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### **ABSTRACT**

A project is being conducted to provide vocational training for severely emotionally disturbed students in the Salem, Oregon, School District. Most of the youths have previously been institutionalized, and many are retarded and have other handicaps such as learning disabilities, epilepsy, and speech and language disorders. All students qualify for special education services and attend a high school program serving students who are emotionally disturbed. Students are placed into job sites by a vocational trainer, taking into account student preferences, geographic accessibility, and student behavior. Students are first placed in nonpaid positions, then moved into paid positions when they have completed two nonpaid training positions and are within two years of graduation. Although most students learn to do work tasks quickly, training focuses on the acquisition of associated work skills necessary to maintain the work placement. Trainers work with the students during the initial phases of training/placement, then gradually withdraw until students can work independently. Many of the 15 placements have been successful, although 8 students were fired for inappropriate behavior. The program has been functioning for five years and has demonstrated that students with serious emotional disturbances can be prepared for competitive employment in community work experience placements. (KC)

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PREPARED BY THE STAFF OF THE SPECIAL EDUCATION DEPARTMENT

Teaching Research, Honmouth, Pregon 97361

Vol. XV, No. 5, December 1987

The purpose of this newsletter is to share with you our activities and projects. Each issue features a different project or activity. This issue describes the Community-Based Vocational Training Project and was prepared by Vicki Evans.

A list of our demonstration sites and those who manage them follows:

<u>Services for Persons with Moderate and Severe Handicaps</u>

Classroom Supervisor: Torry Templeman Parent Training Clinic: Carol Bunse

Toddler Program: Kim Udell

Integrated Preschool: Tom Udell

Day Care/Kindergarten: Linda Hall, Connie Kent

Elementary Classroom for Students with Severe Handicaps, Independence: Patty Binder Training Staff: Torry Templeman, Carol Bunse, Joyce Peters. Gary Glasenapp, Lori Doede Vocational Program for Middle and High School: Cameron Covey, Constance Lehman (Corwallis Public Schools)

Supported Work Training for Adults: Kirk Hendrickson, Kate Deane, Cindy Olson, Susan Hancock

Residential Supervisors: Barbara Southard and Judy Smith

Alternative Foster Placement, Marion County: Barbara Southard

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Classroom and Vocational Supervisor: Vicki Evans High School Resource Room, Salem Public Schools: Laura Daniels

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Vocational Program for Adolescents, Marion County: Dennis Gifford Residential Supervisor: Debbi Kraus

Group Home and Apartments for Adolescents, Marion County: Sue Birge, Dan Terry

Føster Parent Training: Debbi Kraus

Vocational Training for Students Who Are Sérious ly Emotional ly Disturbed

### Introduction

This article describes a community-based vocational training project serving students with sever emotional disturbances. The project trains students to acjust to the demands of competitive employment.

Since almost 25% of an adult's life is spent in a vocational endeavor, the preparation of students for that portion of their life is extremely important. For the seriously emotionally disturbed student, the population upon which we are focusing, employment after high school is generally a major concern. While many of these students have little difficulty learning to perform a specific job, their employment histories are frequently poor because of their social behavior on the job.

This project demonstrates that with good training the

individual with severe emctional disturbances will be accepted by the community of workers and become employed.

### Population

The students in this project are the most severely, disturbed served by Salem School District in Oregon. They are referred from throughout Oregon. Most of these youth have been previously placed in McClaren (Oregon's juvenile correctional institution), the Oregon State Hospital (the state institution for the mentally ill)—and Fairwige. Training Center (Oregon's state institution for the mentally retarded/developmentally disabled). Others have been unsuchessfully served been unsuchessfully s

programs located in the cachement area of the Salem School District.

Although IQ's were not administered as part of this program, such information is available from school records. IQ's, previous placement information, and primary reasons for referral are shown in Table 1. Age of students range from 12 to 19 years. All students qualify for special education services and attend a high school classroom serving students who are seriously emotionally disturbed. Some of the students are also mainstreamed into regular education classes for part of the day.

