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ABSTRACT

The human species seems to have a virtuoso capacity for making harsh distinctions between groups and for justifying violence on whatever scale the technology of the time permits. This essay explores the possibilities associated with using education as a means to avoiding conflicts or resolving them peacefully. Focus is placed on teaching humans to have more constructive orientations towards those outside their group, while maintaining the values of group allegiance and identity. The essay is concerned particularly with childhood and adolescent development and the factors that affect this development. Solutions presented for aiding in education for conflict resolution include: (1) fostering prosocial behavior in early life; (2) empathy training; (3) a framework for conflict resolution in the schools; (4) cooperative learning; (5) learning life skills in early adolescents; and (6) violence prevention training. The paper also explores the role of the international community as well as that of the media in conflict resolution. Lessons to be learned from decent human relations are that each party needs a basis for self-respect, dependability of communication, recognition of some shared interest, civil discourse, earning the respect of the other, boundaries for competition and disagreement, and considering the balance between self-interest and the interests of others. (SR)

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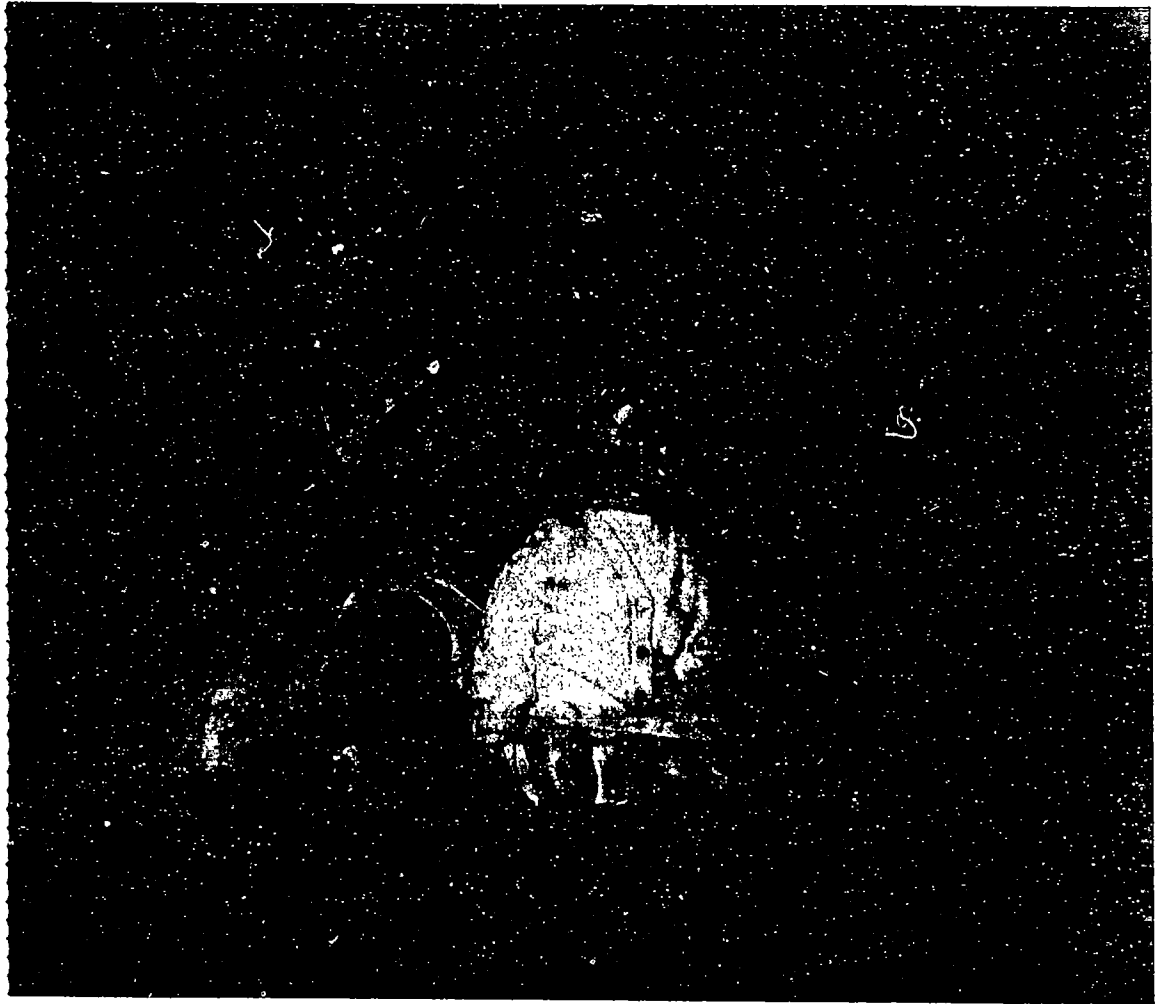
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BY DAVID A. HAMBURG, PRESIDENT

