98.38
505	PARKLAND	205.51	237.27	257.07	377.75	197.32	221.79
515	PRAIRIE STATE	194.46	199.00	234.93	378.88	187.36	195.26
521	REND LAKE	111.50	160.20	241.36	245.12	136.12	229.25
537	RICHLAND	227.22	261.44	295.05	357.15	160.47	290.71
511	ROCK VALLEY	236.75	231.70	264.44	360.58	181.43	190.13
518	SANDBURG	202.10	266.08	269.15	286.26	201.02	316.74
506	SAUK VALLEY	229.85	243.25	293.01	393.98	229.26	226.88
531	SHAWNEE	166.55	195.28	245.97	193.79	179.89	168.64
510	SOUTH SUBURBAN	174.16	167.32	239.50	266.07	157.83	112.33
533	SOUTHEASTERN	177.76	207.50	215.33	247.30	160.39	249.22
522	SOUTHWESTERN	162.22	187.92	188.86	232.46	158.84	205.65
534	SPONN RIVER	196.66	276.36	292.02	314.11	172.19	225.21
504	TRITON	173.14	185.77	210.28	248.88	189.03	131.81
516	WAUBONSEE	193.29	219.94	254.56	208.27	157.37	156.49
539	WOOD	222.87	226.41	284.88	336.08	221.18	293.82
STATE TOTALS		\$196.29	\$207.79	\$233.38	\$281.78	\$187.45	\$155.56
							\$198.13

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Appendix A

TOTAL EXPENDITURES REPORTS

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Table A-1
FISCAL YEAR 2002 UNIT COST BY TYPE OF COST AND FUNCTION
IN ILLINOIS PUBLIC COMMUNITY COLLEGES

Student Semester Credit Hours	Net Instructional Cost	Other Cost	Building Repair Cost	Building Deprec. Cost	Full Instructional Cost	Organized Research Cost	Public Service Cost	Total Institutional Unit Cost
503 BLACK HAWK	\$29,024,469	\$248,991	\$94,726	\$0	\$29,368,186	\$0	\$4,551,087	\$33,919,273
508 CHICAGO	1,255,302	238,078,273	329,751	0	247,363,159	0	20,238,451	267,601,610
507 DANVILLE	51,200	12,664,734	134,209	989,171	148,628	13,936,742	0	2,553,029
502 DUPAGE	509,354	94,728,950	3,297,357	1,731,626	1,919,945	101,677,878	0	16,529,771
509 ELGIN	156,564	37,137,062	204,633	1,940,527	1,372,909	40,655,131	0	112,131,619
512 HARPER	254,810	63,651,655	256,350	3,170,820	2,200,849	69,279,674	0	6,362,146
540 HEARTLAND	76,324	13,495,907	117,501	134,639	534,707	14,282,754	0	8,876,162
519 HIGHLAND	52,767	10,975,559	136,561	411,400	972,876	12,496,396	0	2,048,120
514 ILLINOIS CENTRAL	189,267	39,406,972	124,257	1,000,925	6,344,233	46,875,387	0	16,330,874
529 ILLINOIS EASTERN	147,800	21,261,768	424,688	2,197,134	450,418	24,334,008	0	5,318,954
513 ILLINOIS VALLEY	76,265	18,081,657	48,877	0	825,470	18,956,004	0	4,858,523
525 JOLIET	199,114	42,087,886	333,112	936,640	171,286	43,528,924	0	23,814,527
520 KANKAKEE	80,925	14,730,844	88,003	10,359	243,245	15,072,451	0	4,887,064
501 KASKASKIA	72,036	12,419,043	0	666,623	0	13,085,666	0	4,204,836
523 KISHWAUKEE	70,788	13,634,040	108,662	47,824	477,575	14,268,101	8,013	1,295,934
532 LAKE COUNTY	197,985	53,989,153	162,106	780,327	1,390,544	56,322,130	0	953,687
517 LAKE LAND	162,078	25,786,766	122,261	1,198,798	509,320	27,617,145	0	3,176,166
536 LEWIS & CLARK	106,523	20,284,903	118,905	13,002,934	830,509	34,237,251	0	59,498,296
526 LINCOLN LAND	141,564	30,871,897	119,876	1,846,779	1,781,705	34,620,257	0	29,417,735
530 LOGAN	119,756	23,120,562	103,202	410,248	378,477	24,012,489	0	3,262,250
528 MC HENRY	104,889	23,821,927	60,309	23,243	437,667	24,343,146	0	4,264,841
524 MORaine VALLEY	264,408	48,559,649	162,759	178,591	1,997,164	50,898,163	0	2,255,153
527 MORTON	80,174	13,262,230	107,728	0	98,572	13,468,530	0	26,267,642
535 OAKTON	227,826	38,861,073	116,047	876,263	1,130,274	40,983,657	0	3,322,173
505 PARKLAND	168,561	37,320,615	120,924	3,672,380	761,570	41,875,489	6,499	3,461,755
515 PRAIRIE STATE	88,231	18,553,774	67,760	0	560,895	19,182,429	0	27,804,901
521 REND LAKE	69,393	11,334,031	16,057	0	0	11,350,088	0	3,520,695
537 RICHLAND	60,495	14,807,673	93,421	1,737,453	101,024	16,739,571	0	11,533,505
511 ROCK VALLEY	148,183	35,048,989	79,459	2,287,874	2,300,000	39,716,322	146,755	49,466,896
518 SANDBURG	63,178	14,712,091	88,895	0	589,858	15,390,834	0	17,236,467
506 SAUK VALLEY	52,195	13,051,359	230,192	1,076,455	207,259	14,565,265	0	8,332,173
531 SHAWNEE	50,873	9,140,759	903	1,036,753	0	10,178,415	0	48,067,250
510 SOUTH SUBURBAN	154,034	26,583,347	168,641	174,656	245,246	27,172,090	0	11,391,243
533 SOUTHEASTERN	57,001	11,343,993	62,479	12,793	177,591	11,596,856	0	29,372,537
522 SOUTHWESTERN	229,382	40,285,347	260,916	1,081,421	476,617	42,104,301	0	915,962
534 SPOON RIVER	34,541	7,581,574	113,148	952,524	149,515	8,796,761	0	5,926,493
504 TRITON	245,542	43,556,106	275,613	346,772	2,753,387	46,931,878	0	48,030,794
516 WAUBONSEE	138,830	26,015,546	212,399	1,402,080	343,594	27,973,619	0	8,725,256
539 WOOD	45,857	11,097,967	84,674	367,110	61,037	11,610,788	0	2,433,719
STATE TOTALS	6,361,239	\$1,260,370,350	\$8,801,626	45,797,868	\$41,898,091	\$1,356,867,935	\$161,267	\$148,600,758
								\$1,505,629,960

**FISCAL YEAR 2002 INSTRUCTIONAL EXPENDITURES BY COST CATEGORY
IN ILLINOIS PUBLIC COMMUNITY COLLEGES**

Table A-2

	<u>Student Semester Credit Hours</u>	<u>Direct Salary Cost</u>	<u>Direct Department Cost</u>	<u>Equipment Cost</u>	<u>Allocated Less O&M Cost</u>	<u>Oper. & Maintenance Cost</u>	<u>Net Instructional Unit Cost</u>
503	BLACK HAWK	157,424	\$9,980,104	\$899,600	\$21,645	\$14,414,404	\$3,708,715
508	CHICAGO	1,255,002	61,362,985	96,686	2,597	143,874,687	238,078,273
507	DANVILLE	51,200	3,439,161	1,096,370	89,165	5,399,713	12,664,734
502	DUPAGE	509,354	39,033,899	9,275,989	734,579	35,780,165	94,728,950
509	ELGIN	156,664	13,219,392	2,207,720	369,020	21,340,930	0
512	HARPER	254,810	18,649,220	3,916,535	294,137	33,056,525	7,735,238
540	HEARTLAND	76,324	4,919,236	805,555	23,739	5,581,382	63,651,655
519	HIGHLAND	52,767	4,584,595	595,915	91,917	3,910,218	13,495,906
514	ILLINOIS CENTRAL	189,267	12,715,711	6,278,359	504,228	14,684,348	10,975,564
529	ILLINOIS EASTERN	147,800	7,770,154	1,708,395	450,023	9,191,648	39,406,971
513	ILLINOIS VALLEY	76,265	5,012,548	1,759,648	77,133	6,855,855	21,261,768
525	JOLIET	199,114	14,637,564	5,206,408	282,409	16,645,614	4,376,473
520	KANKAKEE	80,925	5,368,841	1,581,401	194,905	5,879,302	42,087,886
501	KASKASKIA	72,036	4,604,691	613,557	39,796	5,950,810	14,730,844
523	KISHWAUKEE	70,788	5,308,682	746,124	88,336	5,737,990	12,410,189
532	LAKE COUNTY	197,985	18,356,889	4,180,417	130,769	25,354,153	13,634,040
517	LAKE LAND	162,078	8,362,383	1,854,747	753,158	11,979,675	53,999,152
536	LEWIS & CLARK	106,523	6,359,092	791,666	306,216	9,116,546	25,786,766
526	LINCOLN LAND	141,564	10,252,314	2,986,068	361,964	11,568,651	12,491,043
530	LOGAN	119,756	8,150,878	1,014,859	469,874	10,915,798	30,871,897
528	MCHENRY	104,889	6,544,810	3,240,166	97,437	11,125,997	23,120,562
524	MORaine VALLEY	264,408	15,99,343	2,709,197	701,787	23,530,580	2,813,517
527	MORTON	80,174	4,507,520	1,026,436	272,452	5,414,697	13,282,229
535	OAKTON	227,826	17,332,589	5,588,118	121,441	11,920,592	3,898,333
505	PARKLAND	168,561	13,148,179	1,278,901	19,882	18,334,042	4,539,610
515	PRairie STATE	88,231	5,980,002	1,423,015	0	8,526,913	37,320,614
521	REND LAKE	69,393	5,842,196	830,336	19,883	3,017,735	23,821,927
537	RICHLAND	60,495	4,748,692	954,336	225,698	7,505,997	48,539,649
511	ROCK VALLEY	148,183	10,354,421	1,656,343	702,656	10,340,793	20,284,904
518	SANDBURG	63,178	4,441,504	2,415,840	95,287	6,613,750	11,334,031
506	SAUK VALLEY	52,195	3,503,153	1,162,324	89,974	7,046,386	1,623,881
531	SHAWNEE	50,873	3,224,973	225,698	8,560	5,681,528	0
510	SOUTH SUBURBAN	154,034	9,128,441	3,250,873	298,495	10,776,993	1,004,852
533	SOUTHEASTERN	57,001	4,641,754	539,639	142,076	4,539,508	14,807,673
522	SOUTHWESTERN	229,382	12,022,561	4,054,505	788,165	18,720,985	3,128,746
534	SPOON RIVER	34,541	2,537,014	362,218	102,438	3,695,700	26,583,548
504	TRITON	245,542	14,022,712	2,482,243	67,419	20,629,810	43,553,922
516	WAUBONSEE	138,830	8,049,286	1,079,809	348,705	16,537,746	26,015,546
539	WOOD	45,857	3,070,583	1,105,926	259,904	5,969,753	11,097,967
STATE TOTALS	6,361,239	\$411,188,072	\$83,001,942	\$10,015,967	\$597,167,919	\$158,996,451	\$1,260,370,351

