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## ABSTRACT

This document is a report on a comparison of unrestricted Education and General (E&G) expenditures at the City University of New York (CUNY) and other select universities, colleges, and community colleges between the 1990 and 1998 fiscal years. Unrestricted funding revenue is limited to public support and tuition. Revenue from private gifts, grants, contracts, endowment, educational service, and other auxiliaries were not included. The colleges and universities used for this comparison were chosen based on their Carnegie classification, urban mission, and student demographics. The report shows that spending at CUNY senior four-year colleges declined 13% (\$132 million) between 1990 and 1998, even though total senior college enrollments showed a 6% increase, and community colleges enrollments rose 17% during the same time period. Results indicated that most senior colleges in the state are spending about \$2,000 less per full-time equivalent student (FTES), while most CUNY community colleges are spending approximately \$1,200 less per FTES. Colleges, community colleges, and universities in other states showed better expenditure increases compared with their CUNY counterparts. Six out of 11 national senior colleges in the comparison group showed an increase in expenditures during the decade, with five of the colleges displaying double-digit percentage gains. The report provides statistics and tables showing comparisons between colleges. (MKF)

ED 463 826

# THE CITY UNIVERSITY OF NEW YORK

## A COMPARISON OF EDUCATION AND GENERAL EXPENDITURES AT CUNY AND SELECT PEER INSTITUTIONS FY 1990 TO FY 1998

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UNIVERSITY BUDGET OFFICE  
October 30, 2000

This report was prepared by Jon McCabe, Senior Budget Analyst, University Budget Office.

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## EXECUTIVE SUMMARY

The following analysis examines unrestricted Education and General (E&G) expenditures at the City University of New York and select peer institutions between Fiscal Year 1990 and 1998.<sup>1</sup> CUNY's senior and community college peer groups in this analysis were originally developed by PriceWaterhouseCoopers for the Schmidt Commission. Criteria for peer selection included Carnegie classification, urban mission, and student demography. For purposes of the current analysis, it was decided that Nassau Community College should replace the Community College of Central Seattle so as to provide representation of SUNY in the community college peer group. 1990 finance data has been adjusted for inflation using the Higher Education Price Index so that they reflect 1998 purchasing power.

### What the Data Show:

In the aggregate, the data show a decline in overall expenditures at CUNY's senior colleges of \$132 million or 13.4% over the past decade. Expenditures have fallen despite a 5.7% increase in total senior college enrollment during this same period. This means funds expended at our campuses have actually declined 18.1%, or \$2,010 per full-time equivalent student, this despite considerable cost increases associated with new facilities at Baruch College (Site A), the consolidated campus at the College of Staten Island, the Queens College music building, the Lehman College physical education facility, as well as the conversion of Medgar Evers College to a 4-year institution. In sum, there has been a serious erosion of University resources at the senior college level since 1990.

Enrollment-based state aid for CUNY community colleges as well as increased funds for facility improvements at Hostos, LaGuardia, and Kingsborough Community Colleges during the 1990s helped CUNY's 2-year colleges keep better pace with base-year costs. Consequently, aggregate expenditures rose almost \$1 million, or 0.2%, during the course of the decade. Nevertheless, community college enrollments grew 16.7% during this period and still greatly outpaced new funding and total expenditures. As a result, there was an overall decline of 14.1%, or \$1,176 in expenditures per full-time equivalent student. Ultimately, this represents a significant erosion of resources at the community college level as well.

In contrast, CUNY's national senior and community college peer groups fared far better in gaining new resources to meet facilities and instructional needs associated with rising enrollments. Total expenditures rose \$175 million, or 17.3%, at our senior college peer group institutions between 1990 and 1998. Even after a total enrollment increase of 13.7% is accounted for, the peer group saw expenditures increase by 3.1% or \$314 per full-time equivalent student.

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<sup>1</sup> This study is based on IPEDS finance data. The most recent year available is 1998.

CUNY's community college peer group saw expenditures increase \$42 million or 6.8% between 1990 and 1998. An enrollment increase totaling 9.7% at these institutions left the peer group with a slight loss of \$179 per full-time equivalent student or 2.6%, still far less erosion than at CUNY's community colleges.

**College-by-college rankings** provide a more detailed comparison of declining expenditures at most CUNY institutions relative to their peers. For example, eight of eleven CUNY senior colleges experienced declines in expenditures during the 1990s. There was a major expenditure increase at Medgar Evers (28.6%) associated with the college's conversion to a four-year institution. Yet after accounting for 118% enrollment growth in the 1990s, Medgar Evers' expenditures actually fell 41% per full-time equivalent student. Only one CUNY senior college, Baruch, saw a modest expenditure increase (4.9%) per full-time equivalent student. This was due to an enrollment decline at Baruch of 1,100 students over the course of the decade combined with of major increases in building related expenditures.

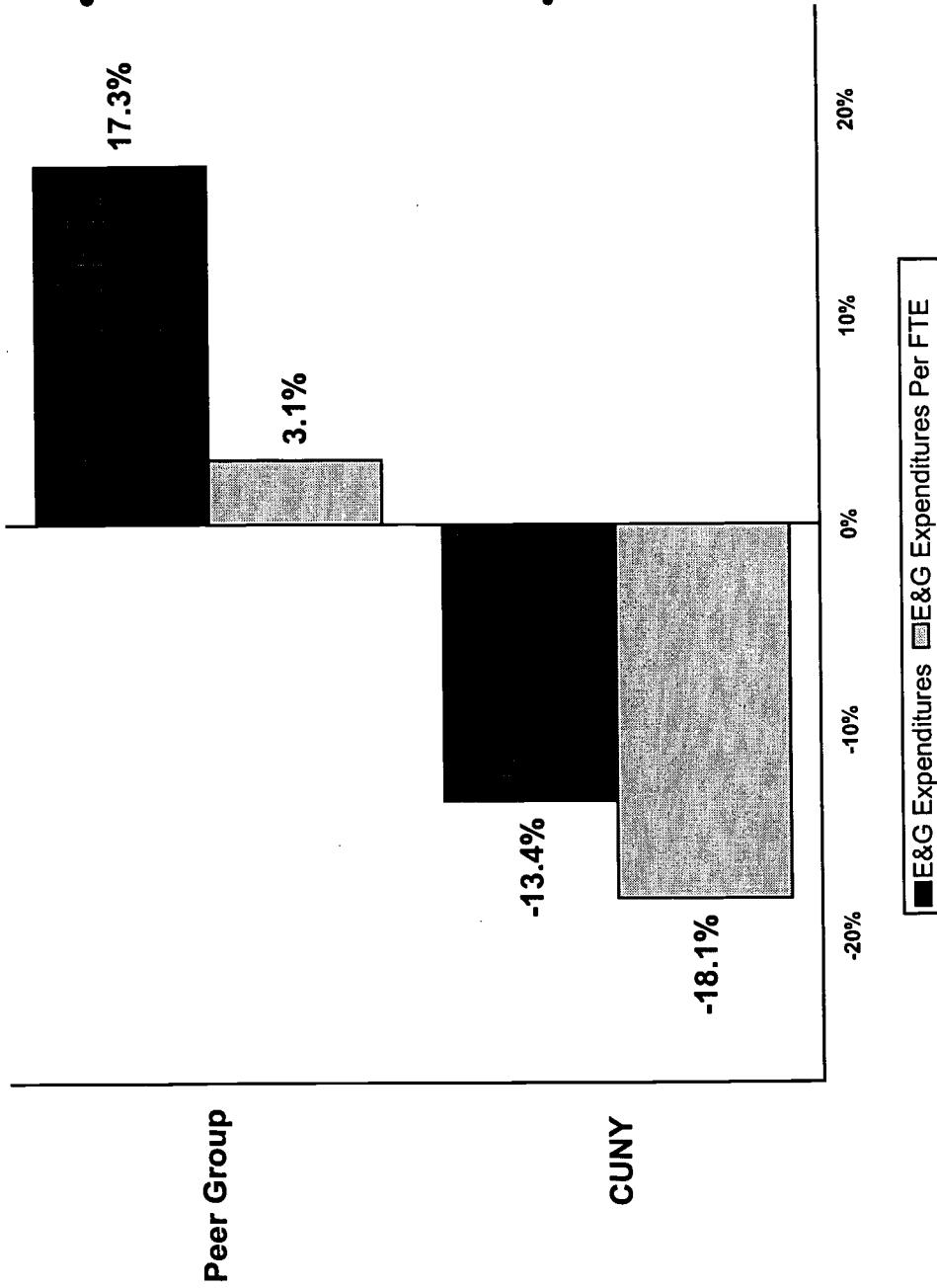
In contrast, the national senior college peer group was generally better off on a college-by-college basis than the CUNY senior college group. Six of eleven institutions saw increased expenditures during the 1990s, and five of these six saw percentage increases in double digits. Five institutions had increased expenditures on a per FTE basis as well.