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Education for Conflict Resolution



Education for Conflict Resolution

the fall of 1994, Mikhail S. Gorbachev, former president of the Soviet Union, reflected on a decade of intensive involvement with political leaders all over the world. One of his outstanding conclusions was the large extent to which they see "brute force" as their validation. His observation, based on experience, high-standing, his deadly inclination of many kinds of places to intermingle as being enough, aggressive, violent. For all too often it is indeed the lack of leadership. Gorbachev, in control of a nuclear arsenal, not only of immense power but also of nuclear, chemical, and biological weapons,

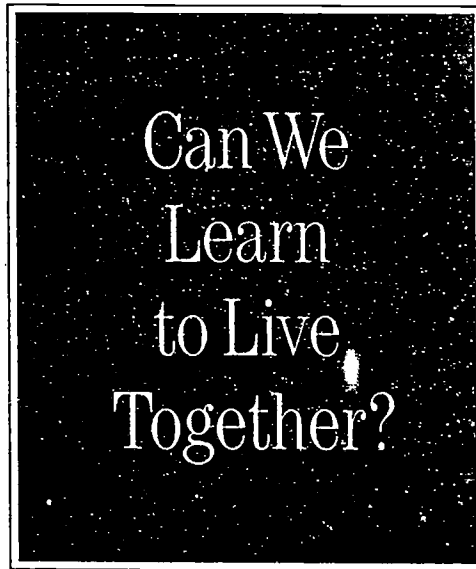
enough not to interpret his own leadership as brute force. But the world is full of people who do. More and more often, they will have the killing power at their disposal in the 21st century. Look at the scale of slaughter in Rwanda with penny-ante weapons! It is time to take seriously the remark of MacLeish in the aftermath of World War II: "The next wars begin in the minds of men, not in the minds of men that the defenses of

peace must be constructed." He was writing about the mission of the emerging international institutions that were vividly mindful of the carnage of World War II and the Holocaust, but his words apply to the furious small wars of today.

The human species seems to have a virtuosic capacity for making harsh distinctions between groups and for justifying violence on

whatever scale the technology of the time permits. Moreover, fanatical behavior has a dangerous way of recurring across time and locations. Such behavior is old, but what is historically new and very threatening is the destructive power of our weaponry and its ongoing worldwide spread. Also new is the technology that permits rapid, vivid, widely broadcast justifications for violence. In such a world,

human conflict is a subject that deserves the most careful and searching inquiry. It is a subject par excellence for public understanding. Yet



NOTE: The president's annual essay is a personal statement representing his own views. It does not necessarily reflect the foundation's policies. This essay is based on a presentation made in June 1994 at a Nobel symposium in Sweden. This symposium will be published in a book edited by Professor David Magnusson, Stockholm University, titled Individual Development Over the Lifespan.

v's education has little to say on the subject. se still, education almost everywhere has ocentric orientations.

Can we do better? Can we educate our- s to avoid conflict or peacefully resolve it? possible for us to modify our attitudes and tations so that we practice greater tolerance mutual aid at home and in the world? Perhaps unlikely. But the stakes are so high now even a modest gain on this goal would be edingly valuable. This essay explores a few, only a very few, of the possibilities brought ght by recent inquiry and innovation. The ples are meant to be evocative — better may well be available. They are meant to e this subject higher on the world's agenda.

INSIGHTS INTO INTERGROUP HOSTILITY

he challenge is immense. Both in field stud- ies and experimental research by social scientists, the evidence is very strong: We humans are remarkably prone to form par- t distinctions between our own and other ps, to develop a marked preference for our group, to accept favorable evaluations of roducts and performances of the in-group, to make unfavorable evaluations of other ps that go far beyond the objective evidence e requirements of a situation. Indeed, it seems ult for us to avoid making invidious dis- ions even when we want to.

Orientations of ethnocentrism and prejudice ooted in our ancient past and were proba- nce adaptive. Over the millennia, our esti- of personal worth if not our very survival een built on the sense of belonging to a ed group — a sense that seems to go hand ove with the impulse to assign negative e to those who are not of our group. Both : tendencies historically have been reinforced arental and social education beginning in : childhood in nearly every human society.

Today, reinforcement occurs at home, in the schools, in the streets, and in the mass media. The cumulative effect of widespread frustrating conditions also exacerbates the development of prejudice and stereotyped thinking. Political fire- brands put gasoline on the embers. Worldwide, the education received from multiple sources is still remarkably ethnocentric. In some places eth- nocentrism and prejudice are inflamed by official propaganda, the cultivation of religious stereo- types, and political demagoguery, leading to intergroup violence that is justified in the name of some putatively high purpose.

The global outburst of intergroup violence, with its explosive mixture of ethnic, religious, and national strivings, is badly in need of illu- mination. People everywhere need to under- stand why we behave as we do, what danger- ous legacy we carry with us, and how we can convert fear to hope.

