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ABSTRACT

Data on ten aspects of the institutional effectiveness of Howard Community College (HCC) are presented in this report. Section 1 provides actual and projected enrollment figures. Section 2 assesses quality of instruction in terms of student survey responses, full-/part-time faculty ratios, and faculty salaries. Section 3 focuses on educational outcomes, including degrees and certificates awarded, goal achievement among students, employer satisfaction with graduates, and student satisfaction with preparation for transfer. Section 4 consider graduation and retention rates, course success rates, cooperative education placements, characteristics of continuing education students, and non-credit course enrollment patterns. Section 5 describes facilities' enhancements, including classroom utilization data on campus and at continuing education sites in Howard County. Section 6 provides graduates' ratings of college services. Section 7 looks at instructional programs planned for fall 1990 to fall 1994. Section 8 presents financial data, including information on budgets, revenue, and financial projections based on current trends. The image of the college in the community is the focus of section 9, which describes graduates' and community members' rating and use of the college, The final section presents affirmative action figures including headcounts by minority status and college personnel by racial/ethnic group. A list of recent HCC research publications concludes the document. (JMC)

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INDICATORS FOR INSTITUTIONAL EFFECTIVENESS

RESEARCH REPORT NUMBER 63

MARCH 1990

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LIST OF RESEARCH PUBLICATIONS

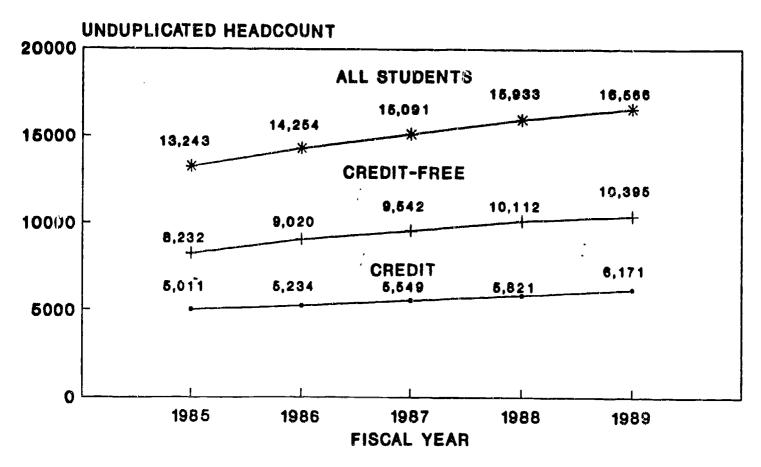


PART ONE ENROLLMENT AND PROJECTIONS



CHART 1 UNDUPLICATED HEADCOUNT ENROLLMENT CREDIT AND CREDIT-FREE BY FISCAL YEAR





DATA SOURCE: HCC's Enrollment Databases for the fiscal years shown.

BACKGROUND: Unduplicated headcount enrollment figures include all students (in state and out of state and employees), counted once, enrolled in all courses (whether or not courses are eligible for state aid). Figures are estimated for Fiscal Year 1985 and Fiscal Year 1986.







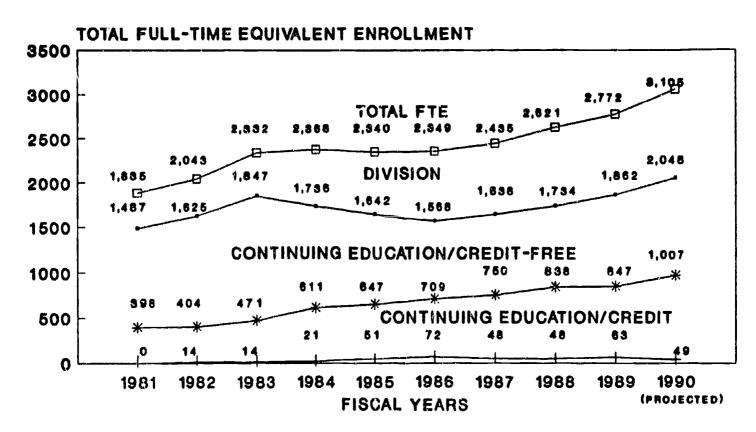
CHART 2 TEN YEAR OVERVIEW OF HCC FTE ENROLLMENT FISCAL YEAR 1981 TO FISCAL YEAR 1990

DIVISION CREDIT

- CON ED CREDIT

-*- CON ED CREDIT-FREE

TOTAL.



The FY90 figures are projections. Other FTE figures are DATA SOURCE:

calculated from HCC's Enrollment Databases for the fiscal years shown. FTE figures are officially submitted to the State Board

for Community Colleges in fulfillment of state reporting

requirements.

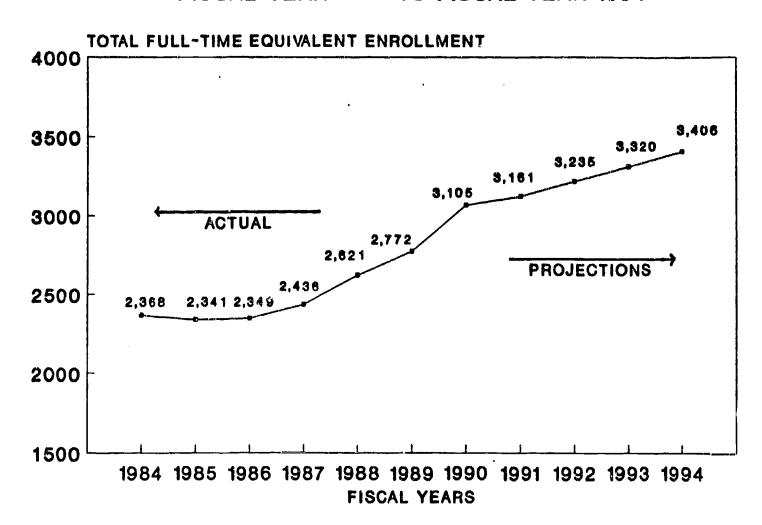
BACKGROUND:

FTE = Full-Time Equivalent. These enrollment figures reflect only state aid-eligible enrollment. A relatively small number of students are employees, dependents of employees, or live outside of Maryland and are not eligible for state aid.

HOWARD COMMUNITY COLLEGE



CHART 3 TOTAL FTE ENROLLMENT AND PROJECTIONS FISCAL YEAR 1984 TO FISCAL YEAR 1994



DATA SOURCE:

The FY90 through FY94 figures are projections. Other FIE figures are calculated from HCC's Enrollment Databases for the fiscal years shown. FTE figures are officially submitted to the State Board for Community Colleges in fulfillment of state reporting requirements.

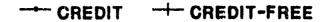
BACKGROUND:

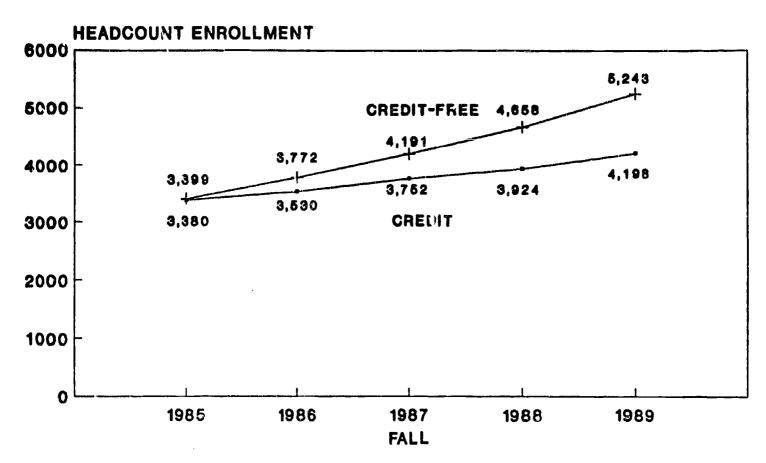
Fi = Full-Time Equivalent. These enrollment figures reflect only state aid-eligible enrollment. A relatively small number of students are employees, dependents of employees, or live outside of Maryland and are not eligible for state aid.

HOWARD COMMUNITY COLLEGE



CHART 4 FALL HEADCOUNT ENROLLMENT CREDIT AND CREDIT-FREE





DATA SOURCE: HCC's Enrollment Databases for the semesters shown.

BACKGROUND: Fall headcount enrollment figures for credit-free students are estimated for Fall 1985 and Fall 1986. All other figures are actual. Headcount figures now include all students in all courses whether or not they are state aid-eligible. In prior years, credit-free headcount has included figures only for in-state students in state aid-eligible courses. Including all students in all courses presents a more realistic picture of how many people are actually served. This differs from Maryland State Board For Community College reports which count only the in-state students in state-aid eligible courses.

HOWARD COMMUNITY COLLEGE



CHART 5 ENROLLMENT BY FULL-TIME - PART-TIME / DAY - EVENING STATUS

- CREDIT HEADCOUNT FALL ENROLLMENT PART-TIME EVENING 1771 PART-TIME DAY FULL-TIME DAY **FULL-TIME EVENING** * FALL 1985 - FALL 1989

DATA SOURCE: HCC's Enrollment Database files for the semesters shown. Figures reflect statistics recorded as of the third week of classes.

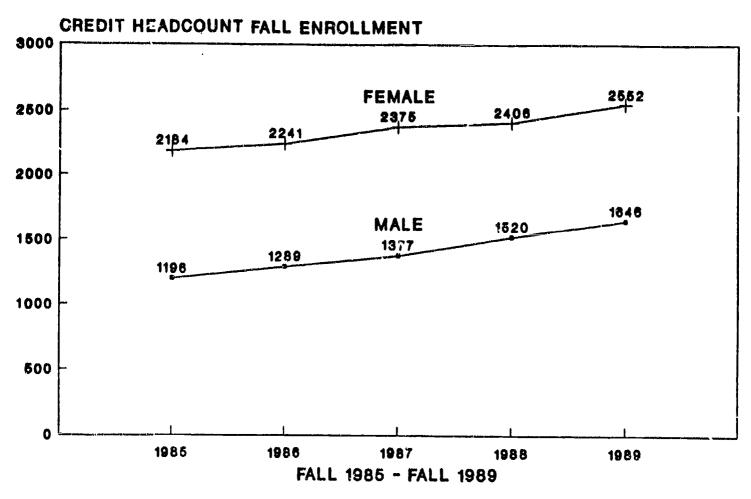
BACKGROUND: Full-time status is considered a credit load of 12 or more credits in a semester.

HOWARD COMMUNITY COLLEGE



CHART 6 ENROLLMENT BY GENDER

-- MALE -- FEMALE



DATA SOURCE: HCC's Enrollment Database; figures reflect statistics recorded as of the third week of classes.

BACKGROUND: All full- and part-time students registered in credit courses in each of the fall semesters shown are included in this data. Male/female percentage comparisons for the same semesters are:

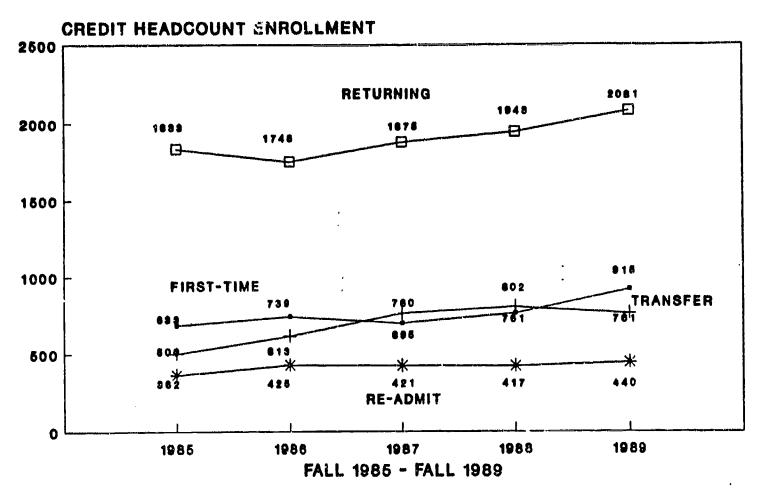
Fall 1985 - Female:	64.6%	Male:	35.4%
Fall 1986 - Female:	63.5%	Male:	36.5%
Fall 1987 - Female:	63.3%	Male:	36.7%
Fall 1988 - Female:	61.3%	Male:	38.7%
Fall 1989 - Female:	60.8%	Male:	39.2%

HOWARD COMMUNITY COLLEGE



CHART 7 ENROLLMENT BY REGISTRATION STATUS FULL- AND PART-TIME STUDENTS

--- FIRST-TIME --- TRANSFER --- RE-ADMIT --- RETURNING



DATA SOURCE:

HCC's Enrollment Database files for the semesters shown.

