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ABSTRACT

As part of the Integrated Postsecondary Education Data System (IPEDS) survey, this study reviewed data from Illinois on employment in higher education in that state during fall 1993 with a view to reporting on the status of female and minority employment. In particular the review looked at the number of individuals in each of the occupational categories, the number of faculty and their tenure status, and the number of persons within salary ranges for each of the occupations. The data were gathered from all public institutions, 91 private not-for-profit institutions, and 12 proprietary institutions. Findings included the following: (1) of 139,312 employees 53 percent were women and 75 percent were white; (2) women occupied one third of faculty positions and 90.8 percent of clerical positions; (3) of 25,038 full-time faculty, men represented 65.8 percent of all faculty and 82.3 percent of professors (the highest rank); (4) 70 percent of men and 44 percent of women earned at least \$40,000; (5) minorities occupied 12.5 percent of faculty positions and 14.9 percent of administrative positions; (6) women and minorities were less likely than men and whites to be in tenured faculty positions, although larger proportions of them are on track for tenure suggesting that institutions have made attempts to increase the diversity of faculty in full-time, permanent positions. Appendixes contain definitions and tables of data. (JB)

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STATE OF ILLINOIS BOARD OF HIGHER EDUCATION

FALL 1993 EMPLOYMENT IN ILLINOIS HIGHER EDUCATION

The Board of Higher Education is the Illinois coordinator for the federal Integrated Postsecondary Education Data System (IPEDS) surveys. The IPEDS surveys supply data for a national data base of information on employment in higher education, enrollments and degrees, faculty salaries and other financial data, library resources, and other information regarding U. S. colleges and universities. Information on employment in higher education is collected every other year through the Fall Staff Survey. The Fall Staff Survey became a part of the IPEDS surveys in 1993. Previously, employment information was collected by the federal Equal Employment Opportunity Commission through the Higher Education Staff Information Survey (also called the EEO-6 survey). Board staff last reported employment in higher education in January 1991, using data from the fall 1989 EEO-6 survey. This report provides information using data collected in fall 1993.

The IPEDS Fall Staff Survey requests that colleges and universities report the number of employees and their gender, race/ethnicity, occupation, tenure status (for faculty), salary (for full-time only), and employment status (full-time or part-time). Occupation is reported by seven broad categories: faculty; executive, administrative, and managerial; other professionals; technical and paraprofessionals; clerical and secretarial; skilled crafts; and service and maintenance. For part-time employees there is an additional category for teaching assistants and research assistants. The definitions of each of these categories are listed in Appendix A. In 1993, all public institutions, 91 private not-for-profit institutions, and 12 proprietary institutions completed the Fall Staff Survey. In addition, the Board of Higher Education, the Illinois Community College Board, and the Illinois Student Assistance Commission supplied employment information. The state totals include the employees of these three higher education agencies. Sector totals contain information from public university governing boards. The Fall Staff Survey is used to report on the status of minority and female employment in Illinois higher education.

This report provides a statewide perspective on the number of individuals in each of the occupational categories, the number of faculty and their tenure status, and the number of persons within salary ranges for each of the occupations. Trends since 1979 for faculty and administrators are also presented. The data are summarized by gender and racial groups and presented for each sector. The numbers of American Indians and Alaskan Natives are reported in the summary tables, as the small number of such individuals makes it difficult to compare them to statewide averages and other racial groups. Private institutions are divided into two groups—those with 500 or more employees and those with fewer than 500 employees (designated as "large" and "small"). The information allows the Board of Higher Education to monitor progress toward its goal of increasing female and minority personnel in leadership positions. The report concludes with a summary and notes institutional efforts to increase female and minority representation.

In fall 1993, there were 139,312 employees of Illinois higher education and 53 percent of these employees were women. Three-fourths of all higher education employees were white, 13.2 percent were Black, 3.3 percent were Hispanic, 8.6 percent were Asian, and 0.3 percent were American Indian or Alaskan Native. (For 114 individuals, race/ethnicity was unknown.) The underrepresentation of Blacks and Hispanics in higher education is evidenced by the 1990 census. In 1990, Blacks accounted for 14.6 percent and Hispanics were 7.9 percent of the Illinois population. Furthermore, the Illinois Department of Commerce and Community Affairs predicts that by the year 2010, Blacks will be 17 percent and Hispanics will be 12 percent of the state population.



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As Table 1 shows, the majority of higher education employees, 63.3 percent, worked full-time. This proportion varied within the different sectors. Seventy-six percent of employees at large private institutions worked full-time, while 39.5 percent of employees at community colleges worked full-time. Due to increases in part-time employment at public universities and private institutions, the overall proportion of part-time employees has increased since fall 1989. Twelve percent of public university employees worked part-time in 1989 and 33.6 percent did in 1993. Private institutions have also experienced increases in part-time employees. In 1989, 20 percent of employees at large private institutions worked part-time, compared to 24.2 percent in 1993. At small private institutions, the proportion of part-time employees increased from 25 percent to 30.9 percent. There has been no change in workload patterns at community colleges where about 60 percent worked part-time in 1989 and 1993.

Table 1

FALL 1993 HIGHER EDUCATION EMPLOYEES
BY SECTOR AND EMPLOYMENT STATUS

Sector	<u>Total</u>	Percent <u>Full-Time</u>	Percent Part-Time
Public Universities Community Colleges Large Private Inst. Small Private Inst. Higher Ed. Agencies	55,157 32,191 41,343 9,965 <u>656</u>	66.4 % 39.5 75.8 69.1 <u>97.3</u>	33.6 % 61.5 24.2 30.9 <u>2.7</u>
Statewide Total	139,312	63.3	36.7

Because the IPEDS survey collects limited data on part-time employees, the remainder of this report will focus only on full-time employees.

Occupation

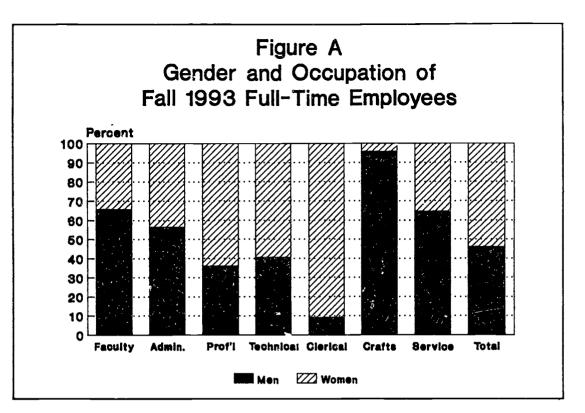
In fall 1993, there were 88,198 full-time employees in Illinois higher education. Just over half of these employees were women, although their representation varied considerably within occupations. As shown in Figure A, women occupy about one-third of faculty positions, 90.8 percent of clerical positions, and just four percent of skilled craft positions. Women represent almost half of administrative positions and they outnumber men in the professional category.

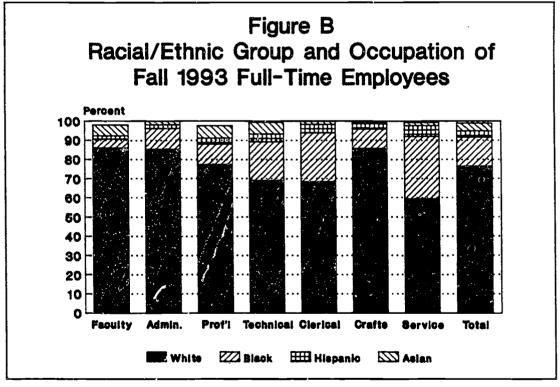
Racial representation also varies by occupation. Overall, whites represent 76.5 percent of all full-time higher education employees, Blacks make up 15.1 percent, Hispanics represent 3.2 percent, Asians comprise 4.2 percent, and American Indians make up less than one percent. As shown in Figure B, whites make up 86.1 percent and 85.5 percent, respectively, of faculty and administration. Blacks are underrepresented among faculty (4.8 percent) but over-represented among clerical (25.5 percent) and service/maintenance personnel (32.8 percent). Asians make up 4.2 percent of all employees, but 5.8 percent of faculty, 6.5 percent of professionals, and 6.1 percent of technical personnel. Hispanics and American Indians have very low representation in all occupations.

