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AUTHOR Chatman, Steve

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ABSTRACT

An approach to obtain disciplinary specific salary information for the institution of higher education budget process by mid-winter is considered. The approach involves using current year institutional mean salaries and prior year relative average salaries by academic discipline to provide "current" salary comparisons by academic discipline in the fall term. An advantage of this approach is to provide more timely departmental faculty salary comparisons earlier to assist in institutional budget decisionmaking. Data sources are faculty data exchanged among several Association of American Universities public institutions and American Association of University Professors (AAUP) forms publicly available for these institutions. An explanation of the methodology is provided, and salaries of civil engineering faculty are used to illustrate the method. A question in deciding whether to use this approach is whether the error associated with the use of forecasted mean salaries by rank and discipline are offset by having comparative values 3 to 4 months sooner. Applying the annual increase in salaries across disciplines from the AAUP survey to prior year known salary factors by discipline from a data exchange will, on average, produce comparison figures within 2.0 percent of the true value. Appended is one table which summarizes the results of the study. (Contains 14 references.) (SW)

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More Timely Departmental Faculty Salary Comparisons

May, 1995

Dr. Steve Chatman
Director of Analytical Studies
Planning & Budget
104 University Hall
University of Missouri
Columbia, MO 65211

314 882 2312

chatmans@ext.missouri.edu

Paper presented at the 1995 Annual Forum of the Association for Institutional Research, Boston.

Running Head: Faculty Salary Comparisons

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This paper was presented at the Thirty-Fifth Annual Forum of the Association for Institutional Research held at the Boston Sheraton Hotel & Towers, Boston, Massacusetts, May 28-31, 1995. This paper was reviewed by the AIR Forum Publications Committee and was judged to be of high quality and of interest to others concerned with the research of higher education. It has therefore been selected to be included in the ERIC Collection of Forum Papers.

Jean Endo Editor AIR Forum Publications



Abstract

Increasing reliance on peer comparisons to demonstrate institutional performance and contribute to institutional budget processes presents a challenge to institutional researchers when reporting departmental faculty salary comparisons. On one hand, mean institutional salary information is universally available in the fall from IPEDS SA or AAUP survey participation. On the other hand, information about salaries by discipline is not universal and is typically not available until spring. This paper examines the possibility, and associated problems, of using current year institutional mean salaries and prior year relative average salaries by academic discipline to provide "current" salary comparisons by academic discipline in the fall term, early enough in the budget planning process to be a successful contributor.



Introduction

Faculty salaries are of key interest to the institution. They are the largest instructional expense and are critical to the institution's ability to retain and attract a qualified faculty and to maintain the positive morale of continuing faculty. Faculty salaries are a principal source of job dissatisfaction (Tack & Pattitu, 1992) and remain a primary reason for faculty leaving an institution (Breneman & Youn, 1988; Burke, 1987). Matier (1990) found that cash salary was the number one enticement of competing offers and was of major importance in decisions to leave. Matier (1991) also found salary to be of major importance in recruitment, although somewhat less so than in retention. This finding was supported by Smart (1990) who also reported that the importance of salary was inversely related to tenure status and current salary amount. It is evident that faculty salaries are important. Important because it is in paying salaries that the institution most clearly expresses what characteristics it values and how much they are valued. In turn, the salaries of individual faculty members become an expression of the quality of faculty on average and the competitiveness of the institution's salaries when expressed as mean salaries in comparison to those of peer institutions. Salaries have little or no meaning without comparison either within or between individuals, departments, and institutions (Frank, 1984; Nichols-Casebolt, 1993).

The only salary question supported by the analysis presented in this paper will be whether salaries are competitive, consistent with discipline peers at other institutions (Howard, Snyder, & McLaughlin, 1992). The only analytical distinctions that will be made by this paper will be those of discipline and rank. When comparing salaries between or within institutions, rank and discipline differences are probably the most widely recognized distinctions considered generally valid and minimally required to determine whether salaries are competitive (Hansen, 1985; Moore, 1993).

