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ABSTRACT

In a replication and extension of a 1984 study by M. A. Ferguson to investigate the status of theory building by public relations scholars, 748 abstracts and/or articles published in "Public Relations Review," "Journal of Public Relations Research," and its predecessor "Public Relations Research Annual," since their inceptions through the year 2000, were subjected to content analysis. Nearly 20% of articles analyzed were found to have contributed to theory development in public relations compared to only 4% in Ferguson's study. Theory was most prevalent in articles about excellence/symmetry, public relationships, ethics and social responsibility, crisis response, critical-cultural, feminism/diversity, and international topics. These and interdisciplinary influences are expected to continue to contribute to ever more theory building in public relations. (Contains 42 references, 10 notes, and 4 tables of data. An appendix presents a categorization by titles of all articles analyzed.) (Author/RS)

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From Aardvark to Zebra:

A New Millennium Analysis of Theory Development in Public Relations Academic Journals

by

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A Top Faculty/Student Research Paper

Presented to the Public Relations Division of

the Association for Education in Journalism and Mass Communication

Washington, D.C.

August 5, 2001

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Abstract

**From Aardvark to Zebra: A New Millennium Analysis of
Theory Development in Public Relations Academic Journals**

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In a replication and extension of a 1984 study by Ferguson to investigate the status of theory building by public relations scholars, 748 abstracts and/or articles published in *Public Relations Review*, *Journal of Public Relations Research* and its predecessor *Public Relations Research Annual*, since their inceptions through the year 2000, were subjected to content analysis. Nearly 20 percent of articles analyzed were found to have contributed to theory development in public relations compared to only 4 percent in Ferguson's study. Theory was most prevalent in articles about excellence/symmetry, public relationships, ethics and social responsibility, crisis response, critical-cultural, feminism/diversity and international topics. These and interdisciplinary influences are expected to continue to contribute to ever more theory building in public relations.

Introduction and Purpose

What is the status of theory building by public relations scholars? In 1984, Mary Ann Ferguson, grounding her work in Kuhn (1970), analyzed nearly ten years' worth of abstracts of articles published in public relations' then-sole academic journal, *Public Relations Review*. Ferguson concluded that there had not been much productive theory development at all. She identified three foci that she predicted held great potential for theory development: social responsibility and ethics, social issues and issue management, and public relationships. She argued the latter, in which the unit of study is the relationships between organizations and their publics, offered "the most opportunity for a paradigm focus to speed the development of theory in this field" (Ferguson, 1984, p. ii). Ferguson presented her findings to the Public Relations Division of the Association for Education in Journalism and Mass Communication. Although her paper has been widely cited (see, for example, Cancel, Cameron, Sallot & Mitrook, 1997; Grunig, 1993; Heath, 2001), it was never published.

The ending of one millennium and the beginning of another presents a natural opportunity to look, Janus-like, back to see where we've been and forward to see where we might be heading. The purposes of this paper are to replicate Ferguson's work and to extend her analysis to the present in order to assess what theory development has been accomplished and to identify fruitful direction for future theory building in public relations. The present work briefly reviews theory building in general (from which this paper draws its odd name), Ferguson's work in more detail, and theory building about public relationships to date. It then presents findings and discussion of the present analysis of 748 abstracts and/or articles published in *Public*

Relations Review, Journal of Public Relations Research and its predecessor *Public Relations Research Annual*, since their inceptions through the year 2000.

What is Theory?

Volumes discussing theory and theory development fill libraries at countless institutions of learning, so it is well beyond the scope of this paper to do little more than explain how “theory” as a concept has been used in preceding self-examinations of the public relations academy and how it was operationalized for the purposes of this study.

In reviewing academic literature about theory, it is striking that animal similes are used often to describe theory and development of ways of thinking, or paradigms, and the sets of theoretical and methodological axioms that come to constitute a discipline.¹ For instance, Causey likened “a good, general theory” to the torso of an octopus, with “auxiliary hypotheses... like tentacles” (p. 398), and suggested that when theory grows more than eight arms and spawns new auxiliary hypotheses, then theory becomes a myriapus. Ferguson (1984) likened the theory of public relations to a unicorn, and rather playfully characterized it as “a green one at that” (p. 28). Kavoori and Gurevitch (1993) compared the supposed fragmentation of mass communication as a discipline to a platypus, a zoological embarrassment defying classification. Discussing theories and models, Rosengren (1993) employed frog ponds for comparison. Charting problems in histories of communication studies in the U.S., Robinson (1988) drew on dragons for analogy. There are so many such animalistic allusions in academic literature about theory, history and philosophies of science that D.C. Phillips called his guide to fabled threats

¹ Hence the “animalistic” title of this paper.

to—and defenses of—“naturalistic” social science *The Social Scientist's Bestiary* (1992).²

Traditionally, in what Craig (1993) described as the “received view,” theory has been thought to comprise a body of scientific generalizations describing functional relationships among empirically measured or inferred variables. The goals of scientific theory traditionally have been description, explanation, understanding, prediction, and control of phenomena. Communication researchers have been encouraged to build “theories of the middle-range,” those that would yield hypotheses about a “delimited range of phenomena” which could be rigorously tested (p. 27). These middle-range theories were thought to be superior to speculative “grand theories” and to “isolated empirical generalizations,” such as those concerning effects of fear appeals on attitude change. Popper (1959) had taught scholars that *falsifiability* is the “sine qua non” of scientific theory and that “speculative grand theories inherently lacked this essential quality.” Likewise, isolated empirical generalizations or “sets of laws” were inferior to “conceptually integrated” middle-range theories because they lacked “organizing and heuristic advantages” (Craig, 1993, p. 27).

Following Kuhn’s (1962) postpositivist history and philosophy of science, communication science was thought to be in a “preparadigmatic state” in search of a paradigm (Craig, 1993, p. 27). Judging by many predominant publications about communication science and current communication theory textbooks, this received view continues to dominate and communication scholars and students alike continue to define theory largely in the traditional terms, as Craig (1993) discussed them above. However, the assumption implicit in the writings

² A bestiary, according to Webster’s dictionary, is a work in verse or prose describing with an allegorical moralizing commentary the appearance and habits of real and fabled animals. This animalistic approach pervades science—even Hanson, for example, used drawings of duck-rabbits, antelope-pelicans and the like in which an object appears to be one thing sometimes and an entirely different thing other times to test sensory core theory (Suppe, 1977a).

of Kuhn and others that theories are “deep conceptual systems which provide a *Weltanschauung*,³ or perspective for viewing the world”(Suppe, 1977a, p. 114) has been called into question. Given that an individual’s whole background including “training, experience, knowledge, beliefs, and intellectual profile” can be relevant in “working with a theory,” it becomes “exceedingly doubtful” whether a *Weltanschauung* can be the “joint possession” of a group of scientists, as required by Kuhn, according to Suppe (1977a, p. 218). Rather it’s more likely that groups of scientists in a particular community share the same or similar language (Suppe, 1977a, p. 220).

Additionally, because of increasing interdisciplinary discourse such as that stimulated by postmodernism, deconstruction, critical/cultural and other influences, Craig (1993) argues the humanities have “mounted a serious challenge to received notions of scientific theory” (p. 29). In what he attributes to a “rhetorical turn” (Simons, 1990), Craig suggests theory can be conceived as practical, historically-situated discourse. Such theory-as-discourse poses a challenge to epistemological criteria such as falsifiability to the theory-as-knowledge received view. This theory-as-discourse may make the traditional vocabulary of scientific theory construction “irrelevant” to the new forms of theory. Craig further asserts, “However much one may like or dislike this situation, to ignore or deny it can only serve to worsen our present state of confusion about theory” (p. 29).

Certainly the received view—and Kuhn’s history and philosophy-guided Ferguson’s (1984) research, which the present study replicates and extends. Ferguson worked from the assumption that theory is “not an explanation based on supposition or conjecture” but that theory

³ This linguistic-conceptual approach to the philosophy of science is thought to be heir to the traditions of Nietzsche, Peirce, Lewis and Quine in a neo-Kantian pragmatism (Suppe, 1977a, pp. 126-127).

is “a way to understand events and to predict research findings supporting the theory” (p. 2). She argued that practitioners who question the value of theory in practice have two choices: make decisions based on intuition or conjecture, or make decisions based on generalizations culled from empirical evidence. Generalizations useful to public relations can come from many different fields and bodies of knowledge, she suggested.

Ferguson acknowledged that some critics of public relations question whether the field was worthy of scholarship and theory-building efforts, and that other critics charge that public relations merely applied theories developed in and by other disciplines. Ferguson, influenced by Kuhn (1962), argued that a paradigm focus in public relations research would “greatly enhance” the probability of productive theory development (p. 1) and would be “essential” for public relations research (or, for that matter, any other academic discipline) to be called a science (p. 6), and, she argued, without a paradigm focus “there may be such activity we call research in public relations but there will not be much theory development” (p. ii).

Kuhn’s work, including his ideas about paradigms and use of that term, which he clarified somewhat through notions of “exemplars” and “disciplinary matrixes,” has been roundly criticized.⁴ However, since arguments about paradigms, how they come to be and their usefulness, are beyond the scope of this paper, they will be set aside.

Assumptions of the Present Research about Theory

Drawing from Causey (1977), the present research assumes that theory involves generalizations culled from empirical evidence; that these generalizations help us describe, explain, understand and predict phenomena under study; that hypotheses derived from theories

⁴ For an excellent review of the history and philosophy of theory in science and the social sciences, including criticisms and defenses of Kuhn, see Frederick Suppe’s (1977b) *The Structure of Scientific Theories*, 2nd edition, an outgrowth of the symposium by the same title of 1,200 scholars held at the University of Illinois in 1969.

can be tested; that testing of hypotheses may result in the identification of relevant variables or attributes and the development of models of relationships between or among these variables; and that theory may determine its own and new applications.

The present research also assumes, as did Ferguson (1984), that theory can be flexible in terms of potential methodologies and units of analysis used to test it. Following Craig's (1993) ideas, it is assumed new theories do not necessarily have to be bound to the traditions of the received view of science.

As Suppe (1977a) suggested, theories are assumed to be interpreted symbolic generalizations. Different interpretations of these symbolic generalizations are likely to stimulate a proliferation of theories, and different members of a scientific community are likely to formulate and employ different but possibly related theories, so that there is no one theory which is the "common possession of the community" (p. 144); nor is there one shared worldview from which theory derives, although similar language pertaining to theory might be shared. Theories are assumed to be dynamic, growing entities that cannot be fully understood if they are divorced from the dynamics of their developments.

And, finally, theories and theory development are assumed in the present work to be desirable in an academic discipline, specifically public relations.

The Ferguson (1984) Research Further Reviewed

There have been a fair number of introspective investigations of the public relations academy ranging from analyses of gaps in the body of knowledge and of citations to differences in research agendas between journals (see, for example, Broom, Cox, Krueger & Liebler, 1989; McElreath & Blamphin, 1994; Pasadeos & Refro, 1992; and Pasadeos, Renfro & Hanily, 1999). However, the only scholar to study general theory development in the field is Mary Ann

Ferguson. To investigate the main foci or themes in public relations research, Ferguson (1984) conducted content analysis of 171 abstracts and/or articles published in *Public Relations Review* over a ten-year span. At the time Ferguson conducted her analysis, *Public Relations Review* was the only academic journal being published about public relations; Ferguson's analysis covered articles published from the journal's inception—volume 1, issue 1—in 1975 and into 1984—through volume 10, issue 2.

