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Northern Iowa, July 1, 1987-June 30, 1989.

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ABSTRACT

The collective bargaining agreement between the State of Iowa Board of Regents and the University of Northern Iowa Uni-United Faculty, an affiliate of the National Education Association, for the period July 1, 1987-June 30, 1989 is presented. Items covered in the agreement include: unit recognition; university facilities; faculty evaluation by students, department heads, deans/vice-presidents/provosts, evaluation procedures; administrative evaluation procedures; personnel files; staff reduction; procedures for faculty recall; temporary replacements; summer employment compensation and assignments; professional development leave; sick leave; jury leave; educational, conference, research, and bereavement leaves; travel and related expenses; retraining leave; salaries; promotions; part-time salaries; minimum salary guidelines; probationary appointment salaries; health and life insurance; grievance and arbitration procedures; appeal of denial of tenure, failure to promote, nonrenewal of probationary appointments, termination of term appointments, and termination of tenured faculty member; dues deduction; health and safety; and management rights. Appendices include a grievance form and authorization for payroll deduction form. (SW)



A MASTER AGREEMENT

BETWEEN

THE STATE OF IOWA BOARD OF REGENTS

AND

THE UNI-UNITED FACULTY

UNIVERSITY OF NORTHERN IOWA

July 1, 1987 -- June 30. 1989

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PREAMBLE

WHEREAS, the Board of Regents and the United Faculty have reached certain understandings which they desire to confirm in this Agreement, it is agreed as follows:



ARTICLE ONE

RECOGNITION

Section 1.0 Representation

The Iowa State Board of Regents hereby recognizes the UNI-United Faculty as the certified, exclusive and sole bargaining representative for those faculty members set forth in the PERB certification instrument (Cases 590 and 603) issued by the PERB on the third (3rd) day of December, 1976, as modified by the "Amendment of Bargaining Unit and Certification" (Case 1252) issued by the PERB on the 27th day of October, 1978, and as modified by the "Amendment of Certification" (Case 2125) issued by the PERB on the 9th day of February, 1983, and the PERB order NUNC PRO TUNC filed March 28, 1983.

Section 1.1 Definitions

Subdivision 1.11 Board

The term "Board" as used in the Agreement shall mean the Iowa State Board of Regents or its duly authorized representatives.

Subdivision 1.12 United Faculty

The term "United Faculty" as used in this Agreement shall mean the UNI-United Faculty or its duly authorized representatives.



ARTICLE ONE (cont'd)

Subdivision 1.13 Faculty

The terms "faculty" or "the faculty" or "faculty member(s)" shall always mean a member or the members (severally or collectively) of the bargaining unit.



ARTICLE TWO UNITED FACULTY RIGHTS

Section 2.0 University Facilities

United Faculty may use university facilities for meetings in accordance with procedu.es approved and administered by the Office or designee of the Vice President for Administration and Finance and contingent upon payment of direct costs.

Section 2.1 University Mail Service

United Faculty may distribute material through the university mail service and building mailboxes and use other facilities of the University Mail Center where such use does not, in the judgment of the Vice President for Administration and Finance or designee, interfere with the other operations of the Center.

Usual and customary fees will be charged for such services. The United Faculty agrees to assume full responsibility and any liability for the contents of any such mailings and shall hold the Board harmless regarding any complaints concerning such mailings.

Section 2.2 Report Materials

The Board shall furnish to United Faculty as soon as available the annual financial statement, adopted



ARTICLE TWO (cont'd)

budget, the HEGIS reports for all three Regents
universities, annual report entitled "Salaries of
Instruction" | Faculty" and regular cost of instruction
study. Other requested institutional public documents
will be provided at cost. Nothing herein shall require
the employer to research and assemble information.

Section 2.3 Board Meeting Minutes

The Board shall provide to United Faculty one complete copy of the official minutes of each Board meeting.

Section 2.4 Board Meeting Agenda

The Board shall provide to United Faculty one copy of the agenda, with University of Northern Iowa institutional docket exhibits, as available to the university, for Board meetings and an opportunity to copy other docket exhibits as soon as available on the campus.

Section 2.5 United Faculty Facilities

The Board shall provide for United Faculty office space and a telephone and computer connection. United Faculty shall be responsible for furnishing the office and for paying telephone and computer related charges.



ARTICLE TWO (cont'd)

Section 2.6 Other Services

United Faculty shall have access to use of printing, duplicating, data processing, addressing, and other services approved by the Office of the President for usual and customary charges. The United Faculty shall also have access to Manuscripts and Proposal Services in accordance with usage and charges as approved by the Vice President for Administration and Finance.

Section 2.7 Names and Salaries

The Board shall provide to United Faculty the names and current salaries of members of the bargaining unit on or about October 1 and March 1 of each year of the Agreement.



