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### **ABSTRACT**

This 1999 annual report of the Southern Regional Education Board (SREB) is introduced by letters from its chairman and its president. The report then goes on to provide brief descriptions of various initiatives undertaken by the Board: the Electronic Campus program; the Doctoral Scholars program; Educational Benchmarks 2000, a report on member states' progress in meeting goals set out in 1998; the Middle Grades Education Initiative; the Shared Resources in Education program; the Council on Collegiate Education for Nursing; the Educational Technology Cooperative; a program to promote child health and literacy; the SREB Fact Book on Higher Education; the role of the SREB State Services office; and the High Schools That Work school reform initiative. Appended to the report are lists of SREB Board members, SREB advisory groups, and SREB staff. (SM)



# 1999 Annual Report

# SREB Making Connections

Southern Regional Education

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The Southern Regional Education Board is the nation's first interstate compact for education. Created in 1948 by Southern states, SREB helps government and education leaders work cooperatively to advance education and, in doing so, to improve the social and economic life of the region. SREB stresses the inseparable link between colleges and schools as states work to improve educational quality and opportunity.

SREB's 16 member states are Alabama, Arkansas, Delaware, Florida, Georgia, Kentucky, Louisiana, Maryland, Mississippi, North Carolina, Oklahoma, South Carolina, Tennessee, Texas, Virginia and West Virginia.

SREB is governed by a board consisting of the governor of each member state and four other individuals from each state, at least one of whom must be a state legislator and at least one an educator. All appointments are made by the governors for four-year staggered terms.

SREB is supported by appropriations from its member states and by funds from private companies, foundations, and state and local agencies.

# SREB gratefully acknowledges support from these sources:

Appalachian Regional Commission; AT&T; BellSouth; BellSouth Foundation; Charles Stewart Mott Foundation; DeWitt Wallace-Reader's Digest Fund; Edna McConnell Clark Foundation; Ford Foundation; Helene Fuld Health Trust, HSBL Bank USA, Trustee; Joseph B. Whitehead Foundation; Lamar Plunkett family; National Institute of Health; Novartis U.S. Foundation; Partnership for America's Future; Pew Charitable Trusts; SouthEastern Regional Vision for Education; U.S. Department of Education; and W.K. Kellogg Foundation.



# CHAIRMAN CECIL UNDERWOOD



The Electronic Campus exhibit in Tyler County, W.Va., attracted (left to right) West Virginia Governor Cecil Underwood, West Virginia Secretary of Education and the Arts David Ice, and SREB president Mark Musick.

Governor Cecil Underwood, who is putting computers in every seventh-through 12th-grade classroom and connecting each West Virginia school to the Internet, was re-elected in 1996. He was elected as West Virginia's youngest governor at age 34 in 1956. Governor Underwood is chairman of the Southern Regional Education Board.

I recently returned to the small Tyler County community where I grew up to dedicate the restoration of the one-room schoolhouse where I attended grade school. The event provided a unique opportunity to celebrate the history of education in rural West Virginia while demonstrating how technology is changing the future of education for our citizens.

The trip reminded me that you don't have to come from a big school to be governor and brought back a lot of my early education memories, including my duties as a janitor at the school. I remember the day I built a fire in the potbellied stove that almost destroyed the school.

In addition to the dedication of the Ross Run School, which I attended from sixth to eighth grade, the commemoration included a special display of the Southern Regional Education Board's *Electronic Campus*. The SREB demonstration, "From a one-room school to the *Electronic Campus*," electronically connected those gathered at Ross Run School with nearly 200 colleges and universities. The *Electronic Campus* provides a modern-day one-room school of a different sort. You can go to school in any room with a phone line and a computer and can learn through college-level courses.

We felt fortunate in the one-room school I attended to have one teacher. Now, through the *Electronic Campus*, anyone with a computer can connect with many of the best professors in the 16-state SREB region.

The *Electronic Campus* has connected working adults in rural areas with opportunities to improve and gain job skills. Mothers and fathers who would find it almost impossible to attend classes on a university campus now can connect to a wide variety of courses.

In less than 18 months, this electronic marketplace of distance learning courses has expanded from 104 courses to more than 2,000 courses and 75 degree programs. More than 20,000 students are enrolled in courses that are offered through the *Electronic Campus* at its Web site, www.srec.sreb.org.