Figures reflect statistics recorded as of the third week of classes.

BACKGROUND:

The following definitions are used to determine registration

status:

Returning - a student who was enrolled at HCC in the semester immediately prior.

<u>First-time</u> - a student attending HCC for the first time who has not previously attended any other post-secondary institution.

Transfer - a student attending HCC for the first time who has earned credits at other post-secondary institutions.

Re-admit - any student who has previously attended HCC but did not attend in the semester immediately prior.

HOWARD COMMUNITY COLLEGE



CHART 7A ENROLLMENT BY REGISTRATION STATUS FULL-TIME STUDENTS

CHART 7B ENROLLMENT BY REGISTRATION STATUS PART-TIME STUDENTS

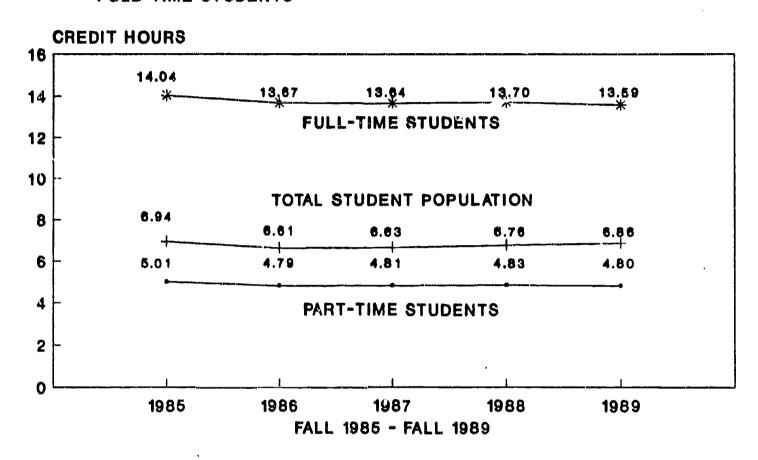
FALL 1986 - FALL 1989

--- FIRST-TIME -- TRANSFER -- RE-ADMIT -- RETURNING CREDIT HEADCOUNT ENROLLMENT RETURNING STO RE-ADMIT SOS FALL 1986 - FALL 1989



CHART 8 AVERAGE CREDIT HOUR LOAD

--- PART-TIME STUDENTS --- ALI. STUDENTS
--- FULL-TIME STUDENTS



DATA SOURCE: HCC's Student Databases for the semesters shown. Figures

reflect statistics recorded as of the third week of classes.

BACKGROUND: A full-time student is defined as one who carries at least 12

credits during a semester.

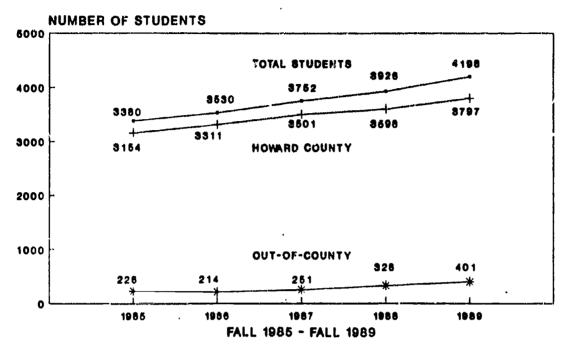






CHART 9 ENROLLMENT BY RESIDENCE FALL 1985 - FALL 1989

TOTAL STUDENTS -- HOWARD COUNTY -* OUT-OF-COUNTY





FALL 1989

DATA SOURCE:

HCC's Student Databases for the semesters shown. Figures

reflect statistics recorded as of the third week of classes.

BACKGROUND:

These figures represent credit headcount enrollment. The Fall

1939 residence is representative of the historical pattern for

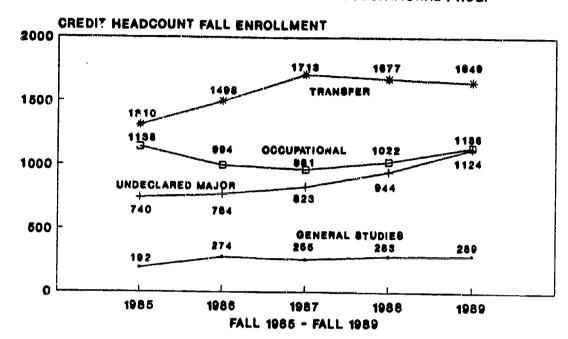
HCC's student population.

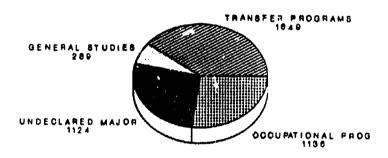
HOWARD COMMUNITY COLLEGE



CHART 10 ENROLLMENT BY PROGRAM TYPE

- GENERAL STUDIES
- UNDECLARED MAJOR
- TRANSFER PROGRAMS
- --- OCCUPATIONAL PROG.





FALL 1989

DATA SOURCE:

HCC's Student Databases for the semesters shown. Figures reflect statistics recorded as of the third week of classes.

BACKGROUND:

All full- and part-time students registered in credit courses in each of the semesters shown are included in this data. Program percentage comparisons for the same semesters are:

SEMESTER	TRANSFER OC	CCUPATION	AL UNDEC.	MAJ. GEN.S.	TUDIES
FALL 1985	38.8%	33.7%	21.9%	5.7%	
FALL 1986	42.4	28.2	21.6	7.8	
FALL 1987	45.7	25.6	21.9	6.8	
FALL 1988	42.3	26.0	24.0	7.2	
FALL 1989	39.3	27.1	26.8	6.9	

HOWARD COMMUNITY COLLEGE



CHART 11 PROGRAM ENROLLMENT FALL 1985 - FALL 1989

CREDIT HEADCOUNT ENROLLMENT

		<u>.</u>				PERCENT
	FALL 1985	FALL 1986	FALL 1987	FALL 1988	FALL 1989	CHANGE
TRANSFER PROGRAMS	Takal	Total	T -4-1	Takal	Wasal.	OVER FIVE
IMANSPEH PHOGHAMS	Total	Total	Total	Total	Total	YEARS
Arts & Sciencus	484	510	588	596	612	26.45%
Business Admin.	499	589	691	607	618	23.85%
Computer Sciences	137	180	162	152	131	-4.389
Engineering	110	127	146	134	127	15.459
Teacher Education	80	92	126	188	161	101.259
TC/TAL TRANSFER PROGRAMS	1,310	1,498	1,713	1,677	1,649	25.88%
OCCUPATIONAL PROGRAMS	· • • • • • • • • • • • • • • • • • • •					
Accounting	153	150	130	155	163	6.54%
Bio. Med. Eng. Tech.	36	26	21	32	27	-25.009
Business Mgmt.	180	176	176	1 9 0	259	43.89%
Computer Tech.	18	3 3	3 3	59	103	472.229
Const. Tech./Carpentry	3 0	10	26	27	23	-23.33%
Data Processing	188	134	109	72	66	-64.899
Developmental Disab.	4	4	12	13	10	150.009
Early Childhood Develop.	•	•	•	•	5	N/A
Electronics Tech.	56	56	76	6 8	67	19.64%
Housing Mjmt.	1	•	•	•	•	N/A
Nursing	293	237	215	256	276	-5.80%
Plant Science	30	19	24	20	36	0.00%
Retailing	5	10	9	7	4	-20.00%
Sec. Science	121	125	116	117	99	-18.18%
Vision Care	23	14	14	6	4	-82.61%
TOTAL OCCUPATIONAL PROGRAMS			•			
General Studies	192	274	25 5	283	289	50.524
Undeclared Major	740	764	8 23	944	1,124	51.89%
TOTAL - ALL PROGRAMS	3380	353 0	3752	3926	4198	24.20%

^{*} Curriculum not offered

HOWARD COMMUNITY COLLEGE
Office of Flesearch and Personnel

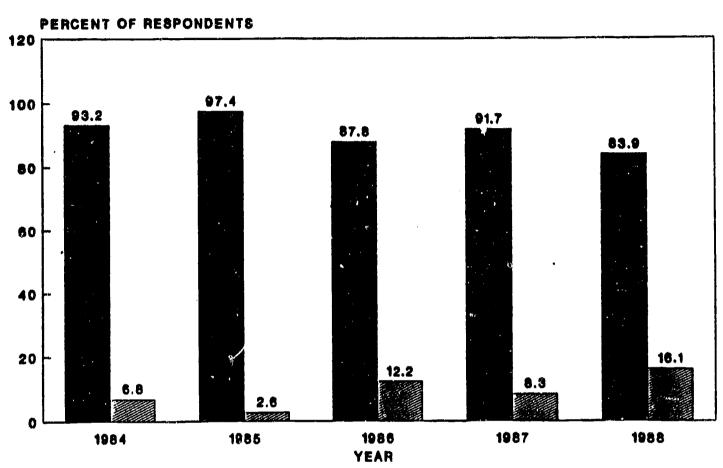


PART TWO QUALITY TEACHING



CHART 12 QUALITY OF INSTRUCTION RATING OF RESPONDENTS TO FOLLOW-UP SURVEY





DATA SOURCE:

Data for each year are from the annual graduate follow-up study conducted in late spring. A detailed description of the survey of 1987 graduates is contained in the report, Follow-up of 1987 Graduates, by B.L. Seboda, HCC Research Report No. 61, September 1989. Howard Community College and the State Board for Community Colleges (SBCC) jointly conducted a survey of 1988 graduates.

BACKGROUND:

The State Board for Community Colleges (SBCC) mandates that a graduate follow-up survey be conducted every other year; however, HCC conducts a graduate follow-up survey annually.

HOWARD COMMUNITY COLLEGE



CHART 13 CREDIT HOURS TAUGHT BY FULL- AND PART-TIME FACULTY FOR FY89 AND FY90

	i	FY89	F	/ 90
	N	%	N	96
SUMMER II:				
Full Time	25	25.3%	20	19.0%
Part Time	74	74.7%	85	81.0%
FALL:				
Full Time	433	38.1%	549	43.4%
Part Time	752	61.9%	716	56.6%
INTER-SESSION:				
Full Time	38	53.5%	33	40.7%
Part Time	33	46.5%	48	59.3%
SPRING:				
Full Time	461	36.4%	575	42.7%
Part Time	806	63.6%	772	57.3%
SUMMER I:				
Full Time	31	23.7%	. 43 •	24.3%
Part Time	100	76.3%	134 •	75.7%
TOTAL:				
Full Time	1018	36.6%	1220	41.0%
Part Time	1765	63.4%	1755	59.0%
TOTAL	2783		2975	

* PROJECTED

SOURCE: Data were provided by the Vice President and Dean of Instruction's Office.