Statement of the Problem

If comparison of faculty salaries with those of peer institutions is important, then researchers are faced with the challenge of gathering, analyzing, and reporting the information within the time-frame of institutional budget decision making. Institutional budget processes are typically well underway in the fall



3

semester and are well formed by late spring. Comprehensive faculty salary information is typically not available until late in the spring. However, by late spring, there are excellent sources of information about institutional averages by rank and averages by discipline and rank.

Two sources of institutional faculty salary information have nearly universal participation and are very similar, the AAUP Annual Survey of Faculty Compensation and IPEDS SA Salaries. Tenure, and Fringe Benefits of Full-time Instructional Faculty Survey. Because participation is nearly universal and is reported at an institutional level of aggregation, most universities are willing to share their completed forms when prepared in the fall term. After all, the information will soon be publicly available and the form is short. The clear disadvantage of these surveys is the lack of faculty salary data by discipline. The lack of disciplinary data may not be a concern for institutional comparisons, but it is obviously a critical problem for collegiate or departmental comparisons. Institutions desiring departmental and collegiate analysis will need a different source.

Here again, there are two public sources of faculty salaries by discipline and rank and both are produced by the research staff at Oklahoma State University, Faculty Salary Survey by Discipline and the CUPA National Faculty Salary Survey. The first report includes data from about 75 members of the National Association of State Universities and Land-Grant Colleges. The second report includes data from about 300 College and University Personnel Association members. These reports are a wealth of information and display mean faculty salaries by rank and discipline within geographic regions (OSU) or presence of collective bargaining (CUPA). In addition to the annual publications with standard breakouts, custom reports based on a subset of institutions can be purchased at very reasonable cost. Many researchers will find these sources more than adequate to meet their research needs. There are, however, problems for some institutions in using either the public documents or custom reports for local studies. First, the aggregate disciplinary means may not be acceptable to institutional leaders. Second, participation, while large, is limited and may not include all peer institutions. Third, local administrators, especially those at the collegiate or departmental level, may not be satisfied with the anonymity assured participants by OSU and may demand to see mean



disciplinary salaries by institution. Fourth, the standard analytical clustering of CIP codes may not be the clustering of CIP codes that provides the most accurate comparative averages for an individual department, college, or institution. Fifth, and most important for this project, the annual public report and contracted custom reports are not generally available until well into the spring term. For some institutions there is another source of salary information by discipline and rank. Aggregated salaries by rank and discipline are often a confidential report for institutional exchanges. The exchange of data among similar institutions has several advantages for the participants, but again, the data are often not available early in the annual budget cycle.

Methodology

This paper examines the possibility of wedding the disciplinary information available through an institutional exchange, similar to that presented in the OSU Faculty Salary Survey by Discipline and the CUPA National Faculty Salary Survey, to information available through the IPEDS SA or AAUP faculty salary survey. The key advantage of this approach is to provide disciplinary specific salary information for budget processes by mid-winter, when the information's impact on the decision making process will be far more than it would be in late spring. Specifically, the methodology considers whether the relative salary differences by discipline from the previous year can be accurately inflated to current year salaries by using the known increase in mean salaries across disciplines. In other words, could last year's relationship between mean salary for law professors to the salary of all professors be extended to this year using this year's mean salary of all professors? If so, then the advantages of disciplinary distinctions from the exchange of disciplinary specific faculty salary data might be combined with the timeliness of the institutional IPEDS SA or AAUP data to make detailed comparative data available in the fall when it might contribute to budget processes.

The data sources for this study were faculty data exchanged among several AAU public institutions and AAUP forms publicly available for these same institutions. The faculty data exchanged among AAU institutions is similar to the information supplied by institutions participating in the OSU and CUPA surveys.



