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ABSTRACT

This set of quality standards for Colorado's early child care and education programs is intended to help these programs move toward quality services for all young children. It includes self-evaluation checklists designed to help programs document the state standards they have achieved, the standards they are seeking to meet, and the resources needed to meet the standards in the following areas: (1) interactions among staff and children; (2) curriculum; (3) staff-parent interaction; (4) staff qualifications and development; (5) administration; (6) staffing; (7) physical environment; (8) health and safety; (9) nutrition and food services; and (10) evaluation. The goals and rationale are outlined for each of the 10 areas. Programs using the draft standards and checklists will provide feedback to the Colorado Department of Education, and the standards will be revised accordingly and adopted in final form. (SM)

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QUALITY STANDARDS
FOR EARLY CHILDHOOD CARE AND
EDUCATION SERVICES
FUNDED BY THE
COLORADO DEPARTMENT OF EDUCATION

WORKING DOCUMENT
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Quality Standards for Early Childhood Care and Education Services funded by the Colorado Department of Education

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Quality Standards for Early Childhood Care and Education Services funded by the Colorado Department of Education

INTRODUCTION

Quality Standards for Early Childhood Care and Education Services reflects the values of parents, educators, administrators, and policy-makers across the state who are striving for the best possible education and care for our young children. While considerable input has been obtained in drafting this document, additional input will be sought during a "field-test" period.

This is not a final product. Instead, it is a working document that will guide early childhood care and education programs in their movement toward quality services for all young children. It will be revised and improved based on feedback from parents and from those working with young children.

How the *Quality Standards* were Developed

The *Quality Standards* were developed during a process that spanned more than two years.

During 1990 representatives of several preschool programs within the Colorado Department of Education (CDE) met together to discuss early childhood program collaboration. These programs included Chapter 1, that has been funding preschool services in Colorado since 1965, the Colorado Preschool Program, first established by the Colorado state legislature in 1988, Special Education, that has had federal funding for preschool services since 1976 and Migrant Education. Discussions among representatives of these programs led to the development of the *Position Paper for Collaborative Preschool Services* which was adopted by the State Board of Education on August 8, 1991 and which reflects the Department's commitment to establishing consistent expectations and quality across all early childhood programs.

In January of 1991, the Colorado General Assembly mandated that school districts provide special education services for all eligible three- and four-year olds. Responding to that mandate, CDE organized a two-day, working retreat in July of that year. The retreat brought together people from a wide range of perspectives to brainstorm what "best practices" should be for preschool special education programs. The retreat included parents, private providers and directors of special education. Representatives were also present from the Colorado Department of Health, the Colorado Department of Social Services (CDSS) the Colorado Department of Institutions, and Head Start. There were representatives of Chapter 1 Programs, the Colorado Preschool Program, Special Education, and the Migrant Education Program.

The Colorado State Board of Education *Position statement* adopted in August of 1991 guides CDE's continuing initiative for collaborative preschool services. This statement was one of the important foundations on which the *Quality Standards* were built. The statement recognizes the crucial importance of partnerships between early childhood programs and families, supports a quality learning environment for the total child, and encourages the effective and efficient use of public and private resources to meet children's needs.

The statement's emphasis on collaboration led CDE to form an Early Childhood Management Team made up of representatives from all of the early childhood programs within the Department. This included persons from the Colorado Preschool Program, Evenstart, Chapter 1 Program, Special Education Program, Migrant Education Program, and the Child Care Block Grant.

professional development. The section of these standards that addresses staff qualifications and staff development will reflect findings and recommendations of the Task Force.

Use of the Quality Standards

The *Quality Standards* document is intended to be a tool to assist programs working toward quality services. They include a self-evaluation checklist to help programs document those standards that they have achieved, those they are seeking to meet, and the resources needed to meet the standards. The checklist will also provide information to CDE regarding training and technical assistance needs. The *Standards* will also be used by CDE as a monitoring instrument for all early childhood programs; programs will be expected to demonstrate that they are using the document for program development and staff development planning.

The Need for Community Feedback

The best thoughts and ideas of many individuals and agencies have resulted in this draft of the *Quality Standards*. As noted previously, this is a working document that must be tested. It is essential that feedback be received from parents, service providers and administrators across the state if the standards are to be relevant and useful for all programs.

CDE and CDSS need the help of parents and of child care and education professionals. We need you to tell us:

- What works about these standards -- and what doesn't?
- What is clear -- or confusing?
- What is overly complicated -- or has been omitted?
- What has helped your program?
- What would make the *Standards* even more helpful?

A Plea for Community Collaboration

The time is past when any program or agency can operate in isolation. Mounting social problems and lack of resources make it essential that the people of Colorado restructure programs to make them as productive as possible. In addition, it is becoming increasingly clear that for an early childhood care or education program to be effective, strong family and community involvement are essential.

Restructuring programs, however, may not be easy, for there is a long history of competition among providers. Sharon Lynn Kagen, writing in *The Care and Education of America's Young Children: Obstacles and Opportunities*, described the numerous separate children's programs that have been developed with little recognition of the whole. "It is akin to strengthening an umbrella by randomly adding spokes, but lacks the fabric of coordination," she says.

Kagen notes, however, that changes in both theoretic and practical paradigms have shifted, and these offer hope that the profession can move from well-intentioned piecemeal programs to high-quality, comprehensive services. New commitments to serve the whole child in the context of the family and the community, she writes, require that services and policies be integrated.

CDE, CDSS, and many others seeking to restructure Colorado's early childhood systems share Kagen's vision for programs that offer comprehensive services for all children no matter how those services are funded. In particular, CDE and CDSS have worked together and with parents, administrators, providers and other state programs to develop these *Quality Standards*. The process has modeled the kind of collaboration, interagency and interdisciplinary effort we hope communities will undertake to make the best use of their local resources and talents. It is essential that everyone involved work together to achieve the best possible care and education for the families and young children of Colorado.

In 1992, the state legislature reauthorized the Colorado Preschool Program, removed the "pilot" status of the Program and included provisions to require that the program adopt nationally recognized standards and to insure that funded sites meet the licensure requirements of the Colorado Department of Social Services (CDSS). In addition, one of the goals of the Colorado 2000 initiative states that all children in Colorado begin school ready to learn, and that children receive early services that support this goal.

In response to these policy decisions, CDE and CDSS launched a collaborative initiative to ensure that all early childhood care and education programs funded by CDE meet a consistent set of standards.

The joint CDE/CDSS initiative states that all CDE-funded early childhood programs will:

- be licensed by CDSS
- meet criteria established in the *Quality Standards for Early Childhood Care and Education Services*
- be encouraged to become accredited by the National Association for the Education of Young Children (NAEYC) or other nationally recognized accrediting organizations.

The initiative further states that training, technical assistance, and financial incentives will be provided to local education agencies to help them meet these three objectives.

The timeline for action that has been adopted by CDE and CDSS is as follows:

- During the 1992-93 school year, all funded sites will apply for licensing from CDSS.
- CDSS will review all applications and grant licenses by August 1, 1993.
- Programs using the draft *Quality Standards* will provide feedback to CDE during the first half of 1993.

- The *Quality Standards* will be revised based on this feedback and adopted in final form by the State Board of Education by September of 1993.

- By the year 2000, all school districts and community sites receiving CDE funding for preschool services will meet the *Quality Standards*, and all sites that choose will have received nationally recognized accreditation.