Several CUNY community colleges increased total expenditures during the 1990s—LaGuardia (16.1%), Hostos (6.6%), and Borough of Manhattan (3.3%). When enrollment increases are accounted for, however, these gains were more modest—LaGuardia (6.0%) and Hostos (3.7%). Expenditures actually declined 20.1% per full-time equivalent student at Borough of Manhattan given the college's 29.3% enrollment increase during the 1990s. Bronx, Kingsborough, and Queensborough community colleges experienced expenditure declines of similar magnitudes on a per FTE basis.

The national community college peer group also fared better than its CUNY counterpart. More than two thirds of the peer group institutions enjoyed increased expenditures, and almost half saw increases on a per FTE basis. Among those institutions with declining expenditures, losses were generally not as severe as those among their CUNY peers.

# Percentage Change in Education and General Expenditures at CUNY Senior Colleges vs National Senior College Peer Group FY 1990 - 1998 (Group Totals)

(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)



## Changes In Education and General Expenditures at CUNY Senior Colleges vs Peer Institutions FY 1990 - 1998. Group Totals (in \$000's)

	(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)		
	1990	1998	# Change
			% Change
California State U. Los Angeles	149,447	131,666	(17,781)
Chicago State U.	48,861	61,298	12,437
Florida International U.	142,206	191,938	49,732
Georgia State U.	163,186	225,150	61,964
Jersey City State U.	60,654	62,584	1,930
Northeastern Illinois U.	64,305	63,194	(1,111)
San Francisco State U.	169,766	215,116	45,350
SUNY College @ Buffalo	85,274	81,834	(3,440)
SUNY Old Westbury	30,239	26,065	(4,174)
SUNY Purchase	37,147	35,947	(1,200)
U. Texas El Paso	63,590	95,249	31,659
<b>Total</b>	<b>1,014,675</b>	<b>1,190,041</b>	<b>175,366</b>
			<b>17.3%</b>
Baruch College	107,831	102,514	(5,317)
Brooklyn College	127,437	101,493	(25,944)
City College	134,279	104,541	(29,738)
College of Staten Island	67,522	68,924	1,402
Hunter College	147,123	110,519	(36,604)
John Jay College	55,655	57,348	1,693
Lehman College	70,448	62,687	(7,761)
Medgar Evers College	24,590	31,611	7,021
New York City Tech	75,185	63,694	(11,491)
Queens College	133,988	113,060	(20,938)
York College	39,885	35,562	(4,323)
<b>Total</b>	<b>983,953</b>	<b>851,953</b>	<b>(132,000)</b>
			<b>-13.4%</b>

Note: Education and General expenditures include all Unrestricted Current Funds except for Mandatory Transfers and Auxiliary Enterprises.

Current Fund Expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support, Maintenance and Operations, and Non-Mandatory Transfers. National peer group developed by PriceWaterhouseCoopers for the Schmidt Commission.

Sources: IPEDS Financial Data, Research Associates of Washington Higher Education Price Index.

**Changes In Education and General Expenditures Per FTE at CUNY  
Senior Colleges vs Peer Institutions FY 1990 - 1998. Group Totals (in \$000's)**

	(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)						Per FTE # Change
	1990		1998		1999		
	FTE	FTE	E&G / FTE	E&G / FTE	E&G / FTE	E&G / FTE	Per FTE # Change
<b>California State U. Los Angeles</b>	12,773	13,898	149,447	11,700	131,666	9,474	(2,226) -19.0%
<b>Chicago State U.</b>	3,724	5,710	48,861	13,121	61,298	10,735	(2,385) -18.2%
<b>Florida International U.</b>	12,531	19,556	142,206	11,348	191,938	9,815	(1,534) -13.5%
<b>Georgia State U.</b>	14,363	17,172	163,186	11,362	225,150	13,111	1,750 15.4%
<b>Jersey City State U.</b>	4,557	5,408	60,654	13,310	62,584	11,572	(1,738) -13.1%
<b>Northeastern Illinois U.</b>	6,114	6,459	64,305	10,518	63,194	9,784	(734) -7.0%
<b>San Francisco State U.</b>	19,063	20,917	169,766	8,906	215,116	10,284	1,379 15.5%
<b>SUNY College @ Buffalo</b>	9,738	8,535	85,274	8,757	81,834	9,588	831 9.5%
<b>SUNY Old Westbury</b>	3,163	3,056	30,239	9,560	26,065	8,529	(1,031) -10.8%
<b>SUNY Purchase</b>	3,120	2,747	37,147	11,906	35,947	13,086	1,180 9.9%
<b>U. Texas El Paso</b>	11,688	11,220	63,590	5,441	95,249	8,489	3,049 56.0%
<b>Total</b>	<b>100,834</b>	<b>114,678</b>	<b>1,014,675</b>	<b>10,063</b>	<b>1,190,041</b>	<b>10,377</b>	<b>314 3.1%</b>
<b>Baruch College</b>	11,792	10,684	107,831	9,144	102,514	9,595	451 4.9%
<b>Brooklyn College</b>	10,846	10,231	127,437	11,750	101,493	9,920	(1,830) -15.6%
<b>City College</b>	9,494	8,256	134,279	14,144	104,541	12,662	(1,481) -10.5%
<b>College of Staten Island</b>	7,303	8,457	67,522	9,246	68,924	8,150	(1,096) -11.9%
<b>Hunter College</b>	12,588	13,463	147,123	11,688	110,519	8,209	(3,478) -29.8%
<b>John Jay College</b>	5,550	8,666	55,655	10,028	57,348	6,618	(3,410) -34.0%
<b>Lehman College</b>	6,023	6,192	70,448	11,696	62,697	10,124	(1,573) -13.4%
<b>Medgar Evers College</b>	1,655	3,609	24,590	14,858	31,611	8,759	(6,099) -41.0%
<b>New York City Tech</b>	7,930	8,788	75,185	9,481	63,694	7,248	(2,233) -23.6%
<b>Queens College</b>	11,893	10,990	133,998	11,267	113,060	10,288	(979) -8.7%
<b>York College</b>	3,516	4,323	39,885	11,344	35,562	8,226	(3,118) -27.5%
<b>Total</b>	<b>88,590</b>	<b>93,659</b>	<b>983,953</b>	<b>11,107</b>	<b>851,953</b>	<b>9,096</b>	<b>(2,010) -18.1%</b>

