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ABSTRACT

This guide, which is an updated version of the guide created for the Groundhog Job Shadow Day (GJSD) that was held on February 2, 1999, provides structured activities that classroom teachers and job sites can use to help students understand the importance and relevance of their education and see firsthand the range of knowledge, skills, and teamwork required by the workplace. The guide begins with guidelines for having a successful GJSD and frequently asked questions about GJSD. Presented next are activities and materials for employer participants in GJSD. The following are among the items included for employer use: a discussion of the role of employer participants; activities and materials for advance preparation for GJSD; a workplace coordinator checklist; workplace host guidelines; and suggestions for conducting GJSD lunch and wrap-up sessions. The remaining two-thirds of the guide consists of activities and materials for educators and student participants in GJSD. This final section includes: (1) a discussion of teacher, school coordinator, and student roles in GJSD; (2) activities and materials for advance preparation for GJSD; (3) teacher and study activities to be conducted before, during, and after the GJSD experience; and (4) miscellaneous consent and evaluation forms required for GJSD. (MN)

ED 449 319



Groundhog Job Shadow Day!

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How to Have a Successful Groundhog Job Shadow Day

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THANK YOU FOR YOUR PARTICIPATION

Dear Job Shadow Partner,

Beginning February 2, we will be celebrating Groundhog Job Shadow Day, a day dedicated to giving young people across America job shadowing experiences. Job shadowing enables kids to shadow a workplace mentor as he or she goes through a normal day on the job, providing an up-close look at how the skills learned in school are put into action in the workplace.

Whether you're a participating employer, educator, volunteer or event coordinator, this guide outlines the activities and materials you will need to make your Job Shadow Day beneficial to all who participate. Everything can be easily copied for distribution or customized for your state or community. The guide is also available on the Internet at www.jobshadow.org.

Each year millions of students and tens of thousands of businesses come together to share the lessons learned in the world of work. Just a few short hours are all it may take to open a window into this work for America's young people. It can begin to provide them with the knowledge and skills they will need to achieve their dreams.

Thank you in advance for helping to make this year's event a success. We hope to share your experiences to ensure that the program continues to improve and better serve all who participate. Most of all, we look forward to working with you as we launch our nation's young people toward college, careers and beyond.

Sincerely,

America's Promise

National School-to-Work Opportunities Office

Junior Achievement

American Society of Association Executives



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HOW TO GUIDE

OUR MISSION

Groundhog Job Shadow Day is an initiative dedicated to engaging students in the world of work.

JOB SHADOW DAY:

- Demonstrates the connection between academics and careers, exciting students to learn by making their classwork more relevant.
- Builds community partnerships between schools and businesses that enhance the educational experience of all students.
- Introduces students to the requirements of professions and industries to help them prepare to join the workforce of the 21st century.
- Encourages an ongoing relationship between young people and caring adults.

OUR GOAL

To provide over 1 million school-aged kids each year with Job Shadowing experiences.

For additional information or to download materials go to www.jobshadow.org.

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INTRODUCTION: GUIDELINES FOR HAVING A SUCCESSFUL JOB SHADOW DAY

Job Shadow Day can provide experiences that are as unique as every person who participates. For the student who's never understood the point of school, Job Shadow Day can show how education can be translated into a rewarding and financially secure future. For the teacher looking for new ways to motivate students, it can provide a fun and unusual hands-on experience that demonstrates the link between schoolwork and "real life," answering the question, "Why do I have to learn this?" For those in the workplace, Job Shadow Day can help forge personally satisfying connections with young people that could ultimately contribute to building a more prepared and focused workforce of tomorrow.

Job Shadow Day is composed of several components, built around a half-day visit to a job site in the private, nonprofit or government sector. Each student should have the opportunity to tour a job site, "shadow" an employee for at least two hours and participate in some workplace activities.

Job Shadow Day is a natural partnership between the classroom and the workplace. Before the day, teachers should lead their classes in activities that will prepare them for their visit. At the job site, the Workplace Coordinator should oversee the logistics of the day, and employees should serve as Workplace Hosts, conducting activities with students that demonstrate job skills and education requirements. After the site visit, the teacher should reinforce the program's learning objectives in the classroom.

Prepare First

- Review the Job Shadow Day Guide to structure your day
- Make the Job Shadow experience available to ALL students, no matter what their academic standing
- If you are the participating employer, help your employees understand and prepare for their role in Job Shadowing
- If you are the participating school:
 - help teacher/school coordinators understand the Job Shadowing process
 - provide student transportation to and from the job site
 - make sure that students have all materials and complete preliminary activities well before Job Shadow Day so that they get the most out of the experience

Foster Partnerships to Strengthen Your Efforts

If you are affiliated with one of the member organizations of the Groundhog Job Shadow Day Coalition (America's Promise, School-to-Work, Junior Achievement, and the American Society of Association Executives) or with other organizations committed to Job Shadow Day, we encourage you to work with these partners to maximize your efforts. Teaming up gives you the opportunity to:

- Increase the number and variety of Job Shadow experiences for students and businesses in your community
- Tap into a much broader array of resources, enabling you to share the work, costs and responsibility that go into organizing any event
- Attract more media interest in your efforts as a larger cross section of your community becomes involved
- Ensure sustainability – as more people become involved, popular demand for the event will make your efforts easier with each passing year

Remember: Partnership is what will make Job Shadow Day a success!



FREQUENTLY ASKED QUESTIONS ABOUT JOB SHADOW DAY

- Q.** How did Job Shadowing begin?
- A.** Groundhog Job Shadow Day was first conducted by the Boston Private Industry Council in 1996 as part of its School-to-Work effort. This successful event was repeated throughout the Southeast in 1997, when BellSouth sponsored Job Shadow Day as a component of its School-to-Work effort. In 1998, America's Promise, the National School-to-Work Opportunities Office, Junior Achievement and the American Society of Association Executives created a coalition to encourage national participation, and their goals were far exceeded: more than 125,000 students were matched with workplace mentors. Today, millions of students participate in Job Shadow Day.
- Q.** Does getting involved in Job Shadow Day take a lot of time? I'm very busy.
- A.** No! Whether you are an educator, employer, employee or volunteer, participating in Job Shadow Day is easy and may only take a few short hours of your time. This guide provides the activities and materials you will need to make your Job Shadow Day beneficial to everyone who participates.
- Q.** I'm interested in participating. Now where do I get my "shadow"?
- A.** If you want students to come to your place of work OR if you have students who would like a shadowing experience, contact your local Junior Achievement or School-to-Work Office (visit www.jobshadow.org for contacts). In most areas, these groups will be available to help assign students and organize transportation. In the event that your community is not covered by one of these organizations, you can get students involved by directly contacting your local school of choice, using this guide to work with the school in the planning of your day.
- Q.** What are the benefits of Job Shadowing?
- A.** Job Shadowing can give young people a new perspective on their studies, because it shows them a number of choices for their future. According to an evaluation from the Kravis Institute at Claremont-McKenna college, students also become more academically motivated after experiencing Job Shadowing because they are better able to grasp the connection between school and careers. Job Shadowing also introduces students to the requirements of professions and industries, building a more prepared workforce for the 21st century.
- Q.** Does Job Shadowing encourage kids to get jobs rather than go on to college?
- A.** On the contrary — students become inspired to attend college after observing people in the workplace. They learn that their career goals require hard work and usually some form of higher education. They also gain a firsthand understanding of the relevance of academics to the professional world.

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Activities and Materials for Employer Participation in Job Shadow Day

UNDERSTANDING THE ROLE OF EMPLOYER PARTICIPANTS

Role of the Workplace Coordinator

(Employee who oversees logistics of his/her workplace's involvement in Job Shadow Day)

- Acts as the link between all program partners
- Recruits and provides orientation to employees interested in serving as Workplace Hosts
- Works with one or more teachers or administrators at participating schools
- Provides access to appropriate work spaces, departments and equipment
- Provides schools with general background information on the workplace and assistance with lunch and transportation arrangements, dress codes and safety issues
- Coordinates on-site evaluation exercises for all participants
- Seeks internal publicity at the workplace for Job Shadow Day
- Monitors quality of Job Shadow Day experiences through ongoing evaluation
- Collects Workplace Host and Teacher Evaluation Forms and shares them with interested parties
- Provides overall energy and enthusiasm to make it all work!

Role of the Workplace Host

(Employee who will be shadowed)

- Shows a desire to work with students and introduces them to the positive aspects of work
- Has ability to communicate openly and in a nonjudgmental fashion with students
- Wants to invest in a student's current and future career path
- Has ability to work with persons of different educational, economic, cultural, religious and ethnic backgrounds
- Is capable of linking learning to earning
- Is willing to spend approximately one hour reviewing materials and planning in preparation for the day
- Is willing to dedicate part of the workday to the student and remain fully available to that student during the visit
- Gives visiting students explanations of workplace safety and security policies and procedures
- Helps students understand skills needed for the job
- Demonstrates and explains effective work methods
- Completes a Workplace Host Evaluation Form upon the conclusion of the visit

ADVANCE PREPARATION FOR JOB SHADOW DAY— ACTIVITIES AND MATERIALS

Suggestions for Preparation of Workplace Coordinators

1. Workplace Coordinators should review the Workplace Coordinator Checklist (p. 12) to prepare themselves for all phases of Job Shadow Day.
2. Workplace Coordinators should be prepared to work with teachers or School Coordinators, including providing company information and establishing the agenda for the day.
3. Workplace Coordinators should be prepared to begin Job Shadow Day with an introductory session for student "shadows." This will ensure that all participants can relate the shadowing experience to the overall objectives of the workplace. If possible, Workplace Hosts should also participate in this session.