In March of 1992, the Statewide Preschool Advisory Council was established, which includes parents, advocates, service providers and administrators working in early childhood programs across the state and state level policy makers. One of the first tasks of the Council was to review the *Quality Standards* to ensure that the persons most directly affected by the *Quality Standards* were actively involved in their development.

A task force of this advisory council and the Management Team from CDE merged the "best practices" for early childhood special education programs and the highly respected standards developed by the National Association for the Education of Young Children (NAEYC). The process has resulted in additions to the NAEYC standards in two important areas. One is a greatly increased emphasis on a family-centered approach to early childhood care and education. The second is increased emphasis on community collaboration and coordination in the use of resources.

In September of 1992, a statewide teleconference was held that involved CDE and CDSS staff, the State Board of Education, the Office of the Governor and local service providers. A panel discussion about licensing requirements and the *Quality Standards* was held followed by a period of questions and answers via telephone linkages with the teleconference observation sites.

CDE and CDSS will continue to work closely with the Governor's Early Childhood Professional Standards Task Force as they work on a proposal for a system of early childhood

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A. Interactions among Staff and Children

GOAL: Interactions between children and staff provide opportunities for children to develop and understanding of self and others and are characterized by warmth, personal respect, individuality, positive support, and responsiveness. Staff facilitate interactions among children to provide opportunities for development of self-esteem, social competence, and intellectual growth.

RATIONALE: All areas of young children's development – social, emotional, cognitive, and physical -- are integrated. Optimal development in all areas derives from positive, supportive, individualized relationships with adults. Young children also develop socially, emotionally, and intellectually through peer interaction.

A-1. Staff interact frequently with children showing affection and respect.

- Staff interact nonverbally by smiling, touching, holding.
- Staff talk with individual children during routines (arriving/ departing, eating, and other activities).
- Staff respectfully provide privacy in matters of personal hygiene and care.
- Staff give children adequate time to respond.

A-2. Staff are responsive to children.

- Staff quickly comfort infants in distress.
- Staff reassure crying toddlers and listen to children with attention and respect.
- Staff respond to children's questions and requests.

STATUS	EVAL								NEED	ACTION PLAN/COMMENTS	
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME			RESOURCES

Interactions among Staff and Children
Continued

- A-3a.** Staff speak with children in a friendly, courteous manner.
- Staff speak with individual children often.
 - Staff speak with children at their eye level.
 - Staff call children by name.

- A-3b.** Staff talk with individual children, and encourage children of all ages to use language.

For example:

Staff repeat infants' sounds, talk about things toddlers see, help two-year-olds name things, ask preschoolers open-ended questions, provide opportunities for school-agers to talk about their day

- Staff respect a child's method of communication, which could include:
 - gestures and jargon
 - sign language
 - computer-enhanced learning
 - other assistive devices
 - native language
 - other forms of non-verbal language

GOAL FOR THE YEAR	STATUS EVAL								NEED	ACTION PLAN/COMMENTS
	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME	RESOURCES		

A. Interactions among Staff and Children
Continued

A-3b. Continued

- Staff demonstrate the ability to effectively communicate with all children.
- Staff facilitate child-to-child communication among all children.

A-4a. Staff treat children of all races, religions, cultures, and abilities equally, with respect and consideration.

- Staff integrate activities related to ethnicity, religion, and culture on a daily basis, not just on holidays or special occasions.

A-4b. Staff provide children of both sexes with equal opportunities to take part in all activities.

A-4c. Staff provide equal educational opportunities for children from families who are homeless and families who are migrant and seasonal workers.

GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL				NEED	ACTION PLAN/COMMENTS	
						TECHNICAL ASSISTANCE	MORE TIME	RESOURCES				

A. Interactions among Staff and Children
Continued

A-5. Staff encourage independence in children through appropriate age and developmental choices.

For example:

- Infants: finger-feeding self.
- Toddlers: washing hands, selecting own toys.
- Threes and fours: dressing, picking up toys.
- Fives: setting table, cleaning, acquiring self-help skills.
- School-agers: performing responsible jobs, participating in community activities.

A-6a. Staff use positive approaches to help children behave constructively.

Guidance methods include

- Redirection.
- Planning ahead to prevent problems.
- Positive reinforcement and encouragement.
- Consistent, clear rules explained to children.
- Natural, logical, and fair consequences.

STATUS	EVAL								NEED	ACTION PLAN/COMMENTS
	GOAL FOR THE YEAR	EMERGING IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME	RESOURCES		

A. Interactions among Staff and Children
Continued

A-6b. Staff do *not* use physical punishment or other negative discipline methods that hurt, frighten, or humiliate children.

A-7. Overall sound of group is pleasant most of the time.

For example:

Happy laughter, excitement, busy activity, relaxed talking.
Adult voices that do not dominate.

A-8a. Children are generally comfortable, relaxed, happy, and involved in play and other activities.

A-8b. Staff help children deal with anger, sadness, and frustration.

A-9. Staff encourage prosocial behaviors in children such as cooperating, helping, taking turns, talking to solve problems.

- Adults model the desired behaviors.
- Adults praise prosocial behaviors.

STATUS	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL				NEED RESOURCES	ACTION PLAN/COMMENTS	
							TECHNICAL ASSISTANCE	MORE TIME					

Interactions among Staff and Children
Continued

A-10. Staff expectations of children's social behavior are developmentally appropriate.

For example:

Two pieces of the same equipment are available so toddlers are not forced to share too often. Preschoolers are encouraged to cooperate in small groups. School-agers have opportunities to participate in group games or to work or play alone.

A-11. Children are encouraged to talk about feelings and ideas instead of solving problems with force.

For example:

Adults supply appropriate words for infants and toddlers to help them learn ways to get along in a group. Adults discuss alternative solutions with children two years and older.

A-12. Staff provide a variety of opportunities, assistance, and modeling to encourage child-to-child interaction.

For example:

Adults teach children to use alternative communication methods with peers.

STATUS	EVAL								NEED	ACTION PLAN/COMMENTS	
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME			RESOURCES

B. Curriculum

GOAL: The curriculum encourages children to be actively involved in the learning process, to experience a variety of developmentally appropriate activities and materials, and to pursue their own interests in the context of life in the community and the world.

RATIONALE: The curriculum is not just the goals of the program and the planned activities but also the daily schedule, the availability and use of materials, transitions between activities, and the way in which routine tasks of living are implemented. Criteria for curriculum implementation reflect environment and concrete experiences that contribute to concept development.

- B-1a.** The program has a long-range, written curriculum plan that reflects the program's philosophy and goals for children.
- B-1b.** All aspects of the curriculum are responsive to family, community, cultural, and personal diversity.
- B-2.** Staff plan learning activities for children based on assessment of individual needs and interests.
- Each child has an individualized learning plan developed by a collaborative team.
 - The individualized learning plan addresses priorities applicable to the child's total day across settings, such as home, neighborhood school, community preschool, child care center, or other community setting.

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS		
	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE			MORE TIME	RESOURCES

B. Curriculum Continued

B-2. Continued

- The collaborative team includes teaching staff, family members, specialists, and/or others requested by the family or program.
- A program-specific individualized learning plan is completed for each child (Special Education, Head Start, Colorado Preschool Program, Chapter 1).

B-3.

When necessary, modifications are made in the environment, schedule, and activities to meet a child's special needs.

For example:

Indoor and outdoor environments are accessible to children with special needs, including ramps, bathroom, and playground access as needed. Schedule is modified as needed, such as shorter day or alternative activities.
 Program is modified as needed, such as provision of special materials and equipment, use of supportive services, individualization of activity.