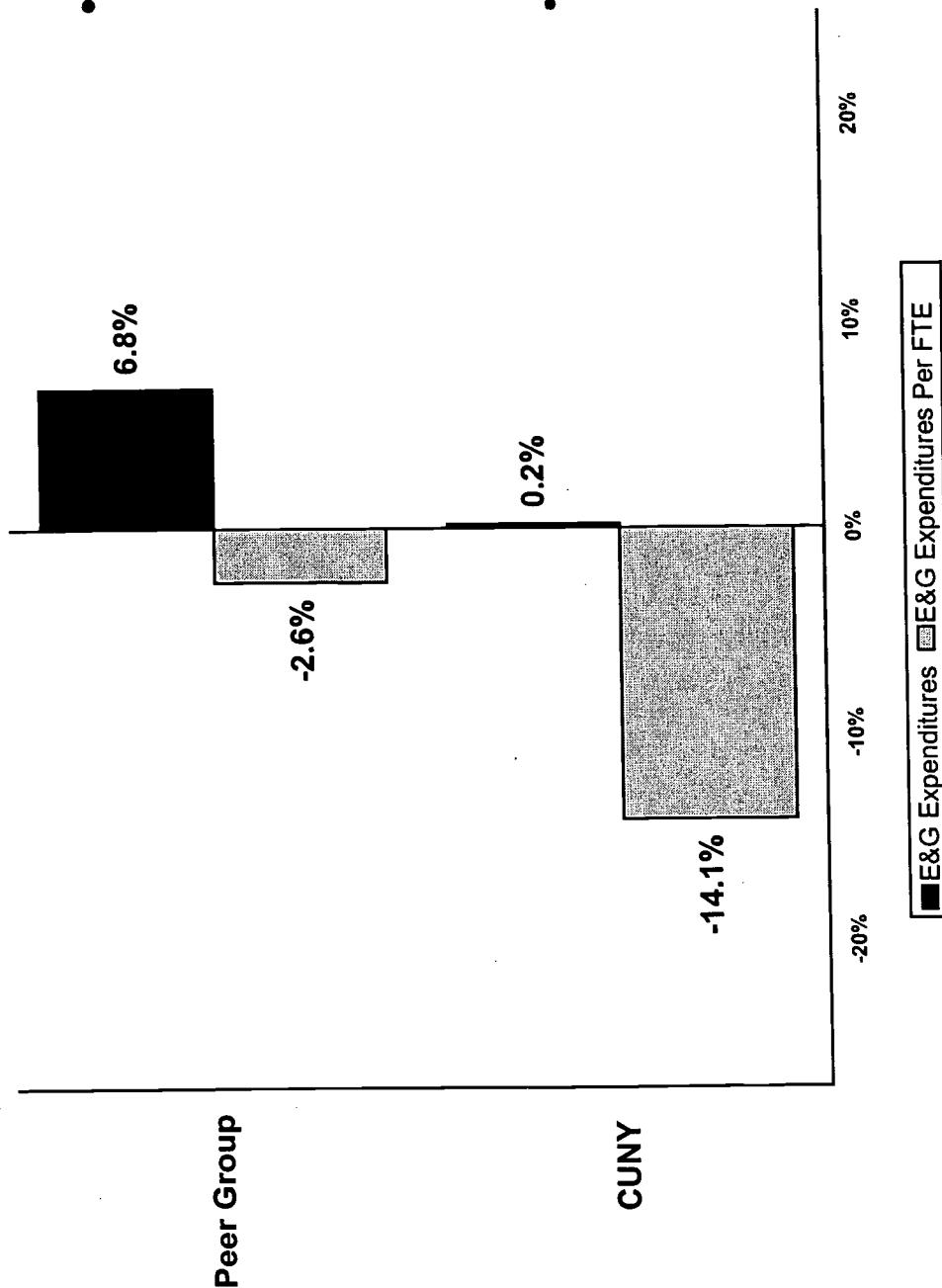
Note: Education and General expenditures include all Unrestricted Current Funds except for Mandatory Transfers and Auxiliary Enterprises.

Current Fund Expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support, Maintenance and Operations, and Non-Mandatory Transfers. National peer group developed by PriceWaterhouseCoopers for the Schmidt Commission.

Sources: IPEDS Financial Data, Research Associates of Washington Higher Education Price Index.

# Percentage Change in Education and General Expenditures at CUNY Community Colleges vs National Community College Peer Group FY 1990 - 1998 (Group Totals)

(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)



- Between 1990 and 1998 Education and General (E&G) expenditures at CUNY community colleges increased less than \$1 million (0.2%) after inflation. During this same period, E&G expenditures increased \$42 million (6.8%) at CUNY's national community college peer group.
- When enrollment changes between 1990 and 1998 are accounted for, CUNY community colleges lost \$1,176 per fte (-14.1%) while the CUNY Peer group lost only \$179 per fte (-2.6%).