The success of the *Electronic Campus* depends largely on the connections of the Southern Regional Education Board that link the compact to state leaders and connections that link the *Electronic Campus* to agencies and to the hundreds of colleges and universities in the region.



These connections have created a successful electronic marketplace of courses, allowing people in rural areas — such as Tyler County — to make connections that literally can change their lives. The *Electronic Campus* is a free trade zone that is student-friendly, provides greater access to higher education than previously imagined and removes barriers that long have hindered higher education. It provides a winning situation for states, colleges and universities, employers looking for better-trained employees, and, most importantly, the students who benefit from these connections. It allows higher education to reach more and teach more students than ever before.

Sixty years ago, President Franklin Roosevelt commissioned a startling report on the South that, unfortunately, was right on the money. That report by the National Emergency Council called the South "the nation's No. 1 economic problem." I was attending the one-room school when President Roosevelt's report was issued, and I remember well how tough times were.

Beyond issuing that dire warning, the president also challenged Southerners to overcome the problems that were dragging them down and predicted in 1938 that we would succeed. In 1949, the Southern Regional Education Board was created to help us tackle some of the educational problems that were bigger than any one state could solve. I was a member of the West Virginia House of Delegates and voted for the SREB interstate compact, which made West Virginia a charter member.

SREB is about making connections — connecting leaders, organizations, good ideas, expertise and experience in one state in practical, tangible ways with 15 other states. The *Electronic Campus* is certainly one of the most far-reaching connections made in the half-century of work by SREB.

I enjoyed the special connection in Tyler County to an important educational symbol of my childhood. The memories were poignant. So was the underlying message as I watched the computer screen installed in the one-room school I attended years ago. With a few electronic clicks, my rural home county was connected with 200 colleges and universities ready to bring a new world of opportunities to that one-room school.

"We felt fortunate
in the one-room
school I attended
to have one teacher.
Now, through the
Electronic Campus,
anyone with
a computer can
connect with many
of the best professors
in the 16-state
SREB region."

Cecil Underwood



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# President Mark Musick



Mr. Mark Musick is president of the Southern Regional Education Board, an organization he has served for more than 20 years. He came to SREB from Virginia, where he served in the governor's office and with the Virginia Community College System and the State Council of Higher Education for Virginia. Mr. Musick holds undergraduate and graduate degrees from Virginia Polytechnic Institute & State University.

Connecting with the Southern Regional Electronic Campus from a one-room school — a one-room school in Tyler County, W.Va., once attended by West Virginia Governor Cecil Underwood. Governor Underwood describes this SREB connection in his chairman's statement in this report.

The *Electronic Campus* is one of many connections that SREB has made possible for more than a half-century. Many of those links are obvious. SREB connects legislators in one state to policy-makers in 15 other states and connects the policies that link schools and colleges. The quality "link" between schools and colleges is fundamental: The colleges cannot be significantly better than the schools that produce their students, and the schools cannot be decidedly better than the colleges that produce their teachers and administrators.

Some of the connections are less obvious — but just as important — such as responding to inquiries from governors' staff members, policy-makers and education reporters from across the country.

SREB is committed to making connections. Daily telephone, fax and e-mail connections are made between SREB staff and policy-makers and between staff and school and campus leaders seeking information and advice. That information — usable, comparative and analytical information — is shared with policy-makers and decision-makers who need and depend on it.

Those connections are reflected in the 75 publications produced annually by SREB. These include four reports connecting the needs of the region's middle grades as well as the new SREB Fact Book on Higher Education, the latest in a series that has connected the progress in higher education for more than 40 years.

These connections help SREB states accomplish goals that no single state could achieve alone. The *Electronic Campus* connects the distance learning efforts of 200 colleges and universities in the region and links them to people in 16 states and throughout the world.

Every day SREB works to connect efforts to improve education and reach goals that move states forward. The aim is to establish connections to national benchmarks whenever possible in areas such as graduation requirements, reading, teacher preparation, student achievement, and high school end-of-course exams.