- Families are provided an array of options for services and supports.

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS
	COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE		

B-4. The daily schedule provides a balance of activities on the following dimensions:

- B-4a. Indoor/outdoor
- B-4b. Quiet/active
- B-4c. Individual/small group/large group
- B-4d. Large muscle/small muscle
- B-4e. Child-initiated/staff-initiated

B-5a. Multiracial, nonsexist, nonstereotyping pictures, dolls, books, and materials are used.

B-5b. Developmentally appropriate materials and equipment are available for *infants*.

- Rattles, squeak toys, music.
- Cuddly toys.
- Teething toys.
- Mobiles, unbreakable mirrors, bright objects, pictures.
- Infant seats, crawling area, sturdy furniture to pull self up.

STATUS	EVAL	NEED	ACTION PLAN/COMMENTS																			
			COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS	IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME	RESOURCES										

- B-5c.** Developmentally appropriate materials and equipment are available for toddlers.
 - Push and pull toys.
 - Stacking toys, large wooden spools/beads/cubes.
 - Sturdy picture books, music.
 - Pounding bench, simple puzzles.
 - Play telephones, dolls, pretend toys.
 - Large paper, crayons.
 - Sturdy furniture to hold on to while walking.
 - Sand and water toys.

- B-5d.** Developmentally appropriate materials and equipment are available for preschoolers.
 - Active play equipment for climbing and balancing.
 - Unit blocks and accessories.
 - Puzzles, manipulative toys.
 - Picture books and records, musical instruments.
 - Art materials such as finger and tempera paints, crayons, scissors, paste.
 - Dramatic play materials such as dolls, dress-up clothes and props, child-sized furniture, puppets.
 - Sand and water toys.

STATUS	EVAL						NEED	ACTION PLAN/COMMENTS					
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT			TECHNICAL ASSISTANCE	MORE TIME	RESOURCES		

B-5d. Cont.

- Consumable learning materials such as macaroni, whipping cream, pudding, and other cooking ingredients are used.

B-5e. Developmentally appropriate materials and equipment are available for school-agers.

- Active play equipment and materials such as bats and balls for organized games.
- Construction materials for woodworking, blocks.
- Materials for hobby and art projects, science projects.
- Materials for dramatics, cooking.
- Books, records, musical instruments.
- Board and card games.

B-6. The program uses media, such as television, films, and videotapes as follows:

- Viewing is limited to developmentally appropriate programming that has been previewed by adults prior to use.
- Another option for activity is always available.
- No child is required to view the program.
- Staff discuss what is viewed with children to develop critical viewing skills.
- Media are used as special events, rather than as regular, daily routines.

STATUS THE YEAR
EMERGING
IN PLACE
STRENGTH
SATISFACTORY
NEEDS
IMPROVEMENT
TECHNICAL
ASSISTANCE
MORE TIME
RESOURCES

ACTION PLAN/COMMENTS

B-7. Staff provide a variety of developmentally appropriate ,hands-on activities for children to achieve the following goals:
(Rate each goal separately considering the examples related to the age group being observed.)

B-7a. Staff foster positive self-concept in children.

For example:

Infants/younger toddlers

Hold, pat, and touch babies for comfort and stimulation.

Talk and sing to babies.

Imitate each baby's actions and sounds.

Play mirror games, label facial features and body parts.

Allow infants to feed themselves when ready.

Encourage and support each baby's developmental achievements such as pulling up self.

Older toddlers/preschoolers

Allow time for children to talk about what they see, do, and like.

Use children's names frequently in songs, games.

Display children's work and photos of children.

Encourage children to draw pictures, tell stories about self and family.

School-agers

Provide opportunities to express growing independence/self-reliance such as the ability to make choices, initiate own activities.

Allow opportunities to work or play alone.

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE		

B. Curriculum Continued

B-7b. Staff help children develop social skills.

For example:

Infants/younger toddlers

- Hold, pat, and touch babies.
- Talk to, sing to, and play with each baby on a one-to-one basis.
- Respond to and expand on cues coming from child.
- Interpret younger toddlers' actions to other children to help them get along in the group ("Mary had it first.")

Older toddlers/preschoolers

- Assist toddlers in social interaction.
- Create space and time for small groups of children to build blocks together or enjoy dramatic play.
- Provide opportunities for sharing, caring, and helping, such as making cards for a sick child or caring for pets.

School-agers

- Arranged planned and spontaneous activities in team sports, group games, interest clubs, board and card games.
- Allow time to sit and talk with friend or adult.

STATUS	EVAL							NEED		
	COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE		MORE TIME	RESOURCES

ACTION PLAN/COMMENTS

Curriculum Continued

B-7c. Staff encourage children to think, reason, question, and experiment.

For example:

Infants/younger toddlers

Provide a stimulating, safe environment for infants and toddlers to explore and manipulate. Provide pictures, mobiles, brightly colored objects for babies to look at, reach for, and grasp. Play naming and hiding games such as peek-a-boo, pat-a-cake. Provide rattles, squeak toys, other noise-making objects for babies to hear. Move or carry around noncrawling infants so they can see different things and people.

Older toddlers/preschoolers

Plan activities for labeling, classifying, sorting objects by shape, color, size. Discuss daily and weekly routines in terms of time concepts, season of the year. Observe natural events such as seeds growing, life cycle of pets. Create opportunities to use numbers, counting objects. Take walks around building or neighborhood. Plan trips to provide new learning experiences for preschoolers. Encourage water and sand play.

School-agers

Provide activities such as cooking, money-making projects, gardening, science experiments, trips in the community, interacting with visitors, multicultural experiences, computer projects.

STATUS	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	NEED				ACTION PLAN/COMMENTS	
							TECHNICAL ASSISTANCE	MORE TIME	RESOURCES			

- B-7d. Staff encourage children's language development.
- For example:*
 - Infants/younger toddlers**
Look at simple books and pictures. Talk to, sing to, and play with babies throughout the day.
Label objects and events.
Use action rhymes.
Encourage imitation by repeating child's gestures and attempts at words.
Play verbal games, have informal conversations.
Respond to sounds infant makes.
 - Older toddlers/preschoolers**
Read books, tell stories about experiences, talk about pictures.
Provide time for conversation, ask questions that require more than one-word answers.
Answer children's questions.
Add more information to what child says.
Label things in room, use written words with pictures and spoken language.
Use flannel board, puppets, songs, finger plays.
 - School-agers**
Provide opportunities to read books.
Write and produce plays, publish newspapers, write stories and poetry.
Share experiences with friends or adults.
Use audio-visual equipment such as tape recorders.
Make own film strips.

STATUS	EVAL						NEED	ACTION PLAN/COMMENTS		
	COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SAISFACTORY	NEEDS IMPROVEMENT			TECHNICAL ASSISTANCE	MORE TIME

D. Curriculum Continued

B-7e. The program enhances children's physical development.

For example:

Infants/younger toddlers

- Provide open carpeted space for crawling.
- Provide low sturdy furniture for child to pull up self or hold on to while walking.
- Provide outdoor activities for infants.
- Provide objects for infants to reach for and grasp.
- Allow mobile infants to move about freely, play with and explore the environment.

Older toddlers/preschoolers

- Provide time and space for active play such as jumping, running, balancing, climbing, riding tricycles.
- Provide creative movement activity using obstacle course or activity songs and records.
- Provide fine-motor activities such as stacking rings, popbeads, pegboards, and puzzles for toddlers; adding cards and wood working for preschoolers.