**Changes In Education and General Expenditures at CUNY  
Community Colleges vs Peer Institutions FY 1990 -1998. Group Totals (in \$000's)**

	(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)				
	1990	1998	Education and General	# Change	% Change
Community College of Denver	14,093	20,262	6,169		43.8%
Community College of Philadelphia	57,846	66,857	9,011		15.6%
Delgado Community College	24,415	38,753	14,338		58.7%
Essex County Community College	31,901	36,730	4,829		15.1%
Los Angeles City College	47,160	44,150	(3,010)		-6.4%
Malcolm X College - Chicago	37,989	31,023	(6,966)		-18.3%
Miami Dade Community College	179,637	193,675	14,038		7.8%
Nassau Community College	115,428	122,481	7,053		6.1%
San Antonio Community College	61,457	53,999	(7,458)		-12.1%
Wayne County Community College	45,354	49,446	4,092		9.0%
<b>Total</b>	<b>615,280</b>	<b>657,376</b>	<b>42,096</b>	<b>6.8%</b>	
Borough of Manhattan Community College	66,812	69,005	2,193		3.3%
Bronx Community College	47,630	47,249	(381)		-0.8%
Hostos Community College	32,032	34,141	2,109		6.6%
Kingsborough Community College	64,512	63,254	(1,258)		-2.0%
LaGuardia Community College	60,659	70,440	9,781		16.1%
Queensborough Community College	65,752	54,097	(11,655)		-17.7%
<b>Total</b>	<b>337,397</b>	<b>338,186</b>	<b>789</b>	<b>0.2%</b>	

Note: Education and General expenditures include all Unrestricted Current Funds except for Mandatory Transfers and Auxiliary Enterprises.

Current Fund Expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support, Maintenance & Operations, and Non-Mandatory Transfers. National peer group developed by PriceWaterhouseCoopers for the Schmidt Commission.

Nassau Community College replaces Community College of Central Seattle.

Sources: IPEDS Financial Data, Research Associates of Washington Higher Education Price Index.

## Changes In Education and General Expenditures Per FTE at CUNY Community Colleges vs Peer Institutions FY 1990-1998. Group Totals (in \$000's)

	(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)						Per FTE # Change	Per FTE % Change
	1990 FTE	1998 FTE	E&G / FTE	1990 E&G / FTE	1998 E&G / FTE	1998 E&G / FTE		
Community College of Denver	2,801	3,381	14,093	5,031	20,262	5,993	961	19.1%
Community College of Philadelphia	7,646	8,862	57,846	7,566	66,857	7,544	-21	-0.3%
Delgado Community College	5,347	8,902	24,415	4,566	38,753	4,353	-213	-4.7%
Essex County Community College	4,074	5,630	31,901	7,830	36,730	6,524	-1,306	-16.7%
Los Angeles City College	7,406	8,881	47,160	6,368	44,150	4,971	-1,397	-21.9%
Malcolm X College - Chicago	6,845	6,624	37,989	5,550	31,023	4,683	-866	-15.6%
Miami Dade Community College	26,383	26,303	179,637	6,809	193,675	7,363	554	8.1%
Nassau Community College	13,616	14,221	115,428	8,477	122,481	8,613	135	1.6%
San Antonio Community College	11,128	11,298	61,457	5,523	53,999	4,780	-743	-13.5%
Wayne County Community College	4,872	4,776	45,354	9,309	49,446	10,353	1,044	11.2%
<b>Total</b>	<b>90,118</b>	<b>98,878</b>	<b>615,280</b>	<b>6,827</b>	<b>657,376</b>	<b>6,648</b>	<b>-179</b>	<b>-2.6%</b>
Borough of Manhattan Community College	9,341	12,080	66,812	7,153	69,005	5,712	-1,440	-20.1%
Bronx Community College	4,516	6,177	47,630	10,547	47,249	7,649	-2,898	-27.5%
Hostos Community College	3,586	3,687	32,032	8,933	34,141	9,260	327	3.7%
Kingsborough Community College	8,134	9,664	64,512	7,931	63,254	6,545	-1,386	-17.5%
LaGuardia Community College	7,862	8,612	60,659	7,715	70,440	8,179	464	6.0%
Queensborough Community College	7,060	7,048	65,752	9,313	54,097	7,676	-1,638	-17.6%
<b>Total</b>	<b>40,499</b>	<b>47,268</b>	<b>337,397</b>	<b>8,331</b>	<b>338,186</b>	<b>7,155</b>	<b>-1,176</b>	<b>-14.1%</b>

Note: Education and General expenditures include all Unrestricted Current Funds except for Mandatory Transfers and Auxiliary Enterprises.

Current Fund Expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support,

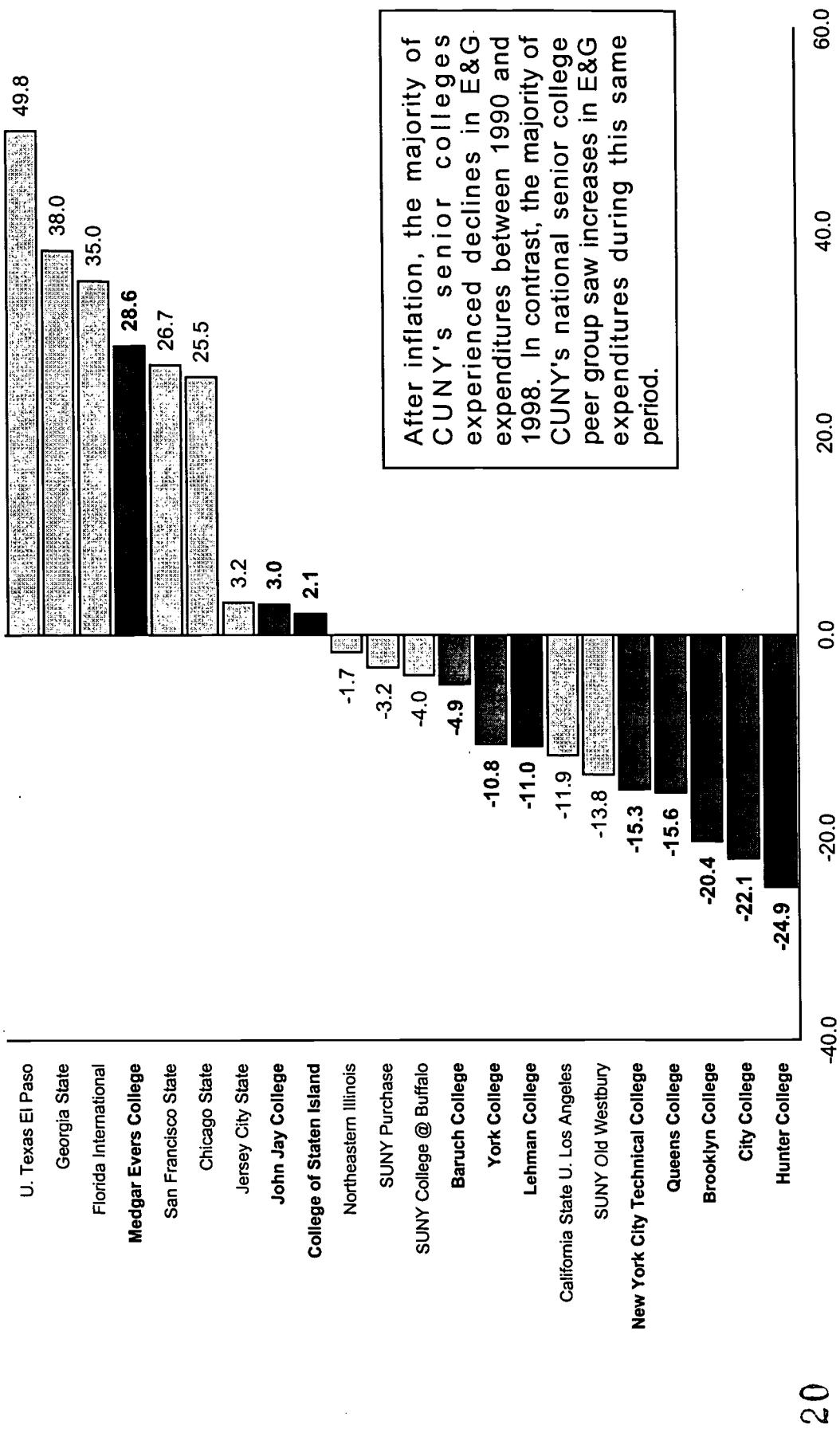
Maintenance and Operations, and Non-Mandatory Transfers. National peer group developed by PriceWaterhouseCoopers for the Schmidt Commission.