ARTICLE THREE

EVALUATION PROCEDURES

Section 3.0 Evaluation File

An evaluation file shall be maintained for each tenured, probationary, term, and full-time temporary faculty member. The file shall be located in the departmental office. The following materials shall be included in evaluation files:

Subdivision 3.01 Resumes

Current resumes and other materials relevant to the evaluation process as provided by each faculty member. Bulky materials may be located physically outside the file proper, provided a record of the material is included within the file.

Subdivision 3.02 Student Assessments

Reports of student assessments conducted by the department head, except for those conducted under Subdivision 3.26, Informational Assessments.

Subdivision 3. 3 Professional Assessment Committee Assessments

Reports of assessments conducted by the departmental Professional Assessment Committee.

Subdivision 3.04 Evaluation Reports

Reports of evaluations conducted by the department head, college dean, and Vice President and Provost.



Subdivision 3.05 Other Materials

Materials submitted by the department $h\ell$ d, college dean, graduate dean, or Vice President and Provost.

Subdivision 3.06 File Material Removal

A faculty member may request removal of any item in the file. If the department head and the dean agree, the item shall be removed from the evaluation file.

Subdivision 3.07 Response to File Material
Responses to materials in the evaluation file as
provided by the faculty member. Such responses
shall be attached to related materials and become
part of said file.

Section 3.1 Access to File

Access to and copying of materials in evaluation files shall be provided in the following manner:

Subdivision 3.11 Faculty Member Review

Each faculty member shall have the right to review the contents of his/her evaluation file during regular working hours, or at such other time as mutually agreed upon with the department head.

Subdivision 3.12 Profestional Assessment Committee

Review

When a faculty member is assessed by a departmental Professional Assessment Committee, members of the



committee shall have the right to review the contents of the faculty member's evaluation file. Reviews shall occur during regular working hours or at such other time as mutually agreed upon with the department head.

Subdivision 3.13 Review Procedure

All reviews of evaluation files shall take place in the presence of the dejartment head or his/her designee.

Subdivision 3.14 File Copies

A faculty member shall have the right to a copy, at his/her expense, of any material contained in his/her evaluation file.

Section 3.2 Student Assessments

The current student assessment instrument used by the Board or any other student assessment instrument agreed to by the Board and United Faculty shall be administered in accordance with procedures as follows:

Subdivision 3.21 Assessment Procedure

Student assessments shall be administered by the department head or his/her designee. Individual faculty members may assist and cooperate in the administration of the student assessment but a faculty member shall not be required to do so involuntarily. In no case



may the faculty member, when assisting in the administration of the student assessment, administer the instrument in his/her own class. The faculty member will leave the classroom when the instrument is administered to his/her class.

Subdivision 3.22 Probationary, Term and Temporary Faculty

Student assessments shall be administered for each probationary, term and full-time temporary faculty member each year.

Subdivision 3.23 Tenured Faculty

Tenured faculty members shall be assessed by students every fifth (5th) year, not counting years on leave or non-teaching assignments.

Subdivision 3.24 Scheduled Assessments

When a student assessment is conducted to fulfill the requirements under Subdivisions 3.22 and 3.23, it shall be administered in all sections of all classes.

Subdivision 3.25 Additional Assessments

Additional student assessments may be conducted as determined to be appropriate by the department head, as required by procedure, or as requested by the faculty member.



Subdivision 3.26 Informational Assessments

Faculty members may conduct additional assessments for informative purposes. The administration of such assessments shall be arranged by the faculty member. The university shall process such assessments but no record of the results shall be kept in the evaluation file or any other file maintained by the university. Only when the department head and the faculty member agree, prior to the conducting of a student assessment, that such assessment is for informational purposes, will the assessment be processed according to the provisions of this Subdivizion.

Subdivision 3.27 Assessment Report

A report of the results of student assessments of a faculty member shall be transmitted to the faculty member and, except for transmitted under Subdivision 3.26, entered in the resulty member's evaluation file.

Subdivision 3.28 Exclusions

The provisions of this Section do not apply to faculty whose assignments do not include collegiate level courses.

Section 3.3 Professional Assessment Committee

Each academic department shall have a professional assessment committee consisting of the tenured members



of the departmental faculty holding professorial rank.

Any PAC member who is a candidate for promotion shall be excluded from committee deliberation on his or her candidacy. The department head shall not be a member of the Professional Assessment Committee. However, after the Professional Assessment Committee has made its report, either the department head or the Professional Assessment Committee shall have the right to call a meeting of the department head and the Professional Assessment Committee to discuss the report.