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Table A-3
**FISCAL YEAR 2002 EXPENDITURES BY INSTRUCTIONAL SUPPORT AREAS
 IN ILLINOIS PUBLIC COMMUNITY COLLEGES**

		Student Semester Credit Hours	Academic Admin. & Planning Cost	Academic Support Cost	Student Services Cost	General Institutional Cost	Total Allocated Cost
503	BLACK HAWK	157,424	\$3,993,543	\$1,110,250	\$2,620,956	\$6,689,656	\$14,414,405
508	CHICAGO	1,255,002	58,521,944	4,555,668	20,871,851	59,925,224	143,874,687
507	DANVILLE	51,200	1,144,089	763,620	1,327,934	2,164,069	5,399,712
502	DUPAGE	509,354	3,756,843	6,758,388	8,503,050	16,889,100	35,907,381
509	ELGIN	156,664	2,265,939	2,102,491	3,199,637	4,923,863	12,501,930
512	HARPER	254,810	6,573,291	1,938,461	6,261,637	18,283,136	33,056,525
540	HEARTLAND	76,324	496,566	778,442	1,270,976	3,035,398	5,581,382
519	HIGHLAND	52,767	63,091	465,881	895,456	1,895,791	3,910,219
514	ILLINOIS CENTRAL	189,267	1,137,940	1,945,588	2,612,875	8,987,945	14,684,348
529	ILLINOIS EASTERN	147,800	891,609	525,510	2,945,480	4,829,078	9,191,677
513	ILLINOIS VALLEY	76,265	422,468	609,205	956,590	4,867,592	6,855,385
525	JOLIET	199,114	5,059,303	981,291	2,812,076	7,792,609	16,645,279
520	KANKAKEE	80,925	514,266	942,775	1,873,520	2,548,741	5,879,302
501	KASKASKIA	72,036	2,063,444	411,384	1,120,671	2,366,215	5,961,714
523	KISHWAUKEE	70,788	2,253,510	458,055	890,607	2,135,817	5,737,989
532	LAKE COUNTY	197,985	2,070,251	4,441,266	3,192,428	15,679,150	25,383,095
517	LAKE LAND	162,078	4,775,283	516,835	1,249,555	5,441,107	11,982,780
536	LEWIS & CLARK	106,523	2,174,800	623,134	1,99,112	4,319,500	9,116,546
526	LINCOLN LAND	141,564	3,290,471	722,052	2,084,765	5,485,664	11,582,552
530	LOGAN	119,756	1,721,883	928,387	3,429,306	4,836,222	10,915,798
528	MC HENRY	104,889	652,766	1,325,359	2,613,897	6,533,975	11,125,997
524	MORAINA VALLEY	264,408	2,426,458	1,261,587	5,015,146	14,827,300	23,530,491
527	MORTON	80,174	772,384	776,572	841,767	3,023,975	5,414,698
535	OAKTON	227,826	1,284,187	2,655,347	3,790,944	4,190,114	11,920,592
505	PARKLAND	168,561	4,820,579	2,503,636	3,433,889	7,753,938	18,334,042
515	PRairie STATE	88,231	868,676	1,448,240	1,608,693	4,601,401	8,527,910
521	REND LAKE	69,393	481,670	380,839	751,072	1,408,851	3,022,432
537	RICHLAND	60,495	1,037,484	997,335	2,384,999	3,085,184	7,505,002
511	ROCK VALLEY	148,183	2,592,120	1,031,377	1,648,677	5,068,619	10,340,793
518	SANDBURG	63,178	756,335	3,286,735	683,001	1,888,935	6,615,006
506	SAUK VALLEY	52,195	959,881	579,941	1,205,322	4,301,241	7,046,385
531	SHAWNEE	50,873	1,491,621	664,805	1,796,417	1,728,686	5,681,529
510	SOUTH SUBURBAN	154,034	2,233,210	815,338	3,630,784	4,097,661	10,776,993
533	SOUTHEASTERN	57,001	1,101,593	420,768	1,166,514	1,850,633	4,539,508
522	SOUTHWESTERN	229,382	3,013,335	1,521,929	4,302,452	9,883,268	18,720,984
534	SPoon RIVER	34,541	804,312	290,349	744,160	1,856,879	3,695,700
504	TRITON	245,542	4,853,233	2,246,203	4,940,381	8,589,993	20,629,810
516	WAUBONSEE	138,830	1,575,254	2,597,186	3,282,248	3,588,617	11,043,305
539	WOOD	45,857	116,307	783,332	1,740,514	3,329,599	5,969,752
STATE TOTALS		6,361,239	\$135,621,939	\$57,165,561	\$115,699,359	\$274,536,746	\$583,023,605

Appendix B

**STATE SUMMARY OF NET INSTRUCTIONAL UNIT COST
PER CREDIT HOUR BY PCS/CIP**

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ILLINOIS COMMUNITY COLLEGE BOARD - UNIT COST ANALYSIS
 COST BY STUDENT CREDIT HOUR
 BY CIP WITHIN PCS
 STATE REPORT
 ACADEMIC YEAR 2001-02

PCS	CIP	CREDIT	DIRECT	DIRECT	DIRECT	ALLOC	OPER &	NET
		HOURS	SALARY	DEPT	EQUIP	COSTS	MAINT	INSTRUCT- ION
11 010102		65.00	0.22	85.14	0.00	73.91	17.50	176.77
11 010103		1850.00	105.67	31.34	1.59	84.36	24.42	247.40
11 010201		527.00	116.76	37.83	12.18	73.64	23.31	263.73
11 020201		1340.00	88.16	34.51	4.52	80.93	23.78	231.91
11 020402		1161.00	115.66	34.74	1.82	89.21	26.47	267.90
11 020403		879.00	118.46	32.05	4.23	89.40	27.87	272.01
11 020501		2375.00	90.77	23.15	5.75	83.35	24.58	227.59
11 030101		93.00	159.26	12.61	2.99	91.41	39.17	305.44
11 040201		2397.00	111.77	20.12	5.13	80.68	26.80	244.51
11 050101		375.00	104.83	13.03	0.25	90.69	22.12	230.91
11 050103		979.00	73.87	3.50	0.07	94.96	30.87	203.28
11 050104		483.00	54.14	10.59	0.14	85.37	22.10	172.33
11 050107		2877.00	32.06	5.63	3.64	87.95	28.77	158.04
11 050108		567.00	72.88	8.73	0.24	98.87	27.14	207.86
11 050110		116.00	34.25	9.97	0.00	70.25	19.44	133.92
11 050201		2010.00	43.72	0.45	0.00	159.91	35.83	239.92
11 050202		195.00	53.16	10.85	0.00	111.99	26.80	202.80
11 050207		138.00	63.84	4.17	1.92	69.72	26.60	166.25
11 050299		426.00	58.75	3.56	0.00	129.24	22.84	214.38

	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	INSTRUCT-ION	NET
11 060901	0.00	0	0	0	0	0	0	0
11 090201	426.00	111.48	1.40	0.01	109.84	23.62	246.34	
11 090401	6784.00	100.53	12.71	2.64	88.51	26.58	230.96	
11 090701	2549.00	113.13	38.80	6.18	91.73	26.28	276.12	
11 099997	12.00	120.92	40.33	0.33	73.13	28.38	263.09	
11 099998	46.00	103.54	5.89	1.91	68.04	47.68	227.07	
11 110101	28449.00	60.27	11.24	1.73	93.75	27.21	194.20	
11 110201	29245.00	98.14	14.24	1.86	94.31	23.42	231.97	
11 110501	2066.00	88.26	4.87	1.67	91.63	22.12	208.56	
11 119997	489.00	40.20	13.97	1.09	83.68	17.24	156.19	
11 130101	8219.00	67.92	12.36	0.79	91.68	25.32	198.07	
11 130201	561.00	34.39	3.68	0.54	112.91	11.43	162.95	
11 130501	297.00	8.20	2.31	0.69	83.77	22.28	117.24	
11 130901	9861.00	48.08	8.48	0.35	88.67	24.16	169.73	
11 131001	7165.00	48.93	11.21	0.70	90.63	24.21	175.68	
11 131202	17498.00	71.89	9.98	0.76	90.89	25.40	198.93	
11 131301	30.00	295.50	72.13	3.40	83.60	26.70	481.33	
11 131307	40641.00	60.62	14.55	1.08	87.88	26.05	190.18	
11 131314	4765.00	57.44	9.17	0.41	87.94	23.23	178.19	
11 131401	162.00	212.88	13.31	0.38	128.06	30.14	384.77	
11 139997	1114.00	94.41	15.09	1.05	77.81	19.57	207.93	
11 139998	1368.00	88.74	13.80	0.63	90.39	23.97	217.54	

