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ABSTRACT

These tables describing employees of the Maryland public schools are derived from information provided by the state's 24 local education agencies to the Maryland State Department of Education. All positions, with the exception of temporary and hourly personnel and contractual personnel with less than a full year contract, are to be included. Instructional personnel include teachers, therapists, guidance counselors, school psychologists, principals, vice principals, school librarians, and teacher aides. Of the state's 88,466.3 public school employees, 62,499.1 are instructional. Teachers and therapists make up 49,059.5 of these positions. The following tables present information about Maryland public school personnel: (1) "Staff Employed in All Positions"; (2) "Staff Employed by Position"; (3) "Two-Year Comparison between Staff Employed in Maryland Public Schools, 1995-96 and 1996-97"; (4) "Ratios of Total Equated Enrollment to Selected Staff Positions"; (5) "Professional Instructional Staff Employed in Grades Pre-K-12 and Staffing Ratios per 1,000 Students"; (6) "Total Instructional Staff Employed" (3 supplemental tables); (7) "Staff Employed in Regular Instruction-Related Positions"; (8) "Staff Employed in Special Education-Related Positions"; (9) "Staff Employed in Administration-Related Positions"; (10) "Staff Employed in Student Personnel and Health Services"; (11) "Staff Employed in Operation and Maintenance of Plant"; (12) "Staff Employed in Student Transportation and Food Services"; and (13) "Staff Employed in Community Services and School Construction." (Contains 13 tables.) (SLD)

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# Staff Employed at School and Central Office Levels Maryland Public Schools October 1996

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**Staff Employed at School and Central Office Levels**  
**Maryland Public Schools**  
**October 1996**

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## **Introduction**

The following tables were prepared from the annual staff reports submitted by the 24 Maryland local education agencies (LEAs) to the Maryland State Department of Education (MSDE). Each November, LEAs submit a report containing information about staff members actively employed as of October 15 of the year. All positions, with the exception of temporary and hourly personnel, and contractual personnel with less than a school-year contract, are to be included in the report.

Instructional personnel are defined as teachers, therapists, guidance counselors, school psychologists, principals, vice principals, school librarians and teacher aides. In Maryland, there are currently two instructional categories, Instruction and Special Education. Within these two categories are both instructional and noninstructional position types. Noninstructional positions in instruction consist of all staff who are not instructional, e.g., business personnel in the Office of the Principal.

The presentation on the enclosed tables is similar to that of last year's report. Some of the tables have been expanded to provide more information for users than has been available in the past. Note that Table 6 includes only staff who have historically been identified as instructional personnel on MSDE's publications. Tables 7 and 8 show both instructional and noninstructional staff included in these two instruction categories.

## **Definitions**

### **Budget Categories**

**Administration** - General regulation, direction, and control of the LEA, including board of education, personnel, research and development, data processing, planning, business services, and instructional program supervision and direction for non-special education programs

**Instruction** - Direct and supportive activities dealing with student instruction, including classroom instruction, career and technology education, cocurricular activities, school media services, office of the principal activities, programs for limited English proficient students, gifted and talented programs, guidance services, and psychological services

**Student Personnel Services** - School attendance services, school social work services, and student accounting services

**Health Services** - Physical and mental health activities which provide students with medical services, including health screening, emergency injury, illness care, dental services, appraisal services, etc.

**Student Transportation Services** - Conveyance of students before, during, and after the school day, including the regular servicing and maintenance of vehicles

**Operation of Plant** - Care and upkeep of buildings and grounds, warehousing and distribution services, and security and safety services

**Maintenance of Plant** - Activities concerned with keeping the grounds, buildings, and equipment in their original condition of completeness or efficiency

**Food Services** - School cafeteria services, including food preparation and food delivery

**Community Services** - Services provided by the LEA for the community or some segment of the community other than for public school activities and adult education programs. Examples are community recreation programs, civic activities, and programs of custody and care of children.

**School Construction** - Major renovation and construction projects of the LEA.

### Position Types

**Superintendent** - The chief administrative officer of the school system

**Director, Coordinator, Supervisor, Other Administrator** - Staff with responsibility for the direction and supervision of broad LEA responsibilities.

**Principal** - The administrative head of a school

**Vice Principal** - Staff assigned to assist the principal with the daily administration and supervision of school activities and services

**Teacher** - Staff with duties relating to instructing students, including classroom teachers, home and hospital teachers, distance learning teachers, etc.

**Therapist** - Staff who perform activities related to physical or occupational methods of treatment and rehabilitation of students

**Librarian/Media Specialist** - Staff who perform duties related to organizing and managing school libraries

**Guidance Counselor** - Staff responsible for counseling students with regard to their academic, self-management, education/career decision-making, interpersonal, or related needs that impact directly on educational and career choices

**Psychological Personnel** - Staff who evaluate a student's cognitive and emotional development, diagnose educational and personal disabilities, and provide appropriate follow-up in the form of consultation or direct intervention

**Pupil Personnel Worker (PPW)** - Staff who work with the family, school, and community to determine the cause of and provide solutions for serious attendance, academic and/or disciplinary problems of students

**Social Worker** - Staff assigned to investigate and diagnose and provide case work and group work services for student problems arising from the home, school, or community

**Nurse** - Staff who provide services such as health appraisals, treatment of minor injuries, and referrals for other health services

**Teacher Aides** - Staff who are assigned to assist in delivery of instructional services to students

**Library Aides** - Staff who are assigned to assist in the school media center

**Other Aides** - Staff assigned to help students in noninstructional areas, e.g., bus aides, cafeteria aides, etc.

**Secretaries and Clerks** - Staff whose occupations require skill and training in all clerical-type work including preparing, transcribing, systematizing, or preserving written communication and report. Included are bookkeepers, messengers, and office machine operators