CHART 14 TEN-MONTH FACULTY SALARY RANGES MARYLAND COMMUNITY COLLEGES FISCAL YEAR 1990

College	<u>Professor</u>		Associate <u>Professor</u>		Assistant <u>Professor</u>		Instructor		Assistant Instructor	
	LOM	High	Low	<u>High</u>	Low	High	Low	High	Low	High
Small .										
Cecil	\$29,130	\$49,102	\$25,665	\$44,490	\$22,197	\$37,439	\$18,779	\$30,879	\$15,262	\$24.714
Chesapeake	29,905	42,564	26,586	37,839	23,635	33,639	21.012	29,905	18,680	26,586
Garrett	25.974	28,456	23,758	25,620	22,251	23,492	21,365	22,074	20,000	20,000
Wor-Wic Tech	24,755	44,360	23,012	39,391	21,357	34,776	19,788	30,505	18,201	26,584
Small-Size			,		42,00	0.,,,,	23,700	30,303	10,201	20,307
Range	\$24,755	549,102	523,012	544,490	\$21,357	537,439	\$18,779	\$30,879	\$15,262	\$25,586
<u>Medium</u>								_		
Allegany	\$28,596	\$47,264	\$25,671	\$41,194	\$22,373	\$35,902	\$18,932	\$31,292	s -	\$ -
Charles	34,137	48,072	29,672	41,759	25,210	35,445	20,746	29,128		.
Dundalk	35,371	50,273	30,574	42,995	26,371	36,304	22,305	29,754	17,053	20 022
Frederick	31,764	47,684	26,737	42,658	22,546	36,803	20,033	27,579		22,023
Hagerstown	36,228	52,408	31,687	45.663	25.857	37,945	22,065	32.510	15,844	23,388
Harford	21.317	43.837	20,161	37,679	18,984	31,912	17.062	27,165	•	•
Howard	37,039	54,030	32,490	46.578	28,500	40,153	25,000	34,615	17 005	27 200
Medium-Size	0,,000	0.,000	04,750	10,010	20, 300	70,133	23,000	34,013	17,885	27,299
Range	\$21.317	\$54,030	\$20,161	\$46,578	\$18,984	\$40,153	\$17,062	\$34.615	\$15,844	\$27,299
_					<u> </u>				313,044	36/.637
Large										
Anne Arundel	\$32,367	\$51,906	\$28,149	\$40,860	\$24,474	· \$35 ,530	\$21,282	\$30,897	\$ -	\$ -
Baltimore	31,380	44,869	26,139	37,358	21,945	31,182	20,082	27,184	13,210	28,451
Catonsville	35,371	50,273	30,574	42,995	26,371	36,304	22,305	29,754	17,053	22,023
Essex	35,371	50,273	30,574	42,995	26,371	36,304	22,305	29,754	17,053	22,023
Montgomery	31,446	50,484	30,041	45,625	26,518	47,000	26,518	29,577	•	•
Prince George's	33,889	51,308	30,024	46,499	25,875	41,365	22,747	37,386	18,409	30,473
Large-Size					•	•		- · • · · · · · · · · · · · · · · · · ·	,	
Range	\$31.380	\$51,906	\$26,139	\$46,499	\$21,945	\$47,000	521.282	\$37,386	\$13,210	\$30,473
SYSTEMNIDE RANGE	\$21,317	\$54,030	\$20,161	\$46.578	518,984	\$47,000	\$17,062	\$37,386	\$13,210	530,473

Source:

Maryland State Board for Community Colleges Datebook, January 1990

PART THREE OUTCOMES ASSESSMENT



CHART 15 SALARIES OF FULL-TIME INSTRUCTIONAL FACULTY MARYLAND COMMUNITY COLLEGES FISCAL YEAR 1990

Faculty With Ten-Month Salary Contracts

		والمساوي فالمساول والأراث		<u>racı</u>	11 CA A	vitu len-	month	Salary Co	ntrac	:ts		
	Pro	ofessors	Pro	sociate ofessors	ASS	sistant ofessors		tructors		ther	1700 (1) 10 10 10 10 10 10 10 10 10 10 10 10 10	Overall
College	No.	Average Salary	No.	Average Salary	No.	Average Salary	No.	Average Salary	No.	Average Salary	Total No.	Weighted Average Salary
Allegany Anne Arundel Baltimore Catonsville Cecil Charles Chesapeake Dundalk Essex Frederick Barrett Hagerstown Harford Howard Montgomery Prince George's	12 59 32 53 10 20 7 14 57 5 3 24 12 10 219 111	\$37,430 48,296 40,143 47,770 40,083 43,255 38,268 45,919 48,922 45,338 27,896 40,611 45,484 48,235 47,392	18 54 27 75 6 9 10 14 54 14 3 9 31 11 72	\$31,186 40,470 33,664 40,777 37,181 34,781 32,796 38,679 40,440 36,731 25,265 34,561 42,417 38,300 36,429	26 51 32 37 15 28 8 17 35 28 8 11 10 23 63	\$26,501 32,333 29,190 34,303 27,613 28,854 29,659 32,715 33,878 30,359 23,027 27,973 35,960 32,755 32,728	4 28 16 24 7 4 6 3 6 2	\$26,338 27,488 24,855 25,945 25,583 21,931 26,169 26,142 27,160 26,740 27,302 25,965 27,073 29,478	- 6 1 1	22,821 21,345 21,996 20,033	60 192 113 190 38 61 32 48 152 50 14 45 58 58	\$30,081 38,820 32,409 39,491 32,031 33,996 31,529 37,895 41,586 33,290 24,550 36,016 40,520 34,595 42,158
Wor-Wic Tech	2	48,440 40,001	69 4	40,262 32,640	18 11	32,839 31,186	10 8	27,948 25,071	1	20,103	- 209 25	43,280 30,167
TOTAL	650		480		421	•	144.		15		1,710	
Weighted Average		\$46,506		\$38,484		\$31,338		\$26,522		\$21,748	ŕ	\$38,620

Source: Employee Data System

Maryland State Board for Community Colleges Datebook, January 1990



CHART 16 SUMMARY OF DEGREES AND CERTIFICATES AWARDED MARYLAND COMMUNITY COLLEGES FISCAL YEAR 1989

College	Certificates (Less than Two-Year)	TOTAL AA Degrees Awarded	Transfer AA Degrees	Career AA Degrees	Business Technology	Data Processing	grees By C Health Services	erger Program Hechanical Engineering	Area Natural Science	Public Service
Allegany	93	410	155	. 255	72	12	118			
Anne Arundel	157	660	471	189	64	20	63	19	12	22
Saltimore	48	454	172	282	68	19		25	Ū	17
Catonsville	201	595	371	224	46	40	100		13	74
Cecil	Ži	65	16	49	70	70	58	59	ũ	21
Charles	87	275	178	97	20 27		17	5	0	Ō
Chesapeake	34	90	52	38	44	32	33	5	0	Ũ
Dundalk	34 94 43	216	110	106	17	.5	•	7	0	Z
Essex	43	702	459	243	25 56	15	4	12	D	44
Frederick	24	275	197	78	30	17	125	Zl	0	24
Garrett	29	48	36		26	. , 11	26	4	0	11
Hagerstown	·	273	156	12		0	. 0	_0	6	0
Harford	71	305		117	37	. 9	36	18	0	17
Howard	71 59	202	174	131	58	10	38	12	5	8
Hontgomery	164	747	103	99	30	9	52	8	0	0
Prince George's			316	431	174	91 73	78	47	0	41
Wor-Wic Tech	114 25	851 65	286	565	268	73	111	33	0	80
mor-wic lech	23	. 00	3	62	21	5	36	0 .	0	0
TOTAL	1,247	6,233	3,255	2,978	1,015	378	899	289	36	361
Percent of Total AA Degrees		100%	52%	483,	I a	6%	14%	9%	1%	6%

AA - Associate in Arts

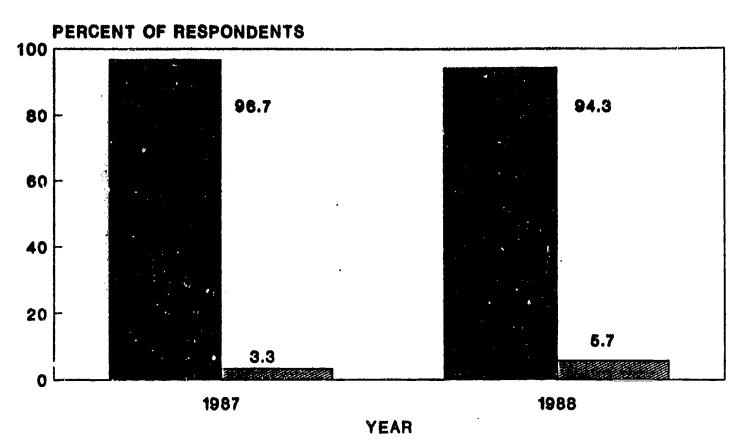
Source: Degree Information System

Maryland State Board for Community Colleges Datebook, January 1990



CHART 17 ACHIEVEMENT OF GRADUATES' MOST IMPORTANT GOAL RATING BY RESPONDENTS TO FOLLOW-UP SURVEY





DATA SOURCE:

Data for each year are from the annual graduate follow-up study conducted in late spring. A detailed description of the survey of 1987 graduates is contained in the report, Follow-up of 1987 Graduates, by B.L. Seboda, HCC Research Report No. 61, September 1989. Howard Community College and the State Board for Community Colleges (SBCC) jointly conducted a survey of 1988 graduates.

BACKGROUND:

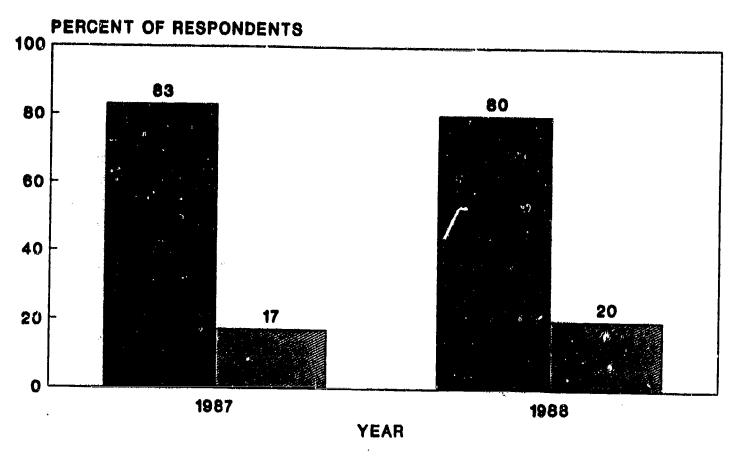
The State Board for Community Colleges (SBCC) mandates that a graduate follow-up survey be conducted every other year; however, HCC conducts a graduate follow-up survey annually.

HOWARD COMMUNITY COLLEGE



CHART 18 PREPARATION OF GRADUATES RATING BY RESPONDENTS TO EMPLOYER FOLLOW-UP SURVEY





DATA SOURCE:

Data for each year are from the annual graduate follow-up study conducted in late spring. A detailed description of the survey of 1987 graduates is contained in the report, Follow-up of 1987 Graduates, by B.L. Seboda, HCC Research Report No. 61, September 1989. Howard Community College and the State Board for Community Colleges (SBCC) jointly conducted a survey of 1988 graduates.

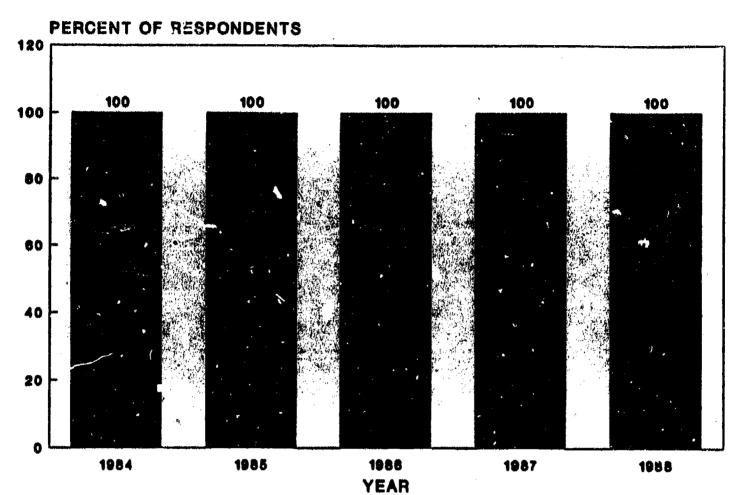
BACKGROUND:

The State Board for Community Colleges (SBCC) mandates that a graduate follow-up survey be conducted every other year; however, HCC conducts a graduate follow-up survey annually. One part of that survey asks those respondents who are working if they would consent to having their employer contacted. For those who give consent, the employers are surveyed separately.