#### Job Placement

Students are placed into job sites by a vocational trainer. The following factors are considered in matching the worksite to the student:

- 1) <u>Student Preferences</u>: Upon placement, students are interviewed to determine job preferences and past work experiences. Whenever possible, student preferences are given priority in the job selection process.
- 2) Geographic Accessibility: The goal of this project is to teach students to become as independent as possible in maintaining their works te. A large factor influencing this goal is the student's ability to independently transport to and from work. Methods of transportation used by students include bus, walking, and biking.
- 3) <u>Student Behaviors</u>: The history of each student is carefully reviewed so that inappropriate job sites are not selected as work placements. Job sites considered inappropriate are those that put the student at risk for criminal reoffenses i.e., a student with a history of child molesting is not placed in child care. Students who might exhibit disruptive behaviors such as tantrumming or aggression at the job site are placed on jobs that provide isolated work areas that allow the student and trainer privacy if needed.

After potential worksites are identified, initial contacts with employers are made by phone to arrange a meeting. At the meeting, the program is explained. Non-paid positions are sought initially and specific tasks for the student to complete are identified. The list of tasks assigned by the employer often expand as the student demonstrates competency at work. Once the student demonstrates proficiency in both the work tasks and associated work skills required by the work position the student is moved to another worksite for further training or the employer is approached for wages. Pay is usually only sought for students who are within two years of graduation or have completed at least two volunteer work placements successfully. If the student is not that advanced in the program and if the job cannot be expanded so that the student would learn more skills, then the student is moved to a different job.

If the student is within two years of graduation or has completed two worksites successfully, and the employer indicates that wages are not possible, the student is moved to another worksite. If the student is hired, the trainer maintains follow-up contacts by telephone or in person to ensure that the student continues to do well on the job.

### **Training**

The final goal of all training is independent performance on the part of the student. The majority of students learn to do work tasks very quickly after an initial demonstration. However, for most students training focuses on the acquisition of associated work skills necessary to maintain the work placement. A list of associated work skills is shown in Figure 1. Usually

each targeted associated work skill is taught using a Formal Behavior Treatment approach.

During the initial stages of training, the trainer is with the student during the full job period. As the student progresses in the job, the trainer systematically phases himself out of the job site so that the student learns to respond to the worksite employer. This phase-out process generally occurs in four phases described as follows:

Phase I: Total supervision by vocational trainer. All behavioral consequences issued by the vocational trainer.

Phase II: Intermittent checks with vocational trainer on-site at the business. All behavioral consequences issued by the vocational trainer.

Phase III: Intermittent checks by vocational trainer. The trainer does not remain on-site at the business. Behavioral consequences issued by vocational trainer and employer.

Phase IV: Student works independently with minimal checks and/or is hired. Behavioral consequences issued by employer.

Several techniques are used to encourage the worksite employer to interact with the student worker. These techniques include having the worksite employer assign tasks to the student, coaching the employer to manage the student worker and using a travel card on which the employer grades the student's performance daily.

### Results

Table 2 shows a list of student placements, the length of each placement, and the reason for termination.

A sample of the variety of job skills taught at various worksites is shown in Table 3. The table shows the student and the type of tasks mastered at the worksite during training.

A sample of associated work skills learned by students is shown in Table 4. Baseline data were taken over a one week period and the data reported are the weekly averages.

Efforts have been made to determine community acceptance of this type of an approach to training students and preparing them for competitive employment. Information and data regarding employers follows:

A total of 43 employers have participated in this training project. Iwenty-nine or 68% of these employers have accepted a second student for training or have indicated willingness to accept another student. Ten out of 43 or 23% employers have stated they are unwilling to accept another student and/or the project deemed them as unacceptable. Four businesses have closed and are no longer available. Table 5 shows this project's employer profile which provides guidelines in determining whether a worksite is an acceptable placement. This employer profile has been developed as a result of this project to assist in determining whether a worksite would be a successful training site.

### Discussion

This program has been functioning for 5 years. Initially vocational training occurred at the school with students assigned janitorial and kitchen duties. This arrangement was unsatisfactory due to work conditions that failed to adequately simulate competitive employment, workers being teased by other students and workers being viewed as different from the general student body. As a result of that experience, we developed this project,



placing students in competitive jobs in the community.