Nassau Community College replaces Community College of Central Seattle.

Sources: IPEDS Financial Data, Research Associates of Washington Higher Education Price Index.

# Percentage Change in Education and General Expenditures at CUNY Senior Colleges vs Peer Institutions 1990-1998 (Rankings)

(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)



Note: Unrestricted Education and General Expenditures include all Unrestricted Current Funds except Mandatory Transfers and Auxiliary Enterprises. Current Fund expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support, Maintenance and Operations, and Non-Mandatory Transfers. National Peer group developed by PriceWaterhouseCoopers for the Schmidt Commission.  
Source: IPEDS Financial Data. Research Associates of Washington Higher Education Price Index.

## Changes In Education and General Expenditures at CUNY Senior Colleges vs Peer Institutions FY 1990 - 1998. Rankings (in \$000's)

**(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)**

		1990	1998	Education and General # Change	% Change
<b>U. Texas El Paso</b>		63,590	95,249	31,659	49.8%
<b>Georgia State U.</b>		163,186	225,150	61,964	38.0%
<b>Florida International U.</b>		142,206	191,938	49,732	35.0%
<b>Medgar Evers College</b>		<b>24,590</b>	<b>31,611</b>	<b>7,021</b>	<b>28.6%</b>
<b>San Francisco State U.</b>		169,766	215,116	45,350	26.7%
<b>Chicago State U.</b>		48,861	61,298	12,437	25.5%
<b>Jersey City State U.</b>		60,654	62,584	1,930	3.2%
<b>John Jay College</b>		<b>55,655</b>	<b>57,348</b>	<b>1,693</b>	<b>3.0%</b>
<b>College of Staten Island</b>		<b>67,522</b>	<b>68,924</b>	<b>1,402</b>	<b>2.1%</b>
<b>Northeastern Illinois U.</b>		64,305	63,194	(1,111)	-1.7%
<b>SUNY Purchase</b>		37,147	35,947	(1,200)	-3.2%
<b>SUNY College @ Buffalo</b>		85,274	81,834	(3,440)	-4.0%
<b>Baruch College</b>		<b>107,831</b>	<b>102,514</b>	<b>(5,317)</b>	<b>-4.9%</b>
<b>York College</b>		<b>39,885</b>	<b>35,562</b>	<b>(4,323)</b>	<b>-10.8%</b>
<b>Lehman College</b>		<b>70,448</b>	<b>62,687</b>	<b>(7,761)</b>	<b>-11.0%</b>
<b>California State U Los Angeles</b>		149,447	131,666	(17,781)	-11.9%
<b>SUNY Old Westbury</b>		30,239	26,065	(4,174)	-13.8%
<b>New York City Tech</b>		<b>75,185</b>	<b>63,694</b>	<b>(11,491)</b>	<b>-15.3%</b>
<b>Queens College</b>		<b>133,998</b>	<b>113,060</b>	<b>(20,938)</b>	<b>-15.6%</b>
<b>Brooklyn College</b>		<b>127,437</b>	<b>101,493</b>	<b>(25,944)</b>	<b>-20.4%</b>
<b>City College</b>		<b>134,279</b>	<b>104,541</b>	<b>(29,738)</b>	<b>-22.1%</b>
<b>Hunter College</b>		<b>147,123</b>	<b>110,519</b>	<b>(36,604)</b>	<b>-24.9%</b>

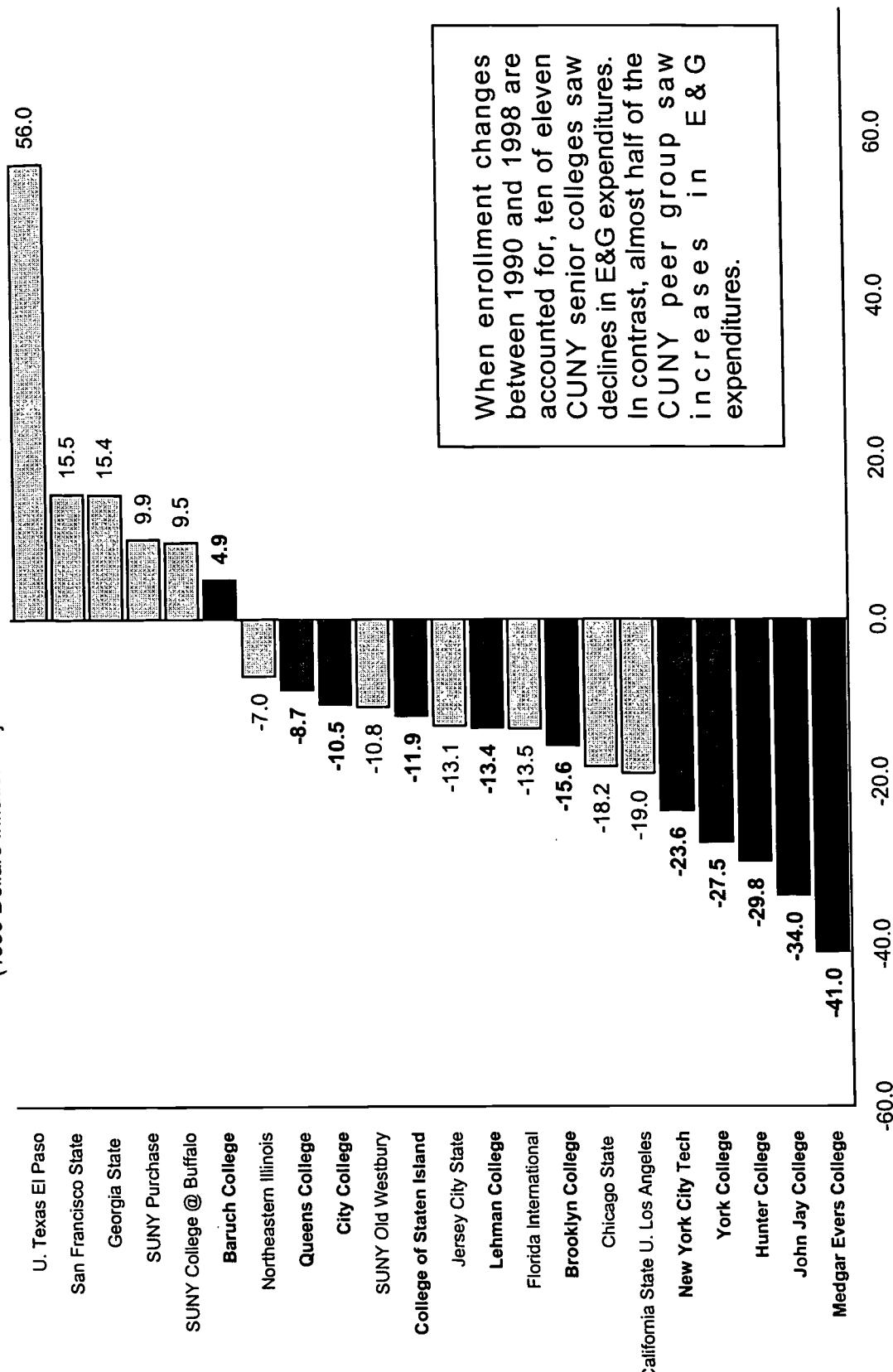
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Current Fund Expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support, Maintenance and Operations, and Non-Mandatory Transfers. National peer group developed by PriceWaterhouseCoopers for the Schmidt Commission.