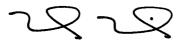
Leaders in business, government and education regularly look to SREB for connections. They have found them in many ways, including:



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- The 48th annual Legislative Work Conference will be held in 1999. These meetings are connected with regular *Legislative Reports* (and an annual *Legislative Briefing*); the annual legislative and executive staff meeting; and regular visits to legislatures and legislative committees.
- SREB's Educational Technology Cooperative has connected all 38 departments of education and coordinating and governing boards of higher education from SREB states. The cooperative hosts an annual meeting that connects the work of six task forces, and it coordinates *EvaluTech*, which connects educators with free, up-to-date evaluations of educational software and other materials for prekindergarten through 12th grade.
- The SREB-State Data Exchange has connected policy-makers with education data from SREB states for almost 40 years. The online information is regarded as the nation's premier source of data concerning higher education in the SREB region.
- High Schools That Work connects 900 high schools in 22 states and is recognized as the nation's largest and fastest-growing effort to increase the academic standards for career-bound students. HSTW provides technical assistance to participating schools and will host more than 5,000 people at its 1999 Staff Development Conference in Atlanta.
- Three programs have connected more than 30,000 students with opportunities. The Academic Common Market allows a student to attend an undergraduate or graduate program in another state without having to pay out-of-state tuition if the college or university offers a program of study not offered in his or her home state. The Regional Contract Program allows states to contract for space in health-profession programs that are not available in their colleges and universities, and the SREB Doctoral Scholars Program has connected and supported 224 minority scholars in Ph.D. programs in the region since 1993.

The Southern Regional Education Board's representatives are proud of the connections made over the last 51 years that have contributed to the progress made in this region.







# ELECTRONIC CAMPUS

Adults of all ages in SREB states — and people all over the world — can study at some of the best colleges and universities in the South and never leave home. The Southern Regional Education Board's *Electronic Campus* makes this — and a lot more — possible.

In less than two years, the *Electronic Campus* has grown from 104 courses to 2,000 courses and 75 degree-granting programs. Almost 200 colleges and universities in the 16-state SREB region have included courses in the nation's most successful marketplace of distance learning courses.

Almost 20,000 students are enrolled in courses that are offered on the *Electronic Campus*. These students can choose to take accredited courses at their convenience — in the comfort of their homes or offices or even while they are traveling.

"We think that working adults, the so-called 'nontraditional students,' may benefit most from the *Electronic Campus*. But who is to say that high school seniors won't be taking college courses via the *Electronic Campus* or that students at community or four-year colleges won't be taking several of their courses electronically as a common practice?" said Bruce Chaloux, director of the *Electronic Campus*.

"The Internet is

dramatically changing

the way we live. ...

It just makes sense

that higher education

will use the

Internet effectively.

Distance learning

courses are winners for

colleges and universities,

for states and,

most importantly,

for students."

- Bruce Chaloux

Bruce Chaloux, Director, *Electronic Campus*, bruce.chaloux@sreb.org Mary Larson, Coordinator of Program Services, mary.larson@sreb.org

- ✓ Southern Regional Electronic Campus information packet
- ✔ Principles of Good Practice

- ✓ Survey Report of SREB State Regulations
- ✔ Distance Learning







# DOCTORAL SCHOLARS PROGRAM

The SREB Doctoral Scholars Program is a classic case of what cooperation among member states in the region can accomplish. Since its first class of 13 minority Ph.D. students enrolled in 1993:

- 224 scholars have entered the program;
- 30 scholars have completed their Ph.D.s; and
- 21 of the 30 students who have earned their Ph.D.s have begun careers as faculty at institutions in SREB states, most of them in positions that lead to tenure.

The Doctoral Scholars Program aims to create a state-based, self-sustaining program that will help minority students who are admitted by universities into Ph.D. programs to earn Ph.D.s and become college faculty members.

The SREB Doctoral Scholars Program works. After six years of operation, the program has maintained a 95 percent retention rate, and about 70 percent of the program graduates have begun academic careers, most of them in tenured track positions.

in the Doctoral

Scholars Program is
to combine academic
assistance with direct
services to students
and a philosophy of
'we know you can
succeed, and we will
help you succeed.'

- Ansley Abraham

Ansley Abraham, Director, Doctoral Scholars Program, ansley.abraham@sreb.org Debra Garmon, Coordinator of Student Services, debra.garmon@sreb.org

Publication:

✔ Diversity in College Faculty: SREB States Address a Need







# EDUCATIONAL BENCHMARKS

Information is being gathered for *Educational Benchmarks* 2000, the sixth biennial report on SREB states' progress in meeting a set of goals spelled out in 1988.

