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ABSTRACT

This report summarizes some of the recent reports on school building needs and describes the initiatives in New York State's budget designed to address them. It also describes the environment in which school building and maintenance decisions are made, with particular attention to factors discouraging or impeding successful stratregies for school constrictuion and maintenance. Drawing upon this analysis and the results of audits, the report includes recommendations for improving the system. Some recommendations for meeting the needs in school building and maintenance include better enforcement of existing regular requirements, correcting the problems with aid formulas, reforming the existing annual inspections in school buildings, improved capital planning, mandated relief actions to decrease the cost of school construction and rehabilitation, and better reporting of facility conditions. Detailed tables list the average age of buildings, 1996 to 1997 enrollment, 10-year capital spending, and other information on each school district. (RJM)

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School Facilities

Conditions, Problems and Solutions

October 1997



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State of New York

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To the People of the State of New York:

It is well known that there are desperate school building needs in districts all across the State, including dilapidated buildings, outdated facilities and overcrowded classrooms. This crisis was brought on by an aging building stock and decades of "deferred maintenance" — the technical euphemism for basically failing to maintain our buildings. On top of this, we are in the midst of an enrollment boom that is creating a need for additional classroom space in school districts across the State.

Three initiatives in the 1997-98 state budget are intended to address this problem: enrichments in the building aid formula, new funding for maintenance and minor rehabilitation, and the \$2.4 billion School Facilities Bond Act. This report describes school facilities issues and suggests ways we can build, maintain buildings, and plan more effectively.

Although most New Yorkers are aware of the current conditions, the forces that brought us to this point are less well known. For example, funding for school building needs, especially maintenance, tends to have a low priority in school budget development. Additionally, there is a built-in fiscal incentive for school districts to avoid prudent maintenance expenditures, and instead to let physical structures deteriorate until replacement is the only real option. State aid reimbursement is provided explicitly for capital expenditures at a generous rate, whereas it is not for routine maintenance. My audit reports have identified a number of other problems, including a lack of adequate data on school building and maintenance needs, and a regulatory system that fails to effectively ensure proper maintenance procedures. There is also a need for reform of some of the cumbersome regulations currently inhibiting efficient building and environmental remediation practices.

Providing additional funding is one part of a solution, but we must also correct the underlying problems that brought us to this point. To do this, I believe we need to change the system under which the building and maintenance of schools takes place by strengthening enforcement of existing requirements, ensuring that adequate information is available on facilities needs, and making other changes. If we allow a continuing pattern of maintenance deferral to exist, eventually we will end up right back where we are today.

We have allowed our school facilities to degenerate to a crisis situation. The message sent to children forced to attend school in shabby, overcrowded buildings is that we neither care very much about, nor expect very much from them. In this environment, I believe that an emergency response is necessary. I hope the information presented in this report is helpful to voters in reaching their own conclusions on the School Facilities Bond Act, and in describing the other vital issues surrounding school facilities.



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Executive Summary & Recommendations

This report summarizes some of the recent reports on school building needs and describes the initiatives in this year's budget designed to address them. It also describes the environment in which school building and maintenance decisions are made, with particular attention to factors discouraging or impeding successful strategies for school construction and maintenance. Drawing upon this analysis and the results of audits, the report includes recommendations for improving the system.

Conditions and Trends

A recent federal study found that in New York State 90 percent of schools report a need to upgrade or repair buildings to bring them to a good overall condition. The State Education Department estimates that meeting current capital program needs, just to bring facilities to adequate conditions, would require \$15 billion statewide over a five-year period, including \$7.5 billion for schools outside of New York City and an equivalent need for the same period in the City.

Like most other states, New York does not have as good data on the physical conditions and needs of its schools as it ideally should. However, the data that do exist give more than ample cause for alarm, and other sources place the total needs at much higher levels than the State Education Department's estimate. There is widespread agreement that the needs exceed the current financial capabilities of school districts, and a series of reports have documented poor conditions in school buildings across the State (an appendix provides a bibliography).

The current enrollment boom is also placing pressure on school facilities, as will the early childhood education initiatives in this year's budget. Enrollment has increased every year since 1990, and it is projected to continue to do so well into the next century. The substantial majority of school districts in every region of the State are now coping with significant enrollment pressures.

Underlying Problems in the System

Decisions about how to maintain and repair school buildings are made at the local level, but they are made within a regulatory and financial environment governed by state law, regulation and procedures. School districts are confronted by continuing fiscal pressures and competing demands, and the school budget process is driven by interests that often do not recognize the importance of physical plant and maintenance issues.

School districts also have financing options and state aid incentives that can make capital repairs much more attractive than spending money for maintenance. Reimbursement is received for funds spent on capital projects through building aid (at an average rate of 67 percent), whereas it is not for maintenance spending. Although maintenance is cost-effective in the long run, the state aid differential makes it less so, when viewed solely from the school district's perspective.

Additionally, superintendents stay within a school district for only four to five years on average, and the length of tenure for school board members is similar. Deferring maintenance may



actually be an effective strategy for limiting tax increases during such a period. This short-term effectiveness, however, is more than undone by (and is in sharp contrast to) the true impact of deferred maintenance — which is to greatly increase costs over the long term.

This Year's Budget Initiatives

The 1997-98 state budget included three initiatives to provide additional funding for school facilities in 1998-99 and beyond:

Building Aid Enrichment — for new projects, changes in the building aid formula will recognize varying regional costs and will also increase the effective reimbursement rate for virtually all school districts by 10 percent. The combined effect of these changes will increase aid by \$28 million in 1998-99 and \$170 million after four years, because the cost grows as new building projects begin each year. Regionally adjusted cost allowances had been recommended by the Comptroller and the State Board of Regents.

Minor Maintenance Aid — a popular aid program of several years ago was reinstated. This program will provide \$50 million in aid each year to school districts statewide, beginning in the 1998-99 school year, and increasing to \$80 million in 2001-02, although the legislation is silent as to whether the program will continue beyond then. The aid amounts going to New York City are explicitly described in the legislation, and funds will be apportioned to other school districts through a formula based on the relative age of facilities and the long-term enrollment growth trends.

The legislation includes a maintenance of effort provision designed to prevent school districts from using any of the new funding to supplant local funds for repair programs (a criticism of the earlier program). Although it will spur additional maintenance, the new aid program will not remove the existing fiscal incentive for capital repairs over routine maintenance, because unlike building aid, minor maintenance aid is not a reimbursement-based formula that generates additional aid for each additional dollar spent.

The School Facilities Bond Act — if approved by the voters in November, will provide \$2.4 billion to finance public school facility improvements to address health and safety needs, expand physical capacity, enhance accessibility for the disabled, remedy emergency situations, provide environmental remediation, and support educational technology.

Unfortunately, the bond act was not accompanied by implementing legislation to describe how the funds would be allocated among the permitted uses, or among school districts.

The bond act is General Obligation (or G.O.) debt, subject to approval by the voters. G.O. debt is the best way to incur debt, because it does not bypass the State Constitution, as does backdoor borrowing issued by public authorities, and it also generally carries a lower interest cost.



Recommendations for Reform

The basic conclusion of this report is that — in addition to taking action to meet the critical needs which have accumulated — substantial changes must be made in the underlying system in which school building and maintenance decisions are made, because the system itself tends to encourage deferred maintenance and, eventually, greater capital expenditures.

Following is a summary of the report's key recommendations for change. Many of these suggestions are general in nature, either because they require additional study or development, or expertise beyond that available within the Office of the State Comptroller.

- ✓ The current organizational and fiscal incentives leading to maintenance deferral should be countered by a combination of better enforcement of existing regulatory requirements, and improved statewide and local capital planning and reporting.
- ✓ Aid formulas are not a good means of making local budgetary allocations. The provision of additional aid for maintenance may be a helpful temporary measure, but the longer term solution to improper and deferred maintenance issues must go beyond providing more aid.
- ✓ The existing required annual inspections in school buildings even when effectively carried out focus on major structural problems or fire and safety issues. They do not effectively ensure that school buildings are properly maintained. More study on this issue is needed.
- ✓ Capital planning in school districts and statewide can be improved through effective implementation of the Capital Assets Preservation Plan (CAPP) program, and the application of proven-effective methods such as value engineering and life-cycle cost analysis.
- ✓ Mandate relief actions to decrease the cost of school construction and rehabilitation should be considered, including state rules governing asbestos remediation and the Wicks law.
- ✓ Better reporting of facility conditions, and the utilization of performance measures could provide enhanced accountability and improve conditions and efficiency of maintenance and construction expenditures. The State Education Department's planned addition of information on school facilities to school report cards is a step in the right direction.



The School Facilities Problem

It would seem a simple matter of common sense that schools should be well maintained and that facilities should be replaced and expanded when necessary. Although no one would argue with this basic proposition, in the real world limited funding and competing needs combine in a manner that often means this goal is not achieved.

Those responsible for setting priorities in school districts are confronted by continuing fiscal pressures on annual operating budgets and there are of course numerous competing demands on resources that are more directly linked to instruction than facilities. Proponents of sound maintenance practices and adequate facilities funding often find themselves without strong allies in the school budget process, which is understandably driven by academic interests and by persons more familiar with classroom issues than physical plant requirements.

What is sometimes lost in these larger budget discussions, however, is that the condition of a school has a direct impact on student achievement. The commonplace belief that students learn better in an environment that is pleasant, safe and free of health hazards is supported by a growing body of scholarly literature. For example, students do better on standardized achievement tests when they attend schools that are in sound condition, and less well on the same tests in schools with substandard conditions.

But students learn more than academic lessons in school settings. They also develop less measurable, but more lasting impressions and associations that are the basis of individual character. The setting for educational attainment shapes the same kind of behaviors and expectations that are required for professional success in business.² When schools are poorly maintained, and students are placed in a substandard environment, their expectations and behavior are negatively affected.

Problems Nationwide

Inadequate attention to school conditions is a national problem that has been documented in a series of reports. For example, according to the General Accounting Office (GAO) it would cost approximately \$112 billion to bring all of the nation's 80,000 schools to a state of "good overall condition." Other professional observers have placed the figure at over \$400 billion. One third of the nations schools are in need of extensive repairs, 60 percent have at least one major building feature in disrepair and half suffer at least one environmental problem.



¹ A Statewide Study of Student Achievement and Behavior and School Building Condition, Dr. Glen I. Earthman, Virginia Polytechnic Institute and State University, Dr. Carol S. Cash, Virginia Beach Public Schools and Dr. Denny Van Berkum, North Dakota State University, Paper Prepared for the Annual Meeting, Council of Educational Facility Planners, International, September 19, 1995.

² Designing Places for Learning, Meek, Anne, ed., Association for Supervision and Curriculum Development: The Council of Educational Facility Planners, 1995.

The GAO report also found unmet needs related to computers and learning technologies. Over half the nation's schools reported insufficient phone lines for modems and almost half reported inadequate electrical wiring for computers and communications technology.

Trends in New York State are Alarming

The GAO study found that in New York State 90 percent of schools report a need to upgrade or repair buildings to good overall condition.³ While much of the need for new construction and repair of schools exists in the State's urban areas, it is also true that suburban and rural school districts are facing a growing problem as their school buildings age and as maintenance needs go unaddressed.

New York, like most other states, is hindered by a lack of comprehensive data on the physical conditions and needs of its schools. For this reason, the GAO study cited above had to be based entirely on survey data. In fact, all of the research and analysis relating to the capital needs of schools is based on professional estimates, but often from limited samples. Unfortunately, the State does not now have an adequate planning system for these needs (see the section on Comptroller's Audits). Nonetheless, those data that do exist give ample cause for alarm.

Older Buildings

The stock of school buildings in New York State is becoming increasingly old. The table below shows the average age of schools by region, based on State Education Department data on facility size and age.⁴

Average Age of School Buildings in New York State

New York City	57 years
Big Four Cities	55 years
Rural Counties	48 years
Small Cities	44 years
Suburbs	43 years



³School Facilities: Profiles of School Conditions by State, United States General Accounting Office, June, 1996, GAO/HEHS-96-148.

⁴With the exception of New York City, this is the data which will be used to apportion the minor maintenance aid beginning in 1998-99; district-by-district listings for this data, as well as projected aid apportionments are provided in an appendix.

Although the State's five largest school districts (New York City, Buffalo, Rochester, Syracuse and Yonkers) have perhaps the oldest structures, there is not that much difference between them and the rest of the State in this regard. What is most significant about this data is the observation that average building age in every area of the State is close to fifty years (some are slightly above, some are slightly below). The fifty-year mark is a typical long-term planning standard for the useful life of a school. This single figure, of course, does not tell the whole story. For example, many schools built in the 1920's and 30's that have been well-maintained and updated when necessary are still excellent learning facilities today. Conversely, many of the buildings built during the 1960's and 70's were constructed with materials and methods that result in a substantially shorter useful life.

Data from the State Education Department show a statewide decline in new construction over the past three decades. The largest period of school expansion took place during the 1950's and 1960's — mostly in suburban communities — when inexpensive and rapid methods of construction produced schools with an anticipated life of only 30 years.

Growing Enrollments

The current enrollment boom being experienced in most school districts is placing additional pressure on school facilities, although other factors are certainly involved. School enrollment in New York State grew rapidly in the 1960's and early 1970's with the baby boom generation, peaking at about 3.5 million, and then declined through the remainder of that decade and throughout the 1980's. This long-term decline reversed just as the 1990's began, and just as the impact of a national recession was placing extreme pressure on state and local budgets. Statewide, enrollment has increased every year since 1990, and it is projected to continue to do so well into the next century.

Enrollment Trends: 1989-90 to 1996-97 (Source: State Education Department)

	# of	1007.05	Change Si	ince 1989-90	Growing School Districts							
Region	School Districts	1996-97 Enrollment	Net Increase	Percent Change	#	Share of Districts	Average Increase					
Statewide	683	2,789,908	276,882	11.0%	548	80%	9.0%					
New York City	1	1,052,313	134,302	14.6%	1	100%	14.6%					
Big Four Cities	4	128,707	13,939	12.1%	4	100%	14.8%					
Small Cities	57	252,684	13,267	5.5%	43	75%	5.4%					
Upstate Suburbs	271	619,629	57,949	10.3%	226	83%	10.2%					
Downstate Suburbs	169	534,840	48,720	10.0%	155	92%	15.7%					
Rural Counties	181	201,735	8,705	4.5%	119	66%	6.0%					



As the data above demonstrate, the substantial majority of school districts in every region of the State are experiencing significant enrollment increases. Statewide, the overall increase in enrollment in the 1990's was 276,882 — an 11 percent increase — and 548 school districts experienced net increases (80 percent of all districts). Although the increases were slightly higher in the large cities, rapid growth is also occurring in other areas, particularly the suburbs. New York City and the other big four cities experienced an average percentage increase of over 14 percent, but in the downstate suburban districts, the increases in enrollment were even higher: 15.7 percent among those districts that gained enrollment, representing 92 percent of the districts in that region. Upstate suburban districts that gained enrollment gained an average of 10.2 percent.

In addition to the projected growth needs, the current system is already strained. For example, unacceptable levels of school overcrowding exist in New York City, with especially high concentrations at the elementary and high school levels. The New York City Comptroller projects that these conditions will get worse in the coming years without an effective strategy to combat the problem.⁵ Overcrowding is also occurring in school districts throughout the State, although unfortunately, no statewide comprehensive data exist to describe this issue.

Beyond simple enrollment growth, the changes that have occurred in educational programs since the 1950's and 60's have resulted in the need for additional facilities. A school, for example, that adequately served 1,000 students in 1960 may be crowded with 800 today. This has occurred because of the immense growth in special education, remedial education and other new educational requirements, all of which drive the need for additional classroom space. This year's early childhood initiatives, including full-day kindergarten, universal prekindergarten and class size reduction will likewise all drive additional space needs.

Unmet Capital Needs and Maintenance Given Short Shrift

All buildings require good regular maintenance, and as facilities age they require upgrading. A steady program of regular maintenance can extend the useful life of a school facility far beyond the 50 year life cycle commonly used in facility planning. However, at this point in time, schools statewide are not starting from a point of good condition.

Several estimates have been made in the last few years of the amount of resources that it would take simply to bring schools into a state of overall good repair. The State Education Department has estimated that meeting current capital program needs for schools outside New York



⁵ Overcrowding in New York City Public Schools: Where Do We GO From Here?, City of New York Office of the Comptroller, Office of Policy Management, January 1995.

City would cost approximately \$7.5 billion over a five year period, and that New York City's need for the same period is roughly equivalent, for a total need of \$15 billion.

A series of reports have been produced documenting school facilities problems (see the bibliography in Appendix I), and this report is not intended to repeat or supplement the detailed information on problems in individual school districts available in those reports. However, there is widespread agreement that the needs exceed the current financial capabilities of school districts, and there is ample evidence of this, and of sometimes shocking conditions in individual schools to be found in those reports.

Over the past twenty years, very few school districts in the State, and none of the larger cities, have been able to consistently maintain financial support sufficient to carry out effective maintenance and capital repair programs. Despite an increased commitment to capital spending in many districts, it is unlikely that sustained commitments will be developed to meet needs in the future.⁷

Instead of routine maintenance, the practice of "deferred maintenance" has been prevalent throughout the State. This technical term simply means that maintenance problems are deferred, or not done, often until systems degenerate to a level that is eligible for funding under more costly capital improvement and rehabilitation programs.

Failure to adequately maintain school properties results in shabby facilities not conducive to learning at least, and physically dangerous at worst. For example, inadequate maintenance can cause indoor environmental problems such as poor air quality threatening students and staff.

Poor conditions related to cleanliness and upkeep are generally difficult to regulate, because those inspections that are required are geared toward new construction or structural problems. The annual structural review required in all school districts, for example, would not register any problems even if deplorable maintenance conditions existed, such as graffiti, litter strewn halls, peeling paint or cracked plaster.



⁶New York City's capital program funds substantially less than this need in that period. Its ten-year capital program allocates \$12.6 billion for school buildings: 57 percent for rehabilitation and modernization, 29 percent for additional instructional space, and half of the remaining 14 percent for computer-related projects.

⁷ In New York City, for example, the Board of Education's Ten Year Facilities Needs Assessment Plan for 1994-2003 identified a need of \$25 billion. Current capital plan projections for the City have identified spending totals of \$2.9 billion for fiscal years 1995-1999. For a discussion of the relationship between capital needs and historic and projected levels of spending in the five major districts in New York State see: *School Buildings in Crisis*, Conference of Big 5 Schools, May 1996.

⁸ Report of the Commission On School Facilities and Maintenance Reform, Harold O. Levy, Chairman, June 1995.

Relationship Between Facilities and Educational Reform

While trying to meet the need for enough seats in a building that is up to code and environmentally safe seems at times a difficult enough obstacle, the suitability of the State's educational facilities in relation to educational reform is also in serious question.

Nearly two-thirds of the State's schools rate unsatisfactory in terms of space flexibility. As school enrollments rise and fall, technology changes and educational programs become more varied, the flexible use of space has taken on an increasing relevance. According to the GAO study, New York State ranks near the bottom of the nation's schools with regard to the adaptability of space in existing facilities.⁹

The GAO also found that in the critical area of technological capacity, New York State's schools have considerable needs. Significant investments are needed to equip schools with fiber optic cables, modems, local networks, modern electronic power connections, and audiovisual equipment. Twenty percent of the State's schools (940 facilities with 540,000 children) are insufficiently equipped with basic computers and printers. Recent activities and aid programs in this area may be helping to alleviate these conditions.