The Following is the Suggested Structure of this Session:
(Students arrive and are settled in a comfortable meeting place.)

Orientation session (10 minutes)

- Introduction of Senior Leadership Personnel to discuss:
 - Mission of workplace: What they do
 - Purpose of workplace: Why they do it
 - Personal note: Why is my job important to me?
Why I'm glad you've joined us today
 - Reason they're involved in Job Shadow Day

Workplace Coordinator Introduction (20 minutes)

- Conducts workplace tour
- Passes out organizational chart (simplified, if necessary) to students
- Engages in brief discussion of different departmental functions

Human Resources Director Introduction (10 minutes)

- What is the role of Human Resources Director
- What human resources the workplace looks for
- Reason they're involved in Job Shadow Day. Why the Human Resources Director is glad to be participating in Job Shadow Day

View Organization Video (if available) (10 minutes)

- Good introduction to workplace for students
- Visually reinforces comments from senior leadership
- Usually relates workplace to community and people

SUGGESTIONS FOR PREPARATION OF WORKPLACE HOSTS

1. Have Workplace Hosts review “Workplace Host Guidelines.”

2. Have Workplace Hosts introduce themselves. In addition to giving their names and job titles and saying why they are participating, they should talk a bit about themselves when they were the age of the visiting students. They should talk about what kind of school they attended and what they knew about the world of work at that time.

3. Divide Workplace Hosts into three groups. Assign each group one of the following goals, and ask the groups to brainstorm a set of activities that will make the goal concrete for the visiting students. Have the groups share their results. The goals are to provide local students with a meaningful introduction to the world of work; to give students a context for decisions about their education; and to foster positive relations between students and employees.

4. Have each Workplace Host find a partner. Have one person in each pair play the role of a student. The “student” should then interview his/her partner following the “Conducting an Interview” worksheet. Remind the “students” to think about the age they are supposed to be. Have them ask follow-up and clarifying questions as they think the real students might. Then, in the large group, discuss questions that were easily answered and those that were more difficult. Also, identify questions that would best be answered through action or demonstration rather than an interview format.

5. Divide Workplace Hosts into small groups of four to six. Have one group member describe his/her biggest concern about working with a student for a day. The other group members may ask clarifying questions and then should work together to devise a problem-solving strategy that provides concrete action steps.

6. Divide the group in half. The first half should form a circle facing outward while the second half forms a circle around them facing inward (each person should be facing a partner). Pose a series of questions, and before they answer, ask the groups to reflect on their lives when they were the age of the participating students. Give them a few minutes to discuss their thoughts with their partners. After each question, have the inner circle take one step to the right so that everyone has a new partner. Possible questions include:

- What was the school you attended like?
- Who were your friends at that age?
- Who were your heroes?
- What did you want to be when you grew up?
- What were your educational aspirations?
- What did you know about day-to-day life in the “world of work?”

7. Divide Workplace Hosts into pairs. One person in each pair will “play” himself/herself as a Workplace Host. Give the other a brief description of the student he/she will play, making sure that a variety of personalities/learning styles are represented (e.g., shy, bored easily, talks a lot, has trouble understanding abstract concepts). Have each pair role-play a brief interaction for the whole group. Discuss how you might better structure the Job Shadowing experience for each “student.”

8. To understand what your career entails, student “shadows” should participate as much as possible in your job duties. In advance, review and select one of the following activities for the student to perform with you. The key to success is to have the students participate in your job in ways that won’t inadvertently disrupt or damage your work, while still providing a firsthand experience of your job.

SUGGESTIONS FOR DEMONSTRATING WORKPLACE SKILLS TO STUDENTS

Telephone Skills

Demonstrate the correct procedure for answering phones and instruct the student on what is appropriate.

If your job entails a significant amount of phone work, demonstrate communication skills by allowing the student to listen to a few calls on the speakerphone. Be sure to introduce your student to the caller and let the caller know that you have a "shadow." Prepare ahead of time a list of calls that you can make that will help the student understand your job. Before each call, explain to the student what you hope to accomplish. At the end of each call, review the results you achieved, positive or negative. In addition, you may wish to review the skills you used on the phone.

Computer Skills

Word processing: Dictate a memo or letter to your "shadow." Explain the reason you need to write the memo, and ask the student's opinion on how to express some thoughts.

Spreadsheets: Copy a spreadsheet into a new file and have the student input or manipulate data. Have the student change some parameters and notice how the entire spreadsheet changes. Have the student think about how long it used to take to change the rows and columns by hand.

E-mail: Dictate to the student an e-mail message and have him/her send it.

Graphic software: Copy a file and have the student help you design something for a current project.

CAD: Copy a file, then discuss your design parameters. Ask your student for input on a design change you are working on and have him/her make the change.

Skills/Equipment

Adding machines: Prepare some calculations for the student to complete.

Fax: Have the student send faxes for you throughout the day.

Other: Have the student experiment with other equipment that is safe your him/her to use, such as the postal meter or copy machine.

Client/Customer Contact

If your job requires client or customer contact, have the student observe the exchange.

Meeting Skills

Having the student attend a meeting with you is fine as long as it is inside the building. Before the meeting, give the student some background information so he/she better understands the conversation. It is recommended that meetings last no longer than an hour.

Presentation Skills

Show the student a presentation you are working on. Have the student critique your presentation. Then have the student add ideas of his/her own. Ask the student to modernize it for you or show you how to market more effectively to people his/her age. Encourage all the student's ideas.

WORKPLACE COORDINATOR CHECKLIST



Two to Four Weeks Before Job Shadow Day

- Review all Workplace Coordinator materials _____
- Recruit employee volunteers who are interested in being Workplace Hosts _____
- Provide Workplace Hosts with materials _____
- Call the teacher at your assigned school to introduce yourself and exchange information _____
- Reserve room for orientation, lunch and wrap-up activities _____
- Fax information on the workplace and the hosts with whom students will be paired to the teacher at your assigned school _____
- After the teacher has matched students with employees, he/she will fax this information back to you for distribution _____
- Arrange for internal publicity of Job Shadow Day through workplace newsletter, e-mail, bulletin boards, etc. _____
- Work with schools to determine student transportation to and from the workplace _____
- Arrange lunch for student participants (if agreed to) _____
- Prepare orientation and secure speakers (suggestions for orientation are enclosed in this packet) _____
- Prepare lunch activity (see suggestions in materials) _____
- Notify Workplace Hosts of the names of their students _____
- Conduct Job Shadow Workplace Host orientation session (it is strongly recommended that this task be completed) _____
- Optional on-site wrap-up activity: Prepare wrap-up activity in consultation with your assigned teacher _____

Job Shadow Day

Greet students at designated entrance _____

Conduct orientation session _____

Supervise pairing of students with their Workplace Hosts _____

Conduct lunch activities _____

Optional: Conduct wrap-up activity with teacher _____

Ensure that students get to their transportation for departure _____

Week After Job Shadow Day

Conduct debriefing session with Workplace Hosts _____

Collect Workplace Host and Teacher Evaluation Forms
and mail them to the Job Shadow Day Coalition _____



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WORKPLACE HOST GUIDELINES

The following guidelines will help Workplace Hosts plan their day before students join them so that everyone gets the most out of the Job Shadowing experience.

Greet Your Student

Your student should be greeted as an adult business associate, with a handshake and a warm hello.

Introduce Yourself (5 minutes)

Provide your name, job title and business card. Let your student know that you volunteered to be a Workplace Host because you think it is important for students to see firsthand the application of what they are learning in school. Encourage them to ask questions during the time you have together.

Ask to See Your Student's Resume (10-15 minutes)

Explain to your student that a resume is used by employers to gauge an applicant's education and experience. Ask to see the resume, and then use it as a conversational tool to provide an initial basis for conversation. If the student hasn't completed his/her resume, work on it together. Consider discussing the items in the following order:

Interests and Hobbies

Students are most relaxed when they are talking about something they know and aren't being "tested" by an adult. Take some time with this question. Ask your student to explain the hobby to you and why this hobby is of interest. Remember your student's answers for later in your session.

Community Service

Congratulate your student on any listed community service. Community service can accomplish three important functions in your student's life: 1) it makes his/her community a better place to live; 2) it will help him/her get into a college of his/her choice; and 3) it provides him/her with an opportunity to gain valuable job skills. Many people started their careers by volunteering.

Career Interests

Ask your student about his/her career interests. If possible, relate those interests to any careers in your workplace. Note: Your student may not know what careers interest him/her. In that case, reassure your student that finding the right career path takes time.