School-agers

- Provide opportunities for physical exercise, use variety of outdoor equipment.
- Encourage participation in group games, individual and team sports.
- Provide fine-motor activities and hobbies such as sewing, macrame, pottery, leatherwork, carpentry.

STATUS	EVAL						NEED	ACTION PLAN/COMMENTS
	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT		
GOAL FOR								
RESOURCES								
MORE TIME								
ASSISTANCE								
TECHNICAL								

B. Curriculum Continued

B-7f. Staff encourage and demonstrate sound health, safety, and nutritional practices.

For example:

- All ages
- Cook and serve a variety of nutritious foods.
- Discuss good nutrition.
- Provide activities to develop safety awareness in the center, home, and community.
- Encourage health practices such as washing hands, brushing teeth, getting regular exercise and enough rest.
- Staff talk about visiting doctor, dentist.

B-7g. Staff encourage creative expression and appreciation for the arts.

For example:

- Infants/younger toddlers
- Encourage scribbling with crayons.
- Use music, records.
- Sing to baby.
- Older toddlers/preschoolers
- Do creative art activities such as brush painting, drawing, collage, and playdough.
- Provide time and space for dancing, movement activities, creative dramatics.
- Do musical activities such as singing, listening to records, playing instruments.

STATUS	EVAL	NEED	ACTION PLAN/COMMENTS											
			GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME	RESOURCES			

B. Curriculum Continued

B-7g. Continued

School-agers

Provide planned and spontaneous activities in arts and crafts such as mural and easel painting, ceramics, carpentry, weaving.
Encourage dancing, creative dramatics, record playing, singing, playing instruments.

B-7h. Staff encourage respect for cultural diversity.

For example:

All ages

Cook and serve foods from various cultures.
Celebrate holidays of various cultures.
Read books, show pictures of various cultures.
Invite parents and other visitors to share arts, crafts, music, dress, and stories of various cultures.
Take trips to museums, cultural resources of community.

B-8. Staff provide time for children to select their own activities and materials during the day.

- Infants and toddlers have some materials for free choice.
- Several alternative activities are available for preschooler's choice.

STATUS	EVAL								NEED	ACTION PLAN/COMMENTS	
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME			RESOURCES

B. Curriculum Continued

B-8. Continued

- Staff respect the child's right not to participate in some activities.
- Teachers pick up on activities that children start or interests that children show.
- School-agers help prepare materials, plan and choose their own activities most of the time.

B-9a. Staff conduct smooth and unregimented transitions between activities.

- Children are given advanced notice of transitions ahead of time.
- Children are not always required to move as a group from one activity to another.
- To avoid waiting, the new activity is prepared before the transition from the completed activity.
- School-age children help plan and participate in the change of activity, have time to adjust to change from school to after school setting.

STATUS	EVAL							NEED		
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE		MORE TIME	RESOURCES

ACTION PLAN/COMMENTS

B. Curriculum Continued

B-9B. Transition is a child- and family-centered process that takes place when children move from one program or setting to another.

- There is a formal transition policy about which staff and parents are knowledgeable and in which they actively participate.

B-10. Staff are flexible enough to change planned or routine activities.

For example:

Staff follow needs or interests of the children.
Staff adjust to changes in weather or other unexpected situations in a relaxed way without upsetting children.

STATUS	EVAL								NEED	ACTION PLAN/COMMENTS	
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME			RESOURCES

B. Curriculum Continued

- B-11.** Routine tasks such as diapering, toileting, eating, dressing, and sleeping are handled in a relaxed and individual manner.
- Routine tasks are used as opportunities for pleasant conversation and playful interaction to bring about children's learning.
 - Self-help skills are encouraged as children are ready.
 - Routines are tailored to children's needs and rhythms as much as possible.
 - Staff respectfully provide privacy in matters of personal hygiene and care.

For example:

Respecting infants' individual sleeping schedules, providing alternatives for preschoolers who are early risers, providing school-agers with a place to rest if they choose, respecting school-agers' increasing interest in personal grooming.

STATUS	EVAL						NEED
	COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	
							TECHNICAL ASSISTANCE
							MORE TIME
							RESOURCES

ACTION PLAN/COMMENTS

C. Staff-Parent Interaction

GOAL: Parents are well informed about the program and are welcomed as observers and contributors to it.

RATIONALE: Young children are integrally connected to their families. Programs cannot adequately meet the needs of children unless they also recognize the importance of the child's family and develop strategies to work effectively with families. All communication between programs and families should be based on the concept that parents are and should be the principle influence in their children's lives.

C-1a. Information about the program is given to new and prospective families.

- Information for parents is provided in lay terms, in the family's native language, and through a variety of communication methods.
- A process is used to inform families about helpful resources such as parent groups, hot line numbers.
- A variety of formats are utilized to inform families about these resources (i.e., handbooks, videos).
- Written information is provided for parents about such topics as individualized learning plans, parent and child rights, resources and transitions.

STATUS	EVAL							NEED	RESOURCES
	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE		
COAL FOR									

ACTION PLAN/COMMENTS

C. Staff-Parent Interaction *Continued*

C-1a. Continued

- Options are presented for services through public providers such as the School District, Head Start, Health Department.
- Information is provided about privately funded services such as Community Child Care, Health Services.
- Families with children with special needs are presented with options for the staffing such as time, place, person's to be invited.

C-1b.

Activities in the home and the early childhood program compliment and reinforce each other.

- Classroom techniques are demonstrated for parents to use at home.
- Staff listen to parents and utilize information about positive strategies that work at home.
- There is a formal process for home-school communication (e.g., newsletters, back-and-forth books).

STATUS	EVAL								NEED	ACTION PLAN/COMMENTS	
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME			RESOURCES

C-2. A family-centered process is used for orienting children and parents to the program. (e.g., pre-enrollment visit, parent orientation meeting, gradual introduction of children to the center).

- A staff person is available as a primary contact for each family.

C-3. Staff and parents communicate about childrearing practices, including cultural influences, to minimize potential conflicts and confusion for children.

- Information provided to parents about child development is consistent with established parameters of childhood growth and development. individual child differences in attaining those parameters are acknowledged and supported.

C-4a. Parents are welcome at all times. (e.g., to observe, eat lunch with a child, or volunteer in the classroom)

STATUS	EVAL						NEED	ACTION PLAN/COMMENTS
	COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT		
							TECHNICAL ASSISTANCE	
							MORE TIME	
							RESOURCES	

C. Staff-Parent Interaction *Continued*

C-4b. Parents and other family members are encouraged to be involved partners in the program in various ways.

- Each family defines how they will participate.
- The program accepts and values the different levels of participation.
- There are a variety of opportunities to encourage family participation.
- Staff is receptive to parents as advocates for their child.
- Staff and families work together to develop communication and advocacy skills.

C-4c. The program has an active advisory council.

- Parents are members of the advisory council.
- Parents are involved at all levels on the council, including significant decision-making procedures.

STATUS	EVAL								NEED	ACTION PLAN/COMMENTS	
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME			RESOURCES

C. Staff-Parent Interaction Continued

- C-5. The program has developed a system to document and maintain an ongoing communication process such as home visits, telephone calls, written communication.
- A verbal and/or written system is used for sharing day-to-day happenings that affect children.
 - Caregivers and parents talk regularly about a child's physical or emotional state.
 - Conferences are held at least once a year and at other times, as needed, to discuss children's progress, accomplishments, and difficulties at home and in the program.
 - Parents are informed about the program through regular newsletters, bulletin boards, frequent notes, telephone calls, and other similar measures.