As shown in Table 2, patterns of gender and racial representation vary across the sectors. Statewide, 40.7 percent of men, but only 18 percent of women are in faculty positions. Women are most likely to be found in clerical positions (35.9 percent). Men are slightly more likely to be found in administrative positions and women are more likely to have other professional occupations. This



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RACE AND GENDER BY SECTOR AND OCCUPATION FALL 1993 FULL-TIME EMPLOYEES

Occupational Category	White Non-Hispanic Men Wome	spanic Women	Black Non-Hispanic Men Wome	k panic Women	Hispanic Men Wo	nic Women	Asian or Pacific Islander Men Wome	or ander Women	American Indian or Alaskan Native <u>Men</u> Women	Indian Native Women	Total*	Women
	100.0 %	100.0	100.0	100.0	100.0	100 7 %	100.0	100.0 %	100.0 %	100.0 %	100.0	100.0 %
	44.0	21.0	13.1	7.0	21.8	10.0	55.2	21.5	21.4	13.3	40.7	0
Executive/Admin./Managerial	11.7	7.8	7.9	2.6	6.7	4.5	4.4	3.6	3.6	6.2	10.6	7.67
	15.4	24.9	11.8	15.2	14.5	21.5	21.7	43.0	21.4	18.6	15.8	0.7
	6.3	7.7	8.6	10.4	10.1	10.7	8.9	14.2	10.7	9.7	8	/ X
	3.4	33.9	12.8	46.9	9.3	43.5	4.7	14.4	3.6	38.0	4 6	35.0
	7.9	0.3	6.9	0.3	7.4	0.1	1.0	0.0	16.1	0.0	5. 4	y.C. C. C.
	11.4	4.5	37.6	14.6	30.2	8.6	4.1	3.4	23.2	12.4	14.2	6.6
	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
	39.9	18.8	12.4	6.3	26.5	11.0	8.99	23.2	19.3	120	38.5	166
Executive/Admin./Managerial	9.8	6.2	9.1	5.5	7.8	3.9	4.9	3.4	1.2	2.9	0,0	0.04 4
	16.8	24.3	13.6	21.3	20.1	23.8	20.3	50.3	24.1	21.4	16.0	24.6
	5.9	7.8	9 0	13.1	7.8	8.6	5.9	10.2	8.	10.0	6.0	, «
	2.7	35.9	9.6	39.1	7.6	41.8	2.8	8.6	2.4	37.1	, e.	35.6
	10.2	0.5	∞ ∞	0.4	5.9	0.2	1.0	0.0	20.5	1.4	9.6	0.5
	14.8	6.5	37.7	14.3	24.2	9.6	1.4	3.2	27.7	14.3	16.4	7.9
	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
	51.3	31.6	27.0	23.3	14.5	14.0	59.0	54.8	46.2	26.3	47.4	30.1
Executive/Admin./Managerial	13.6	7.1	10.5	6.6	15.7	6.7	6.7	8.7	7.7	10.5	13.7	7.6.1
	7.2	11.4	10.5	10.0	4.4	11.8	12.4	11.5	0.0	10.5	7.6	; -
	8 .1	9.5	7.3	4.6	8.2	7.9	6.7	7.7	15.4	5.3	. o	7.1.7
	2.4	37.8	10.3	45.1	7.5	55.6	7.6	16.3	7.7	36.8	9 49	20.1
	5.5	0.3	8.9	0.2	5.7	0.0	1.0	0.0	7.7	0.0	· •	7.7.
	11.9	2.7	27.6	7.0	44.0	3.9	6.7	1.0	15.4	10.5	14.6	3.5
	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Executive/Admin./Managerial	31.9	22.4	19.1	6.6	0.0	0	-	7				
	13.3	10.6	11.8	40		18.0	1.60	ري د و و	0.0	0.0	25.8	17.6
	14.5	12.6	7.4	00	28.6	7.00	13.6	23.0	0.0	0.0	13.3	10.4
	39.8	54.3	55.9	75.3	71.4	50.1	0.01	C.21	0.0	0.0	12.9	12.6
	9.0	0.0	5.9	0.0	0.0	0.0	0.0	00.0	100.0	0.001	46.2	59.4
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Table 2 (Continued)

RACE AND GENDER BY SECTOR AND OCCUPATION FALL 1993 FULL-TIME EMPLOYEES

	Total*	0 % 100.0 %	13.3					3 6.4	100.0	''						0.2
	Men	100.0	•	0.0	0,0	òù		11.3	100.0		47.4	01	Ξ,	7.0	7.7	4.6
ı İndian	n Native Women	100.0 %	3.4	ς, ς C, ς	0.51	2.7	0.0	9.5	100.0		0.0	0.00	0.0	0.00	0.0	0 0
American Indian	or Alaskan Native	100.0 %	13.3	13.3	40.0		9 0	6.7	100.0		ឧ	R 1	R 1	R 1	E -	E E
.	Women	100.0	16.2	43.0	17.6	16.4	0.0	3.7	100.0	1	7./5	0.00	11.2	12.7	7.51	5.7
Asian or	Pacific Is Men	100 0	45.1	25.1	14.4	4.0	0.0	6.0	100.0		/ o) V			; -	
•	Women	100.0	7.3	21.5	13.0	43.9	0.0	11.4	100.0	12.2	11.5	23.0	2 4	33.0	00	11.5
į	Men Wo	100.0 %	19.8	12.6	13.0	12.0	10.0	30.7	100.0	24.1	6.6	16.7	8	3.7	4.6	33.3
	Women	100.0	2.7	12.1	10.3	53.3	0.5	17.5	100.0	146	11.8	13.4	4.5	44.3	4.0	11.0
Black	Men Wome	100.0	7.6	10.2	12.5	16.3	5.7	43.1	100.0	23.0	12.3	14.5	3.6	3.6	2.9	39.1
te mi:	Women	100.0	17.3	34.8	7.7	29.4	0.1	2.4	100.0	27.6	12.4	14.9	3.7	34.1	0.2	7.2
White	Men Women	100.0 %	45.8	18.6	6.9	4.6	6.2	6.2	100.0	48.7	17.2	11.1	2.3	1.8	8.9	12.1
	Occupational Category	Private Institutions With 500 or More Employees	Faculty Executive/Admin./Managerial	Other Professionals	Technical/Paraprofessional	Clencal/Secretarial	Skilled Crafts	Service/Maintenance	Private Institutions With Fewer Than 500 Employees	Facuity	Executive/Admin./Managerial	Other Professionals	Technical/Paraprofessional	Clerical/Secretarial	Skilled Crafts	Service/Maintenance

^{*} Total includes persons for whom race/ethnicity is unknown.

Source: Integrated Postsecondary Education Data System



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pattern is echoed at the public universities and large private institutions. Larger proportions of staff, both men and women, work as faculty at the community colleges and small private institutions.

Table 2 also reveals that minorities are more likely to be found in certain occupations depending upon the sector. Statewide, 40.7 percent of all men are in faculty positions, while 13.1 percent of Black men are in faculty positions. Black men are much more likely to be in clerical and service positions. Likewise, among all women 18 percent are in faculty positions while seven percent of Black women are in faculty positions. Black women are also more likely to be in clerical and service positions. Notably, at community colleges, the discrepancy between Blacks in faculty positions and all persons in faculty positions is less extreme.

A pattern similar to that for Blacks is found for Hispanic men and women in all sectors. The notable exception is that the discrepancies are less extreme for Hispanic women at public universities. That is, Hispanic women at public universities are only slightly less likely than all women to be in faculty positions. Asian men and women are more likely than all others to be in faculty positions and less likely to be in clerical and service positions within all sectors. Additionally, Asian women especially are more likely than women overall to be in other professional positions. Interestingly, Asians are not more likely than others to be in executive and administrative positions. The numbers of employees in the different occupational categories can be viewed in Table B-1 in Appendix B.

Table 3

TRENDS IN ADMINISTRATORS BY GENDER
FALL 1979 TO FALL 1993

	<u> 1979</u>	<u>1989</u>	1993
Men		distribution also	
Whites	67.i %	52.8 %	49.6 %
Blacks	4.5	4.4	4.3
Hispanics	0.5	0.7	1.0
Asians	0.7	1.1	1.1
Women			
Whites	23.4	33.8	35.3
Blacks	2.9	5.5	6.7
Hispanics	0.4	0.8	1.0
Asians	0.4	0.7	0.8
Total Administrators	5,576	7,361	7,636

Table 3 shows trends in the gender and racial composition of administrators. In 1979, there were 5,576 administrators in Illinois higher education. More than four percent of these were Black men, 0.5 percent were Hispanic men, 0.7 percent were Asian men, and 67.1 percent were white men. Additionally, 2.9 percent were Black women, 0.4 percent were Hispanic women, 0.4 percent were Asian women, and 23.4 percent were white women. Among minorities, Black women made the greatest gains into administrative positions between 1979 and 1993. In fact, this was the only group that showed significant change. The decrease in the proportion of white male administrators between 1979 and 1993 (from 67.1 percent to 49.6 percent) seems mostly to be accounted for by an increased proportion of white women (from 23.4 percent to 35.3 percent). Hispanic and Asian men and women were very small proportions of administrators in both 1979 and 1993.

Faculty Rank and Tenure

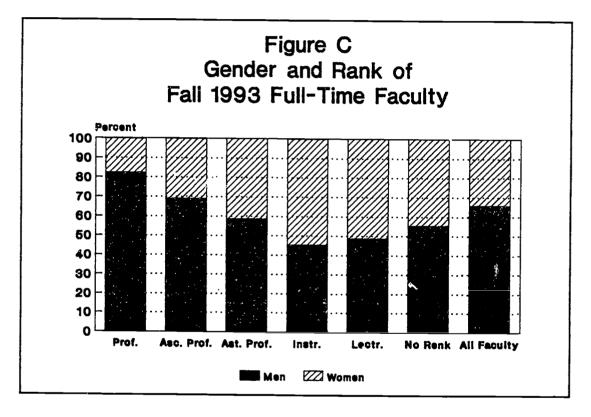
Faculty represent the largest occupational category among full-time employees. The duties and promotional status of faculty determine rank which includes professor, associate professor, assistant



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professor, instructor, and lecturer. Some institutions do not distinguish faculty by rank. Within ranks, faculty may be tenured, or not yet tenured but on track to earn tenure. Other full-time faculty may fill temporary or permanent positions, but they are not on a track that could eventually lead to tenure.