Job Experience

Talk about your student's job experience in positive terms. What did your student like about the job? What did he/she learn from the job? Tell your student about any jobs you held as a youth and how those early jobs helped you get where you are today.

Special Skills

Briefly tell your student why the special skills he/she listed are important in the workplace (you will have an opportunity to demonstrate and discuss skills in detail later in the morning). Acknowledge the work your student has already done to achieve his/her skills and encourage him/her to keep adding to the list. In general, the higher your student's skills, the more he/she will earn. Tell your student of any special training skills that you have had.

Education

This is your opportunity to encourage your student to get a good education. Reinforce that what your student is learning in school is important to earning a good living. When employers look at a resume, they look at the education level of an applicant. Tell them how much education you have completed.

Ask to See Your Student's Job Shadow Day Expectations Worksheet (5 minutes)

Your student has reviewed the learning objectives for Job Shadow Day and has ranked their importance. If your student hasn't completed this worksheet, work on it together. Discuss why the student ranked the highest three objectives. To make your student's experience memorable, remember what was important to him/her to learn. Be prepared to alter your activity plan to help the student meet his/her objectives if the opportunity arises.

Student Interview (15 minutes)

To provide more insight about your job, suggest that your student conduct an interview with you based on the "Conducting an Interview" worksheet. You can use this opportunity to help your student link what he/she is learning in school to what you do on the job. Be sure to give your student enough time to write down the answers on his/her worksheet. Answer questions thoughtfully. If appropriate, comment on any good interviewing skills your student demonstrated.

Break

Tell your student it's time for a 10-minute break. This is an opportunity for your student to use the rest room or visit the break room for a beverage. Remember that even during this time, the student in your care must remain supervised.

JOB SHADOW DAY LUNCH SESSION

Lunch is a great opportunity to gather everyone together for a relaxed review of the day so far. Workplace Hosts might want to facilitate one of the following activities to make this time even more productive. These activities provide students with the opportunity to reflect on their experience and how it relates to their future education, training and career development. Workplace Hosts may join the students for an informal lunch. If they do, have them sit dispersed throughout the students to facilitate further discussions.

Lunch (25-30 minutes)

Suggested Menus

- Order pizza in several varieties. Pizza is always a hit at any age.
- Order box lunches, as if for a business meeting (tip: Keep the menus very simple, such as turkey sandwiches, chips and fruit).
- Have the students join in the cafeteria line.

Where to Eat

- If possible, have the students eat where the employees eat.
- Students may eat in a large meeting room.
- Weather permitting, students may enjoy outside seating areas.

Lunch Activities (10-15 minutes apiece)

(Select one or more)

- "More than Meets the Eye" (see attached on pages 38-39). Make sure to review this activity before students arrive as well as make copies of the worksheet.
- If the Human Resources person has not met the students, have him/her speak on the need for strong skills and education in the workplace. The Human Resources person can also discuss what he/she looks for when hiring and other benefits besides salaries that employees enjoy. Facilitate conversations between students and the Human Resources person about what the students learned about working in the workplace. Reinforce the message that every job in the workplace is important.
- Have a final demonstration of something the workplace does, such as a slide presentation of some projects the workplace has completed, or packages of products, or a video, if not yet viewed. Ask the student what types of jobs and what skills were needed for the work-place to be successful.
- Students may fill out their Student Reflection Activity.
- Break the groups into tables of six to eight students and give each group a pad of Post-it notes. Have each group silently brainstorm on skills needed in the workplace of today and in the future. Each person should write down these essential skills on Post-its and put them on a large sheet of paper in the middle of the table. Participants should remain silent during the writing period, but they are encouraged to read the notes as others place them on the paper. (5-10 minutes)

- Identify when and where these skills can be acquired. Divide another large piece of paper into sections that correspond to those categories (i.e., high school, community college, four-year college and on the job). As a group, transfer the Post-its from one paper to the other, placing them in the section where they can be acquired. If a skill belongs in more than one place, make duplicate Post-its and put them in all the appropriate sections. (10 minutes)
- Look at the paper and discuss how well the skills are grouped. (10 minutes)
 - Which skills seem to fall into their appropriate categories?
 - Which placements do not make sense to you?
 - Is there too much duplication?
 - Which skills belong in more places than they currently are?
- Rearrange the skills into a better model. Feel free to add more skills or resources to the new arrangement. Remember that the goal of this activity is to identify the need for academic and career paths that the students can discuss with parents, counselors and each other.



IT'S A TEAM EFFORT: JOB SHADOW DAY WRAP-UP SESSION

If teachers participate in Job Shadow Day, they can collaborate with Workplace Hosts to conduct the following activities on site to conclude the day's experience for students. This activity is designed to illustrate how different departments in the world of work are interrelated, and how teamwork plays an integral role in getting any job done. It will also demonstrate that every employee counts in the overall success of the workplace.

Materials Needed

30 organizational charts (provided by host site)
30 copies of attached worksheet
30 pencils

1. The teacher and the Workplace Host wrap up the day, making the following points:
 - The world of work is within reach for every student.
 - The jobs students will hold in the future will be as varied as the ones seen here today.
 - Each job is important to the success of the workplace.
2. Ask the students: "From what you saw today, what do you think are the overall goals of this workplace?" (The answers may include the following: to make a profit, to provide good service, to help the community, etc.). Have Workplace Hosts remind the students what the real goals of the workplace are.
3. Pass out the organizational chart to the students. Explain that an organizational chart graphically illustrates how a workplace operates: it depicts which departments report to the senior leadership or to another department. Give a specific workplace example of how this works. Break students into five groups and pass out a worksheet to each student. Before this activity, pick five departments in your workplace to eliminate — one per group. Write them on separate sheets of paper, and pass ONE department out to each group. Be sure the other groups do not see them.
4. Tell the students you have just given them the name of a department. You want them to cross out that department from the organizational chart you passed out earlier. Each group has been given a different department. Their job will be to identify what might happen if that job was eliminated from the workplace.

5. Give the groups 10 minutes to work in their groups and fill out the worksheet. Tell each group to select a recorder and a reporter. The recorder will write down the information for the group. The reporter will report back the group's answers to the class. The teacher and the Workplace Host should circulate around the room to help facilitate the group discussions and answer any questions the students have.
6. Tell the class they will have to listen to the groups' answers very carefully, as it will be the class assignment to try to guess which department was eliminated from the reporting group's organizational chart. Each reporter must be allowed to present his/her full answer before the class is allowed to guess (no interruptions). Suggest that the class refer to the organizational chart. Once the correct answer is given, the next reporter should be called.
7. Wrap up the discussion by summarizing the activity for the students:
 - It is the combined skills of all the employees that allow the workplace to operate successfully.
 - Every department is key to the overall success of the workplace.
 - The departments work together to successfully meet the workplace's goals.



02

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WORKPLACE HOST EVALUATION FORM

Thank you for participating in Job Shadow Day! Please complete this brief evaluation and return it to your Workplace Coordinator. He or she can share it with his or her Job Shadow Day partners in order to continue to improve the program.

Please rate the following on a scale of 1 through 5 (1 indicates that you strongly agree with the statement, and 5 indicates that you strongly disagree).

I was well prepared to be a Workplace Host. 1 2 3 4 5

Today, I gained a new perspective about my job. 1 2 3 4 5

I was at ease interacting with my student throughout the day. 1 2 3 4 5

I enjoyed my experience and would be willing to do it again. 1 2 3 4 5

I would recommend Job Shadowing to other employees. 1 2 3 4 5

For successful Job Shadowing experiences in the future, you might:

What should we stop doing?

How could we better support you throughout your experience?

Any additional comments?

Activities and Materials for Educator and Student Participants in Job Shadow Day

UNDERSTANDING THE ROLE OF THE TEACHER OR SCHOOL COORDINATOR AND STUDENTS

Role of the Teacher or School Coordinator

- Identifies interested students
- Provides the Workplace Coordinator with descriptions of participating students, including their special needs and interests and courses of study
- Teaches students a selection of pre- and post-job site activities that are provided in this guide
- Adjusts class schedules when necessary
- Collects Parent/Guardian Consent Form and Medical Authorization Form
- Attends orientation session (optional)
- Arranges student's transportation to work site
- Accompanies students to site or manages supervision
- Joins a Workplace Host for the Job Shadow experience (optional)
- Follows all workplace safety and security policies and procedures
- Completes a Teacher Evaluation Form and returns it to the Workplace Coordinator

Role of the Student

- Demonstrates desire to explore career options, personal skills and attributes
- Willing to develop a personal action plan to improve education and skills
- Has ability to work with persons of different educational, economic, cultural, religious and ethnic backgrounds
- Participates in preparatory activities conducted by the school or workplace
- Follows all safety and security policies and procedures of the employer
- Willingly participates in all activities structured by the Workplace Host