Sources: IPEDS Financial Data, Research Associates of Washington Higher Education Price Index.

# Percentage Change in Education and General Expenditures Per FTE at CUNY Senior Colleges vs Peer Institutions 1990-1998 (Rankings)

(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)



When enrollment changes between 1990 and 1998 are accounted for, ten of eleven CUNY senior colleges saw declines in E&G expenditures. In contrast, almost half of the CUNY peer group saw increases in E & G expenditures.

Note: Unrestricted Education and General Expenditures include all Unrestricted Current Funds except Mandatory Transfers and Auxiliary Enterprises. Current Fund expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support, Maintenance and Operations, and Non-Mandatory Transfers. National Peer group developed by PriceWaterhouseCoopers for the Schmidt Commission.  
Source: IPEDS Financial Data. Research Associates of Washington Higher Education Price Index.

**Changes In Education and General Expenditures Per FTE at CUNY  
Senior Colleges vs Peer Institutions FY 1990-1998. Rankings (in \$000's)**

		1990 FTE	1998 FTE	1990 E&G /FTE	1998 E&G /FTE	1990 E&G /FTE	1998 E&G /FTE	Per FTE # Change	Per FTE % Change
<b>U. Texas El Paso</b>		11,688	11,220	63,590	5,441	95,249	8,489	3,049	56.0%
<b>San Francisco State U.</b>		19,063	20,917	169,766	8,906	215,116	10,284	1,379	15.5%
<b>Georgia State U.</b>		14,363	17,172	163,186	11,362	225,150	13,111	1,750	15.4%
<b>SUNY Purchase</b>		3,120	2,747	37,147	11,906	35,947	13,086	1,180	9.9%
<b>SUNY College @ Buffalo</b>		9,738	8,535	85,274	8,757	81,834	9,588	831	9.5%
<b>Baruch College</b>		11,792	10,684	107,931	9,144	102,514	9,595	451	4.9%
<b>Northeastern Illinois U.</b>		6,114	6,459	64,305	10,518	63,194	9,784	(734)	-7.0%
<b>Queens College</b>		11,893	10,990	133,998	11,267	113,060	10,288	(979)	-8.7%
<b>City College</b>		9,494	8,256	134,279	14,144	104,541	12,662	(1,481)	-10.5%
<b>SUNY Old Westbury</b>		3,163	3,056	30,239	9,560	26,065	8,529	(1,031)	-10.8%
<b>College of Staten Island</b>		7,303	8,457	67,522	9,246	68,924	8,150	(1,096)	-11.9%
<b>Jersey City State U.</b>		4,557	5,408	60,654	13,310	62,584	11,572	(1,738)	-13.1%
<b>Lehman College</b>		6,023	6,192	70,448	11,696	62,687	10,124	(1,573)	-13.4%
<b>Florida International U.</b>		12,531	19,556	142,206	11,348	191,938	9,815	(1,534)	-13.5%
<b>Brooklyn College</b>		10,846	10,231	127,437	11,750	101,493	9,920	(1,830)	-15.6%
<b>Chicago State U.</b>		3,724	5,710	48,861	13,121	61,298	10,735	(2,385)	-18.2%
<b>California State U. Los Angeles</b>		12,773	13,898	149,447	11,700	131,667	9,474	(2,226)	-19.0%
<b>New York City Tech</b>		7,930	8,788	75,185	9,481	63,694	7,248	(2,233)	-23.6%
<b>York College</b>		3,516	4,323	39,885	11,344	35,562	8,226	(3,118)	-27.5%
<b>Hunter College</b>		12,588	13,463	147,123	11,688	110,519	8,219	(3,478)	-29.8%
<b>John Jay College</b>		5,550	8,666	55,655	10,028	57,348	6,618	(3,410)	-34.0%
<b>Medgar Evers College</b>		1,655	3,609	24,590	14,858	31,611	8,759	(6,099)	-41.0%

Note: Education and General expenditures include all Unrestricted Current Funds except for Mandatory Transfers and Auxiliary Enterprises.