In fall 1993, there were 25,038 full-time faculty in Illinois. As shown in Figure C, although men represent 65.8 percent of all faculty positions, they represent over 82.3 percent of professors—the highest rank. Conversely, women, who comprise 34.2 percent of all faculty, represent higher proportions of instructors and lecturers (54.5 percent and 51.2 percent, respectively). Figure D shows that similar disproportionate representation exists by race. Whites comprise 86.1 percent of all faculty, but only 4.8 percent of all faculty are Black and 1.7 percent are Hispanic. Among professors, only 2.5 percent are Black and 1.2 percent are Hispanic, indicating that Blacks and Hispanics have higher representation in the lower ranks (i.e., assistant professor, instructors, and no rank). Only Asians have a proportion of professorships that is equal to their overall faculty representation—5.7 percent.



The proportion of minorities in the rank of professor or associate professor has increased slightly since 1979, although it remains smaller than the proportion of minorities in all faculty positions. Table 4 shows the proportion of minorities with the rank of professor or associate professor for 1979, 1989, and 1993. In 1979, there were 10,455 professors and associate professors in all sectors in Illinois. Almost 80 percent of these faculty were white men, while 1.4 percent were Black men, 0.7 percent were Hispanic men, and 3.5 percent were Asian men. Additionally, 13.2 percent of these faculty were white women, 0.9 percent were Black women, 0.2 percent were Hispanic women, and 0.4 percent were Asian women. By fall 1993, the proportion of white men as professors had dropped to 68.8 percent and the proportion of white women had increased to 20.7 percent. Among minorities, Asian men enjoyed the greatest gain in the highest ranks--from 3.5 percent to 4.8 percent in 1993. The representation of other minorities has increased only slightly between 1979 and 1993.



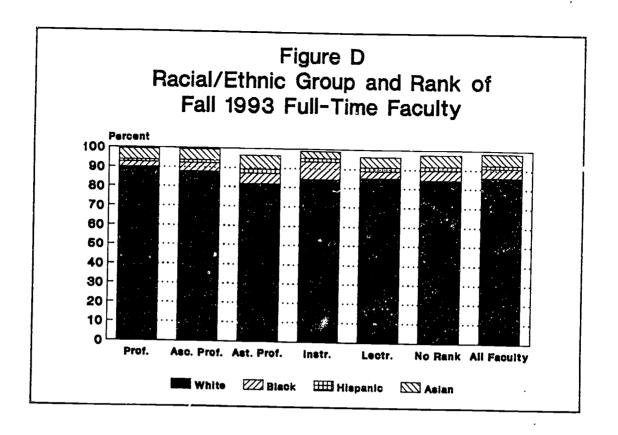


Table 4

TRENDS IN PROFESSORS AND ASSOCIATE PROFESSORS BY GENDER FALL 1979 TO FALL 1993

Men	<u> 1979</u>	<u>1989</u>	<u>1993</u>
Whites Blacks Hispanics Asians	79.7 % 1.4 0.7	72.4 % 1.9 0.8	68.8 % 1.9 1.0
Women Whites	3.5	4.7	4.8
Blacks Hispanics	13.2 0.9 0.2	17.6 1.3 0.3	20.7 1.5 0.3
Asians Total	0.4 10,455	0.8 11,829	0.9 12,848

Statewide, the distribution of faculty by gender and race is similar for public universities and private institutions. Between 1979 and 1989, black professors and associate professors at community colleges increased from three percent to 6.8 percent for men and from 3.1 percent to 7.2 percent for women. But by 1993, those percentages had decreased again to 3.9 percent and 5.8 percent, respectively.

Table 5 provides a summary of tenure status by gender and race for each of the sectors. Among men statewide, 64.6 percent were tenured faculty, 21.2 percent were tenure-track faculty, and 14.2 percent were non-tenured faculty. Among men, minority men are less likely to be tenured than white men, but higher proportions of minority men are on the tenure track, signaling perhaps that in the future the proportions of minority men will more closely match the representation of all men in tenured positions. Among women statewide, 45.3 percent were tenured faculty, 28.8 percent were on-track faculty, and 26.0 percent were non-tenured faculty. Black women are just as likely to be in tenured positions as white women, but Hispanics and Asians have slightly lower representation in tenured positions. Like their male counterparts, higher proportions of Hispanic and Asian women are on the tenure track. Similar patterns exist within each of the sectors--men are more likely than women to be tenured, whites are more likely than minorities to be tenured, and relatively higher proportions of minorities are on the tenure track. Additional information is displayed in Table B-2 in Appendix B which shows the numbers of faculty rank and tenure by gender and race for each sector.

Salary

Table B.3 in Appendix B shows the number of full-time employees who earned salaries within five different salary ranges for each of eight general occupational groupings. Drawing from this information, Table 6 shows the proportion of employees, by sector, in each occupational category who earned salaries within the top two salary ranges. In general, higher proportions of men than women earn salaries in the highest two income categories in all occupational categories except clerical/secretarial. Additionally, whites and Asians are generally more likely to earn the highest incomes in each occupational category over all other racial/ethnic groups.

Statewide, 70 percent of men with 9-10 month faculty contracts earn at least \$40,000 while 44 percent of women earn at that level. These proportions vary within racial/ethnic categories. Black and Hispanic men are less likely to earn over \$40,000. There is less variation among women across most racial/ethnic categories. Asian men and women are slightly over-represented in the highest income categories. As shown in Table 6, representation in the highest income categories also varies by sector. At all but small private institutions, at least 70 percent of men (on 9-10 month faculty contracts) earn the highest salaries. Also, the discrepancy between men and women is least at the small private institutions. Only about one third of women at public universities earn the highest salaries, while over half do at community colleges and large private institutions.

The income discrepancy is less for faculty with 11-12 month contracts. Statewide, 75 percent of men and 64 percent of women earn over \$40,000. There are also racial/ethnic differences. Among men, whites are more likely than the other groups to receive the highest incomes, but among women, Blacks are most likely the arm the highest incomes. Within sectors, only at small private institutions are men and women equally likely to earn the highest salaries. There are also differences by race, although there is no specific pattern.

Among administrative positions statewide, 80 percent of men and 55 percent of women earn at leas. \$40,000. In general, Asian administrators are more likely than all administrators to earn over \$40,000 per year. The other racial groups are underrepresented at the highest income levels. Within sectors, as Table 6 shows, the gender/racial patterns are similar--with an exception. At the community colleges, minority women are more likely than white women to earn the highest incomes.

Although it appears from the data that some inequities exist between the salaries of men and women and among racial groups, additional variables may explain some of the differences and make the inequities less severe. For example, differences in the salaries of faculty may be partially explained by the fact that, in general, faculty positions in business and the natural sciences pay more than positions in the humanities and social sciences. Men are more likely than women to teach in these fields. Similarly, higher proportions of Blacks and Hispanics teach in the humanities, social sciences,



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KACE AND GENDER BY SECTOR, RANK, AND TENURE STATUS FALL 1993 FULL – TIME EMPLOYEES

	White Non-Himmis	te ji	Black		:		Asian or	i.	American Indian	Indian		
Faculty Rank and Tenure	Men	Women	Men Wome	Women	Men Wo	Women	Pacific Islander Men Wome	Women	or Alaskan Native	Native	lota	
Statewide Totals	14 277	7 200	633	;						OHIO	Men	Wornen
f	7.7027	7071	755	944	252	165	1,090	366	24	21	16,471	8,567
lenured Facuity	67.0 %	46.3 %	55.4 %	45.8 %	49.6 %	35.2 %	55.1 %	37.2 %	45.8 %	46.7 %	646 0%	45.3 02
Non -tenured, On -track Faculty	19.8	28.0	28.8	29.7	34.9	37.6	26.3	36.6	41.7	20.0	21.0	
Other Non -tenured Faculty	13.3	25.8	15.8	24.5	15.5	27.3	18.5	26.2	12.5	33.3	14.2	0'07
Public Universities	5,788	2,632	211	215	112	. 71	531	137	16	. 0	7:41	0.02
Tenured Faculty	70.7 %	40.5 %	51.2 %	33.0 %	58.0 %	35.2 %	1 2 2 3	15.2 0.	, ,	N 6	0,000	
Non-tenured, On-track Faculty	16.1	25.3	28.4	27.4	30.4				31.3 %	27.77	67.7 %	39.5 %
Other Non-tenured Faculty	13.2	34.2	20.4	39.5	11.6	31.0	11.9	31.4	30.0 8.8	7.77	18.0	25.8
Community Colleges	2,418	1,740	186	277	23	25	62	57	,	•	2701	0.4.0
Tenured Faculty	88.4 %	79.5 %	76.9 %	73.3 %	52.2 %	56.0 %	87.1 %	7100%) (c) (00 100 100 100 100 100 100 100 100 100	2,701	
Non-tenured, On-track Faculty	9.5	17.3	21.5	24.5	43.5	40.0	12.9	28.1	3/ 55	100.0 %	87.1%	78.1 %
Other Non-tenured Faculty	0.0	0.0	0.0	0.0	0			1.0.7	10.7	0.5	10.9	18.9
Description Institute and Miles)	3	2	0.0	0.0	0.0	0.0	0.0	0.0
or More Employees	4,654	2,050	122	116	91	47	144	152	ŗ	•	((!
Tenured Faculty	56.5 %	30.4 %	37.7 %	13.8 %	46.2 %	27.7 %	37.6 %	17 0 0%	41 C	-; «	2,3/0	2,377
Non-tenured, On-track Faculty	28.5	39.5	36.1	44.8	41.8	46.8	32.4	40.2	30.0%	0.0 %	53.8 %	28.6 %
Other Non-tenured Faculty	15.0	30.1	26.2	41.4	12.1	25.5	29.9	3 6	0.00	100.0	29.7	40.7
Private Institutions With Fewer									3	0.0	0.01	30.8
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lenured Faculty	49.5 %	34.6 %	27.3 %	13.9 %	23.1 %	27.3 %	58.9 %	30.0 %	E	ij 6	48.0 %	
Non-tenured, On-track Faculty	23.7	30.0	45.5	33.3	23.1	27.3	28.6	55.0	; c	= t	46.9 %	33.4 %
Other Non-tenured Faculty	26.7	35.4	27.3	52.8	53.8	45.5	12.5	15.0	: e	g 6	26.7	30.8
*Total includes those men and women for whom race/ethnicity is unknown.	n for whom	race/ethnic	ity is unkno	w.i.								9
		Sour	œ: Integra	ited Postsec	ondary Edi	Source: Integrated Postsecondary Education Data System 1	a System 1	เว				