ADVANCE PREPARATION FOR JOB SHADOW DAY – ACTIVITIES AND MATERIALS FOR TEACHERS OR SCHOOL COORDINATORS

Suggestions for Preparation of Teachers or School Coordinators

1. Teachers should be prepared to lead class activities that prepare students for their visit. After the visit, teachers should reinforce the learning objectives of Job Shadow Day in the classroom. Points to highlight throughout your Job Shadow Day-related classroom activities include:
 - **Relevance of Schoolwork.** An important component of Job Shadow Day is helping students understand the relevance of their schoolwork. Students will observe how English, math, problem-solving and other basic skills are used every day on the job.
 - **Necessary Workplace Skills.** Students should be introduced to fundamental, transferable workplace skills that they need to be successful in virtually any career field. Students should have the opportunity to conduct a personal assessment of these skills, observe them firsthand and develop an action plan based on these observations.
 - **Teamwork.** Students should be introduced to teamwork on the job and discover how it is related to success in the workplace.
 - **Connection Between Learning and Earning.** Students should have the opportunity to see that a good education is the key to getting a good job, and lifelong learning is important to continued success.
 - **Introduction to Careers.** Job Shadow Day allows students to gain valuable exposure to many careers. Although the product or service might differ from one workplace to another, a variety of workplaces could provide similar opportunities. For example, public relations firms, government agencies and biotechnology firms all need accountants, project managers and writers. Up-close exposure to careers might enable students to make more accurate career decisions later in life.
2. Make contact with your Workplace Coordinator prior to Job Shadow Day. By building the bridge between the classroom and the workplace, you can help prepare students for the workplace as well as prepare the workplace for the students. Try to cover the following points:

Information to obtain from the Workplace Coordinator:

- A brief description of what the organization does (request brochures or other printed material, if available)
- The organization's contact information
- What the students can expect to experience at the organization
- Arrangements for lunch
- Specific information regarding student drop-off and pick-up points
- Dress code and safety regulations
- Mutual agreement on the agenda for the day

Information to provide the Workplace Coordinator:

- A brief description of the students in the class: demographics, personal histories, those with special needs
- What the students are currently studying that might relate to the workplace
- Personal interest in chaperoning or participating in the Job Shadow experience
- Information on students' fields of interest (only if teachers and Workplace Coordinators are planning to match students according to this specification)

3. Use "It's Off to Work They Go" Teacher Activity to ensure that the students are prepared for the workplace and have completed all necessary paperwork.



ADVANCE PREPARATION FOR JOB SHADOW DAY – ACTIVITIES AND MATERIALS FOR STUDENTS

Suggestions for Preparation of Students (To be conducted by the teacher or School Coordinator)

1. Have students introduce themselves and share what careers interest them. If they don't have a specific career in mind, ask them if they have any general interests that might affect what they do when they are older.
2. Demonstrate how to introduce yourself in a business context (use your proper name, shake hands, give any important information). Pair up the students to practice, with one student playing the "Workplace Host" role. Switch roles.
3. Have students brainstorm all the places they see people at work. Try to be as inclusive as possible. Most familiarity will be with people who serve the public. Ask how much attention they pay to those people, what they think it would be like to have those jobs and what skills those jobs require.
4. Explain the definition of Job Shadowing and how it is different from just seeing people working.
5. Go through the following points, asking students to brainstorm related questions they could ask their Workplace Hosts or things that could be done at school or the workplace to obtain these experiences.
 - Students will observe what really happens in the "world of work"
 - Students will see how what you learn in school is used on the job
 - Students will learn what skills are needed for a job
 - Students will meet interesting people in the community
6. Divide the students into pairs. Have one of each pair interview the other about hobbies and interests, focusing on one subject that the interviewer knows very little about. After the interviews, the interviewer should describe the other person's interest or hobby to the rest of the group. Switch roles and repeat the activity.
7. Pair off the students and have one play the role of the Workplace Host. Give the other a brief description of the student he/she will play. Some student roles should model good professional behavior, and other should be negative examples. Have each pair prepare a brief skit using their roles. Have the group watch all the skits and discuss how appropriate each "student's" behavior would be in the workplace.
8. Make sure that students have their Parent/Guardian Consent Form; their Medical Authorization; and all pre-site visit materials and activities, including the Resume, the Job Shadow Day Expectations Worksheet and the Job Shadow Day Career Cluster Selection Worksheet, completed before the day.

TEACHER ACTIVITY: IT'S OFF TO WORK THEY GO!

Teacher Activity for Preparing Students for the Workplace

You will be preparing your students for a unique insight into the world of work, where they will be treated as adults and asked to participate in a professional environment. Whether your class is to visit a private, government or nonprofit workplace, preparation is the key to the day's success.

Presenting the Content and Intent of the Day

It is important that students understand that the person they will be shadowing is not intended to represent their future career. The primary objective of Job Shadowing is to observe the knowledge and skills that are used every day on the job, and to participate in sample activities. The students should experience a tour of the entire facility and be introduced to a variety of careers.

Introducing the Job Shadow Day Workplace Partner

By now you should have contacted your Workplace Coordinator who should provide you with information about his or her organization. You have the option of discussing the information with your students or asking them to conduct their own research using the Internet or other library resources.

Establishing Objectives

In order to prepare for Job Shadow Day, students should:

- Discover the connection between having multiple skills and succeeding in the workplace
- Analyze their personal skills and aptitudes
- Ready all materials and permission forms needed to participate in Job Shadow Day activities

Preparation

Read through the guide. Photocopy for each student all materials, activities and forms they will be expected to complete in order to participate.

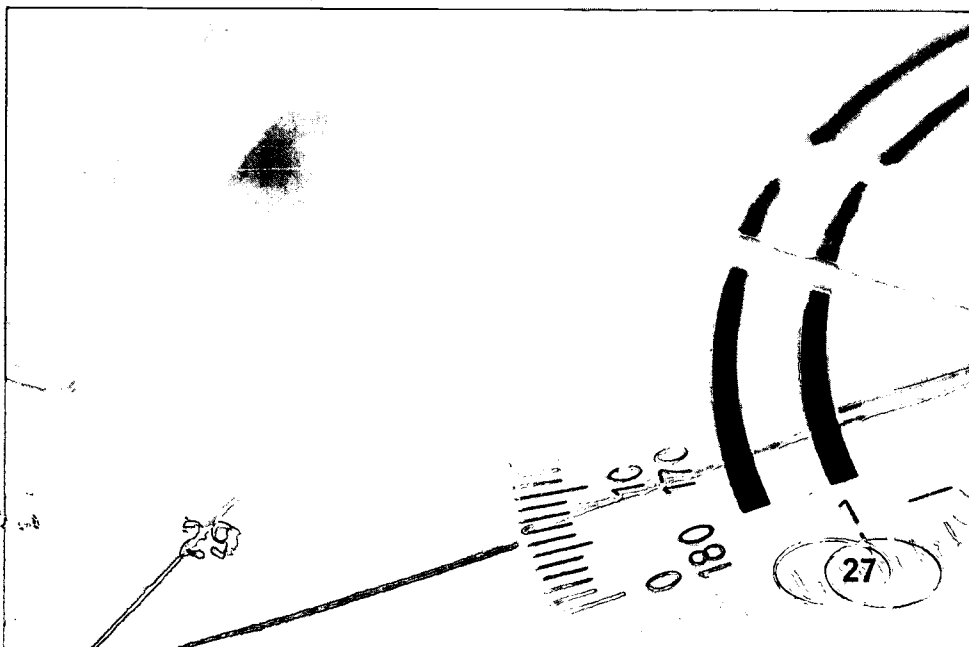
Personal Skills Assessment Classroom Activities

- Presentation (5-10 minutes)

Explain to the students that during Job Shadow Day, they should be assigned to different employees at the workplace where they would learn about that person's job duties and associated skills. Ask the students what skills they think employers want employees to have (answers might include reading and math skills, punctuality, honesty, neatness). List their responses on the chalkboard.

Explain to the students that the workplace of today requires employees who excel at communication, actively engage in teamwork, have problem-solving abilities and continue to learn new ideas and technology on the job. To be successful in the world of work, students need to acquire these kinds of skill sets.

- **Activity (10 minutes)**
Tell the students that employers typically identify basic skills and qualities that they want their employees to have. Stress that the higher a student's knowledge and skills, the higher their potential earning power. Using the Personal Assessment Form, have students survey themselves to determine what skills and qualities they already have and those they might want to develop for the job of their choice.
- **Discussion (5 minutes)**
After the students have finished, reinforce the activity by asking how they can strengthen their skills at school, home, work, volunteer and extracurricular activities such as sports, band, etc.
- **Materials Review (10 minutes)**
Review all other materials that students will be asked to complete before, during and after Job Shadow Day. Make sure they understand which pieces are critical to their being allowed to participate.



STUDENT ACTIVITY: JOB SHADOW DAY EXPECTATIONS WORKSHEET

Job Shadowing is a great opportunity to learn about the world of work. You may be wondering what you will discover. Without a doubt, you will be exposed to a wide variety of experiences and information, some of which may be more valuable to you than others.

Take Action!