STATUS	EVAL						NEED
	COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	
							TECHNICAL ASSISTANCE
							MORE TIME
							RESOURCES

ACTION PLAN/COMMENTS

D. Staff Qualifications and Development

GOAL: *The program is staffed by adults who understand child development and who recognize and provide for children's needs.*

RATIONALE: *The quality of the staff is the most important determinant of the quality of an early childhood program. Research has found that staff training in childhood development and/or early childhood education is related to positive outcomes for children such as increased social interaction with adults, development of pro-social behaviors, and improved language and cognitive development.*

Staff qualifications need to be consistent for early childhood care and education professionals regardless of setting or funding source (public school, private center, family child care homes, head start, etc.)

D-1a. The program is staffed by individuals who are 18 years of age or older, who have been trained in Early Childhood Education/Child Development, and who demonstrate the appropriate personal characteristics for working with children as exemplified in the criteria for Interactions among Staff and Children (Section A), Curriculum (Section B), and Program Specific Part IV.

GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL			NEED	ACTION PLAN/COMMENTS
						TECHNICAL ASSISTANCE	MORE TIME	RESOURCES		

*THIS SECTION WILL BE REVISED TO REFLECT THE RECOMMENDATIONS OF THE EARLY CHILDHOOD PROFESSIONAL STANDARDS TASK FORCE.

D. Staff Qualifications and Development
Continued

D-1b. Staff working with school-age children have been trained in early childhood, elementary education, child development, recreation, or a related field. The amount of training required will vary depending on the level of professional responsibility of the position.

D-1c. Staff who are in charge of a group of children should have at least a CDA Credential or an associate degree in Early Childhood Education/Child Development.

D-1d. In cases where staff members do not meet the specified qualifications, a training plan, both individualized and program-wide, has been developed and is being implemented for those staff members. The training is appropriate to the age group with which the staff member is working.

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE		

*THIS SECTION WILL BE REVISED TO REFLECT THE RECOMMENDATIONS OF THE EARLY CHILDHOOD PROFESSIONAL STANDARDS TASK FORCE.

D. Staff Qualifications and Development
Continued

D-1e. Volunteers should be 16 years of age or older, receive orientation, and only work with children under supervision of qualified staff members. (See figure on D-3 for a suggested staffing structure that differentiates qualifications and responsibilities.)

D-1f. Teaching assistants play a valuable role in the education of young children.

D-1g. Teaching assistants and volunteers carry out services designed and supervised by appropriately qualified staff.

COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL				ACTION PLAN/COMMENTS	
						TECHNICAL ASSISTANCE	MORE TIME	RESOURCES	NEED		

*THIS SECTION WILL BE REVISED TO REFLECT THE RECOMMENDATIONS OF THE EARLY CHILDHOOD PROFESSIONAL STANDARDS TASK FORCE.

Sample Differential Staffing Structure for Educational Personnel with Suggested Educational Qualifications

Staff Role	Relevant Master's	Relevant Bachelor's	Relevant Associate's	CDA Credential	Some training	No training
DIRECTOR/ ADMINISTRATOR	↓	Degree and 3 years experience				
MASTER ^{ea} EDUCATOR (MASTERS, DOCTORATE)	↓	Degree and 3 years experience				
EDUCATOR LEVEL II	↓			_____		
EDUCATOR LEVEL I		↓		_____		
ASSISTANT			↓		_____	

This figure does not include speciality roles such as educational coordinator, social services director, or other providers of special services. Individuals fulfilling these roles should possess the knowledge and qualifications required to fulfill their responsibilities effectively.

*THIS SECTION WILL BE REVISED TO REFLECT THE RECOMMENDATIONS OF THE EARLY CHILDHOOD PROFESSIONAL STANDARDS TASK FORCE.

Staff Qualifications and Development
Continued

D-2. An early childhood specialist is employed to direct the educational program. The qualifications of an early childhood specialist are a baccalaureate degree in Early Childhood Education/Child Development and at least 3 years of full-time teaching experience with young children and/or a graduate degree in EDE/CD. This individual may or may not be the chief administrative officer of the program. The chief administrative officer has training and/or experience relevant to early childhood program administration, such as human resource and financial management. In public schools, the individual who provides support to prekindergarten and kindergarten teachers and/or who is responsible for program development is a qualified early childhood specialist.

D-3. New staff are adequately oriented about the goals and philosophy of the program, emergency health and safety procedures, special needs of children assigned to the staff member's care, how to handle discipline and behavior in the program, and planned daily activities of the program.

*THIS SECTION WILL BE REVISED TO REFLECT THE RECOMMENDATIONS OF THE EARLY CHILDHOOD PROFESSIONAL STANDARDS TASK FORCE.

PENDING A DECISION BY GOVERNOR'S TASK FORCE

GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME	RESOURCES	ACTION PLAN/COMMENTS

D. Staff Qualifications and Development
Continued

- D-4a. The program provides regular training opportunities for staff to improve skills in working with children and families.
 - Staff take part in regular training and professional development.
 - The training includes workshops and seminars, visits to other programs, resource materials, in-service sessions, or course work.

- D-4b. Training addresses the following areas:
 health and safety, child growth and development, developmentally appropriate practices, guidance and discipline techniques, linkages with community services, communication and relations with families, cultural and individual diversity, detecting and reporting child abuse and neglect, and other areas as needed.

- D-5. Accurate and current records are kept of staff qualifications, including transcripts, certificates, or other documentation of continuing in-service education.

STATUS	EVAL								NEED	ACTION PLAN/COMMENTS
	GOAL FOR THE YEAR	EMERGING IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME	RESOURCES		

*THIS SECTION WILL BE REVISED TO REFLECT THE RECOMMENDATIONS OF THE EARLY CHILDHOOD PROFESSIONAL STANDARDS TASK FORCE.

GOAL: The program is efficiently and effectively administered with attention to the needs and desires of children, parents, and staff.

RATIONALE: The way in which a program is administered will affect all the interactions within the program. Effective administration creates an environment that facilitates the provision of good quality care for children. Effective administration includes good communication among all involved persons, positive community relations, fiscal stability and accountability, and attention to the needs and working conditions of staff members.

E-1. At least annually, the director, staff, and consumers of the program conduct an assessment to identify strengths and weaknesses of the program and to set program goals for the year.

E-2. The center has written policies and procedures for operating, including hours, fees, illness, holidays, and refund information.

E-3. The center has written personnel policies including job descriptions, recruitment, compensation, benefits, resignation and termination, grievance procedures, and rules of a drug-free workplace.

COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL				ACTION PLAN/COMMENTS	
						STATUS	NEED	TECHNICAL ASSISTANCE	MORE TIME RESOURCES		

E. Administration Continued

E-4. Benefits for full-time staff include medical insurance coverage, sick leave, annual leave, and Social Security or some other retirement plan.

E-5. Records are kept on the program and related operations such as attendance of staff and children, health, confidential personnel files, and board meetings and minutes.

E-6. The following policies are in place regarding governance.

- When the program is governed by a board of directors, the program has written policies defining roles and responsibilities of board members and staff.
- Board members and other administrators such as School Principals, CEOs, and Directors are informed about the elements and methods involved in implementing a high quality, developmentally appropriate program.

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE		

E. Administration Continued

- E-7.** The following policies are in place regarding fiscal records.
- Fiscal records are kept with evidence of long-range budgeting and sound financial planning.
 - Operating budgets are prepared annually and there is a quarterly reconciliation of expenses to budget.
 - An annual process is in place to review the budget.