Technology Funding and the Federal "E-Rate"

A new federal program included in the Telecommunications Act of 1996 requires that schools, libraries and rural health care providers be offered discounted rates for telecommunications services, including charges for internet access. This program is often referred to as the federal "E-Rate" program.

The program will provide \$2.25 billion nationally per year in discounts to schools and libraries. The discounts are available for telephone services for use in classrooms, digital phone lines used to connect to information services, and paging services. Wiring and other equipment and services needed to install networks are also discounted, but personal computers and modems are not eligible.

The federal program includes features that require careful allocation of funds to take full advantage of the discounts.

• Discounts will be allocated on a first-come, first-served basis, with no specific allocations to states or regions. School districts will thus have to move quickly to ensure that they receive funds. Once \$2 billion has been allocated, the remaining \$250 million will be distributed to economically disadvantaged areas. (Note, however, that the Federal Communications Commission is currently considering changing the allocation method).



⁹ School Facilities: Profiles of School Conditions by State, United States General Accounting Office, June, 1996, GAO/HEHS-96-148.

• The discounts will be provided on a sliding scale based on the percentage of students in each school district eligible for assistance through the federal school lunch program. The smallest discount, 20 percent, will be provided to schools with less that one percent of students eligible for school lunch. The maximum discount is 90 percent for schools with greater than 75 percent of students eligible for school lunch.

In order to apply, each school district will have to provide a description of the services it is seeking, an inventory and assessment of its current technology, and an overall technology plan. This plan must be approved by the State Education Department.

The exclusion of personal computers and modems from funding is a serious limitation in the federal plan. While the equipment and services required for installing state-of-the-art computer networks are costly, they are only a small component of the total cost of purchasing modern computers and software. A new network providing internet access will be severely limited in utility if modern computers and software are not available.

For maximum benefit from the federal E-Rate program, therefore, school districts may have to invest significant amounts, either from their own resources, or from state funds. Several changes in the 1997-98 state budget will help provide funding for these initiatives.

- Education Technology Aid: A new reimbursement aid formula was added to provide funding for acquisition and maintenance of education technology (including software). This program was created to dovetail with the new federal program and existing state aid programs. Technology expenses will be reimbursed based on an aid ratio calculation, with statewide reimbursements limited to maximum amounts: \$9 million in 1998-99; \$25 million in 1999-2000; \$57 million in 2000-01; and, \$91 million in 2001-02.
- Computer Hardware and Software aid: These existing aid categories were significantly increased, with the changes phasing in from 1997-98 through 2001-02. The per pupil aid ceiling for software purchase will increase from \$4 to \$23.98; the hardware ceiling will increase from \$8 to \$32.35.
- One of the permitted purposes specified in the authorizing legislation for the School Facilities Bond Act is to support capital projects related to educational technology in public school facilities. Although these funds could not be used for computer or software purchases, they might be used to construct computer labs or to update wiring, for example, so as to assist school districts in taking advantage of the federal E-Rate program.



Description of Existing System

All decisions about how to maintain and repair school buildings are made at the local level. These decisions include how much funding to devote to routine maintenance, when and how to build new school buildings or expand, renovate, or make repairs to existing ones. The decisions are made locally by school boards and school district managers, but they are made within a complex regulatory and financial environment, most of which is governed by state law, regulation and procedures. There are many ways in which this system influences local decisions and results, and many areas for improvement.

It is important in this discussion to distinguish between regular maintenance and repair, and capital improvements. Described at its simplest, maintenance activities are undertaken to maintain physical structures, whereas capital expenditures are made to build, expand or replace structures. Maintenance activities include servicing a boiler, painting walls or tarring a roof. Capital improvements include building a new school, replacing a boiler or a roof. The distinction between the two is not always so easy to make, however, and some capital projects are essentially nothing more than many major maintenance and repair projects lumped together.

Although maintenance is necessary to keep facilities in good condition, it is often viewed unfavorably within the school budget process. This occurs because maintenance expenditures do not do anything "up front" to improve the perceived quality of educational programs. This relatively simple dynamic is important to understand, and it is similar to those that take place for any person or institution evaluating priorities.

A Homeowner's Example

No homeowner enjoys spending money on maintenance, but it is necessary to keep one's home in good condition. Servicing a furnace, sealing a driveway or repairing a roof does not improve one's standard of living, but homeowners undertake these activities because the consequences of not doing so are much worse. A furnace that is regularly serviced will last much longer, as will a roof or a driveway. Replacing any of these items is very expensive, and undertaking necessary maintenance is thus the more attractive course.

This relatively simple dynamic is important to understand because the same motivations exist in school systems, although with some very important differences. For example, school districts have financing options and state aid incentives that make capital repairs more attractive than spending money for maintenance.

Prudent homeowners maintain their property because it costs them less in the long run. But if, as an example, there were subsidized government loans for furnace replacement, many more people might forgo regular maintenance. A homeowner that knew she would have to spend her own money for maintenance, but could replace any systems that failed using a long-term loan with the government picking up more than half of the cost, might make a very different decision about maintenance. If that same homeowner were only planning to be in her home for a short-term period, perhaps three or four years, there would be even more reason to defer spending money on maintenance.



School budget decisions are made through a process that is most likely to emphasize academic concerns, and often maintenance activities are seen as an unimportant component of a budget by persons more keenly attuned to teachers, class offerings and instructional materials. But perhaps even more important is that school districts have financing options and state aid incentives that make capital repairs much more attractive than spending money for maintenance. As described in the finance section below, school districts receive additional aid for funds spent on capital projects, whereas they do not for maintenance spending.

Proper maintenance is cost-effective in the long run, but the state aid differential makes it less so, when viewed solely from the school district's perspective. For school district board members and managers, of course, there are many other aspects to building and maintenance choices, but it is nevertheless a complex version of this simple dynamic which has helped to drive the current school facilities crisis. It is the cumulative impact of a great many decisions made in the short-term, and with short-term fiscal consequences in mind, that has resulted in putting off repairs, or "deferred maintenance" in our school systems.

Finance System

Generally, construction and renovation projects undertaken by school districts are financed partially by state aid. ¹⁰ School districts have the option to finance capital construction projects through borrowed funds, and they also receive state reimbursement for building costs, including debt service costs when the project is financed through borrowing. Conversely, school district maintenance expenditures generally are not explicitly reimbursed by state aid formulas ¹¹ and thus must usually be paid for entirely out of current local funds.

This situation provides a counter-productive fiscal incentive to school districts: if maintenance is deferred and equipment or structures degenerate, the district can borrow funds for their repair or replacement and also receive state aid payments reimbursing those expenditures.

Regular maintenance can greatly extend the service life of structures or equipment (e.g., boilers), and is thus a very cost-effective practice, when compared against letting a system or structure degenerate to the point of needing replacement. However, from the school district's standpoint, given the aid incentive, the overall cost-effectiveness of maintenance spending may be effectively nullified because high proportions of aid can be received for replacement, but not for maintenance. School district officials have stated that they sometimes delay maintenance work to



¹⁰The average reimbursement rate for approved building expenses is 67%; see the discussion of the building aid formula below.

¹¹Maintenance expenditures are included in school district operating expenditures, which factor into various state aid formulas, but the formula reimbursement rates and diluted impact of these formulas (owing to the use of very lagged data and the transition adjustment cap) generally reduces the aid impact of maintenance expenditures to almost nothing.

be included in broader capital projects, so that it would be eligible for state building aid reimbursement.¹²

This counter-productive fiscal incentive may be particularly powerful given the fact that the period of tenure for superintendents and school board members is often shorter than the period necessary for good maintenance procedures to have a positive financial impact. For example, most superintendents stay within a school district for only four to five years, and the average length of tenure for school board members is similar. Deferring maintenance may actually be an effective strategy for limiting tax increases within a four to six year time horizon. This short-term effectiveness, however, is more than undone by (and is in sharp contrast to) the true impact of deferred maintenance — which is to greatly increase costs over the long term. The current facilities crisis can ultimately be traced to the cumulative impact of decades of short-term decision-making.

Approval of Projects

Bond issuances for capital projects, and the establishment of capital reserve funds in school districts outside of the big five cities must be approved by referendum, although capital expenditures may be made from current revenues without voter approval. Energy performance contracts are another method of making capital improvements that does not require voter approval (see below). In the big five city school districts the situation is quite different. Voter approval is not required for capital spending, but the school boards in those cities are "fiscally dependent" upon the city governments. This means that the city governments, as opposed to the boards of education or the Chancellor, effectively can control, or at least limit, the amount of funding available, both for operating expenses and capital improvements. The problem is that municipal budgets have priorities driven by a number of needs in addition to school facilities issues, including police, fire, sanitation, transportation, health, and social services, and this dynamic has over time resulted in inadequate funding for the capital needs of the public schools in the large cities.

Building Aid

State funding is primarily available through the building aid formula, which is one of the most long-standing of the current panoply of formulas aiding school districts. Unlike most other aid categories, the basic structure of this formula is essentially the same as it was when enacted in the 1960's, following the recommendations of the Diefendorf Committee, although there have been modifications. This formula, described very broadly, reimburses school building expenses at a rate which varies depending upon district wealth; the rate is higher for poorer districts and lower for the



¹²See State Comptroller's Audit Report 93-S-89.

¹³National data show the average length of tenure for school board members as being less than three years; in New York State, respondents to a recent school boards survey on average had a longer period of tenure.

more wealthy. In the 1997-98 school year an estimated \$775 million will be provided to school districts statewide through building aid.

Building aid is available for expenses incurred in construction of new buildings, additions, alterations or modernizations of existing space, purchase of buildings, and for lease and installment purchase payments under certain circumstances. The formula reimburses both debt service payments (principal and interest) and capital expenditures made from current revenues or capital reserve funds. Aid on debt service and lease payments is generally paid on a current year basis, whereas aid for capital expenditures from reserves or budget appropriations is paid on a lagged basis.

To be eligible for aid, school district plans and specifications must be approved by the Facilities Planning Unit of the State Education Department (SED), which also computes a maximum cost allowance for each project, based on the pupil capacity of the building and various average cost calculations; projects are only aided up to this maximum.

The aid formula applies an aid ratio to approved building expense, which includes both debt service and current expense, within the limitation of the SED cost allowance computations. The aid ratio is the state share for building expenses, and is computed based on district property wealth per pupil in comparison to the state average. For an average wealth district, this computation provides an aid ratio of 49 percent; for a district of half the average wealth, the ratio is 75 percent; and for a district with wealth twice the state average wealth or more, the ratio declines to zero (and no aid would be provided).

Recent Changes to Limit State Aid Liabilities

Building aid has historically been a large factor in school aid "bumps" or aid estimate increases because school districts often make unplanned capital expenditures and certain types of expenditures are reimbursed on a current year basis. A number of changes have been made in recent years to address these issues:

Under changes enacted in 1995-96, for newly issued debt, including bond anticipation notes (BANs), current year aid is paid only to the extent that these expenses are reported to SED by November 15 of the *previous* year; any debt service unreported by that time is aided in the following year. This is known as a "date-certain" provision, and similar provisions have now been extended to other categories of school aid.

In 1996-97, strict limitations were placed upon the circumstances under which BANs expenses can be aided. Another change enacted in 1996-97 specifies that to be eligible for aid, debt service payments would have to be at least the length of a minimum period of amortization. For long-term borrowing, these minimum periods are 15 years for new construction or 10 years for reconstruction, rehabilitation or improvement of existing facilities. If debt obligations are issued for less than the minimum period, aid is calculated based on an assumed amortization schedule.

As noted in a previous report, the minimum amortization period change was intended to help limit unexpected increases in building aid liability, but it would also have the effect of discouraging school districts from paying off debt quickly. This effect has indeed occurred: the issuance of long-term bonds is up sharply this year, and there is a corresponding decrease in short-term debt issuances. (See: "N.Y. Schools' Seesaw: Bond Issuance Up, Notes Down," The Bond Buyer, August 25, 1997)



Since the early 1980's school districts have been allowed a choice of using their aid ratio as computed for the current school year, or the aid ratio used in any previous school year (going back to 1981-82). This provision was added so that districts could rely on a steady percentage of state reimbursement for building projects funded over many years, since property wealth, enrollments and thus aid ratios would otherwise vary. The cumulative impact of this provision over many years, however, has been to greatly increase the reimbursement offered, and many districts are receiving reimbursement rates substantially above those they would receive based on a current measure of need. In 1997-98 the average building aid reimbursement ratio is 67 percent. Only 95 school districts use an aid ratio computed based on current wealth (less than 14 percent of all districts), and the overall effect of the aid ratio choice provision is to add \$108 million to building aid payments.

Energy Performance Contracts

Independent of the normal requirements for capital projects, school districts can use "energy performance contracts" to install, maintain or manage energy systems or equipment to improve the energy efficiency or produce energy in exchange for a portion of the energy savings or revenues.

In 1994 the Energy Law was changed to authorize school districts and other governmental entities to enter into energy performance contracts. The rationale behind this change was to encourage energy conservation projects by removing impediments to their progress and allowing for the application of innovative practices used in the private sector. Energy performance contractors are intended to provide management resources, technical expertise and funding to install equipment and carry out other energy-saving measures in exchange for a portion of the savings produced.

The 1994 legislation provided that energy performance contracts could be awarded through a written request for proposals (RFP), in lieu of bidding, and school districts would be exempt from normal voter approval requirements for this purpose. The normal requirements of General Municipal Law for lease purchases were also lifted.

The Comptroller's audit 96-J-2, State Education Department, School District Energy Conservation Activities, found that school districts have entered into arrangements that may not be in their best interest or are inconsistent with the intent of energy performance contracts. Areas of concern noted in the audit include:

- Savings to school districts were being calculated after the receipt of building aid, and thus projects that did not save money on a total cost basis were being carried out;
- Non-energy related improvements were included in performance contracts;
- There was a lack of good data available in selecting energy performance contractors;
- Contractor proposals did not identify the scope of work so that different proposals are not comparable;



- Maintenance and monitoring charges were not adequately identified in proposals; and,
- Higher interest rates than the districts could obtain through other means were used for financing.

In this year's budget legislation, many of the concerns reported in the audit were addressed. The amendments apply to school districts and require the Commissioner of Education to establish regulations in consultation with the New York State Energy Research and Development Authority. The regulations will:

- Ensure that eligibility for performance contracts will be determined exclusive of state building aid;
- List appropriate types of projects that can qualify as energy performance contracts;
- Describe an approval process to review the type and scope of work and require that detailed breakdown of energy savings be provided for the contract's duration;
- Implement a process to ensure that districts obtain the lowest cost financing possible; and,
- Provide that maintenance and monitoring charges be included separately in the contract in a clear and conspicuous manner.

Regulation and Mandate Relief Issues

School districts must not only meet basic building standards, they also must comply with a number of additional regulatory requirements related to environmental, health and public access mandates, including the Americans with Disabilities Act, asbestos abatement and environmental regulations related to indoor air quality, electromagnetic fields, hazardous materials, lead, pesticides and radon.¹⁴ The planning process for school facilities must therefore address complex issues in regulatory interpretation and their impact on local construction costs. A study of the issue in the big five city school districts found that approximately \$3 billion was needed in order to meet federal and state mandates in these areas.¹⁵

Mandate relief actions that would decrease the cost of school construction and rehabilitation should be considered either as part of implementing legislation for the School Facilities Bond Act (if passed) or in conjunction with the 1998-99 budget. Two requirements often cited by the New York State School Boards Association and other groups as being especially onerous are asbestos



¹⁴ Environmental Quality of Schools, Report to the New York State Board of Regents, 1994.

¹⁵School Buildings in Crisis, Conference of Big 5 School Districts, May 1996.

remediation requirements and the Wicks law. Measures to loosen the scope of these mandates should be considered to maximize the limited funds that are available for school facilities.

A number of requirements related to asbestos abatement activities are widely held to be needlessly inefficient, costly or even unwise from a health and safety perspective. Requirements related to the removal of floor tile and roofing materials containing asbestos in particular have been identified as adding to the cost of rehabilitation work. Several proposals have been introduced in the legislature that would change the manner in which these projects are carried out.

Under the Wicks Law school districts (as well as most other state and local government entities) are required to award at least three separate contracts for construction projects valued at over \$50,000. The law requires separate plans, bids and contracts for (i) heating, ventilation, and air conditioning, (ii) electrical work; and (iii) plumbing. Each school district must thus coordinate the work of these contractors, a difficult task for small districts with only occasional construction. For some districts, the inability to effectively manage the various contractors may lead to cost overruns and delayed completion of projects. But even in large districts Wicks can drive inefficiencies; for example, the New York City School Construction Authority was given an exemption from the Wicks Law, and the authority has reported substantial savings from the exemption.

Wicks reforms that should be considered include raising the \$50,000 threshold, which has been in place for decades; or exempting small school districts with limited resources and experience in construction. If these reforms are adopted, it may be necessary to provide protections to the specialty subcontractors who currently work and are paid directly by school districts to ensure that they are treated fairly by general contractors.

Another approach to help school districts, particularly small districts, deal with construction costs is to provide them with access to pooled financing and construction management services from the Dormitory Authority or another governmental construction agency, for building and educational technology projects.

On the other side of the issue, there is evidence that current standards and procedures are not always being adequately met, and that there is therefore a need for greater attention to enforcing existing regulations. Comptroller's audits have found that required inspections may not always take place and that existing planning requirements are not being met, so there is room for improved enforcement of existing requirements.

There may also be a need for expanding regulation in some areas and more study of this issue is needed. The annual inspections currently required in school buildings — even when effectively carried out — focus on major structural problems or fire and safety issues. They do not adequately ensure that school buildings are properly maintained. The deplorable conditions currently found in many schools, in and of themselves, indicate that improvements are necessary. It has been suggested, for example, that each school district be required to have a written preventive maintenance policy or plan.



Another area that should be reviewed is the current method of approving and allowing expenditures from capital reserve funds. It is often difficult to obtain voter approval within a school district for the establishment of these funds. If these funds were easier to establish and utilize, many school districts would take advantage of them; districts would thus be better able to do regular maintenance and repair work on a timely basis and would be better prepared to handle unforseen problems. It has also been proposed that school districts be *required* to establish capital maintenance reserves for new projects.



Description of Legislative Action in 1997-98 Budget

In response to the current facilities crisis, the 1997-98 budget provided enhancements in building aid, reinstated a program to explicitly aid minor maintenance expenditures, and enacted legislation placing the School Facilities Bond Act on the ballot this November.

Impact of Building Aid Enrichments and Minor Maintenance Aid

(In millions of dollars for school year)

The second secon	1998-99 1	999-00 2	2000-01 2	2001-02
Building Aid Enrichment	28	45	114	170
Minor Maintenance Aid	50	50	50	80
Total	\$78	\$95	\$164	\$250

Source: Executive and State Education Department estimates.

Building Aid Enrichment

For building projects locally approved after July 1, 1998, changes in the building aid formula will recognize varying regional costs in the calculation of maximum cost allowances and will increase the effective reimbursement rate for virtually all school districts by 10 percent. As shown in the chart above, these changes are expected to increase aid by \$170 million after four years; the impact occurs in a phased manner, as more and more building projects benefit from regionally adjusted cost allowances and receive additional aid through the reimbursement changes.¹⁶

The use of regionally appropriate cost allowances is a long-standing issue, and this change follows the recommendations from the Board of Regents, the State Comptroller and the Executive. The current formula uses a single, statewide average cost approach, which ignores well-known differences in regional construction costs, most of which are driven by wage-rate differentials. The new regional calculations will be based on county-level wage data, possibly aggregated in multi-county regions (the details are to be prescribed in SED regulations).