Ferguson concluded from her analysis that there were three overall foci of research conducted in public relations from 1975-1984 that lent themselves to productive theory development: social responsibility and ethics, social issues and issues management, and public relationships. She predicted that the area of public relationships offered the best opportunity for theory development in public relations for the following reasons:

1. By putting the research focus on relationship rather than on the organization or on the public, [researchers] can come to better understandings of what is important about these relationships, both to the public and to the organization. In a relationship-centric model, the relationship is assumed to be the prime issue of concern, not the parties involved.
2. This type of focus at the macro level should result in new methodologies with which to study the phenomenon of public relationships. To study relationships rather than organizations or groups, different units of analysis will be needed.
3. Focusing public relations scholars' concerns on public relationships should create a niche or domain for the field's research efforts. Students of public relationships should all come to share similar assumptions and knowledge.
4. Including the organization and the public in new models along with communication variables should allow integration of findings from many fields to aid in understandings of

public relationships.

5. Theories that focus on the relationship as the unit of analysis can be as broad or as narrow as the researcher desires.

6. A research paradigm focus that comes to understand the study of public relations as the study of relationships between organizations and publics will do as much to “legitimize” the field of public relations, as have past efforts at defining the field in terms of the activities of those who practice it (pp. 25-26)

In sum, Ferguson’s recommendations represented a potential area for theory development in public relations which she predicted would serve to unify a variety of research methods, constructs, and applications under an overall focus of organization-public relationships.

A Relational Theory of Public Relations

Since Ferguson’s recommendations in 1984, several researchers have tested and extended concepts associated with adopting a relational theory approach to public relations research; this research is the tangible result of Ferguson’s prediction. For example, in a discussion of the roles of “image” and “substance” in public relations, Grunig (1993) cited Ferguson’s identification of attributes of relationships that researchers can use to define and measure organization-public relationships: their dynamic nature; the level of openness; the degree of satisfaction for both parties; the power distribution; and the extent of mutuality of understanding, agreement, and consensus. To this list, Grunig recommended adding two additional relational concepts: “trust and credibility” and “the concept of reciprocity” (p. 135). Grunig distinguished between symbolic relationships, which he described as a focus on image, and behavioral relationships, or “the actual interaction between an organization and its publics” (p. 123). He concluded, “for public relations to be valued by the organizations it serves,

practitioners must be able to demonstrate that their efforts contribute to the goals of these organizations by building long-term behavioral relationships with strategic publics ... [and] must strive to build linkages between the two sets of relationships [symbolic and behavioral] if their work is to make organizations more effective” (p. 136).

Also building on Ferguson’s assertions regarding the potential for organization-public relationships as a theoretical focus in public relations research, Broom, Casey and Ritchey (1997) proposed a model for constructing such a theory, including specific variables which may impact these relationships as either antecedent conditions or consequences. Broom et al. pointed to other research fields such as interpersonal communication, psychotherapy, organizational communication, and systems theory in developing their conclusions and recommendations. Further, Broom et al. proposed a concept of relationships as involving properties of exchanges, transactions, communications, and “other interconnected activities.” They identified “antecedent conditions” of organization-public relationships, including social and cultural norms, collective perceptions and expectations, needs for resources, perceptions of an uncertain environment, and legal/voluntary necessity. Finally, “consequences” of organization-public relationships included goal achievement, dependency/loss of autonomy, and routine and institutionalized behavior. Based on this model, Broom et al. proposed the need for further explication, “to attend to the concept [of the organization-public relationship] itself and to develop empirical descriptions and measurements of the phenomenon” (p. 96). In 2000, Ledingham and Bruning published their book, *Public Relations as Relationship Management*, in which they continue developing theory of public relationships.

Several researchers have successfully expanded and tested Broom et al.’s recommendations for an organization-public relationship approach to theory-building and

research in public relations. In a study of the relationship between a bank and its customers, Bruning and Ledingham (1999) designed and applied “a multiple-item, multiple-dimension organization-public relationship scale” (p. 157). Through factor analysis, Bruning and Ledingham identified three dimensions in relationships that occur between organizations and key publics: professional, personal, and community. They concluded “the notion of the relationship itself must be considered as multi-dimensional” (Bruning & Ledingham, 1999, p. 166).

In a commentary on the use of the World Wide Web in public relations practice, Kent and Taylor (1998) proposed “dialogic communication as a theoretical framework to guide relationship building between organizations and publics” (p. 321) based on Broom et al.’s conclusion that relationship formation and maintenance represents a process of mutual adaptation and contingency response. They offered five strategies for practitioners to use to create dialogic relationships with Internet publics which “include feedback mechanisms as specific tactics” (p. 331). These strategies should assist practitioners in developing Web pages, structuring content, organizing information, appealing to publics, and “most importantly, build[ing] relationships with publics” (p. 331).

Finally, Taylor (2000) proposed a public relations approach to nation building based on Broom et al.’s recommendations for relationship-building processes. She specifically explored two of Broom et al.’s conclusions: that relationships consist of patterns of linkages through which parties in relationships pursue and service their independent needs, and that relationships may lead to increased dependency, loss of autonomy, and structured interdependence as routine and institutionalized behavior (Broom et al., 1997). Taylor’s data showed both accomplishments and consequences of a public relations campaign for nation building which support a relational

communication approach centered on theoretical concepts of control, trust, and intimacy. Taylor suggested the following principles underlie this approach: nation building requires two levels of relationships, those between individuals and those between individuals and government. In addition, these relationships can be fostered through communication and must be negotiated in social contexts. Taylor concluded “campaigns that allow individuals to control their own relationships, foster trust, and provide for intimacy will be beneficial for relationship building, and ultimately, for nation building” (p. 207).

These are only a few examples of how public relationships have become a focus of recent research in the field. While such research seems to support Ferguson’s predictions of advances in theory building about public relationships, only new analyses of academic literature can answer with any confidence the primary research question of the present study, which is “what is the status of theory building by public relations scholars in their academic field?” The following section describes how the present study attempts to fill this gap in the public relations body of knowledge.

Method

An analysis of publishing activity provides evidence by which disciplines are often judged. Cole and Bowers (1973) contend that published scholarly journal activity exposes ideas to “cleansing” evaluations and criticism by colleagues and provides an objective measurement of research in the field of mass communication. Studies providing a description of article activity measure contributions of certain disciplines to the discovery, dissemination and verification of knowledge (Soley & Reid, 1983).

Given the scarcity of research examining the role of theory development in public relations scholarship, an informal, descriptive method was deemed most appropriate for this

study. Instead of testing preconceived hypotheses, a descriptive approach allows the researchers to obtain a more comprehensive understanding of the topic at hand (Hon, 1997). Krippendorff (1980) justifies the importance of descriptive aims in content analysis studies. While such studies are presented as factual, they are most meaningful when placed in the context of the problem that makes it significant (p. 25). The goal of the present research is to describe, in order to better understand the breadth and scope of public relations scholarship and the role that theory development plays in that scholarship.

The present study, which replicates and extends Ferguson's (1984) research, consists of content analysis of all articles published in *Public Relations Review* through volume 26, number 4 (Winter 2000), all articles in *Public Relations Research Annual* volumes 1, 2 and 3, and all articles in *Journal of Public Relations Research* through volume 12, number 4 (year 2000).⁵ While these journals are not a complete representation of public relations scholarship, their contents are assumed to be representative of the foci of public relations scholarship for the past twenty-five years.

Analysis in the present study began by using the classification system developed by Ferguson (1984). In the earlier study, Ferguson read the titles and abstracts of the articles she analyzed, then arranged them into three primary classifications that simply emerged: articles that were introspective, articles that related to the practice or application of public relations, and articles that involved theory development in public relations. For her introspective and practice/application classifications, Ferguson also allowed several sub-categories to emerge. The present study initially adopted Ferguson's classes and sub-categories but also allowed others to emerge.

⁵ The first volume of *Journal of Public Relations Research* is numbered 4.

The unit of analysis was the title and abstract; however, in cases where there was no abstract or the abstract was ambiguous with regard to the article's relationship with theory, coders then read the actual articles in part or entirely.

There were five coders in all, four of whom are public relations faculty with doctoral degrees in mass communication and one who is a doctoral student in mass communication with emphasis in public relations; all are conversant with public relations academic literature.

Each title and abstract/article was read and coded as belonging to the most appropriate main class and sub-category, at first using Ferguson's categorization system as a guide but, as coding progressed, letting new categories emerge as warranted. Each unit was coded into only one category; side notes were made suggesting possible alternative categories for any units thought by coders to belong to multiple classes or sub-categories.⁶ Also, when a coder did not see an appropriate existing category, she or he noted a recommended classification. These notes regarding possible alternative or new categorizations were re-considered after the preliminary round of coding by two of the coders in a check for goodness of fit, with special attention given to suggested alternate or new categories that had emerged.

Abstracts/articles for which new classifications had been suggested were rotated again and reconsidered for recoding by four of the five coders. For example, a "Women and Minorities" sub-category under the introspection class emerged in the initial coding process with 17 articles resulting in "no fit" otherwise. During the second round of coding, all 17 articles were categorized in the new "Introspection, Women and Minorities" class/sub-category.

Likewise, coders also again reviewed articles for which they disagreed on categorization

⁶ The authors of this paper apologize in advance to any authors included in our analysis who believe their articles are mis-categorized.

and tried to resolve their disagreements, each coder noting his/her justification in writing for discussion purposes. Finally, after discussion, a summary of coding disagreements was created. After this final round of coding had been completed, descriptive results were compiled in an informal table. No attempt was made to evaluate the article quality, length or other characteristics. It is important to reiterate that this exhaustive coding process was created and implemented to obtain a descriptive overview of the scholarship in the field of public relations.

Results

In total, 748 titles, abstracts and/or articles were analyzed. (See appendix for categorizations by titles of articles.) In all, there was unanimous agreement among the coders on categorizations for 715 (95.6%) of the articles. Twenty-seven articles (3.6%) were agreed upon by three out of four coders; majority ruled in these instances regarding categorizations. Only six articles (.8%) resulted in split (2 to 2) votes. Two articles (.3%) resulted in two votes for one class and two sub-classifications; the remaining four articles involved votes split (2 to 2) across different classes. Therefore, inter-coder reliability was .93.⁷ Thirty-three (19.3%) titles of the 171 titles in Ferguson's 1984 analysis were re-categorized in the present study; some of these were placed in categories new to this study.

Introspective Articles

Table 1 summarizes the sub-categories of articles that were considered of the introspective class. Of the 748 articles reviewed, 295 (39.5%) were placed into this class—the most of any class. Four subcategories from the Ferguson (1984) study were used in the first round of analysis in this study. They are: a) pedagogy/education in public relations, b) ethics and

⁷ Scott's pi index, which corrects for the number of categories used and also for the probable frequency of use (Wimmer & Dominick, 1997), was used to calculate inter-coder reliability.

social responsibility, c) history of public relations, and d) the profession of public relations.

Additional sub-categories in the introspection category emerged and were added in the present study to include: e) women and minorities, f) international public relations, g) image/reputation/impression management and h) scholarly research.

Table 1. Introspective. Class 1

70	The Profession of Public Relations
69	Pedagogy/Education in Public Relations
59	History of Public Relations
36	International Public Relations
35	Ethics and Social Responsibility
18	Women and Minorities
5	Scholarly Research
3	Image/Reputation/Impression Management
295	Total

Most frequently assigned sub-categories were the profession of public relations with 70 articles, pedagogy/education in public relations with 69 articles, and history of public relations with 59 articles. Image/reputation/impression management was the least often used category with only 3 articles.

Practice/Application Articles

The practice/application of public relations class had 291 articles (39%), summarized in Table 2. The six sub-categories that emerged in the Ferguson (1984) study used initially here were: a) management in public relations, b) implementing public relations programs and campaigns, c) applied research issues and methodologies, d) organizational communication, e) social issues/issues management, f) new communication technologies, and g) legal issues. Additional sub-categories in the practice/application class that emerged and included in the

present study were h) crisis communication and response, i) integrated marketing communications, j) image/reputation/impression management, and k) ethics (in practice).