HOWARD COMMUNITY COLLEGE



CHART 19 WILLINGNESS TO HIRE ANOTHER HCC GRADUATE RATING BY RESPONDENTS TO EMPLOYER FOLLOW-UP SURVEY



DATA SOURCE:

Data are from HCC's annual Follow-up surveys of employers of respondents to the Graduate Follow-up surveys (HCC Research Reports 49, 50, 53, 51). Howard Community College and the State Board for Community Colleges (SBCC) jointly conducted a survey of 1988 graduates.

BACKGROUND:

The State Board for Community Colleges (SBCC) mandates that employers of graduates be surveyed every other year; however, HCC conducts the survey annually to employers of graduates who give consent.

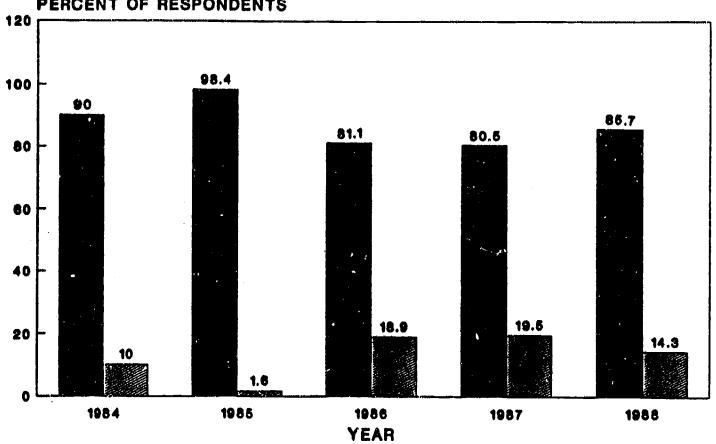
HOWARD COMMUNITY COLLEGE



CHART 20 TRANSFER PREPARATION RATING BY RESPONDENTS OF GRADUATE SURVEY

FAIR/POOR/VERY POOR VERY GOOD/GOOD





DATA SOURCE:

Data for each year are from the annual graduate follow-up study conducted in late spring. A detailed description of the survey of 1987 graduates is contained in the report, Follow-up of 1987 Graduates, by B.L. Seboda, HCC Research Report No. 61, September 1989. Howard Community College and the State Board for Community Colleges (SBCC) join ly conducted a survey of 1988 graduates.

BACKGROUND:

The State Board for Community Colleges (SBCC) mandates that a graduate follow-up survey be conducted every other year; however, HCC conducts a graduate follow-up annually.

HOWARD COMMUNITY COLLEGE

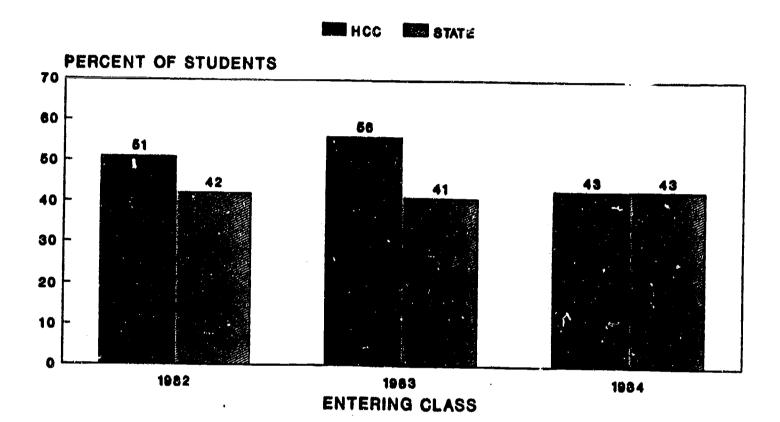


PART FOUR SYSTEMS FOR STUDENT SUCCESS



CHART 21 FOUR YEAR SUCCESS RATES

PERCENT OF HCC'S ENTERING FIRST-TIME, FULL-TIME STUDENTS WHO HAD GRADUATED, TRANSFERRED, OR WERE ENROLLED FOUR YEARS LATER



DATA SOURCE:

Maryland Higher Education Commission (MHEC) analyses of enrollment and degree tape files, November 1989. State Board For Community Colleges (SBCC) data files on Fall 1982, 1983, and 1984 First-time, Full-time students; Enrollment Information System (EIS) files and degree files from HCC and other public and private colleges in Maryland.

BACKGROUND:

Estimates were used to calculate the number of students who transferred to colleges not in Maryland's Enrollment Infort ation System (EIS). Estimates were based on surveys of graduates and entrants who reported they had transferred to a non-EIS college.

HOWARD COMMUNITY COLLEGE



CHART 22 COURSE SUCCESS RATES BY DIVISION

DIVISION % COMPLETING COURSES SUCCESSFULLY

Health Sciences/Social Sciences/
Humanities 76%

Business/Math/Science/Physical Education 70%

LRC/Telecourses 68%

Weekend College 81%

Cooperative Education 80%

COLLEGE OVERALL 73%

DATA SOURCE: HCC'S Student Database, Grade Distribution report for Fall 1989, January 1990.

BACKGROUND: Course Success is defined as those students who received a grade of A, B, or C.

HOWARD COMMUNITY COLLEGE

Human Development

OFFICE OF RESEARCH AND PERSONNEL 1/90

79%



CHART 23 COURSE SUCCESS RATES BY DEPARTMENT

DEPARTMENT	% COMPLETING COURSES SUCCESSFULLY
Accounting	C4%
Art	83%
BMET	100%
Business	73%
Biology	68%
Computer Aided Design	78%
Chemistry	59%
Criminal Justice	84%
Communications	72%
Cooperative Education	86%
Computer Systems	74%
Construction Technology	88%
Economics	76%
Education	79%
Electronics	78%
Engineering Graphics	81%
Fine Arts	65%
Financial Planning	73 %
French	75%
Geography	74 %
German	77%
Health Care	73%
Human Development	79 %
Health Education	77 %
History	74%
Mathematics	65%
Management	78%
Music	80 %
Nursing	68%
Physical Education	78%
Philosophy	73%
Political Science	78 %
Physics	72 %
Plant Science	79 %
Psy chology	83%
Russian	76%
Science	80 %
Sociology	79%
Spanish	80%
Secretarial Science	62%
Special Topics	78%
Theatre Arts	67%
COLLEGE OVERALL	73%

DATA SOURCE: HCC'S Student Database, Grade Distribution report for Fall 1989,

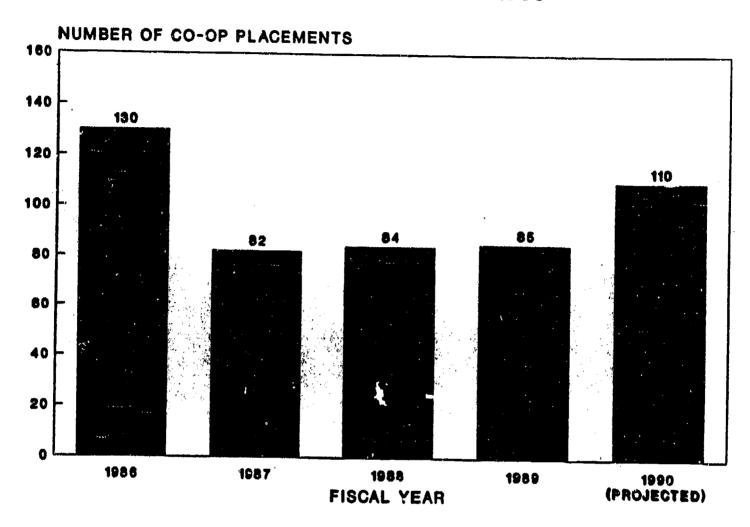
January 1990.

BACKGROUND: Course Success is defined as those students who received a grade of

A, B, or C.



CHART 24 COOPERATIVE EDUCATION PLACEMENTS FISCAL YEARS 1986 - 1990



DATA SOURCE:

Data provided by the Linkage Programs Office.

BACKGROUND:

Cooperative Education is supervised work experience directly related to a student's major subject area and/or career goals and interests. Its basic purposes are to integrate classroom theory and work applications and to assist the student in making the transition from school to work.

HOWARD COMMUNITY COLLEGE



CHART 25 RATIO OF STUDENT CREDIT HOURS TO FACULTY HOURS TAUGHT MARYLAND COMMUNITY COLLEGES FISCAL YEARS 1985 - 1989

College	FY 1985	FY 1986	FY 1987	FY 1988	FY 1989
Allegany	19.6	19.1	18.2	19.5	18.9
Anne Arundel	19.0	19.5	20.5	22.0	22.4
Baltimore	21.3	20.1	18.6	18.2	17.5
Catonsville	20.8	21.9	21.0	20.5	20.2
Cecil	15.5	14.7	15.1	14.6	14.5
Charles	18.1	15.9	16.4	13.8	
Chesapeake	19.3	19.5	19.3	19.1	15.1
Dundal k	16.8	15.8	15.3	15.9	17.3
Essex	18.7	18.6	18.1		15.5
Frederick	15.9	16.1		18.5	19.2
Garrett	12.6	10.9	15.9	16.2	14.4
Hagerstown	17.3		11.5	11.2	12.9
Harford	19.3	18.1	18.1	18.9	18.8
Howard		20.5	20.6	19.3	20.4
	20.8	18.4	18.4	18.2	19.3
Montgomery	22.2	19.4	20.6	20.2	20.9
Prince George's	20.8	20.0	19.6	29.1	19.4
Wor-Wic Tech	11.6	11.2	11.3	11.7	17.5
Systemwide ratio	19.8	19.0	19.0	18.8	19.1

NOTE: These ratios are the result of dividing student credit hours generated by faculty course credit hours taught, measured at the end of the third week of classes each semester, and exclusive of continuing education courses.

Source: Maryland State Board for Community Colleges <u>Datebook</u>, January 1990



CHART 26

CHARACTERISTICS OF CONTINUING EDUCATION STUDENTS (FY89)

REGISTRATIONS 14,228
UNDUPLICATED STUDENTS * 9,320
FULL-TIME EQUIVALENT ENROLLMENT 847

GENDER:

MEAN AGE:

39 Years

Male

37.9%

Mean age of males

37.8

Female

62.1%

Mean age of females

Total Minority: 21%

42.1

RACIAL/ETHNIC ORIGIN:

White	78.5%
African American	12.2
Asian	5 . ś
Hispanic	2.3
American Indian	0.3
Other/Unknown	0.6

RESIDENCE:

Howard County 74.0% Other 26.0

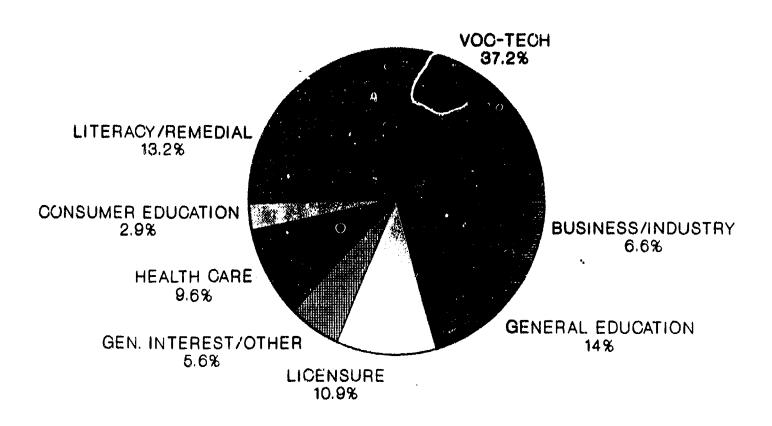
DATA SOURCE: State Board for Community Colleges End of Year (EOY) FY89 data tapes.