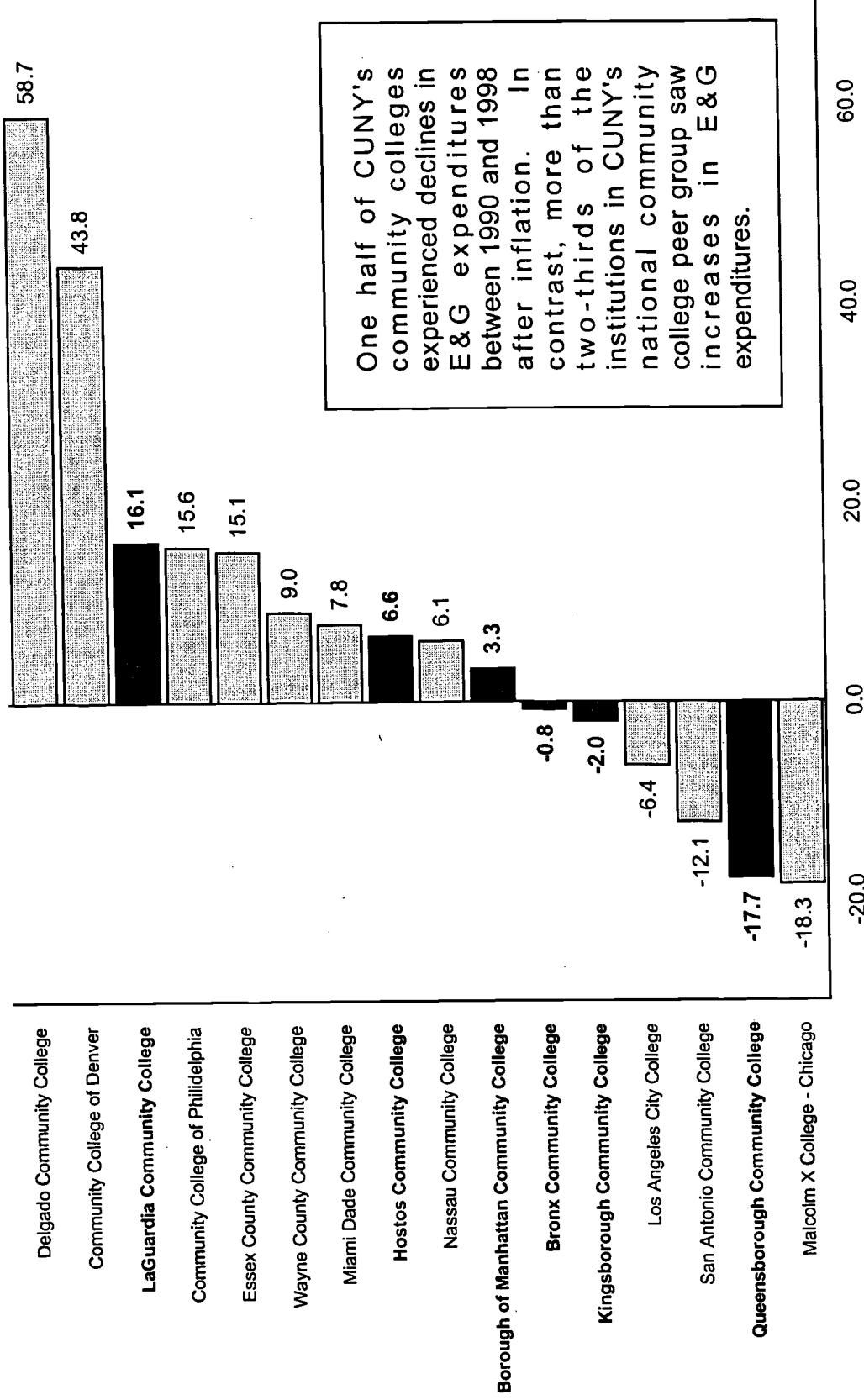
Current Fund Expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support,

Maintenance and Operations, and Non-Mandatory Transfers. National peer group developed by PriceWaterhouseCoopers for the Schmidt Commission.

Sources: IPEDS Financial Data, Research Associates of Washington Higher Education Price Index.

# Percentage Change in Education and General Expenditures at CUNY Community Colleges vs Peer Institutions 1990-1998 (Rankings)

(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)



One half of CUNY's community colleges experienced declines in E & G expenditures between 1990 and 1998 after inflation. In contrast, more than two-thirds of the institutions in CUNY's national community college peer group saw increases in E & G expenditures.

Note: Unrestricted Education and General Expenditures include all Unrestricted Current Funds except Mandatory Transfers and Auxiliary Enterprises. Current Fund expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support, Maintenance and Operations, and Non-Mandatory Transfers. National Peer group developed by PriceWaterhouseCoopers for the Schmidt Commission. Nassau Community College replaces Community College of Central Seattle.

Source: IPEDS Financial Data. Research Associates of Washington Higher Education Price Index.

## Changes In Education and General Expenditures at CUNY Community Colleges vs Peer Institutions FY 1990-1998. Rankings (in \$000's)

	1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)			# Change	% Change
	1990	1998	Education and General		
<b>Delgado Community College</b>	<b>24,415</b>	<b>38,753</b>		14,338	58.7%
Community College of Denver	14,093	20,262		6,169	43.8%
<b>LaGuardia Community College</b>	<b>60,659</b>	<b>70,440</b>		<b>9,781</b>	<b>16.1%</b>
Community College of Philadelphia	57,846	66,857		9,011	15.6%
Essex County Community College	31,901	36,730		4,829	15.1%
Wayne County Community College	45,354	49,446		4,092	9.0%
Miami Dade Community College	179,637	193,675		14,038	7.8%
<b>Hostos Community College</b>	<b>32,032</b>	<b>34,141</b>		<b>2,109</b>	<b>6.6%</b>
Nassau Community College	115,428	122,481		7,053	6.1%
Borough of Manhattan Community College	66,812	<b>69,005</b>		2,193	3.3%
<b>Bronx Community College</b>	<b>47,630</b>	<b>47,249</b>		(381)	-0.8%
<b>Kingsborough Community College</b>	<b>64,512</b>	<b>63,254</b>		(1,258)	-2.0%
Los Angeles City College	47,160	44,150		(3,010)	-6.4%
San Antonio Community College	6,457	53,999		(7,458)	-12.1%
<b>Queensborough Community College</b>	<b>65,752</b>	<b>54,097</b>		(11,655)	-17.7%
Malcolm X College - Chicago	37,989	31,023		(6,966)	-18.3%

Note: Education and General expenditures include all Unrestricted Current Funds except for Mandatory Transfers and Auxiliary Enterprises.