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PROPORTION OF FALL 1993 FULL – TIME EMPLOYEES WHO EARN IN TOP TWO SALARY RANGES FOR EACH OCCUPATION BY RACE, GENDER, AND SECTOR

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PROPORTION OF FALL 1993 FULL – TIME EMPLOYEES WHO EARN IN TOP TWO SALARY RANGES FOR EACH OCCUPATION BY RACE, GENDER, AND SECTOR

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.:	Women	48 %		<u> </u>	÷ <u>«</u>	62			28	63	3 6	27	46		9	3 i	E	na	na	100		3	98	58	: =	55
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k smanic	Women	49 %	09	80 80	45	65			40	74	67	46	59		8	9 =	7	C +	100	9		99	87	69	19	89
Black Non-Hispanic	Men	75 %		83	100	80			38	87	45	4	47		Š	22	100	201	67	Ç		79	87	77	39	78
e Spanic	Women	63 %	75	06	99	75			33	52	29	31	46		8	3 5	, r «	8		00		62	89	09	19	26
White Non-Hispanic	Men	84 %	86	87	82	82			40	63	26	45	49		8	. œ	07	, o	8 8	2		78	81	75	51	75
	Occupation and Sector	Employees above \$20,000 Public Universities	Community Colleges	Large Private Institutions	Small Private Institutions	Statewide	Proportion of Clerical/Secretarial	Employees above \$20,000	Public Universities	Community Colleges	Large Private Institutions	Small Private Institutions	Statewide		Employees above \$20,000 Public Universities	Community Colleges	Large Private Institutions	Small Private Institutions	Statewide		Proportion of Service/Maintenance Employees above \$18,000	Public Universities	Community Colleges	Large Private Institutions	Small Private Institutions	Statewide

Total includes those men and women for whom race/ethnicity is unknown.

Source: Integrated Postsecondary Education Data System

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and professional fields than teach in business and the natural sciences. Furthermore, differences in salary might actually be differences in occupation. The occupational category of executive/administrative/managerial includes university presidents as well as assistant deans and supervisors of professional employees (e.g., Director of Computing Services). Gender and racial groups might be disproportionately represented among these diverse occupations, which would be a cause of salary differences. Similarly, because males and whites are more likely than others to be full professors with tenure, they are also more likely to be paid more.

Summary and Conclusions

Board of Higher Education policy aims to improve the representation of female and minority employees in positions of leadership--administrative and faculty positions. Research suggests that adequate representation of diverse administrative and faculty personnel can produce a more positive climate in which female and minority students can achieve. Of 88,198 full-time employees in higher education, women occupied one-third of faculty positions and almost one-half of administrative positions. Minorities occupied 12.5 percent of faculty positions and 14.9 percent of administrative positions. Women and minorities are less likely than men and whites to be in tenured faculty positions, although larger proportions of them are on track for tenure, suggesting that institutions have made attempts to increase the diversity of faculty in full time, permanent positions.

Since the last Board of Higher Education report in 1989, representation has improved slightly in these occupations, although females, Blacks, and Hispanics remain underrepresented in administrative positions and faculty positions with tenure. Whites, and in some cases, Asians, are over-represented in these positions. White women and Black women have made the greatest gains in administrative positions, while white women and Asian men have made the greatest gains in tenured faculty positions.

Evidence of institutional efforts to diversify the representation of faculty and administrators is reported in the 1995 Report to the Governor and General Assembly on Underrepresented Groups in Public Institutions of Higher Education in Illinois. Most commonly, institutions have outlined hiring plans and goals, sometimes allocating additional resources to support costs associated with broadly-based searches for faculty members and administrators. A few institutions also monitor their progress through carefully managed data bases. To attract faculty, institutions have sponsored job fairs and have established special funds for research on women and minority issues. To retain faculty, institutions have created mentoring programs and have conducted climate surveys to discover ways to improve campus climate for women and minorities. Institutions have also expanded opportunities for women and minorities to move into administrative and tenured positions. For example, one institution has increased the number of administrative internships, and another has offered workshops to faculty on how to get tenure.

As noted, women and minorities have made some gains in leadership positions since 1979; however, their representation remains below their representation for all occupations. At the same time, greater numbers of minorities are earning advanced degrees from a wide range of academic disciplines. Larger pools of qualified persons will facilitate goals toward a more diverse leadership. In turn, a more diverse leadership will inspire still more students to enter careers in higher education. Institutions should maintain programs that accomplish these goals.



APPENDIX A

DEFINITIONS

Executive, Administrative, and Managerial. Persons whose assignments require primary (and major) responsibility for management of the institution, or a customarily recognized department or subdivision thereof. Assignments require the performance of work directly related to management policies or general business operations of the institution, department, or subdivision, etc. It is assumed that assignments in this category customarily and regularly require the incumbent to exercise discretion and independent judgement and to direct the work of others. Persons include all offices holding titles such as president, vice president, dean, director, or the equivalent, as well as officers subordinate to any of these administrators with such titles as associate dean, assistant dean, executive officer of academic departments (department heads, or the equivalent) if their principal activity is administrative. Supervisors of professional employees are included here, while supervisors of nonprofessional employees (technical, clerical, craft, and service/maintenance force) are to be reported with the specific categories of the personnel they supervise.

<u>Faculty (Instruction/Research/Public Service)</u>. Persons whose specific assignments customarily are made for the purpose of conducting instruction, research, or public service as a principal activity (or activities), and who hold academic-rank titles of professor, associate professor, assistant professor, instructor, lecturer, or the equivalent of any of these academic ranks. If their principal activity is instructional, persons also include deans, directors, or the equivalent, as well as associate deans, assistant deans, and executive officers of academic departments (chairpersons, heads, or the equivalent).

<u>Instruction/Research Assistants.</u> Students employed on a part-time basis for the primary purpose of assisting in classroom or laboratory instruction or in the conduct of research. These positions are typically held by graduate students having titles such as teaching assistant, teaching associate, teaching fellow, or research assistant. Does not include any student in the College Work-Study Program.

Other Professionals (Support/Service). Persons employed for the primary purpose of performing academic support, student service, and institutional support activities, whose assignments would require either college graduation or experience of such kind and amount as to provide a comparable background. Includes employees such as librarians, accountants, systems analysts, and coaches.

Technical and Paraprofessionals. Persons whose assignments require specialized knowledge or skills which may be acquired through experience or academic work, such as offered in many two-year technical institutes, junior colleges, or through equivalent on-the-job training. Includes computer programmers and operators, drafters, engineering aides, junior engineers, mathematical aides, licensed practical or vocational nurses, dieticians, photographers, radio operators, scientific assistants, technical illustrators, technicians (medical, dental, electronic, physical sciences), and similar occupational activity categories which are institutionally defined as technical assignments.

<u>Clerical and Secretarial.</u> Persons whose assignments typically are associated with clerical activities or are specifically of a secretarial nature. Includes personnel who are responsible for internal and external communications, recording and retrieval of data (other than computer programmers) and/or information and other paperwork required in an office, such as bookkeepers, stenographers, clerk-typists, office-machine operators, statistical clerks, payroll clerks, etc. Includes also sales clerks such as those employed full-time in the bookstore and library clerks who are not recognized as librarians.

Skilled Crafts. Persons whose assignments typically require special manual skills and a thorough and comprehensive knowledge of the processes involved in the work, acquired through on-the-job training and experience or through apprenticeship or other formal training programs. Includes mechanics and



repairers, electricians, stationary engineers, skilled machinists, upholsterers, carpenters, compositors, and type-setters.

Service/Maintenance. Persons whose assignments require limited degrees of previously acquired skills and knowledge and in which workers perform duties which result in or contribute to the comfort, convenience, and hygiene of personnel and the student body or which contribute to the upkeep and care of buildings, facilities or grounds of the institutional property. Includes chauffeurs, laundry, and dry cleaning operatives, cafeteria and restaurant workers, truck drivers, bus drivers, garage laborers, custodial personnel, gardeners, and groundskeepers, refuse collectors, construction laborers, and security personnel.