HOWARD COMMUNITY COLLEGE



^{*} Maryland residents in state aid eligible courses. The total number of unduplicated continuing education students for FY89 is 10,395.

CHART 27 PERCENT OF CONTINUING EDUCATION STUDENTS * IN SPECIFIC TYPES OF COURSES IN FY89



· Unduplicated headcount used.

DATA SOURCE:

State Board for Community Colleges (SBCC) end of the year

Continuing Education FY89 data tapes.

BACKGROUND:

HOWARD COMMUNITY COLLEGE

In seeking approval for a Continuing Education course,

community colleges must provide a course description and

identify which of ten course intent areas describes the purpose of

the course. This pie chart indicates the percentage of the

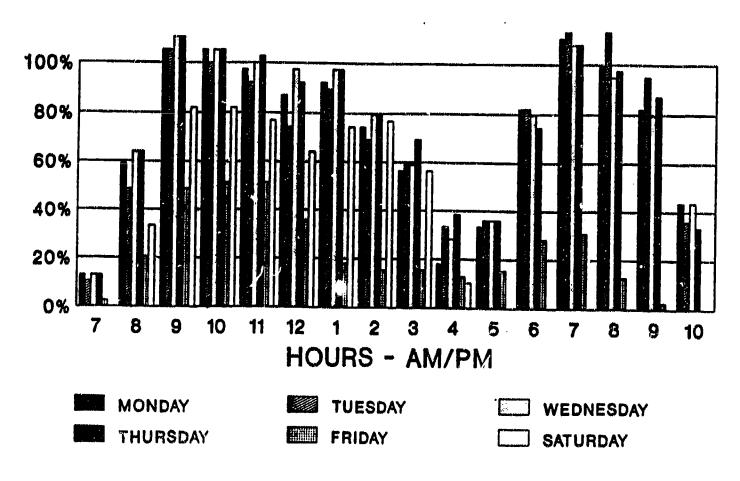
unduplicated headcount figure by course intent area.



PART FIVE FACILITIES ENHANCEMENT



HOWARD COMMUNITY COLLEGE CLASSROOM UTILIZATION - FALL 1989 CREDIT PLUS CREDIT-FREE



DATA SOURCE:

Data are from HCC's scheduling rosters.

BACKGROUND:

For those time periods during which more than 100% utilization

is shown, space other than classrooms is being used to

accomodate the overflow. For example, conference rooms may

be used during these peak time periods.

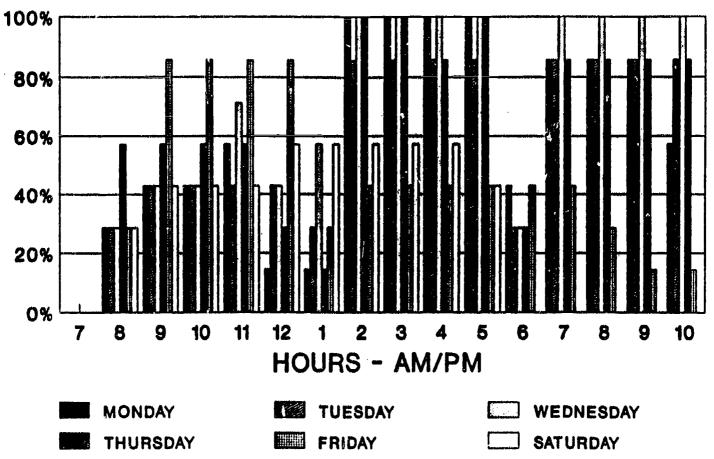
HOWARD COMMUNITY COLLEGE

OFFICE OF RESEARCH AND PERSONNEL 1/90



29

CHAPT 29 HOWARD COMMUNITY COLLEGE CLASSROOM UTILIZATION - FALL 1989 LABORATORIES

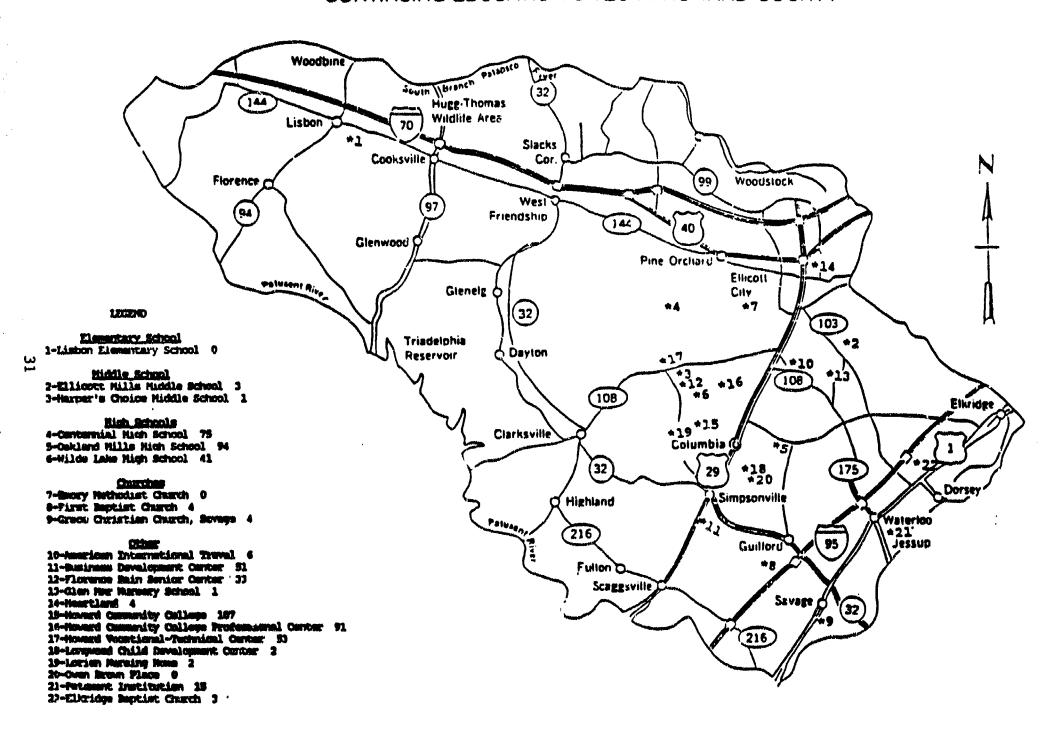


DATA SOURCE: Data are from HCC scheduling rosters.

HOWARD COMMUNITY COLLEGE



CONTINUING EDUCATION SITES IN HOWARD COUNTY



The numbers listed *> the right of the site locations indicate the number of courses held currently.

In the few instances where this number is zero, increased enrollments are expected in the future at these sites.

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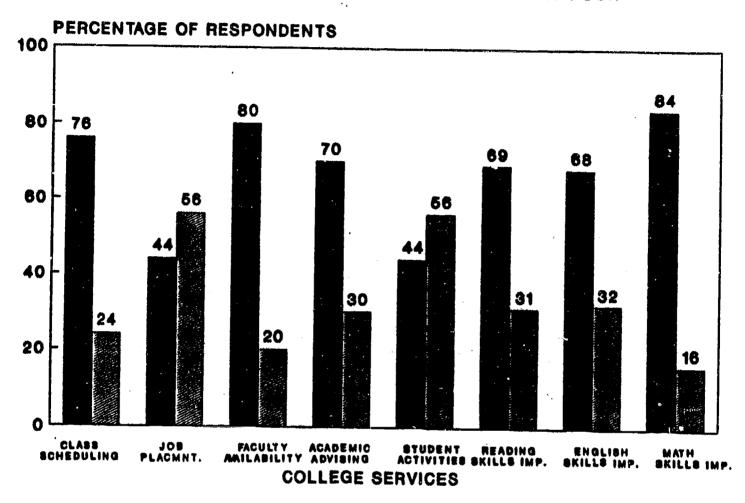
PART SIX CUSTOMER SERVICE



CHART 30 RATING OF SURVEYED COLLEGE SERVICES BY RESPONDENTS OF 1988 GRADUATE FOLLOW-UP

VERY GOOD/GOOD

FAIR/POOR/VERY POOR



DATA SOURCE:

Howard Community College and the State Board for Community Colleges (SBCC) jointly conducted a survey of 1988 graduates. Spring 1989 was the first time these particular college services were rated on the graduate follow-up survey.

HOWARD COMMUNITY COLLEGE



PART SEVEN QUALITY LEADERSHIP



CHART 31 PROJECTED INSTRUCTIONAL PROGRAMS

Howard Community College

Fall 1990

Photography AA/Certificate
Telecommunications Management AA

Fall 1991

Health Education

Manufacturing Systems Technology

Network Management

Sports Fitness

AA

Certificate

AA

Fall 1992

Chemical Dependency
Criminal Justice
AA
Floral Design
Certificate
Hazardous Waste Management Technology
Paralegal

AA/Certificate
Certificate
Certificate

Fall 1993

Industrial Optics Technology AA

Mass Communication AA

Fall 1994

Fire Service Technology

Journalism

AA/Certificate
AA

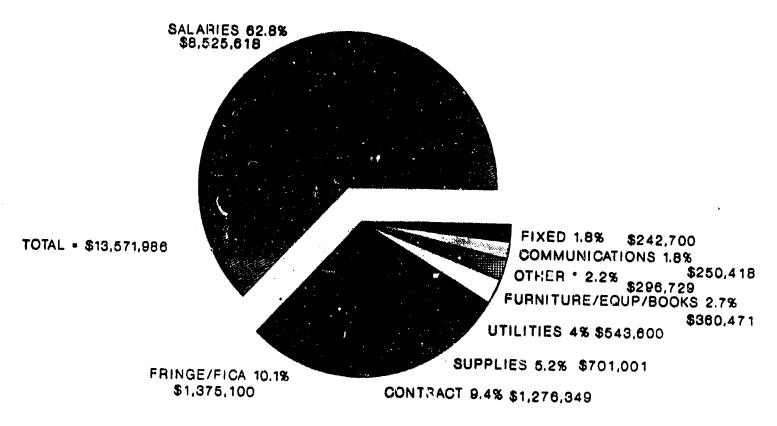
SOURCE: OFFICE OF THE DEAN OF INSTRUCTION



PART EIGHT PRIVATE AND PUBLIC SUPPORT



CHART 32 HOWARD COMMUNITY COLLEGE FISCAL YEAR 1991 OPERATING BUDGET BY OBJECT



* OTHER: Grents \$6,760 - Contingency \$35,000 Professional Dev./Special Projects \$179,357 Scholarships \$75,612

DATA SOURCE:

Howard Community College's proposed FY91 Budget.

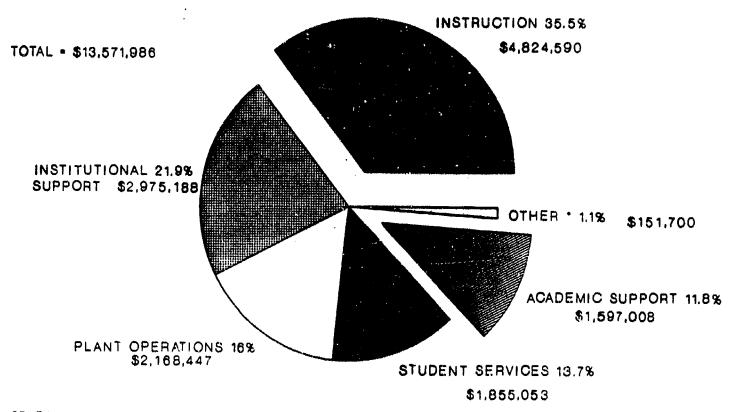
BACKGROUND:

These budget figures reflect expenditures by uniform object categories established by the State Board for Community Colleges (SBCC). The expenditures only reflect the college's general operations, exclusive of Continuing Education and special func's.

HOWARD COMMUNITY COLLEGE



CHART 33 HCC FISCAL YEAR 1991 PROPOSED OPERATING BUDGET EXPENDITURES BY FUNCTION



* OTHER: Scholarships \$75,612 (.4%) Public Service \$76,088 (.6%)

DATA SOURCE:

Howard Community College's Proposed FY91 Budget.