Subdivision 3.31 Assessment Procedures

The committee shall develop written assessment procedures which are subject to the approval of the department head and the dean of the college. These procedures may be amended by the Professional Assessment Committee with the approval of the department head and the dean. The procedures may include delegation of responsibility for conducting assessments to a subcommittee, and shall provide for addition of members from outside the department whenever the membership falls below three (3).

Subdivision 3.32 Assessment

At the request of the department head or as required by official university policy, the committee shall provide



assessment of the teaching, research, and professional service of a faculty member.

Subdivision 3.33 Committee Report

A written report of the collective judgments of the committee, together with any concurring or minority reports, shall be transmitted to the faculty member, the department head and the dean, and shall be entered in the evaluation file on or before the fifth (5th) class day of the second (2nd) semester.

Section 3.4 Evaluation by Department Heads

Evaluation of faculty members shall be conducted by department heads as follows:

Subdivision 3.41 Evaluation f Probationary and Term Faculty

Each academic department head shall annually evaluate the teaching, research, and professional service of all faculty members on probationary status prior to making recommendations to continue probation, to grant tenure, or to terminate, and all faculty on term appointment.

Paragraph 3.411

A written report of the results of this evaluation shall be transmitted concurrently to the dean and the faculty member, and shall be placed in the evaluation



file together with any additional evidence used by the department head and not already in the file.

Paragraph 3.412

The evidence used in this evaluation shall include, but not be limited to, a report of the Professional Assessment Committee, the results of student assessment and all other materials in the evaluation file. Subdivision 3.42 Evaluation of Candidates for

Promotion

Each department head shall evaluate the teaching, research, and professional service of each faculty member who is in that year a candidate for promotion.

Paragraph 3.421

A candidate for promotion is a faculty member who has requested consideration for promotion or who has been proposed for consideration by the department head or the departmental Professional Assessment Committee.

Paragraph 3.422

A written report of the results of the evaluation shall be transmitted concurrently to the dean and the faculty member and shall be placed in the evaluation file together with any additional evidence utilized by the department head and not already in the file.



Paragraph 3.423

The evidence used in this evaluation shall include, but not be limited to, a report of the Professional Assessment Committee, the results of student assessments, and all other materials in the evaluation file.

Subdivision 3.43 Evaluation for Merit Increases

Each academic department head shall annually evaluate the teaching, research, and professional service of each tenured, probationary, and term faculty member for the purpose of merit salary increases.

Paragraph 3.431

A written report of the results of the evaluation shall be transmitted concurrently to the dean and the faculty member and shall be placed in the evaluation file.

Paragraph 3.432

The evidence used in this evaluation shall include, but not be limited to, material already contained in the evaluation file. Additional evidence used shall be identified and placed in the evaluation file.



Subdivision 3.44 Other Evaluations

Other evaluations of faculty members may be conducted at the discretion of the department head. Written reports of all such evaluations shall be transmitted concurrently to the faculty member and dean of the college and entered in the faculty member's evaluation file together with any additional evidence utilized by the department head and not already in the file.

Subdivision 3.45 Application

When a department head's evaluation for one purpose may also serve another of the purposes under Subdivisions 3.41, 3.42, 3.43, and 3.44, the evaluations and evaluation reports may be combined.

Section 3.5 Evaluation by Dean or Vice President and Provost

Evaluations of the teaching, reaearch, and professional service of faculty members may be conducted by the dean of the college or the Vice President and Provost.

Subdivision 3.51 Evaluation Report

A written report of this evaluation shall be transmitted concurrently to the faculty member, department



head, and dean of the college or Vice President and Provost, and entered in the faculty member's evaluation file.

Subdivision 3.52 Evaluation Evidence

The evidence used in this evaluation shall include, but not be limited to, material already contained in the evaluation file. Additional evidence used shall be identified and placed in the evaluation file.

Section 3.6 Principles, Standards and Procedures

Principles, Standards, and Procedures for faculty appointments, promotions and tenure shall be made available to the faculty member in writing no later than September 15 of each year except that when no changes have been made, provision of these materials to a faculty member in a previous year shall be understood to comply with this Section.

Section 3.7 Administrative Evaluation Procedures

Administrative evaluation procedures shall not be inconsistent with the provisions of this Article.

Such procedures shall be available to faculty members upon request to the department head.



ARTICLE FOUR

PERSONNEL FILES

Section 4.0 Right to Review

Each faculty member shall have the right to review the contents of his/her personnel file during regular working hours, or at such other time as mutually agreed on with the dean of the college. The review will take place in the presence of the dean of the college or his/her designee. Excluded from the review will be employment credentials which are not designated by their source as available to be reviewed by the candidate.

Section 4.1 Right to Respond

The faculty member shall have the right to respond to all materials contained in his/her file. Such responses shall be attached to the related report and become part of said file.