While this study relied upon a faculty salary data exchange, a similar approach could be taken using the OSU or CUPA reports or special studies. In this study, exchange information is a more comprehensive source of peer information that can be aggregated at the four-digit CIP level. The four-digit CIP level was selected because this institution has determined that a four-digit CIP cluster generally provides the best fit to the departmental structure. Institutions participating in the AAU exchange included the flagship universities of Arizona, Colorado, Florida, Illinois, Kansas, Maryland, Minnesota, Missouri, Nebraska, North Carolina, Oregon, Texas, Virginia, Washington, and Wisconsin; California-Berkeley, Iowa and Iowa State, Michigan and Michigan State, Ohio State, Indiana University and Purdue, Pennsylvania State, and SUNY-Buffalo.

The faculty described by the two data sources, AAUP and AAU, differ to a varying and unknown degree. But even if they differ, the differences will have limited affect if the reports are internally consistent. For example, the AAU exchange reports faculty FTE and is therefore not limited to full-time faculty only. Other differences may exist depending on local practices and interpretation of directions and the differences between the two cannot be easily attributed to faculty characteristics. Some institutions include more faculty on the AAUP, some more on the AAU. Some report higher salaries on the AAUP, some on the AAU. However, and as will be described next, the differences between reports is of little consequence as long as the institutional reports are consistent from year to year in their interpretation of the directions and the comparisons are of salary and are made at the level of discipline and rank (Casey et al., 1985; Simpson & Sperber, 1987).

The methodology is fairly simple. Faculty salary data shared by public AAU institutions from fiscal years 1990-1994 were processed as follows. First, faculty salaries were aggregated to the four-digit CIP code level within year for each institution. Second, the mean four-digit CIP salaries by rank were expressed as a salary factor where the denominator was the mean AAUP salary by rank for the group of public AAU institutions for the respective year and the numerator was the four-digit CIP salary by rank. Salary factors were therefore simple ratio measures. For example, from the AAU data exchange information it was determined that civil engineering professors were paid about \$67,012 on average in FY 1990. The mean



salary of professors in FY 1990 from the AAUP survey was \$60,892. The salary factor for professors of civil engineering in FY 1990 was therefore 1.094, about 10% above average. The mean salary for all professors from the AAUP survey in FY 1991 was \$63,957. If the ratio from FY 1990, 1.101, were applied to the known all discipline AAUP average for FY 1991, \$63,957, then the mean salary for civil engineering professors in FY 1991 can be forecast to be \$70,417 (\$63,957 x 1.101). Actual mean salary for civil engineering professors in FY 1991 was about \$70,893, a fiscal year 1991 salary factor of 1.108. In this example, applying the disciplinary prior year salary factor to the mean salary across disciplines to yield a predicted disciplinary salary was fairly accurate, \$476. The degree of accuracy can also be directly measured by the difference in the salary factors from the two years. For example, \$476 is 0.7% of the FY 1991 AAUP average. The accuracy of this method is therefore directly reflected in salary factor change from year to year. In other words, if it were assumed that there would be no change in relative salary from year one to year two, then the extent of actual annual change is a direct measure of error.

Results

The results of this study are summarized in one table, *Table 1: Central Tendency and Dispersion of Salary Factors and FTE Figures by Discipline and Rank (1990-1994)*. Returning to the example of civil engineering faculty, Table 1 reports that the mean salary factor over the five-year period was 1.103 or 10.3% above average. The distance between the highest salary factor for the five-year period and the lowest was 2.3%. In other words, mean salaries for professors of civil engineering were not always 10.3% above average. They actually varied about 10.3% within a range of 2.3%. Although it is not presented in this table, the high was 1.115 in FY 1992 and the low was 1.092 in FY 1994. The mean absolute value of annual change in salary factors was 0.9%. In other words, if the method proposed here had been used to forecast salaries of professors of civil engineering, then the forecasts would have been in error by an average of slightly less than one percent. The fourth informational item reported for civil engineering professors was that their FTE amounted to 316 on average over the five years. This same information is presented for associate and assistant professors for each of the 99 four-digit C1P clusters. Summary statistics across



disciplines are also reported in Table 1.