Table 2. Practice/Application of Public Relations. Class 2

92	Implementing Programs/Campaigns
51	Social Issues/Issues Management
32	Applied Research Issues and Methodologies
26	Organizational Communication
23	Management in Public Relations
22	Crisis Response/Communication
21	New Communication Technologies
16	Legal Issues
6	Integrated Marketing Communications
1	Ethics (in practice)
1	Image/Reputation/Impression Management
291	Total

The most often assigned sub-category was implementing programs/campaigns, with 92 articles. The least commonly assigned sub-categories were image/reputation/impression management, with 1 article; and ethics, also with 1 article.

Theory Development Articles

A total of 148 articles (19.8%) were placed in the Theory Development in Public Relations class. (See Table 3.) All the sub-categories are new to this study; Ferguson had no sub-categories in this class. They are: a) role theory/models, b) risk communication, c) excellence theory/symmetrical communication/Grunig's models, d) rhetorical underpinnings, e) fund raising, f) women's studies/Feminist school/gender/diversity/minority theories, g) academic vs. applied research, h) organizational communication, i) situational theory, j) ethics-social responsibility, k) social issues and issues management, l) public relationships, m) international public relations, n) contingency theory, o) crisis response theory, p) public opinion/persuasion,

q) critical/cultural r) complexity theory, and s) general social science theory.

Table 3. Theory Development in Public Relations. Class 3

19	Excellence Theory/Symmetrical Communication/Grunig's Models
14	Public Relationships
14	Crisis Response Theory
11	Critical/Cultural Theory
11	Ethics/Social Responsibility
10	Academic vs. Applied Research
9	Situational Theory
9	Women's Studies/Feminist School/Gender/Diversity/Minority
9	Organizational Communication
8	International Public Relations
7	Role Theory/Models
6	Rhetorical Underpinnings
5	Persuasion/Public Opinion
4	Fund Raising
4	Risk Communication
4	Social Issues and Issues Management
2	Contingency Theory
1	Complexity Theory
1	General Social Science Theory
148	Total

The most often assigned sub-category was Excellence theory/symmetrical communication/Grunig's models with 19 articles; this was followed by public relationships (14 articles) and the crisis response theory sub-category (14 articles). Least often assigned were sub-categories for complexity theory and general social science theory, with 1 article each.

Articles relating to the publication itself. Eight articles were placed into a new, fourth class of "relating to the publication itself." These articles consisted of editors' notes to readers about the journal.

Summary of Disagreements in Coding. Table 4 summarizes the six articles for which agreement among the four coders was split. Four of the six articles appeared in *Public Relations Review*. Two appeared in *Public Relations Research Annual*.

Table 4. Split Votes 2/2

Citation	
Moving Toward Higher Standards for American Business (John Koten), PRR, 12:3, 3-11.	Coder #1: I Introspective, Ethics Coder #2: I Introspective, Ethics Coder #3: I Introspective, The Profession Coder #4: I Introspective, The Profession
Setting Minimum Standards for Measuring Public Relations Effectiveness (Walter K. Lindenmann), PRR, 23:4, 391-401.	Coder #1: II Practice/Application, Applied research and Methodologies Coder #2: II Practice/Application, Applied research and Methodologies Coder #3: II Practice/Application, Implementing PR Programs/Campaigns Coder #4: II Practice/Application, Implementing PR Programs/Campaigns
A Semiotic Approach to the Internal Functioning of Publics: Implications for Strategic Communication and Public Relations (Carl H. Botan and Francisco Soto), PRR, 24:1, 45-54.	Coder #1: III Theory Development, Public Relationships Coder #2: III Theory Development, Rhetorical Underpinnings Coder #3: III Theory Development, Rhetorical Underpinnings Coder #4: III Theory Development, Public Relationships
The Gap Between Professional and Research Agendas in Public Relations Journals (Glen M. Broom, Mark S. Box, Elizabeth A. Kreuger and Carol M. Liebler), PRRA Vol. 1, 141-154.	Coder #1: I Introspective, Pedagogy/Education Coder #2: I Introspective, Pedagogy/Education Coder #3: III Theory Development, Academic (vs. Applied) Research in PR Coder #4: III Theory Development, Academic (vs. Applied) Research in PR
Corporate Issues Management: Theoretical Underpinnings and Research Foundations: (Robert L. Heath), PRRA, Vol. 2, 29-65.	Coder #1: II Practice/Application, Social Issues/Issues Management Coder #2: II Practice/Application, Social Issues/Issues Management Coder #3: III Theory Development, Rhetorical Underpinnings Coder #4: III Theory Development, Rhetorical Underpinnings

Models of Public Relations in Bulgaria and Job Satisfaction Among Its Practitioners (Christopher Karadjov, Youngwook Kim and Lyudmil Karavasilev) PRR, 26:2, 209-218	Coder #1: III Theory Development, International PR Coder #2: III Theory Development, International PR Coder #3: I Introspective, International PR Coder #4: I Introspective, International PR
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Discussion

In the past, public relations was thought to suffer from lack of a unifying theory or even satisfactory theory development (Ferguson, 1984).⁸ Perhaps interpreting too literally Lewin's (1951) oft-quoted observation that there is nothing so practical as a good theory, some have argued that effective public relations should draw from both professional practice and theory (IPRA, 1982; Ferguson, 1984). More recently, some have suggested that public relations has evolved into two sometimes overlapping, sometimes conflicting branches—the applied branch and the theory-based research/scholarship branch—and as a result the field is in a paradigm

⁸ From a fascinating chautauqua in *Communication Monographs* asking, "Why are there so few communication theories?", it might be surmised that public relations' sufferance was in very good company indeed—apparently the company of the entire field of communication. Berger (1991) lamented that the communications field does not foster theory development because of lack of commerce and unity among the sub-groups and risk aversions among academics and graduate students. Burtleson (1992) suggested scholars need to take the field more seriously and develop a philosophy of communication. Redding (1992), resisting applied-theoretical and practical-pure dichotomies, argued that valuable theories can emerge from the applied and that descriptive quasi-theories might be useful. Likewise, Proctor (1992) noted that ties between the discipline and practical communication activities are an asset instead of a liability. Purcell (1992), noting there are plenty of theories harking back to 2500 years to rhetorical traditions, asked if there are so few communication theories. Berger (1992) replied to all that communication theory has failed to answer very basic questions about how communication works, but that attacking some of those fundamentals will help motivate the theory development still needed to increase our understanding about communication. In concluding the chautauqua in *Journal of Communication*, Craig (1993) asked, "Why are there so many communication theories?" But he believes more theories are needed, not fewer.

struggle, perhaps sparked by new models and theories of public relations developed since the 1980s (Botan, 1993).

Now this study has found that nearly 20 percent of articles published in the major public relations journals during the past twenty-five or so years have contributed to theory development in public relations. By comparison, in Ferguson's 1984 analysis of articles published in one major journal over nearly ten years, only 4 percent contributed to theory development.

Given this finding, the answer to the primary research question of this study—"What is the status of theory building by public relations scholars?"—is a resounding: "We've made tremendous progress in our scholarship toward building theory, thank you, and we're getting better all the time." Happily, public relations scholars have come a long way since 1984 when Ferguson noted that many scholars and professionals alike would react to the term public relations theory by saying, "What a quaint notion."

It is important to note once more that this study was limited to an analysis of theory published in the academic journals in the field. If the plethora of theory-building books about public relations published since the late 1980s had been taken into account as well, the growth in public relations' theoretical base would be seen to be even more robust than this study suggests. All one need do is pick up Heath's (2001) hefty new *Handbook of Public Relations*, thumb through its 802 pages in 62 chapters, and bask in the rosy glow of certainty that public relations' theory building is in fine fettle, indeed.⁹

⁹ In no particular order, a few of the other recent books in public relations that have greatly advanced theory include Ledingham and Bruning's (2000) *Public Relationship as Management: A Relational Approach to the Study and Practice of Public Relations*, Botan and Hazleton's (1989) *Public Relations Theory*, Grunig's (1992) *Excellence* book, Kruckeberg and Starke's (1988) *Public Relations and Community: A Reconstructed Theory*, Kelly's (1998) *Effective Fund-raising Management* and (1991) *Fund Raising and Public Relations: A Critical Analysis*, and Toth and Heath's (1992) *Rhetorical and Critical Approaches to Public Relations*.

No Dominant Paradigms Per Se

Contrary to Ferguson's (1984) expectations, however, it can be argued from the results of this study that no dominant paradigms per se have emerged. Of the 148 articles classified as theory development, the largest share—but still only 13 percent—were categorized as concerned with Excellence theory, arguably the closest public relations comes at this time to having a paradigm.¹⁰ Certainly, Grunig and his colleagues have stimulated much reflection, discussion and research in the field, and are to be commended for their contributions.

Ferguson proved more prescient when she predicted the potential for developing theory about public relationships, since it accounts for nearly 10 percent of the articles in the theory development class, as well as ethics and social responsibility, accounting for nearly 8 percent of theory development articles. In particular, Ledingham and Bruning have taken a lead in the area of public relationships, which seems likely to prove fruitful for other scholars as well. Some scholars, including Grunig and his colleagues, are making interesting linkages between public relationships and other areas of interest, such as evaluation in public relations, which should yield some very productive, theory-based scholarship.

It is noteworthy that the proliferation of theory development since Ferguson's (1984) study drove us to add several new sub-categorizations to the theory class, where Ferguson had none. Several trends in the more descriptive scholarly works also inspired us to add several new sub-categories to Ferguson's original categorization framework, such as "Women and Minorities," "International Practice," "New Communication Technologies," "Legal Issues,"

¹⁰ Of course, many would argue that Excellence theory is the dominant paradigm in public relations, especially when books are taken into account. It would have been difficult for Ferguson to have predicted the impact of Excellence theory in 1984, since *Managing Public Relations*, which first presented "Grunig's models," was published the same year.

“Crisis Response,” and several others. These simply reflect the proliferation of published research in these areas. (See appendix.) We would expect publishing activity in all these areas to continue to flourish. No doubt new themes will arise since scholarship in public relations gives every appearance of thriving.

If the recent past is any indicator, crisis response theory, critical-cultural theory, feminism/diversity and international influences may all prove of heuristic significance to public relations theory building in the future. Given our findings, we expect these present theory development trends to continue along with one other – we predict theory building in public relations will show the effects of greater interdisciplinary influences. In the spirit of Craig (1993), let a thousand flowers bloom, and the more the merrier. For, the greater the interdisciplinarity and the more theories developed will mean the more thriving, stimulating and vibrant the discipline. May the public relations academy enjoy such riches.

Need to Clarify Theory Implications in Publications

One recommendation to editors of journals and authors of journal articles stems directly from this study’s analysis. When publication content has a relationship with theory and/or theory development, it would be a great service to readers if the titles and abstracts as well as the articles themselves clearly reflect this. In addition, specifically what the relationship is should be clearly stated—for example, is a particular theory used as a frame? Is a particular theory being tested? Do findings support or refute a particular theory?

Future Research

Further analysis of data yielded in the present study will be conducted to investigate any differences regarding theory development between the journals surveyed here. Hopefully, others

will replicate and extend our work here, as we have attempted to accomplish with Ferguson's research.

Conclusion

From this study, it appears our "ark" of theory development in public relations has every reason to expect smooth sailing ahead, given that our passenger-cargo manifest is filled with so many brilliant, beguiling breeds of beast. It's quite a zoo we have accompanying us on our magical, mystical voyage into this realm of theory, this ultimate journey we're undertaking to help us better describe, explain, understand and predict the world of public relations. Why, our companions range all the way from aardvarks to zebras! Ark ahoy! All aboard!