MUST CHILDREN GROW UP HATEFUL? A DEVELOPMENTAL PERSPECTIVE

E ducation, via the family, schools, the media, and community organizations, must be turned into a force for reducing inter- group conflict. It must serve to enlarge our social identifications in light of common charac- teristics and superordinate goals. It must seek a basis for fundamental human identification across a diversity of cultures in the face of manifest conflict. *We are*, in fact, a single, interdepen- dent, meaningfully attached, worldwide species.

The question is whether human beings can learn more constructive orientations toward those outside their group while maintaining the values of group allegiance and identity. From an exam- ination of a great deal of laboratory and field research, it seems reasonable to believe that, in spite of very bad habits from the past, we can indeed learn new habits of mind.

There is an extensive body of research on

contact that bears on this question. For experiments have demonstrated that the contact between groups that are neglected toward one another is *not* the important factor in achieving a more orientation. Much depends on whether it occurs under favorable conditions. If in an aura of mutual suspicion, if the groups are paralytically competitive or are not supported by authoritative authorities, or if contact occurs on a very unequal status, then it is not likely to be fruitful, whatever the amount of exposure. Under unfavorable conditions can stir up tensions and reinforce stereotypes.

On the other hand, if there is friendly contact in a context of equal status, especially if the contact is supported by relevant authorities, if the contact is embedded in cooperative learning and fostered by a mutual aid ethic, then it is likely to be a strong positive outcome. Under these conditions, the more contact the groups have, the more contact the groups have, the more contact the groups have, which contact is then associated with positive attitudes between previously hostile groups as well as with constructive patterns of interaction between them. Classic experiments demonstrate the power of highly valued superordinate goals that are achieved by cooperative effort. Such goals can override the differences that people have in the situation and often have a powerful effect. Classic experiments readily transform strangers at a boys' camp into enemies by separating them from one another and heightening competition. But when powerful superordinate goals were introduced, enemies were transformed into friends.

These experiments have been replicated in business executives and other professionals with similar results. So the effect is not limited to children and youth. Indeed, these results have pointed to the beneficial effects of groups cooperating under conditions that

lead people to formulate a new, inclusive group, going beyond the subgroups with which they entered the situation. Such effects are particularly strong when there are tangibly successful outcomes of cooperation—for example, clear rewards from cooperative learning. They have important implications for child rearing and education.

DEVELOPING CONSTRUCTIVE ORIENTATIONS IN CHILDHOOD AND ADOLESCENCE

Ameliorating the problem of intergroup relations rests upon finding better ways to foster child and adolescent development. This fact should present crucial new opportunities to educate young people in conflict resolution and in mutual accommodation.

Pivotal educational institutions such as the family, schools, community-based organizations, and the media have the power to shape attitudes and skills toward decent human relations or toward hatred and violence. If they really wish to be constructive, such organizations need to utilize the findings from research on intergroup relations and conflict resolution. They can use this knowledge in fostering positive reciprocity, cross-cutting relations, superordinate goals, and mutual aid.

Education everywhere needs to convey an accurate concept of a single, highly interdependent, worldwide species—a vast extended family sharing fundamental human similarities and a fragile planet. The give-and-take fostered within groups can be extended far beyond childhood to relations between adults and to larger units of organization, even covering international relations.

All research-based knowledge of human conflict, the diversity of our species, and the paths to mutual accommodation constitutes grist for the education mill. What follows is a sketch of some possibilities for making use of many different educational vehicles for learning to live together within nations and across national boundaries.

FOSTERING PROSOCIAL BEHAVIOR IN EARLY LIFE

In the context of secure attachment and valued adult models, provided by either a cohesive family or a more extended social support network, a child can learn certain social skills that are conducive to tolerance and a mutual aid ethic. Children can learn to take turns, play with others, cooperate (especially in learning and problem solving), and help others in everyday life as well as in times of stress.

These norms, though established on a similesis in the first few years of life, open the door toward constructive human relationships and can have significance throughout the life span. Their practice earns respect from others, provides gratification, and increases confidence and competence. For this reason, both family care and early intervention programs need to take account of the factors that influence the development of attachment and prosocial behavior. This is important in parent education, in child care centers, and in preschool education.

There is research evidence, both from direct observation and experimental studies, that settings that promote the requirements and expectations of prosocial behavior do in fact strengthen that behavior. For example, children who are responsible for tasks helpful to family maintenance, as in caring for younger siblings, are generally found to be more altruistic than children who do not have these prosocial experiences.