APPENDIX B

LIST OF TABLES

Table B-1	Race and Gender by Sector and Occupation: Fall 1993 Full-Time Employees
Table B-2	Race and Gender by Sector, Rank, and Tenure Status: Fall 1993 Full-Time Employees
Table B-3	Race and Gender by Sector, Occupation, and Salary Range: Fall 1993 Full-Time Employees



Table B-1

RACE AND GENDER BY SECTOR AND OCCUPATION FALL 1993 FULL-TIME EMPLOYEES

American Indian or Alaskan Native Men Women Women	41H = 0 20 20 20 20	70 17,813 1 9 6,856 2 1,647 15 3,015 7 1,073 26 617 1 1,675 10 2,930	13 19 5,694 7,012 6 5 2,701 2,110 1 2 754 531 2 431 781 2 1 455 587 1 7 204 2,743 1 317 18 2 2 832 242	
Asian or Pacific Islander Men Women	1,090 366 87 428 733 176 242 92 245 19 0 81	811 6	105 104 62 57 7 9 13 12 8 17 1 7 1 1 7 1	$\frac{22}{2}$ $\frac{16}{3}$ $\frac{1}{3}$
Hispanic P	1.658 1 165 1 75 356 177 722 1	646 71 25 154 63 270 1	25 25 12 21 14 99	22 4
in Me	9.184 1.156 644 252 510 77 1,396 168 956 117 4,311 108 25 85 1,342 349	3,393 422 215 112 187 33 723 85 443 33 1,326 32 14 25 485 102	1,191 159 277 23 118 25 119 7 55 13 537 12 2 9 83 70	8 8 8 8 2
Blac Non-His Men	4,202 552 332 495 411 539 4,11 1,581	211 211 155 155 231 150 164 150	688 186 72 72 72 50 71 47 190	88 8 \$
White Non-Hispanic Men Women	34,749 7,289 2,694 8,638 2,663 11,794 1,566	13,992 2,632 865 3,397 1,095 5,021 72 910	5,511 1,740 389 626 508 2,083 16	254 57 27 32
Non-Men	32.472 14.277 1 3.789 5.014 2.038 1.095 2.563 3.696	2,437 858 1,417 2,437 858 394 1,475 2,149	4,713 2,418 641 339 383 112 112 562 562	166 53 22 24
Occupational Category	Statewide Totals Faculty Executive/Admin./Managerial Other Professionals Technical/Paraprofessional Clerical/Secretarial Skilled Crafts Service/Maintenance	Public Universities Faculty Executive/Admin/Managerial Other Professionals Technical/Faraprofessional Clerical/Secretarial Skilled Crafts Scrvice/Maintenance	Community Colleges Faculty Executive/Admin./Managerial Other Professionals Technical/Paraprofessional Clerical/Secretarial Skilled Crafts Service/Maintenance	Higher Education Agencies Executive/Admin/Managerial Other Professionals Technical/Paraprofessional

Table B-1 (Continued)

RACE AND GENDER BY SECTOR AND OCCUPATION FALL 1993 FULL-TIME EMPLOYEES

• [स्	Women	17,858	2,377	5,275 1,616	6,217	20 1,139		3,628	952	441	555	1,250	9	279
Total	Men	13,487	5,370 1,301	2,542 1,128	838	782 1,526		3,256	1,544	531	367 85	65	209	455
Indian Native	Women	21	7	4 0	10	7		7	,	-	-	1		
American Indian or Alaskan Native	Men	15	7 7 °	4 0		-								
- 1	Women	941	751 29	205 166	154	35		23	20	4 <u>†</u>	9	7	"	•
Asian or Pacific Islander	Men	977	34	141	4 ∞ ⊂	\$6		47	o, v	7 4	. 2	7	- 4	٠
anic	мощен	647	19	84	784	74		165	77	38	11	26	19	ì
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ck ispanic Women		4,273	168	439	0/717	747		246	30 29	33	11	109	27	
Black Non-Hispanic Men Wome		1,605 122	75	201	91	691		138	17	70	S	v 4	54	
White Non-Hispanic Men Women		2,050	994	913	12	281		3,137	389	466	115	1,069	226	
Non-F		4,654	1,179	705	633	633		2,908	499	323	88 8	197	351	
Occupational Category	Private Institutions With 500	or More Employees Faculty	Executive/Admin./Managerial Other Professionals	Technical/Paraprofessional Clerical/Secretarial	Skilled Crafts	Service/Maintenance	Private Institutions With Fewer	Than 500 Employees Faculty	Executive/Admin./Managerial	Other Professionals	l ecimical/Paraprofessional	Skilled Crafts	Service/Maintenance	

Total includes those men and women for whom race/ethnicity is unknown.

Source: Integrated Postsecondary Education Data System

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RACE AND GENDER BY SECTOR, RANK, AND TENURE STATUS FALL 1993 FULL-TIME EMPLOYEES

	women Women	8,567	3,878	1,188	1,433	480	6 14	348	,	7404	£ ;	236	1,555	535	1 102	¥ C C C	C77'7	£ 5	x 5	94 0 6). (30	179 702
	Total*	16,471	10,637	2,606	3,258	208	640	553	,	3,499	130	445 C 1 6	2,427	379	$\frac{2}{110}$	3000	2333	C17	C77	0/0	7 .	766
Indian	n Native Women	15	7	(7 6	n		-	r	n)		•	ۍ			v	ור		,	7		т
American Indian	Men Women	24	11	ss -	4			7	5	2] -	٦,	7 4	o +	7		"	ri		r	٧		
nor	Women	366	136	4 3	CC 81	. 10		13	134	-		2 0	, c	7.0	1	96	1	r	2 P.	, 5	္ ပ	31
Asian or	Men	1,090	601	353	27	11	l I	12	287	<u>~</u>	35	218	210	777	S	202	7	. 6	54	17	: :	94
.5	Women	165	28	7, 6	3 %	9		7	62		"	. 4	- =	ì	1	45	l	-	' -	7		21
Historia	Men	252	125	29 48	1	9		-	88	4	9	59	× ×)		39	m	4	4	9	7	20
بر عان:	Women	44	295	8 %	67	41	-	13	191	7	00	96	79		9	158		~	70	59	10	57
Black Non-Hispanic	Men	552	300	115	36	41		15	159	1	20	95	4		e	87	2	S	7	30	ю	40
hite Hispanic	Women	7,289	3,373	1.252	387	365	6	314	2,038	32	208	1,296	408	_	93	1,878	25	73	393	638	150	572
White Non-Hisp	Men	14,277	9,561	2,880	493	591	e	522	2,823	118	379	1,940	285	2	66	1,893	193	191	466	314	151	578
	Faculty Rank and Tenure	Statewide Totals	Tenured Faculty Professors	Associate Professors	Assistant Professors	Instructors	Lecturers	Tenured, No Rank	Non-tenured, On-track	Professors	Associate Professors	Assistant Professors	Instructors	Lecturers	On-track, No Rank	Non-tenured Faculty	Frofessors	Associate Professors	Assistant Professors	Instructors	Lecturers	Non-tenured, No Rank

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Table B-2 (Continued)

RACE AND GENDER BY SECTOR, RANK, AND TENURE STATUS FALL 1993 FULL-TIME EMPLOYEES

women	3,128	1,234 465 600 128	34	806	7 62 707 22	8 1,088 8	16 189 354 102 419
Total*	6,856	4,642 2,693 1,661 209 9	1 69	1,234	130 130 1,063	13 980 47	52 256 155 95 375
n Indian n Native Women	о і	7 = 1		7	2	S OI	3 2
American Indian or Alaskan Native Men Women	16	20 10 10		∞I	6.2	(m)	7 -
Asian or Pacific Islander Men Women	137	62 26 27 5	4	32	30	43	4 4 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Asian or Pacific Islan Men We	531	348 221 114 6	7	120	10 105 2	63	25 4 6 2 5 2 5 2 5 5 5 5 5 5 5 5 5 5 5 5 5 5
anic Women	71	25 5 16 1	7	24	23	22	5 1 12
Hispanic Men Won	112	65 26 6		34	33	1 13	0 4 4 4
ck ispanic Women	215	20 20 33 12	\$	59	51 2	2 1 1 8	33 8 3
Black Non-Hispanic Men Womer	211	108 44 49 7	∞	<u>60</u>	51	. 64	32 25 9
hite Hispanic Women	2,632	1,066 410 518 110	23	667 6	55 579 20 7	899	152 294 87 346
White Non-Hisp Men WG	5,788	4,091 2,379 1,460 189 9	53	932	109 793 11	35	190 114 81 306
Faculty Rank and Tenure	Public Universities	Tenured Faculty Professors Associate Professors Assistant Professors Instructors Lecturers	Tenured, No Rank	Non-tenured, On-track Professors	Associate Professors Assistant Professors Instructors On-track, No Rank	Non-tenured Faculty Professors Associate Professors	Assistant Professors Instructors Lecturers Non-tenured, No Rank

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RACE AND GENDER BY SECTOR, RANK, AND TENURE STATUS FALL 1993 FULL-TIME EMPLOYEES