Goals for Education was published to help SREB states raise educational standards at all levels by the turn of the century. Educational Benchmarks 1998 reported several positive steps but noted that "with the good news is the reality that efforts to improve education have not resulted in the dramatic improvements that many leaders expected."

Areas of primary concern are:

- Too few students are proficient in reading and mathematics.
- Too many adults have not earned a high school diploma.
- Large numbers of college freshmen must take remedial courses.
- Average teacher salaries remain below the national average.
- Teacher training has not kept pace with higher expectations for students.

"We will not accomplish these goals without maintaining the needed investment in education. We urge state leaders to balance persistence and patience. The condition of education is better than a decade ago, and with hard work and innovation it will be better a decade from now."

- Joseph Creech

Joseph D. Creech, Director, Educational Policies, joe.creech@sreb.org

- ✓ Increasing the Percentage of Adults with a High School Diploma: The Challenge for SREB States
- ✓ Educational Benchmarks 1998
- ✓ State-funded Merit-based Scholarship Programs: Why Are They Popular?



# MIDDLE GRADES EDUCATION INITIATIVE

The fourth in a series of reports on lagging achievement in the middle grades presents a framework of policies and actions designed to improve the achievement of eighth-graders in SREB states.

The problem is dramatic: More than half of the eighth-graders in SREB states are below the basic level in mathematics as defined by the National Assessment of Educational Progress. Fewer than 20 percent meet the NAEP "proficient" standard, and too many students enter high school unprepared for the tougher graduation requirements that many states have enacted.

SREB states should set clear goals that include:

- The percentages of students leaving the middle grades who perform at the basic and proficient levels in reading, mathematics and science as defined by the National Assessment of Educational Progress will increase significantly.
- States should review content standards in grades five through eight to ensure that they spell out the essential content knowledge and skills that are to be achieved at each grade level.
- States should provide useful examples and a framework for core curricula that will be challenging and will meet standards for content and student performance.

"The condition of the middle grades — lagging achievement; a lack of focus; an absence of clear, measurable statements of what is to be taught and learned; a scarcity of resources compared with support for other grades — demonstrates the lack of focus and commitment in middle grades education."

- Sondra Cooney

Sondra Cooney, Director, Middle Grades Education Initiative, sondra.cooney@sreb.org

- ✓ Leading the Way: State Actions to Improve Student Achievement in the Middle Grades
- ✓ Improving Teaching in the Middle Grades: Higher Standards for Students Aren't Enough
- ✓ Raising the Bar in the Middle Grades: Readiness for Success
- Education's Weak Link: Student Performance in the Middle Grades



# SHARED RESOURCES IN HIGHER EDUCATION

Nearly 25,000 students will have attended undergraduate or graduate programs in other states through the Academic Common Market by the end of this year.

The program, which began in 1974, provides an affordable alternative for students in SREB states who do not have access to particular collegiate programs at in-state public colleges and universities. Through the Academic Common Market, these students can enroll in programs in other SREB states without paying out-of-state tuition. Students are not the only ones who benefit from this arrangement, however. States do not have to provide costly programs, and colleges and universities gain quality students for open spaces.

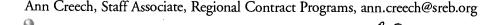
A similar program, the Regional Contract Program, has served thousands of students since it began in 1949. If a state's colleges and universities do not offer certain health-profession programs, that state can reserve spaces for its students in an institution's program in another state. The Regional Contract Program focuses on the fields of dentistry, medicine, osteopathic medicine, optometry, podiatry and veterinary medicine.

The Faculty Research Grant Program has awarded more than 1,300 grants since its inception in 1974. The grants go to faculty members who are doing research outside their home institution that will benefit them and their students. The grants allow faculty to use research facilities and are funded by the states and brokered by SREB.

"One of the reasons that the Southern Regional Education Board was founded was to allow students to take advantage of educational opportunities in other states.

The Regional Contract Program and the Academic Common Market help meet the goals of our founders."

- Ann Creech



# COUNCIL ON COLLEGIATE EDUCATION FOR NURSING

The Council on Collegiate Education for Nursing — a part of SREB's history for half a century — is working to develop curriculum guidelines to help nurse educators prepare for entry-level positions as school nurses.

