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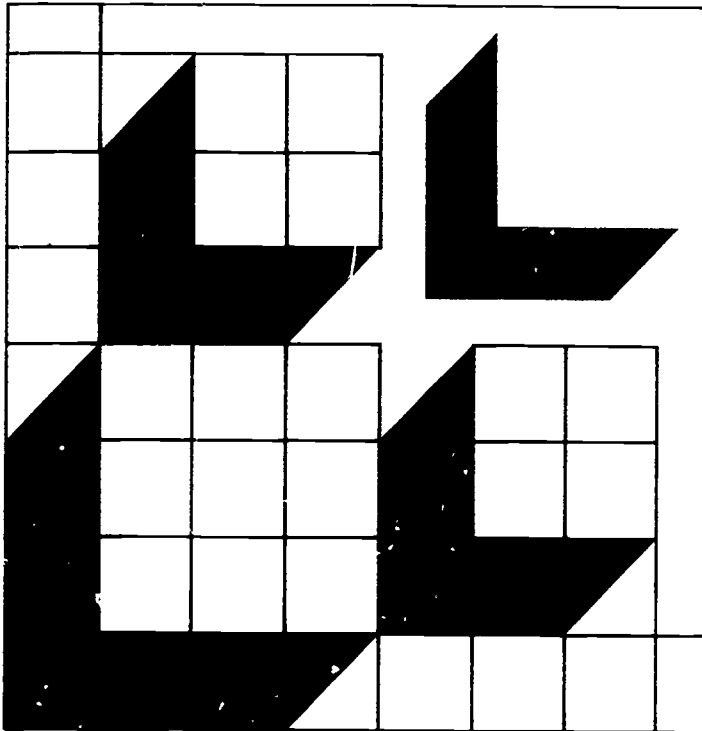
**ABSTRACT**

The purpose of the conference reported in this document was to improve and coordinate state-level efforts to ameliorate the crisis of adolescent pregnancy. The document includes summaries of addresses by Edgar May, vice-president of the American Public Welfare Association's board of directors; Ann Rosewater, staff director of the Select Committee of Children, Youth, and Families of the United States House of Representatives; and Stephen Heintz, commissioner of the Connecticut Department of Income Maintenance. May stresses the need for state action in combating the problem of teenage pregnancy, Rosewater examines teenage pregnancy issues from the federal perspective, and Heintz discusses adolescent pregnancy within the larger social context of poverty in the United States. Statements are included from two panels of speakers representing human services, health, education, and employment and training programs in different states: (1) Linda Reivitz (Wisconsin); (2) Suzanne Dandoy (Utah); (3) Jerry Evans (Idaho); (4) Sallie Soule (Vermont); (5) Robert Fulton (Oklahoma); (6) Bernard Turnock (Illinois); (7) Adna Thomas (West Virginia); and (8) Lorraine Aronson (Connecticut). Also included is a statement by Irving Harris, a spokesperson from private business who is also president of a fund for pregnancy prevention programs. Small group meetings were held to allow state teams to form strategies and these strategies are summarized in team reports from 15 states. Also included are an address by Robert Ivry speaking for the "New Chance" intervention program and conference chairperson Ruth Massinga's summary of opportunities for action. (NB)

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**BLUEPRINT FOR ACTION:  
DIALOGUES FROM WINGSPREAD II**



Proceedings of the Second Conference on  
Adolescent Pregnancy: State Action on Adolescent Pregnancy  
sponsored by  
The American Public Welfare Association  
Association of State and Territorial Health Officers  
Council of Chief State School Officers  
Interstate Conference of Employment Security Agencies  
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**H**ammer and nail, wood and saw, the job site rings with the work in progress. Laborers, blueprint in hand, step back to inspect their handiwork—aware of the work undone, yet envisioning the results. Theirs is an individual, but a collective task.

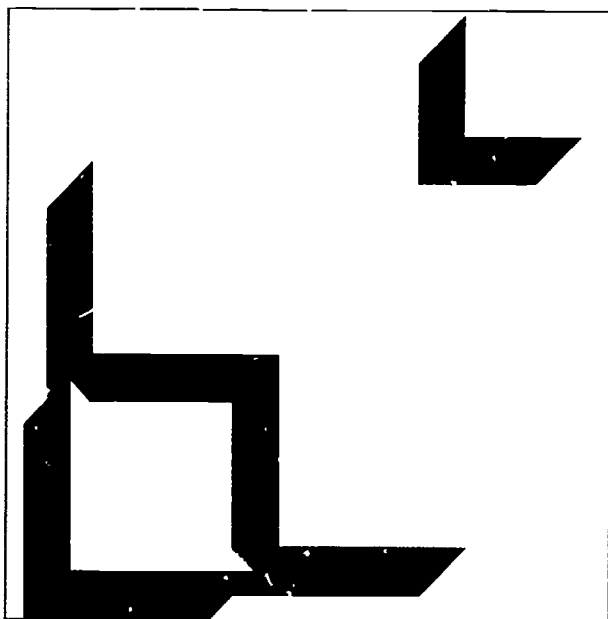
On August 10-12, 1986, seventy-five executive-level administrators representing human service, health, labor, and education departments in seventeen states convened at the Wingspread facility in Racine, Wisconsin to continue a work also in progress. Wingspread II—"State Action on Adolescent Pregnancy," is part of the continuing conversations aimed at improving and coordinating state-level efforts to thwart the crisis of adolescent pregnancy. State teams, comprised of each of the four disciplines, met together for three days to define the problems, pursue the opportunities, and build strategies for interagency coordination.

Each discipline represented knows of the slow and frustrating progress toward prevention and amelioration of teen pregnancy; each has a vision of preserving the family and moving pregnant and already parenting teens toward self-sufficiency. The mission of Wingspread II, as with Wingspread I, was not to offer pat answers, no "silver bullets," but to devise an interdisciplinary approach for a problem too large for any one state, any one agency, any one program. Through face-to-face discussions, the participants roughed out a blueprint for action.

As Frank Lloyd Wright, architect of the Wingspread facility, would attest, a work in progress may or may not follow the original design. The exact proportions of the task may change. There are many hard decisions still to be made. But at least one thing is certain. To effectively build upon the foundations already in place—the research, the demonstration projects, the program successes—a multiplicity of laborers is needed, each with particular expertise. Though different in skill, approach, and scope, each must build from a common blueprint. Theirs too is an individual, yet a collective task.

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# LAYING A FOUNDATION



*“The most encouraging result of this conference has already been achieved. It’s you, this audience. I’m highly encouraged that for the first time in my memory I see so many of the key players of state government banding together to tackle a profound and scary social dilemma.”—Edgar May*

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## COALITIONS OF DIVERSITY

The Honorable Edgar May, Vermont state senator and vice-president of the American Public Welfare Association's (APWA) Board of Directors, set the tone for Wingspread II in his opening remarks. Addressing the gathering of health commissioners, education officials, employment and training professionals, and social service leaders, May commissioned them as "the people who can make a difference . . . together." "We are here," he said, "because we're confronted by an unprecedented American crisis. A crisis in the American family and particularly that part of the American family, or more accurately the nonfamily, that we as public officials are responsible for. And, as usual, amid the crises of the human condition, too few people are listening and too few are doing something about it."

Referring to his earlier work, *The Wasted Americans*, for which he received a Pulitzer Prize, May dubbed the population of pregnant and parenting teens as the "new wasted Americans." Of them, he said, "They're a burgeoning tragedy more complex, more difficult, and more likely to remain a public burden than the bedraggled army who peopled my book a quarter of a century ago."