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Appendix

Note: Titles of articles are followed by name(s) of authors in parentheses, year, abbreviation designating the journal, volume number, issue number, and page numbers. Abbreviations for journal titles are: Public Relations Review = PRR, volumes 1-26 (1975-2000); Public Relations Research Annual = PRRA, volumes 1-3 (1989-1991); and Journal of Public Relations Research = JPRR, volumes 4-12 (1992-2000). In the following tables, titles included in Ferguson's original (1984) analysis and replicated here (PRR Volumes 1-10:2) are arranged alphabetically; titles published since then are arranged by journal in chronological order. Numbers next to classification headings were used for coding purposes. Titles in italics were included in Ferguson's (1984) study but are *recategorized* here. Classification headings in italics are new to this study. All other headings were included in Ferguson's (1984) study.

Class I. Introspective

101: Introspective: Pedagogy/Education in Public Relations

- Accrediting Public Relations Education (Frank B. Kalupa and J. Carroll Bateman), 1980, PRR, 6:1, 18-39.
 Communication Study Could Use More Business Emphasis (Gerald C. Stone), 1976, PRR, 2:1, 11-21.
 A Design for Graduate Study in Public Relations (Melvin L. Sharpe), 1984, PRR, 10:1, 53-58.
 A Design for Public Relations Education (Commission on Public Relations Research), 1975, PRR, 1:3, 56-66.
 Education Survey: Few Changes, Much Growth (Albert Walker), 1976, PRR, 2:1, 22-30.
 Educators and Professional Organizations (David E. Clavier and Donald K. Wright), 1982, PRR, 8:2, 25-30.
 End-of Decade Survey Shows Academic Growth in Public Relations (Albert Walker), 1982, PRR, 8:2, 46-60.
 Foundation Lecture: Publications and Business Schools (Kerryn King), 1982, PRR, 8:2, 3-10.
 Future Directions in Public Relations Education (Frank B. Kalupa and T. Harrell Allen), 1982, PRR, 8:2, 31-45.
 The Image of Public Relations In Mass Comm Texts (Carolyn Cline), 1982, PRR, 8:3, 63-72.
 Implications of the IPRA 'Gold Paper' (Donald K. Wright), 1983, PRR, 9:2, 3-6.
 Internship Practices in Public Relations (Robert Kendall), 1980, PRR, 6:2, 30-37.
 Micro-Relations for Students and Practitioners (Earl Hutchinson), 1980, PRR, 6:3, 23-32.
 PR Faculty: What Are Their Qualifications? (Thomas B. Johnson and Kenneth Rabin), 1977, PRR, 3:1, 38-48.
 Preparing Today's Students for Tomorrow's Careers (Dennis L. Wilcox), 1975, PRR, 1:3, 47-55.
 Public Relations Curricula In Transition (E. W. Brody), PRR, 1984, 10:1, 31-43.
 Public Relations Education: 1984 Survey and Report (Albert Walker), 1984, PRR, 10:1, 18-30.
 Public Relations Education and the Business Schools (Donald K. Wright), 1982, PRR, 8:2, 11-16.
 Public Relations Faculty: Costs and Compensation (Robert Kendall), 1984, PRR, 10:1, 44-52.
 Report of the 1981 Commission on Public Relations Education (Kenneth Owler Smith), 1982, PRR, 8: 2, 61-70.
 Setting Goals: The Public Relations Outreach Program (Robert E. Rayfield), 1984, PRR, 10:1, 59-67.
 The Wharton Symposium: Facing the Issues (David M. Sullivan), PRR, 1982, 8:2, 17-24.

 Women in Higher Education Public Relations: An Inkling of Change? (Ruth Ann Weaver-Lariscy, Glen T. Cameron, and Duane D. Sweep), 1994, JPRR, 6:2, 125-140
 Practitioner Roles, Public Relations Education, and Professional Socialization: An Exploratory Study (Dan Berkowitz and Ilias Hristodoulakis), 1999, JPRR, 11:1, 91-103.
 Education for Corporate Public Relations (Bill L. Baxter), 1985, PRR, 11:1, 38-41.
 Practitioner Roles: Their Meaning for Educators (Hugh M. Culbertson), 1985, PRR, 11:4, 5-21.
 Education for the '80s and Beyond (Gay Wakefield and Laura Perkins Cottone), 1986, PRR, 12:2, 37-46.
 Intro Public Relations Texts: A Round-up Review (Judy VanSlyke Turk and Debra L. Snedeker), 1986, PRR, 12:4, 48-55.
 Knowledge and Skills Required by Public Relations Employers (Gay Wakefield and Laura Perkins Cottone), 1987, PRR, 13:3, 24-33.
 Education In Public Relations: An Overview (Jim VanLeuven), 1989, PRR, 15:1, 3-4.
 Practitioners Talk About The State of PR Education (Jim VanLeuven), 1989, PRR, 15:1, 5-11.
 Teaching Public Relations In The Future (James E. Grunig), 1989, PRR, 15:1, 12-24.
 Business Schools And The Study Of Public Relations (Otis W. Baskin), 1989, PRR, 15:1, 25-37.

- Management Skills Need to be Taught In Public Relations (Judy VanSlyke Turk), 1989, PRR, 15:1, 38-52.
- Faculty Supports Communication Core Courses (Lillian Lodge Kopenhaver, David L. Martinson, and Gonzalo Soruco), 1989, PRR, 15:1, 67-72.
- The Sender-Receiver Model in Teaching Public Relations (Mark L. Larson), 1989, PRR, 15:1, 73-79.
- Gaps Are Narrowing Between Female And Male Students (DeAnna DeRosa and Dennis L. Wilcox), 1989, PRR, 15:1, 80-90.
- Public Relations Research and Education: Agendas for the 1990s (Robert L. Heath), 1991, PRR, 17:2, 185-194.
- Scott Cutlip and Public Relations Education: An Overview (Donald K. Wright), PRR, 1991, 17:4, 331-333.
- A Tribute to Scott Cutlip: Father of Public Relations Education (Donald K. Wright), 1991, PRR, 17: 4, 335-342.
- Presentation of the Paul J. Deutschmann Award (Mary Ann Ferguson), 1991, PRR, 17:4, 343-347.
- Public Relations Executives' Perceptions of Disciplinary Emphases Important to Public Relations Practice for the 1990s (Gay Wakefield and Laura Perkins Cottone), 1992, PRR, 18:1, 67-78.
- Faculty Members in Ad/PR Perceive Discrimination in Academia (Fred Fedler and Ron F. Smith), 1992, PRR, 18:1, 79-89.
- A Method to the Madness: The Selection of Student Public Relations Groups (Ronda Beaman and Paul G. Stoltz), 1992, PRR, 18:1, 91-96.
- The Place of Public Relations Education in Higher Education: Another Opinion (Richard A. Falb), 1992, PRR, 18:1, 97-101.
- Academic Reputations: The Process of Formation and Decay (Kathryn T. Theus), 1993, PRR, 19:3, 277-291.
- Public Relations Education in MBA Programs: Challenges and Opportunities (J. David Pincus, Bob Rayfield, and Coral M. Ohl), 1994, PRR, 20:1, 55-72.
- Teaching Public Relations Management: The Current State of the Art (Katherine N. Kinnick and Glen T. Cameron), 1994, PRR, 20:1, 73-88.
- Back to the Future: International Education in Public Relations (Martin D. Sommerness and Ronda Beaman), 1994, PRR, 20:1, 89-95.
- Public Relations Education in the United Kingdom (Charlotte R. Hatfield), 1994, PRR, 20:2, 189-199.
- Review of Public Relations Literature: Basic Textbooks (Donald K. Wright), 1996, PRR, 22:4, 379-386.
- Review of Public Relations Literature: Case Books (Doug Newsom), 1996, PRR, 22:4, 387-391.
- Using Active Learning in Public Relations Instructions: Demographic Predictors of Faculty Use (Charles A. Lubbers and Diane A. Gorcyca), 1997, PRR, 23:1, 67-80.
- Opportunity in Paid vs. Unpaid Public Relations Internships: A Semantic Network Analysis* (Michael L. Maynard), 1997, PRR, 23:4, 377-390.
- Public Relations Internship System Evaluation: Criteria and a Preliminary Instrument (Dirk C. Gibson), 1998, PRR, 24:1, 67-82.
- The Future of Public Relations Education: Some Recommendations (Dean Kruckeberg), 1998, PRR, 24:2, 235-248.
- Public Relations in Public Administration: A Disappearing Act in Public Administration Education (Mordecai Lee), 1998, PRR, 24:4, 509-520.
- Meeting Education Challenges in the Information Age (Judy VanSlyke Turk, Carl Botan, and Sherwyn P. Morreale), 1999, PRR, 25:1, 1-4.
- Significance of the NCA's "Dialogue on Public Relations Education" Conference (Dean Kruckeberg and John L. Paluszek), 1999, PRR, 25:1, 5-8.
- Perceptions of Public Relations Education (Don W. Stacks, Carl Botan, and Judy VanSlyke Turk), 1999, PRR, 25:1, 9-28.
- Models for Instruction and Curriculum (Elizabeth L. Toth), 1999, PRR, 25:1, 45-53.
- Public Relations Education: Where is Pedagogy? (W. Timothy Coombs and Karyn Rybacki), 1999, PRR, 25:1, 55-63.
- Assessment of Undergraduate and Graduate Programs (Donald Rybacki and Dan Lattimore), 1999, PRR, 25:1, 65-75.
- Four New Course Competencies for Majors (Jim Van Leuven), 1999, PRR, 25:1, 77-85.
- Opportunity Realized: Undergraduate Education Within Departments of Communication (Dan P. Miller and Debra A. Kernisky), 1999, PRR, 25:1, 87-100.
- Toward the Ideal Professional Master's Degree Program (Maria P. Russell), 1999, PRR, 25:1, 101-111.
- Models for Theory-Based M. A. and Ph.D. Program (Gabriel Vasquez and Carl Botan), 1999, PRR, 25:1, 113-122.

Challenging the 3.0 GPA Eligibility Standard for Public Relations Internships (Michael L. Maynard), 1999, PRR, 25:4, 495-507.

An Exploratory Look at Graduate Public Relations Education (Linda Alldory and Elizabeth L. Toth), 2000, PRR, 26:1, 115-126.

102: Introspective Ethics and Social Responsibility

Foundation Lecture: Public Relations, Stubborn Opportunity (Allen H. Center), 1978, PRR, 4:1, 3-10. (Ferguson had in #104)

How Public Relations Textbooks Handle Honesty and Lying (Hugh M. Culbertson), 1983, PRR, 9:2, 65-73.

Measuring the Effect of Messages About Social Responsibility (Byron Reeves and Mary Ann Ferguson-DeThorne), 1980, PRR, 6:3, 40-55.

On Expecting Corporate Ethical Reform (Gerald Prout), 1978, PRR, 4:2, 13-21.

Professionalism and Social Responsibility in Public Relations (Donald K. Wright), 1979, PRR, 5:3, 20-33.

Public Relations: Trustee of a Free Society (William W. Weston), 1975, PRR, 1:2, 5-14.

Should Government Audit Corporate Social Responsibility? (Carlton E. Spitzer), 1981, PRR, 7:2, 13-28.

Social Responsibility is Public Relations: A Multi-Step Theory (Donald K. Wright), 1976, PRR, 2:3, 24-36.

Social Responsibility of Business (Edward L. Bernays), 1975, PRR, 1:3, 5-16.

A Human Nature Approach to Image and Ethics in Interational Public Relations (Carl Botan), JPRR, 1993, 5:2, 71-81.

Investigating the Application of Deontology Among U.S. Public Relations Practitioners (Cornelius B. Pratt, SungHoon Im, and Scarlett N. Montague), 1994, JPRR, 6:4, 241-266.

Age and the Moral Values of Practitioners (Donald K. Wright), 1985, PRR, 11:1, 51-60.