The additional 10 percent reimbursement in building aid for new projects reflects a dramatic increase in reimbursement rates. Every school district will be guaranteed a reimbursement rate of at least 10 percent, as opposed to the current formula, which has no minimum aid ratio (and under which 44 school districts are completely ineligible for aid). The current law provision that no aid ratio will exceed a maximum of 95 percent will apply to the additional percentage. For regular building aid, no school district is currently hitting the maximum, although with the additional percentage, 92 school districts will be capped.



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¹⁶The longer term impact of the changes may be even higher. For example, if all of the approved building expenses being aided in the 1997-98 school year were eligible for the additional apportionment, it alone would drive an additional \$120 million in aid.

Minor Maintenance Aid

The "extraordinary school capital needs" program originally enacted in 1994-95 was reinstated in this year's budget under a new name: "minor maintenance aid." In the original program \$62 million was provided under the assumption that it would be spent over a two-year period — the aid amounts outlined in the budget legislation therefore represent somewhat of an increased program level. The legislation is silent as to whether the program will continue beyond the 2001-02 school year (in which the total amount of aid is to increase from \$50 million to \$80 million).

New York City will receive \$33.3 million annually from 1998-99 until 2000-01, and \$53 million in 2001-02. For school districts outside of New York City, \$16.7 million will be provided annually from 1998-99 until 2000-01, and \$26.7 million in 2001-02. The aid amounts going to New York City are explicitly described in the legislation, and funds will be apportioned to other school districts through a formula based on the relative age of facilities and the long-term enrollment growth trends in each school district. An appendix to this report shows the background data and aid allocations by school district.

The legislation also includes a maintenance of effort provision which specifies that if a school district uses any of the new funding to supplant local funds for repair programs (as measured against its 1997-98 school year budget), it will have its aid apportionment reduced by an equal amount. This provision responds to the criticism of the earlier program that in many school districts the additional funding was not used to increase maintenance and repair activities, but merely replaced planned local funding for these activities.

The intent behind the minor maintenance program is clear — the additional funding is meant to spur additional maintenance activities in local school districts, based on an assumption that schools are not currently devoting enough funding to these activities. The problem with such an allocation formula, however, is that it may itself spur inefficient behavior, or cause mistaken impressions in local school districts.

For example, although they are generally perceived to be very few in number, there are school districts in the State that have been doing a good job on maintenance, and that have facilities fully up to standards. In these school districts, providing additional funds with the directive that they be spent on additional maintenance will spur inefficient behavior. However, it would also be unfair to deny funding to districts that have no maintenance deficiencies, because if aid is provided only for (or in proportion to) existing maintenance deficiencies, it would be rewarding past irresponsible management.

On the other side of the issue, many school districts may perceive that if they simply spend the additional funding on maintenance, that they are doing the right thing. This impression, however, would not be correct. The minor maintenance formula is based on aggregate level data on facilities age and enrollment, and cannot possibly reflect the myriad conditions in each district that impact maintenance issues. Determinations on an issue like this would depend on how much a district was



spending, how well have facilities been kept up, what sort of materials were used in the original construction, and so forth.

State aid formulas, in other words, even if well-constructed, are not a good means of making local budgetary allocations. The longer term solution to improper and deferred maintenance issues therefore cannot be exclusively to provide more aid. There must also be regulatory reform, better reporting requirements so that the underlying conditions are better known, and better enforcement of existing health and safety standards.

It should also be understood that the provision of minor maintenance aid *does not* remove the existing fiscal incentive for capital repairs over routine maintenance. The new aid will certainly help, and will increase spending overall for maintenance through its maintenance of effort provision, but it does not provide a dynamic incentive for districts to spend more on maintenance beyond the new aid. The key difference is that minor maintenance aid is not a reimbursement formula — school districts will not get additional funding for every additional dollar they spend on maintenance. In comparison, through building aid they will continue to get additional aid for every additional dollar of approved capital expenditures.

The School Facilities Bond Act

This year's budget legislation included a \$2.4 billion bond referendum to finance school facility improvements. This bond act, however, was not accompanied by implementing legislation to describe how the funds would be allocated among the permitted uses, or among school districts. The legislation which places the Act on the November ballot does specify the general purposes for which proceeds may be used:

Capital projects in public school facilities to:

- Address serious health and safety needs;
- Expand physical capacity in school facilities;
- Enhance accessibility for individuals with disabilities;
- Remediate emergency situations;
- Provide environmental remediation; and,
- Support educational technology.

As described in a report from the New York City Independent Budget Office, the method in which the Act has been authorized effectively separates the question of whether to borrow for these purposes, from the equally important question of how to apportion the funds if the borrowing



occurs.¹⁷ Voters will be involved in the former question but not the latter, and they are being asked to approve the borrowing without being informed on how the funds will be distributed among purposes or school districts.

The School Facilities Bond Act¹⁸ represents General Obligation (G.O.) debt, which is subject to approval by the voters. G.O. debt is the best means for financing when debt is going to be used, because it does not bypass the State Constitution, as does backdoor borrowing issued by public authorities, and it also generally carries a lower interest cost.

Because it lacks implementing language at this time, the manner in which the bond act funding will interrelate with other funding mechanisms cannot be fully evaluated. It is not known, for example, whether any local match will be required. However, the legislation's stated purpose is to provide for "critical projects related to construction, expansion and modernization of public school facilities" (emphasis added). Thus, it is implicit that these funds are intended to be provided in addition to regular funding streams, and the proposal has most often been linked to the crisis nature of the situation. In school districts where capital proposals might otherwise not receive funding, the bond act proceeds could help to bridge the gap between needs and resources. Criticism of the proposal as failing to rationally mesh with existing aid programs, must be considered in relevance to the critical nature of the needs.¹⁹



¹⁷Voter's Choice: The School Facility Health and Safety Bond Act of 1997, NYC Independent Budget Office, October 1997.

¹⁸The actual "short title" of the bond act, as contained in the legislation is "The School Facility Health and Safety Bond Act of 1997" — but inasmuch as this is not the shortest of titles, and also somewhat of a misnomer as to purpose (because the legislation contains no weighting among the six purposes, of which health and safety is only one), this report has used a further shortened title.

¹⁹ Such criticism, moreover, seems particularly weak when viewed in the overall context of the current school finance system (i.e., a complex amalgamation of unintelligible formula components many of which offer counter-productive and conflicting incentives). Any uncertainty in the details as to how this new funding will blend with the existing building aid program pales in comparison to the overall morass. At least both building programs are designed to encourage and support necessary construction, renovation and repairs — elsewhere in the school aid formulas the incentives offered are actually in conflict with one another.

Comptroller's Audits: A More Cost-Effective and Accountable System

In a number of audit reports, the Comptroller has made key recommendations on how to obtain and maintain quality school buildings in a cost-effective manner. Some of these reflect procedures that are already required in law, but are not being effectively used (for example, the Capital Assets Preservation Plan, or CAPP). Other recommendations are not yet required, but can save money, such as value engineering. Still others could improve accountability by providing better information on conditions and performance. These components should all be utilized as part of school building programs, and they are even more important given the influx of additional funds contemplated in this year's budget legislation.

This section discusses the Comptroller's audits as they relate to school facilities. Since many of the audits are related, the description is functional, and a summary description of each individual audit reports follows the functional discussion. Audit reports in the discussion below are often referenced by their numbers; their titles are provided in the following section.

Improving Maintenance, Capital Planning and Implementation

Better Maintenance

A major cause of the poor condition of many school buildings has been the failure to properly maintain them by many school districts. The failure to have a good preventive maintenance program and to make routine repairs in a timely manner results in ever increasing needs for capital project work, which costs taxpayers much more in the long run.

A 1994 audit (93-S-89) reported that none of the school districts surveyed had a formal preventive maintenance program that included all of the components prescribed by the State Education Department in their CAPP* manual (*Capital Assets Preservation Plan, see discussion below). That audit also found that many school districts routinely deferred maintenance projects and those deferrals resulted in higher costs to the districts.

A February 1995 audit (A-18-93) found that tardiness in completing maintenance work has contributed to the deterioration of the physical conditions in New York City's schools. This report also found that the Division of School Facilities did not take timely action to resolve violations issued by the New York City Fire Department and Department of Buildings. The preventive maintenance work (e.g., elevator inspections) and maintenance work (e.g., panic bars on exit doors) could have an impact on the health and safety of students and employees.

Better Capital Planning and Implementation

Even with a good preventive maintenance and repair programs there will be a continual need for capital project work on the over 8,000 school buildings in New York State, and to build new



buildings. A good long-range capital planning process is needed to ensure that this work is accomplished in the most cost-effective manner at both the district and state levels.

The Capital Assets Preservation Plan (CAPP), as described in section 3602 of the Education Law, requires school districts to develop comprehensive long-term plans to maintain and preserve their capital assets. The intentions behind this program are laudable — to ensure that school districts and the state government have adequate information on school capital needs. Unfortunately, although enacted in 1987, this program has still not been implemented in a satisfactory manner. An improved CAPP process along with other enhancements would provide a cost-effective planning process.

The Comptroller's audit report 93-S-89, The State Education Department, Oversight of Districts' Programs to Maintain and Preserve School Buildings, reported that the CAPP system has not been fully utilized and study 96-D-4, State Education Department, Facilities Planning Unit, reported that there are methodologies that could be used to make capital projects more cost effective.

The Law requires the Commissioner of Education to develop a five-year CAPP plan for all public school facilities. This plan must include a statewide capital assets inventory and a report on public school instructional building conditions. The report should include cost estimates for construction of new buildings, additions or reconstruction and repairs, maintenance and energy conservation. In Report 93-S-89, the auditors found that most districts had *not* developed inventories and long-term plans that complied with the Education Law. As a result, SED did not have the information for a statewide inventory and report. In addition, the report found that the consultant contractor hired by SED had not completed 12 of the 29 tasks required under the contract, including helping SED to obtain five-year plan data from the school districts and developing the first five-year report to the Legislature.

Study 96-D-4 reported that there are three proven methodologies which can be used to improve the cost-effectiveness of school building capital projects. These methodologies are:

- Value engineering: this is a formal method of analyzing a project's functions to identify and evaluate alternatives for providing these functions in the most cost-effective manner, without sacrificing quality. According to historical results of using value engineering in construction, the cost reduction usually ranges from 5 percent to 20 percent; it was found that such savings could reduce state aid payments by \$10 to \$41 million a year.
- Life cycle cost analysis: this refers to assessing different alternatives for designing a facility, taking into account the cost of building, operating and maintaining the facility over its entire economic life.
- Standardized plans: this represents a way to reduce design and construction costs. Under this approach buildings could be evaluated statewide for construction, program use and operating cost-effectiveness. The most effective plans could then be widely replicated.



These methodologies need to be considered in both the long-range capital plans and individual project plans to ensure that the limited resources of the school districts and the State are maximized in obtaining adequate school facilities for all children.

Generally for each capital project, school districts contract with an architectural firm to design the project and, based on the design documents, contract with construction firms to build the new buildings, additions or reconstruction and repair work. To ensure that projects are implemented properly and at the best possible price school districts need to use a competitive contracting process that obtains qualified contractors and they also need to ensure that the work is adequately inspected. Three of the Comptroller's recent audits have found problems with contracting practices in New York City and inspection of construction work throughout the State.

In Report 96-N-5, the auditors found that the School Construction Authority (SCA) did not adequately pre-qualify or re-qualify firms before they received contracts and did not enforce its existing controls over the hiring of subcontractors. Also, the SCA did not adhere to its award procedures for 3 of 11 design and construction management contracts reviewed. In addition, the SCA did not consistently evaluate completed work or measure customers satisfaction with completed work. Officials at 66 percent of schools responding to the audit survey believed that excessive maintenance or repairs were required to correct conditions resulting from poor construction.

In Report 93-S-30, State Education Department Oversight of School District Construction Projects, the auditors found shortcomings in oversight. At the building projects visited, there was no evidence that all required inspections of foundations, structures, and plumbing and mechanical systems had been done. At one project visit, district officials pointed out construction deficiencies that should have been identified by proper inspections. Construction supervision was also found to not always be sufficient or adequate. For example, architects generally visited project sites only once every two weeks.

In Report A-11-93, the auditors found poor project management coordination at the School Construction Authority. Also, the School Construction Authority did not have an adequate project data base to account for all projects and to track project progress.

Performance Indicators

Performance indicators are a valuable tool for accountability and management of any program. Currently there is no performance measurement system in place for the school capital program, and having such a measurement system in place would help to timely identify and correct problems; this is especially important if the Bond Act passes, and there is a large infusion of new funds. Two audit reports have been issued on the need for using performance measurements in the capital construction area (95-D-28 and 94-S-24). Although elementary, middle and secondary schools were not covered in these audits, the concepts would apply to all types of capital construction work. The inclusion of facilities information on school building report cards, as planned by the State Education Department, is a positive step taking place in this area.



Summary Descriptions of Audit Reports

Following are summary descriptions of audits and studies from the Office of the State Comptroller on issues related to school facilities. Except as noted (*), full copies of these reports are available at the State Comptroller's Internet homepage (http://www.osc.state.ny.us).

State Education Department:

Facilities Planning Unit (96-D-4) — Generally, construction projects undertaken by school districts are financed in part by State aid. This aid must be approved by SED's Facilities Planning Unit, which also reviews the detailed building plans for projects outside New York City to ensure that the plans comply with the State Building Code. Audit examined the procedures used by the Unit and found that while they did provide assurance that building plans complied with the Building Code, they were not intended to provide assurance that the plans were cost-effective. Several methods were identified that could be used to provide such assurance, including value engineering and life-cycle cost analysis. The audit also evaluated an Executive proposal to transfer to local governments the Unit's existing responsibilities for reviewing school plans and concluded that this proposal would not be cost-effective. The annual costs that would be incurred by local governments in performing these responsibilities (\$3.4 million) would far exceed the annual costs incurred by the Unit (\$700,000).

Oversight of Districts' Programs to Maintain and Preserve School Buildings (93-S-89)* — School districts are required to prepare plans assessing the maintenance, repairs and modernization needed by their buildings. SED's administration of this planning effort outside New York City was examined, and it was found that improvements were needed. Plans developed by the school districts were found to be inadequate, and needed maintenance projects were often deferred. When maintenance is deferred, facilities can be damaged and the eventual cost of repair is increased. Deferred maintenance is encouraged by the State's school aid formula, as capital costs are reimbursed at a high rate and maintenance costs are not.

Oversight of School District Construction Projects (93-S-30)* — School districts may receive state aid for the construction or rehabilitation of facilities. SED is responsible for ensuring that the facilities funded by the aid are constructed in a safe and cost-effective manner. The audit found that the construction projects were not always supervised and inspected as required, and in some cases, new facilities were occupied before a certificate of occupancy was granted. It was also found that some districts received more State aid than they were due. Several improvements in SED procedures were recommended for monitoring and reimbursing school district construction projects.

School District Energy Conservation Activities (96-J-2) — This audit examined the actions taken by SED and the school districts to reduce energy costs. The audit found that most school districts had made some effort toward energy conservation and SED had provided assistance to the districts in their efforts. However, if certain improvements were made, energy costs could be further reduced. For example, SED did not formally monitor energy conservation activities at the school districts, even though it maintains data about the districts that could be used to develop indicators of energy



efficiency. The audit also found that many school districts did not monitor their energy use, had not had energy audits in the prior five years, and did not participate in available energy conservation programs. The audit further noted that school districts may be more likely to make energy saving improvements if SED established a revolving fund to pay for such improvements; the districts could repay the fund from the resulting energy savings. It also noted that certain actions could be taken to better protect the interests of school districts that hire companies to reduce their energy costs.

NYC Board of Education and School Construction Authority:

Improvements Needed in Construction Contracting Practices (96-N-5) -- The School Construction Authority (SCA) is responsible for the design and construction of elementary and secondary public schools in New York City. The procedures used by the SCA to award and monitor construction contracts were examined. To ensure that construction work is performed by competent and reputable contractors, SCA staff are required to investigate contractors' backgrounds and past performance before they are allowed to bid for contracts, and are required to approve any subcontractors before they begin work. However, the audit found that some contractors were awarded contracts, even though their background and past performance were not completely investigated, and many subcontractors began work before they were approved by the Authority. It was also found that proper competitive bidding practices were not always followed and procedures intended to prevent excessive contract payments were not always followed. In addition, when officials at schools where the SCA had supervised work were surveyed, nearly half of the responding officials rated the SCA's performance as less than adequate and two-thirds of the responding officials stated that excessive maintenance or repairs were needed to correct conditions resulting from poor construction. The audit recommended that the SCA improve its contract award and monitoring practices, and establish a system for following up on completed projects.

Division of School Facilities Repairs and Maintenance Program Needs To Be Accelerated To Alleviate the Disrepair in City Schools (A-18-93) — As of July 1993, there was a backlog of 51,000 work order requests from school custodians, including 28,508 which were over one year old. The report found: that NYC Board of Education's tardiness in completing work has contributed to the deterioration of physical conditions in NYC's schools; neglecting to make routine repairs in a timely manner results in the ever increasing need for capital expenditures; and, decreasing the amount of funds available for maintaining schools only increases future costs.

Capital Improvement Projects (A-11-93) — The objective of this review was to determine if Capital Improvement Projects (CIP) submitted to the School Construction Authority (SCA) by the NYC Board of Education were being completed to the Board's satisfaction. A sample was selected of projects submitted by the Board that were either under construction or had been completed by SCA as of September 1992. Projects handled by SCA are contained in the Board's five-year capital plan, which authorized the Board to spend \$4.3 billion, including \$1 billion for the CIPs. As of September 1992, the SCA reported that it had completed 602 projects, and 1,117 were in construction. It was found that there was poor project management coordination at SCA's Office of Project Management. At one school, for example, two sets of window guards were ordered. The



window guards that were used were of inferior quality and improperly installed. The superior window guards, which cost \$40,000 were the wrong size and could not be used. CIPs submitted to SCA were supposed to be entered into the SCA's data base to ensure they were accounted for. It was found that 177 of the 1,027 sampled projects (17 percent) submitted by the Board to SCA in fiscal years 1991 and 1992 could not be located on SCA's data base. It was also found that the Office of Project Management, which is responsible for completion of CIP work, did not have a data base to track project progress, and that the Board had no access to information regarding the status of the projects submitted to SCA.

New York City School Construction Authority and Board of Education Review of Time Frames to Construct New Schools and Modernize Existing Facilities (A-15-92)* — A prior report by the Comptroller's Office, School Construction in New York City: Roadblocks and Remedies (Report No. 1-89), found that the New York City Board of Education took an average of 9.3 years to build a school. In this audit it was found that the average time to construct new schools was 6.5 years, 2.8 years less than the prior average. Auditors also found that many projects will not be completed within the Capital Plan estimated time frames. In addition, projects underway to modernize or rehabilitate existing school buildings will probably take two years longer than constructing new schools.