In experimental studies, typically an adult (usually much like a parent) demonstrates a prosocial act like sharing toys, coins, or candy that have been won in a game. The sharing is modeled by someone else who is said to be in need and is not present in the experimental situation. The adult plays the game and models the behavior before leaving the child to play. The rules are clear. Children exposed to such mod-

eling, when compared to similar children in control groups, tend to show the behavior manifested by the models, whether it be honesty, generosity, or altruism. Given the child's pervasive exposure to parents and teachers, the potential for observational learning in this sphere as in others is very great. Prosocial behavior is particularly significant in adaptation because it is likely to open up new opportunities for the growing child, strengthen human relationships, and contribute to the building of self-esteem.

EMPATHY TRAINING

Empathy, defined as a shared emotional response between observer and subject, may be expressed as "putting oneself in the shoes of another person." Empathy training has been tested with eight- to ten-year-olds in elementary school classrooms. In one program, children were given thirty hours of exercises in small groups of four to six. Activities were designed to increase their skill in identifying emotional responses and in taking the perspective of another. The intervention group was compared with two kinds of control groups.

The participants in empathy training showed more prosocial behavior, less aggression, and more positive self-concept than did children in either control group. This elementary school training model may provide a guide for the enhancement of empathy in other contexts—for example, in learning to take the perspective of other ethnic or religious groups. In any event, responding empathically in potential conflict situations helps to reduce hateful outcomes.

A FRAMEWORK FOR CONFLICT RESOLUTION IN THE SCHOOLS

Much of what schools can accomplish is similar to what parents can do—they employ positive disciplinary practices, be democratic in procedure, teach the

for responsible decision making, fosterive learning procedures, and guide in prosocial behavior in the various of their lives. They can convey in inter-ys the truth of human diversity and nity we all share. They can convey the n of other cultures, making under- and respect a core attribute of their n the world — including the capacity t effectively in the emerging global

essor Morton Deutsch of Teachers olumbia University, a distinguished conflict resolution, has delineated pro- t schools can use to promote attitudes, id knowledge that will help children on-structive relations throughout their n programs include cooperative learn- ict resolution training, the construc- 'controversy in teaching, and the cre- spute resolution centers.

is view, constructive conflict resolution erized by cooperation, good commu- erception of similarity in beliefs and ong the parties, acceptance of the gitimacy, problem-centered negotia- tual trust and confidence, and infor- aring. Destructive conflicts, in con- characterized by harsh competition, unication, coercive tactics, suspicion, of basic differences in values, an ori- o increasing power differences, chal- the legitimacy of other parties, and nsecurity.

ts to educate on these matters are most here there is a substantial, in-depth cur- th repeated opportunities to learn and ooperative conflict resolution skills. gain a realistic understanding of the 'violence in society and the deadly ces of such violence. They learn that egets violence, that there are healthy

and unhealthy ways to express anger, and that nonviolent alternatives to dealing with conflict are available and will always be useful to them.

COOPERATIVE LEARNING

A substantial body of information during the past two decades has been gener- ated from research on cooperative learn- ing. These efforts stem in part from a desire to find alternatives to the usual lecture mode and to involve students actively in the learning process. They are inspired, moreover, by a mutual aid ethic and appreciation for stu- dent diversity. In cooperative learning, the tra- ditional classroom of one teacher and many students is reorganized into heterogeneous groups of four or five students who work together to learn a particular subject matter, for instance, mathematics.

Research has demonstrated that student achievement is at least as high — and often higher — in cooperative learning activities as it is in tra- ditional classroom activities. At the same time, cooperative learning methods promote positive interpersonal relations, motivation to learn, and self-esteem. These benefits are obtained in mid- dle grade schools and also high schools, for var- ious subject areas and for a wide range of tasks and activities.

In my view, there are several overlapping yet distinctive concepts of cooperative learning that offer a powerful set of skills and assets for later life: learning to work together; learning that everyone can contribute in some way; learning that everyone is good at something; learning to appreciate diversity in various attributes; learn- ing complementarity of skills and a division of labor; learning a mutual aid ethic. There is good reason why cooperative learning has lately stim- ulated so much interest. It deserves more wide- spread utilization along with continuing research to broaden its applicability.

The Carnegie Council on Adolescent Development's Working Group on Life Skills Training, chaired by Dr. Beatrix Hamburg, in 1990 provided the factual and organizing principles on which such interventions can be based. It also described a variety of exemplary programs.

One category of life skills is being assertive. A sample of assertiveness is knowing how to take advantage of opportunities — for example, to use community resources such as health services or job training. Another aspect of being assertive is knowing how to resist pressure or intimidation by peers and others to take drugs, carry guns, or make irresponsible decisions about sex — and how to do this without spoiling relationships or isolating oneself. Yet another aspect of being assertive is knowing how to resolve conflicts in ways that make use of the full range of available opportunities that exist. Such skills are taught not only in schools but in community organizations.