Table 1

Staff Employed in All Positions  
Maryland Public Schools: October 1996

Local Unit	Noninstructional										Instructional				
	Total Staff Employed	Secretaries & Clerks	Total Non-instructional	Superintendents & Asst. Supts.	Directors, Coordinators, & Supervisors	Pupil Personnel/Sch. Social Workers	Other*	Total Instructional	Principals & Vice Principals	Teachers & Therapists	Guidance, Media, & Psych. Staff	Aides			
Total State	88,466.3	5,115.9	20,851.3	95.0	1,170.3	364.8	19,221.3	62,499.1	2,546.0	49,059.5	3,404.8	7,488.8			
Allegany	1,275.0	53.0	304.0	1.0	22.0	3.0	278.0	918.0	32.0	701.0	50.0	135.0			
Anne Arundel	7,304.2	509.4	1,623.1	5.0	58.0	32.0	1,528.1	5,171.7	202.0	4,159.1	327.2	483.4			
Baltimore City	10,617.7	330.9	2,269.8	16.0	181.0	115.5	1,957.3	8,017.0	414.0	6,340.9	333.8	928.3			
Baltimore	11,687.3	701.9	2,830.7	4.0	186.0	54.1	2,586.6	8,154.7	401.0	6,591.1	457.2	705.5			
Calvert	1,382.4	80.0	281.2	3.0	16.5	4.0	257.7	1,021.2	41.0	756.6	53.2	170.5			
Caroline	672.2	46.1	175.4	2.0	19.0	1.0	153.4	450.7	19.0	313.2	28.0	90.5			
Carroll	2,485.9	139.8	503.1	3.0	35.0	7.0	458.1	1,843.1	78.0	1,447.6	116.7	200.8			
Cecil	1,579.9	106.0	321.6	2.0	19.0	3.0	297.6	1,152.3	52.0	910.3	68.0	122.0			
Charles	1,983.8	126.4	390.7	0.0	33.0	8.0	349.7	1,466.8	71.0	1,180.1	93.0	122.7			
Dorchester	566.7	39.5	119.9	2.0	12.0	3.0	102.9	407.3	21.0	310.3	23.0	53.0			
Frederick	3,564.1	201.6	799.9	6.0	33.0	16.2	744.7	2,562.6	107.0	2,046.0	121.7	287.9			
Garrett	661.5	42.9	121.0	2.0	11.0	3.0	105.0	497.6	20.0	374.1	15.0	88.5			
Harford	3,971.4	227.3	780.0	6.0	44.0	8.0	722.0	2,964.1	117.0	2,288.3	163.6	395.2			
Howard	4,489.5	292.0	815.4	5.0	49.8	12.0	748.6	3,382.1	136.0	2,530.6	191.1	524.4			
Kent	351.4	22.5	83.6	3.0	6.0	1.0	73.6	245.3	11.0	183.3	13.5	37.5			
Montgomery	14,467.0	899.8	3,624.7	9.0	151.5	35.0	3,429.2	9,942.5	330.0	7,456.3	583.2	1,573.0			
Prince George's	13,831.7	805.4	4,243.3	8.0	150.5	42.0	4,042.8	8,783.0	274.0	7,161.3	480.6	867.1			
Queen Anne's	659.4	53.5	126.0	3.0	9.0	3.0	111.0	479.9	17.0	379.8	28.4	54.7			
St. Mary's	1,500.4	99.0	338.6	3.0	26.0	5.0	304.6	1,062.8	33.0	876.7	62.8	90.3			
Somerset	416.0	28.0	97.0	2.0	15.0	0.0	80.0	291.0	16.0	218.0	11.0	46.0			
Talbot	496.7	28.9	134.4	1.0	14.0	1.0	118.4	333.4	17.0	271.0	23.4	22.0			
Washington	2,093.3	138.0	389.1	3.0	32.0	4.0	350.1	1,566.1	63.0	1,237.2	94.4	171.5			
Wicomico	1,578.8	91.0	306.2	3.0	27.0	4.0	272.2	1,181.5	48.0	897.1	34.0	202.4			
Worcester	830.3	53.0	172.8	3.0	20.0	0.0	149.8	604.5	26.0	430.0	32.0	116.5			

\*Includes administrators; service workers/laborers; audiovisual, health, technical, business, data processing, and research personnel  
NOTE: Positions shown above are irrespective of budget codes.





Table 2

Staff Employed by Position  
Maryland Public Schools: October 1996

Local Unit	Total Staff Employed	Superintendents, Deputy, Associate, & Assistant Superintendent	Directors, Coordinators, Supervisors, & Administrators*	Principals, Vice Principals	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel
Total State	88,466.3	95.0	1,761.4	2,546.0	47,963.3	1,096.2	1,061.2	1,862.2	481.5
Allegany	1,275.0	1.0	32.0	32.0	694.0	7.0	23.0	23.0	4.0
Anne Arundel	7,304.2	5.0	160.0	202.0	4,064.2	94.9	104.1	183.1	40.0
Baltimore City	10,617.7	16.0	279.0	414.0	6,257.2	83.7	79.0	161.6	93.2
Baltimore	11,687.3	4.0	211.0	401.0	6,441.1	150.0	141.4	251.5	64.3
Calvert	1,382.4	3.0	16.5	41.0	737.1	19.5	17.0	30.0	6.2
Caroline	672.2	2.0	19.0	19.0	309.2	4.0	9.0	15.0	4.0
Carroll	2,485.9	3.0	52.0	78.0	1,407.0	40.6	33.8	60.7	22.2
Cecil	1,579.9	2.0	23.0	52.0	896.3	14.0	23.0	39.0	6.0
Charles	1,983.8	0.0	40.0	71.0	1,160.7	19.4	27.5	53.0	12.5
Dorchester	566.7	2.0	13.0	21.0	305.3	5.0	10.0	11.0	2.0
Frederick	3,564.1	6.0	58.0	107.0	2,008.0	38.0	46.0	65.7	10.0
Garrett	661.5	2.0	11.0	20.0	367.1	7.0	2.0	11.0	2.0
Harford	3,971.4	6.0	61.0	117.0	2,243.6	44.7	52.6	87.0	24.0
Howard	4,489.5	5.0	73.8	136.0	2,456.7	73.9	68.0	91.6	31.5
Kent	351.4	3.0	6.0	11.0	179.3	4.0	3.5	8.0	2.0
Montgomery	14,467.0	9.0	188.5	330.0	7,206.8	249.5	185.5	331.1	66.7
Prince George's	13,831.7	8.0	360.6	274.0	6,990.1	171.2	134.0	288.5	58.1
Queen Anne's	659.4	3.0	11.0	17.0	372.6	7.2	8.0	15.0	5.4
St. Mary's	1,500.4	3.0	35.0	33.0	856.7	20.0	26.8	30.0	6.0
Somerset	416.0	2.0	16.0	16.0	215.0	3.0	3.0	6.0	2.0
Talbot	496.7	1.0	15.0	17.0	268.0	3.0	6.0	13.4	4.0
Washington	2,093.3	3.0	33.0	63.0	1,218.4	18.8	40.0	46.0	8.4
Wicomico	1,578.8	3.0	27.0	48.0	885.3	11.8	7.0	23.0	4.0
Worcester	830.3	3.0	20.0	26.0	424.0	6.0	11.0	18.0	3.0

\*Includes administrative assistants and other administrators

NOTE: Positions shown above are irrespective of budget codes.

Table 2 (continued)  
 Staff Employed by Position  
 Maryland Public Schools: October 1996

Local Unit	Pupil Personnel Workers & School Social Workers	School Nurses	Aides		Bus Drivers	Secretaries & Clerks	Others*	
			Teacher	Library				
Total State	364.8	464.5	6,988.6	500.2	1,905.0	2,754.4	5,115.9	13,506.3
Allegany	3.0	0.0	135.0	0.0	18.7	17.3	53.0	232.0
Anne Arundel	32.0	19.0	415.7	67.7	199.6	57.1	509.4	1,150.4
Baltimore City	115.5	0.0	928.3	0.0	405.8	75.0	330.9	1,378.5
Baltimore	54.1	166.1	685.7	19.8	16.5	462.0	701.9	1,917.0
Calvert	4.0	11.0	170.5	0.0	29.3	0.0	80.0	217.4
Caroline	1.0	6.0	90.5	0.0	18.7	5.0	46.1	123.7
Carroll	7.0	37.0	200.8	0.0	11.8	14.8	139.8	377.4
Cecil	3.0	15.0	122.0	0.0	8.0	9.0	106.0	261.6
Charles	8.0	9.5	100.7	22.0	15.7	10.5	126.4	307.0
Dorchester	3.0	2.0	46.5	6.5	9.1	5.0	39.5	85.8
Frederick	16.2	0.0	260.0	27.9	28.5	153.8	201.6	537.4
Garrett	3.0	4.2	78.0	10.5	3.3	3.7	42.9	93.9
Harford	8.0	54.0	360.5	34.7	21.0	119.6	227.3	510.4
Howard	12.0	17.0	488.4	36.0	61.9	0.0	292.0	645.7
Kent	1.0	0.0	35.5	2.0	22.8	1.0	22.5	49.8
Montgomery	35.0	0.0	1,401.7	171.4	421.6	825.5	899.8	2,145.1
Prince George's	42.0	72.2	814.6	52.5	521.8	949.4	805.4	2,289.3
Queen Anne's	3.0	10.0	42.7	12.0	8.0	16.0	53.5	75.0
St. Mary's	5.0	6.0	83.0	7.3	30.0	9.0	99.0	250.6
Somerset	0.0	3.0	46.0	0.0	11.0	0.0	28.0	65.0
Talbot	1.0	0.0	16.0	6.0	6.0	13.7	28.9	97.7
Washington	4.0	2.0	171.5	0.0	16.9	0.0	138.0	330.3
Wicomico	4.0	18.5	185.4	17.0	15.0	2.0	91.0	236.7
Worcester	0.0	12.0	109.6	6.9	4.2	5.0	53.0	128.6