Section 4.2 Notice of Complaint

Any complaints directed toward a faculty member which are placed in his/her personnel file shall be called promptly to the faculty member's attention in writing and identified as being added to the file.



ARTICLE FOUR (cont'd)

Section 4.3 Right to Copies

The faculty member shall have the right to copies of the contents of the file at his/her expense.



ARTICLE FIVE

STAFF REDUCTION

Section 5.0 Attrition

When a staff reduction occurs, it shall be accomplished through attrition wherever possible.

Section 5.1 Notice

Prior to informing any faculty member of layoff, the Board shall notify the UNI-United Faculty of the possible layoff(s) and shall give the UNI-United Faculty reasonable time to consult with the Board.

Section 5.2 Definition

Definition of the term, "program area," for the purpose. of specific implementation of this Article, will be made, if possible, by agreement between the Board and United Faculty. Where such agreement is not reached in a reasonable time, the Board shall provide a reasonable definition of the term, "program area."

Section 5.3 Order of Reduction

In the event that a staff reduction occurs the Board shall lay off faculty members in accordance with the following standards.



Subdivision 5.31 Tenured Faculty

A faculty member with tenure shall not be laid off as long as a nontenured faculty member remains in the program area where the layoff occurs.

Subdivision 5.32 Probationary Faculty

Full-time probationary faculty members shall not be laid off as long as part-time and temp _ry faculty members remain in the program area where the layoff occurs. When this clause is used by the university the university shall provide the appropriate seniority list to implement this clause.

Subdivision 5.33 Criteria for Reduction--Nontenured

In determining which nontenured faculty member in the program area where the layoff occurs is to be laid off, the following criteria are to be used:

Paragraph 5.331

Total professional employment experience with the Board.

Paragraph 5.332

Total professional employment experience in other higher-education institutions.

Paragraph 5.333

Educational preparation, post-graduate training, and employment experience.



Paragraph 5.334

Relative skill, ability, and performance as determined through the evaluation procedure provided in this Agreement.

Paragraph 5.335

Affirmative action laws.

Paragraph 5.336

The program area in which the layoff occurs.

Subdivision 5.34 Tenured Faculty - Order of Layoff

Layoffs of tenured faculty members in a program area shall be made in inverse order of number of years of service on this faculty. When this clause is used by the university the university shall provide the appropriate seniority list to implement this clause.

Subdivision 5.35 Tenured Fa __ty Transfer

When a tenured faculty member is subject to layoff, he/she shall be eligible to transfer to any vacant position in the bargaining unit for which the faculty member possesses the necessary educational preparation

Section 5.4 Recall

and professional qualifications.

Faculty members laid off shall be eligible for recall at the same tenure and rank that had been accumulated at the time of layoff.



Subdivision 5.41 Probationary Faculty

Any probationary faculty member who has been laid off due to retrenchment shall be placed on a recall list for three (3) years and shall be recalled for positions in the bargaining unit for which the faculty member possesses the necessary educational preparation and professional qualifications.

Subdivision 5.42 Tenured Faculty

Any tenured faculty member shall be continued on the recall list indefinitely, upon request to be renewed annually after the third (3rd) year, and shall be recalled for positions in the bargaining unit for which the faculty member possesses the necessary educational preparation and professional qualifications.

Subdivision 5.43 Recall Order

Faculty members qualified under Subdivisions 5.31 and 5.32 shall be recalled in inverse order of layoff.

Subdivision 5.44 Hiring Restrictions

No new faculty member shall be hired for a teaching position in the same program area so long as the laid-off faculty member qualified under Subdivisions 5.31 and 5.32 retains recall rights.



Subdivision 5.45 Notification

The employer shall notify each employee laid off, pursuant to this Article, of vacant positions in the bargaining ruit as such vacancies occur. Notice shall be given by certified mail, return receipt requested. The UNI-United Faculty also shall be informed of vacancies.

Subdivision 5.46 Current Address

The Vice President and Provost shall be kept informed by the terminated employee of current addresses, telephone numbers, interest in recall, and areas in which the faculty member claims qualification.

Section 5.5 Vacancies

When a vacancy occurs within sixty-ten (60-10) days of the start of a semester, the faculty member may decline the recall while retaining all recall rights for the future.

Subdivision 5.51 Recall Notice

When accepting recall under this Section, the faculty member shall contact the Office of the Vice President and Provost for assignment within twelve (12) calendar days of the date the recall notice is delivered. Such notice shall be by certified mail, return receipt requested.



Subdivision 5.52 Failure to Report

Failure, after acceptance of recall under this Section, to report for work as specified in the assignment or within thirty (30) days of receipt of notice of recall, whichever is later, shall result in loss of recall rights.