Required community service in high schools, indeed even in middle grade schools, can also be helpful in the shaping of responsibility, altruistic behavior. It is important to have serious reflection on such community service experience, to analyze its implications, and to learn ways to benefit from setbacks. *How* we help others is crucial. "Help" must not imply superiority over others but rather convey a sense of helping full members of the community, sharing common fate as human beings together. A community orientation can usefully be an important part of parent education as well. As the development of parental competence increasingly comes based on explicit courses of education and preparation for parenthood, the elements of caring for others, of reciprocity and of mutual understanding must be a key part of the task.

A public health perspective suggests that the prevention strategies that have been successful in dealing with other behavior-related health problems, such as smoking, may be applicable to the problem of adolescent violence. Adolescent experimentation with behavior patterns and values offers an opportunity to develop alternatives to violent responses. A pioneering example is provided by the Boston Violence Prevention Program — a multi-institutional initiative with the goal of reducing fights, assaults, and intentional injuries among adolescents. It trains providers in diverse community settings in a violence prevention curriculum, promotes incorporation of this curriculum into service delivery, and creates a community consensus supportive of violence prevention. The program targets two poor Boston neighborhoods characterized by high violence rates. Its four principal components are curriculum development, community-based prevention education, clinical treatment services, and a media campaign.

The curriculum was first developed in 1983 by Dr. Deborah Prothrow-Stith. It acknowledged anger as a normal and potentially constructive emotion; alerted students to their high risk of being a perpetrator or victim of violence; helped students find alternatives to fighting by discussing potential gains and losses; offered positive ways to deal with anger and arguments; encouraged students to analyze the precursors of fighting and to practice alternative conflict resolution by playing different roles; and created a classroom climate that is nonviolent.

During the initial stages of curriculum development, it became clear that intervention in the schools alone was insufficient. In 1986 a community-based component was initiated in which community educators provided violence pre-

aining to youth-serving agencies. materials included informational fly-tape, a rap song, cartoon characters, mons, and Sunday school sessions. project seeks to reach as many com-tings as possible, including multi-ser-s, recreation programs, housing devel-police stations and courts, religious s, neighborhood health centers, and here is a referral network for health, and social services. The community nas produced television and radio pub-announcements, posters, and T-shirts logan, "Friends for life don't let friends uses on peer influences and the respon-it friends have for helping to defuse uations. It also includes a public tele-mentary.

nce prevention efforts of such a sys-nd extensive sort are very recent. It urprising if the first efforts were highly . because of the great complexity and f the tasks in terribly impaired neigh- One clear finding is that the adoles-d especially disadvantaged males— are n need of dependable life skills and ve social supports that foster health, and decent huma: relationships.

VISION AND PROSOCIAL BEHAVIOR

earch has established causal relation-ips between children's viewing of her aggressive or prosocial behavior i television and their subsequent Children as young as two years old are itating televised behaviors. Television an affect a child's behavior at an early e effects can extend into adolescence. , the relationship between television nd subsequent viewer behavior holds y of countries. Cross-national studies in countries as diverse as Australia,

Finland, Israel, the Netherlands, Poland, and the United States.

There is some research evidence that tele- vision need not be a school for violence — that it can be used in a way that reduces intergroup hostility. The relevant professions need to encour- age the constructive use of this powerful tool to pro- mote compassionate understanding, nonviolent problem solving, and decent intergroup relations.

Television can portray human diversity while highlighting shared human experiences. It can teach skills that are important for the social development of children and do so in a way that both entertains and educates. So far we have had only glimpses of its potential for reducing intergroup hostility.

Professor Gerald Lesser at Harvard University has summarized features of the chil- dren's educational television program, "Sesame Street," that are of interest in this context. The program originated in the United States in 1969 and appears today in 100 other countries. Each program is fitted to the language, culture, and tra- ditions of a particular nation. The atmosphere of respect for differences permeates all of the many versions of "Sesame Street."

Research from a variety of countries is encouraging. For example, the Canadian ver- sion of "Sesame Street" shows many sympa- thetic instances of English- and French-speak- ing children playing together. Children who see these examples of cross-group friendships are more likely to form such friendships on their own than are children who do not see them. The same is true for Dutch, Moroccan, Turkish, and Surinamese children who see "Sesame Street" in Holland. The findings suggest that appealing and constructive examples of social tol- erance help young children to learn such behav- ior. These are tantalizing results, making us wish for a wide range of similar programming and experimentation.

LEARNING FROM ALL KINDS OF CONFLICTS

Processes of conflict resolution in any sphere should be examined for their implications in other spheres. It may well be that understanding of the processes of conflict resolution between groups *within* a nation will constantly enhance our ability to reduce conflict *between* nations — and vice versa.

Are there lessons to be learned from decent human relations in various spheres of life? Abundant experience and study at the level of personal relations and small-group and community relations provide a way of thinking about distant relations between large groups and even nations. What are the major requirements?

Each party needs a basis for self-respect, a sense of belonging in a valued group, and a distinctive identity.