Holding a job requires a lot of independent thought and decision-making. Below is a checklist of what you can expect to learn today. Read through the list and decide which learning objectives are the most important to you. **Rank each item 1 to 5, with 5 being the most important.** You may give each objective its own rank; the objectives do not have to be prioritized. Additional space is provided if you would like to learn something that is not listed.

| What I Can Expect on Job Shadow Day | Rank |
|--|-------|
| To see how the knowledge I am gaining in school is used on the job | _____ |
| To see what people do all day on the job | _____ |
| To understand what skills I need to get a good job | _____ |
| To learn what employees receive besides a paycheck | _____ |
| To find out more about the workplace I am visiting | _____ |
| To see how technology is used on the job | _____ |
| To explore some new career ideas for myself | _____ |
| To learn how much education I will need to get the job I want | _____ |
| To understand how learning and earning are connected | _____ |

JOB SHADOW DAY PERSONAL ASSESSMENT FORM

This survey lists skills and talents that individuals have and employees value. Read the list and assess your own strengths. **Mark the box that best describes the level of your skill** (1 being low, 5 being high).

Skills for Basic Job Performance

_____ **Resource Management.** Time, money and materials are resources.

You can manage them well.

_____ **Interpersonal Skills.** You get along well with others. You can work on a team, teach others, serve customers or be a leader. You can work well with people from different backgrounds.

_____ **Information Management.** You can find, interpret and communicate information. You can organize and maintain files. You can use a computer to process information.

_____ **Systems.** A system is the way things are done or organized. You can understand social business systems. You can check and correct your business performance. You can make suggestions to improve the way things are done.

_____ **Technology.** You can find and use the right tools for the job.

_____ **Basic Skills.** You read, write, speak and listen well. You know arithmetic.

_____ **Thinking Skills.** You can think creatively. You can make decisions and solve problems.

_____ **Personal Qualities.** You take personal responsibility for your work. You think well of yourself. You are honest.

More Specific Job Skills

_____ **Mathematical Skills.** Mathematics is one of your favorite and best subjects.

_____ **Mechanical Skills.** You understand how things work and have an aptitude for fixing things.

_____ **Physical Strength.** You are above average in physical strength, stamina and fitness.

_____ **Patience/Perseverance.** You are able to concentrate on a task for as long as it takes to get it done.

_____ **Supervisory Skills.** You can plan and work with others to help them reach goals.

_____ **Attention to Detail.** You work carefully. You are thorough and complete.

STUDENT ACTIVITY:

JOB SHADOW DAY CAREER CLUSTER SELECTION WORKSHEET

NAME _____

SCHOOL _____

PARENT/GUARDIAN'S DAYTIME PHONE _____

Career Cluster Selection

Career clusters are broad groups of careers that share common education and skill requirements. The people who work in certain clusters also share many of the same personal attributes.

On Job Shadow Day, every student will be paired with a partner at a job site. To make your experience more meaningful, please rate your top three choices for career clusters. If possible, you should be paired with a person in one of the clusters you selected.

Instructions: Place the number of your choice next to the appropriate career cluster below. Examples of careers in these clusters are provided on pages 32–33.

1= First Choice

2= Second Choice

3= Third Choice

_____ **Natural Resources, Environment and Agriculture**

Do you like the environment? Do you like working with plants and animals? Are you interested in physical resources such as land, water, soil and weather? Do you like to observe, learn, investigate and solve problems?

_____ **Arts and Communications**

Do you like to communicate ideas? Do you like to share information? Are you creative, imaginative and innovative? Do you like to express yourself in writing or with audio, visual or graphic media arts? Do you like to perform?

_____ **Business and Marketing**

Are you organized, accurate and self-motivated? Are you a leader? Do you enjoy organizing people and planning events? Do you like computers and business machines? Do you like creating reports? Do you like marketing things? Do you enjoy working with numbers?

Health and Medicine

Do you like to work with people? Are you interested in helping the sick or disabled? Are you interested in promoting wellness and sharing your knowledge? Do you like new technology? Do you like to solve complex problems and keep good records? Can you stay calm in an emergency?

Human Services

Are you able to get along with a diverse group of people? Do you like serving the public? Do you have leadership ability? Are you patient and polite, yet able to make decisions? Are you dependable and hardworking?

Technology, Engineering and Science

Do you enjoy math, technology or science? Do you have the ability to be accurate, analyze data, and solve problems? Do you like designing things or drawing detailed plans? Do you like using machines and heavy equipment?



CAREER CLUSTERS

(Examples of careers within each cluster)

Natural Resources, Environment and Agriculture

Agricultural Engineer

Animal Breeder

Biologist

Farmer

Fish and Game Warden

Florist

Food Scientist

Geologist

Marine Biologist

Nursery Manager

Park Ranger

Soil Technologist

Water Conservationist

Wildlife Manager

Veterinarian/Vet Assistant

Zoologist

Arts and Communications

Actor/Actress

Advertising Copywriter

Announcer

Artist

Camera Operator

Comedian

Editor

Fashion Design

Film

Fine Arts

Graphic Arts

Journalism

Photography

Production Design

Radio

Telecommunications

Technical Writer

Business and Marketing

Accountant

Advertising Account Executive

Banker

CAD and CAM operator

Computer Science

Desktop Publishing

Distribution

Finance Insurance

Management

Marketing

Merchandising

Paralegal

Personnel

Purchasing Agent

Real Estate

Retail

Secretary

Health and Medicine

Art/Music Therapist
Athletic Trainer
Biomedical Research
Dentist/Dental Assistant
Dietitian
Hospital Administrator
Medical/Health Services Manager
Medical Lab Technologist
Mortician
Nurse
Optometrist
Paramedic
Pharmacist
Psychiatrist
Psychologist
Radiologist

Human Services

Child Care Worker
Community Services
Educator
Firefighter
Funeral Director
Hotel Manager
Judge
Lawyer
Military Serviceman/woman
Parole Officer
Political Scientist
Postal Worker
Recreation Director

Sociologist
Travel Agent
Youth Organization Worker

Technology, Engineering and Science

Aerospace Engineer
Airport Manager
Air Traffic Controller
Anthropologist
Archaeologist
Assembler
Chemical Engineer
Drafter/Design Technician
Electronics Repair
Engineer
Machinist
Manufacturing Engineer
Optician
Physicist
Printer
Radio Dispatcher
Robotics Engineer
TV Cable Installer

STUDENT ACTIVITY: RESUME

NAME _____

SCHOOL _____

PARENT/GUARDIAN'S DAYTIME PHONE _____

PARENT/GUARDIAN'S E-MAIL AND/OR FAX _____

Career Interests

List which careers interest you the most.

Job Experience

List three job experiences you have had. You may include baby-sitting, mowing lawns, washing cars, writing a school newspaper, etc.

| DATES | JOB DESCRIPTION |
|-------|-----------------|
| _____ | _____ |
| _____ | _____ |
| _____ | _____ |
| _____ | _____ |

Special Skills

List what skills you already have to be successful on the job, such as computer skills, good communication, or using a calculator.

Interests and Hobbies

List any clubs you belong to and any personal hobbies and interests you may have, such as collectible card games, computers, music, sports, video games or animals.

Community Service

List any volunteer work you have done to help your community, such as raising money for the needy, working at an animal shelter or helping senior citizens. Include work you have done through clubs such as the Boy or Girl Scouts. You may include personal giving, such as donating your money to a cause or recycling.

Education

Write the education level you have completed to date.

JOB SHADOW DAY ON-SITE ACTIVITIES AND MATERIALS

Student Activity: Conducting an Interview

Meet Your Workplace Host

To find out more about your Workplace Host's job, you will conduct an interview. Think about the reporters you have observed conducting interviews on the evening news. Ask your partner the following questions. Space is provided for you to construct additional questions of your own. Make sure your questions are spoken clearly, and make eye contact with your Workplace Host. Relax and smile. Write down the answers on this page.

Introductory Questions ("Getting to Know You")

1. What is your job title?

2. What are your responsibilities?

3. How do you help this workplace meet its goals?

4. What is a typical day like for you?

5. What do you like the most about your job?

6. Why did you select this type of work?

7. How much education do you need for this job?

8. Do you need more job training after you have completed your education?

Questions About Job Skills

Your Workplace Host uses many of the same skills on the job that you are learning every day in the classroom. To find out which skills are important to your Host's job, you will be asking him/her to show you examples of how the following skills are used on the job. Remember to speak clearly.

1a. Do you use reading every day on the job? Yes No

b. What grade level of reading do you use on this job?

2. How, if at all, do you use writing on the job?

3. Is math important to your job? Yes No How?

4. Do you need good listening skills for your job? Yes No

5. When do you need to use good speaking skills to get your job done?

6. Do you ever have to work in teams on your job? Yes No

7. Do you use a computer for your job? Yes No How?

8a. What kinds of problems do you solve on the job?

b. What skills do you need to solve those problems?

9. What did you learn in school that helped you the most on the job?

10. What do you wish you had studied more in school?

11. Write any questions that you would like to ask.

LUNCH ACTIVITY: "MORE THAN MEETS THE EYE" STUDENT WORKSHEET

How keen are your observation skills? One of your responsibilities today is to observe as much as possible about the work environment you are visiting. You probably observed that there is much more to a workplace than delivering a product or a service.

Use this checklist as a guide. Remember the people, the equipment, the benefits and the facilities you have seen or heard about. You will have 5 minutes to write down your observations under the heading marked "Observation Topic Points."