Subdivision 5.53 Failure to Respond

Failure to respond to recall under this Section within twelve (12) calendar days of receipt thereof shall constitute a declining of the recall.

Section 5.6 Procedures for Recall

The procedures of this Section apply when notice of recall is sent to a faculty member at least sixty-one (61) days in a vance of the beginning of the semester in which the vacancy is to be filled.

Subdivision 5.61 Vacancy Notice

When a vacancy occurs, each eligible faculty member may be sent a vacancy notice, which shall include the number of faculty having higher priority for recall for that vacancy.

Subdivis on 5.62 Failure to Accept

A faculty member on a recall list who receives notice of recall and who does not accept the recall within



thirty (30) days of the receipt of the notice of the vacancy or twelve (12) days of the notice of recall, whichever is later, shall lose recall rights.

Subdivision 5.63 Failure to Report

A faculty member on recall list who accepts recall and who does not report for work on the first (1st) day of the specified semester shall lose recall rights.

Section 5.7 Temporary Replacements

When a vacancy occurs during or within ten (10) days of the start of a semester or summer term, the Board may employ a temporary instructor for the balance of that term.



ARTICLE SIX

SUMMER EMPLOYMENT

Section 6.0 Compensation

Summer compensation for full-time employment for teaching, research, professional service, or any combination thereof, for the eight- (8) week period shall be two-ninths (2/9) of the previous academic year budget salary, that is, one (1) month's salary for each of the two (2) months' full-time employment. The compensation for a part-time assignment will be the same proportion of the compensation for full-time employment as the part-time assignment bears to a full-time assignment for the eight- (8) week summer period.

Section 6.1 Assignment

Work assignments will be made by the employer. Parttime assignments during all or part of the aummer session period may be made.

Section 6.2 Notice of Appointment

Full-time and part-time summer appointments shall be made by memorandum of appointment before March 1 but may be earlier if budget schedules permit. Later appointments may be made, if agreed by the employee and employer, in the case of positions for which the availability of funds is not known until a later date.



ARTICLE SEVEN

LEAVES

Section 7.0 Professional Development Leave

Subdivision 7.01 Definition

A Professional Development Leave is a paid semester or academic year leave of absence awarded to a faculty member to undertake approved programs of study, research, or other professional activity.

Subdivision 7.02 Compensation

A Professional Development Leave is awarded for one semester at regular salary or for an academic year at fifty percent (50%) of regular salary.

Paragraph 7.021

Insurance and retirement benefits are maintained during the period of a Professional Development Leave.

Paragraph 7.022

The Board may place limits on compensation received for professional services performed during the period of a Professional Development Leave.

Subdivision 7.03 Eligibility

Paragraph 7.031

Tenured faculty members are eligible to apply for a Professional Development Leave.



ARTICLE SEVEN (cont'd)

Paragraph 7.032

A recipient of a Professional Development Leave is ineligible for a subsequent leave during the three (3) years following an award.

Subdivision 7.04 Service or Financial Obligation Paragraph 7.041

The recipient of a Professional Development Leave agrees of return to full-time employment for one academic year following the year of the award.

Paragraph 7.042

Failure to meet the conditions of Paragraph 7.041 obligates the faculty member to pay the university an amount equal to all salaries and benefits received during the period of the leave. If the faculty member returns for part of the requisite period the payback shall be adjusted pro rata.

Paragraph 7.043

Every faculty member while on Professional Development
Leave shall be considered to be in regular full-time
employment in the position from which the leave is
being taken during the period of said leave, for the
purpose of determining the faculty member's length of
service.



ARTICLE SEVEN (cont'd)

Subdivision 7.05 Procedure

Paragraph 7.051

A request for a Professional Development Leave must be submitted no later than November 15 preceding the academic year in which the proposed leave will be taken.

Paragraph 7.052

A recipient must follow the program proposed in the Professional Development Leave application unless a variance is approved by the Professional Development Leave Committee, subject to concurrence by the Vice President and Provost.

Paragraph 7.053

Evaluation of applications for Professional Development Leaves will be carried out by a faculty committee chaired by the Vice President and Provost or his/her designee without vote. Recommendations of the committee will be subject to approval by the President and the Board. Recommendations for awards shall be sent to United Faculty when they are sent to the President.

Subdivision 7.06 Availability

Any Professional Development Leave granted to untenured faculty pursuant to any special program of the Board



ARTICLE SEVEN (cont'd)

shall not operace to diminish the number of Professional Development Leaves made available to tenured faculty.

Section 7.1 Sick Leave

Subdivision 7.11 Definition

Sick leave is leave with regular pay granted for personal injury or illness (including pregnancy).