- E-8a.** The following policies are in place regarding insurance.
- Accident protection and liability insurance coverage is maintained for children and adults.
 - Vehicle insurance is maintained on any vehicle owned or leased by the facility and used to transport children.

STATUS	EVAL						NEED	ACTION PLAN/COMMENTS		
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT			TECHNICAL ASSISTANCE	MORE TIME

E. Administration Continued

E-8b. When determining whether transportation is provided for an individual child, the program considers the following:

- Proximity of the program and services to the child's home.
- Means by which other children in the program get to and from the program and services.
- Ability of the family to transport their child, including the benefit of regular and on-going communication between family and staff that occurs when families transport their own children.
- Possibilities for walking, carpooling, or other typical alternatives.
- Special transportation for nonambulatory children.
- The eligibility requirements of special transportation services.

STATUS	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL				ACTION PLAN/COMMENTS	
							TECHNICAL ASSISTANCE	MORE TIME	RESOURCES	NEED		

E. Administration Continued

E-8c. If a child must be transported in a bus or van, the center assures that children are safe by:

- Arranging sufficient adult assistance and supervision for the driver, including aides when necessary.
- Arranging for car seats and seat belts, when necessary, and ensuring that buses have tie-downs for wheelchairs.

E-8d. All children are transported by licensed drivers in insured vehicles.

E-8e. The program provides maximum flexibility for parents by permitting parents to determine a consistent place for the child to be picked up and dropped off, including the child's home, a sitter's home, or elsewhere, if the location is within a reasonable distance of where services are being provided.

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS	
	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE			MORE TIME

E. Administration Continued

E-9a. Groups that make up the community have been clearly defined, including all families in the program, peers in school, administrators, teachers, support staff, and other agencies personnel involved with the child and family.

E-9b. Community and interagency participation has been defined as an active involvement in an early childhood program by a broad range of individuals, businesses, and organizations in ways that are meaningful and relevant to the lives of children and their families, and which enhance the children's learning.

- The program is responsive to the needs of the community.
- The program has explored the values, special interests, and diversity of the community.
- The program has assisted with building communication and community among diverse groups.

STATUS	EVAL								NEED	ACTION PLAN/COMMENTS	
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME			RESOURCES

E. Administration Continued

E-9b. (Continued)

- Ongoing activities are developed that involve men as well as women, and people of all ages, incomes, cultures and ethnic origins.
- Ongoing plans are developed that involve the local business community.

E-9c. The director (or other appropriate person) is familiar with and makes appropriate use of community resources including: social services; mental and physical health agencies; and educational programs such as museums, libraries, and neighborhood centers.

E-10a. Staff and administrators communicate frequently.

E-10b. Staff plan and consult together.

E-10c. Regular staff meetings are held for staff to consult on program planning, plan for individual children, and discuss working conditions (these may be meetings of small groups or full staff).

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS
	COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE		

E. Administration Continued

E-10d. Staff are provided with paid planning and program meeting time.

E-10e. The program acknowledges that teaching assistants play a valuable role in the education of young children.

- Teaching assistants and volunteers carry out services designed and supervised by appropriately certified staff.

E-11. Staff are provided with space and time away from children during the day. (When staff work directly with children for more than four hours, they are provided breaks of at least 15 minutes in each four-hour period.)

E-12. The following policies are in place regarding confidentiality of information.

- Staff keep information about children, families, and associates confidential.
- Staff refrain from commenting about children or families in the presence of other adults or children.

STATUS	EVAL						NEED	ACTION PLAN/COMMENTS
	COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT		

E-13. The program has policies and procedures in place to deal with emergency situations.

- In the event of the director's absence, an appropriate person on-site is designated to assume authority and to take action in an emergency.

E-14a. The program has a formal child-centered policy regarding transitions for children entering and leaving the program, including the following elements:

- Timelines.
- Release time for staff to participate in transition planning and activities.
- Definition of roles and responsibilities of all those involved in the transitions.
- Interagency coordination and cooperation.
- Release of records with parent permission and in a timely manner.
- Current and appropriate assessments from other providers and settings if available.
- A written health care plan for children with special health needs.

STATUS	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL			NEED	ACTION PLAN/COMMENTS
							TECHNICAL ASSISTANCE	MORE TIME	RESOURCES		

E. Administration *Continued*

STATUS EVAL NEED

GOAL FOR THE YEAR	EMERGING IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME	RESOURCES

ACTION PLAN/COMM

E-14b. To ensure a smooth transition process, the planning:

- Begins at least 6 to 9 months prior to placement of the child in a new setting.
- Begins as soon as possible for newly-identified children.
- Involves parents and staff members from the child's current, future, or past programs (including teachers) as appropriate.
- Includes a health professional if the child has special health care needs.
- Enables family members to participate as active, equal partners in planning their child's transitions, taking into consideration their desired role and level of participation.
- Provides parents with all information about their child that is received by staff, including:
 - their child's strengths, needs, and legal rights
 - resources and options for which the child may be eligible
 - resources available for families

E. Administration Continued

E-14b. Continued

- Allows the parent-professional team the option of selecting individuals from a list of possible people in both the sending and receiving agencies who will facilitate the transition process.

E-14c. The program encourages the receiving program to:

- Involve the receiving teacher.
- Orient the child and family to the new setting in a supportive way and in the family's native language.
- Adapt the environment as needed to help the child to learn.

STATUS	EVAL					NEED					ACTION PLAN/COMMENTS	
	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS	IMPROVEMENT	TECHNICAL	ASSISTANCE	MORE TIME		RESOURCES

F. Staffing

GOAL: The program is sufficiently staffed to meet the needs of and promote the physical, social, emotional, and cognitive development of children.

RATIONALE: An important determinant of the quality of a program is the way in which it is staffed. Well-organized staffing patterns facilitates individualized care. Research strongly suggests that smaller group sizes and larger ratios of staff to children are related to such positive outcomes for children as increased interaction among adults and children, and less aggression and more cooperation among children.

F-1. The number of children in a group is limited to facilitate adult-child interaction and constructive activity among children. Groups of children may be age-determined or multi-age and include children with a variety of needs.

- There is a maximum of 15 children in the classroom with a ratio of one teacher and at least one teacher assistant per class.
- There are a maximum of 3 children with special needs in the classroom. However, there may be fewer children with special needs depending upon the severity of the children's needs, the qualifications and experience of the staff, and the support services available.

GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	EVAL			NEED	RESOURCES	ACTION PLAN/COMMENTS
				SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE			

F. Staffing Continued

- F-2a. Sufficient staff with primary responsibility for working with children are available to provide frequent personal contact, meaningful learning activities and supervision, and to offer immediate care as needed.
- F-2b. Substitutes are provided to maintain staff-child ratios when regular staff are absent.
- F-3a. Each staff member has primary responsibility for and develops a deeper attachment to an identified group of children.
- F-3b. Every attempt is made to have continuity of adults who work with children, particularly infants and toddlers.

GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL				ACTION PLAN/COMMENTS	
						TECHNICAL ASSISTANCE	MORE TIME	RESOURCES	STATUS		

F. Staffing Continued

F-3c. Infants and toddlers spend the majority of the time interacting with the same adult each day.

F-4. A majority of the child's day is spent in activities utilizing recommended staff-child ratios and group size limitations while minimizing the number of transitions or regroupings children experience.