BACKGROUND:

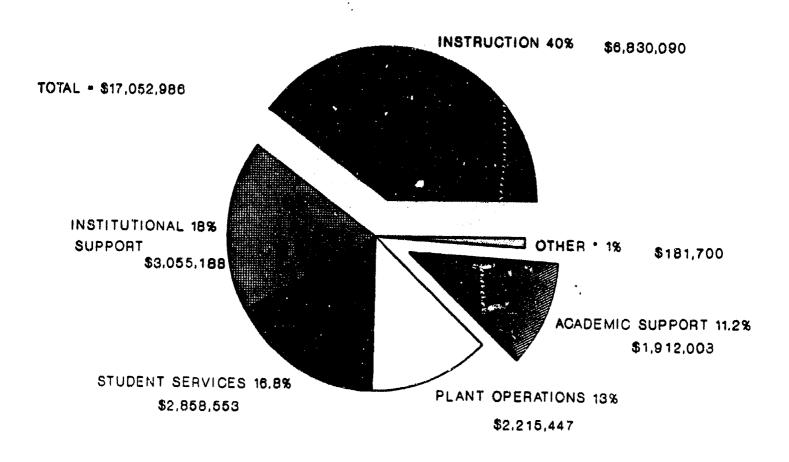
In accordance with National Association of College and University Business Officers (NACUBO) guidelines, expenditures are divided into functional categories. These budget figures reflect projected expenses for the college's general operations, exclusive of

Continuing Education and special funds.

HOWARD COMMUNITY COLLEGE



CHART 34 HCC FISCAL YEAR 1991 UNRESTRICTED BUDGET BY FUNCTION



*OTHER: Scholarships \$75,612 Public Service \$106,088

DATA SOURCE: Howard Community College's proposed FY91 Budget.

BACKGROUND: In accordance with National Association of College and University

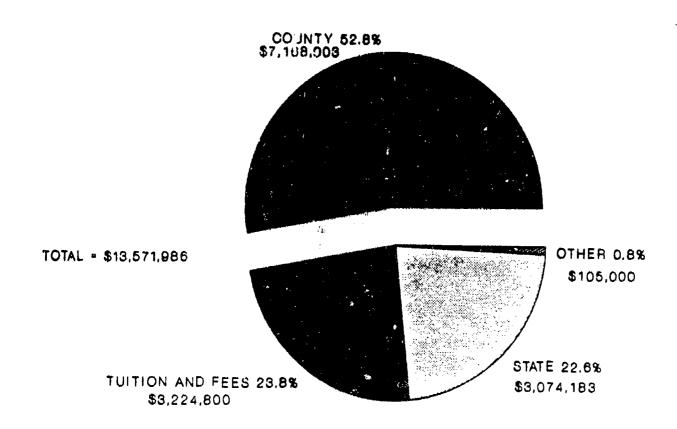
Business Officers (NACUBO) guidelines, expenditures are divided into functional categories. These budget figures reflect projected

expenses for all unrestricted areas of the college.

HOWARD COMMUNITY COLLEGE



CHART 35 FISCAL YEAR 1991 SOURCES OF REVENUE PROPOSED OPERATING BUDGET



DATA SOURCE: Howard Community College's Proposed FY91 Budget.

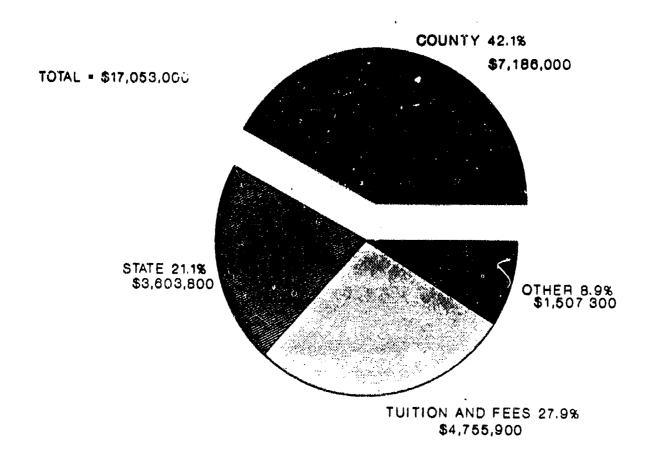
BACKGROUND:

These budget figures reflect revenue sources for the college's general operation, exclusive of Continuing Education and special funds. These figures do not include county contributions to debt service payments for the college or state contributions to retirement and TIAA CREF.

HOWARD COMMUNITY COLLEGE



CHART 36 FISCAL YEAR 1991 SOURCES OF REVENUE PROPOSED UNRESTRICTED BUDGET



DATA SOURCE: Howard Community College's Proposed FY91 Budget.

BACKGROUND: These figures reflect revenue sources for all of the college's

unrestricted operations. These figures do not include county contributions to debt service payments for the college or state

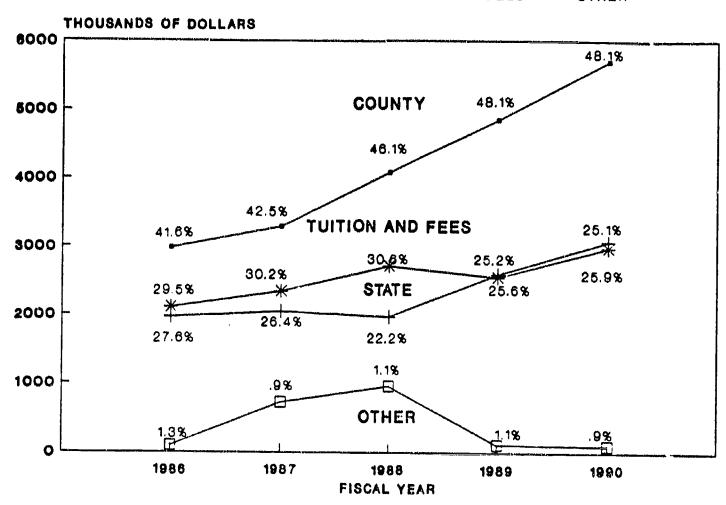
contribution or retirement and TIAA CREF.

HOWARD COMMUNITY COLLEGE



CHART 37 SOURCES OF REVENUE FISCAL YEARS 1986 - 1990 OPERATING BUDGET

COUNTY -- STATE -- TUITION AND FEES -- OTHER



DATA SOURCE:

Howard Community College's Audited Revenue FY81-FY89 and

FY90 Operating Budget Revenue.

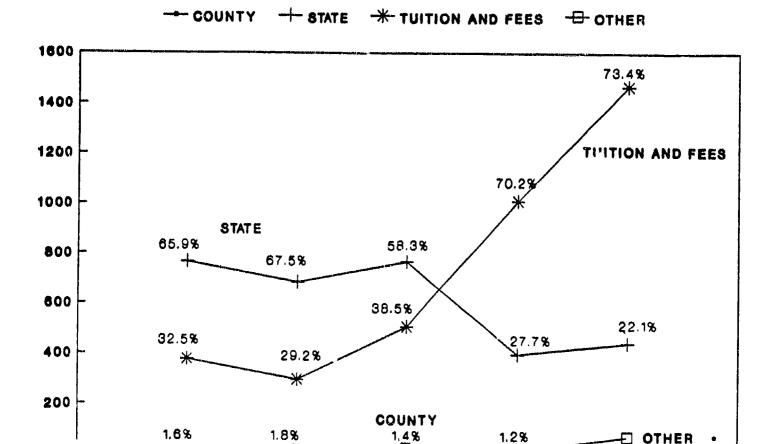
BACKGROUND:

These figures represent sources of the college's general operations, exclusive of Continuing Education and special funds. The decline in tuition and fees for FY89 is due primarily to a change in the funding formula for state aid which eliminated the tuition and fee overhead contribution from Continuing Education. This budget does not include county contributions to debt service payments for the college or state contributions to retirement and TIAA CREF.

HOWARD COMMUNITY COLLEGE



CHART 38 SOURCES OF REVENUE FISCAL YEARS 1986 - 1990 CONTINUING EDUCATION BUDGET



FISCAL YEAR

• Percentages for *OTHER* are: 1987 - 1.5%, 1988 - 1.8% , 1989 - .9%, 1990 - 3.6%

1988

DATA SOURCE:

1986

1987

Howard Community College's Audited Continuing Education Revenue FY86-89 and FY90 Continuing Education Budgeted Revenue.

1989

1990

BACKGROUND:

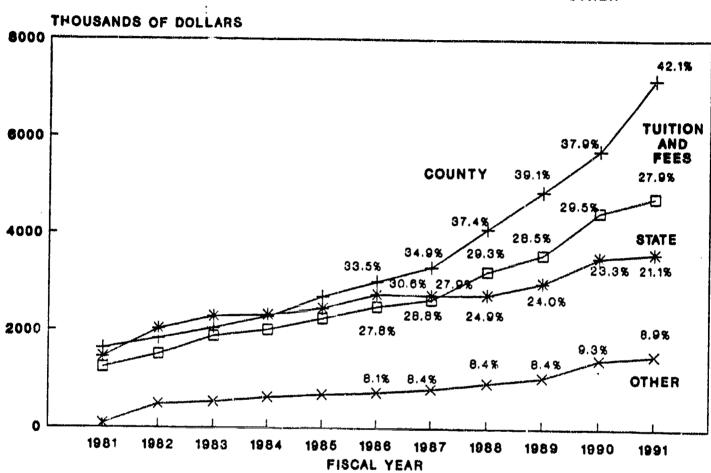
These figures represent revenue sources for Continuing Education's operations only. In FY89, the state changed its funding formula. This caused a decline in state aid per FIE. At that time, the college eliminated the overhead contribution from tuition and fees causing the increase in his revenue source. These figures do not include county contributions to debt service payments for the college or state contributions to retirement and TIAA CREF.

HOWARD COMMUNITY COLLEGE



CHART 39 SOURCES OF REVENUE FISCAL YEARS 1981 - 1991 UNRESTRICTED BUDGET

--- COUNTY ---- STATE --- TUITION AND FEES ---- OTHER



DATA SOURCE:

Howard Community College's Audited Revenue FY81-FY89 and

Budget Revenue FY90 and FY91.

BACKGROUND:

These figures represent the total unrestricted sources of revenue for FY81-FY91. This includes general operating, Continuing Education and special funds. The figures do not include county contributions to debt service payments for the college or state

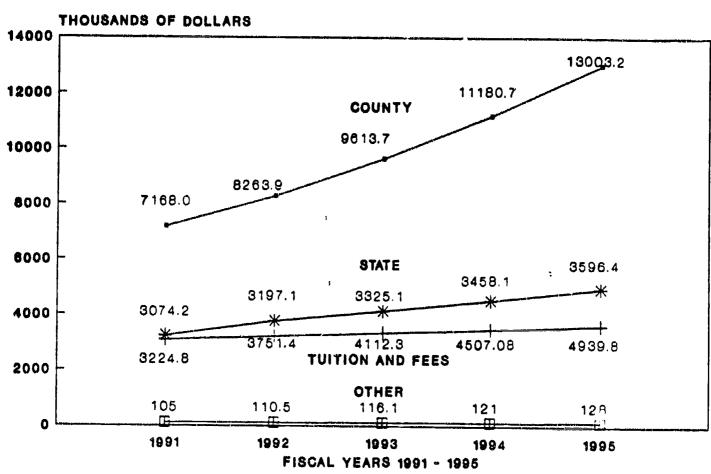
contributions to retirement and TIAA CREF.

HOWARD COMMUNITY COLLEGE



CHART 40 PROJECTED CHANGES IN REVENUE SOURCES BASED ON CURRENT TRENDS - OPERATING BUDGET





DATA SOURCE:

These figures represent projections based on current operating

trends.