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	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
11 140101	2664.00	213.40	32.72	4.83	91.86	24.09	366.91
11 141001	671.00	91.15	32.97	3.77	81.30	41.02	250.22
11 141101	2575.00	148.44	20.12	2.97	91.47	23.99	286.99
11 141201	4166.00	115.95	9.82	0.65	105.79	23.78	255.99
11 149997	4.00	57.75	440.75	0.00	109.51	24.91	632.92
11 149998	6.00	115.33	378.17	0.00	135.00	23.94	652.44
11 160102	697.00	172.36	9.02	0.21	110.25	26.60	318.43
11 160301	263.00	202.39	11.86	0.14	92.23	23.51	330.14
11 160302	2632.00	92.33	14.14	0.36	98.51	23.97	229.30
11 160399	100.00	39.71	13.89	0.00	70.25	19.44	143.29
11 160402	488.00	71.65	23.22	0.82	82.78	23.76	202.22
11 160403	306.00	82.12	31.52	1.56	76.10	21.38	212.68
11 160501	3330.00	97.66	13.32	0.35	96.93	25.99	234.25
11 160901	8388.00	93.75	12.44	0.52	92.71	24.76	224.17
11 160902	2249.00	77.28	15.17	0.38	85.83	24.84	203.50
11 160905	57931.00	63.54	8.97	0.37	95.49	24.64	193.01
11 161101	64.00	146.06	18.86	0.67	119.72	29.49	314.81
11 161102	128.00	104.63	50.09	2.51	52.32	17.11	226.65
11 169998	90.00	50.33	1.63	0.00	81.61	20.49	154.07
11 169999	1469.00	50.38	12.56	0.52	76.56	25.22	165.26
11 190402	2234.00	124.95	21.37	0.07	75.25	22.55	244.19
11 190502	2277.00	103.52	8.11	0.12	100.88	23.10	235.74
11 190503	11897.00	45.51	19.93	1.01	93.46	22.53	182.44

	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
11 190601	273.00	59.60	12.91	1.40	78.78	27.18	179.86
11 190901	370.00	105.55	23.96	0.49	74.79	21.91	226.70
11 199997	114.00	17.21	5.29	0.98	61.59	14.98	100.05
11 230101	2481.00	127.19	14.39	0.21	107.76	15.52	265.06
11 230301	17680.00	77.71	5.30	0.20	99.84	28.61	211.66
11 230397	424.00	128.52	11.02	0.20	83.76	20.08	243.58
11 230401	314385.00	67.18	8.07	0.65	93.76	25.82	195.48
11 230501	3956.00	139.80	10.71	0.71	96.08	26.04	273.34
11 230701	32729.00	73.55	8.32	0.48	91.92	23.36	197.63
11 230801	6403.00	91.88	8.58	0.95	94.66	27.46	223.53
11 231001	133474.00	65.39	8.59	0.92	94.74	26.01	195.65
11 231002	15204.00	53.67	5.55	0.35	80.39	22.55	162.51
11 240105	30988.00	57.16	14.22	0.36	90.78	26.36	188.89
11 240198	7579.00	157.23	40.01	3.44	81.71	20.15	302.54
11 240199	4631.00	67.80	11.40	0.02	75.62	20.37	175.21
11 260101	140371.00	66.04	12.12	1.66	94.03	25.28	199.13
11 260201	212.00	52.29	28.10	1.53	80.39	19.58	181.89
11 260301	2877.00	79.44	13.09	1.32	92.48	27.55	213.88
11 260307	228.00	80.48	5.01	0.00	111.81	0.00	197.30
11 260501	22721.00	99.37	14.04	1.28	94.12	26.54	235.36
11 260601	690.00	149.11	26.87	2.04	84.18	24.41	286.61
11 260603	24325.00	69.34	14.92	1.34	92.97	30.69	209.26
11 260607	483.00	53.83	27.58	0.94	81.26	20.66	184.28

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		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	INSTRUCT- ION	NET
11 260613		2157.00	71.24	17.00	0.91	83.68	30.45	203.28	
11 260701		3456.00	99.71	15.23	1.49	98.76	25.86	241.06	
11 260702		128.00	104.94	33.07	2.47	105.27	28.28	274.03	
11 260706		85141.00	82.15	12.33	1.28	92.66	25.69	214.11	
11 270101		142713.00	65.90	7.99	1.02	94.14	25.99	195.04	
11 270301		72866.00	61.16	8.30	0.62	92.86	25.58	188.53	
11 270302		3888.00	63.03	14.17	0.24	105.50	24.09	207.02	
11 270501		47474.00	57.05	7.47	0.86	95.01	25.94	186.34	
11 280101		20.00	14.30	1.00	0.00	99.81	24.55	139.66	
11 280301		95.00	44.84	7.11	0.18	90.15	23.65	165.92	
11 280401		5.00	0.00	0.00	0.00	108.77	26.93	135.70	
11 300101		6737.00	47.10	10.68	1.48	92.88	22.92	175.07	
11 300197		978.00	245.75	36.81	2.67	91.86	20.70	397.78	
11 300199		865.00	161.28	28.76	1.37	70.14	19.47	281.02	
11 300401		51985.00	46.60	6.41	1.24	96.39	26.30	176.93	
11 300497		1870.00	85.73	16.38	0.69	77.49	20.78	201.08	
11 300498		3.00	67.67	0.00	0.00	91.56	23.56	182.79	
11 300499		1085.00	97.29	16.99	0.11	72.45	19.84	206.68	
11 301401		30.00	107.63	64.20	1.13	52.32	17.11	242.40	
11 309997		58.00	221.62	22.38	1.02	117.10	25.53	387.64	
11 310301		503.00	98.41	25.69	1.76	102.01	25.27	253.15	
11 319998		129.00	94.92	22.80	3.69	101.83	22.00	245.24	
		15.00	40.00	51.53	0.00	106.07	26.82	224.43	

		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
11 360108		50932.00	79.02	16.67	1.75	88.58	24.22	210.23
11 380101		90175.00	50.66	7.43	0.28	94.03	24.45	176.85
11 380201		25397.00	41.10	7.12	0.59	87.91	25.23	161.94
11 400101		17321.00	72.24	6.08	0.31	106.55	25.47	210.66
11 400201		17681.00	69.83	12.50	0.91	95.72	23.64	202.60
11 400401		4404.00	58.12	6.33	0.76	90.69	22.27	178.17
11 400501		77719.00	85.23	15.91	1.53	93.60	26.49	222.75
11 400502		60.00	58.78	12.65	2.42	81.61	20.49	175.95
11 400503		7982.00	122.25	4.13	0.84	101.72	25.30	254.24
11 400504		9346.00	141.15	20.61	2.07	95.10	27.65	286.59
11 400601		9842.00	89.31	19.72	1.43	94.29	25.27	230.02
11 400603		690.00	46.12	12.93	1.18	110.14	34.83	205.19
11 400702		1638.00	85.40	17.19	0.59	103.19	26.37	232.73
11 400703		25353.00	57.60	12.96	1.44	84.08	23.05	179.14
11 400801		27304.00	101.55	17.62	2.86	89.05	24.17	235.24
11 420101		186508.00	48.97	6.68	0.39	93.13	24.91	174.09
11 420701		67071.00	55.38	8.78	0.57	93.65	25.24	183.62
11 420901		3840.00	24.41	5.53	0.60	96.48	23.55	150.57
11 421101		153.00	120.59	18.54	0.83	92.58	30.40	262.94
11 421601		15489.00	62.64	9.38	0.50	88.19	25.29	186.00
11 440701		1251.00	65.84	6.29	0.31	87.49	24.50	184.43
11 450101		16245.00	63.10	1.08	0.01	121.48	26.57	212.25
11 450201		28194.00	53.28	9.01	0.23	88.58	23.62	174.71

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	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT- ION
11 450301	1396.00	70.57	13.75	0.22	95.74	22.40	202.69
11 450401	33813.00	50.49	7.38	0.82	90.50	28.51	177.69
11 450601	80052.00	55.84	7.38	0.48	92.94	25.23	181.87
11 450701	33174.00	51.76	10.93	0.64	91.87	24.80	179.99
11 450801	143935.00	50.65	7.50	0.36	92.73	25.33	176.56
11 450898	48.00	40.29	1.08	0.00	81.61	20.49	143.48
11 450901	3104.00	57.00	6.80	0.19	80.95	24.25	169.19
11 451001	63632.00	50.39	6.34	0.27	91.06	25.39	173.45
11 451101	125378.00	52.54	7.75	0.30	91.78	25.63	178.01
11 459997	4955.00	70.99	11.60	0.68	84.29	22.65	190.21
11 459998	112.00	523.14	6.87	0.15	77.32	23.94	631.43
11 459999	1127.00	73.16	13.88	0.00	70.31	19.09	176.44
11 500101	2757.00	43.47	5.96	0.83	93.87	21.43	165.56
11 500201	59.00	31.32	31.02	0.00	102.43	23.26	188.03
11 500202	8010.00	131.06	21.97	2.07	92.63	25.72	273.44
11 500204	63.00	101.62	17.37	1.30	75.22	19.92	215.43
11 500205	210.00	28.81	3.31	0.25	96.20	9.15	137.73
11 500206	902.00	105.89	35.48	1.83	89.61	19.59	252.41
11 500207	552.00	54.90	3.28	0.11	104.76	26.08	189.14
11 500301	1325.00	125.02	19.21	2.56	117.76	30.76	295.31
11 500402	9104.00	116.34	19.91	2.21	95.00	25.66	259.11
11 500501	11563.00	68.01	23.63	0.81	89.96	27.47	209.88
11 500502	929.00	119.51	27.20	1.19	80.15	23.50	251.55