<u>.</u>	Women	2,110	1,647	383	332	223	10	294	398	7 ;	61 (75	250 75	ţ	SI.	·	4 ;	16 44
Total	Men	2,701	2,353	673	369	777 634	;	455	294	4 ;	77	S 5	162 72	;	40	⊣ (7 (38
ndian Native	Women	νI	S	•	، ب	r		-										
E S	Men W	Ø	~ I •	, .	7			7	₩I			+	-					
or lander	Women	27	. 41		1 4	7		∞	16	۰ ۳	; e	. 0	`					
Asian or Pacific Islander	Men	2 7	25 5	9 :	I =	11	•	m	∞ !	-	- (r	. च	•					
iic	Women	25	41	+	. ~	S	٠.	7	10		2	7	-	-	41			
Ř	Men	23	12	4 (r	. 2	S			10 2	1		∞		.	4		-	•
k spanic	Women	277	203	9 4	51	40	⊷ 0	o	68	•	4	57	9	9	ł	-	-	4
쯢퓌	Wen	186	143	36	78	41	r	•	9	4	4	30	7	ю	1		7	-
/hite Hispanic	Women	1,740	1,384	271	161	353	9	617	301	16	41	176	89	55	-		14	39
石田	Mell	2,418	2,138	317	181	277	442	1	230	16	27	116	69	20	-	7	10	37
Faculty Rank and Tenum	Train and Tollar	Community Colleges	Tenured Faculty Professors	Associate Professors	Assistant Professors	Instructors	Lecturers Tenumed, No Rank		Non-tenured, On-track Professors	Associate Professors	Assistant Professors	Instructors	On-track, No Rank	Non-tenured Faculty	Professors	Assistant Professors	Instructors	Non-tenured, No Rank

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Table B-2 (Continued)

RACE AND GENDER BY SECTOR, RANK, AND TENURE STATUS FALL 1993 FULL—TIME EMPLOYEES

ai* Women	2,377	679 253 343 78 3	967 18 103 613 224 9	23 23 35 165 280 73
Total*	5,370	2,887 1,792 985 102 2	1,594 89 209 1,112 176	889 95 113 215 133 79
n Indian n Native Women	⊣ I		11 1	
American Indian or Alaskan Native Men Women	6 1		-1	
n or slander Women	152	27 6 14 7	75 10 44 21	50 2 17 6 5 5
Asian or Pacific Islander Men Wome	441	166 99 58 9	143 7 18 101 14	132 6 115 27 8 8
anic Women	47	2 4 4	22 2 15 5	3 4 2 3
Hispanic Men Won	되	21 21 18 3	8 2 4 5 6	11 1 1 1 1 9
ck lispanic Women	116	11 2	52 2 34 16	48 11 16 5 14
Black Non-Hispanic Men Womer	122	21 24 1	4 www	32 2 1 5 24
hite Hispanic Women	2,050	623 237 314 67 3	810 18 89 516 179 8	23 23 31 130 256 59 118
White Non-Hisp Men We	4.65.	2,630 1,648 885 89 89	1,325 78 184 924 135	877 94 177 118 69 1184
Faculty Rank and Tenure	Private Institutions With 500 or More Employees	Tenured Faculty Professors Associate Professors Assistant Professors Instructors Lecturers Tenured, No Rank	Non-tenured, On-track Professors Associate Professors Assistant Professors Instructors On-track, No Rank	Non-tenured Faculty Professors Associate Professors Assistant Professors Instructors Lecturers Non-tenured, No Rank



RACE AND GENDER BY SECTOR, RANK, AND TENURE STATUS FALL 1993 FULL—TIME EMPLOYEES

•																					
al• Women	952	318	158	51	4	18	293	∞	52	183	30	`	10	341	5	7 6	2 5	771	∞	4	84
Total*	1,544	755	243	35	9	23	377	28	85	217	28	2	17	412	72	4 6	35	103	9 '	7	66
American Indian or Alaskan Native Men Women																					
n or slander Women	50	910	ı m			-	11		m	7	-			m	ı		(1	•			
Asian or Pacific Islander Men Wome	<u>56</u>	<u>8</u>	15	-		7	16		9	6	-			7	1	2		ı	-	٠,	7
anic Women	22	91-	7			m	91			Š	-			10	l	-	647	. -	•	١	n
Hispanic Men Wor	<u> 26</u>	⊘ 4	1	,	-		91	•	7	m	-			14			-	2	1	•	10
ck ispanic Women	36	⊘ I	т	7			12	•	-	7	4			19	İ		9	(1)	•	•	2
Black Non-Hispanic Men Womer	33	0 W	9				15	•	ا ب	7	7			6	-		1	1		•	0
ite ispanic Women	867	<u>300</u> 84	149	,	d ;	14	<u>260</u>	æ ş	4 (160	33	-	10	307	21	53	110	74	4		אַ
White Non-Hispanic Men Womer	1417	702	218	34	n ;	21	336	7 7	9 ;	196	23	7	17	379	70	58	76	72	-	٠. د	10
Faculty Rank and Tenure	Private Institutions With Fewer Than 500 Employees	Tenured Faculty Professors	Associate Professors	Assistant Professors	Transport No. 1	l enured, No Kank	Non-tenured, On-track	Accorded Des Control	Associate Professors	Assistant Professors	Instructors	Lecturers	On-track, No Rank	Non-tenured Faculty	Professors	Associate Professors	Assistant Professors	Instructors	Lecturers	Non-tentited No Dank	Moli wildica, Ito Malin

Source: Integrated Postsecondary Education Data System



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Total includes those men and women for whom race/ethnicity is unknown.

Table B-3

RACE AND GENDER BY SECTOR, OCCUPATION, AND SALARY RANGE FALL 1993 FULL-TIME EMPLOYEES

Occupation and Salary Range	White Non-Hisp Men Wo	White - Hispanic - Women	Black Non-Hispanic Men Women	ack Lisp anic Women	Hispanic Men Won	anic Women	Asian or Pacific Islander Men Women	n or ander Women	American Indian or Alaskan Native	n Indian an Native	Total*	18 ·
Public Universities Faculty with less than a 9-10 Month Contract	14,518 1 22	13,992 34	$\frac{1,703}{2}$	$\frac{3,393}{1}$	122	1	202	591 1	83	70	34	18,812 38
Faculty with 9 – 10 month contracts Below \$20,000 \$20,000 – \$29,999 \$30,000 – \$39,999 \$40,000 – \$4,999 \$55,000 and above	84 252 1,063 1,901	138 387 781 501 55	15 19 56 72	21 27 59 45	33.0	4 6 21 18	11 12 60 171	4 1 3 4 5 1 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	2 7 6	4 H	116 306 1,265 2,234	173 443 914 600
Faculty with 11–12 Month Contracts Below \$20,000 \$20,000 - \$29,999 \$30,000 - \$39,999 \$40,000 - 54,999 \$55,000 and above	13 13 59 110 295 698	111 74 171 200 180	1 2 12 10	13 9 25 12	14 2 1 7 10	0 440v	158 6 9 24 78	8 7 111 117 21	2	2 2	1,511 16 95 132 343 804	179 12 96 202 253 218
Executive/Administrative/Managerial Below \$20,000 *20,000 \$29,999 \$30,000 \$39,999 \$40,000 54,999 \$55,000 and above	1 44 131 382 859	4 106 216 299 240	22 23 42 65	30 51 61 43	3 11 10 9	88 2 2 2 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	1 10 28	1 0 0 0 7	-		69 166 445 963	6 145 284 370 295
Other Professionals Below \$20,000 \$20,000 - \$29,999 \$30,000 - \$39,999 \$40,000 - 54,999 \$55,000 and above	118 660 808 631 220	197 1,355 1,206 539 100	22 91 73 37 8	69 305 218 106 25	24 24 12 2	15 76 38 21 4	6 40 63 40 12	8 73 74 74	2 7 7 7 1	1 1 5 6 2	158 875 1,006 732 244	302 1,839 1,553 762
Technical and Paraprofessionals Below \$12,000 \$12,000 - \$19,999 \$20,000 - \$29,999 \$30,000 and above	5 131 467 255	8 394 563 130	35 89 23	16 208 198 21	7 23 3	33 4	4 16 3	32 3	7 1 7	∨ . ⊷ ⊷	8 178 601 286	24 665 822 159