STATUS	EVAL										NEED	ACTION PLAN/COMMENTS
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME	RESOURCES			

G. Physical Environment

GOAL: The indoor and outdoor physical environment fosters optimal growth and development through opportunities for exploration and learning.

RATIONALE: The physical environment affects the behavior and development of the people, both children and adults, who live and work in it. The quality of the physical space and materials provided affects the level of involvement of the children and the quality of interaction between adults and children. The amount, arrangement, and use of space, both indoors and outdoors, are to be evaluated.

G-1a. There is enough usable space indoors so children are not crowded.

G-1b. There is enough usable space for outdoor play for each age group.

For example:

Age groups use different areas or are scheduled at different times.

G-1c. When necessary, physical space has been modified to meet the needs of individual children (reference to ADA and Section 504).

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS		
	COAL FOR	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT			TECHNICAL ASSISTANCE	MORE TIME

G. Physical Environment Continued

- G-2.** Space is arranged to accommodate children individually, in small groups, and in a large group.
- There are clear pathways for children to move from one area to another without disturbing activities.
 - Areas are organized for easy supervision by staff.
- G-3.** Space is arranged to facilitate a variety of activities for each age group.
- Non-walkers are provided with open space for crawling and protected space for play.
 - Toddlers and preschoolers have space arranged for a variety of individual and small group activities including block building, dramatic play, art, music, science, math, manipulatives, and quiet book reading.
 - Sand and water play and woodworking are available on regular occasions.
 - School-agers are provided with separate space for their program, including both active and quiet activities.

STATUS	EVAL						NEED	ACTION PLAN/COMMENTS		
	COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT			TECHNICAL ASSISTANCE	MORE TIME

G. Physical Environment *Continued*

- G-4.** A variety of age-appropriate materials and equipment are available for children indoors and outdoors.
- A sufficient quantity of materials and equipment is provided to avoid problems with sharing or waiting.
 - Materials are durable and in good repair.
 - Materials are organized consistently on low, open shelves to encourage independent use by children.
 - Extra materials are available to staff so staff can add variety and usual activities.
- G-5.** Individual space is provided for each child's belongings.
- There is a place to hang clothing for each child.
 - There are places for sorting extra clothing and other belongings such as art work to be taken home.
- G-6.** Private areas where children can play or work alone or with a friend are available indoors and outdoors.

For example:

Book corners, lofts, tunnels, or playhouses that are easy for adults to supervise.

GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL				ACTION PLAN/COMMENTS	
						TECHNICAL ASSISTANCE	MORE TIME	RESOURCES			

G. Physical Environment Continued

- G-7. The environment includes soft elements.
For example:
Rugs, cushions, rocking chairs, soft furniture, soft toys, and adults who cuddle children in their laps.
- G-8. Sound-absorbing materials such as ceiling tile and rugs are used to cut down noise.
- G-9a. A variety of activities can go on outdoors throughout the year. The outdoor area has a:
 - Balance of shade and sun.
 - Variety of surfaces such as hardtop for wheel toys, grass for rolling, sand and soil for digging.
 - Variety of age-appropriate equipment for riding, climbing, balancing, individual playing.
- G-9b. The outdoor play area is protected from access to streets and other dangers.

STATUS	EVAL								NEED	ACTION PLAN/COMMENTS	
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME			RESOURCES

H. Health and Safety

GOAL: The health and safety of children and adults are protected and enhanced.

RATIONALE: The provision of a safe and healthy environment is essential. No amount of good curriculum planning or positive adult-child interaction can compensate for an environment that is dangerous for children. Good quality early childhood programs act to prevent illness and accidents, are prepared to deal with emergencies should they occur, and also educate children concerning safe and healthy practices.

There is a demonstrated commitment to preventative, health-promoting practices in the program, and such practices are shared with or role-modeled for parents and children.

H-1. The program presents valid certification that it is in compliance with all legal requirements for protection of the health and safety of children in group settings, such as sanitation, water quality, and fire protection. The program is licensed or accredited by the appropriate local/state agencies (make sure social services references ADA requirements).

GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	EVAL			NEED	RESOURCES	ACTION PLAN/COMMENTS
				SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE			

H. Health and Safety *Continued*

H-2. Each adult is free of physical and psychological conditions that might adversely affect children's health. Staff receive pre-employment physical examinations, tuberculosis tests, and evaluation of communicable diseases. Hiring practices include careful checking of personal references of all potential new employees. New staff members serve a probationary employment period during which the director or other qualified person makes a professional judgment as to their physical and psychological competence for working with children.

H-3. A current, written record is maintained for each child, including the results of a complete health evaluation by an approved health care resource within 6 months prior to enrollment, record of immunization, any current medications, emergency contact information, names of people authorized to call for the child, and pertinent health history (such as allergies or chronic conditions). Children have received the necessary immunizations as recommended for their age group by the American Academy of Pediatrics.

COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL				ACTION PLAN/COMMENTS	
						TECHNICAL ASSISTANCE	MORE TIME	RESOURCES	NEED		

H. Health and Safety Continued

H-6. If transportation is provided for children by the program, vehicles are equipped with age-appropriate restraint devices. The program presents certification that vehicles used in transporting children are appropriately licensed, inspected, and maintained. When children with disabilities are transported, restraints should be appropriate for the level of disability.

H-7. Children are under adult supervision at all times.

For example:

Infants and toddlers are never left unattended. Preschoolers are supervised by sight and sound. School-agers may not be in sight, but staff know where children are and what they are doing.

H-8. Staff are alert to the health status of each child. Individual health concerns and accidents are recorded and reported to staff and parents.

H-9a. Staff know and follow procedures for reporting suspected incidents of child abuse and/or neglect.

STATUS	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL				ACTION PLAN/COMMENTS	
							TECHNICAL ASSISTANCE	MORE TIME	RESOURCES	NEED		

H. Health and Safety Continued

- H-9b. Suspected incidents of child abuse and/or neglect by parents, staff, or other persons are reported to appropriate local agencies.
- H-10. At least one staff member who has certification in emergency pediatric first-aid treatment, cardiopulmonary resuscitation techniques (CPR) for infants and children, and emergency management of choking from a licensed health professional or certified program is always present.
- H-11a. Adequate first-aid supplies are readily available.
- H-11b. A plan exists for dealing with medical emergencies.
- H-12. Childrer: are dressed appropriately for active play indoors and outdoors.
 - Extra clothing is kept on hand.
 - Protective clothing such as smocks and mittens is kept on hand.

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE		

H. Health and Safety Continued

H-13a. As children use the facility, staff and children keep areas reasonably clean.

- Tables are washed and floors are swept after meals.
- Toys are picked up after use.

H-13b. Toileting and diapering areas are sanitary.

- Soiled diapers are disposed of or held for laundry in closed containers out of reach of children.
- The cover of the changing table is disinfected or disposed after each use.
- The toilet area is sanitized daily or as needed during the day.

H-14a. Staff wash their hands with soap and water before feeding, preparing, or serving food, and after diapering or assisting children with toileting or nose wiping.

H-14b. Surfaces touched by children are cleaned at least daily (e.g., door knobs, tables, countertops).

GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	EVAL				ACTION PLAN/COMMENTS	
						TECHNICAL ASSISTANCE	MORE TIME	RESOURCES	NEED		

H. Health and Safety *Continued*

- H-14c. A sink with running hot and cold water is very close to diapering and toileting areas.
- H-15a. The building, play yard, and all equipment are maintained in safe, clean condition and in good repair.
- There are no sharp edges, splinters, protruding or rusty nails, or missing parts.
- H-15b. Infants' and toddlers' toys are large enough to prevent swallowing or choking.
- H-16a. Individual bedding is washed once a week and used by only one child between washings. Individual cribs, cots, or mats are washed if soiled.
- H-16b. Sides of infants' cribs are in a locked position when cribs are occupied.
- H-17a. Toilets, drinking water, and handwashing facilities are easily accessible to children.