	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
11 500503	5149.00	132.50	31.89	1.93	95.00	25.54	286.86
11 500504	920.00	151.82	29.68	2.30	85.88	27.07	296.75
11 500505	396.00	72.89	10.77	1.66	92.80	23.76	201.89
11 500599	963.00	223.71	33.64	6.06	82.44	24.92	370.77
11 500601	1719.00	41.28	9.42	0.21	77.76	27.33	156.00
11 500602	11481.00	52.61	6.36	0.83	91.85	26.97	178.62
11 500605	10012.00	67.31	17.36	1.94	96.85	22.06	205.51
11 500701	38571.00	47.69	8.44	1.86	92.47	24.22	174.68
11 500703	16698.00	53.60	14.29	1.32	91.73	26.79	187.72
11 500705	15893.00	109.78	18.56	2.12	92.22	25.59	248.28
11 500708	5476.00	133.63	20.92	1.47	92.39	24.85	273.27
11 500709	1337.00	132.21	28.27	2.86	97.99	22.49	283.83
11 500798	150.00	102.10	7.82	0.33	69.78	80.95	260.98
11 500799	2380.00	229.89	14.42	3.89	111.54	18.96	378.71
11 500902	46389.00	59.14	10.20	2.61	92.83	26.88	191.65
11 500903	15979.00	199.99	48.90	7.26	94.16	22.28	372.59
11 500904	7968.00	115.46	25.66	2.92	98.36	26.54	268.95
11 500999	36.00	58.00	3.00	2.00	111.68	0.00	174.68
11 509997	1.00	0.00	62.00	0.00	79.64	25.98	167.62
11 512201	1276.00	50.23	21.40	1.00	90.73	35.97	199.34
11 520101	82824.00	63.39	8.30	0.49	93.10	24.86	190.15
11 520201	3009.00	68.05	4.85	0.40	90.83	24.59	188.72

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	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCTION
11 520302	81820.00	69.99	7.57	0.61	93.82	25.68	197.67
11 520803	1346.00	93.19	20.65	0.60	92.87	23.42	230.73
11 521001	279.00	52.60	0.19	0.00	77.33	19.34	149.47
11 521002	183.00	120.27	9.81	0.01	89.14	39.43	258.66
11 521101	876.00	80.51	8.53	0.71	89.51	23.60	202.86
11 521401	11228.00	55.99	7.91	0.82	92.24	25.60	182.54
11 529997	481.00	38.25	9.63	0.50	86.79	19.36	154.53
11 529998	616.00	39.77	4.24	0.05	49.19	23.73	116.98
12 010101	2212.00	116.93	23.19	1.63	82.71	21.32	245.78
12 010201	2139.00	133.88	49.89	7.07	81.75	22.28	294.86
12 010301	1146.00	125.04	60.08	10.19	87.34	21.49	304.14
12 010302	2511.00	130.72	34.80	0.99	92.20	22.56	281.27
12 010304	3548.00	106.90	33.57	1.91	84.95	22.91	250.25
12 010505	508.00	85.10	0.00	0.00	73.91	17.50	176.52
12 010507	935.00	122.29	24.81	0.11	87.78	23.12	258.12
12 010601	779.00	92.41	50.02	15.21	96.58	24.63	278.85
12 010602	877.00	101.47	42.86	6.10	90.34	25.16	265.93
12 010603	7818.00	89.52	40.05	5.69	86.21	23.74	245.22
12 010604	1810.00	83.55	24.33	2.72	78.74	21.99	211.32
12 010605	3066.00	106.12	39.34	5.18	85.27	25.53	261.44
12 010606	863.00	88.75	27.67	2.83	81.33	20.87	221.46
12 010607	2276.00	97.44	34.73	5.12	81.46	25.11	243.87
12 010610	90.00	122.72	64.23	4.44	130.05	19.67	341.11

		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
12 019994		33.00	213.06	7.76	0.36	105.41	26.67	353.26
12 019995		114.00	533.52	145.65	26.76	108.73	37.03	851.68
12 019996		6.00	3056.17	39.67	4.67	81.72	40.28	3222.51
12 019997		493.00	178.01	65.51	6.11	86.52	22.76	358.90
12 019998		4338.00	133.20	47.38	3.81	81.15	22.84	288.38
12 019999		451.00	171.81	37.20	4.15	80.93	23.41	317.51
12 030201		49.00	222.92	68.86	0.43	116.60	19.70	428.50
12 030301		9.00	64.00	5.00	0.00	111.68	0.00	180.68
12 030401		230.00	388.91	11.65	13.17	83.82	22.59	520.14
12 030601		934.00	66.70	39.60	7.03	82.01	24.06	219.40
12 039997		57.00	63.33	2.53	2.86	79.64	25.98	174.34
12 039998		40.00	278.18	9.05	10.23	87.65	19.49	404.59
12 080102		1103.00	64.76	17.37	1.97	93.37	23.92	201.38
12 080301		336.00	224.92	2.73	1.34	88.59	32.18	349.77
12 080401		60.00	181.37	29.27	0.00	108.77	26.93	346.33
12 080705		1051.00	96.78	10.45	0.29	99.69	25.63	232.83
12 080706		3097.00	86.04	19.19	1.02	87.33	24.79	218.37
12 081105		477.00	85.66	42.91	0.00	79.68	21.71	229.97
12 081203		34.00	98.03	18.15	0.00	101.51	27.79	245.48
12 081209		5.00	110.20	16.80	6.20	82.61	16.80	232.61
12 089995		114.00	56.60	5.32	0.47	130.96	20.59	213.94

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	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	INSTRUCT-ION	NET
12 089997	102.00	104.01	8.71	0.17	53.39	15.95	182.23	
12 089998	758.00	215.36	39.87	4.16	80.43	18.99	358.82	
12 089999	245.00	140.59	22.86	3.04	88.32	20.84	275.65	
12 090201	3036.00	75.89	9.99	0.55	91.47	22.80	200.71	
12 090401	635.00	69.71	14.92	0.03	116.24	32.94	233.83	
12 090501	276.00	92.04	13.91	0.88	90.83	23.02	220.69	
12 090701	1057.00	122.21	23.89	1.66	125.99	36.80	310.55	
12 099997	32.00	53.78	19.56	0.00	85.58	34.84	193.77	
12 099998	344.00	154.08	13.81	0.00	92.09	32.44	292.42	
12 099999	18.00	62.39	0.00	0.00	73.91	17.50	153.80	
12 100101	963.00	145.38	33.07	11.44	77.73	21.90	289.53	
12 100103	1187.00	113.76	21.86	1.49	86.21	24.51	247.82	
12 100104	2408.00	121.13	29.16	4.06	101.55	27.06	282.96	
12 109995	167.00	25.43	1.38	0.86	40.95	11.12	79.75	
12 109997	154.00	19.12	1.04	0.65	40.95	11.12	72.88	
12 109998	352.00	37.52	4.86	1.39	94.66	28.01	166.44	
12 109999	851.00	113.20	25.10	0.00	101.35	20.93	260.59	
12 120403	14574.00	77.99	34.19	8.68	87.95	22.07	230.86	
12 120405	8340.00	54.68	106.69	2.39	80.95	20.57	265.29	
12 120410	168.00	102.48	13.96	1.16	92.86	17.42	227.88	
12 120501	4073.00	87.93	23.55	1.85	114.73	24.95	253.02	
12 120503	14826.00	83.79	28.50	2.96	100.11	26.89	242.25	

	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	INSTRUCT- ION	NET
12 120504	12475.00	80.76	18.51	2.15	108.70	24.78	234.90	
12 120506	168.00	90.92	25.18	0.00	102.40	21.24	239.75	
12 120507	315.00	156.23	33.25	3.20	104.19	23.34	320.21	
12 129994	5.00	5.40	1.00	0.20	88.99	21.25	116.84	
12 129996	31.00	318.97	16.81	0.00	108.75	7.60	452.13	
12 129997	397.00	86.32	33.56	1.96	78.95	20.53	221.32	
12 129998	314.00	69.96	66.16	0.50	96.77	21.82	255.20	
12 129999	4.00	509.25	199.25	2.00	67.25	20.26	798.01	
12 131501	1520.00	92.99	19.01	1.61	92.11	24.79	230.51	
12 139998	3.00	1553.33	1174.33	0.00	108.77	26.93	2863.37	
12 150101	1197.00	99.10	21.75	1.08	79.92	25.87	227.72	
12 150201	1181.00	68.20	22.62	16.08	85.64	22.08	214.62	
12 150301	14810.00	105.26	24.91	9.39	79.15	22.56	241.27	
12 150303	20315.00	120.11	28.96	6.74	89.87	27.99	273.67	
12 150304	94.00	95.66	21.06	0.00	93.81	22.35	232.88	
12 150310	2910.00	87.53	17.37	12.15	115.41	27.37	259.83	
12 150401	16.00	36.63	470.44	0.00	69.97	20.31	597.34	
12 150403	1539.00	88.22	33.12	11.11	94.62	30.37	257.44	
12 150404	441.00	79.75	26.12	2.78	80.78	44.15	233.57	
12 150405	884.00	87.46	22.81	5.83	67.26	22.01	205.36	
12 150410	2608.00	117.54	24.30	4.83	81.86	25.09	253.62	
12 150411	5823.00	147.38	30.45	18.11	89.18	25.34	310.46	
12 150503	135.00	62.87	11.15	8.77	104.38	39.97	227.14	