Referring to *Table 1*, there was modest change across years in the relative salary of faculty by rank. Overall, mean salary factor range within discipline was 4.0% for professors, 4.2% for associate professors and 4.7% for assistant professors. Expressed as weighted mean salary factor range, the average range was 3.3%, 3.7%, and 5.1% respectively. This modest change, expressed as the mean absolute value of annual change, shows that rigid application would produce an average annual error of 1.5% for professors, 1.7% for associate professors, and 1.9% for assistant professors. As weighted averages, these mean absolute annual changes were somewhat more accurate at 1.2%, 1.6%, and 1.9% respectively. Of course, mean error would be far less than mean absolute error because estimates that were too high would be offset by those that were too low. The error reported here is therefore a maximum.

Insert Table 1 About Here

Conclusions

Whether the variance from year to year in salary factors is acceptable, and the method described here is useful, is a matter of subjective judgment. On one hand, there is error associated with the forecasts that would not be a problem if the institutional researcher were to wait until late spring for complete information. On the other hand, the forecasts can be made by mid-winter, when their value is greater than it would be in late spring. By late spring, budget processes will be well underway and will be difficult to change. Is the error associated with the use of forecasted mean salaries by rank and discipline offset by having comparative values three to four months sooner? Applying the annual increase in salaries across disciplines from the AAUP survey to prior year known salary factors by discipline from a data exchange will, on average, produce comparison figures within 2.0% of the true value. An equal or greater level of accuracy would likely result from using salary factors based on the NASULGC or CUPA reports.

Clearly, there are limitations with this approach. Foremost among these is that this method, like any other method that relies on detailed institutional reports, will be limited by annual changes in institutional policies and reporting practices. For faculty salary studies, these changes frequently reflect changing



interpretation of who to include in a report and how that person should be classified by discipline. A special challenge for this period was the change in CIP codes for business and health sciences. One cluster, medical basic sciences, had to be dropped because of the wild fluctuations in number of faculty included from year to year.

There is one last point to be made in defense of this process. Even if institutional researchers elect not to use this methodology and instead rely on actual annual reports by discipline and rank, the fluctuations in salary factors from year to year present a similar problem. The problem associated with producing comparative averages using the methodology described in this paper is one of accuracy of forecast due to variance between salary increases overall and salary increases within discipline. The problem in using actual values for comparative purposes remains variance in salary increases within discipline. The comparative targets typically move erratically and whether the lag is one year, as would be the case if the actual annual reports were used, or a modified one year (ag, as is described here, there will be error in either system. In fact, unless there is a clear short-term trend, the errors will likely be of similar magnitudes.



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Table 1: Central Tendency and Dispersion of Salary Factors and FTE Figures by Discipline and Rank (1990-1994)