State Construction Agencies:

Staff Study on State Construction Agencies' Performance Indicators (95-D-28)— The Office of General Services, the Dormitory Authority and the Facilities Development Corporation construct or maintain buildings for State agencies. The auditors conducted a study to determine whether these three agencies would benefit from the use of performance indicators, to measure the extent to which construction and rehabilitation projects are managed effectively. The study concluded that these agencies would benefit significantly from the use of performance indicators, and suggested that the three agencies work together to identify appropriate indicators, develop systems for collecting the data needed, and periodically publish their performance results. (See also report 94-S-24, State University Construction Fund, Performance Indicators.)



Appendix I: Selected Bibliography

Report of the Commission on School Facilities and Maintenance Reform, the final report of the "Levy Commission" (June, 1995).

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Bursting at the Seams, The Citizen's Commission on Planning for Enrollment Growth (January, 1995).

School Decay: A Prescription for Recovery, New York State United Teachers (March, 1994)

School Buildings in Crises, Conference of Big 5 School Districts (May, 1996).

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Voter's Choice: The School Facility Health and Safety Bond Act of 1997, New York City Independent Budget Office (October, 1997).

A Statewide Study of Student Achievement and Behavior and School Building Condition, Earthman, Cash and Van Berkum, paper to the Annual Meeting, Council of Educational Facilities Planners, International, Dallas, 1995.

"The School Environment: A Link to Understanding Stress," Dennis Connors, *Theory into Practice*, vol. XXII, number 1, pp 15-20.

NOTE: See also the audit reports from the Office of the State Comptroller, described in a preceding chapter of this report.



Appendix II: Projected Minor Maintenance Aid

This appendix provides a district-by-district projections for minor maintenance aid to be received next year, under current statutes. This program was added in the 1997-98 budget, but aid payments will not begin until the 1998-99 school year. Minor maintenance aid will provide \$50 million in funding statewide annually in the 1998-99 though 2000-01 school years, and \$80 million in 2001-02; this projection is based on the \$50 million funding level.

The legislation specifies that New York City will receive \$33.3 million from 1998-99 until 2000-01, and \$53 million in 2001-02. For school districts outside New York City, \$16.7 million will be provided annually from 1998-99 until 2000-01, and \$26.7 million in 2001-02. The funds will be apportioned among school districts through a formula based on the relative age of facilities and the long-term enrollment growth trends in each school district.

The minor maintenance aid estimates provided in this appendix should be considered to be a preliminary estimate of the funds that will be available to each school district next year under this program. The estimates are based on the formula now in statute, although some aspects of the calculations may be altered by data updates or rules adopted by the State Education Department. The data employed to calculate minor maintenance aid was obtained from the State Education Department Office of Fiscal Analysis and Services, which also reviewed the projection methodology.

The minor maintenance aid formula is based on an "age of facilities index," a "long-term growth index." and school district enrollment. Each school district's average school building age is computed based on building ages and square footage (i.e., the average age is weighted by the square footage of buildings). This district average age is divided by a state average age (currently calculated to be 41 years) to arrive at an age of facilities index. Although more recent data is available, the long-term growth index is statutorily described as the ratio of 1993-94 enrollment to 1989-90 enrollment (but not less that one). The aid amounts are calculated by multiplying each district's age of facilities index by the long-term growth index by current enrollment. This figure is divided by the statewide figure to determine the proportion of the available funds to go to each school district. Districts receive a minimum of \$2,000 annually (districts with missing data are shown as receiving this amount of aid).

The district-by-district listing which follows is in the school district/county code order normally seen on state aid computer runs. It includes other data of interest, such as enrollment figures and trends, and information on capital expenditures over a ten-year period and school district "operations and maintenance" or O&M spending in 1994-95. The data on school district capital and O&M spending was obtained from the State Education Department's Facilities Planning Unit. Similar data from that office will be presented on school district report cards for the first time this year; its presentation here will allow time for school administrators to react to the data shown for their district and comment on its accuracy and appropriateness for reporting on maintenance issues. Note that there is missing data for some school districts.



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O&M Expense Per Pupil	836	464	728	009	640	.651	689	761	969	809	719	809	473	438	598	*********	588	545	492	403	450	537	760	562	513	547	652	405	638	833	702	661	390	716	725
1994-95 Operations & Maintenance	7,251,365	587,467	3,075,192	1,487,656	1,425,999	3,533,209	3,497,477	165,936	116,888	177,396	3,564,904	779,581	734,380	353,410	271,114	Data Unavailable *******	278,211	186,555	244,353	329,440	145,947	704,424	426,623	930,542	555,797	1,220,880	4,132,190	510,251	1,487,248	1,674,546	1,831,925	540,136	840,538	3,600,078	2,112,577
Capital Per Pupil (93-94 Enr.)	5,280	3,881	5,392	2,965	5,972	3,656	2,551	5,922	616	1,507	7,529	10,008	3,717	13,690	12,517	****** Data Ur	4,458	10,612	7,589	8,774	3,435	14,283	12,018	3,925	3,944	5,364	2,985	10,111	1,047	4,627	2,333	12,850	6,912	1,941	1,947
10-Year Capital Spending (85-86 to 95-96)	45,785,848	4,913,000	22,776,053	7,346,287	13,305,030	19,836,568	12,939,798	1,290,900	103,500	440,000	37,311,625	12,829,873	5,776,648	11,048,089	5,670,000	*****	2,108,692	3,650,450	3,771,834	7,177,400	1,112,830	18,724,747	6,742,185	6,499,000	4,275,000	11,973,041	18,921,936	12,749,618	2,440,786	9,299,874	6,084,314	10,498,064	14,902,090	9,757,382	5,672,219
Minor Maintenance Aid	\$123,984	\$13,647	\$54,087	\$18,473	\$19,138	\$44,102	\$46,099	\$2,496	\$2,829	\$4,493	\$45,599	\$15,810	\$19,804	\$9,819	\$5,658	\$10,651	\$8,820	\$4,161	\$5,658	\$12,648	\$3,162	\$19,804	\$6,823	\$4,856	\$15,311	\$15,644	\$76,554	\$14,812	\$18,473	\$21,968	\$18,972	\$8,987	\$23,798	\$69,731	\$28,624
t Growth 1989-90 to 93-94	8.0%	10.0%	10.3%	3.5%	-2.3%	3.8%	9.5%	14.7%	-17.2%	13.6%	12.2%	7.8%	18.1%	8.6%	2.0%	4.6%	6.5%	-5.5%	6 .9%	5.8%	2.2%	31.1%	-10.0%	-6.9%	1.8%	1.8%	5.8%	13.2%	8.2%	5.2%	4.7%	-3.8%	10.8%	4.8%	%6.9
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	22.6%	8.9%	20.0%	3.3%	1.7%	9.4%	11.2%	27.4%	-10.3%	8.9%	21.5%	14.5%	17.9%	2.0%	3.8%	10.8%	13.5%	-7.4%	-7.1%	1.0%	-2.5%	30.8%	-10.6%	-4.7%	-0.2%	-2.8%	4.3%	11.7%	6.2%	%9 .9	5.4%	-4.5%	16.1%	-0.5%	5.5%
1996-97 Enrollment	9,751	1,254	4,593	2,473	2,318	5,716	5,165	242	182	280	5,367	1,361	1,552	758	461	821	504	337	432	781	309	1,308	557	1,696	1,063	2,131	6,245	1,244	2,288	2,036	2,625	811	2,260	4,770	2,875
Average Age of Buildings	53.7	45.3	49.1	33.3	38.1	34.2	37.6	41.0	8.69	64.0	34.8	49.5	49.8	55.0	55.0	57.2	75.3	56.4	56.0	70.0	45.0	53.2	56.0	13.2	65.4	33.3	53.2	48.6	34.3	47.3	31.7	51.2	43.8	64.2	42.7
School District	ALBANY COUNTY: 0100 ALBANY	BERNE KNOX	BETHLEHEM	RAVENA COEYMAN	COHOES	SOUTH COLONIE	NORTH COLONIE	MENANDS	MAPLEWOOD	GREEN ISLAND	GUILDERLAND	VOORHEESVILLE	1200 WATERVLIET ALLEGANY COUNTY:	ALFRED ALMOND	ANDOVER	GENESEE VALLEY	BELFAST	CANASERAGA	FRIENDSHIP	FILLMORE	WHITESVILLE	CUBA-RUSHFORD	SCIO	WELLSVILLE	2902 BOLIVAR-RICHBG BROOME COUNTY:	CHENANGO FORKS	BINGHAMTON	HARPURSVILLE	SUSQUEHANNA VA	CHENANGO VALLE	MAINE ENDWELL	DEPOSIT	WHITNEY POINT	UNION-ENDICOTT	JOHNSON CITY
County/ Code	ALBAN 010100	010201	010306	010402	010500	010601	010605	010615	010622	010701	010802	011003	011200 ALLEG	020101	020601	020702	020801	021102	021601	022001	022101	022302	022401	022601	022902 BROOI	030101	030200	030501	030601	030701	031101	031301	031401	031501	031502



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O&M Expense Per Pupil	637	000	666	578	642	648	604	412	398	472	561	617	561	478	299	378	458	268	501	450	473	475	633	101	301	/89	413	***	269	532	658	753	208	544	869	511	482	
1994-95 Operations & Maintenance	076 787 6	1,101,1	C80, 182, 1	255,103	1,034,944	461,173	578,531	238,373	191,007	415,709	1,576,767	973,105	734,864	540,704	918,748	1,304,951	2,574,983	595,709	685,425	562,717	631,439	651,199	770,649	044 450	1,044,130	727,339	625,562	Data Unavailable *******	490,849	324,391	1,576,725	666,035	766,091	768,014	491,381	469,547	2,814,799	
Capital Per Pupil (93-94 Enr.)	2 304	1,00,1	0.14,4	1,360	213	4,995	6,350	3,648	2,673	8,440	5,986	1,905	2,871	4,509	9,532	7,553	7,186	6.330	3,657	2,915	680'6	6,897	1,262	0	104,7	2,979	1,148	****** Data Ur	7,665	1,451	3,634	6,792	8,604	4,469	1,845	7,165	1,955	
10-Year Capital Spending (85-86 to 95-96)	0 804 601	9,031,061	9,77,410	599,959	343,219	3,556,779	6,083,341	2,108,500	1,282,835	7,435,693	16,821,142	3,006,000	3,758,744	5,099,730	14,632,252	26,087,214	40.366.290	6,640,440	5,003,294	3,643,206	12,134,100	13,568,630	1,536,431	000	4,456,000	3,155,000	1,737,739	****	6,615,220	885,000	8,703,624	6,011,000	12,975,000	6,314,573	1,298,575	6,584,888	11,408,765	
Minor Maintenance Aid	¢34 616	010,400	\$21,968	\$6,324	\$21,801	\$5,991	\$13,314	\$7,988	\$8,487	\$7,822	\$29,789	\$14,812	\$13,813	\$12,149	\$9,652	\$27,959	\$45.267	\$13,813	\$13,979	\$10,651	\$13,979	\$11,317	\$13,314	0.00	\$18,972 5.5.5.5.5	\$10,651	\$15,477	\$15,144	\$6,990	\$6,823	\$25,795	\$6,158	\$19,638	\$10,152	\$10,318	\$14,479	\$64,572	
t Growth 1989-90 to 93-94	, 60 0	0.0%	%0.6 6.0%	-7.7%	1.9%	8.0%	9.7%	0.7%	8.4%	6.3%	6.1%	-5.2%	6 .9%	1.2%	-4.0%	4.4%	3.1%	5.5%	10.2%	10.1%	4.4%	5.1%	5.7%	,	%Z.L	8.5%	10.6%	2.7%	5.4%	-0.3%	-0.5%	0.7%	7.8%	14.1%	10.0%	9.3%	-0.5%	
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	76 76	0.7%	4.0%	4.2%	3.7%	13.8%	19.7%	6.8%	14.7%	2.4%	1.9%	-9.1%	9.6%	-6.2%	-4.6%	10.9%	-5.0%	12.2%	10.4%	13.8%	5.1%	1.6%	4.3%		6.1%	12.5%	5.7%	3.0%	14.0%	-7.0%	-0.5%	1.7%	8.6	22.9%	10.6%	11.4%	-1.4%	
1996-97 Forollment	7007	4,297	2,116	498	1,640	750	1,045	613	508	849	2,698	1,514	1,343	1,049	1,525	3,668	5 176	1 115	1,370	1.292	1.344	1,325	1,201		1,883	1,098	1,447	1,084	934	569	2,393	894	1,536	1,522	708	937	5,782	
Average Age of Buildings	2 2	7.45	43.8	58.0	59.8	34.0	53.4	0.09	71.0	40.0	47.9	45.2	44.0	52.6	29.1	33.6	0.05	53.8	42.5	34.3	45.9	37.5	48.0	!	45.6	40.9	44.6	62.7	32.3	54.7	49.7	31.1	54.4	27.0	60.4	65.0	51.3	
School Dietrict		VESTAL	1701 WINDSOR CATTARAGAUGUS COUNTY:	WEST VALLEY	ALLEGANY-LIMES	ELLICOTTVILLE	FRANKLINVILLE	HINSDALE	LITTLE VALLEY	CATTARAUGUS	OLEAN	GOWANDA	PORTVILLE	RANDOLPH	SALAMANCA	YORKSHRE-PIONE	GA COUNTY:	WEEDSPORT	CATO MEBIDIAN	SOLITHEBN CAYUG	PORT BYRON	MORAVIA	UNION SPRINGS	CHAUTAUQUA COUNTY:	SOUTHWESTERN	FREWSBURG	CASSADAGA VALL	CHAUTAUQUA	PINE VALLEY	CLYMER	DUNKIRK	BEMUS POINT	FALCONER	SILVER CREEK	FORESTVILLE	PANAMA	JAMESTOWN	
County/	900	13160	031701 CATT	040204	040302	040901	041101	041401	041801	042301	042400	042801	042901	043001	043200	043501	CAYUGA	050100	050401	05070	051101	051301	051901	CHAD	060201	060301	060401	060503	060601	060701	008090	061001	061101	061501	061503	061601	061700	

O&M Expense Per Pupil	583	526 461	545	564	616	534	267	527	262	***	584	674	456	553	0	514	579	537	550	422	654	575	798	561	902	0	657	828	570	685	640
1994-95 Operations & Ex Maintenance Po	1,189,092	275,521 263 316	614,292	4,764,302	3,025,535	619,813	455,571	631,627	875,225	Data Unavailable **********	1,477,780	335,862	513,477	945,754	0	1,151,568	898,983	316,363	698,763	1,287,342	1,525,389	1,061,641	1,364,542	418,876	1,094,267	0	1,618,424	542,378	423,245	2.065.036	440,214
Capital Per Pupil (93-94 Enr.)	2,179	1,867	9,451	3,649	2,786	9,243	7,721	9,073	7,140	****** Data Una	086'9	11,613	5,395	10,045	2,744	3,861	7,592	4,792	2,461	1,925	4,132	12,182	1,225	806	4,865	19,567	6,832	3,101	12.143	6,207	4,952
10-Year Capital Spending (85-86 to 95-96)	4,442,687 4,800,963	978,376	10,651,351	30,819,273	13,686,412	10,731,700	6,200,000	10,869,786	10,459,677	*****	17,652,166	5,783,220	996'620'9	17,186,768	4,568,187	8,656,569	11,782,257	2,822,595	3,127,614	5,878,144	9,635,000	22,487,384	2,093,207	601,500	7,540,850	49,111,957	16,834,427	2,031,425	9.010.210	18,702,313	3,406,646
Minor Maintenance Aid	\$15,144	\$7,156 49,819	\$9,652	\$80,049	\$45,433	\$8,654	\$14,812	\$14,312	\$11,816	\$12,149	\$16,809	\$6,657	\$6,823	\$12,981	\$9,819	\$18,306	\$16,143	\$3,828	\$10,984	\$18,639	\$15,976	\$16,642	\$22,800	\$13,979	\$15,810	\$21,801	\$25,962	\$6,657	\$9.652	\$25,296	\$7,988
t Growth 1989-90 to 93-94	-2.7%	2.1% 0.0%	2.2%	5.3%	2.1%	6.7%	3.3%	6.3%	4.4%	-1.3%	%9:0	-1.8%	2.0%	6.5%	10.1%	9.5%	3.3%	8.1%	49. 2	0.5%	5.4%	9.4%	4.5%	9.5%	3.2%	5.5%	-0.4%	3.6%	4.5%	-0.5%	2.5%
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	0.7%	-6.2% -4.3%	-5.5%	3.6%	-4.9%	6.4%	5.4%	1.8%	4.2%	1.4%	-0.6%	0.8%	-3.2%	13.0%	5.9%	4.1%	%6 :9	12.8%	5.4%	-22.7%	-1.0%	13.3%	14.1%	22.3%	2.8%	1.8%	-2.0%	%9′.2	2.3%	-3.5%	3.1%
1996-97 Enrollment	2,109	481 531	1,042	8,311	4,575	1,158	819	1,147	1,462	1,063	2,498	511	1,070	1,815	1,601	2,131	1,607	615	1,245	2,347	2,189	1,912	1,865	833	1,544	2,421	2,425	089	726	2,922	692
Average Age of Buildings	32.9 56.0	66.7 82.1	42.0	42.1	44.7	32.4	80.9	53.8	35.5	52.6	30.8	60.3	29.0	30.8	25.8	36.0	44.7	26.5	37.5	36.2	31.8	36.7	53.8	70.6	45.6	39.2	49.1	43.8	58.1	39.9	51.6
// School District	FREDONIA BROCTON	KIPLEY	29901 WESTFIELD CHEMING COLINTY:	ELMIRA	HORSEHEADS	70902 ELMIRA HEIGHTS CHENANGO COUNTY:	AFTON	BAINBRIDGE GUI	GREENE	UNADILLA	NORWICH	GRGETWN-SO OTS	OXFORD	SHERBURNE EARL ON COUNTY:	AUSABLE VALLEY	BEEKMANTOWN	NORTHEASTERN	CHAZY	NORTHRN ADIRON	PERU	PLATTSBURGH	1402 SARANAC COLUMBIA COUNTY:	COPAKE-TACONIC	GERMANTOWN	CHATHAM	HUDSON	KINDERHOOK	NEW LEBANON		CORTLAND	MCGRAW
County/ Code	062201	062401	062901 CHEM	009020	070901	070902 CHEN	080101	080201	080601	081003	081200	081401	081501	082001 CLINTON	090201	090301	090501	090601	090901	091101	091200	091402 COLUI	100501	100902	101001	101300	101401	101601 CORTI	110101	110200	110304