The collaboration will help ensure that professional nurses are prepared adequately for entry-level positions as school nurses. The project reflects three underlying assumptions about the role of professional nurses in school settings:

- They can eliminate or minimize health problems that impair learning.
- They can help students develop the ability to function independently.
- By reducing health-related absenteeism, they can maximize class time.

The council's primary purpose is to provide a forum for nurse educators in all levels of college-based nursing programs to address issues and concerns related to nursing education and practice. "We were delighted to see

23 Kellogg Fellows complete
the postdoctoral program of
study in family nurse
practitioner programs
in three settings this year:
East Carolina University
in Greenville, N.C.,
the University of Tennessee
at Memphis and the
University of Texas Medical
Branch (Galveston)."

— Eula Aiken

Eula Aiken, Executive Director, Council on Collegiate Education for Nursing, eula.aiken@sreb.org

## **Publications:**

- Graduate Nursing Education in the South: Preparing Graduates to Meet the Needs of Diverse Populations
- ✓ Getting Involved in Children's Health: The University of Texas Houston School of Nursing Example
- ✔ Preparing the Work Force for the 21st Century: The Nurse Educator's Challenge
- ✓ A 50-Year Legacy
- ✔ Directory of Kellogg Fellows



# **EDUCATIONAL TECHNOLOGY COOPERATIVE**

SREB's Educational Technology Cooperative consists of all 38 coordinating and governing boards of higher education and departments of education in 16 SREB states.

The Cooperative this year is coordinating the development of a Web-based algebra course for use by teachers across the SREB region.

The goal of the project, which is funded by an AT&T Foundation grant, is to create a model that educators can use to develop quality Web-based courses. The algebra course will help teachers improve their knowledge and understanding of mathematics. It will be implemented by May 2000.

The Cooperative also coordinates *EvaluTech*, which offers to every school and to every teacher up-to-date evaluations of educational software and other materials for prekindergarten through 12th grade. These comprehensive and free reviews are on the Web at www.evalutech.sreb.org. They are provided by the North Carolina Department of Public Instruction.

"Algebra is a so-called 'gatekeeper course' because it is required increasingly. for high school graduation and college admission. The Web-based algebra course will help teachers use new concepts and technology to help more students get through the 'algebra gate' and succeed in high school, college and the workplace."

— William Thomas

William R. Thomas, Director, Educational Technology, bthomas@sreb.org J.B. Mathews, Senior Technology Policy Adviser, jbmathews@sreb.org

- ✓ Educational Technology Cooperative
- ✓ EvaluTech brochure
- ✓ Technology Standards for Teachers
- ✔ Year 2000 Computer Glitch

- ✓ Statewide Educational Networking: Trends and Issues Highlighted
- Guidelines for Buying New Technology Equipment



# HEALTHY CHILDREN LEARNING TO READ

Teaching children to read may be the most important area in which education must be held accountable. SREB's Health and Human Services Programs have several initiatives related to reading, with an emphasis on early reading instruction and the need for all children to read on grade level by the end of the third grade.

These efforts include reporting on states' reading initiatives, summarizing legislative actions, analyzing emerging research, and identifying best practices in teacher training. SREB will strive to keep the focus on improving reading results and on finding out "what works" in teaching students to read. Planned reports will look at various aspects of statewide reading initiatives in the region, beginning with a report on state assessments of students' reading needs in kindergarten and first grade.

The SREB Health and Human Services Programs also deal with child and school health issues, including monitoring of efforts to expand health insurance for children. The programs identify the factors that influence children's readiness for school and emphasize the importance of ensuring that schools are ready for all children.

"The 16-state Southern Regional Education Board region is a 'clear leader' in providing prekindergarten programs. Six SREB states rank among the nation's top 10 in the number of children served by statesupported prekindergarten programs. Programs designed to improve children's readiness for school are becoming the norm in the SREB region."

— David Denton

David Denton, Director, Health and Human Services, david.denton@sreb.org

- ✔ Prekindergarten and Parent Support Programs
- ✓ North Carolina Strives for Balanced Reading Instruction
- ✓ Reaching Uninsured Children
- ✓ Caregivers for an Aging Society: An Update on Gerontology Education



# SREB FACT BOOK ON HIGHER EDUCATION

The remarkable growth and progress made in the South over the last half-century have been chronicled for most of those years by the SREB Fact Book on Higher Education.