For example:

Facilities are either child-sized or made accessible by nonslip stools.

STATUS	EVAL							NEED			ACTION PLAN/COMMENTS	
	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS	IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME	RESOURCES		

H. Health and Safety Continued

H-17b. Soap and disposable towels are provided.

H-17c. Children wash hands after toileting and before meals.

H-18a. Areas used by children are well-lighted and ventilated and kept at a comfortable temperature.

H-18b. Electrical outlets are covered with protective caps. (NA for rooms used by school-agers only.)

H-18c. Floor coverings are attached to the floor or backed with nonslip materials.

H-19a. Cushioning materials such as mats, wood chips, or sand are used under climbing equipment, slides, and swings.

H-19b. Climbing equipment, swings, and large pieces of furniture are securely anchored.

For example:

Permanent equipment outdoors, tall storage shelves indoors.

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS	
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE			MORE TIME

H. Health and Safety *Continued*

- H-20. All chemicals and potentially dangerous products such as medicines or cleaning supplies are stored in original, labeled containers in locked cabinets inaccessible to children.
- H-21. Staff are familiar with primary and secondary evacuation routes and practice evacuation procedures monthly with children.
- H-22. Staff are familiar with emergency procedures such as operation of fire extinguishers and procedures for severe storm warnings (where necessary).
- H-23. Smoke alarms should be installed according to current codes.

GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	NEED				ACTION PLAN/COMMENTS	
						TECHNICAL ASSISTANCE	MORE TIME	RESOURCES			

I. Nutrition and Food Service

GOAL: *The nutritional needs of children and adults are met in a manner that promotes physical, social, emotional, and cognitive development.*

RATIONALE: *Children must be provided with adequate nutrition and also must be educated concerning good eating habits.*

I-1. Meals and/or snacks are planned to meet the child's nutritional requirements as recommended by the Child Care Food Program of the United States Department of Agriculture in proportion to the amount of time the child is in the program each day. Since infants and toddlers require smaller amounts of food served more frequently and school-age children require much more food than preschoolers the amount of food served is adjusted according to the age of the children.

I-1a. For programs that use the school lunch program operated by the local school district, menus for snacks and meals are adjusted to meet the needs of infants, toddlers, and preschoolers.

I-2. Menu information is provided to parents. Feeding times and food consumption information is provided to parents of infants and toddlers at the end of each day.

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS
	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE		

Nutrition and Food Service Continued

I-3. Mealtime is a pleasant social and learning experience for children.

- Infants are held and talked to while bottle fed.
- At least one adult sits with children during meals to provide a good role model and encourage conversation.
- Toddlers and preschoolers are encouraged to serve and feed themselves.
- Toddlers and preschoolers are served family style whenever possible.
- Chairs, tables, and eating utensils are suitable for the size and developmental levels of the children.

I-4. If the program does not provide food, parents are educated regarding well-balanced meals that may be brought from home. Food brought from home is stored appropriately until served.

I-5. Where food is prepared on the premises, the program verifies it is in compliance with legal requirements for nutrition and food service. Food may be prepared at an approved facility and transported to the program in appropriate sanitary containers and at appropriate temperatures.

STATUS	EVAL						NEED
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	
							RESOURCES
							MORE TIME
							ASSISTANCE
							TECHNICAL

ACTION PLAN/COMMENTS

J. Evaluation

GOAL: Systematic assessment of the effectiveness of the program in meeting its goals for children, parents, and staff is conducted to ensure that good quality care and education are provided and maintained.

RATIONALE: Ongoing and systematic evaluation is essential to improving and maintaining the quality of an early childhood education program. Evaluation efforts are based on program goals and assessment of needs, and identify both strengths and weaknesses of program components.

J-1. Program evaluation is a method of gathering information that can be used to strengthen programs to better meet the needs of children and families. Program evaluation should include all areas of the program, including family and community participation, development of the individualized learning plan, the physical facility, the learning environment, individualizing the curriculum, developmentally appropriate curriculum, administration, planning for transitions, and program evaluation.

J-1a. All staff have received training on the evaluation process used within each program.

J-1b. All staff are evaluated at least annually by the director or other appropriate supervisor.

STATUS	EVAL								NEED				
	COAL FOR	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS	IMPROVEMENT		TECHNICAL	ASSISTANCE	MORE TIME	RESOURCES

ACTION PLAN/COMMENTS

J. Evaluation Continued

- J-1c. Results of staff evaluations are written and confidential. They are discussed privately with the staff member.
- J-1d. Staff evaluations include classroom observation.
- J-1e. Staff are told what they will be evaluated on in advance.
- J-1f. Staff have an opportunity to evaluate their own performance.
- J-1g. Staff training is based on the results of the evaluation.
- J-2. At least once a year, staff, other professionals, and parents are involved in evaluating the program's effectiveness in meeting the needs of children and parents.
The program has:
 - Developed a mission statement that clearly articulates its philosophy.
 - A strategic plan developed in partnership with parents, program staff, and key members of other agencies.

STATUS	EVAL								NEED	ACTION PLAN/COMMENTS	
	COAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME			RESOURCES

J. Evaluation Continued

J-2. Continued

The program evaluates:

- Staff effectiveness through
 - self-evaluation
 - peer/supervisor evaluation
 - parent satisfaction
 - staff satisfaction.

- Family-school partnership and parent satisfaction through
 - accounts of parent participation
 - reports of services needed and acquired by families
 - assessment of parent satisfaction.

- Community participation through
 - a report of the activities and accomplishments of the preschool advisory council

- Child outcomes and family expectations and satisfaction through
 - parent satisfaction questionnaires
 - evaluation of whether the goals of the individualized learning plan were met
 - visits with parents in home and community settings
 - exit interviews with families when a child leaves the program

STATUS	EVAL										NEED	ACTION PLAN/COMMENTS	
	COAL FOR	THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME	RESOURCES			

J. Evaluation Continued

J-3. Individual descriptions of children's development are written and compiled as a basis for planning appropriate learning activities as a means of facilitating optimal development of each child and as records for use in communications with parents.

For example:

- Means of assessing the program's effectiveness could include:
- case studies.
 - video analysis.
 - portfolio evaluation.

J-4. The program evaluation process:

- communicates the results of its evaluation to all those involved with the program.
- identifies areas where technical assistance or other resources could help strengthen the program.

STATUS	EVAL							NEED	ACTION PLAN/COMMENTS	
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE			MORE TIME

J. Evaluation Continued

- J-5. The early childhood program uses evaluation results to:
 - alter the strategic plan to better meet the needs of children and families.
 - develop a five-year plan for quality programming.

- J-6. The program has developed a process to document the reasons if parents are not participating in the program, including whether or not there are such issues as:
 - parent choice.
 - lack of a telephone.
 - lack of adequate notice.
 - need for child care.
 - lack of transportation.

STATUS	EVAL										NEED	ACTION PLAN/COMMENTS	
	GOAL FOR THE YEAR	EMERGING	IN PLACE	STRENGTH	SATISFACTORY	NEEDS IMPROVEMENT	TECHNICAL ASSISTANCE	MORE TIME	RESOURCES				