Each party needs dependability of communication with the other.

Each party needs from the other a recognition of some shared interests and the fact of interdependence.

Each needs civil discourse, including the ability to understand the perspective of the other — even if they do not always agree. Disagreements also need to be considered in a civil way. And both sides need to keep in mind their common humanity even — and especially — in times of crisis.

Each party has the possibility of earning the respect of the other — in a differentiated way, valuing some attributes but not others.

Boundaries for competition and disagreement need to be recognized, even if they are sometimes blurry.

When boundaries fundamentally have to do with violence, each party can seriously consider and reconsider from time to time the balance between the interests of self and the interests of the other.

Such concepts of decent human relations have considerable operational significance in daily living. On the whole, they serve the human species well at various levels of social organization. Could we learn to utilize them in relations between ethnic groups and even adversarial powers? The experience of ending the Cold War suggests that this may be possible.

ROLE OF THE INTERNATIONAL COMMUNITY

The growing threat of prejudicial ethnocentrism as a path to hatred, violence, and mass killing has to emerge as one of the major educational challenges of the next century, with international institutions playing an important role. The international community can be a powerful force in broad public education on the entire problem of intergroup violence. It can help and reward conflict resolution leaders, build education systems worldwide, and provide useful, sensitive, early intervention.

It is of utmost importance for contending parties throughout the world to be educated on the nature, scope, and consequences of ethnocentric violence, particularly the action-reaction cycles in such violence, with the buildup of revenge motives; the tendency to assume hatred as an organizing principle for life and death; and the slippery slope of proliferation, escalation, and addiction to hatred and killing that emerges so readily in festering intergroup conflict.

Adversaries need to grasp how violent extremists and fanatics tend to take increasing control of the situation; they need to face up to the probable degradation of life — even annihilation — that will occur for all concerned in areas of intense fighting. The international community must make these dangers clear and vivid in the minds of populations involved in potential hot spots.

The policy community in much of the world is not deeply familiar with the principles and techniques of conflict resolution. It must become

the United Nations and the Secretary General playing one of the leading roles. The media, respected widely throughout the world, do more than it has done historically in bringing the public to the need and possibilities of resolving conflicts without violence. The Secretary General has a bully pulpit of formidable dimensions.

Through other initiatives, the U.N. can sponsor leadership seminars in cooperation with nongovernmental organizations, universities and research institutes. These seminars might well include new states, new foreign ministers, and new leaders.

Such leadership seminars could also be held by the U.N. and other institutions and individuals can help. Given the contemporary world, it is singularly important that such seminars be conducted objectively and in a penetrating way. They should address themes of nationalism, ethnocentrism, hatred, and violence. Through the leadership seminars and a wider array of publications, the world can make available the world's experience on conflicts in general and on particular conflicts; on the responsible handling of conflicts by governmental leaders and policymakers; on the consequences of weapons build-up, on the use of weapons of mass destruction; on the world's knowledge base, and prestige properly earned with successful conflict resolution; on economic development, including the new uses of science and technology for development; and on the responsible behavior in the world community in the handling of grievances.

GLOBAL REACH OF RADIO AND TELEVISION

The global reach of media is a powerful one, for better and for worse. Books, films, music, television, and radio all carry a variety of messages, both cognitive and emotional. The reach of the mass media, and particularly

television, has revised our concept of what constitutes reality.

Television directs attention to a subject beyond any previous medium's ability. It has the power to focus on one situation and instantly raise the world's awareness. Unfortunately, this power can be and often is used to exacerbate conflict. Terrorists, for instance, have long recognized the power of television to give a small, fanatical group international exposure to their cause.

Political power is more and more associated with media coverage. The primacy of television's linkage with political power was well demonstrated in the recent revolutionary events in Eastern Europe and the former Soviet republics, when control of television output was at the center of the struggle.

Television has immense latent capacity as a force for global transformation. The medium is deeply international, readily crossing boundaries. Each side in a war may be able to watch the other's television broadcasts. In divided Germany, most East Germans watched West German television, which provided an effective antidote to Communist government propaganda. With new digital technologies and more powerful satellites, it will be increasingly difficult to isolate a country from the global media. Cable News Network already has had a powerful effect through its global news distribution and extensive use of live broadcasting from sites on every continent. Although this was most vivid during the Gulf war, it is a daily fact of life on a global basis.