BACKGROUND:

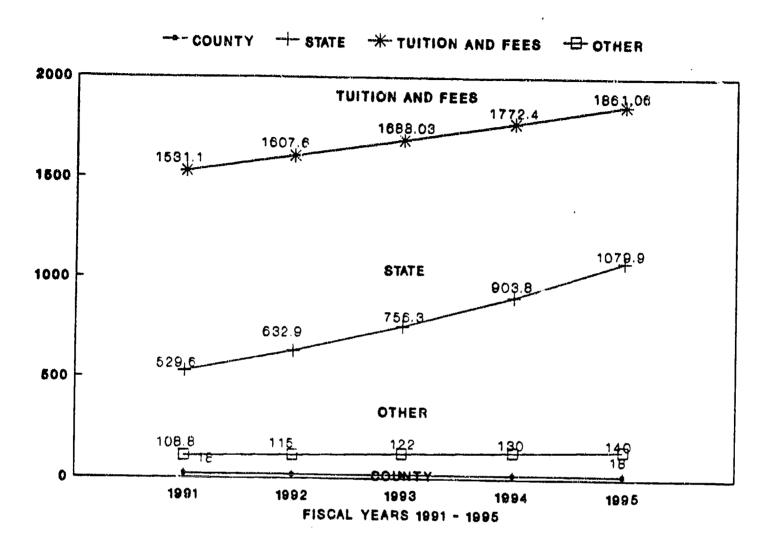
This represents projections for general operations only and does not include any assumptions for Continuing Education or special funds. These projections do not include county contributions to debt service payments for the college or state contributions to

retirement and TIAA CREF.

HOWARD COMMUNITY COLLEGE



CHART 41 PROJECTED CHANGES IN REVENUE SOURCES BASED ON CURRENT TRENDS - CONTINUING EDUCATION BUDGET



DATA SOURCE:

These figures represent projections based on current trends in

Continuing Education.

BACKGROUND:

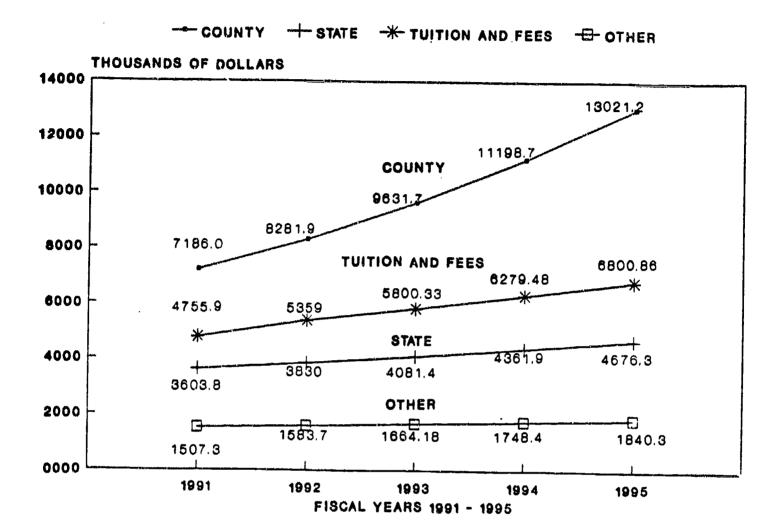
This represents revenue projections for Continuing Education only and does not include any assumptions for operating or special funds. These projections do not include county contributions to debt service payments for the college or state contributions to

retirement and TIAA CREF.

HOWARD COMMUNITY COLLEGE



CHART 42 PROJECTED CHANGES IN REVENUE SOURCES BASED ON CURRENT TRENDS - UNRESTRICTED BUDGET



DATA SOURCE:

These figures represent projections for all unrestricted operations

based on current trends.

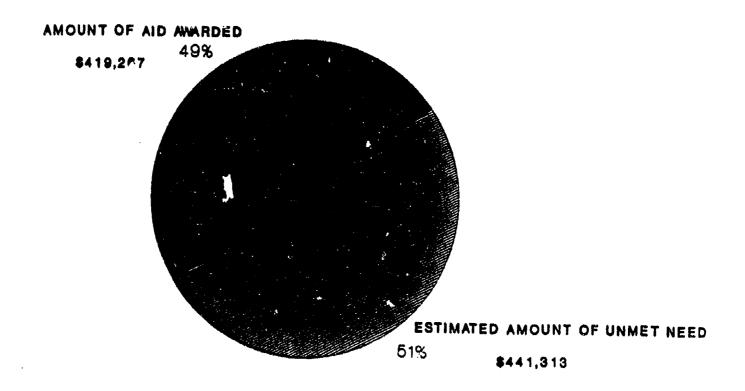
BACKGROUND:

Unrestricted revenue include general operations, continuing education and special funds. These projections do not include county contributions to debt service payments for the college or state contributions to retirement and TIAA CREF.

HOWARD COMMUNITY COLLEGE



CHART 43 UNMET NEED - FY89 HCC FINANCIAL AID APPLICANTS CALCULATED ON ACTUAL FY89 FIGURES



DATA SOURCE: College Board Financial Aid Forms completed by students applying for financial aid in FY89.

HOWARD COMMUNITY COLLEGE

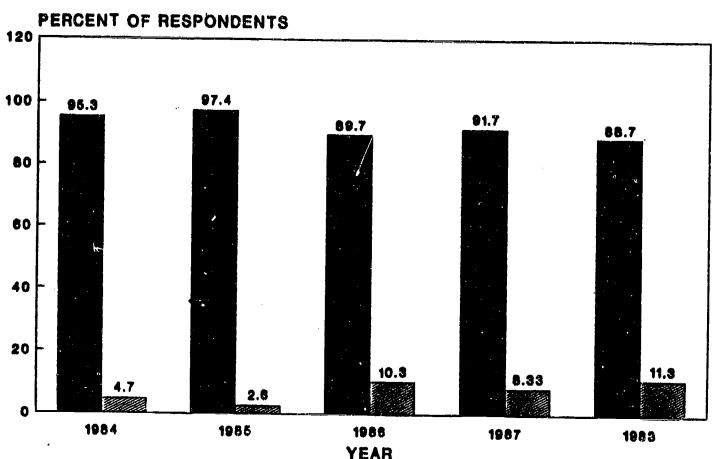


PART NINE IMAGE OF THE COLLEGE IN THE COMMUNITY



CHART 44 OVERALL QUALITY OF HOWARD COMMUNITY COLLEGE RATING BY RESPONDENTS TO FOLLOW-UP SURVEYS

VERY GOOD/GOOD FAIR/POOR/VERY POOR



DATA SOURCE:

Data for each year are from the annual graduate follow-up study conducted in late spring. Howard Community College and the State Board for Community Colleges (SBCC) jointly conducted a survey of 1988 graduates.

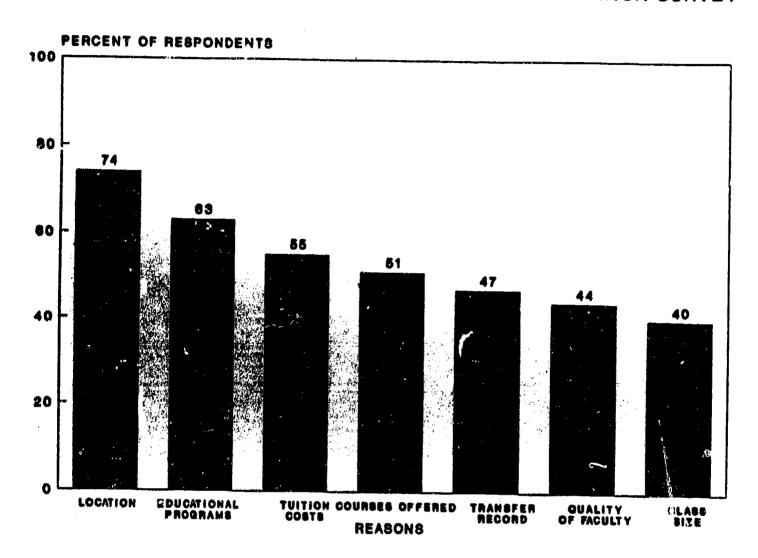
BACKGROUND:

The State Board for Community Colleges (SBCC) mandates that a graduate follow-up survey be conducted every other year; however, HCC conducts a graduate follow-up annually.

HOWARD COMMUNITY COLLEGE



CHART 45
PERCENT OF RESPONDENTS RATING REASONS FOR SELECTING HCC
AS "VERY IMPORTANT" ON 1989 OUTREACH AND INFORMATION SURVEY



DATA SOURCE:

Analysis of the Outreach and Information survey as reported in "Outreach and Information: Survey Results," by B. B. Livieratos, Research Report Number 58, May 1989.

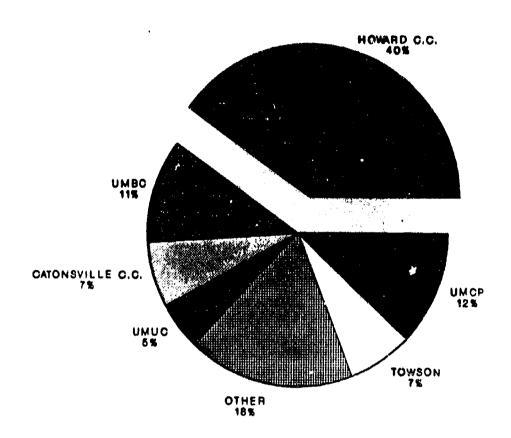
BACKGROUND:

The Outreach and Information Survey has been conducted only once (December 1988). There were 925 respondents to the survey, representing 24% of Fall 1988 enrollees.

HOWARD COMMUNITY COLLEGE



CHART 46 RESIDENTS OF HOWARD COUNTY ENROLLED AS UNDERGRADUATES IN MARYLAND COLLEGES



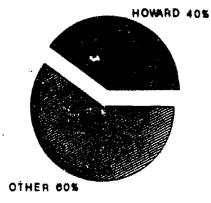
DATA SOURCE:

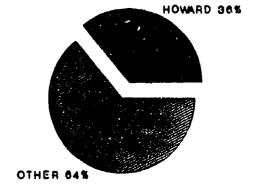
Data are from "Enrollment by Place of Residence in Maryland Institutions of Higher Education, Fall 1988", Maryland Higher Education Commission (MHEC), May 1989. Information was obtained for all students enrolled on Maryland campuses (both public and private) with the exception of Washington Theological Union.

HOWARD COMMUNITY COLLEGE



CHART 47 RESIDENTS OF HOWARD COUNTY **ENROLLED AS UNDERGRADUATES IN MARYLAND COLLEGES**





ENROLLMENT BY PLACE OF RESIDENCE IMAGE AND REPUTATION SURVEY MHEC FALL 1988

FALL 1985

DATA SOURCE:

Data are from "Enrollment by Place of Residence in Maryland Institutions of Higher Education, Fall 1988", Maryland Higher Education Commission (MHEC), May 1989. Information was obtained for all students enrolled on Maryland campuses (both public and private) with the exception of Washington Theological Union. Data presented in "An Image and Reputation Survey" conducted for Howard Community College by Response Analysis, Princeton, N.J., November 1985.