			Professor	ssor		Α	Associate Professo	Professor		,	Assistant Professor	Professor	
		Mean	Salary	Mean	Mean	Mean	Salary	Mean	Mean	Mean	Salary	Mean	Mean
		Salary:	Factor	Annual	FTE	Salary	Factor	Annual	FTE	Salary	Factor	Annual	FTE
		Factor	Range	Change	Faculty	Factor	Range	Change	Faculty	Factor	Range	Change	Faculty
				5000	ć	780 0	0700	170	103	0.002	1	2000	37
Ag Business & Management	121	0.701		0.003	777	0.780	0.00	10.0	701	0.773	70.0	0.020	00
Agricultural Sciences	200	9680		0.008	19	968.0	0.024	0.011	28	0.903	0.046	0.020	29
Animal Sciences	202	0.895		0.008	267	0.942	0.036	0.013	143	0.963	0.030	0.014	1 %
Food Sciences & Tech	203	0.880		0.009	72	0.928	0.038	0.009	35	0.972	0.045	0.012	36
Plant Science:	204	0.886		0.008	301	0.927	0.017	0000	167	0.948	0.028	0.016	105
Conservation	300	0.905	_	0.010	78	0.961	0.064	0.028	38	0680	0.014	0.005	56
Natural Resources	301	0.887		0.027	59	0.919	0.046	0.018	38	0.895	0.032	0.009	33
Forestr	305	0 865		0.006	101	0.899	0.024	0.014	51	0.906		0.005	32
Architecture & Related	400	0.902	0 020	0.008	6†	0 973	0.008	0.003	8 +	0.891		_	35
Architecture	402	0.922	0.019	0.005	168	0.961		0.008	142	0.922			66
Area, Ethnic & Cultural	500	0.951	-	0.025	43	0.977		0.019	48	0.893			77
Communications	900	0 907		0.003	25	0.968		0.00	32	0.973			
Communications, General	106	0.885		0.013	58	0.922		0.011	52	0.886			
Computer & IS, General	1101	1.193		0.003	166	1.248		0.006		1.232			184
Education	1300	0.909		0.028	153	0 975			118	0.888			
Education, General	1301	0.931		0.008	216	0.947				0.906			
Curriculum & Instruction	1303	0.870		0.012	167	0.925				0.887			
Ed Admin & Supervision	1304	0 933		0.003	115	1.034				0.932			
Educational Psychology	1308	0.881		0.006	96	0.937				0.897			
Special Education	1310	0.796	0.037	0.017	75	0.883	0.036	0.011		0.861	0.046	0.012	33
General Teacher Ed	1312	0.850		0 0 1 7	58	0.873				0.857			
Teacher Ed, Specific Acad	1313	0.869		0.004	171	0.942				0.891			_
l:ngmeering	1400	1.11	0.046	0.018	081	1.190				1.174			
Engineering, General	1401	1.131		0.005	152	1.172				1.168			
Aerospace Engineering	1402	1.146	0.020	0.012	137	1.237				1.211			
Agricultural Engr	1403	0.944		0.011	96	1.026				1 069			
Chemical Engineering	1407	1 228		0.013	162	1210				1.243			
Civil Engineering	1408	1 103		0.00	316	1.167			147	1.176			121
Electrical Engineering	1410	1 209		0.007	7	1 237				1.247			
Industrial Engineering	1417	1 197		0.000	77	1 223		0.027		194	Ŭ	_	47
Materials Engineering	1418	1 185	0.008	0.003	136	197		_		1.210		_	45
Mechanical Engineering	1419	1 171	0.024	6000	300	1.231		0	_	1 203	_	_	×+-
Nuclear Engineering	1423	1 261	0.032	0.021	. <u>'</u>	1 198		0.056	61	1 230	_	0.017	17
Engr-Related Technologies	1500	0.870	0.062	0.017	28	0.975	0.044	_		086 0	0900	_	47



Table 1: Central Tendency and Dispersion of Salary Factors and FTE Figures by Discipline and Rank (1990-1994) - Continued