Television has great potential for reducing tensions between countries. It can be used to demystify the adversary and improve understanding. A Cold War example was provided by U.S.-Soviet spacebridge programs—live, unedited discussion between the two countries made possible by satellites and simultaneous translation. Starting in 1983, U.S.-Soviet spacebridges linked ordinary American and Soviet citizens in an effort

vercome stereotypes. Beginning before the Khrushchev era, they provided an opening to his policy of glasnost. Later, Internews' "Capital to Capital" program, broadcast simultaneously on American and Soviet and Eastern European television, joined members of Congress and the former Soviet for uncensored debate on arms control, human rights, and the future of Europe. These spacebridge programs were seen by 200 million people at a time. Ted Koppel's "Nightline" program on ABC was dynamic in settings of this kind, especially between the U.S. and South Africa and between the U.S. and the Soviet Union. The dramatic "Nightline" town meeting between Palestinians and Israelis in 1988 showed how television can foster reasonable dialogue on tense issues even among old adversaries.

Independent, pluralistic media are vital for democracy. They are the main vehicles for clarifying issues and for the public to understand candidates. In the first post-Soviet Ukrainian election, President Leonid Kravchuk had total control over television throughout the process, whereas other candidates had hardly any access. Such elections cannot be considered free and fair. International election monitors must therefore observe access to the media as well as voting itself.

Radio is exceedingly important because it reaches virtually everyone everywhere almost all the time. Hate radio has been all too effective in inciting violence — remember its role in Rwanda and Bosnia. What about reconciliation radio?

How can the international community foster education via the mass media with respect for justice, ethnocentrism, and conflict resolution? Leaders like the extremists in the former Yugoslavia reap political gain from stirring intense hatred among their people. The world is full of charismatic entrepreneurs and skillful demagogues feeding acid on the scars, playing on ethnocentric sentiments for their own political purposes,

and utilizing electronic media to get their messages across. By doing so they gain power, wealth, and high status. Is it possible to go over the heads of such leaders to educate their publics directly about paths to conflict resolution? After all, it is the rank-and-file citizenry that absorbs the terrible beating of these wars, not the leadership.

Can television and radio help in preventing or coping with deadly conflict within nations? What would be involved in such education? First and foremost, conveying the consequences of continuing on the path of hatred and violence. Television and radio could illuminate slaughter in various areas, both nearby and far away, where ethnocentric violence has gone unchecked and where the consequences for all participants have been far more dreadful than envisioned in the initial phase when wishful thinking predominated. Let adversaries see the disastrous course they are on now, one that others have followed, and how much worse it can get the further it is pursued. Let them not be shielded from the consequences of atrocities in the way most Germans were in the events of the Holocaust.

Conflict areas need independent television and radio news channels broadcasting throughout the region. Mass media communication, not only about the consequences of ethnocentric violence, but also about the possibilities for conflict resolution, and the willingness of the international community to help, should become a vital component of the problem-solving machinery in ethnic conflicts.

Television and radio can also be useful in conflict resolution by clarifying how others have succeeded in achieving it: documentaries, for example, on the experiences of Western Europe after World War II, or programs on the transformation of Germany and Japan without revenge by the United States. Let those in hot spots learn about the best of what conflict resolution, civilized human relationships, and democratic insti-

ve done in the twentieth century and or them in the twenty-first.

inciple, it should even be possible to a nongovernmental International al Telecommunications System that actively link organizations in many sources of creative audiovisual learn- als. There could be an active pool of ver a wide range of content and for- ated for a variety of purposes, mainly nd democracy, in rich and poor coun-

ncing might be provided to the new ough a mix of governmental and pri- from many nations. The highest stan- d be ensured by an international com- mpeccable standing. The system would de venture capital for creative pro- and carefully select the best available m the world's broadcasting storehouse. ght present basic concepts, processes, ations on a level perhaps comparable National Public Radio in the United ne British Broadcasting Corporation in i Kingdom. This could be done in a languages and adapted to many cul- relatively short time, it might be fea- hance the level of understanding t the world of what is involved in and its potential benefits for all— in providing reliable ways of coping itous human conflicts without resort- s violence.

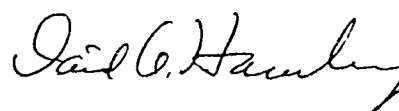
CONCLUDING COMMENT

e close with a crucial question for the an future: Can human groups achieve nal cohesion, self-respect, and adap- effectiveness without promoting l violence? Altogether, we need to a research and education on child nt, prejudice, ethnocentrism, and con-

flict resolution to find out. We must generate new knowledge and explore vigorously the appli- cation of such knowledge to urgent problems in contemporary society.

Nowhere should the responsibility for pro- moting social tolerance be taken more seriously than among leaders of nations — not only in government but in business and media and other powerful institutions. They bear a heavy respon- sibility, all too often evaded, for utilizing the vehicles of mass education for constructive pur- poses. They can convey in words and actions an agenda for cooperation, caring, and decent human relations.

There is little in our very long history as a species to prepare us for this world we have sud- denly made. Perhaps we cannot cope with it — witness Bosnia and Rwanda. Still, it is not too late for a paradigm shift in our outlook toward human conflict. Perhaps it is something like learn- ing that the earth is not flat. Such a shift in child development and education throughout the world might at long last make it possible for human groups to learn to live together in peace and mutual benefit.