Subdivision_7.12 Record

The Board will maintain a record of accumulated sick leave for each member of the unit and each faculty member shall annually be informed of the amount accumulated.

Subdivision 7.13 Accrual

Paragraph 7.131

On the first (1st) day of each semester, nine (9) days will be added to the accumulated sick leave of each member of the unit holding a full-time appointment. Fractional credit, to the nearest day, will be credited to each member on a fractional appointment. If the faculty member's first (1st) working day is earlier than the regular first (1st) working day of the semester, the nine (9) days will be credited on such first working day.



Paragraph 7.132

The maximum accumulated sick leave credit shall be one hundred twenty (120) days. Sick leave shall not accrue during an unpaid leave of absence.

Subdivision 7.14 Deductions

A faculty member is on sick leave on any day on which he/she misses classes or other university obligations, or is absent from campus for half or more of a day due to injury, illness, or medical appointments. A faculty member's sick leave account will be charged a maximum of five (5) days in any given week.

Subdivision 7.15 Leave Request

Paragraph 7.151

A faculty member who proposes to take or takes sick leave must file an official Faculty Absence Request form in time sufficient to permit accommodation to his/her responsibilities whenever possible.

Paragraph 7.152

Prior to granting sick leave pay, the Board may require medical proof from an employee absent on sick leave for three (3) or more days. In any case, the Board may request medical proof if, in the Board's judgment, absences are excessive or of questionable validity.



Subdivision 7.16 Eligibility

Paragraph 7.161

Sick leave pay will not be made to a member of the faculty during an academic period in which the faculty member does not hold a paid appointment.

Paragraph 7.162

When a faculty member is on sick leave at the commencement of a new semester the sick leave accrual shall not take place unless and until the faculty member returns to regular duties.

Subdivision 7.17 Lay Off - Recall

When a faculty member is laid off any unused accumulated sick leave shall be restored provided that the faculty member is returned to active service by the university in accordance with Article Five (Staff Reduction).

Subdivision 7.18 Compensation

Compensation during sick leave will be equal to regular compensation less the amount the faculty member receives from disability benefits and/or Workers' Compensation.

Section 7.2 Sick Leave Payout

Subdivision 7.21 Cash Payment Option

Fffective July 1, 1981, upon retirement, a faculty



member shall receive cash payment for accumulated unused sick leave in accordance with Chapter 79.23 of the Code of Iowa (1979) as amended by Chapter 2.42 of the Iowa Acts (1979) as in effect as of February 27, 1981, payable during the pay period preceding the faculty member's retirement date.

Subdivision 7.22 Premium Payment Option

Effective July 1, 1981, if a faculty member so chooses, payment will be made for monthly premiums for health or life insurance or both in lieu of cash payment in accordance with Chapter 79.23 of the Code of Iowa (1979) as amended by Chapter 2.42 of the Iowa Acts (1979) as in effect as of February 27, 1981, so that the coverage provided is continuous.

Section 7.3 Jury Leave

Subdivision 7.31 Continued Earnings

A faculty member who is called for jury service shall be permitted to be absent from his/her duties without loss of pay and without charge against any leave.

Subdivision 7.32 Jury Service Pay

Pay received for jury service shall be reported and remitted to the employer, less any travel or personal expenses paid for the jury service.



Subdivision 7.33 Absence Request

To receive pay under this Section, the faculty member must complete an official Faculty Absence Request form and may be required to furnish satisfactory evidence that such service was performed on the days for which payment is claimed.

Subdivision 7.34 Return

A faculty member not required to perform jury duty all day shall return to work.

Section 7.4 Educational, Conference, Research, and Bereavement Leaves

Subdivision 7.41 Short-term Leaves

Paragraph 7.411

The university may grant paid, short-term leaves for faculty members to be absent from campus duties for educational and research purposes, conferences, and other professional activities. Short-term leaves are normally for periods of a week or less, though they may be longer at the discretion of the university.

Paragraph 7.412

The university may grant short-term paid bereavement leaves.



Paragraph 7.413

Leaves for purposes of consulting or for professional activities, for which remuneration is received, may average no more than one (1) day per week during an academic term.

Subdivision 7.42 Long-term Leaves

The university may grant aid or unpaid leaves of up to one (1) calendar year to arry out research and/or educational activities supported under grants, contracts, fellowships, or university research awards. The university, at its discretion, may renew such a leave.

Subdivision 7.43 Summer Research Fellowships Paragraph 7.431

For the 1987-88 appointment year the Board agrees to allocate no less than the sum of sixty-eight thousand four hundred dollars (\$68,400) is stipends for summer research fellowships. For the 1988-89 appointment year the Board agrees to allocate no less than the sum of seventy-nine thousand eight hundred dollars (\$79,800) as stipends for summer research fellowships.