The proportions of the problems surrounding teen pregnancy are monumental, with more than half of the expenditures for aid to

families with dependent children (AFDC), Medicaid, and food stamps paying for children having children or the aftermath—the continuing cycle of dependency. In Vermont, the most rural state in the nation, according to May, more than a third of all welfare families headed by women under age thirty are those who had children as teenagers. Rather than continuing the litany of data, May focused the debate on the importance of seeing the individual crisis involved—of "Gloria," a sixteen-year-old mother who previously had fourteen different home addresses in six years, or the youngest AFDC recipient in his state, an eleven-year-old also with a child. The crisis can be defined by the flesh and blood people who make up the case records and data that can be found in any state.

Where to begin? May emphasized that "the leadership role, the innovating role, the baton-carriers of yesteryear are no longer in view or on the horizon." He stressed that if the states don't tackle the issue, no one will. "In Washington, there is no longer the crucible of social change. That crucible now can only be and must be transferred to the states. The federal government, thrashing about in a sea of red ink that threatens not only its credibility but our whole economic future, isn't going to be the point man for significant social reform."

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Rather than being discouraged by that reality, May welcomed the challenge before states to respond to the dilemma. States, he said, "have the capacity, the energy, the talent, the diversity to take the baton...and the diversity of this audience is a first step to proving that argument."

Second, May pointed out that there is no broad-based constituency for tackling the problem of adolescent pregnancy. In the wake of sophisticated, professional lobbying where the most powerful often overshadow the most needy, it is imperative that the states become the advocates for the children who have children "The children who have children are hidden behind the dingy walls of the walk-ups and in the dim light of the trailers and shacks in our back country roads. There will be no Easter Seals, no posters with child and an extended belly in order to look for public sympathy. There are few if any advocates, and without us they may have none."

On marshalling public and legislative support, May offered a three-pronged approach. First is to be prepared to challenge and reject some failed social policy. States need to examine spending priorities, for example, the logic of spending \$7 million for new metal guardrails for highways as opposed to allocating comparable amounts for children who are having children. Or, for example, spend-

ing only \$200.00 a month for an average child in foster care versus the \$40,000 annually required to maintain a young offender in a juvenile jail.

Second, states need to recruit some formidable allies. "We need the powerful and skillful voices of the private sector social agencies to help us." Rather than being distinct and separate, with distinct, separate languages and turf, states need to marshal well-funded, articulate, divergent forces—for example those in the abortion debate—to talk to each other and join in the effort to rescue our children.

Third, a vast community of volunteers is needed to make the "community of caring" a reality. States need to draw upon the generosity, talent, and support of community resources—to channel and direct their energies.

Finally, May believes there is hope in the legislatures. Speaking from his experience as chair of the Senate Appropriations Committee for the state of Vermont, May said, "I believe that the continuing stress the federal budget cuts have placed on appropriations committees has brought the need for clearer thinking, the need for sorting out priorities, and I think we're doing that." Although, he warned, prevention dollars are early victims, more and more discussions are focusing on cost-benefit ratios—what are we buying, what are we getting, how do

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## A CENTRALIZED AGENDA

we know? The annual cost of housing sixteen-year-old "Gloria" and her baby is \$7,344.00. If you multiply that over a possible decade or two of dependency, the numbers are overwhelming. "That's compelling testimony."

In closing, May stressed that the executive branch and the legislative branch must be willing to experiment, to test, and fail if necessary. It is necessary that "the story must go back to the beginning if it's going to be believed and effective. Our beginning here is our first achievement, our coming together. For the first time, joining that diversity of leadership and talents so essential to addressing a watershed issue."

If that same diversity is not translated to each state and community represented, states will have achieved nothing more than a false start. The same coalitions of diversity, augmented by the skilled community voices who can help, must be built at home.

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*"The real need is to provide a centralized agenda, to program together, to budget together."*

Ann Rosewater, staff director of the Select Committee of Children, Youth, and Families of the U.S. House of Representatives, presented an overview of teen pregnancy issues from the federal perspective. Summarizing a select committee survey of governors to determine what efforts the states were making to deal with teen pregnancy and parenting, Rosewater stated:

- There is a lack of public understanding about the size and scope of the problem and, in fact, the states themselves do not exactly know the size and scope.
- The community is largely ambivalent toward the issues surrounding adolescent pregnancy.
- Where programs do exist, there is a lack of support services to improve clients' access to them.
- Agency rivalries and incompatible procedures stand in the way of creating effective ways to address the problem.
- The youthfulness, immaturity, and limited resources of clients are barriers to effective programs.



- In light of declining federal funds, states often have unstable funding sources.
- There is a lack of coordination among existing services and, in some instances, insufficient or nonexistent services to coordinate.

The sum of the committee's findings was that current efforts to turn the tide of adolescent pregnancy were "too few, too late, uncoordinated, and lacking sufficient resources." Nevertheless, Rosewater sees both an opportunity and a challenge for states and expressed that, "together, you have a chance, a real chance."

The role of state leaders is really twofold: to help families function and to ensure the economic productivity of the states. Families that cannot function will not add to the economic productivity of the state. Agencies must realize that everyone is trying to achieve the same goals: giving kids competence in a range of ways that will improve their health, train them for self-sufficiency, and enable them to become productive adults.

Those groups not ordinarily seen as program participants—parents, churches, community-based organizations, the private sector, foundations, corporations—need to be pulled into the discussions. The private sector, in particular, has something to gain from increased economic productivity and, for

that reason, have a reason to contribute.

For teenagers, the kinds of intervention states can provide comes at the most vulnerable time in their lives. They need recreation, after-school activities, adult supervision, things that fill the void that they're crying about. Rosewater contends, "the lack of those things—the lack of time for parent and child interaction, the lack of someone rooting for them—means they're saying to themselves, 'I need somebody for me. I need somebody to love me.'"

At the local level, some of the most promising interventions come in the form of school-based comprehensive service centers. While no panacea, they follow some of the principles identified as critical to teen pregnancy prevention and amelioration: they serve young people where they are, they make a range of services available; they deal with young men as well as young women.

One ray of hope—Congress is addressing the issue of adolescent pregnancy in a bipartisan fashion and beginning to own up to the importance of prevention as well. It's asking the same questions—what are we buying and for whom, what are we getting, is it saving us money? It is important both to reject failed policy and accept successful, proven, cost-effective programs that do exist. The leadership efforts and promis-

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## A LARGER VIEW

ing interventions coming forth from the states are to be applauded.

In conclusion, Rosewater reasoned that an integrated approach to the problems of adolescent pregnancy and parenting makes such common sense because the problems are clearly interrelated. "Children don't divide up their fears and their needs. Some of the hurdles involve talking to people you may often not want to talk to or who may not agree with you. We must forge more consensus, find more common ground, and gain the support and encouragement of many whom all of us would have seen as skeptics. We no longer have the luxury of being isolationists."

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*"There can be no more important task than a major nationwide investment in the well-being of poor children and the strength and self-sufficiency of their families."*

Stephen Heintz, commissioner of the Connecticut Department of Income Maintenance, framed the discussion of adolescent pregnancy within the larger social context of poverty in this country. "Even in a period of economic growth and sort of a renaissance of the American spirit and of feeling good about our country and all those things that we have to be proud of, we also have this continuing nightmare, this American tragedy of poverty."

The statistics of children in poverty are sobering: one child out of every four is born into poverty; among blacks, the rate doubles; for Hispanics, the population is almost as high. The problems these children face are acute, and the numbers are growing. A major contributor to that growth rate is children having children.

For administrators of human services programs, the implications of poverty in this country are frustrating and complex. Too often, those in the greatest position to influence change have taken a defensive posture about poverty and about the welfare system they are responsible for administering.

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Administrators, who are uniquely situated both to hear the public cynicism about welfare and to experience firsthand the flaws and successes on a day-to-day basis, however, are expressly qualified to lead the debate about the future of public welfare and take positive action to affect change.