Public Relations As A Source of Power (Lee Levitt), 1985, PRR, 11:3, 3-9.

Trans-national Terrorism As Public Relations? (S. E. Rada), 1985, PRR, 11:3, 26-33.

Communicating Corporate Social Responsibility (Jarol B. Manheim and Cornelius B. Pratt), 1986, PRR, 12:2, 9-18.

What's Really Being Taught About Ethical Behavior (Catherine A. Pratt and Terry Lynn Rentner), 1989, PRR, 15:1, 53-66.

Ethics Research in Public Relations: An Overview (Donald K. Wright), 1989, PRR, 15:2, 3-5.

The Need For An International Code of Ethics (Dean Kruckeberg), 1989, PRR, 15:2, 6-18.

Credibility, Public Relations, and Social Responsibility (Larry R. Judd), 1989, PRR, 15:2, 34-40.

Ethics in College And University Public Relations (Frank Winston Wylie), 1989, PRR, 15:2, 63-67.

Public Relations Faces Its Moment of Truth (John F. Budd, Jr.), 1990, PRR, 16:4, 5-11.

PRSA Members' Perceptions of Public Relations Ethics (Cornelius B. Pratt), 1991, PRR, 17:2, 145-159.

Universal Ethics Code: An Idea Whose Time Has Come (Todd Hunt and Andrew Tirpock), 1993, PRR, 19:1, 1-11.

Enforcement Dilemma: Voluntary Nature of Public Relations Codes (Donald K. Wright), 1993, PRR, 19:1, 13-20.

Universal Ethics Code: Both Possible and Feasible (Dean Kruckeberg), 1993, PRR, 19:1, 21-31.

Chameleon Chasing II: A Replication (Doug A. Newsom, Shirley A. Ramsey, and Bob J. Carrell), 1993, PRR, 19:1, 33-47.

Ethical Public Relations: Pro Bono Work Among PRSA Members (John P. Ferre), 1993, PRR, 19:1, 59-74.

Critique of the Classical Theory of Situational Ethics in U.S. Public Relations (Cornelius B. Pratt), 1993, PRR, 19:3, 219-234.

Research Progress in Public Relations Ethics: An Overview (Cornelius B. Pratt), 1994, PRR, 20:3, 217-224.

Ethics and Professional Persuasive Communications (Ralph D. Barney and Jay Black), 1994, PRR, 20:3, 233-248.

Lies, Deception, and Public Relations (Elaine E. Englehardt and DeAnn Evans), 1994, PRR, 20:3, 249-266.

The Hill & Knowlton Cases: A Brief on the Controversy (Susanne A. Roschwalb), 1994, PRR, 20:3, 267-276.

Hill & Knowlton's Two Ethical Dilemmas (Cornelius B. Pratt), 1994, PRR, 20:3, 277-294.

An Approach to Ethics in the Information Age (Larry R. Judd), 1995, PRR, 21:1, 35-44.

The Role of Public Relations in the Institutionalization of Ethics (Kathy R. Fitzpatrick), 1996, PRR, 22:3, 249-258.

103: Introspective: The History of Public Relations

After the Fall -- Opportunity: 1918-1947 (Joe B. Frantz), 1978, PRR, 4:3, 63-73.

- American's Era of Many Opinions: 1790-1830 (Barbara Wolter Hartung), 1980, PRR, 6:2, 3-10.
- The Boston Massacre: A Study in Public Relations (Robert W. Smith), 1976, PRR, 2:4, 25-33.
- Building a Public Relations Definition (Rex Harlow), 1976, PRR, 2:4, 34-42.
- The Constitution Makers and the Public: 1785-1790 (Allen Nevins), 1978, PRR, 4:3, 5-16.
- The First Public War: 1861-1865 (Frank E. Vandiver), 1978, PRR, 4:3, 28-37.
- Foundation Lecture on Public Relations In American History (Ray E. Hiebert), 1978, PRR, 4:3, 3-4.
- A Public Relations Historian Recalls the First Days of Public Relations (Rex Harlow), 1981, PRR, 7:2, 33-42.
- James C. Hagerty: Public Relations Genius (Elizabeth A. Nissen), 1975, PRR, 1:3, 37-46.
- James E. Ellsworth, 1863-1940: Public Relations Pioneer (Noel L. Greise), 1978, PRR, 4:2, 22-31.
- The Man Who Made Canada: 1865-1867 (George F. G. Stanley), 1978, PRR, 4:3, 38-51.
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- Secrecy: The Communication Dilemma of the CIA (Dirk C. Gibson), 1987, PRR, 13:2, 27-38.
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- Art of Public Relations: U.S. Dept. Stores, 1876-1923 (Ronald A. Fullerton), 1990, PRR, 16:3, 68-79.
- The "Culture" of J. Walter Thompson, 1915-1925 (Peggy J. Kreshel), 1990, PRR, 16:3, 80-93.
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104: Introspective: The Profession of Public Relations

Accreditation's Effects on Professionalism (Donald K. Wright), 1981, PRR, 7:1, 48-61.

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Professionalism and Army Public Relations Personnel (Lowndes F. Stephens), 1981, PRR, 7:2, 43-56.

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- Influences on the Power of Public Relations Professionals in Organizations: A Case Study (Shirley A. Serini), 1993, JPRR, 5:1, 1-26.
- Newspaper Editors' Perceptions of Public Relations: How Business, News and Sports Editors Differ (J. David Pincus, Tony Rimmer, Robert E. Rayfield, and Fritz Cropp), 1993, JPRR, 5:1, 27-45.
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- The Missing Story of Women in Public Relations (Elizabeth L. Toth and Larissa A. Grunig), 1993, JPRR, 5:3, 153-175.
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- Collectivism, Collaboration, and Societal Corporatism as Core Professional Values in Public Relations (James E. Grunig), 2000, JPRR, 12:1, 23-48.
- Public Relations Employment: Hugh Growth Projected (Robert Kendall), 1984, PRR, 10:3, 13-26.
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- Aligning Values of Practitioners and Journalists (Lillian Lodge Kopenhagen), 1985, PRR, 11:2, 34-42.
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- Why Licensing Is An Opportunity For Public Relations (Paul S. Forbes), 1986, PRR, 12:4, 9-11.
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- Public Relations Body of Knowledge: A Task Force Report (James K. VanLeuven), 1987, PRR, 13:4, 11-18.
- What Newspapers Say About Public Relations (Robert L. Bishop), 1988, PRR, 14:2, 50-52.
- Public Relations Numbers Are Up But Stature Down (Philip Lesly), 1988, PRR, 14:4, 3-7.
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- Job Satisfaction of Journalists and PR Personnel (Laury D. [Masher] Olson), 1989, PRR, 15:4, 37-45.
- Body of Knowledge: Tomorrow's Research Agenda (James K. VanLeuven), 1990, PRR, 16:2, 17-24.
- Public Relations in the Turbulent New Human Climate (Philip Lesly), 1991, PRR, 17:1, 1-8.
- Integrated Marketing Communications: A New Master's Degree Concept (Clark Caywood and Raymond Ewing), 1991, PRR, 17:3, 237-244.
- Imperialism and Encroachment in Public Relations (Martha M. Lauzen), 1991, PRR, 17:3, 245-255.
- "Being in on the Takeoffs": The Vern C. Schranz Distinguished Lecture (Carole M. Howard), 1992, PRR, 18:1, 1-8.
- Commentary: Professionalism in Public Relations (Brad E. Hainsworth), 1993, PRR, 19:4, 311-314.
- The Nature of Conflict in Firm-Client Relations: A Content Analysis of Public Relations Journal, 1980-89 (Pamela G. Bourland), 1993, PRR, 19:4, 385-398.
- Commentary: Public Relations is Not Yet a Profession (Frank Winston Wylie), 1994, PRR, 20:1, 1-3.
- The Spin Doctor: An Alternative Model of Public Relations (Randy Sumpter and James W. Tankard, Jr.), 1994, PRR, 20:1, 19-26.
- Power Networks and Surveillance: Viewing Service as an Interactive Component of Public Relations Professionalism (Shirley A. Serini), 1994, PRR, 20:1, 43-51.
- Rethinking Constraints on Public Relations Practice (Duane Sweep, Glen T. Cameron, and Ruth Ann Weaver Lariscy), 1994, PRR, 20:4, 319-331.
- Commentary: Communications Doesn't Define PR, It Diminishes It (John Budd, Jr.), 1995, PRR, 21:3, 177-180.
- Commentary: The Media in 2045--Not a Forecast But a Dream (Claude-Jean Bertrand), 1995, PRR, 21:4, 271-286.
- Developing Standards of Professional Performance in Public Relations (Glen T. Cameron, Lynne M. Sallot, and Ruth Ann Weaver Lariscy), 1996, PRR, 22:1, 43-62.
- Network Television News Coverage of Public Relations: An Exploratory Census of Content (Kevin L. Keenan), 1996, PRR, 22:3, 215-232.

- Professional Standards in Public Relations: A Survey of Educators (Lynne M. Sallot, Glen T. Cameron, and Ruth Ann Weaver Lariscy), 1997, PRR, 23:3, 197-216.
- The Status of the School Public Relations Practitioner: A Statewide Exploration (Lynn M. Zoch, Beth S. Patterson, and Deborah L. Olson), 1997, PRR, 23:4, 361-376.
- Pluralistic Ignorance and Professional Standards: Underestimating Professionalism of Our Peers in Public Relations (Lynne M. Sallot, Glen T. Cameron, and Ruth Ann Weaver Lariscy), 1998, PRR, 24:1, 1-19.
- Negative Connotations in the Use of the Term "Public Relations: in the Print Media (Julie K. Henderson), 1998, PRR, 24:1, 45-54.
- Outcomes Desired by Practitioners and Academics (Bonita Dostal Neff, Gael Walker, Michael F. Smith, and Pam J. Creedon), 1999, PRR, 25:1, 29-44.
- Doing Public Relations by the Numbers: Little Mac or Big Mac? (Marion K. Pinsdorf), 2000, PRR, 26:3, 261-275.

130: Introspective: Women and Minorities (new category)

- The Impact of Superior-Subordinate Gender on the Career Advancement of Public Relations Practitioners (Shuk Yin Tam, David M. Dozier, Martha M. Lauzen, and Michael R. Real), 1995, JPRR, 7:4, 259-272.
- Watch for Falling Glass... Women, Men, and Job Satisfaction in Public Relations: A Preliminary Analysis (Shirley A. Serini, Elizabeth Toth, Donald K. Wright, and Arthur G. Emig), 1997, JPRR, 9:2, 99-118.
- The Language of Leadership for Female Public Relations Professionals (Linda Aldoori), 1998, JPRR, 10:2, 73-101.
- Power, Gender, and Public Relations: Sexual Harassment as a Threat to Practice (Shirley A. Serini, Elizabeth L. Toth, Donald K. Wright, and Arthur Emig), 1998, JPRR, 10:3, 193-218.
- Gender Shifts In Journalism and Public Relations (Kathryn T. Theus), 1999, PRR, 11:1, 42-50.
- Sex Roles and Job Satisfaction in Public Relations (Gary W. Selnow and Shelly Wilson), 1985, PRR, 11:4, 38-47.
- Women in Public Relations: An Overview (Larissa A. Grunig), 1988, PRR, 14:3, 3-5.
- Breaking Public Relations' Glass Ceiling (David M. Dozier), 1988, PRR, 14:3, 6-14.
- How Women Are Depicted In Annual Reports (Doug Newsom), 1988, PRR, 14:3, 15-19.
- Women in Foundation And Corporate PR (Lynda J. Stewart), 1988, PRR, 14:3, 20-23.
- Women in PR: Progression Or Retrogression? (Wilma Mathews), 1988, PRR, 14:3, 24-28.
- Women in Public Relations Graduate Study (Debra A. Miller), 1988, PRR, 14:3, 29-35.
- A Research Agenda For Women In Public Relations (Larissa A. Grunig), 1988, PRR, 14:3, 48-57.
- Status and Roles of Minority Public Relations Practitioners (Marilyn Kern-Foxworth), 1989, PRR, 15:3, 39-47.
- Public Relations Practitioner Attitudes Toward Gender Issues: A Benchmark Study (Elizabeth L. Toth and Carolyn G. Cline), 1991, PRR, 17:2, 161-174.
- Minority Practitioners: Career Influences, Job Satisfaction, and Discrimination (Eugenia Zerbinos and Gail Alice Clanton), 1993, PRR, 19:1, 75-91.
- Minority Public Relations Practitioner Perceptions (Maria E. Len-Rios), 1998, PRR, 24:4, 535-555.
- Gender Differences in Public Relations Students' Career Attitudes: A Benchmark Study (Betty Farmer and Lisa Waugh), 1999, PRR, 25:2, 235-249.