		•	Professor	SSOF	.:	A	Associate Professo	Professor			Assistant Professor	Professor	.!
		Mean	Salary	Mean	Mean	Mean	Salary	Mean	Mean	Mean	Salary	Mean	Mean
		Salary	Factor	Annual	FTE	Salary	Factor	Annual	FTE	Salary	Factor	Annual	FTE
		Factor	Range	Change _	Faculty	Factor	Range	Change	Faculty	Factor	Range	Change .	Faculty
Foreign Languages	0091	0.842	0.017	0100	19	0.887	0.022	0.010	53	0.853	0.032	0.008	44
Foreign Languages, General	1091	0.905	0.040	0.013	124	968.0	0.015	900.0	114	0.850	0.017	0.007	81.
East European Languages	1604	0.893	0.077	0.023	51	0.889	0.041	0.017	7 2	0.838	0.025	0.014	27
Ciermanic Languages	1605	0.874	0.026	0 007	133	098.0	0.010	0.007	98	0.813	0.026	0.014	64
Romance Languages	1609	0.895	0.007	0.004	246	0.877	0.015	0.005	190	0.831	0.006	_	165
Classical Languages	1612	0.922	0.025	0.008	95	998:0	0.046	0.021	55	0.817	0.009	0.004	47
Home Economics	1900	0.900	0.028	0.013	101	0 922	0.018	0.011	147	0.898	0 011	0.005	137
Family Development Studies	1907	0.886	0.043	0.017	62	0.931	0.048	0.021	<u>3</u> 6	0.883	0.054	0.034	39
Vocational Home Economics	2000	0.926	0.150	0.076	6	0.945	0.068	0.027	13	0.927	0.061	0.020	16
Law	2201	1.398	0.032	0.009	539	1.354	0.063	0.019	な	1.466	0.135		89
English Language & Lit	2300	0.967	0.050	0.017	38	0.901	0.062	0.015	61	0.817	0.043	0.019	19
English Lang & Lit, General	2301	0.889	0.023	9000	616	0 874	0.011	0.005	451	0.821	0.017		264
Speech & Rhetorical	2310	0.858	0.028	0.014	89	0.882	0.032	0 015	69	0.841		_	58
Liberal Arts & Sciences	2400	1 299	0.180	0.050	9	1.088	0.173	0.009	7	0.906			7
Cieneral Studies	2401	0.819	0.041	0.023	63	0.841	0.031	0.015	.	0.783			9
Librarianship	2501	0.954	0.046	0.013	6 †	0.967	0.033		0구	0.928			39
Biological Sciences	2600	1 145	0.108	0.027	122	1.003	0.069		4	0.991			37
Biology, General	2601	0.953	0.011	0.007	219	0.961	0.019	_	_	0.933	0.024		101
Brochemistry & Brophysics	2602	1.045	0.022	0.013	162	0.978	0 087	_		0.935		_	61
Botany	2603	0.899	0.015	0100	182	0.915	0.012			0 930			65
Microbiology	2605	1043	0.013	0.006	132	0.995	0.018		64	1 000			50
Mise Biological Specialties	2606	0 993	0.030	0.013	159	1.000	0.034			0.950			09
Zoology	2607	1 020	0.024	0.007	5.49	1.039	0.027	_		1.036			186
Mathematics, General	2701	0 992	0.026	0.000		0.965		_		0.945		_	208
Mathematical Statistics	2705	1 070		0.007		1019	0.017	•	S.I	1.018	_	_	6†
Multi/Interdisciplinary	3000	0.983	0.062	0.022		0.936		_		0.863	_		49
Parks, Recreation & Leisure	3100	0.894	0.047	0.024		0.894			7	0.833			22
Philosophy & Religion	3800	988 0	0.032	0.019	7	0.857	0.031	0.013		0.799		_	
Phylosophy	3801	0.921	0.034	0.012	2	0.885	_	0.009		0.861	_	_	19
Physical Sciences	000	1031	0.047	0.026		1.023	0 119	_	=	1 005	•		9
Astronom	4005	966 0	0.045	0.015	110	0 939	0.041	_		0.936	0.016		17
Atmospheric Sciences	†()()†	1045	0.031	0.015		1 002		7 0.028	3 27	886 0	8008	_	
Chemistry	4005	1 062	0.015	0.004		0.954	0.020			0.970		0.000 7	182
(jeological Sciences	4000	0 940	0.003	0.005	258	0 962	0.019	0.007		0.934	1 0015	5 0.007	71

Table 1: Central Tendency and Dispersion of Salary Factors and FTE Figures by Discipline and Rank (1990-1994) - Continued