1994-95 Operations & Maintenance	1,511,247 418,678	133,990	327,117	187,199	705,939	223,016	531,900	255,141	238,962	871,063	354,215	217,517	782,000		1,646,591	741,048	2,483,981	624,267	885,176	732,267	2,222,785	5,141,496	1,307,528	1,036,104	849,778	6,386,953	726,408	1,397,579	2,708,235	8,505,337	2,904,159	1,501,177	37,076,311	1,546,313	1,965,896
Capital Per Pupil (93-94 Enr.)	2,560 9,991	169	3,340	6,713	12,375	7,488	1,369	450	21,059	819	14,957	6,192	5,491		10,066	13,771	2,100	1,679	6,993	1,447	3,172	2,154	3,442	7,247	4,282	2,697	4,255	2,416	6,244	3,867	2,975	2,235	1,865	7,140	5,525
10-Year Capital Spending (85-86 to 95-96)	6,778,102 10,310,703	30,000	1,165,680	3,121,400	16,619,915	3,084,900	917,250	260,000	8,866,000	1,307,498	7,628,199	2,879,185	8,054,609		29,454,163	22,639,649	9,012,955	1,821,555	7,930,469	2,213,600	12,321,829	16,915,449	5,104,361	14,928,142	5,253,480	29,721,184	4,276,229	4,662,082	17,383,983	39,577,528	11,626,158	4,420,672	85,960,446	15,273,224	13,227,349
Minor Maintenance Aid	\$26,295 \$14,312	\$2,163	\$4,327	\$5,825	\$15,311	\$7,156	\$7,655	\$6,657	\$4,660	\$11,982	\$6,657	\$5,325	\$13,147		\$37,112	\$22,800	\$42,271	\$10,651	\$13,647	\$13,813	\$31,786	\$81,546	\$10,984	\$18,972	\$11,150	\$75,722	\$9,153	\$23,465	\$33,617	\$68,233	\$29,124	\$23,133	\$650,042	\$16,476	\$19,971
t Growth 1989-90 to 93-94	4.3% 16.3%	-2.2%	-4.4%	-0.4%	8.5%	24.8%	-1.8%	%9 :9	-4.1%	2.5%	%9 :0	7.9%	-0.4%		11.3%	15.8%	6.8%	1.3%	18.0%	12.7%	5.7%	9.0%	2.3%	13.2%	5.3%	%6:0	16.1%	8.4%	6.1%	13.5%	1.2%	11.1%	3.1%	6.5%	-0.2%
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	4.3% 9.2%	-2.8%	-2.5%	3.4%	6.1%	13.3%	-5.4%	-2.2%	-8.2%	-2.2%	4.5%	-3.7%	-9.2%		15.7%	20.6%	12.6%	-1.4%	31.4%	10.2%	10.3%	17.1%	17.0%	20.9%	7.0%	3.7%	26.8%	11.9%	13.9%	17.8%	5.1%	10.6%	3.2%	15.3%	2.0%
1996-97 Enrollment	2,647 969	176	356	483	1,313	374	645	530	403	1,523	530	415	1,338		3,041	1,713	4,524	1,056	1,263	1,496	4,051	8,435	1,695	2,200	1,247	11,328	1,098	1.993	2.990	10,618	4,056	1,968	46,147	2,316	2,521
Average Age of Buildings	43.9	54.5	55.0	26.0	49.2	70.3	54.0	54.3	52.8	35.5	57.6	54.0	45.3		50.4	53.0	40.3	45.5	42.0	37.6	34.2	40.8	29.0	34.9	38.9	30.5	33.3	49.8	48.8	26.0	32.6	48.6	62.8	30.7	36.4
School District	0701 HOMER 0901 MARATHON	ANDES	DOWNSVILLE	CHARLOTTE VALL	DELHI	FRANKLIN	HANCOCK	MARGARETVILLE	ROXBURY	SIDNEY	STAMFORD	S. KORTRIGHT	WALTON	DUTCHESS COUNTY:	BEACON	DOVER	HYDE PARK	NORTHEAST	PAWLING	PINE PLAINS	POUGHKEEPSIE	ARLINGTON	SPACKENKILL	RED HOOK	RHINEBECK	WAPPINGERS	MILLBROOK	ALDEN	AMHERST	WILLIAMSVILLE	SWEET HOME	EAST AURORA	BUFFALO	CHEEKTOWAGA	MARYVALE
County/ Code	110701 110901 DEL AM	120102	120301	120401	120501	120701	120906	121401	121502	121601	121701	121702	121901	DUTCH	130200	130502	130801	131101	131201	131301	131500	131601	131602	131701	131801	132101	132201 FRIF C	140101	140201	140203	140207	140301	140600	140701	140702

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Per Pupil Expense O&M

937 403 526 541 794 441 441 568 568 695 695 533

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563 451 579 575 781 479 572 655 682 693 693 579



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O&M Expense Per Pupil	701	824	693	561	617	402	647	684	782	672	510	714	693	476	589	650	721	867	605	641	472	832	1,440	638	2,566	521	563	827	566	O	379	616	727	664	556
1994-95 Operations & Maintenance	1,026,240	1,003,348	2,503,093	1,378,467	1,010,530	1,822,937	2,312,864	2,161,909	3,089,010	3,408,170	724,016	1,725,053	3,293,039	753,013	448,987	3,141,100	1,881,236	7,786,058	4,717,529	252,743	215,234	134,027	226,059	562,790	161,638	431,199	163,937	889,493	162,349	0	429,900	377,999	1,149,402	1,213,050	1,607,683
Capital Per Pupil (93-94 Enr.)	3,698	16,091	4,332	2,463	2,322	4,280	3,800	3,189	2,606	4,821	6,679	286	2,699	7,251	2,580	4,475	2,881	1,231	3,721	6,290	6,338	615	25,258	448	20,518	1,837	1,622	2,943	999'8	1,145	2,452	7,256	4,811	1,378	1,002
10-Year Capital Spending (85-86 to 95-96)	5,414,305	19,582,630	15,643,128	6,052,229	3,805,140	10,999,322	13,583,788	10,084,910	10,288,722	24,451,056	13,734,727	2,384,000	12,833,148	11,464,006	1,965,584	21,629,058	7,522,907	11,050,982	29,030,832	2,478,154	2,890,000	000'66	3,965,505	394,800	1,292,611	1,521,365	471,900	3,163,234	2,487,000	434,925	2,781,000	4,455,193	7,605,479	2,518,227	2,896,652
Minor Maintenance Aid	\$19,471	\$16,143	\$36,446	\$21,136	\$14,978	\$23,965	\$32,785	\$26,295	\$37,445	\$40,773	\$13,314	\$22,800	\$61,243	\$21,302	\$5,825	\$46,432	\$28,125	\$99,187	\$55,751	\$5,991	\$4,493	\$2,496	\$2,163	\$4,993	\$2,000	\$13,314	\$3,828	\$11,483	\$3,661	\$6,324	\$13,314	\$6,657	\$13,314	\$18,140	\$28,957
t Growth 1989-90 to 93-94	7.9%	4 2%	12.1%	10.2%	4.2%	2.4%	3.5%	10.0%	0.9%	6.5%	4.7%	%9 :0	17.9%	6.6%	3.5%	11.7%	0.9%	%9:9	-1.2%	-5.3%	11.5%	-8.0%	-4.8%	-5.2%	-13.7%	8.4%	5.4%	-0.9%	-1.4%	7.6%	14.1%	8.1%	1.4%	5.7%	8.8%
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	15.5%	20 1%	24.7%	10.3%	18.2%	12.5%	% 2.9	12.3%	5.1%	15.6%	5.8%	-2.7%	29.4%	11.3%	5.2%	21.3%	3.1%	9.7%	-1.1%	-4.3%	%8 .9	15.4%	%9 :0	-7.5%	-5.5%	16.2%	2.5%	2.8%	-4.1%	24.4%	17.3%	18.8%	-8.4%	2.1%	4.2%
1996-97 Enrollment	1.568	1,403	4.015	2,459	1,860	2,825	3,696	3,228	4,111	5,506	1,434	2,335	5,217	1,600	774	5,246	2,667	9,246	7,810	398	437	202	166	860	69	888	282	1,115	279	439	1,166	675	1,428	1,765	2,769
Average Age of Buildings	52.7	50.8	37.2	35.8	35.4	38.1	39.5	34.1	41.5	32.0	40.5	44.5	45.8	55.6	33.3	36.5	48.0	46.3	32.8	0.69	43.0	57.0	58.0	27.0	46.0	63.7	29.0	47.6	61.0	8.09	46.1	42.0	42.4	44.8	44.1
School District	CLEVELAND HILL	SLOAN	CLARENCE	SPRINGVILLE-GR	EDEN	IROQUOIS	EVANS-BRANT	GRAND ISLAND	HAMBURG	FRONTIER	HOLLAND	LACKAWANNA	LANCASTER	AKBON	NORTH COLLINS	ORCHARD PARK	TONAWANDA	KENMORE	WEST SENECA	CROWN POINT	ELIZABETHTOWN	KEENE	MINERVA	MORIAH	NEWCOMB	LAKE PLACID	SCHROON LAKE	TICONDEROGA	WESTPORT	WILLSBORO	TUPPER LAKE	CHATEAUGAY	SALMON RIVER	SARANAC LAKE	MALONE
County/ Code	140703	140709	140801	141101	141201	141301	141401	141501	141601	141604	141701	141800	141901	142101	142201	142301	142500	142601	142801 ESSEX	150203	150301	150601	150801	150901	151001	151102	151401	151501	151601	151701 FRANK	160101	160801	161201	161401	161501



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O&M Expense Per Pupil	202	728	893	257	637	479	263	479	562	548	899	516	0	464	552	511	282	409	538	533	498	712	651	1,058	1,140	1,121	807	483	527	329	559	531	699
1994-95 Operations & Maintenance	487,685	284,032	188,331	1,941,233	1,451,478	582,695	337,510	262,936	984,220	593,310	1,970,581	676,636	0	691,991	677,238	528,879	850,222	617,690	924,582	875,103	639,226	365,182	338,933	235,883	127,661	133,410	168,667	504,660	703,405	732,488	583,107	695,143	955,343
Capital Per Pupil (93-94 Enr.)	5,590	2,854	20,528	9,216	5,382	6,125	3,903	12,596	16,635	3,509	3,216	6,206	4,501	7,713	13,132	2,407	5,248	8,979	1,720	4,849	3,688	4,545	1,604	2,852	1,514	2,578	2,017	6,208	810	3,037	17,891	8,029	14,462
10-Year Capital Spending (85-86 to 95-96)	5,371,590	1,113,000	4,331,500	32,099,546	12,270,413	7,448,363	2,341,950	6,915,000	29,127,928	3,796,810	9,487,422	8,136,500	2,790,590	11,507,650	16,113,355	2,493,634	7,630,129	13,567,956	2,952,574	7,961,671	4,731,397	2,331,750	835,802	636,000	169,591	306,730	421,490	6,487,500	1,082,000	6,189,000	18,678,554	10,518,150	20,651,340
Minor Maintenance Aid	\$9,652	\$5,825	\$2,000	\$36,446	\$18,972	\$12,814	\$7,323	\$4,660	\$26,461	\$13,147	\$27,959	\$10,984	\$7,822	\$14,812	\$9,320	\$11,982	\$16,809	\$16,309	\$20,636	\$13,813	\$11,649	\$8,321	\$6,990	\$3,328	\$2,000	\$2,000	\$2,000	\$7,489	\$14,645	\$14,312	\$14,978	\$8,654	\$14,645
rt Growth 1989-90 to 93-94	4.5%	-4.9%	5.5%	-0.4%	4.6%	5.8%	-6.3%	1.1%	6.5%	13.1%	4.4%	5.1%	7.1%	4.4%	0.8%	6.4%	20.0%	11.0%	%6 :0-	8.7%	4.8%	10.8%	6.1%	5.7%	-21.1%	-3.3%	-8.7%	6.1%	80.6	-2.4%	-10.1%	14.6%	-0.8%
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	6.7%	-1.7%	-5.0%	-2.2%	1.2%	8.1%	-10.2%	-2.6%	11.9%	14.9%	2.2%	14.1%	2.6%	6.2%	3.0%	8.4%	27.0%	25.0%	-2.0%	7.1%	13.1%	26.3%	5.3%	3.3%	-22.5%	-4.1%	-17.0%	7.0%	5.1%	-5.2%	-12.2%	27.6%	-7.2%
1996-97 Enrollment	982	403	190	3,418	2,207	1,242	575	529	1,840	1,100	2,889	1,423	594	1,518	1,253	1,056	1,539	1,701	1,699	1,617	1,384	585	517	218	110	118	190	1,054	1,288	1,979	1,019	1,458	1,335
Average Age of Buildings	42.9	0.79	3.0	49.0	37.9	45.1	58.4	40.5	62.1	48.8	42.7	33.6	56.0	43.1	34.2	48.7	41.9	39.8	55.7	36.1	37.0	59.0	28.0	65.0	63.9	0.69	31.0	31.0	47.9	33.1	67.3	23.8	50.4
School District	BRUSHTON MOIRA	ST REGIS FALLS	WHEELERVILLE	GLOVERSVILLE	NMOTSHOL	MAYFIELD	NORTHVILLE	OPPENHEIM EPHR	1102 BROADALBIN-PER GENESSEE COUNTY:	ALEXANDER	BATAVIA	BYRON BERGEN	ELBA	LE ROY	OAKFIELD ALABA	PAVILION			CATSKILL	COXSACKIE ATHE	GREENVILLE	HUNTER TANNERS	2		LAKE PLEASANT	LONG LAKE	0901 WELLS HERKIMER COUNTY:	WEST CANADA VA	FRANKFORT-SCHU	ILION	MOHAWK	HERKIMER	LITTLE FALLS
County/ Code	161601	161801 FUI TON	170301	170500	170600	170801	170901	171001	171102 GENE	180202	180300	180701	180901	181001	181101	181201	181302 GREENE	190301	190401	190501	190701	190901	191401 HAMIL	200401	200601	200701	200901 HFRKI	210302	210402	210501	210502	210601	210800

tM nse upil	414 524	752 956	642	537	424	541	485	582	495	495	471	585	613	639	401	209	508	999	503	i	268	440	651	493	584	438	648	526	633	569	443	545	519
O&M Expense Per Pupil																																	
1994-95 Operations & Maintenance	509,672	377,571 377,571	1,053,449	1,125,497	284,298	2,027,124	832,059	759,849	298,777	269,896	186,021	301,754	3,006,658	2,086,157	265,701	299,938	813,176	994,079	631,660		892,455	530,833	674,237	1,067,884	401,750	893,051	728,797	578,491	170,341	1,079,339	250,383	559,277	436,585
Capital Per Pupil (93-94 Enr.)	6,564 3,536	2,518	9,504	9,474	1,575	9,937	8,858	4,512	18,412	7,213	4,038	9,466	5,755	9,257	2,156	538	1,854	13,519	1,592	•	6,206	873	5,001	316	6,427	1,538	4,223	7,771	12,191	7,927	13,809	6,842	3,087
10-Year Capital Spending (85-86 to 95-96)	8,079,669 2,694,681	712,500	15,587,112	19,848,949	1,056,663	37,254,622	15,200,000	5,888,567	11,120,650	3,931,064	1,595,000	4,884,296	28,207,389	30,205,117	1,429,595	265,903	2,970,598	20,197,554	2,000,000	1	7,211,713	1,052,589	5,181,424	685,000	4,422,000	3,138,373	4,746,899	8,547,690	3,279,407	15,030,000	7,802,028	7,020,000	2,599,000
Minor Maintenance Aid	\$10,485 \$10,152	\$3,994 \$7.156	\$7,323	\$20,470	\$9,819	\$24,298	\$14,645	\$12,814	\$4,327	\$7,489	\$5,658	\$7,822	\$52,589	\$25,962	\$8,987	\$3,994	\$24,131	\$10,485	\$11,150	•	\$11,982	\$11,649	\$4,493	\$20,470	\$5,825	\$19,638	\$16,309	\$15,144	\$3,661	\$23,965	\$6,990	\$11,150	\$7,822
nt Growth 1989-90 to 93-94	2.6%	4.8% 11.9%	7.9%	5.4%	-4.7%	22.1%	0.5%	9.3%	4.1%	-3.4%	5.9%	9.0%	8.8%	-2.5%	13.5%	-8.7%	4.1%	0.3%	5.4%	•	9.3%	4.0%	-2.3%	13.4%	2.4%	9.5%	3.3%	7.4%	-7.2%	10.7%	-3.9%	9.4%	11.2%
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	-2.6% 4.5%	21.5% 21.5%	8.6%	9.3%	2.4%	21.1%	0.8%	14.5%	4.3%	-7.1%	16.9%	~9.0-	9.9	-5.8%	7.0%	-7.9%	-1.2%	-2.9%	2.0%		12.6%	7.1%	-2.7%	18.3%	1.0%	2.9%	2.8%	13.2%	-4.5%	6.6	-3.6%	19.4%	16.1%
1996-97 Enrollment	1,169	2/4 429	1,670	2,173	721	3,717	1,725	1,367	909	524	436	484	4,804	3,153	625	498	1,521	1,446	1,216		1,197	1,242	1,031	2,259	629	1,972	1,118	1,159	277	1,881	292	1,120	879
Average Age of Buildings	40.0 59.0	65.0 68.1	18.6	41.2	62.6	24.5	38.7	39.6	31.9	0.99	57.0	70.0	46.2	37.8	58.0	37.0	70.0	33.1	40.0		42.0	41.5	20.0	36.8	39.0	41.9	64.6	56.0	62.0	53.1	56.7	41.8	36.6
// School District	DOLGEVILLE POLAND	VAN HORNSVILLE TOWN OF WEBB	2001 BRIDGEWATER-W JEFFERSON COUNTY:	S. JEFFERSON	ALEXANDRIA	INDIAN RIVER	GENERAL BROWN	THOUSAND ISLAN	BELLEVILLE-HEN	SACKETS HARBOR	LYME	LA FARGEVILLE	WATERTOWN	CARTHAGE S COUNTY:	COPENHAGEN	HARRISVILLE	LOWVILLE	SOUTH LEWIS	BEAVER RIVER	LIVINGS I ON COUNTY:	AVON	CALEDONIA MUMF	GENESEO	LIVONIA	MOUNT MORRIS	DANSVILLE	DALTON-NUNDA	1701 YORK MADISON COUNTY:	BROOKFIELD	CAZENOVIA	DE RUYTER	MORRISVILLE EA	HAMILTON
County/ Code	211103	211901	212001 JEFFE	220101	220202	220301	220401	220701	220909	221001	221301	221401	222000	222201 LEWIS	230201	230301	230901	231101	231301	CIVING	240101	240201	240401	240801	240901	241001	241101	241701 MADIS	250109	250201	250301	250401	250701