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	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT- ION
12 150505	45.00	119.24	2.91	24.98	136.22	0.00	283.35
12 150506	232.00	37.84	10.27	0.43	81.31	21.98	151.82
12 150507	308.00	71.12	0.00	0.00	107.70	26.87	205.69
12 150603	2646.00	141.18	33.17	8.00	84.78	31.76	298.89
12 150607	166.00	110.08	93.02	2.53	72.57	19.06	297.27
12 150611	912.00	103.10	29.96	5.99	94.75	21.99	255.80
12 150701	7462.00	31.32	7.83	3.55	47.35	13.25	103.30
12 150702	1780.00	156.75	33.72	8.99	90.88	29.62	319.97
12 150805	855.00	156.58	41.11	10.21	91.61	31.40	330.91
12 150810	17895.00	129.47	24.51	21.00	89.89	25.50	290.36
12 150901	1822.00	71.90	18.15	2.58	40.95	11.12	144.70
12 151102	1164.00	127.06	8.54	1.67	80.98	24.27	242.51
12 159994	212.00	59.76	32.36	5.18	72.47	19.74	189.51
12 159995	608.00	190.46	49.47	22.64	73.43	21.39	357.40
12 159997	961.00	109.19	22.62	5.32	69.86	32.23	239.21
12 159998	1158.00	159.16	25.57	8.73	92.30	26.01	311.76
12 159999	103.00	126.15	96.67	11.98	85.79	25.12	345.70
12 200201	177.00	48.62	19.77	0.14	79.31	21.73	169.56
12 200202	44234.00	69.38	13.92	0.61	100.98	25.46	210.34
12 200305	28.00	244.36	90.82	7.07	127.94	29.48	499.67
12 200306	1429.00	116.47	33.18	3.28	105.77	26.52	285.22
12 200404	1938.00	70.71	20.66	1.33	113.66	27.97	234.33
12 200405	152.00	159.51	19.05	1.47	76.50	22.36	278.89

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		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
12 200501		3611.00	109.50	18.53	2.22	103.23	26.70	260.18
12 200602		64.00	63.41	0.00	0.00	85.58	34.84	183.83
12 200604		7446.00	55.45	8.73	0.79	77.53	20.80	163.30
12 200605		442.00	81.32	22.37	19.92	112.31	19.73	255.65
12 209994		37.00	200.89	14.59	0.00	104.06	26.19	345.73
12 209995		108.00	112.20	6.52	0.24	59.38	47.60	225.95
12 209997		778.00	119.05	19.26	2.09	84.46	24.85	249.71
12 209998		3978.00	159.17	22.41	2.80	96.42	25.19	306.00
12 209999		337.00	340.79	43.11	90.54	76.29	22.66	573.39
12 220103		7465.00	62.29	7.98	0.35	103.48	21.61	195.72
12 220197		0.00	0	0	0	0	0	0
12 229997		22.00	219.14	59.18	0.00	93.59	22.49	394.40
12 229998		184.00	99.57	19.72	1.14	110.36	20.83	251.62
12 229999		138.00	152.35	38.54	5.27	69.97	20.31	286.44
12 230401		14071.00	61.48	10.99	0.28	98.83	28.29	199.87
12 231001		894.00	57.63	10.95	0.55	89.92	23.18	182.24
12 231101		13013.00	94.63	11.53	1.26	96.36	23.65	227.43
12 231194		6.00	0.00	59.67	0.00	104.68	18.13	182.49
12 231198		39.00	673.51	13.31	0.38	128.06	30.14	845.40
12 240105		3651.00	63.27	14.76	1.09	85.44	29.54	194.09
12 249995		21.00	188.67	85.62	1.43	91.56	23.56	390.84
12 249997		691.00	88.34	8.60	0.23	74.17	34.08	205.43
12 249998		256.00	334.27	60.35	0.00	72.76	21.97	489.35

	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT- ION
12 250301	1796.00	80.56	17.09	10.22	81.26	22.51	211.64
12 250398	12.00	6.25	121.17	11.58	77.59	27.60	244.19
12 259997	146.00	52.14	11.64	9.86	71.51	20.71	165.85
12 259998	20.00	172.00	3.85	0.00	92.55	33.01	301.41
12 260101	912.00	105.27	9.15	7.46	110.76	5.43	238.06
12 260301	24.00	335.96	9.04	10.21	79.64	25.98	460.83
12 260601	1972.00	87.37	17.12	1.44	102.01	22.78	230.73
12 260704	2038.00	112.29	25.63	2.46	97.16	25.19	262.73
12 260705	2790.00	87.82	35.08	6.63	91.29	24.73	245.54
12 270101	185.00	660.04	146.97	0.54	70.25	19.44	897.24
12 270301	42386.00	72.53	13.82	2.45	89.68	25.21	203.69
12 270501	114.00	48.79	27.35	3.43	83.08	24.58	187.23
12 310301	468.00	44.59	14.51	0.92	97.12	17.15	174.28
12 319997	20.00	56.90	9.65	2.50	88.99	21.25	179.29
12 319998	16.00	1164.69	424.88	30.63	114.45	26.94	1761.58
12 319999	2.00	2481.00	420.00	109.00	88.99	21.25	3120.24
12 380101	295.00	141.54	12.38	3.43	101.05	26.14	284.54
12 400101	382.00	175.04	44.99	2.01	85.25	27.65	334.94
12 400401	60.00	79.27	47.17	23.15	80.45	20.47	250.50
12 410205	937.00	0.00	41.34	3.70	83.60	26.70	155.34
12 410301	414.00	75.11	11.54	4.59	81.61	20.49	193.34
12 420101	3218.00	69.72	10.54	0.62	91.39	23.94	196.20

	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
12 430102	6945.00	37.60	5.16	2.34	92.39	23.35	160.84
12 430107	51133.00	50.40	9.31	0.99	96.57	23.88	181.15
12 430109	12873.00	6.10	4.17	0.50	84.61	30.81	126.19
12 430199	164.00	26.43	8.47	0.10	122.56	3.13	160.69
12 430201	4219.00	46.43	25.01	2.25	91.75	25.20	190.63
12 430202	3250.00	56.85	39.75	2.22	100.04	27.67	226.53
12 430203	10340.00	52.79	24.72	1.55	97.14	21.82	198.01
12 439994	70.00	40.56	33.93	0.00	114.28	9.96	198.72
12 439995	51.00	509.98	21.55	0.71	128.06	30.14	690.43
12 439997	5158.00	27.94	5.62	0.32	86.58	21.06	141.51
12 439998	1182.00	115.41	20.86	8.69	84.86	26.72	256.55
12 439999	114.00	191.14	61.45	10.62	78.33	30.72	372.26
12 440401	147.00	166.80	0.00	0.00	137.20	24.50	328.49
12 440501	422.00	116.32	7.17	0.49	128.56	25.13	277.68
12 440701	5238.00	89.08	11.12	0.11	98.20	22.41	220.93
12 44995	275.00	193.20	34.76	1.37	70.20	26.15	325.69
12 44997	345.00	70.25	8.82	0.12	104.03	33.19	216.41
12 44998	1151.00	158.54	43.00	0.70	92.71	19.87	314.81
12 44999	120.00	667.13	103.42	0.88	63.97	16.86	852.26
12 450701	280.00	154.59	15.91	0.00	95.96	11.11	277.57
12 451101	99.00	93.48	4.72	0.33	69.78	80.95	249.26
12 460101	1224.00	67.50	59.57	11.04	72.47	22.65	233.22
12 460199	428.00	15.75	27.99	3.14	77.63	40.83	165.35

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		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	INSTRUCT- ION	NET
12 460201		8071.00	85.64	26.06	2.92	88.31	25.70	228.64	
12 460299		3744.00	35.59	20.09	0.16	79.49	20.82	156.15	
12 460302		7581.00	77.36	25.49	3.92	93.98	31.30	232.06	
12 460303		34.00	0.00	17.29	4.68	81.72	40.28	143.98	
12 460399		4841.00	26.99	0.92	0.03	98.47	25.19	151.60	
12 460401		222.00	95.18	16.03	0.00	88.47	20.33	220.02	
12 460402		367.00	22.02	27.96	1.12	80.85	25.25	157.20	
12 460403		1583.00	118.03	34.26	6.96	86.81	28.93	274.99	
12 460408		1171.00	49.41	26.81	1.91	77.07	21.43	176.64	
12 460501		1203.00	71.34	10.48	0.57	77.79	21.83	182.01	
12 460599		58.00	27.41	0.09	0.00	96.64	29.74	153.88	
12 469994		152.00	14.51	2.13	1.84	154.06	45.81	218.34	
12 469997		197.00	116.96	63.52	6.50	83.93	24.74	295.66	
12 469998		212.00	54.80	66.40	19.66	84.83	21.68	247.36	
12 469999		32.00	364.72	57.78	0.00	102.33	28.42	553.25	
12 470101		114.00	44.04	0.00	0.00	175.31	49.21	268.56	
12 470103		4169.00	80.00	25.18	6.36	73.73	21.66	206.94	
12 470104		8047.00	104.32	19.61	11.96	83.41	25.95	245.25	
12 470105		3988.00	134.82	32.08	6.11	91.93	25.14	290.08	
12 470106		244.00	169.77	18.60	0.00	108.25	19.45	316.08	
12 470199		1586.00	62.56	10.43	4.14	82.85	32.24	192.22	
12 470201		20455.00	107.65	24.96	4.44	94.17	23.86	255.08	
12 470302		417.00	111.89	26.63	0.37	83.81	28.08	250.78	