This community-based vocational training project has demonstrated that students with serious emotional disturbances can be prepared for competitive employment in community work experience placements. It has demonstrated that inappropriate behaviors exhibited at work sites are generally less severe than those exhibited in previous educational environments. An examination of Table 2 shows a high number of students (8 out of 15) who were fired; of these, two were fired more than one time. In a program such as this, the fact that a student is fired can develop positive aspects. Many of the students learned through their job experiences that certain behaviors will not allow them to retain a job. For this population, it is much better that such learning occur in the school years where assistance is available to help the student adjust to future job placements. Most of these students have a long history of poor social behaviors in school and in residential environments. Therefore, it is understandable when they also exhibit such behaviors in job situations. Table 2 shows that four of the reasons for students being fired were training reasons, and six were fired in response to an actual employer request. Four of the students who were fired only once were able to successfully complete work placements after being fired. Nevertheless, there are discouraging aspects of these data.

Such are manifested by students 10 and 14. Both were successfully employed for more than six months and then were fired, one for theft and one for difficulties with fellow employees.

However, there were twenty-one successful placements across fifteen students. In addition, there are seven more successful ongoing placements. We believe that because of a decided improvement over time in the vast majority of these students in the work environment that, given more opportunities for work experience under such a structured program, students who are emotionally disturbed can be assisted to succeed ultimately in the world of work.

The program described in this article provides an essential educational program to students who are seriously emotionally disturbed. The purpose of this program is to teach students to successfully cope with the social and work demands of his/her post school work settings. Although more time is needed t report long range results and impact upon the working community and the student worker, this type of training seems to be a viable approach to successfully dealing with one aspect of the educational needs of students who are seriously emotionally disturbed.

Table 1.
List of students, IQ's, Previous Placements and

Reasons for Referral

STUDENT	<u>10</u>	PREVIOUS PLACEMENT	REASONS FOR REFERRAL
1	Wisc-R 71	Oregon State Mental Hospital	Runaway, severe aggression, theft, sexual abuse victim, repeated school failure
2	Wisc-R 82	Natural Home, SED Classroom	Repeated school failure, aggression, non-compliant, bizarre noises
3	Wisc-R 71	Fairview Training Center	Prostitution, drug abuse, assault, tantrum, non-compliance, school failure
4	Wisc-R 62	Fairview Training Center	Assault, prostitution, non-compliance, school failure
5	Wisc-R 71	Fairview Training Center	Sex offender, fire setting, school failure
6	Wisc-R 76	Foster Care, Home tutor	Assault, non-compliance, school failure
7	Wisc-R 70's	Natural Home, SED Classroom	Severe aggression, non-compliance, tantrumning, school failure, enuresis
8	Wechsler 74	Christie School for Girls	'on-compliance, enuresis, assault, sex abuse victim
9	Wisc-R 64	Natural Home, Home Tutor	Sex offender, non-compliance, school failure
10	Wisc-R 82	McClaren Juvenile Correctional Institution	Assault, non-compliance, tantrum, school failure
11	Wisc-R 82	Oregon State Mental Hospital	Suicidal, tantrum, non-compliant
12	Wisc-R 73	Fairview Training Center	Sex offender
13	Wisc-R 60's	Waverly Residential School	antrum, non-compliant, childish
14	Wisc-R 93	Natural home, Public school	Theft, school failure, non-compliance
15	Wisc-R 70	Natural Home, Day Treatment Center	Runaway, theft, non-compliance, inappropriate school behaviors

### **Work Related Behavior**

- 1. Observes basic rules of setting
- 2. Follows established routine/schedule
- 3. Works independently on specific tasks
- 4. Works cooperatively in group setting
- 5. Remains on-task during work period
- 6. Works at appropriate rate/speed
- 7. Finished work is satisfactory quality
- 8. Punctua! in arriving to work
- 9. Punctual in returning from lunch/break
- 10. Uses time card
- 11. Follows safety procedures of setting
- 12. Uses safety gear
- 13. Respond to emergency situations

### **Mobility Transportation**

- 14. Transports self to work
- Locates essential sites at work setting (bathroom, etc.)