131: Introspective: International PR Practice (new category)

- Good Future Forecast for British PR (Parry D. Sorensen), 1977, PRR, 3:1, 33-37. (Ferguson had in #104)*
- A Comparative Analysis of International Public Relations: Identification and Interpretation of Similarities and Differences Between Professionalization in Austria, Norway, and the United States (W. Timothy Coombs, Sherry Holladay, Gabriele Hasenauer, and Benno Signitzer), 1994, JPRR, 6:1, 23-39.
- Craft and Professional Models of Public Relations and Their Relation to Job Satisfaction Among Korean Public Relations Practitioners (Yungwook Kim and Linda Childers Hon), 1998, JPRR, 10:3, 155-175.
- Public Relations in Three Asian Cultures: An Analysis (K. Sriramesh, Yungwook Kim, and Mioko Takasaki), 1999, JPRR, 11:4, 271-292.
- Public Relations Practitioner Role Enactment at the Senior Management Level Withn U.K. Companies (Danny Moss, Gary Warnaby, and Andrew J. Newman), 2000, JPRR, 12:4, 277-307.
- Professionalism In Nigerian Public Relations (Cornelius Pratt), 1986, PRR, 12:4, 27-40.
- Ethiopian Relief: A Case Study In Failed Relations (Gage W. Chapel), 1988, PRR, 14:2, 22-32.
- The Impact of Social and Cultural Conditioning on Global Public Relations (Melvin L. Sharpe), 1992, PRR, 18:2,

103-107.

Public Relations in the Global Village: An American Perspective (Joe S. Epley), 1992, PRR, 18:2, 109-116.

International Public Relations: Critique and Reformulation (Carl Botan), 1992, PRR, 18:2, 149-159.

Public Relations in Europe: An Alternative Educational program (Vincent Hazleton and Craig Cutbirth), 1993, PRR, 19:2, 187-196.

Assessing the Impact of Globalization on U.S. Public Relations (Kathy R. Fitzpatrick and Rita Kirk Whillock), 1993, PRR, 19:4, 315-325.

Professional Public Relations in India: Need Outstrips Supply (Doug Newsom and Bob Carrell), 1994, PRR, 20:2, 183-188.

Advertising and Public Relations in Transition from Communism: The Case of Hungary, 1989-1994 (Ray E. Hiebert), 1994, PRR, 20:4, 357-372.

The State of Public Relations in Singapore (Yeap Soon Beng), 1994, PRR, 20:4, 373-394.

Women and Public Relations Education and Practice in the United Arab Emirates (Pamela J. Creedon, Mai Abdul Wahed Al-Khaja, and Dean Kruckeberg), 1995, PRR, 21:1, 59-76.

Public Relations in Europe: A Comparison with the United States (Karl Nessmann), 1995, PRR, 21:2, 151-160.

Understanding Cultural Preferences of Arab Communication Patterns (R.S. Zaharna), 1995, PRR, 21:3, 241-256.

Organizational Response to Public Relations: An Empirical Study of Firms in Singapore (Chow-Hou Wee, Soo-Juan Tan, and Kim-Ling Chew), 1996, PRR, 22:3, 259-278.

Guest Relations: A Demanding but Constrained Role for Lady Public Relations Practitioners in Mainland China (Ni Chen and Hugh M. Culbertson), 1996, PRR, 22:3, 279-296.

Media Tactics in New Zealand's Crown Health Enterprises (Margie Comrie), 1997, PRR, 23:2, 161-176.

Lobbying and Public Relations in a European Context (Magne Haug and Haavard Koppang), 1997, PRR, 23:3, 233-247.

Cultural Differences in an Interorganizational Network: Shared Public Relations Firms among Japanese and American Companies (Ha-Yong Jang), 1997, PRR, 23:4, 327-342.

'Away with Prejudice': An Anti-Discrimination Campaign Among Municipal Officers in the Netherlands (Frits van Wel and Rian van Tilburg), 1998, PRR, 24:1, 99-109.

From Communist Control to Glasnost and Back? Media Freedom and Control in the Former Soviet Union (Denise P. Ferguson), 1998, PRR, 24:2, 165-182.

Public Relations Education in Thailand (Daradirek Ekachai and Rosechongporn Komolsevin), 1998, PRR, 24:2, 219-234.

State Propaganda and Bureaucratic Intelligence: The Creation of Public Relations in the 20th Century Britain (Jacquie L'Etang), 1998, PRR, 24:4, 413-441.

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Public Relations Education in Britain: An Historical Review in the Context of Professionalisation (Jacquie L'Etang), 1999, PRR, 25:3, 261-289.

Media Relations in Bosnia: A Role for Public Relations in Building Civil Society (Maureen Taylor), 2000, PRR, 26:1, 1-14.

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The Emergence of Public Relations in the Russian Federation (David W. Guth), 2000, PRR, 26:2, 191-207.

Philippine Public Relations: An Industry and Practitioner Profile (Zenaida Sarabia Panol), 2000, PRR, 26:2, 237-254.

Public Relations in Contemporary India: Current Demands and Strategy (Raveena Singh), 2000, PRR, 26:3, 295-313.

Australian Public Relations: Status at the Turn of the 21st Century (Raveena Singh and Rosaleen Smyth), 2000, PRR, 26:4, 387-401.

Communication Management in The Netherlands (Betteke van Ruler), 2000, PRR, 26:4, 403-423.

132: Introspective: Image/Reputation/Impression Management (new category)

Introduction: Image and Public Relations Practice (Horst Avenarius), 1993, JPRR, 5:2, 65-70.

A Cultural Studies Perspective Toward Understanding Corporate Image: A Case Study of State Farm Insurance (Mary Anne Moffitt), 1994, JPRR, 6:1, 41-66.

Values Advocacy: Enhancing Organizational Images, Deflecting Public Criticism, and Grounding Future Arguments

(Denise M. Bostdorff and Steven L. Vibbert), 1994, PRR, 20:2, 141-158.

199: Introspective: Scholarly Research (new category)

The Missing Link in Public Relations Research (Walter K. Lindemann), 1979, PRR, 5:1, 26-36. (Ferguson had in Class III)

Bibliometric Analysis of Public Relations Research (Yorgo Pasadeos and Bruce Renfro), 1992, JPRR, 4:3, 167-187.

Influential Authors and Works of Public Relations Scholarly Literature: A Network of Recent Research (Yorgo Pasadeos, R. Bruce Renfro, and Mary Lynn Hanily), 1999, JPRR, 11:1, 29-52.

Public Relations Body of Knowledge (PRSA Task Force), 1988, PRR, 14:1, 3-39.

Content and Citation Analysis of Public Relations Review (Linda P. Morton and Li-Yun Lin), 1995, PRR, 21:4, 337-350.

Class II: Practice/Application of PR

205: Practice/Application of PR: Management in Public Relations/Decision Making/Problem Solving

Farley Manning Fellowship Address: Managing the Public Relations Firm in the 21st Century (Daniel E. Edelman), 1983, PRR, 9:3, 3-10.

Farley Manning Lecture: Communicating on Public Issues: The CEO's Changing Role (James F. Fox), 1983, PRR, 9:1, 11-23. (Ferguson had in #209)

Foundation Lecture: Public Relations And the Human Art of Management (Robert L. Fegley), 1984, PRR, 10:1, 3-9. Management, Public Relations, and the Social Sciences (Rex Harlow), 1975, PRR, 1:1, 5-13.

Managements's View of the Future of Public Relations (Walter Lindemann and Alison Lapetina), 1981, PRR, 7:3, 3-14. (Ferguson had in #104)

Managing Public Policy Issues (Barrie Jones and W. Howard Chase), 1979, PRR, 5:2, 3-23. (Ferguson had in #209)

PERT, A Technique for Public Relations Management (T. Harrell Allen), 1980, PRR, 6:2, 38-49.

Psychology and Public Relations Counseling (Philip Leshy), 1979, PRR, 5:3, 3-9. (Ferguson had in #206)

Horizontal Structure in Public Relations: An Exploratory Study of Departmental Differentiation (Larissa A. Grunig), 1989, PRRA, 1, 175-196.

Public Relations Roles, Intraorganizational Power, and Encroachment (Martha M. Lauzin), 1992, JPRR, 4:2, 61-80.

The Missing Link: The Public Relations Manager Role as Mediator of Organizational Environments and Power Consequences for the Function (Martha M. Lauzen and David M. Dozier), 1992, JPRR, 4:4, 205-220.

Evolution of the Manager Role in Public Relations Practice (David M. Dozier and Glen M. Broom), 1995, JPRR, 7:1, 3-26.

Public Relations Problem Solving: Heuristics and Expertise (Rick Fischer), 1998, JPRR, 10:2, 137-153.

Public Relations/Public Affairs in the New Managerial Revolution (Andrew B. Gollner), 1984, PRR, 10:4, 3-10.

Planning and Evaluation in Public Relations Practice (David M. Dozier), 1985, PRR, 11:2, 17-25.

Changing Roles and Requirements of Public Relations (E. W. Brody), 1985, PRR, 11:4, 22-28, 22-28.

The Vantage Point Problem of Public Relations (Jon White), 1988, PRR, 14:2, 3-11.

Not-For-Profits Appear To Lack P.R. Sophistication (Donna Rouner and Carl Camden), 1988, PRR, 14:4, 31-44.

Selecting Channels for Institutional Public Relations (Donald F. Schwartz and Carroll J. Glynn), 1989, PRR, 15:4, 24-36.

How 'Bad' PR Decisions Get Made: A Roster of Faulty Judgment Heuristics (Priscilla Murphy), 1991, PRR, 17:2, 117-129.

When Marketing Involvement Matters at the Manager Level (Martha M. Lauzen), 1993, PRR, 19:3, 247-259.

Communicating Service Quality Improvement: Another Role for Public Relations (Robert L. Heath, Steven A. Leth, and Kathy Nathan), 1994, PRR, 20:1, 29-39.

A Balanced Scorecard Approach to Public Relations Management Assessment (Craig S. Fleisher and Darren Mahaffy), 1997, PRR, 23:2, 117-142.

206: Practice/Application of PR: Implementing Public Relations Programs and Campaigns

The Anatomy of a Campaign Against Drunk Driving (James E. Grunig and Daniel A. Ipes), 1983, PRR, 9:2, 36-52.

- Annual Reports II: Readability of Reports vs. Business Press (Robert L. Heath and Greg Phelps), 1984, PRR, 10:2, 54-62.
- Apollo--Soyuz: Duel in the Sky (John P. Donnelly), 1977, PRR, 3:1, 19-32.
- Campaign Messages, Media Usage, and Types of Voters (Paul J. Strand, David M. Dozier, C. Richard Hofstetter, and John D. Ledingham), 1983, PRR, 9:4, 53-63.
- Case Study Effects of Student Opinions of Big Business (Glen M. Broom, Mary Ann Ferguson-DeThorne, and Arlene M. Ruksza), 1980, PRR, 6:2, 50-57.
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Organization of Corporate Web Pages: Publics and Functions (Stuart L. Esrock and Greg B. Leichty), 2000, PRR, 26:3, 327-344.