\* Includes audiologists; service workers/laborers; audiovisual, technical, skilled crafts, business, data processing, and research personnel

Table 3  
Two-Year Comparison Between Staff Employed in Maryland Public Schools  
1995-96 and 1996-97

Local Unit	1995-96				1996-97				
	Total Staff Employed	Elementary	Middle/Combined	Non-Instructional Staff	Total Staff Employed	Elementary	Middle/Combined	Non-Instructional Staff	
Total State	86,447.9	29,576.5	16,110.7	15,686.8	25,073.9	30,156.8	15,015.8	15,904.5	27,389.2
Allegany	1,224.3	377.9	251.3	244.7	350.4	393.0	262.0	248.0	372.0
Anne Arundel	7,241.0	2,359.3	1,524.4	1,295.3	2,062.0	2,361.1	1,356.9	1,285.7	2,300.5
Baltimore City	10,622.1	4,071.6	2,227.9	1,920.9	2,401.7	3,930.3	1,988.4	1,879.1	2,819.9
Baltimore	11,307.1	3,580.0	2,187.9	2,021.8	3,517.4	3,775.7	2,184.7	2,121.8	3,605.1
Calvert	1,287.0	448.4	302.4	209.9	326.3	486.0	287.6	213.8	395.0
Caroline	641.5	244.5	87.0	116.6	193.4	246.1	85.0	118.6	222.5
Carroll	2,448.8	818.4	475.6	506.8	648.0	834.1	440.5	529.2	682.2
Cecil	1,538.9	576.1	238.8	305.6	418.4	618.8	256.0	329.0	376.1
Charles	2,009.6	638.8	381.7	455.3	533.8	655.4	348.8	445.6	534.0
Dorchester	581.9	216.7	83.3	117.0	164.9	208.3	83.5	114.5	160.4
Frederick	3,466.3	1,191.6	655.7	643.5	975.5	1,222.8	592.7	676.7	1,072.0
Garrett	648.6	253.0	107.0	129.3	159.3	256.1	99.0	134.5	171.9
Harford	3,896.7	1,472.4	737.3	709.9	977.1	1,482.0	746.6	731.5	1,011.3
Howard	4,285.2	1,569.0	938.1	723.1	1,055.0	1,610.1	873.7	797.3	1,208.4
Kent	334.1	111.0	72.5	60.0	90.6	109.5	73.3	59.5	109.1
Montgomery	14,186.5	4,733.6	2,572.7	2,494.4	4,385.8	4,795.4	2,275.8	2,456.1	4,939.7
Prince George's	13,379.0	4,230.1	1,982.7	2,302.2	4,864.0	4,425.1	1,852.9	2,313.2	5,240.5
Queen Anne's	615.0	213.0	119.7	117.3	165.0	225.4	133.6	120.8	179.5
St. Mary's	1,425.9	514.5	244.7	255.9	410.8	534.1	238.7	270.4	457.2
Somerset	408.0	126.9	75.0	85.0	121.1	130.0	74.0	85.0	127.0
Talbot	493.0	163.7	75.0	97.3	157.0	167.6	61.5	100.3	167.3
Washington	2,067.0	737.5	430.6	389.1	509.8	741.6	392.0	386.6	573.1
Wicomico	1,530.4	668.5	157.0	328.9	376.0	685.2	146.0	327.5	420.0
Worcester	810.0	260.0	182.4	157.0	210.6	262.9	162.6	160.0	244.8

\*Includes instructional staff at the central office level

NOTE: Positions shown above are irrespective of budget codes.

Table 4

Ratios of Total Equated Enrollment to Selected Staff Positions  
Maryland Public Schools: October 1996

Local Unit	Equated Enrollment 09/30/96	Principals & Assistant Principals		Teachers		Teachers & Therapists		Noninstructional Staff*	
		Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total State	784,826.5	2,546.0	308.3	47,963.3	16.4	49,059.5	16.0	27,389.2	28.7
Allegany	10,918.0	32.0	341.2	694.0	15.7	701.0	15.6	372.0	29.4
Anne Arundel	69,248.0	202.0	342.8	4,064.2	17.0	4,159.1	16.6	2,300.5	30.1
Baltimore City	103,579.5	414.0	250.2	6,257.2	16.6	6,340.9	16.3	2,819.9	36.7
Baltimore	100,338.0	401.0	250.2	6,441.1	15.6	6,591.1	15.2	3,605.1	27.8
Calvert	13,518.0	41.0	329.7	737.1	18.3	756.6	17.9	395.0	34.2
Caroline	5,576.0	19.0	293.5	309.2	18.0	313.2	17.8	222.5	25.1
Carroll	25,108.0	78.0	321.9	1,407.0	17.8	1,447.6	17.3	682.2	36.8
Cecil	14,158.5	52.0	272.3	896.3	15.8	910.3	15.6	376.1	37.6
Charles	20,311.0	71.0	286.1	1,160.7	17.5	1,180.1	17.2	534.0	38.0
Dorchester	4,972.5	21.0	236.8	305.3	16.3	310.3	16.0	160.4	31.0
Frederick	32,237.0	107.0	301.3	2,008.0	16.1	2,046.0	15.8	1,072.0	30.1
Garrett	5,161.0	20.0	258.1	367.1	14.1	374.1	13.8	171.9	30.0
Harford	35,876.0	117.0	306.6	2,243.6	16.0	2,288.3	15.7	1,011.3	35.5
Howard	37,454.5	136.0	275.4	2,456.7	15.2	2,530.6	14.8	1,208.4	31.0
Kent	2,714.5	11.0	246.8	179.3	15.1	183.3	14.8	109.1	24.9
Montgomery	117,044.5	330.0	354.7	7,206.8	16.2	7,456.3	15.7	4,939.7	23.7
Prince George's	121,160.0	274.0	442.2	6,990.1	17.3	7,161.3	16.9	5,240.5	23.1
Queen Anne's	6,035.5	17.0	355.0	372.6	16.2	379.8	15.9	179.5	33.6
St. Mary's	13,542.5	33.0	410.4	856.7	15.8	876.7	15.4	457.2	29.6
Somerset	3,026.0	16.0	189.1	215.0	14.1	218.0	13.9	127.0	23.8
Talbot	4,219.0	17.0	248.2	268.0	15.7	271.0	15.6	167.3	25.2
Washington	18,910.0	63.0	300.2	1,218.4	15.5	1,237.2	15.3	573.1	33.0
Wicomico	13,269.0	48.0	276.4	885.3	15.0	897.1	14.8	420.0	31.6
Worcester	6,449.5	26.0	248.1	424.0	15.2	430.0	15.0	244.8	26.3

\*Includes instructional staff at the central office level

NOTE: Positions shown above are irrespective of budget codes.