With that focus, the American Public Welfare Association (APWA) determined to reexamine the whole welfare system and frame very specific proposals to significantly reduce the number of children in poverty. A geographically and politically diverse committee of human service commissioners formed the steering committee for the welfare reform project, "Matter of Commitment." Throughout the project, commissioners and staff met with members of Congress and that dialogue, and the resulting coalitions, continue today. The first conversations resulted in the reform policy statement, *Investing in Poor Children and Their Families*, which targets five major policy areas: income security, education and employment, teen pregnancy, child and spousal abuse, and access to health care. A subset to those issues are concerns about housing, federal tax policy, state fiscal capacity, and service delivery.

"Society has a responsibility to help the poor, but we also know that individuals, to the extent they

are able, should take control of their own lives and improve their condition and that of their children," said Hentz. For the individual, this means deciding not to have children until they can be nurtured in a healthy family environment, staying in school, finding and keeping a job. As a society, it means investing in needed child care and rational employment practices that enhance, not restrict, our abilities to parent our children. With 70 percent of the mothers in this country with school-aged children now working, and with millions of single-parent households, society is not well equipped for supporting their efforts to work through day care, medical benefits, changes in work practices and work hours. Social programs simply have not kept pace with societal changes of the last fifty years.

The work on income security and teen pregnancy is the cornerstone of the entire effort. Although traditional views of 'family' have now changed, the family remains the primary building block of society. The policies that evolve from this process will be designed to strengthen the functions of families, including physical safety, economic security, health and personal development.

An early conclusion of the project was that these are not issues that can be resolved independently. Rather, said Hentz, "it is

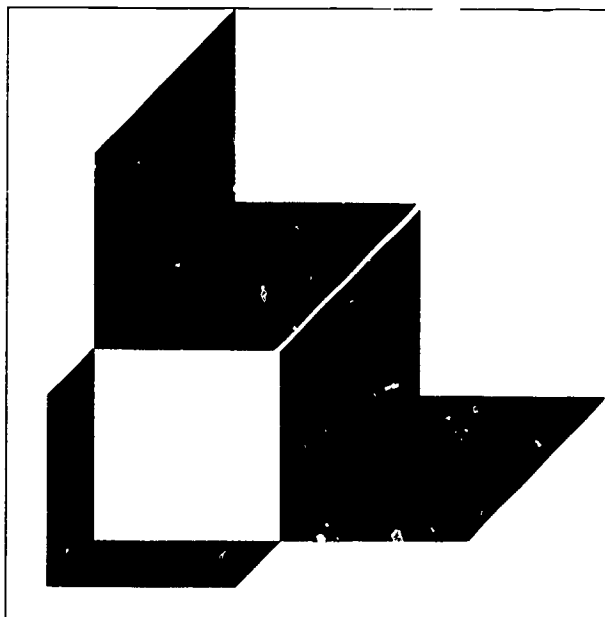
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going to take the concerted efforts of our colleagues in education, in health, and in employment services to really make the kind of impact on teenage pregnancy that we all think is essential to this broader picture of helping to reduce poverty among children." This ongoing dialogue—thinking about how to link these vital areas—needs to continue, not only to help reduce teenage pregnancy and children having children, but to "help build the kind of society that we all firmly believe in and hope to have."

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# RAISING THE FRAMEWORK



*“Clearly, new and innovative and collaborative solutions are necessary. . . .”*  
—Bernard Turnock

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## DEFINING THE PROBLEM— PURSUING SOLUTIONS

The foundation in place, conference participants began rolling up their sleeves to raise the framework. In disciplinary panels and state teams set to work during sessions on “Defining Problems—Pursuing Solutions” and “Interagency Coordination—Problems and Opportunities.” State teams hammered out agendas for action. Each profession shared an individual perspective of adolescent pregnancy and what answers it has found.

Gary Crossley, labor market information and research associate for the Interstate Conference of Employment Security Agencies, moderated a panel of four speakers representing human services, health, education, and employment and training programs in different states.

- **Human Services—Wisconsin**

*“One of the things we’ve found is that the coordination concept works.”*

Recently, Milwaukee, Wisconsin was singled-out as having the worst teen pregnancy problem in the country. That shocking realization has resulted in increased press attention and statewide strategies aimed at “doing something” to deal with the problem.

A study revealed that in Wisconsin, about 7,000 teen mothers are receiving Aid to Families with Dependent Children (AFDC); that compared to single mothers who gave birth beyond age twenty, single teen mothers had more children, were more likely to be a minority, were married less often, were twice more likely to receive AFDC, were more likely to get food stamps, less likely to get child support, and made on average about \$2,000 less per year if in fact they were working.

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Funds to confront the issue—not directly available from the legislature—were pooled from several sources. Monies were obtained from the federal social service block grant, the maternal and child health block grant, and work incentive (WIN) demonstration funds. An additional \$1 million for teen pregnancy projects came from a state initiative called Pregnancy Options, and \$700,000 was obtained for pregnancy prevention.

The approach is threefold: 1) pregnancy prevention—reducing the incidence of unintended pregnancies and early education about pregnancy, health, and reproduction; 2) pregnancy intervention—increasing pregnancy options and crisis support and reducing complications of pregnancy, the incidence of low-birth-weight babies, and infant mortality; and 3) teen parent and infant intervention—providing parenting skills, obtaining high school credentials, decreasing dependency, getting public assistance, and improving child and infant development.

Early results of these efforts show the following:

- Programs must focus on young men as well as young women. More attention is needed here.
- The preferred setting for pregnancy prevention programs is in the schools,

preferably middle schools. Although one of the hardest to negotiate, school-based programs are successful, and parent involvement and support, while difficult to obtain, is crucial.

- There must be different approaches for different target groups—you can't talk to an eight-year-old about job skills, for example.
- Teenagers as peer facilitators are very successful.
- The coordination concept works—there are a greater number of joint efforts, more referrals among agencies and, in general, increased community awareness.
- The goals, priorities, and strategies of programs for economic self-sufficiency and pregnancy prevention are quite similar. In one school district, in which there is a self-sufficiency project, the dropout rate for teen parents has been cut from 48 percent to 0 percent.
- The most reliable indicator of teen pregnancy is being poor. One of the best ways to deal with that is aggressive child support efforts.

Future initiatives will concentrate on these same areas with more attention to geographically identifying and targeting high-risk areas. One program idea is to offer

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high-risk teens \$500 college scholarships for every year of high school completed without parenting, either by not getting pregnant or opting to give up their children for adoption.

*Linda Rewitz, Secretary of the Wisconsin Department of Health and Social Services*

• **Health—Utah**

*“Not only does teenage pregnancy have an impact on the mother—who may have complicating maternal problems—and effects on the child—who may be born with a less than satisfactory start in life or may actually die as a result of being born to a teen mother—but it has impacts on the health care delivery system.”*

The health care field has some specific concerns about the problem of adolescent pregnancy. Statistics point out that pregnant teens experience a number of medical problems that may either be directly related to the pregnancy or specific to the lifestyles of young women, including:

- a higher incidence of severe complications of pregnancy such as preeclampsia, anemia, difficulty with delivery, abnormal bleeding, preterm

- delivery, and prolonged labor;
- a much higher rate of low-birth-weight babies (about one in ten or double those in the 20–25 year age group), particularly among those without proper prenatal care;
- a higher incidence of congenital malformations among babies,
- a higher rate of infant deaths in the first year of life, particularly for babies born to mothers age 17 and younger (nearly double for the 25–35 age group);
- the highest ratio of induced abortions per thousand births (one in five),
- a six to seven times higher rate of out-of-wedlock b. than women in their twenties,
- frequent evidence of venereal disease, smoking, and alcohol and drug abuse, which contributes to low birth weight, debilitating or threatening infections, respiratory disease, and other medical problems.

Utah's approach is to separate teen pregnancy populations into two groups: those age 17 and under and those 18 and 19 years old. In the latter age group, the women predominately are married, largely because early marriage and early pregnancy are encouraged in Utah's culture. School-based programs or family planning services offered through the state health



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department are an absolute impossibility due to cultural constraints; therefore, efforts are geared to take care of women after they become pregnant.