Your Workplace Coordinator will award you 1 to 3 points for each observation topic you successfully complete. At the end of the checklist, you will total your points to see how well you did.

Good Luck!

Observation Topic Points

The People. The most important resource a workplace has is its people.

Describe the clothing people wore.

Did everyone wear the same attire?

How did people treat one another?

Did everyone have the same work space?

How did people greet one another?

How did people answer the phone?

The Facilities. In addition to work space, companies often offer a variety of extra facilities for their employees. Which of the following did you observe?

- | | | |
|-----------------------|------------------------------|-----------------------------|
| Lunch/break room | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Child care center | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Health care/first aid | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Outside seating areas | <input type="checkbox"/> Yes | <input type="checkbox"/> No |

The Technology. Companies today use a variety of cutting-edge technologies. How many computers does this workplace have?

What software programs did you observe?

What other equipment do employees use at their desks besides computers?

What other technology does the workplace use to make its product or deliver its services?

The Benefits. To hire the best people possible, many employers offer more than a salary or hourly wage.

Does this workplace offer any of the following extra benefits?

- | | | |
|---|------------------------------|-----------------------------|
| Health care plan | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Dental plan | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Retirement plan | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Disability insurance | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Reimbursement for more education | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Advanced training for job skills | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Other services, such as dry cleaning or car maintenance | <input type="checkbox"/> Yes | <input type="checkbox"/> No |

Total Points

How do your observation skills rank? Total all your points to see what rank you have achieved.

- 0-15 points Rank: New Employee
- 16-30 points Rank: Manager
- 31-40 points Rank: Vice President
- 41-50 points Rank: President and Chief Executive Officer
- 51+ points Rank: Chairman of the Board

POST-JOB SHADOW DAY STUDENT REFLECTION ACTIVITY

Now that you have completed your Job Shadowing experience, take some time to reflect on what you observed today and how it might affect your plans for the future.

1. What were the title and responsibilities of your Workplace Host?

2. Which parts of the job were of interest to you?

3. Which parts of the job would you find boring?

4. Would you consider a career in this field? Why or why not?

5. What surprised you most about what you learned, heard or observed today?

6. What knowledge and skills are you learning in school that will be used on the job?

7. What knowledge or skills do you need to strengthen to be successful on the job?

8. Did any other ideas for careers come to mind today?

IT'S A TEAM EFFORT: JOB SHADOW DAY WRAP-UP SESSION

If teachers participate in Job Shadow Day, they can collaborate with Workplace Hosts to conduct the following activities on site to conclude the day's experience for students. This activity is designed to illustrate how different departments in the world of work are interrelated, and how teamwork plays an integral role in getting any job done. It will also demonstrate that every employee counts in the success of the workplace.

Materials Needed

30 organizational charts (provided by host site)
30 copies of attached worksheet
30 pencils

The teacher and the Workplace Host wrap up the day, making the following points:

- The world of work is within reach for every student.
- The jobs students will hold in the future will be as different as the ones seen here today.
- Each job is important to the success of the workplace.

Ask the students: "From what you saw today, what do you think are the overall goals of this workplace?" (The answers may include the following: to make a profit, to provide a good service, to help the community, etc.). Have Workplace Hosts remind the students what the real goals of the workplace are.

Pass out the organizational chart to the students. Explain that an organizational chart graphically illustrates how a workplace operates: it depicts which departments report to the senior leadership or to another department. Give a specific workplace example of how this works. Break students into five groups and pass out a worksheet to each student. Before this activity, pick five departments in your workplace to eliminate — one per group. Write them on separate sheets of paper, and pass ONE department out to each group. Be sure the other groups do not see them.

Tell the students you have just given them the name of a department. You want them to cross out that department from the organizational chart you passed out earlier. Each group has been given a different department. Their job will be to identify what might happen if that job was eliminated from the workplace.

Give the groups 10 minutes to work in their groups and fill out the worksheet. Tell each group to select a recorder and a reporter. The recorder will write down the information for the group. The reporter will report back the group's answers to the class. The teacher and the Workplace Host should circulate around the room to help facilitate the group discussions and answer any questions the students have.

Tell the class they will have to listen to the groups' answers very carefully, as it will be the class assignment to try to guess which department was eliminated from the reporting group's organizational chart. Each reporter must be allowed to present his/her full answer before the class is allowed to guess (no interruptions). Suggest that the class refer to the organizational chart. Once the correct answer is given, the next reporter should be called.

Wrap up the discussion by summarizing the activity for the students:

- It is the combined skills of all the employees that allow the workplace to operate successfully.
- Every department is key to the overall success of the workplace.
- The departments work together to successfully meet the workplace's goals.



IT'S A TEAM EFFORT: POST-JOB SHADOW DAY STUDENT WORKSHEET

Understanding Organizational Structure

Instructions: Work with the members in your group to answer the questions below. List as many ideas as you can. Choose one recorder and one reporter. The recorder will write the group's ideas on the worksheet. The reporter will report the group's answers to the full class.

1. You have just been asked to cross out a department on the organizational chart. What did this department contribute to the workplace's goals?

2. What skills do you think were required to work in this department?

3. Which departments on the chart rely on the crossed-out department to get their daily job done?

4. Do any departments rely on the crossed-out department for their annual operating costs (the money spent on doing business, such as salaries, rent, advertising, machines, etc.)?

5. What would happen to the workplace if this department did not exist?



POST-JOB SHADOW DAY CLASSROOM ACTIVITY: DEVELOPING YOUR PERSONAL ACTION PLAN

This post-site visit classroom activity allows students to review their observations of what skills are required for the workplace and to develop a personal plan of action for achieving future academic and career goals. Students will gain a better understanding of how academics are applied in the workplace and the importance of education to job success. Instruct the students to bring Job Shadow Day materials back to class after the event. You may wish to make extra copies of the Student Reflection Activity (p. 40) and the Personal Action Plan (p. 48) to have on hand.

Materials

Student Job Shadow Guides
Student Reflection Form
Personal Action Plan
30 pens or pencils

1. Tell the class that each of them had an opportunity to observe one job up close on Job Shadow Day. They were able to see what education and skills were needed at each job position. Explain that now you would like the class to share what they observed with their classmates. You want them to discover if there is any commonality between the education and skills required at different positions within a workplace.
2. Ask each class member to share the top three skills they observed that were needed for the Workplace Host's job. As each student provides the answer, develop a list on the board or on an overhead projector. When students repeat a skill already mentioned, place a check mark after it. Soon, a common list of skills, such as reading, math, and computer skills should develop. In addition, special job skills, required by only one or two positions in a workplace, may surface. Draw the student's attention to the common list of skills. Ask the students to see how many of those skills are included in the list provided in their student guide. Reinforce the message to students that the more they develop their skills, the more opportunity they will have to obtain a good job.
3. The benefit of Job Shadow Day is that we can learn a great deal from other people's experience. The students learned from the individual experiences of their Workplace Hosts. Now they will have the opportunity to see how the employees' experiences compare across the workplace. Ask students to refer to the wrap-up question at the end of the interview. The question is, "What do you wish you had studied more in school?" Ask the students, with a show of hands:
 - How many of your Workplace Hosts said "math"?
 - How many said "reading"?
 - How many said "computer skills"?
 - What other skills or knowledge did the mentors wish they had paid more attention to?

4. Remind students that they still have time to work on their education and their own personal skills inventory to get the type of job they want. They can learn from Job Shadow Day and avoid regrets later in life.
5. Tell the students they were fortunate to have an experience that allowed them to see the knowledge and skills needed in the workplace. Even though school, at times, can be quite challenging, the reward is in securing a job that is interesting and financially rewarding.
6. Explain that now they will have an opportunity to apply their knowledge of workplace skills toward planning for their own future. Ask them to turn to the Student Reflection Activity and the Personal Action Plan. Briefly describe the purpose of each of the worksheets (see below). (Please note: Omit the Student Reflection Activity if your class filled it out during lunch at the job site.)
7. Give the students 15 minutes to fill out the worksheets. Walk around the room and answer any questions students may have with regard to the education levels needed for careers or where they might obtain skills in addition to those taught in school.

Student Reflection Activity

The Student Reflection Activity is designed to help a student think through the Job Shadow experiences from his/her own perspective. It will serve as a reminder of observations made and ask the student to relate the day to future plans.

Personal Action Plan

Explain to the students that it is never too soon or too late to get the skills they need for the job they want. But they each must make a plan of action and a commitment to themselves to follow through. The Personal Action Plan is a starting point. Explain that in the business world, people set business and personal goals. Tell the students that as they fill out their Personal Action Plan, they are making both business and personal goals for their future. By establishing personal goals to increase their education level and their skills, they are making a better future for themselves.

Encourage the students to keep their Personal Action Plans in a safe place and check them in six months to see how they are doing.

PERSONAL ACTION PLAN STUDENT WORKSHEET

It is never too soon to begin planning for your future. You may already know what career you will pursue. Or you may still be looking for that special career that would be right for you. Either way, planning now for the future may become a guide to fulfilling your dreams.

A promise to yourself: Reaching any career goal takes a personal commitment. Every plan for tomorrow requires some action today. Even if you have no idea which career is right for you, it is possible to begin preparing for the world of work. Promise yourself that you will try to gain the education, skills and experience that you will need to be successful in the future.