Professional Instructional Staff\* Employed in Grades Prek - 12 and Staffing Ratios per 1,000 Students  
Maryland Public Schools: October 1996

Local Unit	1993-94		1994-95		1995-96		1996-97	
	Number	Per 1,000 Students	Number	Per 1,000 Students	Number	Per 1,000 Students	Number	Per 1,000 Students
Total State	50,919.1	69.0	52,461.9	69.3	53,412.4	69.3	55,010.3	70.1
Allegany	762.0	70.8	773.0	71.4	773.9	71.3	783.0	71.7
Anne Arundel	4,542.0	68.9	4,596.6	68.2	4,688.3	68.8	4,688.3	67.7
Baltimore City	6,975.9	64.7	7,002.3	64.8	6,962.8	66.6	7,088.7	68.4
Baltimore	6,479.5	70.9	6,699.7	70.2	7,115.6	72.7	7,449.3	74.2
Calvert	736.7	63.0	754.4	61.8	781.2	60.8	850.8	62.9
Caroline	343.0	67.0	347.5	65.8	352.0	63.9	360.2	64.6
Carroll	1,522.7	67.1	1,583.3	67.7	1,609.8	67.7	1,642.3	65.4
Cecil	950.1	72.3	994.1	73.5	1,009.5	72.7	1,030.3	72.8
Charles	1,377.2	71.6	1,381.9	70.5	1,317.6	65.6	1,344.1	66.2
Dorchester	348.1	71.3	355.3	72.8	354.3	71.2	354.3	71.3
Frederick	2,050.9	70.6	2,139.2	70.9	2,204.9	70.6	2,274.7	70.6
Garrett	391.0	76.4	397.7	77.9	399.8	77.0	409.1	79.3
Harford	2,302.5	69.8	2,457.9	72.0	2,521.8	72.2	2,568.9	71.6
Howard	2,454.5	74.2	2,589.2	74.5	2,716.7	75.1	2,867.7	76.3
Kent	192.0	75.4	198.0	75.9	201.0	75.1	207.8	76.5
Montgomery	7,805.4	72.2	8,046.8	72.1	8,093.8	70.5	8,369.5	71.5
Prince George's	7,204.0	64.2	7,497.9	65.5	7,624.5	64.4	7,915.9	65.3
Queen Anne's	382.1	68.9	393.0	69.2	401.1	67.6	425.2	70.4
St. Mary's	846.5	68.7	923.7	73.1	913.4	69.3	972.5	71.8
Somerset	243.7	72.1	240.3	72.1	240.9	77.1	245.0	81.0
Talbot	306.3	75.0	302.3	73.4	313.0	73.6	311.4	73.8
Washington	1,311.1	72.0	1,354.3	73.0	1,380.4	73.3	1,394.6	73.7
Wicomico	924.9	71.9	961.5	73.8	961.0	73.0	979.1	73.8
Worcester	467.0	79.3	472.0	77.4	475.1	75.1	488.0	75.7

\*Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels  
NOTE: Positions shown above are irrespective of budget codes.

Total Instructional Staff\*\* Employed  
Maryland Public Schools: October 1996

Local Unit	Total	Principals & Vice Principals		Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Aides	
		Principals	Vice Principals						Teacher	Library
Total State	62,499.1	2,546.0	47,963.3	1,096.2	1,061.2	1,862.2	481.5	6,988.6	500.2	
Allegany	918.0	32.0	694.0	7.0	23.0	23.0	4.0	135.0	0.0	
Anne Arundel	5,171.7	202.0	4,064.2	94.9	104.1	183.1	40.0	415.7	67.7	
Baltimore City	8,017.0	414.0	6,257.2	83.7	79.0	161.6	93.2	928.3	0.0	
Baltimore	8,154.7	401.0	6,441.1	150.0	141.4	251.5	64.3	685.7	19.8	
Calvert	1,021.2	41.0	737.1	19.5	17.0	30.0	6.2	170.5	0.0	
Caroline	450.7	19.0	309.2	4.0	9.0	15.0	4.0	90.5	0.0	
Carroll	1,843.1	78.0	1,407.0	40.6	33.8	60.7	22.2	200.8	0.0	
Cecil	1,152.3	52.0	896.3	14.0	23.0	39.0	6.0	122.0	0.0	
Charles	1,466.8	71.0	1,160.7	19.4	27.5	53.0	12.5	100.7	22.0	
Dorchester	407.3	21.0	305.3	5.0	10.0	11.0	2.0	46.5	6.5	
Frederick	2,562.6	107.0	2,008.0	38.0	46.0	65.7	10.0	260.0	27.9	
Garrett	497.6	20.0	367.1	7.0	2.0	11.0	2.0	78.0	10.5	
Harford	2,964.1	117.0	2,243.6	44.7	52.6	87.0	24.0	360.5	34.7	
Howard	3,382.1	136.0	2,456.7	73.9	68.0	91.6	31.5	488.4	36.0	
Kent	245.3	11.0	179.3	4.0	3.5	8.0	2.0	35.5	2.0	
Montgomery	9,942.6	330.0	7,206.8	249.5	185.5	331.1	66.7	1,401.7	171.4	
Prince George's	8,783.0	274.0	6,990.1	171.2	134.0	288.5	58.1	814.6	52.5	
Queen Anne's	479.9	17.0	372.6	7.2	8.0	15.0	5.4	42.7	12.0	
St. Mary's	1,062.8	33.0	856.7	20.0	26.8	30.0	6.0	83.0	7.3	
Somerset	291.0	16.0	215.0	3.0	3.0	6.0	2.0	46.0	0.0	
Talbot	333.4	17.0	268.0	3.0	6.0	13.4	4.0	16.0	6.0	
Washington	1,566.1	63.0	1,218.4	18.8	40.0	46.0	8.4	171.5	0.0	
Wicomico	1,181.5	48.0	885.3	11.8	7.0	23.0	4.0	185.4	17.0	
Worcester	604.5	26.0	424.0	6.0	11.0	18.0	3.0	109.6	6.9	

\*Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels

NOTE: Positions shown above are irrespective of budget codes.

Table 6a

Elementary Instructional Staff Employed  
Maryland Public Schools: October 1996

Local Unit	Principals & Vice Principals		Teachers	Therapists	Librarians	Guidance Counselors	Psycho-logical Personnel	Aides	
	Total	Principals						Teacher	Library
Total State	30,156.8	1,245.0	22,494.1	679.8	650.2	620.7	92.9	4,143.0	231.2
Allegany	393.0	14.0	271.0	7.0	11.0	9.0	0.0	81.0	0.0
Anne Arundel	2,361.1	93.0	1,836.2	63.7	67.0	63.0	0.0	218.9	19.3
Baltimore City	3,930.3	202.0	2,997.4	47.1	43.0	27.6	51.1	562.1	0.0
Baltimore	3,775.7	205.0	2,935.2	102.4	93.5	88.9	17.8	330.3	2.6
Calvert	486.0	22.0	337.0	2.0	10.0	11.0	0.0	104.0	0.0
Caroline	246.1	8.0	149.6	4.0	5.0	5.0	3.0	71.5	0.0
Carroll	834.1	36.0	614.3	26.7	18.8	19.8	1.0	117.5	0.0
Cecil	618.8	27.0	455.3	14.0	15.0	14.0	0.0	93.5	0.0
Charles	655.4	36.0	499.5	16.8	15.0	18.0	5.0	54.2	11.0
Dorchester	208.3	11.0	139.3	5.0	7.0	3.0	0.0	40.0	3.0
Frederick	1,222.8	47.0	954.5	25.5	27.0	23.2	0.0	136.5	9.1
Garrett	256.1	11.0	176.6	6.0	0.0	3.0	0.0	52.0	7.5
Harford	1,482.0	61.0	1,044.2	33.0	33.6	30.0	5.0	258.5	16.7
Howard	1,610.1	65.0	1,121.8	37.8	33.0	22.1	0.0	309.4	21.0
Kent	109.5	4.0	76.5	4.0	0.0	1.0	0.0	23.0	1.0
Montgomery	4,795.4	171.0	3,344.3	131.0	122.5	107.2	0.0	826.8	92.6
Prince George's	4,425.1	124.0	3,551.0	97.0	93.0	121.5	7.0	419.1	12.5
Queen Anne's	225.4	7.0	170.5	3.0	5.0	6.0	1.0	26.9	6.0
St. Mary's	534.1	18.0	403.0	18.0	16.8	12.0	0.0	59.0	7.3
Somerset	130.0	6.0	86.0	3.0	0.0	2.0	2.0	31.0	0.0
Talbot	167.6	7.0	132.2	3.0	3.0	4.4	0.0	13.0	5.0
Washington	741.6	30.0	558.4	17.8	25.0	16.0	0.0	94.5	0.0
Wicomico	685.2	30.0	474.3	9.0	1.0	8.0	0.0	146.4	16.5
Worcester	262.9	10.0	166.0	3.0	5.0	5.0	0.0	73.9	0.0