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O&M Expense Per Pupil	495	458	548	513	615	935	609	529	664	669	725	528	222	734	208	778	688	442	618	658	209	615	837	625	733	448	555	099		1,192	0	1,101	729	821	944	869
1994-95 Operations & Maintenance	817,918	252,875	1,443,899	297,421	1,700,436	2,833,882	3,117,907	7,601,937	2,002,695	2,684,704	1,584,536	2,094,003	2,467,359	3,392,160	3,473,378	1,029,421	3,544,762	1,898,422	21,447,112	3,695,191	2,872,211	4,455,871	906,533	2,391,916	837,592	802,515	603'609	398,244	1	3,553,546	0	5,312,298	5,489,725	1,702,766	6,279,241	2,013,716
Capital Per Pupil (93-94 Enr.)	3,955	3,114	1,613	17,739	10,628	9,954	3,050	4,692	5,380	4,656	13,171	3,380	3,443	6,743	2,878	16,734	3,101	6,215	6,236	4,374	6,549	4,037	3,819	9,321	2,340	4,450	3,639	6,725		3,899	3,836	2,120	1,811	4,592	4,610	3,346
10-Year Capital Spending (85-86 to 95-96)	6,541,123	1,719,159	4,247,300	10,288,500	29,376,700	30,171,812	15,624,451	63,853,713	16,227,296	17,889,948	28,792,891	13,413,539	14,715,105	31,163,897	19,665,293	22,155,179	15,981,865	26,698,249	216,447,571	24,580,575	30,964,728	29,241,174	4,136,430	35,682,097	2,672,601	7,969,158	3,958,882	4,055,384		11,618,758	21,034,978	10,232,414	13,632,300	9,192,816	30,657,010	7,752,210
Minor Maintenance Aid	\$16,476	\$7,323	\$23,632	\$8,654	\$29,457	\$38,610	\$49,427	\$94,195	\$36,779	\$48,595	\$26,627	\$31,454	\$34,616	\$41,772	\$46,432	\$6,990	\$39,775	\$42,437	\$451,335	\$46,099	\$29,789	\$65,570	\$11,816	\$25,629	\$14,146	\$14,645	\$11,483	\$7,655		\$39,941	\$69,897	\$56,084	\$69,564	\$22,800	\$4,660	\$19,471
t Growth 1989-90 to 93-94	-5.3%	-2.0%	2.3%	3.9%	7.7%	9.5%	10.5%	12.6%	20.3%	14.8%	12.3%	12.3%	18.0%	15.2%	3.7%	16.4%	5.4%	18.2%	10.2%	9.7%	9.4%	16.5%	17.8%	-1.1%	4.2%	8.8%	-0.4%	2.0%		7.2%	4.4%	7.0%	5.9%	3.7%	2.5%	-2.9%
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	-5.0%	-3.7%	5.9%	4.5%	8.3%	19.1%	15.7%	18.3%	30.4%	17.5%	23.1%	18.8%	24.6%	23.3%	7.7%	15.5%	9.3%	28.4%	17.0%	15.1%	10.1%	27.1%	17.2%	%6 :9-	9.5%	4.1%	-10.9%	3.0%		8.1%	19.1%	18.3%	9.1%	13.0%	10.1%	2.7%
1996-97 Enrollment	1,660	545	2,725	583	2,779	3.296	5,363	14,299	3,269	3,935	2,396	4,197	4,512	4,945	7,094	1,313	5,346	4,664	36,860	5,896	4,760	7,898	1,077	3,602	1,200	1,713	973	609		3,005	6,252	5,336	7,759	2,182	7,145	2,450
Average Age of Buildings	45.4	61.5	38.9	0.99	45.1	49.2	38.4	26.9	43.0	49.5	45.6	30.7	29.9	33.7	29.0	20.8	32.5	35.4	51.1	32.7	26.3	32.8	42.9	32.7	52.2	36.0	53.9	56.5		57.0	49.2	45.1	38.9	46.5	2.9	36.5
School District	CANASTOTA	MADISON	ONEIDA CITY	STOCKBRIDGE VA			GATES CHILI	GREECE	E. IRONDEQUOIT	W. IRONDEQUOIT	HONEOYE FALLS	SPENCERPORT	HILTON	PENFIELD	FAIRPORT	EAST ROCHESTER	PITTSFORD	CHURCHVILLE CH	ROCHESTER	RUSH HENRIETTA	BROCKPORT	WEBSTER	2001 WHEATLAND CHIL MONTGOMERY COUNTY:	AMSTERDAM	CANAJOHARIE	FONDA FULTONVI	FORT PLAIN	ST JOHNSVILLE		GLEN COVE	HEMPSTEAD	UNIONDALE	EAST MEADOW	NORTH BELLMORE	LEVITTOWN	SEAFORD
County/ Code	250901	251101	251400	251501	251601	260101	260401	260501	260801	260803	260901	261001	261101	261201	261301	261313	261401	261501	261600	261701	261801	261901	262001 MONT(270100	270301	270601	270701	271102	NASSAU	280100	280201	280202	280203	280204	280205	280206

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O&M Expense Per Pupil	1,109	816	643	853	865	886	547	1,44	1,406	663	515	1,266	829	1,158	966	519	1,102	785	741	1,138	820	897	995	1,130	1,203	802	1,025	1,164	1,178	1,059	1,439	1,352	790	1,278	2,270	1,111	1,157	1,306
1994-95 Operations & Maintenance	1,105,312	2,410,866	4,119,748	4,068,538	4,648,784	1,605,870	1,124,153	4,162,383	5,150,345	2,269,636	838,175	3,852,703	1,003,313	2,979,902	3,206,493	801,145	3,005,244	739,132	1,268,318	2,438,186	1,794,056	1,027,198	1,195,863	922,823	4,162,145	5,328,141	4,825,717	4,849,984	3,549,595	1,516,692	3,580,991	5,142,939	1,029,954	2,885,725	12,400,236	3,873,210	3,067,036	1,916,476
199 Opera Maint	-	Ŋ	4	4,	4	<u>,</u>	-	4	ທ໌	ď		က်	-	αį	က်		က်		-	αį	-	-	-		4	ນ	4	4	က်	-	က်	ູນ	–	αí	12,	က်	က်	· - · ·
Capital Per Pupil (93-94 Enr.)	5,098	2,092	1,736	3,985	5,197	2,023	1,359	8,513	6,654	2,314	2,634	1,381	6,776	2,140	1,983	5,048	1,043	1,677	5,527	4,825	2,895	3,709	1,097	6,807	1,917	2,200	4,108	3,622	3,029	9,131	7,319	5,889	2,256	9,317	6,462	4,739	1,759	3,001
ear pending 95-96)	5,082,268	6,183,218	11,123,425	19,002,192	27,936,545	3,655,693	2,792,312	24,535,432	24,374,715	7,917,866	4,285,013	4,203,300	7,914,882	5,506,948	6,386,334	7,799,793	2,844,390	1,579,998	9,456,592	10,340,514	6,330,633	4,246,693	1,318,788	8,012,368	6,631,257	14,553,998	19,343,657	15,096,845	9,126,579	13,075,021	18,217,166	22,400,899	2,941,507	21,037,264	35,292,807	16,525,445	4,661,403	4,404,844
10-Year Capital Spending (85-86 to 95-96)	5,(6,	=	19,0	27,9	3,6	2,7	24,5	24,3	5,7	4,2	4,	3'2	Ş,	6,9	7,7	2,8	£,	76	10,9	6,3	4,2	<u>.</u>	8,	6,6	14,5	19,3	15,0	9,1	13,0	18,2	22,4	2,6	21,0	35,5	16,5	4,6	4,4
Minor Maintenance Aid	\$11,649	\$31,620	\$58,414	\$49,094	\$64,572	\$22,633	\$25,462	\$33,451	\$38,776	\$50,925	\$20,803	\$39,941	\$17,474	\$39,275	\$40,940	\$29,124	\$26,295	\$14,312	\$20,969	\$21,468	\$23,632	\$16,143	\$15,144	\$7,822	\$36,280	\$72,893	\$47,597	\$41,938	\$37,278	\$18,140	\$29,956	\$47,763	\$18,806	\$29,124	\$57,582	\$30,788	\$28,624	\$14,146
Maint																																						
t Growth 1989-90 to 93-94	4.7%	%9 :0	14.5%	9.9	6.5%	4.3%	9.5%	9.5%	0.4%	14.3%	8.3%	2.9%	5.8%	10.1%	3.8%	17.0%	2.7%	15.3%	8.6%	3.7%	2.3%	9.5%	12.8%	4.7%	2.5%	7.9%	-3.0%	4.6%	12.3%	15.2%	2.5%	4.9%	9.5%	7.4%	2.8%	7.0%	2.7%	7.0%
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	19.3%	-7.1%	22.9%	12.6%	14.2%	4.0%	13.1%	16.9%	3.8%	28.4%	13.7%	15.6%	10.2%	18.1%	7.0%	26.9%	13.3%	27.9%	15.8%	16.2%	4.8%	20.7%	23.7%	7.1%	6.1%	17.4%	-0.5%	12.2%	22.2%	20.8%	%6 .6	11.7%	21.4%	13.9%	2.6%	8.5%	%0 ′9	8.6
1996-97 Enrollment	1,136	2,730	6,877	5,039	2,767	1,802	2,121	3,078	3,790	3,843	1,708	3,323	1,217	2,760	3,317	1,675	2,925	1,045	1,824	2,402	2,240	1,266	1,319	835	3,580	7,196	4,832	4,346	3,281	1,501	2,669	4,052	1,446	2,396	5,608	3,536	2,735	1,507
Average Age of Buildings	44.9	53.1	34.1	42.1	48.3	55.4	50.6	45.6	46.8	53.3	51.6	52.1	62.6	59.3	54.7	68.4	39.1	54.3	48.5	39.6	47.3	53.5	46.7	40.8	45.6	43.1	45.2	41.2	46.5	48.3	50.4	51.7	54.8	51.9	46.0	37.4	47.0	40.3
trict							EN	ODME			JAR		۷AY		N.			∀- F			TEAD	쏤	ı.		뫞		HH.			NC		GTO	꿆					
School District	ORE	VELT	ORT	<u>z</u>	SIDE	RNE	IHIRTE	OW L	NCE	-	LIN SQ	N CITY	OCKAV	Š	ILLE CE	L PARK	ВH	IWENT	X	ISLAND TREES	HEMPS.	MERR	/ STR U	PARK	STRC	HAKA	JRE-ME	SEACH	URY	/ILLIST	Z	VASHIN	YDE PA	SSET	NECK	SXS	4	CARLE PLACE
So	BELLMORE	ROOSEVELT	FREEPORT	BALDWIN	OCEANSIDE	MALVERNE	V STR THIRTEEN	HEWLETT WOODME	LAWRENCE	ELMONT	FRANKLIN SQUAR	GARDEN CITY	EAST ROCKAWAY	LYNBROOK	ROCKVILLE CENT	FLORAL PARK	WANTAGH	V STR TWENTY-F	MERRICK	ISLAND	WEST HEMPSTEAD	NORTH MERRICK	VALLEY STR UF	ISLAND PARK	VALLEY STR CHS	SEWANHAKA	BELLMORE-MERRI	LONG BEACH	WESTBURY	EAST WILLISTON	ROSLYN	PORT WASHINGTO	NEW HYDE PARK	MANHASSET	GREAT NECK	HERRICKS	MINEOLA	CARLE
County/ Code	280207	280208	280209	280210	280211	280212	280213	280214	280215	280216	280217	280218	280219	280220	280221	280222	280223	280224	280225	280226	280227	280229	280230	280231	280251	280252	280253	280300	280401	280402	280403	280404	280405	280406	280407	280409	280410	280411



O&M Expense Per Pupil	1,336	1,109	1,267	1,078	1,147	2,376	1,169	1,034	1,278	1,008	822	****	ļ	836	441	644	571	296	902	513	551	833	564	490	533	445	902	641	541	461	552	484	477	792	663
1994-95 Operations & Maintenance	2,784,829	5,848,768	2,503,541	4,621,818	1,524,963	5,002,343	5,188,870	2,904,944	3,183,637	5,560,414	5,498,740	Data Unavailable ********		2,259,480	2,848,575	1,231,145	2,222,043	7,126,704	3,814,856	1,177,492	266,966	1,013,646	898,698	914,937	1,587,957	792,234	2,089,465	409,610	803,613	310,772	4,362,099	612,173	1,246,957	1,530,536	5,527,619
Capital Per Pupil (93-94 Enr.)	5,233	3,623	1,197	2,732	3,587	3,174	2,324	2,436	4,352	3,674	3,687	***** Data Une		3,174	4,878	4,932	3,986	7,051	5,923	6,003	7,917	3,013	7,049	1,074	4,686	5,632	4,241	1,339	12,855	3,458	2,959	7,302	6,711	1,858	5,750
10-Year Capital Spending (85-86 to 95-96)	10,911,512	19,109,276	2,365,050	11,714,890	4,767,555	6,681,209	10,314,375	6,842,956	10,844,511	20,264,343	24,668,947	*****		8,545,576	31,518,886	9,429,350	15,502,224	63,131,797	32,021,290	13,770,100	14,322,420	3,395,213	11,229,600	2,008,180	13,951,118	10,024,741	12,558,371	855,850	19,089,786	2,330,563	23,368,899	9,244,881	17,555,440	3,707,658	47,951,955
Minor Maintenance Aid	\$31,121	\$46,099	\$22,633	\$23,465	\$17,641	\$27,127	\$47,763	\$25,629	\$23,133	\$45,100	\$61,077	\$33,330,000		\$18,473	\$74,058	\$17,141	\$38,610	\$111,169	\$50,592	\$23,798	\$24,963	\$17,974	\$18,140	\$22,966	\$46,099	\$20,303	\$28,624	\$5,325	\$13,647	\$7,323	\$63,240	\$7,156	\$21,302	\$17,641	\$92,697
Growth 1989-90 to 93-94	15.2%	1.9%	9.5%	5.3%	8.3%	10.2%	1.7%	6.5%	2.5%	8.9%	%6 ·0-	8.2%		-0.3%	6.2%	2.5%	7.5%	-1.2%	3.4%	15.2%	7.7%	4.2%	4.5%	5.5%	7.7%	13.4%	1.3%	4.4%	7.5%	13.5%	%9.0	4.6%	5.7%	3.6%	5.1%
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	29.2%	7.2%	16.0%	8.4%	13.4%	27.3%	4.4%	15.4%	11.0%	12.6%	4.2%	14.6%		-3.3%	4.8%	9.7%	10.0%	0.1%	5.8%	30.4%	7.0%	%0.6	1.0%	%9.9	6.5%	18.9%	-1.0%	1.6%	10.5%	19.5%	-18.7%	2.5%	0.9%	2.9%	1.4%
1996-97 Enrollment	2,339	5,553	2,094	4,415	1,391	2,432	4,556	3,043	2,707	5,816	7,038	1,052,313		2,613	6,380	2,047	3,981	9,075	5,528	2,598	1,798	1,179	1,540	1,889	2,943	1,866	2,893	622	1,527	710	6,377	1,240	2,497	2,041	8,052
Average Age of Buildings	53.1	37.5	45.3	23.2	54.0	46.4	47.5	36.4	38.4	33.4	39.9	Y Y		32.5	50.3	37.6	41.5	56.3	40.7	36.6	59.2	67.1	51.8	52.9	66.8	44.3	45.0	38.2	38.2	42.1	45.4	25.4	37.1	38.4	50.4
School District	NORTH SHORE	SYOSSET	LOCUST VALLEY	PLAINVIEW	OYSTER BAY	JERICHO	HICKSVILLE	PLAINEDGE	BETHPAGE	FARMINGDALE	MASSAPEQUA	NEW YORK CITY	NIAGARA COUNTY:	LEWISTON PORTE	LOCKPORT	NEWFANE	NIAGARA WHEATF	NIAGARA FALLS	N. TONAWANDA	STARPOINT	ROYALTON HARTL	BARKER	WILSON COUNTY:		CAMDEN	CLINTON	NEW HARTFORD	NEW YORK MILLS	SAUQUOIT VALLE	REMSEN	ROME	WATERVILLE	SHERRILL	HOLLAND PATENT	UTICA
County/ Code	280501	280502	280503	280504	280506	280515	280517	280518	280521	280522	280523	300000	NIAGAR	400301	400400	400601	400701	400800	400900	401001	401201	401301	401501 ONEIDA	410401	410601	411101	411501	411504	411603	411701	411800	411902	412000	412201	412300



County/ Code	School District	Average Age of Buildings	1996-97 Enrollment	Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	nt Growth 1989-90 to 93-94	Minor Maintenance Aid	10-Year Capital Spending (85-86 to 95-96)	Capital Per Pupil (93-94 Enr.)	1994-95 Operations & Maintenance	O&M Expense Per Pupil
412801	WESTMORELAND OBISKANY	43.9	1,322	17.6%	11.3%	\$13,979	7,473,652	5,974	617,132	493 746
412902 ONOND	2902 WHITESBORD ONONDAGA COUNTY:	37.0	3.947	0 0 0 00 0 00		\$34,283	7,472,807	1,909	2,377,662	607
420101	WEST GENESEE	34.2	5,086	110%	4 3%	\$39,442	15,086,978	3,160	2,786,100	583
420303	NORTH SYRACUSE	36.8	9,861	3.5%	2.0%	\$80,548	21,145,979	2,176	6,527,783	672
420401	E SYRACUSE-MIN	34.1	3,906	6.9%	4.1%	\$30,122	3,063,984	802	3,214,705	845
420411	JAMESVILLE-DEW	39.9	2,492	14.9%	10.7%	\$23,965	22,824,628	9,502	1,553,866	647
420501	JORDAN ELBRIDG	52.4	1,964	5.5%	3.3%	\$23,133	20,767,959	10,794	916,609	476
420601	FABIUS-POMPEY	46.3	948	13.1%	14.0%	\$10,817	6,670,879	6,985	592,253	620
420701	WESTHILL	40.5	2,007	32.0%	23.1%	\$21,801	4,505,320	2,408	1,147,252	613
420702	SOLVAY	38.7	1,742	7.7%	4.6%	\$15,311	2,950,420	1,744	635,002	375
420807	LA FAYETTE	41.1	1,205	9.6%	7.4%	\$11,483	4,911,441	4,162	743,110	630
420901	BALDWINSVILLE	33.3	5,807	8.6%	6.2%	\$44,601	7,432,011	1,308	3,325,566	585
421001	FAYETTEVILLE	12.0	4,159	10.2%	5.1%	\$11,317	20,680,913	5,213	2,977,640	751
421101	MARCELLUS	41.3	2,096	8.4%	6.7%	\$20,137	5,225,675	2,532	1,051,350	209
421201	ONONDAGA	49.6	1,094	10.5%	%8 .9	\$12,648	7,113,800	6,730	706,395	899
421501	LIVERPOOL	31.0	9,190	-5.7%	-1.2%	\$61,909	24,197,810	2,513	6,175,165	641
421504	LYNCOURT	61.0	322	16.2%	23.5%	\$5,325	745,093	2,179	213,576	624
421601	SKANEATELES	35.4	1,836	11.5%	5.2%	\$14,812	6,061,466	3,500	941,189	543
421800	SYRACUSE	52.4	22,949	8.7%	6.9%	\$279,422	126,117,323	5,587	15,703,756	969
421902 TONTARIO	TULLY IO COUNTY:	44.2	1,249	12.5%	11.5%	\$13,314	2,430,006	1,963	850,570	687
430300	CANANDAIGUA	31.8	4,220	13.5%	12.2%	\$32,785	38,091,780	9,133	2,274,068	545
430501	EAST BLOOMFIEL	42.2	1,211	1.5%	1.2%	\$11,317	10,570,763	8,758	696,246	277
430700	GENEVA	40.8	2,568	13.5%	4.5%	\$23,798	17,096,130	7,232	1,968,425	833
430901	GORHAM-MIDDLES	37.9	1,829	13.9%	10.5%	\$16,642	13,954,990	7,866	1,037,102	585
431101	MANCHSTR-SHRTS	28.0	1,068	5.3%	2.4%	\$6,657	2,621,236	2,525	466,579	449
431201	NAPLES	44.5	981	-0.4%	. %6.4	\$9,985	5,644,923	5,465	475,912	461
431301	PHELPS-CLIFTON	45.8	2,160	12.4%	4.5%	\$22,467	25,586,980	12,736	0	0
431401	HONEOYE	44.0	1,090	9.8%	3.9%	\$10,817	5,865,990	5,684	523,504	202
431701 ORANGE	VICTOR E COUNTY:	36.6	2,970	11.6%	7.5%	\$25,462	15,658,911	5,473	1,606,210	561
440102	WASHINGTONVILL	36.8	4,755	17.1%	9.0%	\$41,439	26,288,655	5,937	2,739,507	619
440201	CHESTER	39.3	865	10.9%	10.1%	\$8,155	1,285,950	1,497	675,289	786
440301	CORNWALL	45.6	2,603	17.9%	12.1%	\$28,957	4,212,218	1,702	1,160,325	469
440401	PINE BUSH	27.2	5,701	17.0%	13.7%	\$38,277	45,003,800	8,129	2,764,165	499
440601	GOSHEN	36.6	2,399	4.9%	2.2%	\$19,471	6,963,174	2,978	1,713,822	733