A high-risk maternal and infant health clinic, funded through the maternal and child health block grant, reaches a considerable number of teenagers and other high-risk women. Broad-based, comprehensive prenatal care is the main priority this year. The health department will be asking the legislature to increase the cigarette tax and target that money for prenatal care programs, based on the fact of harmful effects of smoking to infants born to mothers who smoke. Finally, in local rural health departments, programs aimed at parental education about the problems of teenage pregnancy will be funded with a view toward getting communities to coordinate resources to deal with the needs.

*Suzanne Dandoy, M.D., Executive Director of the Utah Department of Health*

#### • Education—Idaho

*“We have an opportunity for interagency agreements and cooperative arrangements, and we work very hard to see that when a student enters the system, whether it is health, welfare, employment, or education, that they’re not just simply shuttled off to say, ‘Well, we only deal with this part, you have to go and talk to someone else.’”*

With a population of just over one million, Idaho has very few private and parochial schools. A very strong concept of local control exists throughout the 115 school districts, although a provision in the Idaho code gives authority to generally control and supervise public schools to the state superintendent and board of education.

Efforts to confront the problems of adolescent pregnancy are limited, hampered by a variety of factors including:

- a rigidly controlled process for school districts that want to initiate a program of sex education in the school involving parent notification and public hearings,
- stringent class attendance requirements that dictate 90% attendance before course credit can be given;
- limited school counseling staff who, in many instances, pro-

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- vide only aptitude testing and help with college applications.
- a depressed economy that results in regional rivalries and the tying of loyalties and interests to other states;
  - competing agendas of special interest groups that want the schools to address their "pet concern," such as a group wanting more safety information about off-road vehicles or fish and game management;
  - little opportunity for schools to be involved in child care, employment opportunities, and other support services due to inadequate funds and program design.

Despite a bleak appraisal, Idaho's best resource is the smallness of the state and school districts. People are fairly well acquainted, they know the people in their communities and who to work with in health, welfare, and employment. There is a close, personal working relationship that, in many cases, helps to at least serve the educational interests and needs of young people

*Jerry Evans, State Superintendent of Public Instruction at the Idaho Department of Education*

#### • Employment and Training—Vermont

*"What we're trying to do is to present options and choices for the future to these young people through working together with other groups in our state."*

How do adolescent pregnancy issues impact upon today's work force? While statistical information in this area is scant, the numbers do show that among 16- and 17-year-old females who are not in school, unemployment is nearly 40 percent. Pragmatically, it means that there is going to be a group of untrained females coming into the work force at a time when

sophisticated industries are calling for well-trained, highly skilled employees. The greatest number of new entrants into the work force in the next 15 to 20 years is going to be women. For parenting teens there will be a steep price tag for retraining and the requisite child care. For these reasons, employment and training programs across the nation need to be in the forefront of the creating policies and programs to respond to this crisis

On a national level, the Department of Labor is putting great emphasis on literacy training and meaningful summer jobs programs. In Vermont, the summer youth program includes a literacy component, a joint effort with the state Department of Education

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## Interagency Coordination— Problems and Opportunities

State employment and training programs are working closely with vocational education centers, stressing that training for young people be in areas that realistically reflect the job market. A conference to address the dropout problem was held in conjunction with the state Agency of Human Services, and the Department of Education will be playing a leading role as the conference reconvenes this year. "Reach Up," a welfare to work program similar to those established in California and Massachusetts, began this fiscal year. An innovative program that provides entrepreneurial training for young rural women is being tried as the state tries different strategies to reach different populations.

There are many approaches to deal with the problem, but it is necessary that the different disciplines work together and stress cooperation, rather than turf issues. The question is how to deal with the various issues that are a part of the adolescent pregnancy problem and show young boys and girls at the high school or elementary school level that there are worthy things to be doing—that it's worthy to stay in school and make decisions for their future

*Sallie Soule, commissioner of the Vermont Department of Employment and Training.*

Cindy Brown, director of the Resource Center on Educational Equity of the Council of Chief State School Officers, moderated a second panel comprised of authorities from each discipline. A spokesperson from private business who has funded pregnancy prevention programs also joined the panel in calling for coordination among agencies to effectively address the problem of teen pregnancy and parenting

### • Human Services—Oklahoma

*"We have complications learning who you should be talking to in all the other agencies that have some relationship to the adolescent pregnancy problems and on service responses to those problems."*

A strong populist tradition and mistrust of centralized authority have led to a complex governmental structure in Oklahoma that makes interagency coordination difficult. Over 200 boards and commissions, most appointed by the governor, oversee various state agencies. For example, vocational tech is a department separate from higher education, which is separate from elementary and secondary public school education. Despite this network of departments, Oklahoma has negotiated several cooperative arrangements between agencies.

The Department of Health has transferred 30 percent of the

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maternal and child health grant to the human services department to use for families with needs beyond the scope of Medicaid. Reciprocally, human services has contracted with the mental health and health departments for clinic services using Medicaid funds. This arrangement assures that prenatal service and follow-up care for infants is available for low-income mothers, particularly teen mothers.

In employment, a waiver of the federal age of child requirement allows Oklahoma to require work or training of mothers receiving aid to families with dependent children, regardless of the age of the child. As a result, job placements over the last two years totaled about 7,000 per year, one-fourth of the caseload. For mothers with very young children, child care is paid for when available; otherwise staff will not sanction a mother for failure to comply. Teenagers who drop out of school to give birth are given a choice of returning to school or preparing for a general equivalency diploma.

The Employment Security Commission has agreed to test any enrollees for job placement without cost to human services. Similar agreements exist with job training service delivery areas (SDAs) which take as many as one out of every four clients from the welfare caseload.

There is a concerted effort to stimulate and encourage action

Recently, a "Let's Talk" conference brought together key human service agency managers, Job Training and Partnership administrators, and top vocational and technical training personnel all over the state to foster cooperative agreement among departments. More imagination is needed, particularly on the local level, to cut the red tape and put the client first.

*Robert Fulton, Director of the Oklahoma Department of Human Services*

#### • Health—Illinois

*"Individuals have highly individualized and multidimensional needs, and the kinds of systems that we deal with often compartmentalize and fragment the services and provide them in a very discontinuous manner."*

Professionalism and turfism are two barriers to interagency coordination. The health profession is particularly guilty of "medicalizing" the issues of teen pregnancy and designing interventions around its own definitions. Statistics—"people with the tears washed off"—make it easy for us to deal with the problems and forget that we are dealing with people. That

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attitude needs to be overcome if we intend to tackle problems that are multidimensional, such as teenage pregnancy.

Although statistically teen pregnancy reached its peak in the 1970s and has since leveled off, the total overall economic costs related to teenage pregnancy in Illinois is estimated at over \$850 million annually. Clearly, new and innovative collaborative solutions are necessary both in Illinois and elsewhere. A process that began in Illinois in 1980 points up the wide variety of participants necessary to successfully address the problem.

- In 1980, a coalition of women legislators, research and demonstration professionals, and women's health groups introduced legislation pertaining to teen pregnancy that was subsequently not passed.
- A statewide task force on adolescent parent support services, comprised of eight state agencies, local professionals and teens, met for 18 months to explore policy and service strategies.
- In 1982, the task force released a comprehensive plan that laid out a framework for interagency cooperation.
- Interagency collaboration within specific programs increased, and funding pools for adolescent services were established.
- Federal job bills funds became available in 1983 through the social services block grant, and funds were set aside for statewide teenage pregnancy prevention and adolescent parent support services programs—involving ten state agencies and numerous community agencies.
- The "Parents Too Soon" program, providing program options for pregnant and parenting teens, was expanded. The departments of public aid, children and family services, and public health were designated co-lead agencies with the program director reporting to the directors of all three agencies.
- Programming initiatives developed within each of the three major agencies. "1 Church, 1 Child," seeking adoptive parents from each congregation, "Project Chance," a work program; and a health department proposal to reduce infant mortality.
- \$2 million was added to the "Parents Too Soon" program to expand critical program elements, such as the addition of three more school-based clinics.