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	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
12 470303	3489.00	106.49	15.93	5.80	97.84	22.93	248.98
12 470501	80.00	18.78	27.53	0.00	81.61	20.49	148.40
12 470603	7692.00	83.32	26.24	4.62	91.03	21.93	227.13
12 470604	41795.00	125.74	25.58	6.10	90.22	25.55	273.18
12 470605	4859.00	137.68	49.05	9.30	81.04	25.12	302.19
12 470606	1097.00	111.59	11.99	6.20	79.10	25.55	234.42
12 470609	5178.00	79.05	36.07	0.33	77.60	48.40	241.45
12 479994	54.00	159.13	34.31	35.96	98.18	13.32	340.91
12 479995	233.00	136.87	18.87	3.07	73.33	40.73	272.88
12 479996	389.00	143.79	20.08	6.07	111.49	23.14	304.58
12 479997	488.00	122.75	36.69	9.85	71.91	19.38	260.58
12 479998	1376.00	181.17	44.89	8.93	87.77	23.76	346.52
12 480101	8285.00	85.18	26.84	4.08	88.47	28.51	233.08
12 480102	5493.00	136.85	20.39	33.98	88.25	23.44	302.92
12 480103	451.00	99.10	25.88	11.23	84.47	26.46	247.14
12 480104	655.00	184.79	54.80	13.27	89.89	23.90	366.66
12 480105	3316.00	101.37	19.98	25.36	89.62	20.20	256.53
12 480201	3293.00	96.31	24.37	1.96	86.17	26.35	235.15
12 480205	6431.00	118.45	17.67	0.64	90.42	18.71	245.89
12 480206	1398.00	138.71	32.72	0.48	90.70	26.91	289.53
12 480208	1137.00	178.63	37.60	2.92	84.34	29.97	333.46
12 480212	5552.00	96.64	23.18	2.77	85.41	26.58	234.58

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12 480299		473.00	118.71	20.04	0.87	93.50	22.30	255.42
12 480503		6568.00	139.28	27.51	16.84	90.84	22.75	297.22
12 480505		12.00	282.67	0.67	0.00	91.56	23.56	398.46
12 480506		2603.00	73.79	35.69	10.26	85.99	31.12	236.86
12 480507		1680.00	72.18	31.79	7.30	77.48	31.24	220.00
12 480508		16595.00	102.79	37.65	4.96	86.51	23.46	255.37
12 480520		714.00	201.03	32.56	49.46	80.71	32.67	396.42
12 480599		50.00	15.82	40.10	14.24	69.78	80.95	220.89
12 480702		116.00	49.84	8.53	2.13	65.93	18.82	145.25
12 48994		10.00	73.50	125.50	0.70	69.97	20.31	289.98
12 48995		185.00	117.15	27.03	11.04	85.62	44.47	285.31
12 48997		910.00	96.29	32.92	7.59	86.18	22.00	244.99
12 48998		330.00	296.06	46.26	18.96	87.07	26.43	474.78
12 48999		310.00	182.61	168.70	20.48	74.99	26.43	473.21
12 490101		27.00	217.33	211.85	5.85	74.98	25.11	535.13
12 490102		153.00	60.53	24.11	21.03	81.63	23.20	210.51
12 490105		60.00	40.00	27.10	19.55	81.64	24.45	192.73
12 490107		276.00	49.64	27.32	23.43	81.38	20.52	202.30
12 490202		40.00	63.88	2.38	0.00	96.64	29.74	192.63
12 490205		17611.00	53.06	33.39	0.90	121.95	25.05	234.34
12 49994		21.00	55.52	0.00	0.00	81.61	20.49	157.62
12 49997		10.00	0.00	47.60	0.00	79.64	25.98	153.22
12 49998		262.00	159.91	129.93	6.68	120.80	16.94	434.25
12 500101		153.00	68.60	10.75	2.58	78.29	21.76	181.97
12 500401		15147.00	99.80	16.32	1.18	93.29	20.55	231.14

	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	INSTRUCT-ION	NET
12 500406	5777.00	102.76	20.68	1.51	77.09	23.35	225.40	
12 500901	207.00	79.94	35.91	0.00	108.77	26.93	251.55	
12 509994	7.00	134.86	31.57	0.00	96.64	29.74	292.81	
12 509995	92.00	254.95	54.13	5.62	70.25	19.44	404.39	
12 509997	347.00	134.90	20.48	0.71	104.14	15.18	275.42	
12 509998	124.00	507.66	52.18	6.74	76.83	19.07	662.48	
12 510203	603.00	158.10	50.90	0.16	70.54	19.29	298.99	
12 510205	9162.00	89.19	17.45	1.16	106.85	20.22	234.87	
12 510601	6155.00	175.46	55.79	12.05	95.65	23.76	362.72	
12 510602	5193.00	206.82	93.07	68.97	123.92	35.31	528.08	
12 510603	660.00	210.77	6.02	0.00	84.02	25.88	326.68	
12 510702	1011.00	72.56	13.33	0.85	85.27	22.63	194.64	
12 510703	294.00	75.16	3.75	0.00	81.61	20.49	181.01	
12 510705	147.00	29.25	34.87	2.18	128.06	30.14	224.50	
12 510707	4760.00	108.42	18.70	2.82	91.14	21.22	242.31	
12 510801	1450.00	139.20	27.42	2.56	79.73	20.70	269.60	
12 510803	2636.00	153.86	103.57	1.28	84.32	24.77	367.80	
12 510805	2621.00	106.47	14.51	12.90	114.35	29.45	277.68	
12 510806	1548.00	80.27	0.86	0.00	96.72	24.42	202.26	
12 510808	2185.00	149.95	45.99	1.80	94.05	26.79	318.59	
12 510901	580.00	178.39	57.54	6.23	127.41	29.88	399.45	
12 510902	36.00	94.75	16.06	4.17	88.99	21.25	225.22	

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12 510903	25.00	0.00	94.24	0.00	91.56	23.56	209.36
12 510904	30596.00	37.38	24.39	1.42	86.55	22.91	172.65
12 510905	761.00	140.77	31.19	2.27	78.43	23.27	275.92
12 510907	12805.00	112.79	39.65	2.72	89.70	23.39	268.25
12 510908	4602.00	168.35	30.18	3.54	90.16	28.13	320.35
12 510909	4710.00	142.41	46.92	4.07	95.60	24.33	313.33
12 510910	2328.00	160.53	33.60	31.36	85.92	22.25	333.66
12 510911	930.00	185.42	0.00	0.00	97.28	24.35	307.05
12 511004	3755.00	190.81	63.14	3.43	95.61	23.86	376.85
12 511501	6767.00	66.17	9.57	0.21	106.81	23.38	206.14
12 511502	2462.00	110.88	19.44	0.62	88.66	27.39	246.99
12 511601	70624.00	245.01	33.89	2.62	93.14	24.71	399.36
12 511612	1192.00	90.09	60.60	8.40	101.16	48.26	308.51
12 511613	27782.00	133.45	34.69	1.10	103.45	28.60	301.29
12 511614	42768.00	87.10	23.61	1.06	92.83	27.64	232.23
12 511615	679.00	43.76	2.12	0.42	40.95	11.12	98.37
12 511801	21.00	40.00	190.00	0.00	106.07	26.82	362.90
12 511803	318.00	208.62	16.16	0.00	84.02	25.88	334.68
12 512604	144.00	78.98	13.38	3.47	88.99	21.25	206.06
12 519994	513.00	56.45	20.81	0.76	95.26	27.68	200.96
12 519995	589.00	130.56	31.37	0.65	71.29	19.47	253.33
12 519996	780.00	209.80	61.32	10.98	76.52	21.60	380.23
12 519997	2252.00	32.07	6.83	0.54	78.82	19.05	137.31
12 519998	20491.00	171.18	50.48	7.81	93.75	25.02	348.24
12 519999	488.00	146.30	36.82	4.24	87.67	20.01	295.04
12 520101	1762.00	168.99	15.98	2.35	83.75	20.07	291.14

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	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
12 520201	19808.00	61.66	7.34	7.68	86.36	23.15	186.18
12 520203	850.00	77.68	27.40	0.75	115.38	22.11	243.32
12 520204	3401.00	75.70	11.27	2.15	88.10	26.74	203.96
12 520205	1890.00	89.97	22.87	2.88	97.35	26.72	239.79
12 520302	19310.00	96.74	12.70	1.54	92.09	22.34	225.41
12 520401	26200.00	101.45	18.54	2.99	93.10	22.42	238.49
12 520402	155.00	240.05	2.55	4.97	118.47	28.38	394.41
12 520403	805.00	93.28	28.11	8.54	94.36	20.28	244.57
12 520404	18641.00	69.72	16.53	5.33	90.77	25.79	208.15
12 520405	2708.00	125.00	25.29	0.63	78.54	22.79	252.25
12 520406	68.00	88.51	5.84	0.00	119.12	0.00	213.48
12 520407	73208.00	72.41	10.85	4.57	96.58	25.54	209.96
12 520408	29861.00	86.54	13.45	1.70	92.18	26.23	220.10
12 520701	5557.00	73.16	16.79	1.21	92.22	24.67	208.05
12 520803	2276.00	76.72	18.28	1.08	85.40	26.19	207.68
12 520807	411.00	161.07	11.42	5.86	110.61	27.05	316.01
12 520902	3213.00	128.97	21.66	1.87	95.84	24.61	272.94
12 521001	5777.00	57.86	10.62	0.43	88.84	22.85	180.60
12 521002	387.00	81.71	2.93	0.00	97.47	23.87	205.97
12 521003	6555.00	43.23	16.61	0.99	85.33	33.24	179.39
12 521101	484.00	117.68	36.74	0.12	102.35	23.76	280.65
12 521202	119222.00	81.48	14.05	2.84	89.31	25.10	212.79
12 521203	11296.00	81.27	11.76	3.36	93.31	25.71	215.41