Instructions: Fill in the questions below to develop your own Personal Action Plan. If you know your career plans, target the specific education and skills you will need. If you are still looking for your career path, target the broad job skills that you learned about and observed on the job.

Careers

The types of careers that interest me today are (if you don't know, write "I don't know yet"):

Personal Goal

To find out more about these jobs, I will:

- _____ Surf the Internet
- _____ Research careers at the library
- _____ Call the Human Resource personnel at companies or organizations
- _____ Other:

Education Plan

Every job has a minimum education requirement. Most jobs in the future will have a two-year college requirement. Other jobs require much more education. Check how much education you want to begin your career.

- _____ High School Diploma
- _____ 2 years of college (associate's degree)
- _____ 4 years of college (bachelor's degree)
- _____ 6 years of college (master's degree)
- _____ 7-8 years of college (Ph.D.)

Personal Goal

You have already discovered that doing well in education takes some work. List two things you can do immediately to help obtain your education goal (e.g., completing all your assignments, bringing up your grades, sending college applications in on time).

Skills

As you observed on the job site, every job requires a minimum set of skills. Write three specific skills that you will need in the future (e.g., a musician will require the ability to read music, a computer programmer will need advanced computer training, a businessperson will require proficiency in math). Then decide how you will obtain or strengthen that skill.

Skills Needed

Ways I Can Obtain or Improve Them

Keeping Your Commitment

In the world of work, when goals are set, employees are accountable for meeting them. Make yourself accountable for getting the education and skills you need to be successful. Keep this Personal Action Plan and check it in six months. Ask yourself how you are doing, and then adjust your goals — or set new ones — to meet your plans for the future.

POST-JOB SHADOW DAY CLASSROOM ACTIVITY: SAYING THANKS IS GOOD BUSINESS

Overview

The students will learn how to write a thank-you letter to their Workplace Host.

Objectives

- Students will learn how to write a business thank-you letter
- Students will convey the meaning of their day to the Workplace Host
- Students will learn that a thank-you note is always good business

Preparation

Read through the activity. Have the correct spelling and mailing address of the workplace.

Materials

Sheets of paper

Pens

Large envelope and stamps

Presentation (5 minutes)

Tell students that in many families and cultures, a thank-you note is the expected form of appreciation. When a family member or friend sends a gift, especially if it is a long distance, it is often considered common courtesy to send a thank-you note.

The same is true in the business world. People like to be thanked for their time and effort. Explain to the students that the Workplace Hosts were volunteers. They invested their personal time in preparing activities and demonstrating job skills because they cared about the students' futures. Yet these professionals still have to meet their own job deadlines. A thank-you note to them will show your appreciation. In addition, it builds a good relationship with the workplace so that students from your school will be more likely to be invited back for Job Shadow Day next year.

Explain to the students that, unlike the personal thank-you notes they may be used to writing, a thank-you note in business is short and focused. It is always of a professional quality (neatly written, with no grammatical or spelling errors).

Activity (15-20 minutes)

Note: This can be a classroom assignment or a homework activity.

Tell the students that each of them will be writing a thank-you letter to his or her Workplace Host. Tell them to use their name and the school address for a return address. They should be sure to include their Workplace Host's title in the mailing address.

The letter will be one to two paragraphs long and should include no more than three short messages, such as:

- Thank you for your time.
- The most important thing I learned was:
- What I enjoyed the most was:

They need to convey a simple "thank you" or "sincerely" as a closing, and sign their name.

When the letters are complete, they should be collected and sent in one envelope to the Workplace Coordinator for distribution. A copy should also be included with the Job Shadow Day Survey and Report so that the Job Shadow Day Coalition can learn what student participants enjoyed about the event.



TEACHER EVALUATION FORM

Thank you for participating in Job Shadow Day! Please complete this brief evaluation of your experience today and return a copy to the Workplace Coordinator so that we can continue to improve the program.

Please rate the following on a scale of 1 to 5 (1 indicates that you strongly agree with the statement and 5 indicates that you strongly disagree).

I believe Job Shadowing has been a worthwhile experience for my students. 1 2 3 4 5

I have found linkages between my curriculum and Job Shadowing. 1 2 3 4 5

I have found the materials supplied by the workplace useful. 1 2 3 4 5

I would like to participate in Job Shadowing again with future students. 1 2 3 4 5

I would recommend workplace Job Shadowing to other school personnel. 1 2 3 4 5

For successful Job Shadowing experiences in the future, you might:

What should we continue to do?

What should we stop doing?

How could we better help you use Job Shadowing at your school?

Any additional comments?

PARENT/GUARDIAN CONSENT FORM

Your son or daughter has been invited to attend a Job Shadowing experience at a workplace. He or she will be assigned to an employee, a Workplace Host, who will lead him or her through a department in the workplace. They will discuss a typical workday and explore different aspects of working in a particular industry and what skills they are learning in school that are needed in the working world. They will then join classmates, other area students, teachers and workplace employees for a luncheon to discuss what they observed and learned. The student's school will provide transportation. In order for your child to participate, this form must be filled out and returned to his or her teacher before the day of the event.

Permission to Participate in Workplace Job Shadowing

My son/daughter, _____,
may participate in a Job Shadowing experience, which will take place at _____
_____ on _____
between the hours of _____ a.m. and _____ p.m.

Permission to Travel to the Workplace

I understand that my son/daughter, _____,
will travel to the workplace under the supervision of school staff.

Photo Release

I understand that Job Shadow Day attracts attention from the media and is also used to promote partnerships between schools and employers, so there is a possibility that children will be photographed during their experience. I grant permission to photograph my son/daughter,

_____ for these promotional and educational purposes.

SIGNATURE OF PARENT OR GUARDIAN

DATE

MEDICAL AUTHORIZATION

In order for your child to participate, this form must be filled out and returned to his or her teacher before the day of the event.

Should it be necessary for my child to have medical treatment while participating in the Job Shadowing program, I hereby give the school district and workplace personnel permission to use their best judgment in obtaining medical service for my child, and I give permission to the physician selected by the school district personnel to render whatever medical treatment he or she deems necessary and appropriate. Permission is also granted to release necessary emergency contact/medical history to the attending physician, or to the workplace, if needed.

STUDENT'S NAME

ADDRESS

DATE OF BIRTH

HOME PHONE

DAYTIME PHONE CONTACT INFORMATION FOR PARENT/GUARDIAN

CONTACT OTHER THAN PARENT/GUARDIAN

RELATION TO STUDENT

PHONE

FAMILY DOCTOR

PHONE

PREFERRED HOSPITAL

PHONE

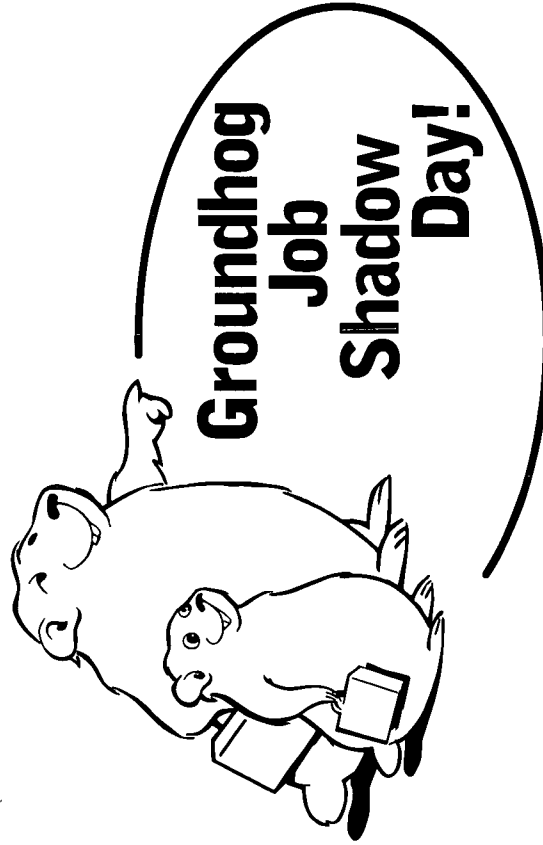
Does your child require any special accommodations because of medical limitations, disability, dietary constraints or other restrictions? Please explain.

I hereby agree to all of the above authorizations and permission.

SIGNATURE OF PARENT/GUARDIAN

DATE

NATIONAL GROUNDHOG JOB SHADOW DAY!



Participant's name

**In recognition of your contribution
to the development of the future
workforce by participating in
Groundhog Job Shadow Day!**

Date

JOB SHADOW DAY SURVEY AND REPORT

Dear Groundhog Job Shadow Day Participant:

Please take a few minutes to complete this survey to assist us in providing the material and information you need for future Job Shadow Day guides. Your comments and suggestions are very important to us as we strive to improve our Job Shadow Day guide. Please feel free to write or telephone us with any ideas or suggestions you may have.

Sincerely,

National Groundhog Job Shadow Day Coalition

1901 L Street, NW
Suite 300
Washington, DC 20036
(202) 452-9488

Use this form to submit short descriptions of your activities, along with nonreturnable and CLEARLY LABELED photos, samples, student thank-you notes, or news clips for possible inclusion in next year's report. Deadline for submission is March 2nd.