These building blocks have been lifted into place by strong leadership from the governor and a real

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commitment from agency directors to collaborate and combine efforts.

*Bernard J. Turnock, M.D., Director of the Illinois Department of Public Health*

- **Employment—West Virginia**

*“We simply want to coordinate and pull together the resources that are within the agencies of the state to attract and attack the high percentage of unemployment in this target group.”*

West Virginia has a much higher unemployment rate than the national average. A disproportionate amount are teenagers age 16 to 20. In recognition of this, and the desire to reach high school dropouts, a statewide youth employment service program was designed in coordination with sister agencies in the human services, education, health, and vocational rehabilitation.

Though not specifically created in response to the problem of teenage pregnancy, a careful assessment will take the participants of this project and help them develop an employability plan so that they can design the years and future ahead of them and achieve employability status.

One-fifth of all births in West Virginia are to teens, yet only one-third are born out of wedlock. Agencies, therefore, concentrate on programs to support and strengthen the family. It is important to make every effort to help these young people stay together, and local linkages can be developed with various community action programs, churches, helping organizations, and statewide agencies to accomplish this.

*Adna Thomas, Commissioner of the West Virginia Department of Employment Security*

- **Education—Connecticut**

*“One of the beauties of inter-agency coordination is there are some ways to lessen opposition. . . no one agency can stand to be out front and take the political heat on this one.”*

One of the great debates raging is what the parameters of school responsibilities should be. Schools must deal with a wide range of issues—from poverty to health care to after-school care—and for that reason it is an advantage to participate in agency coalitions for provision of services.

Despite the attractiveness of using schools as the coordination site for services for pregnant and

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parenting teens, there is not widespread support among parents for this. The statewide Connecticut Adolescent Pregnancy Council recommended that all schools be required to offer comprehensive services in the school setting, however, no schools responded favorably to the proposal and many would not allow it. This is where collaboration among other agencies pays off—no one agency must politically take the “heat.”

The public is often controlled by the politics surrounding teen pregnancy issues. Public education campaigns delivered by advocates will help garner support. Administrators need the further support of the governor and general assembly to make known the need for services.

Interagency cooperation in Connecticut is encouraged through requiring communities to submit joint budget proposals. For example, state human services agencies are planning to provide services to handicapped infants and toddlers. Strategies to deal with the problems will be successful to the extent agencies are organized and present an integrated picture.

*Lorraine Aronson, Deputy Commissioner of the Department of Education in Connecticut*

#### • Public and Private Partnerships—Illinois

*“We who are interested in trying to achieve more prevention include corporations and foundations, as well as state, local, and federal bureaucracies—we perceive these opportunities for prevention and realize that together we can achieve a lot more than trying to do it singly.”*

The Ounce of Prevention Fund in Illinois is a public-private partnership between private business and the state Department of Children and Family Services that originated in 1982. What began five years ago as a \$400,00 investment matched by state funds has now expanded to include multiyear grants from more than ten foundations and corporations and three agencies of the federal Department of Health and Human Services. The budget has grown from the initial \$800,000 to \$7.6 million.

The project started as an attempt to find a way to prevent child abuse and neglect, the incidence of which was costing the state \$230 million a year. A request for \$25,000 to set up a drop-in center for parents of young children was turned into a challenge to set up six sites throughout the state. The sites were well received by the target communities, which encouraged increased funding, both private and public, to cope with

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the crisis of teen births. There are approximately 24,000 births to teenagers each year in Illinois, costing individuals and businesses about \$853 million. Corporations have an interest in trying to prevent some of the costly outcomes of child abuse, prison, teenage pregnancy, dropouts, infant mortality, functional illiteracy, and related problems.

Much can be said for the public-private partnership concept:

- Foundation funds create flexibility in programming not available through the state.
- Experimental programs, not dependent upon legislative approval, can be implemented quickly.
- Programs do not have to wait for state annual funding cycles to obtain funds.
- Private funds cut across bureaucratic lines to establish meaningful relationships among leaders in business, foundations, and state agencies.
- Constituencies such as churches; school systems, and local human service, health, and employment and training agencies work together to avoid a fragmented approach to services.

Private funds for social policy initiatives will never be enough, however. The government must be

brought in at the very beginning so that successful programs don't die on the vine because there's no tax money to carry them on.

*Irving Harris, President of the Ounce of Prevention Fund and Chairman of the Excel Committee of Pittway Corporation*



## STATE TEAMS

A vital part of the conference was small group meetings that allowed state teams to form specific strategies. Team reports summarized each state's "blueprint for action."

### *Alaska*

- Articulate to the legislature the need to become more aggressive on adolescent pregnancy issues.
- Create an interdepartmental policy development commission
- Coordinate joint funding requests and propose a legislative package for community grants.
- Continue support for the existing state project
- Organize a second statewide conference on adolescent pregnancy

### *California*

- Focus primarily on prevention to counteract messages young people are getting from the media that promote sexual activity.
- Develop a self-esteem campaign to coincide with "Friday Night Live," a weekly teen event that uses rock music in an attempt to prevent substance abuse.
- Offer teens a \$500 grant for completing high school.
- Expand current welfare-to-work program to include teen parents.

### *Connecticut*

- Meet with concerned groups to identify important initiatives
- Submit a package of funding options developed in response to legislative task force recommendations.
- Focus on three sub-populations: 10 to 15 year olds, 16 to 18 year olds, who are work incentive program recipients but out of work; and teen mothers, in an effort to prevent a second child.

### *Idaho*

- Convene an interdepartmental task force in order to determine the scope of adolescent pregnancy in the state.
- Challenge the task force to develop strategies that depend on integrated services and interdepartmental cooperation
- Adapt survey instruments from other states in order to collect data.

### *Illinois*

- Increase efforts to evaluate existing programs to determine what does and does not work.
- Focus more attention on younger groups—seventh and eighth graders and elementary students
- Include the directors of Mental Health and the Board of Education in quarterly meetings.
- Add more school-based clinics.

- Develop a campaign to reach Hispanic teens.
- Hold a national conference to stimulate and challenge other states

#### *Maryland*

- Continue initiatives of the state report, “Interagency Plan for Children with Special Needs,” which, in part, details special needs of pregnant and parenting teens.
- Identify and reach high-risk adolescent parents with adequate medical care and referral to appropriate services.
- Begin work on four family support centers already designated and the two more in the request for proposal stage.
- Create a Governor’s Council on Adolescent Pregnancy.
- Continue interdisciplinary team meetings.

#### *Massachusetts*

- Work through existing programs and an interagency group, under the Governor’s direction, to coordinate statewide strategies.
- Foster increased cooperation at a central level.

#### *Michigan*

- Monitor task force recommendations for progress in existing services.

- Continue community planning efforts in 25 designated areas that use private groups, churches, public health agencies, teens, and parents to fill gaps in services to pregnant or parenting teens.
- Continue “youth opportunity accounts” that award education vouchers or cash for staying in school.
- Focus on those programs that bring a high return on investment for long-term welfare clients by working with the “demand side” of the employment problem—the business community.

#### *New Mexico*

- Continue to work through the Bureau of Indian Affairs and tribal councils to reach Native American teens.
- Educate young men about the responsibilities of fatherhood, especially the financial costs, focusing on the state’s ability to garnish wages and intercept income tax refunds
- Expand Medicaid benefits and use the early periodic screening and diagnostic treatment program more effectively.
- Develop more health clinics that are responsive to teens who are pregnant.