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O&M Expense Per Pupil	800	590	1,089	0	202	617	220	1,241	64 44	685	585	539	486	493	419	521	502	687	498	299	625	803	613	470	929	484	452	552	999	615	443	621	0	442	
1994-95 Operations & Maintenance	834,528	3,324,247 2,106,406	5,877,451	0	2,268,072	6,816,841	1,917,112	544,899	2,226,568	496,386	370,577	1,423,169	554,687	708,723	1,012,167	482,222	908,192	2,919,499	874,598	3,237,459	1,771,173	4,192,610	759,303	534,756	1,549,631	293,087	261,872	259,462	265,348	295,010	203,996	1,346,746	0	596,470	
Capital Per Pupil (93-94 Enr.)	3,286	5,633	595	0	5,185	5,200	2,969	6,894	7,590	10,400	16,504	2,168	329	2,874	5,970	2,962	7,984	6,825	3,505	8,126	5,354	4,568	1,635	323	3,470	18,678	7,130	6,586	14,759	12,500	9,760	9,180	1,169	3,301	
10-Year Capital Spending (85-86 to 95-96)	3,427,247	73,629,110	3.211.130	0	23,209,358	57,453,060	10,340,358	3,026,300	26,222,323	7,540,334	10,463,592	5,724,747	375,000	4,132,500	14,405,017	2,739,762	14,451,232	28,998,168	6,154,497	39,418,732	15,174,096	23,848,538	2,025,735	367,518	9,330,349	11,300,000	4,135,500	3,095,500	5,889,000	000'000'9	4,499,200	19,919,733	1,642,804	4,456,310	
Minor Maintenance Aid	\$8,321	\$17,719 \$30,622	\$52,256	\$2,000	\$48,761	\$142,623	\$30,455	\$9,320	\$37,278	\$9,486	\$6,657	\$25,296	\$11,483	\$9,320	\$13,979	\$9,819	\$13,647	\$34,116	\$20,803	\$32,785	\$21,635	\$44,601	\$11,150	\$16,809	\$22,300	\$8,321	\$7,988	\$6,823	\$5,159	\$2,000	\$6,990	\$18,639	\$14,312	\$9,486	
t Growth 1989-90 to 93-94	-0.2%	0.4% % a a	8.0 5.0%	!	12.0%	8.0%	10.4%	11.7%	22.2%	31.1%	-3.6%	6.3%	4.8%	14.9%	2.0%	4.5%	9.0%	2.7%	2.7%	6.5%	5.9%	8.5%	-4.0%	2.5%	2.7%	13.3%	10.9%	-5.2%	-8.1%	8.1%	5.5%	4.3%	12.2%	2.6%	
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	0.0%	14.0%	20.5% 20.4%		18.4%	14.4%	11.1%	37.2%	35.4%	52.6%	14.1%	%6.6	9.6%	19.9%	-0.8%	2.3%	9.5%	1.0%	2.2%	8.9%	4.6%	11.5%	1.2%	6.3%	5.2%	20.8%	11.1%	-1.6%	2.8%	7.4%	11.2%	5.2%	14.8%	2.5%	
1996-97 Enrollment	1,045	5,810	2,02	175	4,735	11,695	3,505	539	3,828	844	751	2.730	1,193	1,501	2,346	905	1.812	4,177	1,748	4,963	2,801	5,370	1,306	1,179	2,754	645	581	488	446	477	486	2,189	1,437	1,311	
Average Age of Buildings	36.7	5/.x	37.0	4.0	42.3	51.9	36.2	70.8	36.7	39.1	41.0	40.1	42.2	25.0	26.8	47.9	31.7	36.5	53.3	28.6	33.7	35.2	39.3	64.0	36.3	52.5	56.6	64.5	53.0	7.0	62.1	37.5	40.8	31.2	
School District	HIGHLAND FALLS	MIDDLETOWN	MONBOF WOODRIJE	KIRYAS JOEL	VALLEY-MONTGMR	NEWBURGH	PORT JERVIS	TUXEDO	WARWICK VALLEY	GREENWOOD LAKE	2115 FLORIDA ORI FANS COUNTY:	AI BION	KENDALL	HOLLEY	MEDINA	1001 LYNDONVILLE	AI TMAR PARISH	FULTON	HANNIBAL	CENTRAL SQUARE	MEXICO	OSWEGO	PULASKI	SANDY CREEK	PHOENIX O COUNTY:		EDMESTON	AUBENS	SCHENEVUS	MILFORD	MORRIS	ONEONTA	OTEGO-UNADILLA	COOPERSTOWN	
County/ Code	440901	441000	441101	441202	441301	441600	441800	441903	442101	442111	442115 ORI FA	450101	450607	450704	450801	451001	460102	460500	460701	460801	460901	461300	461801	461901	462001 OTSEGO	470202	470501	470801	470901	471101	471201	471400	471601	471701	



O&M Expense Per Pupil	503 616 474	944	830 725 744	817	1,005	695	0	209	1017	436	463	209	717	923	1,275	928	396	883	918	959	977	521	558	879	899	548	414
1994-95 Operations & E Maintenance F	410,642 544,778 225,088	3,820,190 3,139,481	618,468 184,970 034.919	2,351,468	1,142,885	3,089,033	0	1,411,427	285,975 1 028 825	1,350,392	554,881	705,536	3,719,268	7,877,815	2,191,580	6,676,103	2,348,615	2,635,080	1,743,310	3,738,944	8,497,997	587,339	1,010,771	473,822	310,140	1,129,215	154,706
Capital Per Pupil (93-94 Enr.)	1,108 20,529 1,843	1,851	1,2/4 482 1354	753	6,153	1,885	1,019	1,776	622	13,840	9,829	6,290	5,100	1,489	280	4,111	6,957	13,136	7,287	4,258	628	94	3,177	3,006	2,997	5,008	6,558
10-Year Capital Spending (85-86 to 95-96)	904,297 18,147,420 875,372	7,490,520 3,089,212	949,200 123,000 1 700,000	2,167,638	6,996,254 8 179 500	8,378,446	1,482,397	4,127,397	250,100 11 262 850	42,889,760	11,775,460	7,315,030	26,466,644	12,704,578	481,000	28,646,555	16,981,792	38,949,523	13,846,149	16,602,761	5,463,708	105,837	5,754,142	1,620,003	1,390,693	10,321,360	2,452,518
Minor Maintenance Aid	\$9,652 \$2,000 \$6,490	\$32,785	\$11,317 \$6,324 \$12,482	\$28,125	\$10,817	\$39,442	\$11,150	\$20,470	\$2,000 \$3,828	\$34,449	\$10,984	\$12,315	\$44,601	\$59,745	\$17,807	\$56,250	\$21,635	\$30,622	\$16,809	\$30,622	\$60,744	\$8,820	\$14,978	\$5,159	\$4,826	\$30,622	\$4,327
t Growth 1989-90 to 93-94	0.5% 12.9% 2.4%	2.9%	1.1% 22.0%	10.0%	0.6% 8.2%	8.3% 8.3%	2.4%	-1.2%	-8.2% -1.5%	11.5%	4.2%	15.0%	-2.2%	-5.0%	10.3%	9.6%	10.9%	12.6%	12.6%	6.5%	-1.5%	%0.0	9.7%	%6 :6-	3.8%	-6.9%	19.1%
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	-1.2% 6.1% 3.0%	13.2%	34.0%	20.9%	5.2%	13.0%	4.2%	%0.0- -	-10.7%	23.9%	10.9%	18.0%	-6.4%	-1.5%	14.8%	17.1%	21.9%	16.0%	26.9%	11.7%	2.4%	-3.6%	12.0%	-10.4%	% 0:9	-11.1%	22.3%
1996-97 Enrollment	802 831 478	4,452 4,562	280 280	3,162	1,189	4,638	1,481	2,351	391	3,444	1,275	1,193	4,971	8,573	1,788	7,446	2,684	3,054	2,142	4,092	9,044	1,086	1,849	536	474	1,967	384
Average Age of Buildings	55.5 5.0 60.5	32.9 40.0	66.9 86.0	37.1	41.7	36.2	34.0	40.1	16.5 7.5	41.3	38.0	41.5	41.3	32.0	41.3	31.7	33.3	41.0	31.9	32.3	30.9	37.4	34.1	44.0	45.0	71.7	43.0
/ School District	2001 RICHFIELD SPRI 2202 CHERRY VLY-SPR 2506 WORCESTER PLITANAM COLINITY	MAHOPAC CARMEL	HALDANE GARRISON PITNAM VALLEY	0601 BREWSTER RENSSELAER COUNTY:	BERLIN BRINSWICK CENT	EAST GREENBUSH	HOOSICK FALLS	LANSINGBURGH	WYNANTSKILL Benssei Aeb	AVERILL PARK	HOOSIC VALLEY	SCHODACK	1700 TROY ROCKLAND COUNTY:	CLARKSTOWN	NANUET	HAVERSTRAW-ST	S. ORANGETOWN	NYACK	PEARL RIVER	RAMAPO	0402 EAST RAMAPO ST LAWRENCE COUNTY:	BRASHER FALLS	CANTON	CLIFTON FINE	COLTON PIERREP	GOUVERNEUR	HAMMOND
County/ Code	472001 472202 472506	480101 480102	480401 480404	480601 RENSS	490101	490301	490501	490601	490804	491302	491401	491501	491700 ROCKI	500101	500108	500201	500301	500304	500308	500401	500402 ST LAV	510101	510201	510401	510501	511101	511201



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O&M Expense Per Pupil	290	634	547	450	628	591	759	587	463	299	646	645	623	629	280	594	625	609	554	475	587	524	575	473	929	774	622	492	766	774	526	450	618	436	462
1994-95 Operations & Maintenance	318,573	440,071	475,635	1,385,432	286,168	758,425	1,832,169	412,143	262,783	979,943	474,150	2,155,861	5,512,737	825,864	73,084	717,575	928,029	2,221,731	1,592,680	735,584	4,016,773	688,721	518,466	420,319	2,045,053	3,020,408	1,428,380	1,457,927	6,059,850	352,239	161,922	495,790	1,395,296	569,853	201,861
Capital Per Pupil (93-94 Enr.)	6,590	10,874	13,186	1,421	8,705	11,941	12,872	8,042	3,977	10,360	17,346	2,977	4,193	7,448	19,841	6,622	3,630	3,031	4,602	9,527	5,756	6,157	917	2,374	4,549	5,553	2,254	10,547	3,826	4,339	12,467	4,395	13,165	1,738	2,449
10-Year Capital Spending (85-86 to 95-96)	3,558,376	7,546,590	11,458,324	4,375,403	3,969,292	15,332,770	31,085,500	5,645,620	2,255,000	16,937,927	12,732,000	9,941,645	37,095,835	9,771,225	2,500,000	8,006,382	5,390,643	11,066,598	13,233,996	14,757,635	39,401,959	8,096,475	826,084	2,107,826	13,752,545	21,656,569	5,174,249	31,271,483	30,266,470	1,974,300	3,839,689	4,838,500	29,739,226	2,273,585	1,070,000
Minor Maintenance Aid	\$3,994	\$6,324	\$6,324	\$24,630	\$4,993	\$17,308	\$25,795	\$6,324	\$7,323	\$15,644	\$2,000	\$30,455	\$56,250	\$16,642	\$2,000	\$11,483	\$21,136	\$42,271	\$25,962	\$13,979	\$43,769	\$7,156	\$6,324	\$10.817	\$28,292	\$39,608	\$21,968	\$24,298	\$76,221	\$5,991	\$4,993	\$11,483	\$28,791	\$15,144	\$7,489
t Growth 1989-90 to 93-94	-3.1%	2.5%	%0.9	4.4%	%6 :9-	-8.0%	%9 .6	-5.5%	0.4%	2.3%	2.8%	1.6%	%6 .9	1.5%	0.8%	3.2%	10.1%	17.1%	9.1%	2.6%	2.0%	1.5%	3.0%	%6.6	8.7%	10.3%	6.8 %	2.0%	6.8%	-2.4%	21.7%	10.2%	2.6%	3.3%	19.7%
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	-10.2%	5.9%	2.7%	2.5%	-16.1%	-9.0%	6.4%	-3.8%	0.0%	2.9%	17.3%	2.0%	6.6	9.0%	-1.6%	7.7%	7.9%	28.8%	12.4%	10.9%	4.6%	% 0:9	-1.8%	10.6%	11.4%	14.8%	2.0%	10.1%	11.9%	-8.4%	30.4%	5.5%	2.7%	%9 :0-	20.8%
1996-97 Enrollment	200	719	842	3,022	411	1,270	2,343	715	565	1,645	814	3,353	9,092	1,369	123	1,261	1,455	4,015	2,964	1,597	6,820	1,373	829	894	3,097	4,059	2,257	3,108	8,284	427	330	1,054	2,261	1,258	441
Average Age of Buildings	37.0	40.0	33.0	35.8	55.0	62.6	46.1	41.0	0.09	42.6	5.0	41.1	26.6	55.2	7.0	40.8	60.9	41.3	36.9	37.5	28.2	23.4	33.0	50.5	38.7	40.8	41.8	34.1	39.7	63.7	58.0	45.4	56.9	53.8	65.0
/ School District	HERMON DEKALB	LISBON	MADRID WADDING	MASSENA	MORRISTOWN	NORWOOD NORFOL	OGDENSBURG	HEUVELTON	PARISHVILLE	POTSDAM	3102 EDWARDS-KNOX SARATOGA COUNTY:	BURNT HILLS	SHENENDEHOWA	CORINTH	EDINBURG	GALWAY	MECHANICVILLE	BALLSTON SPA	S. GLENS FALLS	SCHUYLERVILLE	SARATOGA SPRIN	STILLWATER	2101 WATERFORD SCHENECTADY COUNTY:	DIJANESBIJRG	SCOTIA GLENVIL	NISKAYUNA	SCHALMONT	MOHONASEN	0600 SCHENECTADY SCHOHARIE COUNTY:	GILBOA CONESVI	JEFFERSON	MIDDLEBURGH	COBLESKI-RICHM	SCHOHARIE	SHARON SPRINGS
County/ Code	511301	511602	511901	512001	512101	512201	512300	512404	512501	512902	513102 SARA	520101	520302	520401	520601	520701	521200	521301	521401	521701	521800	522001	522101 SCHE	530101	530202	530301	530501	530515	530600 SCHO	540801	540901	541001	541102	541201	541401



O&M Expense Per Pupil	702 517	692	750 562	635	230	442	465	649 747	516	674	0	664	975	580	650	711	511	į	782	816	1,011	782	746	1,196	626	1,084	930	789	713	1,575	860	552
_	4 0	0 9	5 4	6	99	ჯ ;	<u> </u>	. Y	, K	<u> </u>	0	33	82	7.	37	90	82		ဓ	7		4	99	4	ಜ	8	Σ.	99	33	8	22	6
1994-95 Operations & Maintenance	713,674 749,830	779,890	400,748 905,844	1,215,779	752,656	325,665	983,031	214,229 643 096	510,065	3,727,082		1,421,083	299,968	313,921	421,287	571,466	997,548		1,401,260	3,439,877	4,545,612	5,006,944	2,942,356	3,504,304	3,294,733	2,304,880	6,301,621	2,505,056	10,366,253	1,727,408	1,785,567	1,470,189
Capital Per Pupil (93-94 Enr.)	4,772 7,651	13,241	3,321	3,688	9,254	4,337	5,000	1,233 25,415	2.053	5,943	5,816	7,514	10,083	6,489	14,452	1,457	2,703	•	6,982	4,732	749	3,311	5,006	457	1,409	7,283	2,021	2,555	2,861	1,665	12,693	3,073
10-Year Capital Spending (85-86 to 95-96)	4,848,440 11,086,248	14,922,929	5,356,156	7,061,602	13,140,996	3,196,310	10,564,897	414,200 29 888 345	2.028.709	32,861,281	1,611,121	16,088,193	5,253,286	3,510,365	9,365,182	1,171,060	5,281,800		12,519,042	19,946,929	3,368,989	21,187,698	19,743,869	1,337,204	4,943,033	15,490,422	13,697,231	8,110,931	41,613,573	1,826,930	26,363,400	8,190,495
Minor Maintenance Aid	\$10,318 \$11,982	\$15,311	\$17,141	\$20,636	\$16,143	\$12,482	\$24,630	\$2,000 \$16,476	\$14.146	\$49,594	\$3,328	\$22,966	\$7,988	\$8,820	\$8,654	\$7,323	\$22,134		\$23,299	\$37,944	\$36,113	\$63,573	\$30,122	\$23,965	\$32,119	\$16,809	\$40,440	\$21,302	\$98,022	\$11,816	\$8,487	\$15,644
t Growth 1989-90 to 93-94	-6.8% -1.0%	3.5%	%9.8 8.6%	1.9%	-2.6%	11.8%	6.9%	-13.6%	-5.3%	-2.5%	0.4%	-2.1%	2.0%	2.1%	-4.4%	0.5%	6.4%	•	3.2%	%9 .9	1.4%	6.4%	2.7%	4.2%	1.3%	1.2%	-2.9%	-5.2%	-6.7%	-34.4%	27.6%	0.5%
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	-10.7% -5.7%	6.4%	13.6%	7.6%	-5.5%	8.3%	10.3%	-20.7% 0.4%	-4.9%	-3.6%	-5.8%	5.2%	21.0%	8.9%	-3.2%	-2.1%	8.0%		6.2%	15.2%	5.4%	13.7%	11.3%	6.3%	7.3%	2.6%	-4.8%	1.8%	-7.0%	-38.4%	28.6%	2.8%
1996-97 Enrollment	973 1,379	1,159	1,687	2,021	1,378	714	2,1/9	1 203	266 6	5,448	260	2,302	009	277	929	785	1,982		1,844	4,555	4,676	6,838	4,275	2,989	3,719	2,220	6,642	3,408	14,499	1,031	2,094	2,724
Average Age of Buildings	49.0 40.1	58.5	43.0	46.1	53.9	72.0	48.5 1.0	0.7-	65.5	41.9	59.0	45.9	58.0	68.8	6.09	42.8	48.2	•	56.1	35.9	35.1	40.2	31.6	35.3	39.2	34.3	28.0	28.7	31.1	52.5	14.5	26.3
School District	SCHUYLER COUNTY: 0101 ODESSA MONTOUR 0301 WATKINS GLEN SENECA COUNTY:		SENECA FALLS	1006 WATERLOO CENT STEUBEN COUNTY:	ADDISON	AVOCA	BAIH	CAMPRELL-SAVON	CANISTEO	CORNING	GREENWOOD	HORNELL	ARKPORT	PRATTSBURG	JASPER-TRPSBRG	HAMMONDSPORT	WAYLAND-COHOCT	SUFFOLK COUNTY:	BABYLON	WEST BABYLON	NORTH BABYLON	LINDENHURST	COPIAGUE	AMITYVILLE	DEER PARK	WYANDANCH	THREE VILLAGE	COMSEWOGUE	SACHEM	PORT JEFFERSON	MOUNT SINAI	MILLER PLACE
County/ Code	SCHUYLI 550101 550301 SENECA	560501	560701	561006 STEUB	570101	570201	570302	570603	570701	571000	571501	571800	571901	572301	572702	572901	573002	SUFFC	580101	580102	580103	580104	580105	580106	580107	580109	580201	580203	580205	580206	580207	580208