HOWARD COMMUNITY COLLEGE



CHART 48

COMMUNITY USE OF HOWARD COMMUNITY COLLEGE FACILITIES JANUARY 1989 TO DECEMBER 1989

ESTIMATED ATTENDANCE EXCEEDS 63,000

ORGANIZATION

ESTIMATED ATTENDANCE

Maryland Acupuncture Society	200
Maryland Blood Center	200
Maryland Soccer Association	30
New Stages Inc.	120
Shih Tzu Fanciers of Greater Baltimore	25
Jack and Jill of America, Inc.	120
University of Maryland Applied Research and Eval.	12
Howard County Public Schools Meeting	120
Columbia Cosmos	135
Myasthenia Gravis	35
MACCE (Con't Ed.)	20
Howard County Alumni (U. of MD)	35
Wood Heating Education and Research	20
Central MD Microcomputer Users	80
Maryland Association of Professional Electrologists	20
Fountainhead Title Group of Howard County	400
Liberty Medical Center	2
Maryland Blood Center	20
March of Dimes	100
Indian Culture Assoc.	300
Community Building Group	150
Baltimore Frisbee Club	60
Jehovah's Wi nesses	24
Drivers Education Teachers Association	30
U.S. Census Bureau	24
Caryl Maxwell Dancers	1200
Co-Dependants Anonymous	200
MD State Department of Education	100
HoCoPoLitSo HoCoPoLitSo	1500
Foreign Born Inf. Referral Network (FERN)	100
Maryland National Bank	10
Jehovah's Witnesses	12



National Council of Jewish Women	75
Metropolitan Baltimore Doberman Pinzers Club	75
National Cave Rescue Commission	50
Metropolitan Washington Blood Bank	20
Kinetics Dance Theatre	200
Telecource Orientation	200
Eva Anderson Dancers	600
LaMon Unlimited	300
Columbia Chamber Orchestra	150
Ellicott City Ballet Guild	28 0
Columbia Film Society	5400
Baltimore Chamber Orchestra	300
Columbia Presbyterian Church	15,600
Alumni Association of Seoul National Uni ersity	300
Howard County Substance Abuse Summit	500
Candlelight Concert	11,700
Columbia Association-Fundraiser for TUTU	200
Arabesque Dance	1600
First Baptist Church of Laurel	150
Choe Karate Tournament	150
Towson Volleyball Club	70
Frederick Volleyball Club	70
American Red Cross	20
Howard County Hospital	80
A.S.T. Serpents	50
Soccer USA	50
Gee Soccer Camp, Inc.	100
Student Act. Tree Trimining	30
High School Counselors	40
Alpha Kappa Alpha (Lynn Coleman)	60
Caryl Maxwell Photo Session	100
ACT Testing (Ricki Coffey)	75
Rising Star Children Theatre	60
Staff Development	20
Shephard College Visit	2
Childrens World Leasing Center	1
Non-Alcoholic Pub	150
Counseling Wrkshop	10
Police Recruit Classes	40
Curriculum Major Fair	100
Financial Aid Seminar	150



MAHPERD Conference	100
Latin American Show	400
Latin marketplace	200
Substance Abuse Summit	300
SAT Prep Workshop	100
Plant meeting	12
Plant Meeting	20
Business Office Meeting	50
Drug Abuse Summit	300
Job Flacement	2
Black Student Union	200
Co-Op Job fair	150
Campus Alive	50
Coffee house	150
Play Rehersals (Theatre)	60
Business 160 Class	60
Testing (Mary Gosline)	30
New Faculty Lunch	11
The Dating Game	150
Work Shop (Bertha Hamilton)	15
Student Act. Movie Previews	50
Adoption Workshop	35
Rising Star Childrens Theatre	30
Training of Portfolio (linkage)	10
Electronic Luncheon	13
Book Auction	75
Bridges Grant	50
Linkage Job Placement	2
Buffet Lunch	150
Manpower	1
Blcod Drive	50
Aids Awareness	75
Holloween Dance	100
SAT Prep Workshop	100
Cont. Ed	2.5
Black Student Union	20
Job Placement	2
Awards Ceremony	100
Middle State Accredit.	50
Job Placement	30
Jazz Performance	75
Black Student Union	230
Assertivness Workshop	15
•	



Allied Health	150
Middle States Meeting	50
Opt. Prof. Test	10
Division Meeting	30
High Tech Recruitment	10
Transfer Day	100
Hypnotist	100
Stress Workshop	20
Follow-up Teacher Meeting	12
Faculty Development Meeting	10
Telefec Temps Job Placement	2
Curric. Fair	30 0
Ready Set Test Workshop	20
Sediment Control	25
Nana Ewool Class Makeup	10
Safety Committee	17
CEI Plus	6
UM transfer Day	100
Private School	200
Oktober Fest Picnic	30 0
Search Committee	6
Campus Alive	50
Time Mgmt. Workshop	15
Police Testing	100
Linkage (Nanny)	2
Transfer day	120
Placement Testing	40
Science Orientation	30
Howard County Hospital	35
Welcome Committee	13
Faculty Orientation	75
Orientation	150
Student Support Workshop	40
Advising	40 0
CAPA Center Placement testing	80
CPA Review	240
Orientation	350
Student Leadership Orientation	20
Landscappers	25
Class B\M\S	25
MCCCP Lunch	20
Science Makeup Class	30
Pres Office Meeting	18
	 -



EC101 Makeup class	30
Placement Test	40
Talent Search	100
Job Recruit	2
United Way Kickoff	150
'Talent Search Speaker	150
CEI Plus Meeting	5
B\M\S review class	20
Job Placement	2
Deans List Reception	60
AC 111 Help Session	20
Telecourses	160
Telecourse Orientation	200
Basic Photography	20
MCCCP Lunch	18
Job Placement	2
Orientation	150
Fire Dept.	25
Zoppa Circus	800
Nicholas Nickleby	600
John Blake Quartet	250
Charlie Byrd	420
Foot Prints On The Moon	350
Mask Man	300
Fine Arts Night	200
Art Exhibits	2600
New Stages Meetings	50
AFAACT Conference	300
Reading Conference	200
Scott Joplin Festival	600
Art Monroe Remembered	100
Brian Johnson Concert	80
Columbia Ski Club	250
New Century Singers	150
Kenetics Dance Studio	500
Student Activities. African Speaker	50
Grand Prix Horse Show	80 C
Columbus Chase	2,000
Real Estate Party	250
TOTAL	62 260
4 N/ A 8 BA/	63,260

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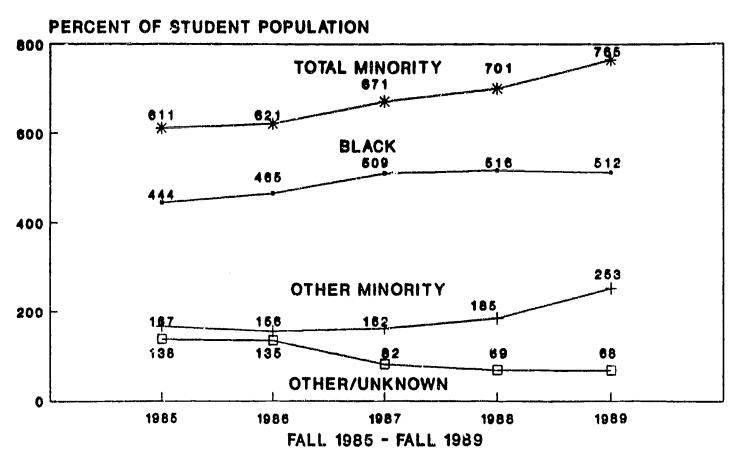


PART TEN AFFIRMATIVE ACTION



CHART 49 CREDIT HEADCOUNT FALL ENROLLMENT BY MINORITY STATUS

-- BLACK -- OTHER MINORITY -- TOTAL MINORITY -- OTHER/UNKNOWN



DATA SOURCE:

Data are from HCC's Enrollment database files for the semesters shown. Figures reflect statistics recorded as of the third week of classes.

BACKGROUND:

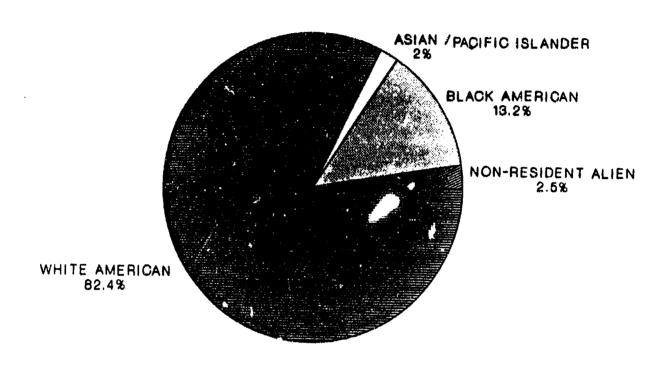
Other/Unknown student population is not included in Total Minority enrollment figures, although part of the Other/Unknown population may be minority. The figure provided by the Department of State Planning for Howard County's minority population is 15.1% for 1989.

HOWARD COMMUNITY COLLEGE



CHART 50 HOWARD COMMUNITY COLLEGE PERSONNEL BY RACIAL / ETHNIC GROUP

FALL 1989



AMERICAN INDIAN / ALASKAN NATIVE n=0 HISPANIC n=0

DATA SOURCE:

Data are from HCC's September 1989 State Board for Community Colleges (SBCC) Employee Data Tape and include full- and part-time credit faculty, administrative/professional and support staff.

BACKGROUND:

Standard EEOC criteria were used to describe racial/ethnic categories. For example, a Non-Resident Alien is a person who is not a citizen or national of the United States and who is in this country on a visa or temporary basis and does not have the right to remain indefinitely.

HOWARD COMMUNITY COLLEGE



LIST OF RECENT RESEARCH PUBLICATIONS



HOWARD COMMUNITY COLLEGE LIST OF MOST RECENT RESEARCH PUBLICATIONS

Livieratos, Barbara B., DISTANCE LEARNERS: HCC'S TELECOURSE STUDENTS. Report No. 62. Howard Community College, October 1989.

Seboda, Barbara L., FOLLOW-UP OF 1987 GRADUATES. Report No. 61. Howard Community College, September 1989.

Seboda, Barbara L., FOLLOW-UP OF 1984 ENTRANTS. Report No. 60. Howard Community College, May 1989.

Livieratos, Barbara B., SURVEY SHEDS LIGHT ON CONTINUING EDUCATION ENROLLEES. Report No. 59. Howard Community College, April 1989.

Livieratos, Barbara B., OUTREACH AND INFORMATION: SURVEY RESULTS. Report No. 58. Howard Community College, May 1989.

Monroe, Charlotte A., HOWARD COMMUNITY COLLEGE 1989-1990 INSTITUTIONAL INDICATORS FOR PROPOSED OPERATING BUDGET. Report No. 57. Howard Community College, March 1989.

Livieratos, Barbara B., REPORT ON THE RESULTS OF THE 1988 SURVEY OF FORMER BIOMEDICAL ENGINEERING TECHNOLOGY STUDENTS. Report No. 56. Howard Community College, January 1989.

Novak, Virginia E. and Radcliffe, Susan K., ENROLLMENT PROJECTIONS REPORT. Report No. 55, December 1988.

Livieratos, Barbara B., REPORT ON THE RESULTS OF THE 1988 SURVEY OF TELECOURSE STUDENTS. Report No. 54. Howard Community College, August 1988.

Livieratos, Barbara B., THE SURVEY OF EMPLOYERS OF 1986 HOWARD COMMUNITY COLLEGE GRADUATES: A REPORT OF THE FINDINGS. Report No. 53. Howard Community College, July 1988.

Novak, Virginia E., FOLLOW-UP OF 1986 GRADUATES. Report No. 52. Howard Community College, May 1988. ED 296 752.*

Monroe, Charlotte A., Novak, Virginia E. and Radcliffe, Susan K., HOWARD COMMUNITY COLLEGE 1988-1989 INSTITUTIONAL INDICATORS FOR PROPOSED OPERATING BUDGET. Report Number 51. Howard Community College, April 1988. ERIC Publication Number ED 292 525.*

Livieratos, Barbara B., HIGHLIGHTS OF THE SURVEY OF EMPLOYERS OF 1985 HOWARD COMMUNITY COLLEGE GRADUATES. Report Number 50. Howard Community College, February 1988. ERIC Publication Number ED 292 488.*

Livieratos, Barbara B., FINDINGS FROM THE SURVEY OF EMPLOYERS OF 1984 HCC GRADUATES. Report No. 49. Howard Community College, December 1987.

Novak, Virginia E. and Radcliffe, Susan K., ENF.OLLMENT PROJECTIONS REPORT. Report No. 48. Howard Community College, December 1987.

*An ERIC Publication Number indicates that the report was published by Educational Resources Information Center and is listed in the Resources in Education Index.

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