Paragraph 7.432

Summer research fellowships shall be either full-time (eight weeks) or half-time (four weeks). Full-time



summer research fellowships shall carry a stipend of at least three thousand six hundred dollars (\$3,600) for the 1987-88 appointment year and the sum of three thousand eight hundred dollars (\$3,800) for the 1988-89 appointment year. The stipend for fellowships of a shorter duration shall be prorated.

Subdivision 1.44 Military Leave

Paragraph 7.441

Military leave is granted in accord with Section 29A.28 of the Code of Iowa.

Paragraph 7.442

Military leave shall be without pay except as otherwise provided by the laws of the state of Iowa.

Subdivision 7.45 Public Office Leave

Faculty members elected or appointed to a full-time public office shall be granted an unpaid leave of absence for a maximum of four (4) years.

Subdivision 7.46 Terminal Degree Leave

Any tenured faculty member who lacks a terminal degree or equi alent in his or her current area of teaching and research specialization may be granted, upon request, a year's leave without pay for the purpose of working



toward that degree. Such leave of absence may be renewable for a second (2nd) year, if necessary, for the completion of the degree.

Subdivision 7.47 Professional or Personal Leaves

Faculty members may be granted paid or unpaid leaves

of absence for professional or personal reasons with

the consent of the Board.

Section 7.5 Absence Request Form

Subdivision 7.51 Approval

All absences covered under this Article require the approvals set forth on an official Faculty Absence Request form which must be completed in its entirety, except in emergencies, unusual circumstances, or as otherwise provided in this Article, at least five (5) class days prior to the absence.

Subdivision 7.52 Reimbursements

Reimbursement of expenses under this Article is contingent upon the timely filing of an Absence Request form and approval of expenses.

Section 7.6 Travel and Related Expenses

During the 1987-88 year the Board agrees to allocate no less than the sum of one hundred seventy-five thousand dollars (\$175,000) for faculty travel. During the



1988-89 year the Board agrees to allocate no less than the sum of one hundred ninety thousand dollars (\$190,000) for faculty travel.

Section 7.7 Fringe Benefits During Leaves

Any faculty member on paid leave shall receive regular fringe benefits. Any faculty member on unpaid leave shall have the option of making contributions sufficient to maintain full and continuous coverage on any or all fringe benefits during the time of the leave, subject to regulations set by the carrier.

Section 7.8 Retraining Leave

A retraining leave is a one- (1) year leave without compensation which shall be gratted, upon request, to a faculty member who has received notice of layoff, to assist the faculty member to undertake a program of study to enable the faculty member to qualify for recall rights pursuant to Article Five (Staff Reduction) to this Agreement.

ARTICLE EIGHT

SALARIES

Section 8.0 1987-88 Salaries

Effective with the 1987-88 appointment year, each full-time member of the bargaining unit (including anyone on phased retirement) who was employed on April 30, 1987, as a full-time member of the bargaining unit:

Subdivision 8.01 Percentage Increase

Shall receive a two point four zero seven five percent (2.4075%) salary increase, to be added to his/her base salary for the appointment year 1986-87;

Subdivision 8.02 Incremental Increase

Shall receive a two hundred twelve dollar (\$212) incremental raise to be added to his/her base salary for the appointment year 1986-87, prior to any promotional increase or increase provided by Subdivision 8.04.

Effective with the 1987-88 appointment year, the fulltime faculty members of the bargaining unit who were
employed on April 30, 1987, as full-time members of
the bargaining unit shall receive an average increase
of three hundred eighty-five dollars (\$385) per full-time
faculty member, which money the Board may use, at its



discretion, for individual salary adjustments (including merit increases, adjustments for market conditions and promotions), the distribution of which shall not be subject to the grievance procedure. The United Faculty shall be provided, as soon as reasonably practicable, a list of the recipients and amounts of individual adjustment awards.

Subdivision 8.04 Minimum Salaries by Rank

For the 1987-88 appointment year all full-time members of the bargaining unit shall receive at least the amount listed on Appendix A for O years in his/her rank.

Section 8.1 1968-89 Salaries

Effective with the 1988-89 appointment year, each full-time member of the bargaining unit (including anyone on phased refirement) who was employed on April 30, 1988, as a full-time member of the bargaining unit:

Subdivision 8.11 Percentage Increase

Shall receive a three point two one percent (3.21%) salary increase to be added to his/her base salary for the appointment year 1987-88.