O&M Expense Per Pupil	479	891	839	591	553	804	654	099	779	1,256	2,052	721	1,351	1,099	1,387	1,255	896	1,087	1,011	981	1,198	974	799	972	884	896	1,205	1,390	917	839	851	1,055	3,216	1,642	895	1,599	1,064	1,141	
1994-95 Operations & Maintenance	1,324,326	8,739,347	7,642,624	653,682	4,613,623	7,551,333	738,591	383,489	3,620,541	1,751,943	233,956	392,170	848,732	347,268	2,667,431	1,856,991	3,943,013	5,650,842	7,144,334	2,473,735	6,790,182	5,160,626	3,873,770	2,739,253	3,896,356	2,822,618	2,443,348	4,782,224	6,050,361	3,914,294	10,587,882	5,278,221	164,024	3,333,084	3,665,558	385,271	7,851,382	3,585,544	
Capital Per Pupil (93-94 Enr.)	1,993	3,339	1,017	2,623	1,665	8,250	3,766	1,759	1,972	6,311	1,568	2,993	1,530	5,387	2,833	1,781	4,004	1,219	1,231	589	2,323	2,347	1,055	5,309	2,293	4,077	5,469	3,251	1,774	4,244	1,991	211	17,982	1,699	4,378	24,562	2,977	110	
10-Year Capital Spending (85-86 to 95-96)	5,515,682	32,761,059	9,261,154	2,900,840	13,903,037	77,534,005	4,252,030	1,022,008	9,159,158	8,804,000	178,800	1,628,000	961,022	1,702,436	5,448,497	2,635,388	16,316,140	6,335,218	8,701,269	1,485,980	13,171,740	12,434,464	5,112,749	14,965,639	10,113,372	12,850,673	11,085,622	11,181,761	11,703,715	19,800,352	24,756,989	1,055,880	917,060	3,448,204	17,938,054	5,919,440	21,960,762	345,590	
Minor Maintenance Aid	\$20,137	\$63,407	\$46,764	\$9,320	\$59,412	\$50,426	\$11,150	\$4,660	\$35,614	\$17,974	\$2,330	\$9,985	\$12,482	\$6,657	\$13,314	\$17,474	\$28,458	\$45,932	\$41,772	\$18,639	\$37,278	\$43,769	\$55,751	\$20,969	\$31,287	\$26,461	\$20,470	\$12,981	\$46,764	\$36,446	\$104,513	\$41,106	\$2,000	\$12,315	\$39,941	\$3,661	\$53,088	\$20,803	
t Growth 1989-90 to 93-94	3.9%	-1.6%	5.5%	17.4%	-1.3%	1.9%	-1.5%	0.2%	-5.6%	24.3%	42.5%	29.8%	%9 :6	28.5%	-1.1%	18.0%	-4.7%	-4.6%	-5.1%	-2.6%	0.3%	1.2%	8.6%	3.8%	2.7%	2.0%	-3.0%	-4.9%	-4.0%	-0.4%	8.9%	-0.3%	18.6%	4.6%	14.3%	-3.2%	-5.6%	-3.5%	
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	4.0%	3.8%	10.4%	26.4%	1.4%	4.8%	3.9%	1.0%	-9.2%	42.8%	65.0%	34.4%	32.5%	47.6%	4.3%	28.3%	-6.8%	-0.4%	-2.6%	7.4%	4.0%	4.9%	12.1%	14.6%	7.8%	7.9%	2.5%	-4.1%	-3.4%	6.5%	18.4%	8.1%	11.6%	10.6%	21.0%	-1.6%	3.6%	4.6%	
1996-97 Enrollment	2,770	10,350	9,528	1,191	8,579	9,668	1,191	586	4,467	1,602	132	563	759	363	2,028	1,609	3,986	5,427	7,251	2,779	5,875	5,492	5,000	3,111	4,629	3,335	2,142	3,472	6,639	4,990	13,528	5,427	48	2,146	4,338	245	7.847	3,406	•
Average Age of Buildings	32.2	28.1	21.4	30.7	31.8	23.5	43.2	36.5	36.7	41.7	58.0	63.0	68.9	0.99	30.2	42.2	32.8	39.0	26.5	30.8	29.1	36.2	47.2	29.8	30.3	35.8	43.8	17.2	32.4	33.6	32.6	34.9	40.0	25.4	37.1	70.0	31.1	28.1	
School District	ROCKY POINT	MIDDLE COUNTRY	LONGWOOD	SOUTH MANOR	PATCHOGUE-MEDF	WILLIAM FLOYD	CENTER MORICHE	EAST MORICHES	SOUTH COUNTRY	EAST HAMPTON	AMAGANSETT	SPRINGS	SAG HARBOR	MONTAUK	ELWOOD	COLD SPRING HA	HUNTINGTON	NORTHPORT	HALF HOLLOW HI	HARBORFIELDS	COMMACK	S HUNTINGTON	BAY SHORE	ISLIP	EAST ISLIP	SAYVILLE	BAYPORT BLUE P	HAUPPAUGE	CONNETQUOT	WEST ISLIP	BRENTWOOD	CENTRAL ISLIP	FIRE ISLAND	SHOREHAM-WADIN	RIVERHEAD	SHELTER ISLAND	NWOTHLIMS	KINGS PARK	
County/ Code	580209	580211	580212	580221	580224	580232	580233	580234	580235	580301	580303	580304	580305	580306	580401	580402	580403	580404	580405	580406	580410	580413	580501	580502	580503	580504	580505	580506	580507	580509	580512	580513	580514	580601	580602	580701	580801	580805)



O&M Expense Per Pupil	1,060	0 902	1 830	2,004	1,020	1,530	551	286	******	1,019	827	751	487	791	456	722	768	757	860	902	824	534	618	418	479	547	535	611	544	542	510	969)
_	173,887 1,543,067	0 056 211	112,0	294,582	802,455	293,855	177,384	106,649	**********	806,920	1,040,803	426,532	53,592	661,011	259,621	986,500	543,051	,334,231	978,072	259,020	605,929	,921,365	195,890	836,809	517,844	096'626	,579,468	696,269	711,517	1,136,552	621,180	3.633))))
1994-95 Operations & Maintenance	173 1,543	920	956,211	294	805	293	171	106	Data Unavailable *****	806	1,040	426	53	661	259	986	543	1,334	976	259	909	1,921	195	836	517	626	1,579	969	711	1,136	621	4.223.633	į
Capital Per Pupil (93-94 Enr.)	1,968	9,597	1,336	14,743	9,645	16,942	2,019	1,170	****** Data U	2,270	1,274	5,879	445	8,499	2,526	12,730	7,709	8,503	8,755	82	2,905	1,505	297	1,884	7,534	2,269	1,178	10,135	2,347	3,452	7,645	4.598	
10-Year Capital Spending (85-86 to 95-96)	322,750 3,894,867	844,524	1,760,460	2,167,200	7,590,954	3,252,788	000'059	126,360	*****	1,797,909	1,602,101	3,339,008	49,000	7,104,940	1,437,430	17,402,109	5,450,000	14,990,827	9,954,032	30,000	2,134,962	5,416,188	94,000	3,772,205	8,144,206	4,061,930	3,479,974	11,554,047	3,067,258	7,235,961	9,304,320	27,909,234	.) [())) (.
Minor Maintenance Aid	\$2,000 \$14,479	\$2,000	49,619 410,648	\$2,000	\$18,473	\$3,661	\$3,162	\$2,000	\$2,000	\$13,480	\$11,483	\$8,321	\$2,000	\$11,982	\$5,159	\$10,152	\$10,651	\$17,807	\$10,318	\$3,994	\$8,987	\$37,778	\$3,328	\$16,476	\$17,474	\$15,477	\$19,305	066'9\$	\$9,486	\$20,803	\$10,651	\$49.760)) . () .
t Growth 1989-90 to 93-94	54.7% 15.9%	33.3%	11.2%	2.1%	41.5%	25.5%	86.6	2.9%	6.5%	10.8%	%9 :0	1.6%	-13.4%	9.0%	0.5%	3.2%	20.4%	2.9%	8.9%	.6 .9%	-0.9%	12.6%	12.8%	1.8%	5.7%	5.5%	10.3%	-1.0%	2.8%	-0.6%	4.4%	7.2%	. !
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	60.4% 24.9%	21.2%	%/.8I	%6.9 %6.9	82.4%	43.8%	16.7%	19.0%	24.2%	23.8%	2.7%	8.9%	-20.5%	14.9%	1.4%	5.8%	32.7%	3.7%	15.7%	-16.5%	-0.9%	12.1%	6.4%	-1.5%	7.5%	-2.2%	1.0%	3.0%	3.0%	1.0%	9.3%	7.4%	:
1996-97 Enrollment	170 1,568	93	1,5/2	153	1,014	220	342	125	77	882	1,285	609	101	881	574	1,401	779	1,777	1,208	329	735	3,582	299	1,938	1,100	1,659	2,705	1,186	1,309	2,130	1,274	6.079)
Average Age of Buildings	30.0 36.6	59.0	7.07	55.4	59.2	62.0	37.8	28.0	22.0	63.0	40.6	62.0	39.5	57.5	41.5	32.5	52.3	44.6	36.2	55.0	56.0	43.0	45.0	38.5	68.8	40.8	29.8	26.8	32.4	44.9	36.9	35.1	
School District	REMSENBURG WESTHAMPTON BE	QUOGUE	SOLITHAMPTON BAYS	BRIDGEHAMPTON	EASTPORT	TUCKAHOE COMMO	EAST QUOGUE	OYSTERPONDS	FISHERS ISLAND	SOUTHOLD	MATTITUCK	GREENPORT	1011 LAUREL SI II IVAN COLINTY:	JEFF YOUNGSVIL	DELAWARE VALLE	FALLSBURGH	ELDRED	LIBERTY	TRI VALLEY	ROSCOE	LIVINGSTON MAN	MONTICELLO	1501 NARROWSBURG TIOGA COUNTY:	WAVERLY	CANDOR	NEWARK VALLEY	OWEGO-APALACHI	SPENCER VAN ET	10903 TIOGA TOMPKINS COLINTY:	DRYDEN	GROTON	ITHACA	
County/ Code	580901 580902	580903	580905 580906	580909	580911	580913	580917	581002	581004	581005	581009	581010	581011 Sull IV	590201	590401	590501	590801	590901	591201	591301	591302	591401	591501 TIOGA	600101	600301	600402	600601	600801	600903 TOMPK	610301	610501	610600	



o =	625 574	069	550	44	623	628	788	443	446	009	965	572	548	674	645	716	7	632	992	453	423	029	448	493	540	591	96	477	460	749	466	705	504	
O&M Expense Per Pupil	27.62	39	25	8	8	9	₩.	4	4	9	8	51	25	9	9	7	521	8	~	4	4	9	4	₹	ດັນ	ŭ	1,096	4	4	2	4	× ×	, ič	i
1994-95 Operations & Maintenance	635,493 839,418	5,212,504	996,620	1,777,764	1,271,955	1,398,356	1,819,468	1,467,743	1,411,633	1,176,343	223,768	390,856	1,546,735	282,596	665,916	779,505	1,782,929	108,730	823,917	323,409	287,164	378,606	642,383	631,475	289,423	1,503,642	42,725	410,687	528,756	716,173	1.346.495	816.526	618 934	. , , , ,
Capital Per Pupil (93-94 Enr.)	1,819 5,775	3,333	38	3,723	392	7,821	4,065	3,228	7,100	10,623	552	4,431	1,010	7,859	12,160	5,301	3,929	11,887	11,819	514	3,360	1,246	735	2,682	4,189	4,347	5,508	2,261	2,376	3,348	1.519	12,434	A 287	; !
10-Year Capital Spending (85-86 to 95-96)	1,848,356 8,442,677	25,192,466	000'69	10,275,000	800,128	17,400,900	9,387,003	10,702,943	22,477,190	20,843,000	128,000	3,026,057	2,850,575	3,292,872	12,561,546	5,772,400	13,437,074	2,044,600	12,717,002	367,100	2,281,171	704,060	1,054,468	3,438,499	2,245,375	11,066,546	214,830	1,947,020	2,732,712	3,200,525	4.391.506	14 411 000	5 260 510	> > > > > > > > > > > > > > > > > > > >
Minor Maintenance Aid	\$5,325 \$16,975	\$71,228	\$2,000	\$24,464	\$18,140	\$17,141	\$21,801	\$29,956	\$36,280	\$34,449	\$3,661	\$9,985	\$32,452	\$6,158	\$11,317	\$10,485	\$28,292	\$3,162	\$6,657	\$10,485	\$7,655	\$5,825	\$16,975	\$12,814	\$6,490	\$19,638	\$2,000	\$12,648	\$12,315	\$6,324	433 284		\$15,001 \$15,477	; ; ;
t Growth 1989-90 to 93-94	4.2% 6.1%	2.5%	8.4%	9.7%	10.1%	12.7%	4.2%	8.0%	11.2%	5.4%	-13.8%	14.6%	4.4%	-8.5%	-4.1%	14.6%	7.5%	35.4%	5.4%	9.7%	4.3%	-9.2%	-0.3%	3.6%	4.9%	-3.7%	-27.8%	14.8%	2.9%	-0.7%	11 6%	5.4%	6	5. 1. 1. 2. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.
Enrollment Growth 1989-90 1989-90 to 96-97 to 93-94	3.1% 8.0%	5.8%	9.6%	14.5%	12.6%	13.4%	9.5%	12.4%	18.5%	1.0%	-7.1%	14.9%	3.3%	-9.0%	-0.5%	22.4%	14.0%	54.3%	8.1%	22.3%	. 9.9-	-6.1%	1.1%	0.8%	18.2%	-7.1%	-40.7%	24.1%	7.3%	1.6%	10 7%	0 6%	% O:3	O. U.
1996-97 Enrollment	1,005 1,488	7,801	1,834	2,881	2,089	2,239	2,426	3,450	3,374	1,880	250	685	2,790	417	1,072	1,163	3,625	196	1,104	296	809	584	1,456	1,248	604	2,457	32	931	1,200	978	9100	1 120	1,123	
Average Age of Buildings	23.2 49.5	41.0		35.5	36.3	31.1	39.7	36.9	44.4	80.1	99	58.9	51.4	68.0	48.7	36.1	33.4	56.1	26.5	55.0	56.0	46.1	53.4	45.7	46.7	36.8	0.99	54.1	45.8	29.4	17.1	- 77	† u	0.00
School District	NEWFIELD TRUMANSBURG	KINGSTON	HIGHLAND	RONDOUT VALLEY	MARLBORO	NEW PALTZ	ONTEORA	SAUGERTIES	WALLKILL	2002 ELLENVILLE WARREN COUNTY:	BOLTON	NORTH WARREN	GLENS FALLS	JOHNSBURG	LAKE GEORGE	HADLEY LUZERNE	QUEENSBURY	GLENS FALLS CO	MASHINGTON COUNTY:	ARGYLE	FORT ANN	FORT EDWARD	GRANVILLE	GREENWICH	HARTFORD	HUDSON FALLS	PUTNAM	SALEM	CAMBRIDGE	- (COUNTY:	CI YOF SAVANIAH	CCTDE-SAVAINAN	LYONS
County/ Code	610901 611001	620600	620803	620901	621001	621101	621201	621601	621801	622002 WARRE	630101	630202	630300	630601	630701	630801	630902	630918	631201 WASHII	640101	640502	640601	640701	640801	641001	641301	641401	641501	641610	641701	WAYNE	650304	050301	650501



6,163 626,083 512 8,421 1,502,820 558 5,454 1,715,427 749
Per F (93-94
\$12,149 7,531,304 \$23,133 22,669,095 \$23,299 12,489,615 \$4,493 15,205,269 \$14,645 4,453,593
~ ~ ~ ~ ~ ~
198 to 9 10 9 10 9
1996-97 1989-90 Enrollment to 96-97 1,207 -1.9% 2,899 19.9% 2,365 6.2% 1,042 56.2% 1.690 8.6%
Age of 1990 Buildings Enrol 46.3 33.0 44.1 15.5 38.0
School District MARION WAYNE PALMYRA-MACEDO GANANDA SODUS
County/ Code 650701 P 650801 V 650902 C 650902 C



		Average	0	Enrollment Growth	t Growth	Minor	10-Year	Capital	1994-95	O&M
County/ Code	School District	Age of Buildings	1996-97 Enrollment	1989-90 to 96-97	1989-90 to 93-94	Mainteriance Aid	(85-86 to 95-96)	(93-94 Enr.)	Maintenance	Per Pupil
661601	PELHAM	75.1	2,032	25.6%	8.7%	\$36,113	12,885,818	7,326	1,930,473	1,097
661800	RYE	6.09	2,202	23.2%	9.6%	\$31,953	14,133,856	7,215	1,889,277	964
661901	RYE NECK		1,151	21.3%	12.2%	\$2,000	6,456,535	6,062	1,477,914	1,388
661904	PORT CHESTER	51.7	3,229	24.5%	16.8%	\$42,437	6,933,301	2,289	2,614,391	863
661905	BLIND BROOK-RY	34.0	952	25.6%	11.6%	\$7,822	2,141,694	2,532	1,294,774	1,530
662001	SCARSDALE	46.5	3,987	7.8%	0.3%	\$40,440	30,815,963	8,308	4,394,791	1,185
662101	SOMERS	44.6	2,387	11.0%	-0.3%	\$23,133	10,607,347	4,945	2,133,816	995
662200	WHITE PLAINS	54.9	5,921	22.2%	15.1%	\$81,380	58,799,444	10,547	5,915,580	1,061
662300	YONKERS	54.1	22,751	30.5%	17.7%	\$314,869	70,331,739	3,427	17,048,168	831
662401	LAKELAND	31.2	5,846	18.1%	7.4%	\$42,604	11,404,690	2,147	5,220,921	983
662402	YORKTOWN	31.3	3,684	21.9%	12.4%	\$28,125	9,043,581	2,664	2,470,285	728
WYOMII	WYOMING COUNTY:							,	•	•
670201	ATTICA	45.7	1,982	5.1%	5.7%	\$20,803	4,791,800	2,404	0	0
670401	LETCHWORTH	40.0	1,395	5.3%	2.0%	\$12,315	3,745,389	2,772	686,464	208
671002	WYOMING	53.1	275	-12.4%	-22.9%	\$3,162	62,500	258	209,200	864
671201	PERRY	69.1	1,328	-1.6%	0.8%	\$20,137	5,260,274	3,865	605,437	445
671501	WARSAW	39.3	1,170	1.2%	2.9%	\$10,318	9,186,875	7,720	615,284	517
YATES (YATES COUNTY:									
680601	PENN YAN	42.8	2,134	5.3%	6.8%	\$21,136	*****	_	Jata Unavailable ************************************	
680801	DUNDEE	54.4	995	%9 ·0-	1.0%	\$11,982	*****************	_	Data Unavailable ************************************	****
STATEWIC	STATEWIDE TOTAL/AVERAGE	41.0	2,789,908	11.0%	6.5%	\$50,000,000	7,548,798,726	5,292	1,238,727,548	715





U.S. DEPARTMENT OF EDUCATION

Office of Educational Research and Improvement (OERI) Educational Resources Information Center (ERIC)



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REPRODUCTION BASIS