President

ABOUT THE PHOTOGRAPH

ting the president's essay is "The of Shata with the White Doll." The graph was taken by Franklin ikqta, a ten-year-old boy from Soweto, ca. Franklin was one of thirty black an and Afrikaner children who were tography by the distinguished docu- otographer Wendy Ewald in 1992. d that the children from the two racial d a lot of "fear dreams" about each she asked some of them to try to recre- ams and photograph them. Shata is ext-door neighbor and his best friend. d she was up in a tree being attacked oll. This photograph shows Shata e remembered her in the dream.

had a conversation afterwards about f creating and photographing dreams," l, "and Franklin said, 'Wendy, if you icture of your dreams, you can explain lf the next day. It is especially impor- tograph: a bad dream so that you can And it won't scare you so much.'"

children fell into three groups from esburg neighborhoods: Soweto; a mmunity at Orange Farm; and a tiny ass suburb of Glenesk. The students age from nine to fifteen. Each week ved cameras to photograph their fam- ommunities, and their fantasies. "The i Soweto photographed only inside es and front yards," said Ewald, . "They were afraid to shoot outside, e camera would prevent them from ential attackers.

Afrikaner children were also limited mes by their fear of the blacks who the small factories that bordered the od. When they were asked to take what they liked and didn't like about

their community, they all photographed blacks as an example of their dislikes.

"At the end of the three-month course, the children exhibited their photographs in a gallery in downtown Johannesburg. At the opening party the children from the three groups met each other and saw their photographs enlarged for the first time. The kids were apprehensive about meeting each other.

"John Jackson was incredulous as he watched Jacob Masilela, a talented young photographer from Orange Farm, easily take a well-exposed crisp picture. I asked Jacob to take some photographs of the exhibition. He posed John looking admiringly at his picture of a group of squatters moving into Orange Farm. It seemed the boys could respect each other as photographers, and when I took a final group picture, they threw their arms around each other's shoulders."

PHOTOGRAPHY

Photograph copyright ©1992, Wendy Ewald

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THE CARNEGIE PHILANTHROPIES

Andrew Carnegie was born in Scotland in 1835. He came to the United States with his family in 1848 and went to work as a bobbin boy in a cotton mill. After a session of jobs with Western Union and the Pennsylvania Railroad, he eventually resigned to publish his own business enterprises and, finally, Carnegie Steel Company, which launched the steel industry in Pittsburgh. At the age of forty-five, he sold the company and devoted the rest of his life to writing, including his autobiography, and to philanthropic activities, intending to give away \$300 million. He gave away over \$350 million.

Gifts to hundreds of communities in the English-speaking world helped to make his idea of a free public library as the people's universal reality. In all, 2,509 libraries were built with Carnegie funds. His endowment of the Carnegie Institute (now named The Carnegie) in Pittsburgh brought important educational and cultural benefits to the community in which he spent his fortune. From experience he knew the importance of science applied to commerce and industry, and he provided for technical training through the Carnegie Institute of Technology. In establishing the Carnegie Institution of Washington, he helped to stimulate the growth of knowledge through providing facilities for scientific research in science.

Mr. Carnegie set up the Carnegie Trust for the Universities of Scotland to assist needy students and to promote research in science, medicine, and the humanities. For the betterment of social conditions in his native town of Dunfermline, Scotland, he set up the Carnegie Dunfermline Trust. To improve the well-being of the people of Great Britain and Ireland, he established the Carnegie United Kingdom Trust.

In the United States, he created The

Carnegie Foundation for the Advancement of Teaching, primarily as a pension fund for college teachers and also to promote the cause of higher education. To work for the abolition of war, he established the Carnegie Endowment for International Peace. To recognize heroism in the peaceful walks of life as being as worthy as valor in battle, he created funds in the United States, the United Kingdom, and nine European countries to make awards for acts of heroism. In contributing to the construction of the Peace Palace at The Hague, the Pan American Union Building in Washington, D.C., and the Central American Court of Justice in San José, Costa Rica, he further expressed his belief in arbitration and conciliation as substitutes for war.

In 1911, having worked steadily at his task of giving away one of the world's great fortunes, Mr. Carnegie created Carnegie Corporation of New York, a separate foundation as large as all his other trusts combined. Each of the Carnegie agencies has its own funds and trustees, and each is independently managed.

The Corporation was initially endowed with \$125 million and received an additional \$10 million at his death. It is the only one of the various Carnegie agencies to be devoted solely to the art of organized giving.

The Corporation was established to "promote the advancement and diffusion of knowledge and understanding among the people of the United States," a charter later amended to permit the use of funds for the same purposes in certain countries that are or have been members of the British overseas Commonwealth.

The Corporation's total assets at market value were about \$1.11 billion as of September 30, 1994.

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18

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