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RACE AND GENDER BY SECTOR, OCCUPATION, AND SALARY RANGE FALL 1993 FULL-TIME EMPLOYEES

al* Women	29 4,357 2,163	15 38 35	46 511 793 139	7,012	15 243 672 770 342	23 25 13
Total*	6 368 218 25	23 153 1,499	35 613 1,350 932	5,694 2	2 160 519 1,155 752	13 62 29 7
Indian n Native Women	10 2 2	. 	אט אט	19	۶ م	
American Indian or Alaskan Native Men Women	7	1 16	4 ti 4	13	4	
g	42 15		11	104	3 23 15	
Asian or Pacific Islander Men Wome	12 10	∞	7 7 7 7	105	12 29 21	
len	194 74	-	1 23 36 2	178	1 12 3 5	⊷
Hisr a: ic	1 22 9	3 22	1 23 57 21	159	€ F Ø 4	
1	2 788 506 30	287	12 155 288 30	1,191	8 25 78 120 44	
Black Non-Hispanic Men Women	2 100 58 4	6 19 125	17 116 358 151	889	13 45 44	т
WhiteHispanic Women	27 3,319 1,555 120	13 31 28	30 320 453 107	5,511	6 212 558 621 278	23 12 2
White Non-Hispa Men Wo	3 233 137 21	17 130 1,328	17 461 917 754	4,713	2 141 452 1,031 683	13 59 28 7
Occupation and Salary Range	Public Universities (Continued) Clerical and Secretarial Below \$12,000 \$12,000 - \$19,999 \$20,000 - \$29,999 \$30,000 and above	Skilled Crafts \$12,000 - \$19,999 \$20,000 - \$29,999 \$30,000 and above	Service/Maintenance Below \$12,000 \$12,000 – \$17,999 \$18,000 – \$24,999 \$25,000 and above	Community Colleges Faculty with less than a 9-10 Month Contract	Faculty with 9-10 month contracts Below \$20,000 \$20,000 - \$29,999 \$30,000 - \$39,999 \$40,000 - 54,999	Faculty with 11 – 12 Month Contracts Below \$20,000 \$20,000 – \$29,999 \$30,000 – \$39,999 \$40,000 – 54,999



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Table B-3 (Continued)

RACE AND GENDER BY SECTOR, OCCUPATION, AND SALARY RANGE FALL 1993 FULL-TIME EMPLOYEES

Total•	Men Women			9 2 20			240 188 390 128				124 346		104 105 57 26					186 270	202 104		4 67	52 1,122	88 1.188					95 7	184 5					-	282 38
American Indian or Alaskan Native				-	-•	-					•	7					•	2	1			4						1					•	7	7
Asian or ic Islander	Women						3 1						2 1					i 4	;				4 3			•	-					,	1 v	7	
Hispanic	Women Men					15 5	5 4		,,	י ני	. 4		ł		_	2 2		, 4		,		33	4 15				•	4 v	r.			17 1		26 1	
llack Hispanic	Women Men		1	11	14 27		30 35		~		23 34							18 13		Ć		7 210				,		35			2			9 10	
1	Women				106	134	84		33	284	212	81	16		S	123	234	146		33		912	158 35		-			· ~			ю	45 2.		27 39	
W Non-	Men) agerial	1	27	75	192	346		13	06	100	87	49		ec	51	155	174		•	78 1	53	17			31	. 00	143	•	-	5	101	240	216	
Occurration and Salace Dance	Control and Salary Kange	Community Colleges (Continued) Executive/Administrative/Managerial	Below \$20,000	\$20,000 - \$29,999	\$30,000 - \$39,999	\$40,000 - 54,999	\$55,000 and above	Other Professionals	Below \$20,000	\$20,000 - \$29,999	\$30,000 - \$39,999	\$40,000 - 54,999	\$55,000 and above	Technical and Paraprofessionals	Below \$12,000	\$12,000 - \$19,999	\$20,000 \$29,999	\$30,000 and above		Below \$12,000	\$12,000 - \$19,999	\$20,000 - \$29,999	\$30,000 and above	Skilled Crafts	Below \$12,000	\$12,000 \$19,999	\$20,000 - \$29,999	\$30,000 and above		Service/Maintenance	Below \$12,000	\$12,000 - \$17,999	\$18,000 - \$24,999	\$25,000 and above	



RACE AND GENDER BY SECTOR, OCCUPATION, AND SALARY RANGE FALL 1993 FULL-TIME EMPLOYEES

Main Momenta	W Non-F	White 1-Hispanic		ck ispanic	Hisp	Hispanic	Asian or Pacific Islander	Asian or ic Islander	American Indian or Alaskan Native	Indian n Native	F	Total•		
166 254 68 81 7 22 22 16 1 1 264 3 3 4 1 1 2 2 2 2 2 2 2 2	nge	Men	Women	Men	Women		Women		Women	Men	Nomen		Women	1
15 28 8 4 11 12 12 13 14 15 14 15 15 15 15 15	les /e/Managerial	166	254	89	81	7	22	22	16	∓ 1	→ I	797	374	
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8 7 1 1 2 2 2 1 1 89 11 1 44 70 28 49 4 9 12 7 1 89 11 1 4 70 28 49 4 9 12 7 1 1 32 1 13487 178 10,167 11,855 1,605 4,273 460 647 977 941 15 21 13487 178 20 8 21 1 2 2 1 1 1 1 16 1 2 2 2 1 1 1 1 1 1		15	25	S	, 9	2	4	-	·			7		
10,167 11,855 1,605 4,273 460 647 977 941 15 13,487 17,8		∞	7		1	1		7	4			24 10		_
10,167 1,1855 1,605 4,273 4,60 6,47 9, 12 7 1 1,9 17,1 1,0													•	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		44	70	28	49	4	6	12	7	1		8		
10,167 11,855 1,605 4,273 460 647 977 941 15 21 13,487 177 20 8 11 16 1 2 2 1 1 18 105 139 7 7 2 2 3 3 2 473 394 28 22 12 9 30 17 1,312 216 22 9 12 9 53 15 1,070 1,312 216 22 9 12 7 95 7 1 1,070		21 1	95 9	10	Ξ-	₩	4		7		-	32		
10,167 11,855 1,605 4,273 460 647 977 941 15 21 13,487 17. 20 8 11 16 1 2 2 1 1 18 105 139 7 7 2 2 3 3 2 119 473 394 28 22 12 12 9 9 30 17 1,312 216 22 9 112 7 955 7 1 1,451	8				•							_		_
10,167 11,855 1,605 4,273 460 647 977 941 15 21 13,487 17 20 8 2 460 647 977 941 15 21 20 8 2 1 1 2 2 1 21 105 139 7 7 2 2 3 2 119 473 394 28 22 12 9 30 17 555 946 407 28 26 19 9 53 15 1,070 1,312 216 22 9 12 7 95 7 1 1,451		1		4								•		
th Contracts 11 16 1 2 2 1 1 18 105 139 7 7 2 2 3 2 119 473 394 28 22 12 9 30 17 946 407 28 26 19 9 53 15 1,312 216 22 9 12 7 95 7 1 1,451	More	10,167	11,855	1,605	4,273	460	647	776	041	7	5	107		_
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394 28 22 12 9 30 17 555 407 28 26 19 9 53 15 1,070 216 22 9 12 7 95 7 1 1,451		105	139	7	7	7	7	æ	7			119		
407 28 26 19 9 53 15 1,070 216 22 9 12 7 95 7 1,451		\$ / \$	394	5 28	22	12	6	30	17			555		
216 22 9 12 7 95 7 1 1,451		940	407	28	56	19	6	53	15			1.076		_
		1,312	216	22	6	12	7	95	7		-	1.451		_

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RACE AND GENDER BY SECTOR, OCCUPATION, AND SALARY RANGE FALL 1993 FULL-TIME EMPLOYEES

al* Women		2 6	61	163	317	Ĉ.		4	140	375	399	967		94	1,387	2,088	1,512	194		,	(m.)	526	878 509) }		34 2.060	3 572	551
Total•		115	146	232	310		:	요 ;	1/2	502	342	6/0		101	778	803	528	326		,	o !	157	5 26 4 39	•		3410	388	37
n Indian nn Native Women									•	٦,	-			4	7	·	7				•	٦,	-			7	· en	
American Indian or Alaskan Native Men Women					7				•	→ •	-			- ⋅	-	•	- •	-				•	7 4					
n or ander Women		18	14	78	20 31			ŗ	۲ -	1 5	9	•	•	κ,	171	138	132	11			20	2 6	97 24			58	81	15
Asian or Pacific Islander Men Wome	ţ	17	29	33	32 102			~	י ע	-	14		,	٠ ،	8	16	Ç Ç	01			9	97	20			25	70	ĸ
ien	•	→	•	4 1	n 6.			۲,	o oc	·	ı m		•	- °	0° 3	S *	; °	•			22	45	17			108	160	16
Hispanic Men Won	•	;	•	4 /	30 °			2	2 2	. ~	,		•	70,	67 +	0 0	۰ ۳	:			13	;	16			34	70	-
1.	4	٠,	n t	- 3.	21			30	73	48	17		c	173	188	137	=	•			79	281	79		(r)	751	1,381	143
Black Non-Hispanic Men Women	٣	; e	n u	n 0	17		7	7	78	76	12		4	99	3 9	<u> </u>	13	i			34	107	99			144	110	-
White -Hispanic Women	33	7 7	5 7	277	394		4	105	282	333	270		72	663	1.689	1.199	169	•	•	-	90	463	329		31	1,130	1,945	3/1
White Non-Hisp Men W	08	, e	184	101	1,177		∞	89	167	299	646		63	495	009	448	287			S	8	311	299		ĸ	205	057	07
Occupation and Salary Range	Private Institutions with More Than 500 Employees (Continued) Faculty with 11-12 Month Contracts Below \$20,000	\$20,000 - \$29,999	\$30,000 - \$39,999	\$40,000 - 54,999	\$55,000 and above	Executive/Administrative/Managerial	Below \$20,000	\$20,000 - \$29,999	\$30,000 - \$39,999	\$40,000 - 54,999	\$55,000 and above	3.4	Below \$20,000	\$20,000 - \$29,999	\$30,000 - \$39,999	\$40,000 - 54,999	\$55,000 and above		Technical and Paraprofessionals	Below \$12,000	\$12,000 - \$19,999	\$20,000 - \$29,999	\$30,000 and above	Clerical and Secretarial	Below \$12,000	\$12,000 – \$19,999 \$20,000 <u> </u>	\$20,000 - \$23,339 \$30,000 and about	