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		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	INSTRUCT- ION	NET
12 521204		61299.00	76.64	15.82	4.06	95.05	26.30		217.87
12 521205		6696.00	85.96	14.34	8.31	90.46	26.08		225.16
12 521401		2785.00	65.92	14.26	0.70	77.73	20.96		179.58
12 521402		643.00	77.32	9.17	0.55	91.08	20.79		198.90
12 521501		10708.00	37.22	12.25	0.68	85.44	22.60		158.19
12 529994		2689.00	41.61	2.19	0.70	83.03	20.84		148.36
12 529995		677.00	286.43	48.58	5.78	93.59	17.76		452.14
12 529996		345.00	56.64	16.47	0.00	85.98	26.66		185.76
12 529997		3553.00	98.19	22.33	2.53	85.22	23.02		231.28
12 529998		4537.00	144.87	24.73	3.97	85.78	26.44		285.79
12 529999		620.00	201.53	29.44	6.72	85.98	28.23		351.90
14 320101		186.00	123.42	8.63	1.66	78.26	35.42		247.40
14 320103		119083.00	73.97	10.62	0.50	97.86	26.09		209.05
14 320104		325319.00	46.70	6.87	0.66	95.14	26.18		175.55
14 320113		82397.00	66.84	11.07	0.45	97.12	27.58		203.06
15 069999		16.00	0.00	82.31	0.00	69.97	20.31		172.59
15 139999		197.00	45.04	14.16	0.00	79.98	17.53		156.71
15 169999		123.00	40.41	58.22	0.00	68.39	20.03		187.04
15 200199		5.00	80.00	117.00	0.00	69.97	20.31		335.05
15 370199		60.00	65.68	8.25	0.00	69.97	20.31		164.21
15 469999		70.00	31.71	58.51	0.00	69.97	20.31		180.51
15 489999		30.00	114.33	2.50	0.00	82.61	16.80		216.24

	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT- ION
15 499999	5.00	0.00	175.60	0.00	69.97	20.31	265.88
15 509999	65.00	70.28	167.34	1.71	79.58	19.71	338.61
16 010101	301.00	74.36	15.78	4.05	78.71	35.39	208.30
16 010201	218.00	369.44	144.10	1.14	78.78	17.91	611.37
16 010301	22.00	304.55	26.00	3.14	55.78	21.73	411.18
16 010304	85.00	22.00	0.00	0.00	111.68	0.00	133.68
16 010401	11.00	861.00	259.73	33.82	77.59	27.60	1259.73
16 010507	6.00	0.00	292.67	0.00	69.97	20.31	382.94
16 010601	26.00	21.54	26.46	0.00	84.02	25.88	157.89
16 010602	40.00	71.20	19.65	22.35	89.32	23.94	226.47
16 010603	447.00	74.01	24.36	4.19	92.24	37.58	232.39
16 010604	30.00	145.00	24.23	2.60	89.90	57.39	319.11
16 010605	41.00	47.51	10.76	0.59	97.39	30.45	186.69
16 010607	15.00	46.00	24.20	2.60	89.90	57.39	220.08
16 030301	114.00	22.00	0.00	0.00	111.68	0.00	133.68
16 080301	44.00	0.00	69.25	0.00	67.45	21.29	157.99
16 080401	258.00	0.00	43.99	0.00	84.02	25.88	153.88
16 080706	316.00	27.79	62.79	2.19	75.94	24.85	193.57
16 080709	95.00	16.32	0.34	1.56	132.96	24.61	175.77
16 081001	22.00	58.91	9.14	2.32	69.78	80.95	221.09
16 081105	523.00	55.60	39.57	0.40	85.51	24.43	205.50
16 090501	12.00	22.08	34.83	0.00	62.49	19.10	138.50
16 090701	11.00	56.27	31.27	0.00	84.02	25.88	197.44

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		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	INSTRUCT- ION	NET
16 100101		165.00	145.65	58.37	3.93	93.96	30.85	332.76	
16 100103		16.00	64.56	21.50	0.00	137.90	33.01	256.98	
16 100104		49.00	135.69	2.49	0.00	106.56	9.63	254.38	
16 120403		401.00	44.65	38.51	0.28	101.35	22.87	207.66	
16 120405		112.00	21.93	20.30	0.00	91.56	23.56	157.36	
16 120501		12.00	30.00	5.58	0.00	91.15	21.45	148.19	
16 120502		71.00	16.58	44.63	12.85	75.14	74.60	223.80	
16 120503		47.00	72.06	9.55	0.06	90.52	30.78	202.98	
16 120504		3058.00	34.36	22.55	1.11	95.46	37.39	190.87	
16 129994		374.00	16.71	55.25	0.05	91.82	30.65	194.47	
16 131200		313.00	29.16	6.94	1.12	73.22	22.71	133.14	
16 131501		370.00	8.47	38.36	2.41	98.95	22.97	171.16	
16 150301		826.00	76.08	19.05	1.36	88.98	50.59	236.06	
16 150303		526.00	55.79	20.62	4.42	79.22	36.38	196.43	
16 150304		8.00	0.00	31.88	0.63	128.06	30.14	190.70	
16 150310		108.00	201.84	39.43	8.07	69.28	19.97	338.60	
16 150403		62.00	439.56	103.61	0.32	80.92	37.20	661.62	
16 150405		8.00	0.00	13.13	0.00	52.32	17.11	82.56	
16 150410		110.00	93.03	9.88	0.55	59.72	22.89	186.06	
16 150411		496.00	332.32	15.95	1.75	67.46	58.63	476.11	
16 150503		51.00	0.00	17.96	4.96	81.72	40.28	144.93	
16 150506		626.00	31.04	58.36	0.50	86.50	26.97	203.36	
16 150603		710.00	61.89	208.18	1.06	81.12	37.15	389.40	

	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT- ION
16 150701	4913.00	42.12	18.12	0.85	84.80	20.81	166.70
16 150702	560.00	16.68	58.77	2.59	84.38	22.76	185.18
16 150810	399.00	53.42	55.05	12.54	57.84	22.03	200.88
16 150901	14779.00	137.00	28.17	2.85	41.25	12.57	221.84
16 200201	55.00	1123.95	0.00	8.36	111.86	29.57	1273.74
16 200202	2464.00	28.50	9.77	0.80	88.95	43.24	171.26
16 200305	75.00	26.35	0.00	0.00	105.10	25.78	157.22
16 200404	345.00	135.53	34.10	0.32	73.13	28.38	271.46
16 200501	120.00	120.93	40.35	0.33	73.13	28.38	263.12
16 200602	0.00	0	0	0	0	0	0
16 200605	11.00	92.36	0.00	0.00	137.20	24.50	254.06
16 200606	0.00	0	0	0	0	0	0
16 209996	0.00	0	0	0	0	0	0
16 230401	373.00	58.13	13.33	0.36	108.13	25.76	205.71
16 230501	16.00	131.56	8.94	3.81	89.83	21.38	255.52
16 231001	234.00	30.11	44.77	4.23	78.09	33.15	190.34
16 231101	217.00	25.99	40.04	0.15	84.56	27.93	178.67
16 240105	3286.00	45.65	7.40	0.02	81.50	25.23	159.81
16 250301	66.00	0.59	1.06	0.21	40.95	11.12	53.94
16 260601	7.00	199.29	15.14	0.00	105.46	51.57	371.46
16 270301	638.00	100.16	16.21	1.54	74.69	25.79	218.39
16 270501	24.00	0.00	28.67	0.00	84.02	25.88	138.56
16 301401	0.00	0	0	0	0	0	0

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		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
16 310301		59.00	0.00	332.29	0.00	69.97	20.31	422.57
16 310501		78.00	1.78	1.24	0.13	122.32	18.70	144.18
16 319996		38.00	297.84	142.79	10.26	96.49	20.14	567.53
16 400801		128.00	19.02	1.41	9.15	99.15	26.54	155.26
16 420101		127.00	26.09	8.06	0.00	90.87	21.63	146.65
16 430102		56.00	32.70	5.07	0.00	88.84	21.41	148.01
16 430107		1329.00	11.50	92.19	0.14	85.90	24.66	214.39
16 430109		1048.00	95.94	28.04	3.28	87.83	22.75	237.83
16 430199		10.00	44.20	2.40	0.40	96.20	9.15	152.36
16 430201		183.00	567.67	35.56	0.02	65.83	25.10	694.17
16 430202		111.00	781.63	59.87	0.00	59.92	24.40	925.83
16 430203		171.00	45.68	22.96	2.46	99.64	19.60	190.33
16 439996		76.00	0.00	71.75	0.00	84.02	25.88	181.64
16 440401		217.00	13.08	29.48	1.55	95.48	42.55	182.15
16 440701		417.00	88.39	42.33	1.41	82.86	37.92	252.91
16 451101		35.00	0.00	13.17	0.00	52.32	17.11	82.61
16 460101		97.00	58.12	102.54	3.21	89.49	18.98	272.33
16 460201		964.00	74.82	38.32	1.87	88.33	26.14	229.48
16 460302		214.00	53.75	52.55	5.07	73.32	28.69	213.39
16 460303		134.00	6.21	17.71	10.16	83.99	35.41	153.47
16 460401		599.00	21.57	4.72	0.92	99.12	24.35	150.67
16 460403		2949.00	25.45	111.17	8.14	73.55	17.55	235.86
16 460408		0.00	0	0	0	0	0	0

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		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
16 460501		271.00	86.80	5.40	0.00	125.32	28.02	245.54
16 470101		788.00	13.85	20.97	0.25	89.66	56.22	180.94
16 470103		117.00	157.52	29.39	0.00	92.51	25.37	304.79
16 470104		811.00	12.73	46.37	0.40	83.43	21.86	164.79
16 470105		1172.00	38.70	14.88	4.38	51.45	24.72	134.13
16 470106		229.00	138.86	403.24	29.68	104.68	18.13	694.60
16 470201		2644.00	34.22	8.26	2.37	84.66	27.96	157.48
16 470303		1896.00	32.92	16.65	1.58	82.60	29.56	163.30
16 470501		1645.00	5.47	4.18	0.00	84.02	25.88	119.55
16 470603		650.00	49.61	49.68	0.20	89.69	25.02	214.20
16 470604		1950.00	53.99	59.93	2.30	91.18	26.31	233.71
16 470605		82.00	24.15	41.94	0.00	84.02	25.88	175.98
16 470606		610.00	56.46	20.37	5.51	76.35	27.53	186.22
16 479996		6.00	0.00	13.83	0.00	105.46	51.57	170.87
16 480101		436.00	111.47	11.46	0.41	89.49	34.17	246.99
16 480105		36.00	192.17	77.44	0.00	86.42	20.69	376.72
16 480201		210.00	54.46	0.16	0.00	76.87	18.18	149.66
16 480205		12.00	29.17	232.33	0.00	80.50	24.49	366.49
16 480208		65.00	386.49	50.26	0.00	84.02	25.88	546.65
16 480212		603.00	53.00	58.53	1.24	88.81	41.53	243.12
16 480303		715.00	36.38	21.40	0.33	80.14	21.58	159.83
16 480506		92.00	211.96	1.00	0.35	77.60	37.33	328.24