NOTE: Positions shown above are irrespective of budget codes.

Middle and Combined Instructional Staff Employed  
Maryland Public Schools: October 1996

Local Unit	Total	Principals & Vice Principals		Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Aides	
		Principals	Vice Principals						Teacher	Library
Total State	15,015.8	612.0	11,739.8	211.0	200.4	522.7	71.3	1,522.4	136.1	
Allegany	262.0	10.0	206.0	0.0	6.0	7.0	0.0	33.0	0.0	
Anne Arundel	1,356.9	57.0	1,040.6	22.8	19.5	54.1	1.0	142.9	19.0	
Baltimore City	1,988.4	101.0	1,605.1	25.6	19.0	59.0	22.9	155.8	0.0	
Baltimore	2,184.7	98.0	1,695.3	33.7	19.9	76.0	19.7	230.9	11.2	
Calvert	287.6	11.0	221.7	0.0	3.0	11.0	0.0	41.0	0.0	
Caroline	85.0	5.0	70.0	0.0	2.0	3.0	1.0	4.0	0.0	
Carroll	440.5	18.0	356.4	12.0	7.0	14.4	1.0	31.7	0.0	
Cecil	256.0	12.0	215.0	0.0	5.0	12.0	0.0	12.0	0.0	
Charles	348.8	15.0	277.0	2.6	7.5	14.0	3.7	22.0	7.0	
Dorchester	83.5	5.0	67.5	0.0	2.0	4.0	1.0	3.5	0.5	
Frederick	592.7	26.0	484.7	5.5	10.0	16.0	0.0	40.0	10.5	
Garrett	99.0	4.0	77.0	1.0	0.0	3.0	1.0	11.0	2.0	
Harford	746.6	28.0	585.4	11.7	10.0	25.0	13.0	65.5	8.0	
Howard	873.7	35.0	666.1	4.1	15.0	32.5	0.0	106.0	15.0	
Kent	73.3	4.0	54.3	0.0	2.5	3.0	0.0	8.5	1.0	
Montgomery	2,275.8	81.0	1,750.7	38.4	32.0	91.7	0.0	245.5	36.5	
Prince George's	1,852.9	54.0	1,390.4	47.4	19.0	57.0	3.6	263.0	18.5	
Queen Anne's	133.6	5.0	101.0	4.2	2.0	5.0	3.4	10.0	3.0	
St. Mary's	238.7	5.0	212.7	0.0	4.0	7.0	0.0	10.0	0.0	
Somerset	74.0	5.0	52.0	0.0	1.0	2.0	0.0	14.0	0.0	
Talbot	61.5	4.0	50.5	0.0	1.0	3.0	0.0	2.0	1.0	
Washington	392.0	17.0	316.5	0.0	8.0	14.0	0.0	36.5	0.0	
Wicomico	146.0	6.0	120.0	1.0	2.0	4.0	0.0	13.0	0.0	
Worcester	162.6	6.0	124.0	1.0	3.0	5.0	0.0	20.7	2.9	

NOTE: Positions shown above are irrespective of budget codes.



Secondary Instructional Staff Employed  
Maryland Public Schools: October 1996

Local Unit	Principals & Vice										Aides	
	Total	Principals	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Teacher	Library	Total	Total	
Total State	15,904.5	656.0	12,991.7	50.9	196.6	687.6	49.6	1,143.3	128.9			
Allegany	248.0	8.0	208.0	0.0	6.0	7.0	0.0	19.0	0.0			
Anne Arundel	1,285.7	50.0	1,077.2	2.0	12.6	63.0	0.0	51.5	29.4			
Baltimore City	1,879.1	90.0	1,500.3	6.0	17.0	70.0	11.8	184.0	0.0			
Baltimore	2,121.8	98.0	1,762.1	3.9	27.0	86.6	20.8	117.5	6.0			
Calvert	213.8	8.0	170.3	0.0	4.0	8.0	0.0	23.5	0.0			
Caroline	118.6	6.0	88.6	0.0	2.0	7.0	0.0	15.0	0.0			
Carroll	529.2	24.0	418.0	1.9	6.0	26.0	3.2	50.1	0.0			
Cecil	329.0	17.0	274.0	0.0	5.0	17.0	0.0	16.0	0.0			
Charles	445.6	20.0	367.3	0.0	5.0	21.0	3.8	24.5	4.0			
Dorchester	114.5	5.0	98.5	0.0	1.0	4.0	0.0	3.0	3.0			
Frederick	676.7	33.0	527.5	3.4	8.0	26.5	0.0	70.0	8.3			
Garrett	134.5	5.0	107.5	0.0	2.0	5.0	0.0	14.0	1.0			
Harford	731.5	28.0	611.0	0.0	9.0	31.0	6.0	36.5	10.0			
Howard	797.3	36.0	637.3	3.5	20.0	36.0	0.0	64.5	0.0			
Kent	59.5	3.0	47.5	0.0	1.0	4.0	0.0	4.0	0.0			
Montgomery	2,456.1	72.0	1,919.4	18.2	25.0	120.5	1.0	257.8	42.3			
Prince George's	2,313.2	90.0	1,969.6	12.0	21.0	98.0	0.0	105.1	17.5			
Queen Anne's	120.8	5.0	101.0	0.0	1.0	4.0	1.0	5.8	3.0			
St. Mary's	270.4	10.0	230.4	0.0	6.0	11.0	0.0	13.0	0.0			
Somerset	85.0	5.0	75.0	0.0	2.0	2.0	0.0	1.0	0.0			
Talbot	100.3	6.0	85.3	0.0	2.0	6.0	1.0	0.0	0.0			
Washington	386.6	16.0	315.0	0.0	7.0	16.0	1.0	31.6	0.0			
Wicomico	327.5	12.0	275.0	0.0	4.0	11.0	0.0	25.0	0.5			
Worcester	160.0	9.0	126.0	0.0	3.0	7.0	0.0	11.0	4.0			

NOTE: Positions shown above are irrespective of budget codes.