#### *Oklahoma*

- Impose child support court orders as early as possible to

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require young fathers to accept work and possibly sanction those who are not working.

- Organize local, regional, and state-level groups on teenage pregnancy and encourage and assist civic and religious groups that already have an active interest.
- Promote after-school programs, expand availability of prenatal clinics, and pursue day care in the public schools.

#### *Texas*

- Organize an interagency council on teen pregnancy that would include the youth commissioner, health and human services coordinating councils, mental health/mental retardation officials, child support enforcement administrators, and the probation commissioner.
- Charge the commission to issue a report by fall 1987 and develop a directory of services.
- Develop a call to action based on existing data.

#### *Utah*

- Commit a staff person from each agency to develop a working paper within one month to be presented to the governor.
- Recommend the appointment of a 20-member blue ribbon committee to determine the scope of the problem, identify

existing resources and costs, assess what programs are effective, and develop funding for new strategies.

- Report the committee's findings to legislative committees

#### *Vermont*

- Use the teen pregnancy rate, second pregnancy rate, and percentage of low-birth-weight babies as benchmarks to determine the success of new initiatives.
- Develop performance contracts with local agencies to hold local, state, private, and not-for-profit agencies accountable for positive outcomes for teens.
- Implement experimental programs in counties that have a high teen pregnancy rate.
- Encourage cross-training in agencies to promote inter-agency cooperation.
- Work to improve the attitudes of school personnel toward teen mothers and fathers.

#### *West Virginia*

- Provide full physical exams to special needs children prior to kindergarten with follow-up after sixth grade.
- Set up health and social services sites to meet the total needs of high-risk youth.
- Establish a formal interagency coordinating council with the governor's support.

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- Use case managers to coordinate services for the child and family and provide personal contact.

*Wisconsin*

- Compile detailed descriptions of programs that work.
  - Develop and request budget initiatives to facilitate discussions among agencies.
  - Define principles under which agencies would cooperate and communicate those directives to lower-level staff to avoid turf battles.
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## NEW CHANCE

In 1979, the Ford Foundation and the Department of Labor's work incentive (WIN) office funded "Project Redirection," a demonstration project to help pregnant and parenting teens from poverty backgrounds enhance their chances of becoming self-sufficient. The project, managed by the Manpower Demonstration Research Corporation (MDRC), targeted 14 to 17 year olds on welfare or eligible for welfare who had not completed high school or an equivalency degree. Through comprehensive services that included health, education, employment, family planning, parenting, and other life management skills, Redirection was a collaborative effort that used a brokering model to carry out its goals. A key component was the community woman concept—the use of volunteers to serve as friends, tutors, and role models.

Early results of research, aimed at assessing the long-term program affects on teens, looked encouraging. Based on early successes, the project expanded from three sites across the country to a total of eleven sites.

At 24-months following program entry, however, most of the positive impacts seen at 12 months disappeared. Redirection teenagers were no better off than teens in the comparison group of teenagers not receiving Redirection intervention—there was no difference

in terms of educational attainment, employment, or subsequent pregnancies.

Although disturbed by the findings, MDRC decided to take a fresh look and see if there were alternative approaches that could be more effective than Redirection. Through a consortium of public and private funding sources, MDRC is now developing a bolder, more comprehensive and intensive intervention entitled "New Chance." The goals are similar to those of Redirection: increase participants' employment and earnings; decrease reliance on public assistance; increase education, reduce subsequent pregnancies; and improve family functioning.

New Chance is in its developmental stage. Model designers are reviewing the literature and confering with the experts in the field—policy makers, researchers, program operators—asking their advice on the best way to address the problem.

Frank Furstenberg's 7-year follow-up study of 300 adolescent mothers and their children in Baltimore is being given careful attention. His findings refute the myth of lifetime failure for this group; rather, half of the original 300 now have incomes over \$15,000, and one-quarter have incomes above \$25,000. David Elwood's study of the dynamics of welfare dependency shows those at

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greatest risk for long-term dependence on welfare are young, never-married women who apply for aid to families with dependent children before the child is three years old. The two most reliable predictors of a woman's ability to escape welfare are her educational level and whether or not she worked prior to receiving welfare.

In response to what is now known, New Chance will incorporate the following strategies:

- target AFDC women between the ages of 17 and 21 who have at least one child and who do not have a high school diploma or equivalency degree;
- focus on job training and work experience;
- emphasize education, not in the traditional school or GED program, but through alternative curricula that use individualized lesson plans and computer-assisted instruction;
- stress family planning, contraceptive techniques, and responsible sexual behavior;
- build in child care and development services in response to studies showing that children of early child-bearers do substantially worse academically, emotionally, and socially than the children whose mothers delay their first child until after age 20;

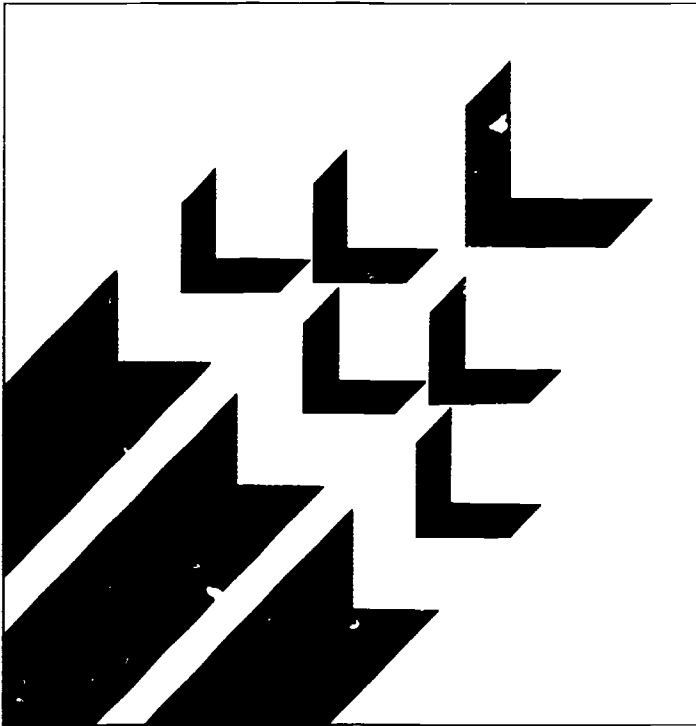
- continue the community woman concept and case management approach;
- structure a program schedule that will have four intensive days and allow one day free for teen mothers to deal with individual responsibilities such as interviews, clinic visits, and outside agency assistance,
- employ incentives to motivate teens to stay with the program such as guaranteed job placements, financial credits to bridge health coverage, and teen father involvement

*Robert Ivry, Vice-president of the  
Manpower Demonstration Research  
Corporation*

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# BUILDING FOR THE FUTURE



*“Our beginning here is our first achievement, our coming together. But it’s going to be a false start if we can’t bring this diversity of leadership back to our states and particularly into each community. It will be a false start if we can’t build these coalitions of diversity at home.”—Edgar May*

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**T**he foundation laid, the framework in place, Wingspread II participants turned their attention to building for the future. In a final open session, colleagues from the diverse areas represented exchanged ideas and recommendations—brick and mortar approaches involving diversity, coordination, and cooperation. Conference chair Ruth Massinga, secretary of the Maryland Department of Human Resources, summarized opportunities for action:

- Completing the conference evaluation asking for specific feedback on what dialogues still need to take place, how the sponsoring organizations in each state can be more responsive, what materials mentioned at this conference would be helpful;
- Putting together a funding package so that the 26 state teams on the waiting list can take part in a similar conference;
- Developing a common set of indicators with regard to adolescent pregnancy, perhaps coordinated through the Department of Labor Statistics, Center for Health Statistics, or the Center for Education Statistics;
- Planning a follow-up conference to talk about inter-agency issues and encouraging representatives of the various disciplines to address their concerns at one another's national meetings;
- Compiling summaries of the package of programs available in each state, coordinated through the central offices of each state;
- Analyzing those states that have a very activist posture on sex education in the schools, availability of contraceptives and abortions, etc. to see how that relates to the overall pregnancy rate, and research on differences in Western European attitudes and American culture regarding sexuality;
- Confronting the whole issue of parental responsibility, parental education, and sexuality;
- Working to ensure that federal funds to states remain as flexible as possible in their use;
- Condensing the two-volume National Academy of Sciences project recommendations into a workable size and format.