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	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	INSTRUCT- ION	NET
16 480507	472.00	53.94	14.31	0.01	52.85	17.40	138.51	
16 480508	873.00	87.59	31.06	2.23	91.07	37.10	249.05	
16 480702	1154.00	82.69	17.42	2.90	77.52	20.52	201.04	
16 489994	14.00	90.21	54.00	0.00	135.00	23.94	303.15	
16 489999	21.00	34.19	2.62	0.00	91.15	21.45	149.41	
16 490102	21.00	56.43	0.00	0.00	135.00	23.94	215.37	
16 490107	198.00	51.58	28.24	2.42	111.54	34.84	228.62	
16 490202	1675.00	9.33	3.99	0.07	74.59	17.79	105.77	
16 490205	7396.00	77.06	83.42	0.51	90.96	26.47	278.42	
16 490299	35.00	43.14	48.97	20.71	67.25	20.26	200.34	
16 499996	34.00	2.12	22.53	0.00	106.19	45.50	176.34	
16 500401	828.00	28.51	31.42	0.66	85.81	21.88	168.29	
16 500406	157.00	34.37	40.30	1.43	89.44	23.67	189.21	
16 500901	27.00	1.81	101.52	0.00	84.79	25.55	213.67	
16 510205	487.00	30.74	36.98	1.87	94.22	25.30	189.09	
16 510601	155.00	83.61	212.45	2.05	89.81	40.05	427.96	
16 510703	101.00	97.34	14.76	0.00	89.79	21.80	223.68	
16 510702	377.00	13.87	14.09	0.00	66.06	20.55	114.58	
16 510709	24.00	3.25	65.67	0.00	96.64	29.74	195.30	
16 510707	167.00	26.37	5.72	1.03	116.49	19.18	168.78	
16 510710	44.00	3.25	65.66	0.00	96.64	29.74	195.29	
16 510801	195.00	64.33	32.27	0.00	87.21	26.73	210.54	

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	CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
16 510805	202.00	7.87	25.79	0.00	83.15	24.42	141.23
16 510806	120.00	89.31	7.77	0.51	87.06	20.49	205.13
16 510901	51.00	108.18	9.00	0.49	80.89	51.69	250.24
16 510902	205.00	43.67	25.09	0.20	85.14	24.32	178.43
16 510904	16884.00	31.82	17.52	1.31	91.78	15.36	157.78
16 510905	11.00	0.00	31.27	0.00	84.02	25.88	141.17
16 510907	383.00	28.29	20.93	0.69	63.31	19.43	132.66
16 510908	142.00	65.25	34.07	0.49	76.12	34.68	210.60
16 510909	672.00	0.00	0.77	0.00	84.02	25.88	110.66
16 510910	0.00	0	0	0	0	0	0
16 511004	1155.00	62.03	15.63	0.31	82.20	26.90	187.08
16 511501	926.00	7.89	15.68	0.00	59.95	18.88	102.40
16 511502	2252.00	8.42	11.06	0.00	67.01	14.58	101.07
16 511601	985.00	61.66	21.53	0.51	103.69	43.98	231.37
16 511612	15642.00	57.18	21.83	0.46	72.41	21.44	173.31
16 511614	17606.00	33.49	1.50	0.17	123.79	28.42	187.37
16 511615	0.00	0	0	0	0	0	0
16 512604	381.00	10.06	16.90	0.00	58.90	18.72	104.58
16 519994	583.00	131.03	3.20	0.00	79.62	26.01	239.87
16 519996	275.00	242.51	10.51	0.00	101.58	11.17	365.77
16 519997	442.00	12.19	36.47	5.07	82.10	38.97	174.80
16 520101	2411.00	18.84	13.71	0.62	88.32	23.26	144.75
16 520201	1356.00	28.97	164.92	1.35	85.48	28.52	309.25

		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT- ION
16 520203		181.00	13.14	71.27	0.00	94.86	38.08	217.36
16 520204		111.00	42.66	31.52	0.50	106.84	34.37	215.90
16 520205		370.00	27.63	101.79	0.00	83.45	28.45	241.31
16 520207		40.00	0.00	79.58	0.00	83.60	26.70	189.87
16 520302		801.00	104.29	46.12	1.89	81.16	39.99	273.45
16 520401		2770.00	71.43	23.21	3.27	96.64	29.18	223.73
16 520403		71.00	45.18	5.66	0.00	96.55	24.45	171.85
16 520404		2021.00	95.45	20.22	0.26	99.19	27.88	242.99
16 520406		178.00	17.25	0.00	0.00	137.20	24.50	178.95
16 520407		4766.00	68.49	33.96	0.89	93.17	23.31	219.81
16 520408		4849.00	41.64	15.60	1.55	89.51	24.98	173.29
16 520701		486.00	33.88	146.95	0.94	87.80	42.50	312.08
16 520803		464.00	15.32	40.89	0.01	83.27	26.03	165.52
16 520807		74.00	40.38	21.73	0.73	76.61	21.24	160.68
16 520902		15.00	0.00	13.20	0.00	52.32	17.11	82.63
16 521001		1369.00	22.77	5.17	0.13	101.81	27.04	156.92
16 521002		70.00	0.00	15.14	0.00	105.46	51.57	172.17
16 521003		355.00	52.49	29.37	0.05	104.28	22.29	208.47
16 521101		169.00	34.86	42.26	1.37	64.12	55.15	197.76
16 521202		16465.00	82.42	25.91	2.39	90.20	32.38	233.31
16 521203		394.00	85.53	57.96	7.30	81.02	21.57	253.39
16 521204		5393.00	31.29	18.43	2.34	85.20	24.39	161.65
16 521205		405.00	32.82	65.56	0.48	82.30	22.25	203.41

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		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT-ION
16	521401	85.00	40.61	28.98	0.68	75.78	23.68	169.72
16	521501	4701.00	19.07	9.56	0.28	94.65	23.50	147.07
16	529994	210.00	3.55	5.81	0.45	91.87	38.76	140.45
16	529996	109.00	14.10	206.03	0.00	85.82	25.16	331.10
17	320110	43777.00	28.65	14.51	1.50	87.11	24.84	156.61
17	320113	42215.00	29.70	16.63	1.13	101.63	25.98	175.07
17	320114	28217.00	28.51	15.25	0.83	107.24	28.59	180.43
17	320115	1597.00	45.76	8.69	6.89	81.24	27.44	170.02
17	320116	1283.00	26.76	2.56	0.24	96.87	15.44	141.87
17	320117	786.00	245.04	13.21	5.40	110.17	1.58	375.40
17	320118	200.00	98.16	42.68	0.24	50.61	24.01	215.69
17	320119	340.00	48.57	30.69	0.10	62.95	21.93	164.25
17	320120	58290.00	28.14	13.46	1.52	102.40	27.38	172.89
17	320123	62701.00	24.40	4.24	0.03	110.48	27.42	166.56
17	320124	41956.00	22.48	2.67	0.02	123.28	30.95	179.39
17	320125	699.00	45.74	7.43	9.04	84.84	22.73	169.77
17	320126	290.00	23.99	5.71	0.61	73.10	20.92	124.33
17	320127	278.00	22.47	5.79	0.42	82.70	21.27	132.67
17	320128	48.00	70.52	24.04	0.04	83.73	22.07	200.40
17	320129	63.00	13.71	4.27	0.25	94.04	14.42	126.70
18	320101	421.00	54.50	57.92	0.09	86.77	43.07	242.34
18	320102	278.00	51.90	150.92	1.26	79.99	29.67	313.74
18	320103	162.00	65.73	124.93	1.08	77.59	27.60	296.92

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		CREDIT HOURS	DIRECT SALARY	DIRECT DEPT	DIRECT EQUIP	ALLOC COSTS	OPER & MAINT	NET INSTRUCT- ION
18	320104		3951.00	41.54	38.54	0.73	77.63	27.64 186.07
18	320130		81004.00	34.47	23.68	1.89	91.60	24.42 176.06
18	320132		12838.00	26.06	14.06	0.23	87.93	17.96 146.23
18	320133		39996.00	22.67	9.24	0.06	104.38	24.63 160.99
18	320134		22574.00	24.51	7.65	0.29	103.37	24.20 160.03
18	320135		1205.00	57.06	17.51	5.21	102.86	24.02 206.66
18	320136		2655.00	18.70	8.23	0.19	98.23	13.93 139.28
18	320137		861.00	35.14	12.85	0.01	72.15	19.77 139.93
18	320138		459.00	97.54	15.85	0.17	92.92	17.92 224.40
18	320139		187.00	37.04	89.08	2.40	83.87	36.18 248.56
19	320140		412984.00	20.68	6.96	0.33	97.36	21.64 146.97
19	320148		85.00	29.54	11.71	0.00	55.63	18.13 115.01
19	320149		685.00	28.68	13.17	0.00	52.32	17.11 111.28
19	320150		204722.00	18.87	3.42	0.17	96.16	22.06 140.68
19	320158		70403.00	35.20	4.14	0.23	94.43	20.47 154.46
19	320168		4.00	71.25	0.00	0.00	83.60	26.70 181.55
19	320169		1737.00	102.11	0.00	0.00	98.48	17.71 218.30
19	330102		4495.00	29.01	8.73	0.07	97.69	20.98 156.48
TOTAL			6361239.0	64.64	13.05	1.57	93.88	24.99 198.13

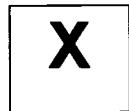


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