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RACE AND GENDER BY SECTOR, OCCUPATION, AND SALARY RANGE FALL 1993 FULL-TIME EMPLOYEES

tal• Women	4 01 0	53 334 628 124	3,628 11	7 151 375 201 12	13 45 47 69 21	22 144 129 98 48
Total• Men Wo	3 16 132 631	69 296 879 282	3,25 <u>6</u> 9	20 152 454 472 90	38 54 88 1111 56	9 62 127 144 189
American Indian or Alaskan Native Men Women		1 1 1	2 1			-
Americ or Alas Men						
Asian or ic Islander Women		13 18 4	53	10 4 4	1 2 1	# #
Asian or Pacific Islander Men Wome	~ ∞	111 45 2	74	6 13 20 9	- 24-	
Panic Women		1 30 35 8	165	æ ⊢ æ		111 6 2
Hispanic Men Worr	1 11 34	9 30 79 23	108	2 7 7 8	0 8 0 0 0 0	1 5 6 1
ack Fispanic Women	6 2	16 213 449 69	246	7 13 6	0 11 11	1 8 12 8
Black Non-Hispanic Men Women	31	12 146 441 92	138	2 10 9	6670 00	- 000m
ite ispanic Women	040	36 77 125 43	$\frac{3,137}{11}$	7 138 344 188	10 37 44 58 20	21 123 111 88 46
White Non-Hispanic Men Womer	3 15 89 826	47 109 316 161	2,90 <u>8</u> 9	18 141 428 435 79	33 42 79 102 51	8 58 111 138 184
Occupation and Sajary Range	Private Institutions with More Than 500 Employees (Continued) Skilled Crafts Below \$12,000 \$12,000 - \$19,999 \$20,000 - \$29,999	Service/Maintenance Below \$12,000 \$12,000 - \$17,999 \$18,000 - \$24,999 \$25,000 and above	Private Institutions with Fewer Than 500 Employees Faculty with less than 9-10 Month Contracts	Faculty with 9–10 Month Contracts Below \$20,000 \$20,000 – \$29,999 \$30,000 – \$39,999 \$40,000 – 54,999 \$55,000 and above	Faculty with 11—12 Month Contracts Below \$20,000 \$20,000 - \$29,999 \$30,000 - \$39,999 \$40,000 - 54,999 \$55,000 and above	Below \$20,000 \$20,000 - \$29,999 \$30,000 - \$39,999 \$40,000 - \$4,999 \$55,000 and above

RACE AND GENDER BY SECTOR, OCCUPATION, AND SALARY RANGE FALL 1993 FULL-TIME EMPLOYEES

al* Women	137 307 79 29		81 768 376	9 74	57 169 48 5
Total*	67 164 87 40	17 47 21	3 36 26	1 32 121 55	54 181 155 65
American Indian or Alaskan Native Men Women		1			
Americ or Alas Men					
an or lander Women	2 0 °E	64	1		7 -
Asian or Pacific Islander Men Wome	⇔ €		7	-	2 2
anic Women	16 20 2	9 1 1	38 15		4 6 2
Hispanic Men Worr	2 2	4 % 6	4	- 6 -	2 18 1 2
ack Iispanic Women	211 5 5	9 4 1	55 49 1		20 20 5
Black Non-Hispanic Men Women	4 T T T T T T T T T T T T T T T T T T T	4 ∺	e 6	€	5 28 12 9
ite ispanic Women	112 255 68 28 3	38 38 18	74 661 310 24	74 m	49 135 37 5
White Non-Hispanic Men Women	57 134 84 39 9	12 39 17	3 28 22	1 27 115 54	39 133 126 53
Occupation and Salary Range	Private Institutions with Fewer Than 500 Employees (Continued) Other Professionals Below \$20,000 \$20,000 - \$29,999 \$30,000 - \$39,999 \$40,000 - \$4,999 \$55,000 and above	Technical and Paraprofessionals Below \$12,000 \$12,000 - \$19,999 \$20,000 - \$29,999 \$30,000 and above	Clerical and Secretarial Below \$12,000 \$12,000 - \$19,999 \$20,000 - \$29,999 \$30,000 and above	Skilled Crafts Below \$12,000 \$12,000 - \$19,999 \$20,000 - \$29,999 \$30,000 and above	Service/Maintenance Below \$12,000 \$12,000 - \$17,999 \$18,000 - \$24,999 \$25,000 and above

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Table B-3 (Continued)

RACE AND GENDER BY SECTOR, OCCUPATION, AND SALARY RANGE FALL 1993 FULL-TIME EMPLOYEES

lal*	47,684	215 988 2,408 2,030 773	81 225 437 652 696	38 512 951 1,072	577 3.888 4.007 2.411	34 1,094 2,075 862
Total*	<u>514</u> 66	156 737 2,793 4,931 3,804	169 308 514 793 2,200	25 242 607 1,186 2,241	340 1,948 2,054 1,412 636	17 416 1,384 958
n Indian In Native Women	113	r & 1	2 2	- 1 2 2 2	7 80 7 50 11	9 4 1
American Indian or Alaskan Native Men Women	112	7 & 7 %	2 K	e	7 8 7 8 7 8 8 7 8 8 9 8 9 8 9 9 9 9 9 9	₩ w w
n or ander Women	1,705	4 21 77 61 31	19 23 40 37 52	4 119 17	13 209 221 231 59	57 125 60
Asian or Pacific Islander Men Wome	$\frac{1,973}{2}$	12 21 115 273 283	27 66 50 60 181	4 0 0 4 4 4	12 134 160 90 32	23 84 69
anic Women	1,658	6 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	3 9 10 12 15	22 27 14 12	35 143 106 65	1 66 85 25
Hispanic Men Wom	1,156	5 13 52 71 30	6 10 7 15 42	24 32 15	11 85 46 21 5	28 64 25
ack Iispanic Women	9,184	31 66 172 197 67	5 7 18 47 33	3 83 165 163 96	92 549 449 261 45	16 316 509 115
Black Non-Hispanic Men Women	4,202	16 41 139 190 88	6 12 22 29	7 39 76 98 112	31 204 168 65 27	3 78 228 102
White - Hispanic Women	34,749	167 876 2,077 1,717	53 177 362 547 596	35 401 738 869 651	414 2.892 3.195 1.849 288	15 645 1,343 660
White Non-Hisp Men Wo	32,472 53	115 639 2,416 4,313 3,365	126 197 432 688 1,933	18 193 496 1,023 2,059	251 1,380 1,606 1,212 565	13 284 988 753
Occupation and Salary Range	Statewide Totals Faculty with less than 9-10 Month Contracts	Faculty with 9-10 Month Contracts Below \$20,000 \$20,000 - \$29,999 \$30,000 - \$39,999 \$40,000 - 54,999 \$55,000 and above	Faculty with 11—12 Month Contracts Below \$20,000 \$20,000 – \$29,999 \$30,000 – \$39,999 \$40,000 – \$4,999 \$55,000 and above	Executive/Administrative/Managerial Below \$20,000 \$20,000 - \$29,999 \$30,000 - \$39,999 \$40,000 - 54,999 \$55,000 and above	Other Professionals Below \$20,000 \$20,000 – \$29,999 \$30,000 – \$39,999 \$40,000 – 54,999 \$55,000 and above	Technical and Paraprofessionals Below \$12,000 \$12,000 - \$19,999 \$20,000 - \$29,999 \$30,000 and above



Table B-3 (Continued)

RACE AND GENDER BY SECTOR, OCCUPATION, AND SALARY RANGE FALL 1993 FULL-TIME EMPLOYEES

kal*	211	8,442	1,104	,	1 26	59	161	1,069	1,613 306
Total*	7	955	123	•	109	501	163	1,241	2,783
I Indian In Native		25	7			-		9	×
American Indian or Alaskan Native Men Women		m				2	2	4 (1 / S
n or ander Women		116	19				т.	21	Š 4
Asian or Pacific Islander Men Wome		51 34	7		1	2 16	-	22	7
anic Women	8	384 300	33			-	9	67	11
Hispanic Men Won		67 35	ş.		2	21 62	12	88	72
1	18	1,771 2,157	365		9	12 7	32	397	109
Black Non-Hispanic Men Women	2	284 207	46		15	57 220	34	319	291
White -Hispanic - Women	188	6,132 4,789	685	-	20	39	118	577 689	182
White Non-Hisp Men We	13	548 469	65	4	06	418 2,051	108	805	1,184
Occupation and Salary Range	Statewide Totals (Continued) Clerical and Secretarial Below \$12,000	\$12,000 - \$19,999 \$20,000 - \$29,999	5:40,000 and above	· Skilled Crafts Below \$12,000	\$12,000 - \$19,999	\$30,000 and above	Service/Maintenance Below \$12,000	\$12,000 - \$17,999 \$18,000 \$24,999	\$25,000 and above

Total includes men and women for whom race/ethnicity is unknown.

Source: Integrated Postsecondary Education Data System