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## CONFERENCE PARTICIPANTS

**SHERYL ADLIN**

Acting Governor's Advisor on  
Women's Issues  
State of Massachusetts  
State House  
Boston, Massachusetts 02133

**DARBY ANDERSON**

Administrator  
Office of School Curriculum  
Improvement  
Department of Education  
State of Alaska  
Post Office Box F  
Juneau, Alaska 99811

**LORRAINE M. ARONSON**

Deputy Commissioner of Education  
Connecticut Department of Education  
Post Office Box 2219  
Hartford, Connecticut 06145

**FLOYD G. ASTIN**

Administrator  
Utah Department of Employment  
Security  
174 Social Hall Avenue  
Salt Lake City, Utah 84147

**KATHLEEN ATKINSON**

Director of Student Community and  
Adult Services  
Massachusetts Department of Education  
1385 Hancock Street  
Quincy, Massachusetts 02169

**PAMELIA S. BARRY**

Director of Youth Program  
Employment and Training Program  
Massachusetts Department of Public  
Welfare  
600 Washington Street  
Boston, Massachusetts 02111

**MARY BEER**

Consultant  
Idaho Commission for Children and  
Youth  
Office of the Governor  
State House  
Boise, Idaho 83720

**VICTORIA BERGIN**

Deputy Commissioner for Curriculum  
and Program Development  
Texas Education Agency  
1701 North Congress Avenue  
Austin, Texas 78701-1494

**KAREN BONNER**

Policy Associate  
American Public Welfare Association  
1125 15th Street, N.W.  
Washington, D.C. 20005

**ROBERT BOURGAULT**

Executive Director  
Maine Department of Labor  
State House, Station 55  
Augusta, Maine 04333

**ROSE BOWMAN**

Director  
Idaho Department of Health and Welfare  
State House  
Boise, Idaho 83720

**PETER A. BREEN**

County Welfare Director  
Department of Health and  
Human Services  
Post Office Box 4160  
San Rafael, California, 94913

**CYNTHIA G. BROWN**

Director  
Resource Center on Educational Equity  
Council of Chief State School Officers  
400 North Capitol Street, N.W.  
Suite 379  
Washington, D.C. 20001

**GLORIA PRIMM BROWN**

Program Associate  
Carnegie Corporation of New York  
437 Madison Avenue  
New York, New York 10022

**JOHN E. BURDETTE II**

Deputy Commissioner  
West Virginia Department of Human  
Services  
1900 Washington Street, East  
Charleston, West Virginia 25305

**EUGENE L. CAIN**  
Assistant Superintendent  
Office of School and Community Affairs  
Michigan Department of Education  
Post Office Box 30008  
Lansing, Michigan 48909

**STEVE CHUPACK**  
Assistant to the Secretary  
Vermont Agency of Human Services  
103 South Main Street  
Waterbury, Vermont 05676

**ROBERTA R. COFFIN M.D.**  
Commissioner  
Vermont Department of Health  
60 Main Street  
Post Office Box 70  
Burlington, Vermont 05402

**GREGORY L. COLER**  
Director  
Illinois Department of Public Aid  
316 South 2nd Street  
Springfield, Illinois 62762

**GARY CROSSLEY**  
Labor Market Information and  
Research Associate  
Interstate Conference of  
Employment Security Agencies, Inc  
444 North Capitol Street, N W  
Suite 126  
Washington, D C 20001

**STAN CUBANSKI**  
Chief Deputy  
California Department of Health Services  
714 P Street  
Sacramento, California 95814

**SUZANNE DANDROY, M.D.**  
Executive Director  
288 North 1460 West  
Post Office Box 16700  
Salt Lake City, Utah 84116-0700

**GEORGE K. DEGNON**  
Executive Director  
Association of State and  
Territorial Health Officials  
1311-A Holly Madison Boulevard  
McClean, Virginia 22101

**RALPH W. EGGERS, JR**  
Deputy Commissioner  
Maine Department of Educational and  
Cultural Services  
State House Station 23  
Augusta, Maine 04333

**JERRY L. EVANS**  
State Superintendent of Public  
Instruction  
Idaho Department of Education  
650 West State Street  
Boise, Idaho 83720

**ROBERT FULTON**  
Director  
Oklahoma Department of Human  
Services  
Post Office Box 35352  
Oklahoma City, Oklahoma 73125

**HELEN GEORGE**  
Executive Assistant to the Director  
Texas Department of Community Affairs  
Post Office Box 13166, Capitol Station  
Austin, Texas 78711-3166

**ELLIOT GINSBERG**  
Deputy Commissioner  
Connecticut Department of Human  
Resources  
1049 Asylum Avenue  
Hartford, Connecticut 06105

**HERBERT J. GROVER**  
State Superintendent  
Wisconsin Department of Public  
Instruction  
125 South Webster Street  
Post Office Box 7841  
Madison, Wisconsin 53707

**IRVING B. HARRIS**  
President  
Ounce of Prevention Fund  
Chairman  
EXEL, Committee of Pittway  
Corporation  
120 South LaSalle, Suite 1330  
Chicago, Illinois 60603-3596

**STEPHEN B. HEINTZ**  
Commissioner  
Connecticut Department of Income  
Maintenance  
110 Bartholomew Avenue  
Hartford, Connecticut 06106

**DAVID K. HEYDINGER, M.D.**  
State Health Director  
West Virginia Department of Health  
1800 Washington Street, East  
Charleston, West Virginia 25305

**CAROLE HOOD**  
Chief Deputy Director  
California Department of Social  
Services  
744 P Street  
Sacramento, California 95814

**ROB IVRY**  
Vice President  
Manpower Demonstration Research  
Corporation  
Three Park Avenue  
New York, New York 10016

**A. SIDNEY JOHNSON, Jr.**  
Executive Director  
American Public Welfare Association  
1125 15th Street, N.W.  
Washington, D.C. 20005

**GORDON JOHNSON**  
Director  
Illinois Department of Children and  
Family Services  
406 East Monroe Street  
Springfield, Illinois 62701-1498

**DARRELL JOSIE**  
Educational Specialist for Health  
and Physical Education  
250 East 5th South  
Salt Lake City, Utah 84111

**STEPHEN KAAGAN**  
Commissioner  
Vermont Department of Education  
State Office Building  
Montpelier, Vermont 05602

**RICHARD KINCH**  
Program Associate  
The Johnson Foundation  
Post Office Box 317  
Racine, Wisconsin 53401

**CLAUD E. KITCHENS**  
Deputy State Superintendent of Schools  
Maryland State Department of Education  
200 West Baltimore Street  
Baltimore, Maryland 21201-2595

**JOAN K. LEAVITT, M.D.**  
Commissioner of Health  
Oklahoma State Department of Health  
Post Office Box 53551  
Oklahoma City, Oklahoma 73152

**DOUGLAS S. LLOYD, M.D.**  
Commissioner  
Connecticut Department of Health  
Services  
150 Washington Street  
Hartford, Connecticut 06106

**ROSEMARY MALCOLM-RODGERS**  
Secretary  
Maryland Department of Employment  
and Training  
1100 North Eutaw Street, Room 613  
Baltimore, Maryland 21201

**AGNES M. MANSOUR**  
Director  
Michigan Department of Social Services  
300 South Capital Avenue  
Post Office Box 30037  
Lansing, Michigan 48909