Table 7

Staff Employed in Regular Instruction-Related Positions\*  
Maryland Public Schools: October 1996

Local Unit	Total	Principals & Vice Principals		Directors, Coord., Superv., & Other Admin.		Teachers	Therapists	Librarians & Audiovisual Personnel		Guidance Counselors	Psychological Personnel	Aides		Secretaries & Clerks
		Principals	Vice Principals	Admin.	Other			Personnel	Personnel			Teacher	Library	
Total State	55,619.9	2,465.0	950.3	41,060.0	11.9	1,070.2	1,862.2	464.5	3,528.9	495.2	3,711.8			
Allegany	806.0	32.0	19.0	606.0	0.0	23.0	23.0	4.0	64.0	0.0	35.0			
Anne Arundel	4,764.4	194.0	76.0	3,517.4	0.0	105.1	183.1	40.0	171.5	67.7	409.6			
Baltimore City	6,079.1	383.0	132.0	4,630.2	0.2	79.0	161.6	92.2	376.0	0.0	224.9			
Baltimore	7,236.6	391.0	95.0	5,594.9	0.0	144.4	251.5	64.3	147.6	19.8	528.2			
Calvert	916.7	40.0	9.5	649.0	0.0	17.0	30.0	6.2	107.0	0.0	58.0			
Caroline	421.8	19.0	8.0	272.2	0.0	9.0	15.0	4.0	60.5	0.0	34.1			
Carroll	1,686.6	76.0	23.0	1,268.4	0.0	33.8	60.7	11.6	106.3	0.0	106.8			
Cecil	1,038.8	52.0	14.0	754.3	0.0	23.0	39.0	6.0	67.5	0.0	83.0			
Charles	1,323.9	71.0	24.0	993.7	0.0	27.5	53.0	12.5	30.2	22.0	90.0			
Dorchester	385.3	21.0	10.0	267.3	0.0	9.0	11.0	2.0	31.0	6.5	27.5			
Frederick	2,408.7	102.0	25.0	1,810.3	0.0	46.0	65.7	10.0	189.0	27.9	132.8			
Garrett	457.2	20.0	6.0	326.8	1.0	2.0	11.0	2.0	50.0	10.5	27.9			
Harford	2,771.3	117.0	34.0	2,005.6	0.0	52.6	87.0	24.0	247.9	34.7	168.5			
Howard	3,010.0	134.0	34.8	2,144.2	1.0	72.0	91.6	30.5	235.4	36.0	230.5			
Kent	228.3	11.0	4.0	160.3	0.0	3.5	8.0	2.0	24.5	2.0	13.0			
Montgomery	9,026.6	323.0	96.0	6,312.6	5.9	183.5	331.1	66.7	899.8	167.4	640.7			
Prince George's	7,952.6	263.0	244.0	5,991.6	3.0	140.0	288.5	58.1	359.1	52.5	552.8			
Queen Anne's	435.3	17.0	7.0	320.9	0.0	8.0	15.0	4.0	18.9	12.0	32.5			
St. Mary's	960.2	31.0	12.0	744.1	0.0	24.8	30.0	6.0	35.0	6.3	71.0			
Somerset	279.0	16.0	11.0	189.0	0.0	3.0	6.0	2.0	31.0	0.0	21.0			
Talbot	321.9	17.0	8.0	244.5	0.0	6.0	13.4	4.0	3.0	6.0	20.0			
Washington	1,437.6	62.0	22.0	1,089.9	0.8	40.0	46.0	8.4	72.4	0.0	96.0			
Wicomico	1,092.4	48.0	21.0	788.0	0.0	7.0	23.0	4.0	116.4	17.0	68.0			
Worcester	579.8	25.0	15.0	379.0	0.0	11.0	18.0	0.0	84.8	6.9	40.0			

\*See the definition of the Instruction category in the "Definitions" section of this report.  
NOTE: Positions shown above are respective of budget codes.



Staff Employed in Special Education-Related Positions  
Maryland Public Schools: October 1996

Local Unit	Total	Principals & Vice Principals	Directors, Coord., Superv., & Other Admin.	Teachers	Therapists	Librarians & Audiovisual Personnel	Guidance Counselors	Psychological Personnel	Aides		Secretaries & Clerks
									Teacher	Library	
Total State	11,944.6	78.0	196.1	6,859.4	1,080.7	24.9	0.0	11.6	3,455.7	5.0	233.3
Allegany	171.0	0.0	3.0	88.0	7.0	0.0	0.0	0.0	71.0	0.0	2.0
Anne Arundel	919.6	8.0	10.0	546.7	94.9	0.0	0.0	0.0	244.2	0.0	15.8
Baltimore City	2,354.4	29.0	52.0	1,611.0	83.5	8.6	0.0	0.0	550.3	0.0	20.0
Baltimore	1,591.2	10.0	18.0	835.2	150.0	3.3	0.0	0.0	538.1	0.0	36.6
Calvert	175.6	1.0	2.0	87.1	19.5	0.0	0.0	0.0	63.5	0.0	2.5
Caroline	72.0	0.0	1.0	37.0	4.0	0.0	0.0	0.0	28.0	0.0	2.0
Carroll	293.3	2.0	3.0	136.6	40.6	0.0	0.0	10.6	94.5	0.0	6.0
Cecil	214.5	0.0	1.0	142.0	14.0	0.0	0.0	0.0	54.5	0.0	3.0
Charles	263.9	0.0	1.0	167.0	19.4	1.0	0.0	0.0	70.5	0.0	5.0
Dorchester	61.5	0.0	1.0	38.0	5.0	1.0	0.0	0.0	15.5	0.0	1.0
Frederick	322.7	4.0	5.0	197.7	38.0	0.0	0.0	0.0	71.0	0.0	7.0
Garrett	76.2	0.0	0.0	40.2	6.0	0.0	0.0	0.0	28.0	0.0	2.0
Harford	404.1	0.0	4.0	238.0	44.7	0.0	0.0	0.0	112.6	0.0	4.8
Howard	659.4	2.0	8.0	311.5	72.9	1.0	0.0	1.0	253.0	0.0	10.0
Kent	36.0	0.0	1.0	19.0	4.0	0.0	0.0	0.0	11.0	0.0	1.0
Montgomery	1,727.3	7.0	20.0	891.2	243.6	2.0	0.0	0.0	501.9	4.0	57.6
Prince George's	1,722.3	11.0	55.1	994.5	168.2	3.0	0.0	0.0	455.5	0.0	35.0
Queen Anne's	76.1	0.0	1.0	45.7	3.6	0.0	0.0	0.0	23.8	0.0	2.0
St. Mary's	195.6	2.0	4.0	112.6	20.0	4.0	0.0	0.0	48.0	1.0	4.0
Somerset	47.0	0.0	1.0	26.0	3.0	0.0	0.0	0.0	15.0	0.0	2.0
Talbot	42.5	0.0	1.0	23.5	3.0	0.0	0.0	0.0	13.0	0.0	2.0
Washington	256.6	1.0	2.0	128.5	18.0	0.0	0.0	0.0	99.1	0.0	8.0
Wicomico	182.1	0.0	1.0	97.3	11.8	1.0	0.0	0.0	69.0	0.0	2.0
Worcester	79.8	1.0	1.0	45.0	6.0	0.0	0.0	0.0	24.8	0.0	2.0

NOTE: Positions shown above are respective of budget codes.