			Professor	SSOF		Α	Associate Professo	Professor			Assistant Professo	Professor	
		Mean	Salary	Mean	Mean	Mean	Salary	Mean	Mean	Mean	Salary	Mean	Mean
		Salary	Factor	Annual	FTE	Salary	Factor	Annual	FTE	Salary	Factor	Annual	FTE
		Factor	Range	Change	Faculty	Factor	Range	Change	Faculty	Factor	Range	Change	Faculty
		-	6	t S	ŗ			,		1.057	2100	0000	14.
Fivsics	4008	1 023	0.020		0//	1.024	0.031	0.022	(/1	1.00.1	0.00	0.00	140
Psychology	4200	0.908	0.076	0.019	33	0.963	0.042	0.020	=	0.886	0.072	0 0 0 0 0 0	70
Psychology, General	4201	0 991	0.012	0.006	525	0 955	0.019	0.008	197	0.908	0.037	0.010	199
Protective Services	4300	0.867	0.135	0.049	15	0.941	0.084	0.024	12	0.852	0.060	0.028	13
Public Administration	4400	1.089	0.077	0.026	40	1.048	0.069	0.030	11	1.009	0.075	0.037	81
Public Administration	4404	0.968	0.091	0.026	52	1.021	0.089	0.022	22	1.014	0.061	0.022	29
Social Work	1407	0.938	0.019	0 000	66	1.007	0.042	0.017	102	0.923	0.025	0.008	<u>~</u>
Social Sciences & History	4500	1.023	0.114	0.037	43	0.899	0.076	0.044	21	0.882	0.125	0.059	91
Anthropology	4502	0.903	0.036	0.013	214	0.900	0.024	0.010	107	0.853	0.033	0.008	78
Economics	4506	1.165	0.033	0.011	329	1.119	0.049	0.022	147	1.091	0.052		165
Geography	4507	0.934	0.016	0 007	133	0.947	0.047	0.020	68	0.903	0.033		58
History	4508	0.933	0.019	0.005	190	0 904	0.022	0.011	248	0.849	0.027		166
Political Sciences	4510	1.004	0.015	0.007	313	0.940	0.028	0.009	153	0.902	0.057		145
Sociology	4511	1960	0.00	0 003	280	0.918	0.017	0.006	176	0.903	0.029		601
Visual & Performing Arts	5000	0.816	0.030	0.010	99	0.854	0.036	0.012	96	0.805	0.016		78
Dramatic Arts	5005	0.845	0.023	0000	87	0.854	0.037	0.013	%	0.813			93
Fine Arts & Art Studies	5007	0.803	0.027	0 000	291	0.829			237	0.815			149
Music	5009	0.818		0.005	492	0.855			345	0.313			179
Heath Professions	5100	1.057		0.013	200	1 097			182	1.024		0.018	185
Communication Disorders	5102	0.921		0.010	79	0 926	0.028	_	54	0 874			48
Dentistry	5104	1.159		0.050	215	1.236			214	1.157			153
Nursing	5116	906 0		0.016		0.994		0.013	195	0 943			260
Pharmacy	5120	1 037		0.014	163	1.041	0.018		129	0.978			127
Public Health	5122	1 095	0.039	0.017	87	1 107	0.045	0.028	99	1.050			52
Veter mary Medicine	5124	0 986	0.017	0.007	232	1.076	0.016	0.011	213	1.071		_	182
Medical Residence MD	5129	1.421	0.062	0.039		1.478	0.083	0.042	199	1 1 18	_	_	887
Business Mgmt & Admin	5200	1 222	0.038	0100		1 298	0.046	0.015	286	1 382	8600	_	332
Accounting	5203	1 369	0.067	0.017	9/	1.451	0.075	0.020	99	1.533		5 0.025	83
Finance	5208	1 301	0.097	0.024	89	1 443	0.171	0.047	∞	1 527		_	
Marketing	5214	1255	0600	0.023	99	1 307	0.071	0.028	38	368	1010	1 0 0 26	
General	6666	1.026	0.150	0.046	633	1016	0.092	0.031	532	1001	0 112	2 0.030	433
		1000				0000	0.000	0.017	211	280 0	0.037	0010	5
Mean Weather Values		1039	0.040	000	370	1001				104			(-1
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