211: Practice/Application of PR: Legal Issues (new category)

Corporate Election Campaigns: In Conflict With the Law or Not? (Frank E. Walsh), 1983, PRR, 9:2, 7-17. (Ferguson had in #206)

Photography and Copyright: What a Pro Should Know (Robert Kendall), 1979, PRR, 5:2, 24-34. (Ferguson had in #206)

Right of Privacy, Right to Know: Which Prevails? (Morton J. Simon), 1977, PRR, 3:1, 5-18. (Ferguson had in #206)

Uncle Sam's Regulators are Watching You (Morton J. Simon), 1978, PRR, 4:1, 11-28. (Ferguson had in #209)

First Amendment Protection for Public Relations Expression: The Applicability and Limitations of the Commercial and Corporate Speech Models (Catherine A. Pratt), 1990, PRRA, 2, 205-217.

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Privacy vs. Publicity: Flip Sides of the Same Coin (Sondra J. Byrnes), 1990, PRR, 16:4, 29-35.

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Justice O'Connor's Messages to the American Polity Refining the Boundaries of Religious Freedom (Jeffrey L. Courtright), 1992, PRR, 18:3, 233-246.

In the Stocks: Perilous Press Releases (Linda P. Morton and Bill Loving), 1994, PRR, 20:2, 127-139.

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The Acceptance and Use of Public Relations Practices among Kansas Litigators (David W. Guth), 1996, PRR, 22:4, 341-354.

240: Practice/Application of PR: Crisis Response/Communication (new category)

An Anniversary Review and Critique: The Tylenol Crisis (Leonard Snyder), 1983, PRR, 9:3, 24-34. (Ferguson had in #206)

Conflict: Who Sets Media Attention--And Why? (Douglas Ann Newsom), 1983, PRR, 9:3, 35-39. (Ferguson had in #206)

Eastern's Employee Communication Crisis: A Case Study (Martha Saunders), 1988, PRR, 14:2, 33-44.

Rockwell Fails In Response To Shuttle Disaster (John A. Kaufman), 1988, PRR, 14:4, 8-17.

Exxon Valdez: How to Spend Billions and Still Get a Black Eye (William J. Small), 1991, PRR, 17:1, 9-25.

Wire Service Coverage of the Exxon Valdez Crisis (Samuel Coad Dyer, Jr., M. Mark Miller, and Jeff Boone), 1991, PRR, 17:1, 27-36.

Flying Different Skies: How Cultures Respond to Airline Disasters (Marian K. Pinsdorf), 1991, PRR, 17:1, 37-56.

Six Years and Counting: Learning from Crisis Management at Bhopal (Falguni Sen and William G. Egelhoff), 1991, PRR, 17:1, 69-83.

Survival of the Fastest: Information Technology and Corporate Crises (Linda Jo Calloway), 1991, PRR, 17:1, 85-92.

Exxon's Decision-Making Flaws: The Hypervigilant Response to the Valdez Grounding (David E. Williams and Bolanle A. Olaniran), 1994, PRR, 20:1, 5-18.

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The Use of Counter-Attack in Apologetic Public Relations Crises: The Case of General Motors vs. Dateline NBC (Keith Michael Hearit), 1996, PRR, 22:3, 233-248.

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Litigation Public Relations Problems and Limits (Dirk C. Gibson and Mariposa E. Padilla), 1999, PRR, 25:2, 215-233.

Mapping the Strategic Thinking of Public Relations Managers in a Crisis Situation: An Illustrative Example Using Conjoint Analysis (Peggy Simcik Bronn and Erik L. Olson), 1999, PRR, 25:3, 351-368.

Adding Fuel to the Fire: NASA's Crisis Communication Regarding Apollo 1 (James Kauffman), 1999, PRR, 25:4, 421-432.

The Role of Perception in Crisis Planning (John M. Penrose), 2000, PRR, 26:2, 155-171.

Public Relations and the Law in Crisis Mode: Texaco's Initial Reaction to Incriminating Tapes (Elizabeth A. Hoger and Lisa L. Swern), 2000, PRR, 26:4, 425-445.

241: Practice/Application of PR: Integrated Marketing Communications (new category)

Images and Strategic Corporate and Marketing Planning (Gunther Haedrich), 1993, JPRR, 5:2, 83-93.

Public Relations and Marketing: Dividing the Conceptual Domain and Operational Turf (Glen M. Broom, Martha M. Lauzen, and Kerry Tucker), 1991, PRR, 17:3, 219-225.

Marketing Communications in the Post-Advertising Era (Robert L. Dilenschneider), 1991, PRR, 17:3, 227-236.

Corporate Organizing Strategies and the Scope of Public Relations Departments (Jim VanLeuven), 1991, PRR, 17:3, 279-291.

Communication Functions Performed by Public Relations and Marketing Practitioners (Christopher H. Spicer), 1991, PRR, 17:3, 293-305.

Integrated Communications at America's Leading Total Quality Management Corporations (Anders Gronstedt), 1996, PRR, 22:1, 25-42.

242: Practice/Application of PR: Image/Reputation/Impression Management (new category)

Impression Management Strategies Employees Use When Discussing Their Organization's Public Image (Rachel Harris Caillouet and Myria Watkins Allen), 1996, JPRR, 8:4, 211-227.

243: Practice/Application of PR: Ethics In Practice (new category)

Special Interest Group Coalitions: Ethical Standards for Broad-Based Support Efforts (Carol A. Bodensteiner), 1997, PRR, 23:1, 31-46.

Class III: Theory Development in Public Relations (all sub-categories are new)

312: Theory Development: Role Theory/Models

A Comparison of Sex Roles In Public Relations (Glen M. Broom), 1982, PRR, 8:3, 17-22. (Ferguson had in #104)
Program Evaluation and the Roles of Practitioners (David M. Dozier), 1984, PRR, 10:2, 13-21. (Ferguson had in #104)

Using Role Theory to Study Cross Perceptions of Journalists and Public Relations Practitioners (Andrew Belz, Albert D. Talbott, and Kenneth Starck), 1989, PRRA, 1, 125-139.

Role Taking and Sensitivity: Keys to Playing and Making Public Relations Roles (Hugh M. Culbertson), 1991, PRRA, 3, 37-65.

Advancement For Public Relations Role Models (Glen M. Broom and David M. Dozier), 1986, PRR, 12:1, 37-56.

The Role of Corporate Public Relations Executives in the Future of Employee Communications (Donald K. Wright), 1995, PRR, 21:3, 181-198.

Trends in Public Relations Roles: 1990-1995 (Elizabeth L. Toth, Shirley A. Serini, Donald K. Wright, and Arthur G. Emig), 1998, PRR, 24:2, 145-163.

313: Theory Development: Risk Communication

Communicating with Risk Takers: A Public Relations Perspective (Mary Ann Ferguson, JoAnn Myer Valenti, and Geetu Melwani), 1991, PRRA, 3, 195-224.

Types of Knowledge as Predictors of Community Support: The Role of Information in Risk Communication (Robert L. Heath and Douglas D. Abel), 1996, JPRR, 8:1, 35-55.

Risk Communication: A Two-Way Analysis of Proximity, Dread, Trust, Involvement, Uncertainty, Openness/Accessibility, and Knowledge on Support/Opposition Toward Chemical Companies (Robert L. Heath, Shaila Seshadri and Jaesub Lee), 1998, JPRR, 10:1, 35-56.

Community Relations and Risk Communication: A Longitudinal Study of the Impact of Emergency Response Messages (Robert L. Heath and Michael Palenchar), 2000, JPRR, 12:2, 131-161.

314: Theory Development: Excellence Theory/Symmetrical Communication/Grunig's Models

Some Consistent Types of Employee Publics (James E. Grunig), 1975, PRR, 1:3, 17-36. (Ferguson had in #208)

Breadth of Perspective: An Important Concept for Public Relations (Hugh M. Culbertson), 1989, PRRA, 1, 3-25.

Toward a Theory of the Public Relations Behavior of Organizations: Review of a Program of Research (James E. Grunig and Larissa Schneider Grunig), 1989, PRRA, 1, 27-63.

The Limits of Symmetry: A Game Theory Approach to Symmetric and Asymmetric Public Relations (Priscilla Murphy), 1991, PRRA, 3, 115-131.

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Image and Symbolic Leadership: Using Focus Group Research to Bridge the Gaps (Larissa A. Grunig), 1993, JPRR, 5:2, 95-125.

Effects of Perceived Economic Harms and Benefits on Issue Involvement, Use of Information Sources, and Actions: A Study in Risk Communication (Robert L. Heath, Shu-Huei Liao, and William Douglas), 1995, JPRR, 7:2, 89-109.

Public Relations as Negotiation: An Issue Development Perspective (Gabriel M. Vasquez), 1996, JPRR, 8:1, 57-77.

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- Power in Conflict for Public Relations (Kenneth D. Plowman), 1998, JPRR, 10:4, 237-261.
- Public Relations Expertise and Organizational Effectiveness: A Study of U.S. Hospitals (Chandra Grosse Gordon and Kathleen S. Kelly), 1999, JPRR, 11:2, 143-165.
- Conceptual Differences in Public Relations and Marketing: The Case of Health-Care Organizations (James E. Grunig and Larissa A. Grunig), 1991, PRR, 17:3, 257-278.
- Image and Substance: From Symbolic to Behavioral Relationships (James E. Grunig), 1993, PRR, 19:2, 121-139.
- The Ecological Paradigm in Public Relations Theory and Practice (James L. Everett), 1993, PRR, 19:2, 177-185.
- Reconsidering Public Relations Models (Greg Leichty and Jeff Springston), 1993, PRR, 19:4, 327-339.
- Excellent Companies and Coalition-Building Among the Fortune 500: A Value- and Relationship-Based Theory (Laurie J. Wilson), 1994, PRR, 20:4, 333-343.
- The Limits of Collaboration (Greg Leichty), 1997, PRR, 23:1, 47-55.
- Getting Past the Impasse: Framing as a Tool for Public Relations (Myra Gregory Night), 1999, PRR, 25:3, 381-398.

315: Theory Development: Rhetorical Underpinnings

- Public Relations and Symbolic Politics (Ulrich Saxer), 1993, JPRR, 5:2, 127-151.
- A Rhetorical Perspective on the Values of Public Relations: Crossroads and Pathways Toward Concurrence (Robert L. Heath), 2000, JPRR, 12:1, 69-91.
- Philosophical Underpinnings: Ramifications of a Pluralist Paradigm (W. Timothy Coombs), 1993, PRR, 19:2, 111-119.
- A Rhetorical Approach to Zones of Meaning and Organizational Prerogatives (Robert L. Heath), 1993, PRR, 19:2, 141-155.
- The Image of the Physician: A Rhetorical Perspective (Rise J. Samra), 1993, PRR, 19:4, 341-348.
- Interpreting Definitions of Public Relations: Self Assessment and a Symbolic Interactionism-Based Alternative (Joyce C. Gordon), 1997, PRR, 23:1, 57-66.

316: Theory Development: Fund Raising

- Fund-Raising Encroachment and the Potential of Public Relations Departments in the Non-Profit Sector (Kathleen S. Kelly), 1994, JPRR, 6:1, 1-22.
- The Fund-Raising Behavior of U.S. Charitable Organizations: An Explanatory Study (Kathleen S. Kelly), 1995, JPRR, 7:2, 111-137.
- Using Persuasion Models To Identify Givers (Mary Ann Ferguson, Lynne Doner, and Lester Carson), 1986, PRR, 12:3, 43-50.
- Public Relations and Fund-Raising Encroachment: Losing Control in the Non-Profit Sector (Kathleen S. Kelly), 1993, PRR, 19:4, 349-365.