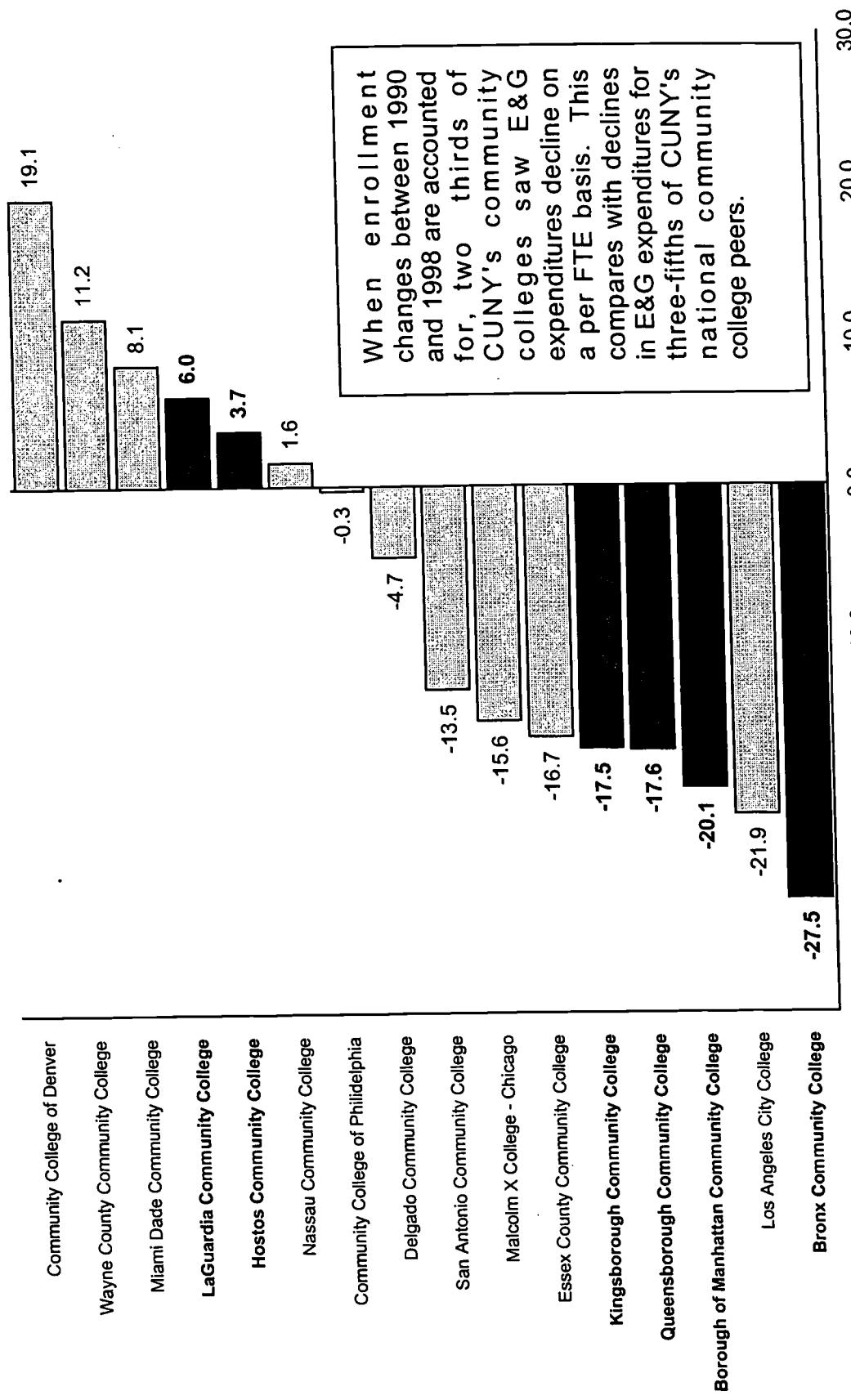
Current Fund Expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support, Maintenance and Operations, and Non-Mandatory Transfers. National peer group developed by PriceWaterhouseCoopers for the Schmidt Commission.

Nassau Community College replaces the Community College of Central Seattle.

Sources: IPEDS Financial Data, Research Associates of Washington Higher Education Price Index.

# Percentage Change in Education and General Expenditures Per FTE at CUNY Community Colleges vs Peer Institutions 1990-1998 (Rankings)

(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)



Note: Unrestricted Education and General Expenditures include all Unrestricted Current Funds except Mandatory Transfers and Auxiliary Enterprises. Current Fund expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support, Maintenance and Operations, and Non-Mandatory Transfers. National Peer group developed by PriceWaterhouseCoopers for the Schmidt Commission. Nassau Community College replaces Community College of Central Seattle.

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Source: IPEDS Financial Data. Research Associates of Washington Higher Education Price Index.

## Changes In Education and General Expenditures Per FTE at CUNY Community Colleges vs Peer Institutions FY 1990-1998. Rankings (in \$000's)

	(1990 Dollars Inflation Adjusted to Reflect 1998 Dollars)						Per FTE # Change
	1990		1998		1990		
	FTE	E&G / FTE	FTE	E&G / FTE	E&G / FTE	Per FTE	
Community College of Denver	2,801	3,381	14,093	5,031	20,262	5,993	961 19.1%
Wayne County Community College	4,872	4,776	45,354	9,309	49,446	10,353	1,044 11.2%
Miami Dade Community College	26,383	26,303	179,637	6,809	193,675	7,363	554 8.1%
LaGuardia Community College	<b>7,862</b>	<b>8,612</b>	<b>60,659</b>	<b>7,715</b>	<b>70,440</b>	<b>8,179</b>	<b>464</b> <b>6.0%</b>
Hostos Community College	<b>3,586</b>	<b>3,687</b>	<b>32,032</b>	<b>8,933</b>	<b>34,141</b>	<b>9,260</b>	<b>327</b> <b>3.7%</b>
Nassau Community College	13,616	14,221	115,428	8,477	122,481	8,613	135 1.6%
Community College of Philadelphia	7,646	8,862	57,846	7,566	66,857	7,544	-21 -0.3%
Delgado Community College	5,347	8,902	24,415	4,566	38,753	4,353	-213 -4.7%
San Antonio Community College	11,128	11,298	61,457	5,523	53,999	4,780	-743 -13.5%
Malcolm X College - Chicago	6,845	6,624	37,989	5,550	31,023	4,683	-866 -15.6%
Essex County Community College	4,074	5,630	31,901	7,830	36,730	6,524	-1,306 -16.7%
Kingsborough Community College	<b>8,134</b>	<b>9,664</b>	<b>64,512</b>	<b>7,931</b>	<b>63,254</b>	<b>6,545</b>	<b>-1,386</b> <b>-17.5%</b>
Queensborough Community College	<b>7,060</b>	<b>7,048</b>	<b>65,752</b>	<b>9,313</b>	<b>54,097</b>	<b>7,676</b>	<b>-1,638</b> <b>-17.6%</b>
Borough of Manhattan Community College	<b>9,341</b>	<b>12,080</b>	<b>66,812</b>	<b>7,153</b>	<b>69,005</b>	<b>5,712</b>	<b>-1,440</b> <b>-20.1%</b>
Los Angeles City College	7,406	8,881	47,160	6,368	44,150	4,971	-1,397 -21.9%
Bronx Community College	<b>4,516</b>	<b>6,177</b>	<b>47,630</b>	<b>10,547</b>	<b>47,249</b>	<b>7,649</b>	<b>-2,898</b> <b>-27.5%</b>

Note: Education and General expenditures include all Unrestricted Current Funds except for Mandatory Transfers and Auxiliary Enterprises.

Current Fund Expenditures include Instruction, Research, Public Service, Academic Support, Student Services, Institutional Support,

Maintenance and Operations, and Non-Mandatory Transfers. National peer group developed by PriceWaterhouseCoopers for the Schmidt Commission.  
Nassau Community College replaces Community College of Central Seattle.

Sources: IPEDS Financial Data, Research Associates of Washington Higher Education Price Index.

## **Methodology Notes**

For purposes of this study, Unrestricted E&G expenditures include all current funds that have no limitations or stipulations placed on them by outside agencies or donors and are expended for instruction, research, public service, academic support, student services, institutional support, maintenance and operations, and non-mandatory transfers. They therefore exclude mandatory transfers (largely debt service), auxiliary enterprises, grant and contract activity and funds associated with federal and state student financial aid programs. Exclusion of debt service, grants and contracts and student financial aid is essential for comparative purposes given the variation in the way institutions account for these expenses and the variation in the size of state student financial aid programs.

IPEDS student FTEs are estimated from national headcount data. Total FTEs are equal to total full-time student headcount plus one-third of total part-time student headcount.

This report was prepared by Jon McCabe, Senior Budget Analyst, University Budget Office.



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