### Self-Help Grooming

- 16. Clothing appropriate for work setting
- 17. Maintains satisfactory personal hygiene

### Social Communication

- 18. Notifies supervisor when sick/ injured
- 19. Notifies supervisor for planned absences
- 20. Engages in appropriate conversation
- 21. Interactions with co-workers does not affect work
- 22. Accepts constructive feedback from supervisor
- 23. Asks for assistance when needed
- 24. Complies with supervisor's request
- 25. Does not display self-indulgent behavior
- 26. Does not display aggressive behavior

## Table 2 Sample List of Placements for Students

Figure 1. List of Associated Work Skills

		•	
STUDENT	PLACEMENT	LENGTH OF PLACEMENT	REASONS FOR TERMINATION
1	N.S. Khalsa Salem Public Library Capital Motor Inn (Maid) Capital Motor Inn (Kitchen) Salem Garden Supply	3 mos. 4 mos. 1 1/2 mo. 2 mos. 1 mos.	Placement Complete Fired: Theft - Training Decision Placement Complete Fired: Unsafe Behavior - Employer Request Fired: Attendance Problems Due to Runaway Behavior - Training Decision
	Southside Vet	2 mos.	Placement Complete
	N.S. Khalsa	7 mos.	Fired: Unsafe Behavior - Training Decision
2	Roth's IGA	3 mos.	Placement Complete
	Tamale Factory	3 days	Student Request
	Pet Peddler	2 mos.	Placement Complete
	Pietro's	5 mos.	Fired: Theft - Employer Request
	Speedy Mart	2 mos.	Ongoing
3	Executive Motor Inn	1 mo.	Placement Complete
	Kidspace	7 mos.	Student Moved
	N.S. Khalsa	3 days	Student Moved
4	N.S. Khalsa	1 mo.	Fired: Aggression - Employer Request
	Jory Hill Stables	1 mo.	Placement Ended
	Roth's	7 mos.	Ongoing
5	Round Table Pizza	2 mos.	Ongoing
6	Southside Veterinary	14 mos.	Placement Complete
	Pietro's	2 mos.	Placement Complete
7	Roth's IGA Associated Animal Hospital Southside Veterinary N.S. Khalsa Tamale Factory	6 mos. 3½ mos. ½ mo. 2 mos. 3½ mos.	Placement Complete Fired: Attendance - Training Decision Student Request Placement Complete Store Closed



## Table 2 Sample List of Placements for Students (continued)

STUDENT	PLACEMENT	LENGTH OF PLACEMENT	REASONS FOR TERMINATION
8	Student Services Oregon School for the Blind Mirage	4 mos. 2½ mos. 2 mos.	Placement Complete Placement Complete Ongoing
9	Hospice N.S. Khalsa	6 mos. 7 days	Onge ing Ongo ing
10 .	Saga Foods	10 mos.	Fired: Theft - Employer Request
11	Sunnyside Care Center	6 mos.	Placement Complete
12	Tamale Factory Smith Auditorium Transformed Plastics	1½ mos. 8 mos. 2 weeks	Fired: Poor Hygiene - Training Decision Placement Complete Hired Relief (Ongoing)
13	Volunteer Services Salem Public Library A Cut Above Sunnyside Care Center Sunshine Pizza	3 mos. 2 mos. 2 mos. 5 mos.	Placement Complete Placement Complete Placement Complete Placement Complete Placement Complete Store Closed
14	Motor Pool Albertson's Judson's Plumbing	$5\frac{1}{2}$ mos. 8 mos. 1 mo.	Placement Complete Fired: Co-worker Problems - Employer Request Placement Complete
15	Sunshine Pizza Heliotrope Albertson's N.S. Khalsa	4 mos. 2 was. 4 mos. 4 mos.	Placement Complets Fired: Unsafe Behavior - Employer Request Fired: Theft - Training Decision Student Moved