317: Theory Development: Women's Studies/Feminist School/Gender/Diversity/Minority

- Public Relations and "Women's Work": Toward a Feminist Analysis of Public Relations Roles (Pamela J. Creedon), 1991, PRRA, 3, p. 67-84.
- Court-Ordered Relief from Sex Discrimination in the Foreign Service: Implications for Women Working in Development Communication (Larissa A. Grunig), 1991, PRRA, 3, 85-113.
- Toward a Feminist Theory of Public Relations (Linda Childers Hon), 1995, JPRR, 7:1, 27-88.
- The Consequences of Culture for Public Relations: The Case of Women in the Foreign Service (Larissa A. Grunig), 1995, JPRR, 7:2, 139-161.
- Justice and Gender: An Instrumental and Symbolic Explication (Ruth Ann Weaver Lariscy, Lynne Sallot and Glen T. Cameron), 1996, JPRR, 8:2, 107-121.
- Feminist Values in Public Relations (Larissa A. Grunig, Elizabeth L. Toth, and Linda Childers Hon), 2000, JPRR, 12:1, 49-68.
- Diversity Issues and Public Relations (Linda Childers Hon and Brigitta Brunner), 2000, JPRR, 12:4, 309-340.
- Making Peace With Gender Issues In Public Relations (Elizabeth Lance Toth), 1988, PRR, 14:3, 36-47.
- Acknowledging the Infrasytem: A Critical Feminist Analysis of Systems Theory (Pamela J. Creedon), 1993, PRR, 19:2, 157-166.

318: Theory Development: Academic vs. Applied Research

Education, Theory, and Research in Public Relations (James P. Tirone), 1979, PRR, 5:1, 15-25.

Response From a Communications Researcher (Richard F. Carter), 1979, PRR, 5:1, 45-47.

Response From an Advertising Researcher (Ivan Preston), 1979, PRR, 5:1, 40-44.

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Special Section: The Two Worlds of Public Relations Research (James E. Grunig), 1979, PRR, 5:1, 11-14.

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Public Relations: A Theoretical and Practical Response (Larry W. Long and Vincent Hazleton, Jr.), 1987, PRR, 13:1, 3-13.

Introduction to the Paradigm Struggle in Public Relations (Carl Botan), 1993, PRR, 19:2, 107-110.

The Paradigm Struggle and Public Relations Practice (Kirk Hallahan), 1993, PRR, 19:2, 197-205.

Toward an Understanding of the Use of Academic Theories in Public Relations Practice (Joep P. Cornelissen), 2000, PRR, 26:3, 315-326.

319: Theory Development: Organizational Communication

Developing Economic Education Programs for the Press (James E. Grunig), 1982, PRR, 8:3, 43-62. (Ferguson had in #206)

Review of Research on Environmental Public Relations (James E. Grunig), 1977, PRR, 3:3, 36-58. (Ferguson had in #206)

Towards Theory-Building in Public Relations (Mark P. McElreath), 1976, PRR, 2:1, 44-57. (omitted from Ferguson tables)

Organizational Culture and Ethnoecology in Public Relations Theory and Practice (James L. Everett), 1990, PRRA, 2, 235-251.

Observation and Measurement of Two Dimensions of Organizational Culture and Their Relationship to Public Relations (K. Sriramesh, James E. Grunig, and David M. Dozier), 1996, JPRR, 8:4, 229-261.

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The Communication Continuum: A Theory of Public Relations (Dirk C. Gibson), 1991, PRR, 17:2, 175-183.

The Kindness of Strangers: Predictor Variables in a Public Information Campaign (John A. Ledingham), 1993, PRR, 19:4, 367-384.

320: Theory Development: Situational Theory

Putting the "Public" First in Public Relations: An Exploratory Study of Municipal Employee Public Service Attitudes, Job Satisfaction, and Communication Variables (Dennis W. Jeffers), 1989, PRRA, 1, 197-213.

Memory for Investor Relations Messages: An Information-Processing Study of Grunig's Situational Theory (Glen T. Cameron), 1992, JPRR, 4:1, 45-60.

Grunig's Situational Theory: A Replication, Application, and Extension (Peter K. Hamilton), 1992, JPRR, 4:3, 123-149.

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321: Theory Development: Ethics/Social Responsibility

- Beyond Ethical Relativism in Public Relations: Coorientation, Rules, and the Idea of Communication Symmetry (Ron Pearson), 1989, *PRRA*, 1, 67-86.
- Ethical Values or Strategic Values? The Two Faces of Systems Theory in Public Relations (Ron Pearson), 1990, *PRRA*, 2, 219-234.
- Examining Ethical And Moral Values Of Public Relations People (Donald K. Wright), 1989, *PRR*, 15:2, 19-33.
- Albert J. Sullivan's Theory Of Public Relations Ethics (Ron Pearson), 1989, *PRR*, 15:2, 52-62.
- A Systems Model for Ethical Decision Making in Public Relations (Thomas H. Bivins), 1992, *PRR*, 18:4, 365-383.
- Framework for Analysis of Conflicting Loyalties (Patricia Houlihan Parsons), 1993, *PRR*, 19:1, 49-57.
- Issues Communication and Advocacy: Contemporary Ethical Challenges (Richard Alan Nelson), 1994, *PRR*, 20:3, 225-231.
- Moral Objectivity, Jurgen Habermas's Discourse Ethics, and Public Relations (Roy V. Leeper), 1996, *PRR*, 22:2, 133-150.
- Can't We All Just Get Along? Cultural Variables in Codes of Ethics (Nancy L. Roth, Todd Hunt, Maria Stavropoulos, and Karen Babik), 1996, *PRR*, 22:2, 151-162.
- Public Relations Ethics and Communitarianism: A Preliminary Investigation (Kathie A. Leeper), 1996, *PRR*, 22:2, 163-180.
- Differences Between Public Relations and Corporate Social Responsibility: An Analysis (Cynthia E. Clark), 2000, *PRR*, 26:3, 363-380.

322: Theory Development: Social Issues and Issues Management

- Measuring Values Through Public Participation* (James K. Van Leuven), 1980, *PRR*, 6:1, 51-56. (Ferguson had in #206)
- The Failure of the Task Force on Food Assistance: A Case Study of the Role of Legitimacy in Issue Management (W. Timothy Coombs), 1992, *JPRR*, 4:2, 101-122.
- Issues Management Revisited: A Tool That Deserves Another Look (Philip Gaunt and Jeff Ollenburger), 1995, *PRR*, 21:3, 199-210.
- Public Relations Manager Involvement in Strategic Issue Diagnosis (Martha M. Lauzen), 1995, *PRR*, 21:4, 287-304.

323: Theory Development: Public Relationships

- Coorientational Measurement of Public Issues* (Glen M. Broom), 1977, *PRR*, 3:4, 11-20. (Ferguson had in #209)
- Testing a Communication Theory-Method-Message-Behavior Complex for the Investigation of Publics (Gabriel M. Vasquez), 1994, *JPRR*, 6:4, 267-291.
- Toward a Concept and Theory of Organization-Public Relationships (Glen M. Broom, Shawna Casey, and James Ritchey), 1997, *JPRR*, 9:2, 83-98.
- Corporate Image as an Impression Formation Process: Prioritizing Personal, Organizational, and Environmental Audience Factors (Sheryl L. Williams and Mary Anne Moffitt), 1997, *JPRR*, 9:4, 237-258.
- Time as an Indicator of the Perceptions and Behavior of Members of a Key Public: Monitoring and Predicting Organization-Public Relationships (John A. Ledingham, Stephen D. Bruning, and Laurie J. Wilson), 1999, *JPRR*, 11:2, 167-183.
- Toward a Public Relations Approach to Nation Building (Maureen Taylor), 2000, *JPRR*, 12:2, 179-210.
- Actional Legitimation: No Crisis Necessary (Josh Boyd), 2000, *JPRR*, 12:4, 341-353.
- Collapsing and Integrating Concepts of "Public" and "Image" into a New Theory (Mary Anne Moffitt), 1994, *PRR*, 20:2, 159-170.
- Relationship Management in Public Relations: Dimensions of an Organization-Public Relationship (John A. Ledingham and Stephen D. Bruning), 1998, *PRR*, 24:1, 55-65.
- Needs and Beliefs in Construct Accessibility: Keys to New Understanding (Hugh M. Culbertson, Carl J. Denbow, and Guido H. Stempel III), 1998, *PRR*, 24:2, 125-143.
- Relationships Between Organizations and Publics: Development of a Multi-Dimensional Organization-Public Relationship Scale (Stephen D. Bruning and John D. Ledingham), 1999, *PRR*, 25:2, 157-176.
- The Definition, Dimensions, and Domain of Public Relations (James G. Hutton), 1999, *PRR*, 25:2, 199-214.
- Perceptions of Relationships and Evaluations of Satisfaction: An Exploration of Interaction (Stephen D. Bruning and

John A. Ledingham), 2000, PRR, 26:1, 85-95.

Developing a Behavioral Paradigm for the Performance of Public Relations (Melvin L. Sharpe), 2000, PRR, 26:3, 345-361.

333: Theory Development: International PR

Roles and Program Evaluation Techniques Among Canadian Public Relations Practitioners (Jennie M. Piekos and Edna F. Einsiedel), 1990, PRRA, 2, 95-113.

Models of Public Relations in an International Setting (James E. Grunig, Larissa A. Grunig, K. Sriramesh, Yi-Hui Huang, and Anastasia Lyra), 1995, JPRR, 7:3, 163-186.

International Issues in PR: Researching Research and Prioritizing Priorities (Gae Synnott and David McKie), 1997, JPRR, 9:4, 259-282.

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334: Theory Development: Contingency Theory

It Depends: A Contingency Theory of Accommodation in Public Relations (Amanda E. Cancel, Glen T. Cameron, Lynne M. Sallot, and Michael A. Mitrook), 1997, JPRR, 9:1, 31-63.

Testing the Contingency Theory of Accommodation in Public Relations (Amanda E. Cancel, Michael A. Mitrook, and Glen T. Cameron), 1999, PRR, 25:2, 171-197.

335: Theory Development: Crisis Response Theory

An Integrated Symmetrical Model for Crisis-Communications Management (Alfonso Gonzalez-Herrero and Cornelius B. Pratt), 1996, JPRR, 8:2, 79-105.

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336: Theory Development: Public Opinion/Persuasion

- Agenda Setting Function of Mass Media (Maxwell McCombs)*, 1977, PRR, 3:4, 89-95. (Ferguson had in #206)
- How Publics, Public Relations, and the Media Shape the Public Opinion Process (James K. Van Leuven and Michael D. Slater), 1991, PRRA, 3, 165-178.
- Effects of Involvement on Reactions to Sources of Messages and to Message Clusters (Robert L. Heath and William Douglas), 1991, PRRA, 3, 179-193.
- Psychological Type and Public Relations: Theory, Research, and Applications (Ronald D. Smith), 1993, JPRR, 5:3, 177-199.
- Vicarious and Persuasive Influences on Efficacy and Intentions to Perform Breast Self-Examination (Ronald . Anderson), 2000, PRR, 26:1, 97-114.

337: Theory Development: Critical/Cultural Theory

- The Halcion Affair: Public Relations and the Construction of Ideological World View (Bruce K. Berger), 1999, JPRR, 11:3, 185-203.
- Liberating the Intellectual Domain From the Practice: Public Relations, Activism, and the Role of the Scholar (David M. Dozier and Martha M. Lauzen), 2000, JPRR, 12:1, 3-22.
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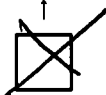
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