Findings in the most recent Fact Book include:

- Growth in the SREB region will continue to outpace the national growth rate well into the next century. About 1 million more people each year will live in the SREB states.
- More than 9.4 million new jobs half of the new jobs in America were created in the SREB region during the last decade.
- The percentage of college graduates in the region's population today is higher than the percentage of high school graduates in the region's population in 1940, and the progress continues.
- The funding of higher education has improved, but colleges and universities still suffer from financial strain. Students continue to carry a greater portion of the costs of college education.

Policy-makers and researchers may download databases from the SREB-State Data Exchange and the *Fact Book* at the SREB Web site, www.sreb.org.

Joseph L. Marks, Director, Data Services, joe.marks@sreb.org

"We take pride in charting the SREB region's progress through the Fact Book on Higher Education. It is more than just charts and tables ... We try to see what the facts add up to, to see where the region is and where it is going, primarily through improvements in education at all levels."

- Joseph L. Marks

## Publications:

✓ SREB Fact Book on Higher Education
1998/1999

✓ Education and Progress in the South: 1938 to 1998



State Services staff often serve as SREB's initial link to executive and legislative officials and staff in the 16 SREB states. They respond to questions relating to education and regularly make presentations on subjects such as accountability and state education trends.

State Services staff work closely with the SREB Legislative Advisory Council, which comprises state senators, representatives and delegates from all 16 SREB states. The 48th annual Legislative Work Conference will be held this fall in Florida. The 11th consecutive legislative and executive staff meeting is planned for the fall in Atlanta.

SREB is known for its commitment to helping policy-makers accurately analyze trends and issues. Thorough examinations of governors' legislative and budget proposals and final legislative actions are shared with policy-makers in SREB states.

Accountability is a focal point for State Services. The progress made in accountability over the last decade has been noted. SREB has found that, despite the improvements, many SREB states lack a comprehensive approach that adequately addresses needs, including standards, assessment and professional development for teachers.

"Accountability is not a new concept in education, but the definition has changed. Today the focus of accountability is on student learning."

– Iim Watts

Jim Watts, Vice President for State Services, jim.watts@sreb.org Gale F. Gaines, Director, Legislative Services, gale.gaines@sreb.org

- ✔ Legislative Reports when legislatures are in session
- ✓ Legislative Briefing, a topical summary of legislative session outcomes
- ✔ Getting Results: A Fresh Look at Accountability
- ✔ Focus reports on emerging issues



# HIGH SCHOOLS THAT WORK

High Schools That Work was saluted this year as a national school-reform initiative that helps raise student performance. The recognition capped a decade of working with states, districts and schools to improve education in high schools.

High Schools That Work provides a framework of goals and key practices to help 22 states and more than 900 schools set higher standards and improve student learning. The four basic HSTW services are:

- technical assistance to help schools develop and implement improvement plans;
- national and site-specific staff development, networking opportunities and access to pace-setting schools;
- communications and publications that share research findings and best practices; and
- assessments to help schools analyze their efforts, make decisions about school and classroom practices, and examine their progress.

The focus of *High Schools That Work* is on those students who in the past were not challenged to meet high academic standards in either academic or vocational curricula.

The initiative is based on a framework of key practices and key conditions that advocate accelerated learning and higher standards for all students; rigorous coursework; and the counseling, support and extra help students need to complete a challenging curriculum.

"We have a goal of taking HSTW into an expanded number of schools to improve student learning over the next four years.

We will work more closely with states to strengthen policies and to help more schools become 'winners' in advancing student learning."

Gene Bottoms

Publications:

✓ Research Briefs

1998 Outstanding Practices



Schools in the program implement key practices for changing what is expected of students, what they are taught and how they are taught.

High Schools That Work this year entered a new phase of work. The goal for the next four years is to take HSTW into an expanded number of schools to improve student learning. In this new emphasis, HSTW will work closely with states to strengthen policies and to help more schools become "winners" in advancing student learning. In addition, a network of urban school districts is being created; each district will include three or more HSTW sites.