Staff Employed In Administration-Related Positions  
Maryland Public Schools: October 1996

Local Unit	Total Administration	Superintendents	Deputy Superintendents	Associate/ Assistant Superintendents	Directors	Coordinators	Supervisors/ Specialists	Administrative Assistants/ Other Administrators	Business Personnel	Secretaries & Clerks
Total State	1,379.0	24.0	7.0	27.0	83.0	32.0	132.0	137.0	233.8	703.2
Allegany	18.0	1.0	0.0	0.0	2.0	0.0	1.0	2.0	1.0	11.0
Anne Arundel	122.0	1.0	0.0	2.0	4.0	3.0	5.0	37.0	13.0	57.0
Baltimore City	162.0	1.0	1.0	4.0	16.0	2.0	37.0	21.0	21.0	59.0
Baltimore	161.1	1.0	1.0	2.0	8.0	14.0	21.0	13.0	24.6	76.5
Calvert	21.5	1.0	1.0	0.0	2.0	0.0	0.0	0.0	5.0	12.5
Caroline	10.0	1.0	0.0	1.0	2.0	2.0	0.0	0.0	0.0	4.0
Carroll	45.0	1.0	0.0	1.0	3.0	0.0	2.0	12.0	10.0	16.0
Cecil	29.0	1.0	0.0	0.0	2.0	1.0	0.0	3.0	5.0	17.0
Charles	35.4	0.0	0.0	0.0	6.0	0.0	3.0	1.0	4.0	21.4
Dorchester	13.0	1.0	0.0	0.0	0.0	0.0	1.0	0.0	2.0	9.0
Frederick	65.0	1.0	0.0	1.0	3.0	0.0	0.0	16.0	5.0	39.0
Garrett	8.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	6.0
Harford	42.0	1.0	1.0	2.0	2.0	0.0	6.0	1.0	0.0	29.0
Howard	56.5	1.0	0.0	2.0	3.0	1.0	6.0	4.0	11.0	28.5
Kent	8.5	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	6.5
Montgomery	224.0	2.0	1.0	3.0	15.0	4.0	28.5	9.0	48.0	113.5
Prince George's	225.2	1.0	2.0	5.0	8.0	0.0	17.5	10.0	67.2	114.5
Queen Anne's	17.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	3.0	13.0
St. Mary's	27.0	1.0	0.0	0.0	2.0	2.0	0.0	7.0	0.0	15.0
Somerset	5.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	3.0
Talbot	12.9	1.0	0.0	0.0	1.0	1.0	0.0	1.0	5.0	3.9
Washington	33.0	1.0	0.0	1.0	2.0	0.0	2.0	0.0	2.0	25.0
Wicomico	24.0	1.0	0.0	1.0	0.0	1.0	1.0	0.0	5.0	15.0
Worcester	14.0	1.0	0.0	1.0	0.0	1.0	1.0	0.0	2.0	8.0

NOTE: Positions shown above are respective of budget codes.

Staff Employed in Student Personnel and Health Services  
Maryland Public Schools: October 1996

Local Unit	Student Personnel Services						Health Services					
	Total Student Personnel Services	Directors, Coordinators & Supervisors	Pupil Personnel/ School Social Workers	Teachers	Aides	Secretaries & Clerks	Total Health Services	Directors, Coordinators & Supervisors	Physicians & Nurses	Service Workers	Aides	Secretaries & Clerks
Total State	484.75	41.0	326.8	2.0	9.0	106.0	805.9	10.0	462.5	1.0	324.4	8.0
Allegany	4.0	0.0	3.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	43.0	2.0	32.0	0.0	0.0	9.0	166.5	1.0	18.0	0.0	143.5	4.0
Baltimore City	126.5	3.0	115.5	0.0	6.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	78.1	2.0	54.1	0.0	0.0	22.0	187.6	5.0	166.1	0.0	14.5	2.0
Calvert	7.0	1.0	4.0	0.0	0.0	2.0	12.0	0.0	11.0	1.0	0.0	0.0
Caroline	7.0	2.0	1.0	0.0	2.0	2.0	9.0	0.0	6.0	0.0	3.0	0.0
Carroll	9.0	1.0	4.0	0.0	0.0	4.0	38.0	1.0	37.0	0.0	0.0	0.0
Cecil	5.0	1.0	3.0	0.0	0.0	1.0	15.0	0.0	15.0	0.0	0.0	0.0
Charles	11.0	0.0	8.0	0.0	0.0	3.0	12.5	0.0	9.5	0.0	3.0	0.0
Dorchester	4.0	0.0	3.0	0.0	0.0	1.0	2.0	0.0	2.0	0.0	0.0	0.0
Frederick	18.2	1.0	16.2	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Garrett	6.0	2.0	3.0	0.0	0.0	1.0	6.2	0.0	4.2	0.0	2.0	0.0
Harford	20.0	1.0	8.0	0.0	0.0	11.0	54.0	0.0	54.0	0.0	0.0	0.0
Howard	13.0	0.0	8.0	0.0	1.0	4.0	60.9	0.0	16.0	0.0	44.9	0.0
Kent	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	14.0	3.0	7.0	0.0	0.0	4.0	0.0	0.0	0.0	0.0	0.0	0.0
Prince George's	80.0	12.0	40.0	2.0	0.0	26.0	182.7	2.0	72.2	0.0	107.5	1.0
Queen Anne's	5.0	1.0	3.0	0.0	0.0	1.0	11.0	0.0	10.0	0.0	0.0	1.0
St. Mary's	13.0	3.0	5.0	0.0	0.0	5.0	13.0	1.0	6.0	0.0	6.0	0.0
Somerset	2.0	1.0	0.0	0.0	0.0	1.0	3.0	0.0	3.0	0.0	0.0	0.0
Talbot	3.0	2.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	7.0	1.0	4.0	0.0	0.0	2.0	2.0	0.0	2.0	0.0	0.0	0.0
Wicomico	7.0	1.0	4.0	0.0	0.0	2.0	18.5	0.0	18.5	0.0	0.0	0.0
Worcester	1.0	1.0	0.0	0.0	0.0	0.0	12.0	0.0	12.0	0.0	0.0	0.0

NOTE: Positions shown above are respective of budget codes.

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Staff Employed in Operation and Maintenance of Plant  
Maryland Public Schools: October 1996

Local Unit	Operation of Plant										Maintenance of Plant				
	Total Operation of Plant	Directors, & Coordinators Supervisors	Technical Personnel	Service Workers	Skilled Personnel/ Laborers	Secretaries & Clerks	Total Maine- nance of Plant	Directors, & Coordinators Supervisors	Technical Personnel	Service Workers	Skilled Personnel/ Laborers	Secretaries & Clerks			
Total State	6,831.0	23.0	79.5	5,429.0	1,232.4	67.0	1,714.3	20.0	125.6	142.6	1,352.3	73.8			
Allegany	115.0	0.0	0.0	111.0	4.0	0.0	21.0	0.0	1.0	1.0	18.0	1.0			
Anne Arundel	680.0	3.0	3.0	577.0	94.0	3.0	158.0	1.0	11.0	0.0	138.0	8.0			
Baltimore City	727.4	6.0	24.0	624.5	67.9	5.0	152.0	1.0	15.0	2.0	124.0	10.0			
Baltimore	1,017.8	3.0	16.0	960.8	33.0	5.0	215.5	10.0	7.0	44.0	141.5	13.0			
Calvert	103.4	0.0	1.0	100.4	2.0	0.0	37.0	1.0	1.0	2.0	31.0	2.0			
Caroline	38.7	0.0	0.0	38.7	0.0	0.0	7.0	1.0	0.0	0.0	5.0	1.0			
Carroll	183.8	1.0	2.0	178.8	1.0	1.0	55.0	1.0	2.0	5.0	45.0	2.0			
Cecil	107.5	0.0	2.0	105.5	0.0	0.0	42.0	0.0	0.0	0.0	41.0	1.0			
Charles	160.5	1.0	3.0	150.5	5.0	1.0	53.0	2.0	1.0	0.0	48.0	2.0			
Dorchester	34.0	0.0	0.0	34.0	0.0	0.0	6.1	0.0	1.0	5.1	0.0	0.0			
Frederick	270.2	0.0	5.5	260.7	0.0	4.0	98.4	0.0	46.6	0.0	48.0	3.8			
Garrett	44.9	1.0	0.0	42.9	0.0	1.0	7.0	0.0	0.0	0.0	7.0	0.0			
Harford	273.3	0.0	0.0	270.3	1.0	2.0	82.0	1.0	5.0	1.0	71.0	4.0			
Howard	323.5	1.0	4.0	313.5	0.0	5.0	94.0	0.0	11.0	79.0	0.0	4.0			
Kent	26.0	0.0	0.0	25.0	0.0	1.0	2.0	0.0	0.0	0.0	2.0	0.0			
Montgomery	1,025.1	3.0	4.0	1,004.1	4.0	10.0	299.0	1.0	12.0	2.0	274.0	10.0			
Prince George's	1,133.5	2.0	8.0	119.0	979.5	25.0	257.0	1.0	0.0	0.0	249.0	7.0			
Queen Anne's	47.0	0.0	1.0	46.0	0.0	0.0	14.0	0.0	1.0	0.0	12.0	1.0			
St. Mary's	114.8	1.0	0.0	111.8	1.0	1.0	31.8	0.0	0.0	0.0	31.8	0.0			
Somerset	31.0	0.0	0.0	0.0	31.0	0.0	6.0	0.0	0.0	0.0	6.0	0.0			
Talbot	37.0	0.0	0.0	37.0	0.0	0.0	7.0	0.0	0.0	1.0	5.0	1.0			
Washington	174.0	1.0	0.0	163.0	9.0	1.0	31.5	0.0	7.0	0.5	22.0	2.0			
Wicomico	108.0	0.0	5.0	102.0	0.0	1.0	26.0	0.0	4.0	0.0	21.0	1.0			
Worcester	54.6	0.0	1.0	52.6	0.0	1.0	12.0	0.0	0.0	0.0	12.0	0.0			