### Table 3

## Worksite and Types of Tasks Taught to Students

	HORK SITE	POSITION	<u>DUTIES</u>	
1.	Roth's IGA	Courtesy Person	Bottle Sort Lonstructing Boxes Sweep/Mop Floors Operate Box Crusher	Stock Freezer Recycle Ca: d Board Washes Windows Cleans Bathrooms
2.	Sunshine Pizza	Kitchen Help	Salad Preparation Slicing Vegetables Grating Cheese Pizza Preparation Wiping/Bussing tables Sweeping/Mopping Floors	Wash Windows Taking Orders to Customers Hake Tomato Sauce Stock Shelves Cook French Fries/Hamburgers
3.	Sunnyside Care	Vo lunteer	Assist in Bulletin Board Project Coloring/Tracing Letters Read Letters to Residents	Delivered Packages Transported Residents to Activities Maintaining Linen Closet
4.	Tamale Factory	Kitchen Help	Cutting Tortilla Chips Cutting Tomatoes/Vegetables Stocking Refrigerator Setting Tables	Watering Outside Cleaning Halls Cleaning Stairway
5.	Capitol Motor	Maid	Folding Sheets/Towels Removing Linen From Oryer Restocking Linen Shelves Cleaning Rooms	Making Beds Cleaning Bathrooms Vacuuming Dusting

# Table 4. A Sample of Associated Work Skills Learned by Students

Student	<u>Behavior</u>	Date	Baseline <u>Data</u>	<u>Date</u>	Finish <u>Data</u>
1	Interrupting Unpleasant Tone of Voice	10/6/86 10/6/86	<ul><li>per day</li><li>2.3 per day</li></ul>	11/12/86 11/12/86	0
2	Negative Comments	10/12/86	18.34 per day	12/1/56	0
3	Arguing Negative Comments	7/18/86 7/18/86	2 per day 10 per day	11/6/86 11/6/86	0
4	Compliance Lying	1/26/87 10/31/87 6/3/87	64% 1 per day .67 per day	2/27/87 11/86 11/2/86	90% 0 0
9	Bus Transportation	10/6/86	76%	11/20/86	100%
10	Inappropriate Comments	10/6/86	1 per day	11/20/86	0.2 per day
12	Personal Hygiene	10/2/86	67%	11/14/86	100%
13	Bus Transportation	1/17/87	63%	3/5/87	100%

### Table 5. Employer Profile

### Acceptable Requires Minimal Trainer Support

Interested in training job skills

Willingness to accept some behavior problems and work to remediate them  $% \left\{ 1,2,\ldots,n\right\}$ 

Accepting of workers with physical/mental disabilities

Monitors al' workers including student trainees

Will be willing to have a job trainer on-site

Willing to adapt some parts of the work place to accommodate disabled workers

Flexible in hours/days and scheduling

Maintains a good rapport with all employees

Maintains adequate safety on the work-site

### Unacceptable Employer

Unwilling to accept some behavior problems

Unwilling to work with workers with physical/mental disabilities

Not willing to have a jcb trainer on-site

Unwilling to adopt work-site to disabled employers

Does not monitor all workers on-site

Not flexible in scheduling hours/days

Has obvious personnel problems

Does not monitor safety on-site

General overall negative response to program needs

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### MATERIALS LIST

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Integrated educational service delivery models for severely handicapped children and/or youth materials: Implementation strategies for integration: An administrator's manual. \$3.50

A teacher's manual for developing effective integration between students with severe handicaps and their peers. \$7.50

Communication placement assessment for children and students with severe handicaps. \$3.00

Communication curriculum for children and students with severe handicaps. \$22.50

Signs of the time: Sign Language lessons for the Elementary grades. \$4.50
Resources for parents' questionnaire. \$2.00
Physical education for the severely handicapped:

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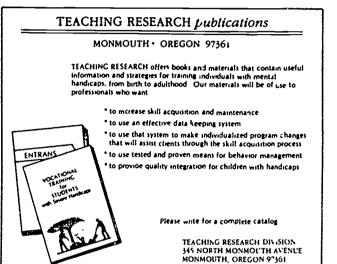
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### Recommended Reading

Friends. Edrington, M. Instructional Development Corp., P.O. Box 361, Monmouth, Oregon 97361, 1979, \$6.75

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