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Ione Phillips, Manager, U.S. Department of Education, New American High School Project, ione.phillips@sreb.org



N I

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John Varner, Director, Employer Partnership, john.varner@sreb.org

# Members of the board \_\_\_\_\_

Governor Cecil H. Underwood, <i>Chair</i>		Georgia	Term Expire
Superintendent Ed Richardson, Vice Chair		Roy E. Barnes, Governor	2003
Senator John H. Chichester, Treasurer		Michael F. Adams, <i>President</i> ,	1999
		University of Georgia	
Alabama	Term Expires	† * Paul C. Broun, State Senator	2000
Don Siegelman, Governor	2003	Henry M. Huckaby, Director,	2002
Stephen A. McMillan, State Representative	1998	Carl Vinson Institute of Government,	
† * Ed Richardson, Superintendent of Education,	2000	University of Georgia	
Alabama Department of Education		Stephen R. Portch, Chancellor,	2001
Charlie D. Waldrep, Gorham & Waldrep, P.C.	1997	State University System of Georgia	
(Vacancy)	1999	Kentucky	
Arkansas		† Paul E. Patton, Governor	1999
	****	Gordon K. Davies, President,	2001
† Mike Huckabee, Governor	2003	Kentucky Council on Postsecondary Education	
JoNell Caldwell, Bryant † * Lawrence A. Davis Jr., <i>Chancellor</i> ,	2001	Edward S. Ford, Deputy Secretary,	2002
University of Arkansas at Pine Bluff	1999	Governor's Cabinet	
Steve Franks, Director.	2002	David K. Karem, State Senator	1999
Arkansas Department of Workforce Education	2,002	Charles T. Wethington Jr., President,	2000
Jodie Mahony, State Senator	2000	University of Kentucky	
Delaware		Louisiana	
Thomas R. Carper, Governor	2001	Mike Foster, Governor	2000
Mary B. Graham, <i>Chair</i> ,	1999	Sally Clausen, President,	2002
Delaware Higher Education Commission	1)))	Southeastern Louisiana University	
Patrick E. Savini, Director of Support Services,	2000	† Jimmy D. Long, State Representative	2001
Sussex County Vo-Tech School District	2000	Cecil J. Picard, Superintendent of Education,	1999
† David P. Sokola, State Senator	2002	Louisiana Department of Education	
Valerie A. Woodruff, Associate Secretary,	2001	E. Joseph Savoie, Commissioner of Higher Education,	2000
Curriculum and Instruction Implementation Bra	ınch,	Louisiana Board of Regents	
Delaware Department of Public Instruction		Maryland	
		Parris N. Glendening, Governor	2003
Florida		† Arthur Dorman, State Senator	2003
Jeb Bush, <i>Governor</i>	2003	† Patricia S. Florestano, Secretary of Higher Education,	2002
† Betty Castor, President,	2001	Maryland Higher Education Commission	2001
University of South Florida		Nancy K. Kopp, State Delegate	1999
H. Clyde Hobby, Member,	2000	Donald N. Langenberg, Chancellor,	2000
Florida Postsecondary Education		University of Maryland System	
Planning Commission	2002	•	
Betty S. Holzendorf, <i>State Senator</i> Steven J. Uhlfelder, <i>Member</i> ,	2002		
State University System of Florida	1999		
State Offiversity System of Florida			