CONTACT PERSON

ORGANIZATION

ADDRESS

CITY/STATE

ZIP

DAYTIME PHONE

FAX

E-MAIL ADDRESS

Briefly describe your Job Shadow Day activities below. If you need more space, please attach comments. Be sure to name any cosponsors and media coverage. Please clearly print or type.

1a. Is this your first time observing Job Shadow Day? YES NO

1b. If no, for how many years has your organization participated?

2. What is your primary job responsibility?

3. Which activities and materials did you find most useful and why?

4a. What additional activities and materials would be helpful to you in planning Job Shadow Day?

4b. Which items in question 4a would you be willing to purchase at cost?

5. Did any materials in the kit inspire certain Job Shadow Day activities?

6. What topics would you like featured in future Job Shadow Day kits?

7. Do you have a slogan(s) you would like us to consider for a future Job Shadow Day?

8. How many people attended or were reached by your Job Shadow Day activities?

MEMBERS OF THE JOB SHADOW DAY COALITION

America's Promise — The Alliance for Youth, led by General Colin Powell, is dedicated to mobilizing individuals, groups and organizations from every part of American life to build and strengthen the character and competence of our youth.

At the heart of America's Promise is a set of five basic promises made to every child in America. To point them in the right direction, and to help them grow up strong and ready to take their place as successful adults, these five promises must be fulfilled for all children and young people:

- An ongoing relationship with a caring adult — parent, mentor, tutor, or coach;
- A safe place with structured activities during non-school hours;
- A healthy start;
- A marketable skill through effective education; and
- An opportunity to give back through community service.

School-to-Work (STW) is a national initiative jointly administered by the U.S. Departments of Labor and Education that promotes high academic standards, career awareness, choice and responsibility through hands-on learning for all students. STW encourages partnerships between businesses and educators to provide students with the skills they need to succeed in today's marketplace. By offering work-based and school-based learning and connecting activities, STW helps students gain an awareness of career fields and the education they need to help them achieve their goals.

Junior Achievement (JA) is the world's largest and fastest-growing nonprofit economic education organization. Classroom volunteers from the business community teach its programs in the United States and 100 countries worldwide. JA educates and inspires young people to value free enterprise, business and economics to improve the quality of their lives. In 1999, JA programs reached over four million students.

American Society of Association Executives (ASAE) is dedicated to enhancing the professionalism and competency of association executives, promoting excellence in association management, and increasing the effectiveness of associations to better serve members of society. ASAE is made up of 25,000 members who manage leading business, professional, educational, technical, industrial and trade associations representing approximately 10,000 associations and serving more than 287 million people and companies.

The Groundhog Job Shadow Day Coalition

1901 L Street, NW
Suite 300
Washington, DC 20036
(202) 452-9488
www.jobshadow.org

NOTES

NOTES

Lined area for taking notes, consisting of 25 horizontal lines.

CAMERA-READY ART

Please use these logos to customize your Job Shadow materials. All images can be enlarged or reduced according to your needs. However, when copying from this original, it is advisable to reduce the logos whenever possible so that legibility and clarity are at their best.

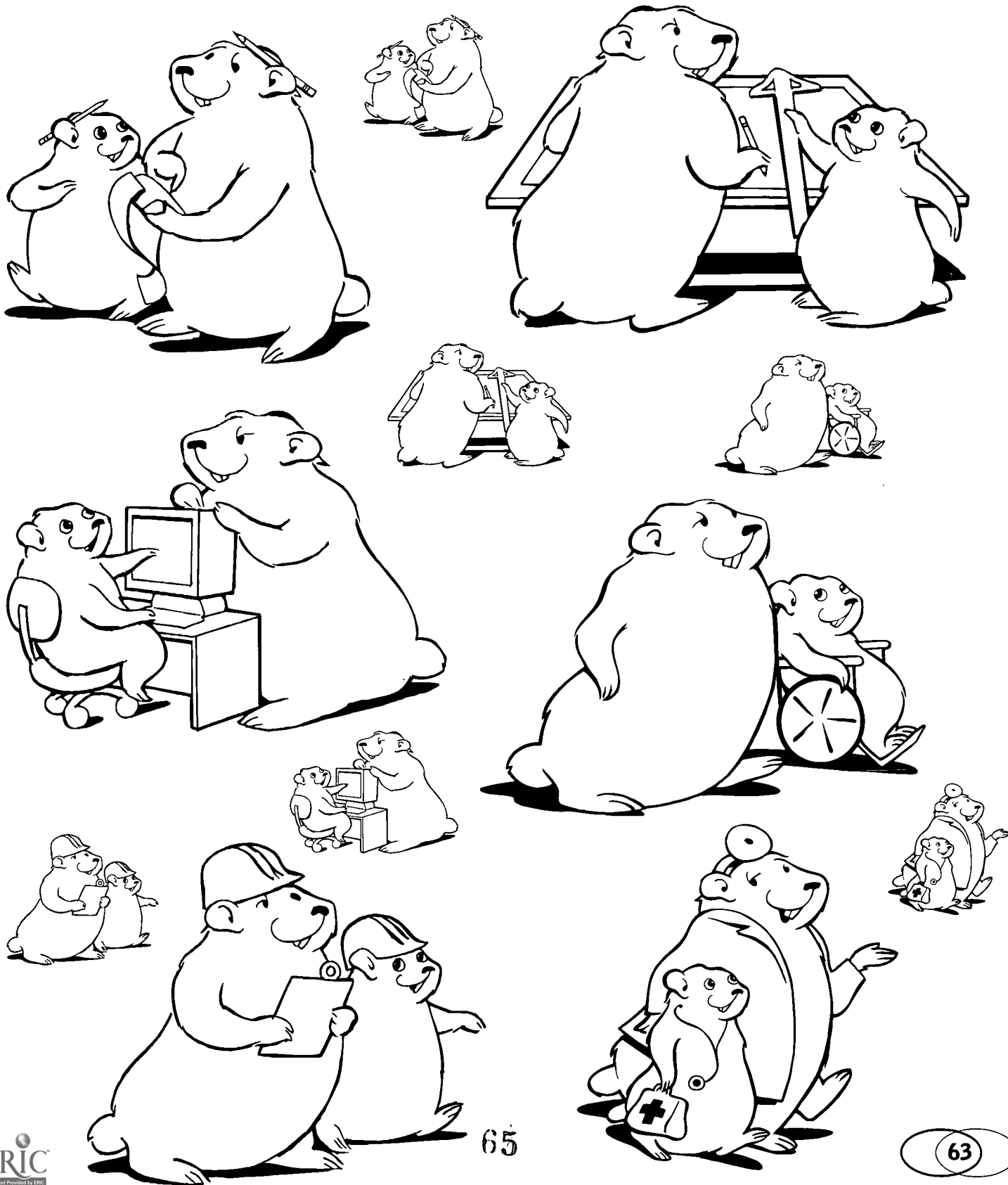


Groundhog Job Shadow Day Participant

Groundhog Job Shadow Day Participant

CAMERA-READY ART

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American Society of Association Executives (ASAE) Often called the "association for associations," ASAE is dedicated to promoting excellence in association management, and increasing the effectiveness of associations to better serve members and society. Since associations represent virtually every trade and profession, ASAE plays an important role in this nationwide effort of connecting students with potential career options. With more than 25,000 members who manage leading business, professional, educational, technical, industrial and trade associations – representing approximately 10,000 associations, ASAE is a natural conduit to connect students with a myriad of industries and professions on Groundhog Job Shadow Day.

AMERICA'S PROMISE
THE ALLIANCE FOR YOUTH™



America's Promise — The Alliance for Youth, led by General Colin Powell, is dedicated to mobilizing individuals, groups and organizations from every part of American life, to build and strengthen the character and competence of our youth. At the heart of America's Promise is a set of five basic promises made to every child in America. To point them in the right direction, to help them grow up strong and ready to take their place as successful adults, these five promises must be fulfilled for all children and young people:

- An ongoing relationship with a caring adult – parent, mentor, tutor or coach;
- A safe place with structured activities during non-school hours;
- A healthy start;
- A marketable skill through effective education; and
- An opportunity to give back through community service.



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 **Junior Achievement®**

Junior Achievement (JA) is the world's largest and fastest-growing non-profit economic education organization. JA's programs are taught by classroom volunteers from the business community in the United States and 100 countries worldwide. Junior Achievement educates and inspires young people to value free enterprise, business and economics to improve the quality of their lives. In 1999, JA reached over four million students in grades k-12 through its many, varied programs.

Groundhog Job Shadow Day is an initiative dedicated to engaging students in the world of work. Groundhog Job Shadow Day...

- demonstrates the connection between academics and careers, exciting students to learn by making their classwork more relevant
- builds community partnerships between schools and businesses that enhance the educational experience of all students
- introduces students to the requirements of professions and industries to help them prepare to join the workforce for the 21st Century
- encourages an ongoing relationship between young people and caring adults



WWW.JOBSHADROW.ORG



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