**RUTH MASSINGA**  
Secretary  
Maryland Department of Human  
Resources  
1100 North Eutaw Street  
Baltimore, Maryland 21201

**KAY MAUER**  
Conference Coordinator  
The Johnson Foundation  
Post Office Box 547  
Racine, Wisconsin 53401

**THE HONORABLE EDGAR MAY**  
Chair  
Senate Appropriations Committee  
Vice President  
American Public Welfare Association  
Charlestown Road  
Springfield, Vermont 05156

**TOM MCNEEL**  
State Superintendent of Schools  
West Virginia Department of Education  
1900 Washington Street  
Charleston, West Virginia 25305

**KATHRYN MORRISON**  
Administrator  
Division of Health  
Wisconsin Department of Health and  
Social Services  
One West Wilson Street, Room 218  
Post Office Box 309  
Madison, Wisconsin 53701

**MARRY NAKASHIAN**  
Deputy Commissioner  
State of Connecticut  
Department of Income Maintenance  
110 Bartholomew Avenue  
Hartford, Connecticut 06106

**JANET W. NESLEN, M.D., M.P.H.**  
Acting Assistant Secretary for Health  
Maryland Department of Health and  
Mental Hygiene  
201 West Preston Street  
Baltimore, Maryland 21201

**JEAN NIELSEN**  
Director  
Division of Family Services  
Utah Department of Social Services  
150 West North Temple Street  
Post Office Box 45500  
Salt Lake City, Utah 84145-0500

**JOSEPH J. O'HARA**  
Director  
Missouri Department of Social Services  
Broadway State Office Building  
Post Office Box 1527  
Jefferson City, Missouri 65102

**JACQUE PAIGE**  
Assistant Secretary  
Public Affairs  
California Health and Welfare Agency  
1600 Ninth Street  
Sacramento, California 95814

**MICHAEL R. PETIT**  
Commissioner  
Maine Department of Human Services  
State House Station 11  
Augusta, Maine 04333

**EILEEN PLATE**  
Special Assistant  
Department of Labor  
State of Alaska  
Post Office Box 1149  
Juneau, Alaska 99802

**CLIFT PRICE, M.D.**  
Associate Commissioner  
Personal Health Services  
Texas Department of Health  
1100 West 49th Street  
Austin, Texas 78756-3199

**JOAN M. REEVES**  
Assistant Commissioner  
Family Self-Support Branch  
Texas Department of Human Services  
Post Office Box 2960  
Austin, Texas 78769

**LINDA REIVITZ**  
Secretary  
Wisconsin Department of Health and  
Social Services  
Post Office Box 7850  
Madison, Wisconsin 53707

**LAINÉ RENFRO**  
State Supervisor  
Vocational Home Economics  
New Mexico Department of Education  
Education Building  
Sante Fe, New Mexico 87501-2786

**ANN ROSEWATER**  
Deputy Staff Director  
Select Committee of Children, Youth  
and Families  
United States House of Representatives  
Annex 2  
Second and D Streets, S W  
Washington, D C 20003

**CONNIE J. SIPE**  
Deputy Commissioner for Social Services  
Department of Health and Social  
Services  
State of Alaska  
Post Office Box H-01  
Juneau Alaska 99881

**GLORIA R. SMITH**  
Director  
Michigan Department of Public Health  
3500 North Logan  
Post Office Box 30035  
Lansing, Michigan 48909

**SALLIE SOULE**  
Commissioner  
Vermont Department of Employment  
and Training  
Green Mountain Drive  
Post Office Box 488  
Montpelier, Vermont 05602

**MARILYN STEELE**  
Program Officer  
Charles Stewart Mott Foundation  
1200 Mott Foundation Building  
Flint, Michigan 48502

**JAMES STOCKDALE**  
Acting Secretary  
California Health and Welfare Agency  
1600 Ninth Street  
Sacramento, California 95814

**LINDA STOFFEL**  
Administrative Assistant to the Secretary  
Health and Environment Department  
State of New Mexico  
Post Office Box 968  
Santa Fe, New Mexico 87504-0968

**ADNA IRL THOMAS**  
Commissioner  
West Virginia Department of  
Employment Security  
112 California Avenue  
Charleston, West Virginia 25305-0112

**BERNARD J. TURNOCK, M.D.**  
Director  
Illinois Department of Public Health  
535 West Jefferson Street  
Springfield, Illinois 62761

**JUAN R. VIGIL**  
Secretary  
New Mexico Human Services  
Department  
Post Office Box 2348  
Sante Fe New Mexico 87503

**ELIZABETH WARD, M.N.**  
Director  
Division of Public Health  
Department of Health and Social  
Services  
State of Alaska  
Post Office Box H-06  
Juneau, Alaska 99811

**MARGARET J. WASHNITZER**  
Special Projects Coordinator  
Family Support Administration  
Department of Health and Human  
Services  
330 Independence Avenue, S W,  
Room 5611  
Washington, D C 20201

**MARY JANE WEBB**  
Manager  
Genetics Services Program  
Idaho Department of Health and Welfare  
State House  
Boise, Idaho 83720

---

**LINDA A. WOLF**  
Associate Executive Director  
American Public Welfare Association  
1125 15th Street, N W  
Washington, D.C 20005

**BEVERLY YANICH**  
Project Director  
Matter of Commitment  
American Public Welfare Association  
1125 15th Street, N. W  
Washington, D C 20005

---

**PLEASE SEND ME MORE INFORMATION ON THE FOLLOWING:**

- \_\_\_ Future Dialogues on the Topic of Adolescent Pregnancy
- \_\_\_ The Matter of Commitment project: One Child in Four:  
Investing in Poor Families and Their Children
- \_\_\_ The Johnson Foundation at Wingspread
- \_\_\_ The Charles Stewart Mott Foundation
- \_\_\_ The Carnegie Corporation of New York
- \_\_\_ The Association of State and Territorial Health Officials
- \_\_\_ The Council of Chief State School Officers
- \_\_\_ The Interstate Conference of Employment Security  
Agencies
- \_\_\_ The American Public Welfare Association

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Name

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Title

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Address

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City, State, and Zip Code

(\_\_\_\_) -----

Phone

*Return to: The American Public Welfare Association, 1125 Fifteenth Street, N W., Suite 300,  
Washington, D C 20005*

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## **THE AMERICAN PUBLIC WELFARE ASSOCIATION**

APWA is a not-for-profit, membership association that provides national leadership in the field of social services policy and administration. Its objectives include conducting policy analysis and research; acting as representatives of state and local human service agencies to the executive and legislative branches of the federal government; serving as a source of information on social service legislation and trends; and providing educational and training support to public welfare personnel.

## **CARNEGIE CORPORATION OF NEW YORK**

Carnegie Corporation of New York is a philanthropic foundation that was created by Andrew Carnegie in 1911 to promote the advancement and diffusion of knowledge and understanding among the people of the United States. Subsequently, its charter was amended to grant use of funds in certain other countries. The foundation has a long history of interest in the issue of adolescent pregnancy and since 1983 has committed over \$4 million to grants aimed at the prevention of adolescent pregnancy.

## **THE CHARLES STEWART MOTT FOUNDATION**

The Charles Stewart Mott Foundation was founded in 1926 for educational, charitable, and scientific purposes. Since 1935, the national grant-making foundation has provided support for community education in areas such as teenage pregnancy, family programs, community communication, senior family members, community policing, and community health.

## **THE JOHNSON FOUNDATION AT WINGSPREAD**

The Johnson Foundation, Inc., Racine, Wisconsin, is a privately operated foundation established in 1959 by the family-owned company S.C. Johnson & Son, Inc. (Johnson Wax). The foundation serves as a convening authority for conferences, which usually are held in cooperation with one or more other institutions or associations. The character of the foundation defines four broad categories for action: international understanding, educational excellence, improvement of the human environment, and intellectual and cultural growth.