NOTE: Positions shown above are respective of budget codes.

Staff Employed in Student Transportation and Food Services  
Maryland Public Schools: October 1996

Local Unit	Student Transportation Services						Food Services					
	Total Student Transportation	Directors, Coordinators, & Supervisors	Service Workers/Skilled Laborers	Aides	Drivers	Secretaries & Clerks	Total Food Services	Directors, Coordinators, & Supervisors	Service Workers	Skilled Laborers	Secretaries & Clerks	
<b>Total State</b>	<b>3,857.8</b>	<b>32.0</b>	<b>490.7</b>	<b>674.3</b>	<b>2,565.9</b>	<b>95.0</b>	<b>3,572.9</b>	<b>25.0</b>	<b>3,469.9</b>	<b>10.0</b>	<b>68.0</b>	
Allegany	27.0	0.0	0.0	12.7	13.3	1.0	78.0	0.0	76.0	0.0	2.0	
Anne Arundel	102.2	0.0	0.0	50.1	52.1	0.0	208.3	1.0	205.3	0.0	2.0	
Baltimore City	75.0	1.0	10.0	26.0	33.0	5.0	432.5	5.0	421.5	1.0	5.0	
Baltimore	677.4	7.0	224.4	0.0	439.0	7.0	439.9	9.0	419.9	1.0	10.0	
Calvert	14.3	1.0	0.0	11.3	0.0	2.0	68.0	0.0	67.0	0.0	1.0	
Caroline	14.0	1.0	3.3	3.7	5.0	1.0	59.2	2.0	55.2	0.0	2.0	
Carroll	26.6	1.0	0.0	10.8	11.8	3.0	114.1	1.0	112.1	0.0	1.0	
Cecil	20.0	1.0	1.0	8.0	9.0	1.0	104.1	0.0	104.1	0.0	0.0	
Charles	12.5	2.0	0.0	1.0	6.5	3.0	74.5	0.0	73.5	0.0	1.0	
Dorchester	9.1	1.0	0.0	2.1	5.0	1.0	39.7	0.0	39.7	0.0	0.0	
Frederick	194.8	0.0	12.0	27.5	150.3	5.0	152.6	0.0	152.6	0.0	0.0	
Garrett	4.9	1.0	0.0	1.3	1.7	1.0	46.1	0.0	43.1	0.0	3.0	
Harford	132.6	4.0	6.0	0.0	119.6	3.0	131.2	0.0	123.2	3.0	5.0	
Howard	5.0	2.0	0.0	0.0	0.0	3.0	163.2	1.0	159.2	0.0	3.0	
Kent	1.0	1.0	0.0	0.0	0.0	0.0	22.8	0.0	21.8	0.0	1.0	
Montgomery	1,144.6	1.0	77.0	248.1	776.5	42.0	379.0	1.0	364.0	4.0	10.0	
Prince George's	1,303.9	1.0	142.0	246.5	905.4	9.0	636.6	1.0	620.6	0.0	15.0	
Queen Anne's	23.0	1.0	0.0	4.0	16.0	2.0	0.0	0.0	0.0	0.0	0.0	
St. Mary's	20.0	1.0	0.0	8.0	9.0	2.0	101.0	1.0	99.0	0.0	1.0	
Somerset	3.0	1.0	0.0	2.0	0.0	0.0	29.0	1.0	27.0	0.0	1.0	
Talbot	12.7	1.0	0.0	0.0	11.7	0.0	37.7	0.0	36.7	0.0	1.0	
Washington	16.0	1.0	13.0	0.0	0.0	2.0	103.8	1.0	100.8	0.0	2.0	
Wicomico	11.0	1.0	2.0	7.0	0.0	1.0	91.7	1.0	88.7	1.0	1.0	
Worcester	7.2	1.0	0.0	4.2	1.0	1.0	60.0	0.0	59.0	0.0	1.0	

NOTE: Positions shown above are respective of budget codes.

Staff Employed in Community Services and School Construction  
Maryland Public Schools: October 1996

Local Unit	Community Services					School Construction					
	Total Community Services	Directors, Coordinators, & Supervisors	Business Personnel	Service Workers	Aides	Secretaries & Clerks	Total School Construction	Directors, Coordinators, & Supervisors	Technical Personnel	Skilled Laborers	Secretaries & Clerks
Total State	168.4	3.0	1.0	36.0	108.1	20.3	75.0	2.0	38.0	29.0	6.0
Allegany	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore City	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Calvert	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Caroline	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Carroll	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cecil	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Charles	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Dorchester	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Frederick	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Garrett	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Harford	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Howard	19.0	1.0	0.0	15.0	0.0	3.0	0.0	0.0	0.0	0.0	0.0
Kent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	24.0	2.0	1.0	20.0	0.0	1.0	65.0	2.0	36.0	21.0	6.0
Prince George's	124.4	0.0	0.0	0.0	108.1	16.3	9.0	0.0	2.0	7.0	0.0
Queen Anne's	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Talbot	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0
Wicomico	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Worcester	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

NOTE: Positions shown above are respective of budget codes.



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Nancy S. Grasmick  
State Superintendent of Schools

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Baltimore, Maryland 21201  
Phone (410) 767-0100  
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June 26, 1997

**MEMORANDUM**

**TO:** Recipient

**FROM:** Ricka Markowitz 

**RE:** *Staff Employed at School and Central Office Levels, Maryland Public Schools, October, 1996*

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We are pleased to provide you with the enclosed copy of *Staff Employed at School and Central Office Levels, Maryland Public Schools, October, 1996.*

If you have any questions about the content, please contact Miss Min Cai at (410) 767-0076. If you need additional copies, please contact Mrs. Evelyn Boyd at (410) 767-0031.

RM:eb

Enclosures

A:SESCOL.MPS