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Mississippi Texas	
Kirk Fordice, Governor 2000 George W. Bush, Governor 200	03
† Kenny R. Bush, Member, 1999 Teel Bivins, State Senator 200	01
Mississippi State Board of Education Kent Grusendorf, State Representative 200	00
† Charles W. Capps Jr., State Representative 2000 Roderick R. Paige, Superintendent of Schools, 200	02
Howell W. Todd, <i>President</i> , 2002 Houston Independent School District	
Mississippi College † Carol J. Spencer, President, 199	99
Dot Ward, Madison 2001 Cedar Valley College	
North Carolina Virginia	
James B. Hunt Jr., Governor 2001 James S. Gilmore III, Governor 200	02
Stanley H. Fox, State Representative 2001 †* John H. Chichester, State Senator 200	02
† Henry L. Johnson, Associate State Superintendent, 2002 Demaris H. Miller, McLean 200	01
North Carolina Department of Public Instruction Thomas R. Morris, <i>President</i> , 199	99
Howard N. Lee, State Senator 1999 Emory and Henry College	
Leslie J. Winner, Member, 2000 Robert W. Sweet Jr., President, 200	00
Charlotte-Mecklenberg Board of Education The National Right to Read Foundation	
Oklahoma West Virginia	
Frank Keating, Governor 2003 † Cecil H. Underwood, Governor 200	01
† John Bryant, State Representative 2000 † * Lloyd G. Jackson II, State Senator 200	
Floyd L. Coppedge, Secretary of Education 1999 James J. MacCallum, President, 200	
Joan Greenwood, State Representative 1998 West Virginia Board of Education	
Rhonda L. Harryman, <i>University Supervisor</i> , 2001 Jerry L. Mezzatesta, <i>State Delegate</i> 199	98
Special Education, College of Education, Roman W. Prezioso Jr., State Senator	
University of Central Oklahoma	
South Carolina	
James H. Hodges, Governor 2003	
Russell S. Bedenbaugh, Columbia 2002	
Ronald R. Ingle, President, 2000	
Coastal Carolina University	
Nikki G. Setzler, State Senator 2001	
† Ronald P. Townsend, State Representative 1999	
Tennessee + Formation Committee and The Everytine and The Everyt	
Don Sundquist, Governor  † Executive Committee member — The Executive Committee beful power to act between Board meetings. It is composed of	
Peaches G. Simpkins, Nashville 1999 one board member from each state and several from the regi	
Paul E. Stanton Jr., President, 2001 at large.	
East Tennessee State University  * Finance Committee member — The Finance Committee, a su	ıh-
† Jane Walters, Commissioner, 2000 committee of the Executive Committee, prepares an annual	
Tennessee State Department of Education budget and presents it and other financial policy matters to	
Andy Womack, State Senator 2002 the Executive Committee.	



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John Bryant, State Representative Tulsa, Oklahoma

Charles W. Capps Jr., State Representative Cleveland, Mississippi

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Joan Greenwood, State Representative Moore, Oklahoma

Kent Grusendorf, State Representative Arlington, Texas Billy Hewes III, State Senator Gulfport, Mississippi

Jack Hill, State Senator Reidsville, Georgia

Betty S. Holzendorf, *State Senator* Jacksonville, Florida

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Nancy K. Kopp, *State Delegate* Bethesda, Maryland

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Jim Magnus, State Representative Little Rock, Arkansas

Jodie Mahony, State Senator El Dorado, Arkansas

David R. Malone, *State Senator* Fayetteville, Arkansas

John W. Matthews Jr., State Senator Bowman, South Carolina

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Sonny Perdue, *State Senator* Bonaire, Georgia

Roman W. Prezioso Jr., State Senator Fairmont, West Virginia



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Stanley Russ, State Senator Conway, Arkansas

Nikki G. Setzler, *State Senator* West Columbia, South Carolina

Charlie Smith, State Representative Eupora, Mississippi

Calvin Smyre, State Representative Columbus, Georgia

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Francis C. Thompson, *State Representative* Delhi, Louisiana

Ronald P. Townsend, State Representative Anderson, South Carolina

Stanley C. Walker, State Senator Norfolk, Virginia

Debbie Wasserman Schultz, State Representative Davie, Florida

Richard G. White, *State Senator* Terry, Mississippi

Charlie Williams, State Representative Senatobia, Mississippi

Penny Williams, State Senator Tulsa, Oklahoma

Andy Womack, State Senator Murfreesboro, Tennessee

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- Renee Gill Pratt, State Representative, New Orleans, Louisiana
- Robert W. Sweet Jr., *President*, The National Right to Read Foundation, The Plains, Virginia
- Lenore Zedosky, *Director*, West Virginia Department of Education, Charleston



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Anna Johnston, Switchboard Operator

Leticia Jones, Production Manager

Lena Kutuzova, Administrative Assistant, Council on Collegiate Education for Nursing

J.J. Kwashnak, Information Technology Administrator





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Ione Phillips, Manager, U.S. Department of Education New American High School Project, High Schools That Work

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Jim White, Information Technology Assistant

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If you would like a copy of the audit report completed on Aug. 21, 1998, by Deloitte & Touche LLP, please write or call for a copy. Send your request to:

Russell Steel
Director of Finance and Facilities
Southern Regional Education Board
592 10th St. N.W.
Atlanta, GA 30318-5790

Or call (404) 875-9211, Ext. 257.







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