Subdivision 8.12 Incremental Increase

what receive a three hundred twelve dollar (\$312) incremental raise to be added to his/her base salary for the appointment year 1987-88 prior to any promotional increase or increase provided by Subdivision 8.14. Subdivision 8.13 Individual Adjustment Increase Effective with the 1988-89 appointment year, the fulltime faculty members of the bargaining unit who here employed on April 30, 1988, as full-time members of the bargaining unit shall receive an average increase of five hundred sixty-seven dollars (\$567) per full-time faculty member which money the Board may use, at its discretion, for individual salary adjustments (including merit increases, adjustments for market conditions, and promotions), the distribution of which shall not be subject to the grievance procedure. The United Faculty shall be provided, as soon as reasonably practicable, a list of the recipients and amounts of individual adjustment awards.

Subdivision 8.14 Minimum Salaries By Rank

For the 1988-89 appointment year all full-time members of the bargaining unit shall receive at least the amount listed on Appendix B for O years in his/her rank.



Section 8.2 Promotions

Subdivision 8.21 1987-89 Promotion Increases

For the 1987-89 appointment years every faculty member promoted in rank shall receive at least seven hundred twenty-five dollars (\$725) to assistant professor; one thousand one hundred dollars (\$1,100) to associate professor; and one thousand four hundred fifty dollars (\$1,450) to professor; in addition to a percentage increase and an incremental increase.

Section 8.3 Part-time Salaries

Part-time faculty shall be paid at a rate no less than six hundred seventy-five dollars (\$675) per credit hour for the 1987-88 appointment year and at a rate of no less than seven hundred dollars (\$700) per credit hour for the 1988-89 appointment year.

Section 8.4 Minimum Salary Guidelines

Subdivision 8.41 Appendices A and B

The parties agree to Minimum Salary Guidelines as set forth in Appendices A and B as modified by any agreed-upon change in the starting salary and proportional changes in the other components. These guidelines shall be minimum salaries.



Paragraph 8.411

The Board agrees to expend \$25,000 on the Minimum Salary Guidelines for 1987-88 following the distribution of the percentage, incremental, and individual adjustment increases for 1987-88. The figures so calculated shall determine Appendix A.

Paragraph 8.412

The Poard agrees to expend \$40,000 on the Minimum Salary Guidelines for 1988-89 following the distribution of the percentage, incremental, and individual adjustment increases for 1988-89. The figures so calculated shall determine Appendix B.

Subdivision 8.42 Applicable Years by Rank

The maximum number of years applicable under this

Section shall be ten (19) years for instructor; fifteen

(15) years for assistant professor; twenty (20) years

for associate professor; and twenty-five (25) years for

pr fessor.

Section 8.5 Probationary Appointment Salaries

Notwithstanding any other provisions of this Article, salaries for initial probationar, appointments shall be set without regard to salaries for previous temporary appointments.



Section 8.6 Salary Fund Transfer

Notwithstanding any other inconsistent provision.

nothing in this Article shall require or permit the transfer or the use for individual salary adjustments of restricted funds or other funds not included in the general operating fund.

Section 8.7 Salary Payments

Faculty members on regular academic year appointment shall be paid, at the option of the faculty member, in ten (10) or twelve (12) equal installments at the end of each month beginning in August. A faculty member shall be paid at the previously designated option unless the faculty member notifies the university in writing of a change prior to July 15 preceding the academic year.

ARTICLE NINE

INSURANCE

Section 9.0 Description of Benefits

Description of benefits provided herein are intended to be informational only and the language of the insurance contracts established from time to time by the Board shall govern all claims.

Section 9.1 Group Life Insurance

Subdivision 9.11 Life Insurance

The Board will provide for all eligible unit members life insurance in an amount which is twice the unit member's budgeted salary to a maximum of \$124,000, when rounded to the nearest thousand dollars. The life insurance coverage shall reduce five per cent each year on the July 1 coinciding with or next following the attainment of each additional year of age commencing with age sixty-one (61). Changes in the amount of life insurance resulting from a change in annual budgeted salary shall become effective on the date of such change provided the faculty member is actively serving on such date; otherwise the change shall occur on the date of return to active service.



Subdivision 9.12 Accidental Death and Dismemberment
The Bo will provide for all eligible unit members
accidental death and dismemberment insurance which
will provide for payment upon the accidental death of
the eligible unit member an additional amount equal
to the life insurance benefit in Subdivision 9.11.
In the case of dismemberment, benefit shall be as
provided in the insurance policy.

Subdivision 9.13 Cost of Insurance

The cost of the insurance shall be paid by the Board.

Subdivison 9.14 Eligibility

Eligible unit members as used in this Section are those who hold a term, probationary, or tenure appointment involving service of half-time or greater for a period of at least nine (9) months (an academic year).

Section 9.2 Long-term Disability

Subdivision 9.21

Eligible unit members following one year of service will have provided to them disability income protection which provides monthly benefits payable for twelve (12) months a year after ninety (90) working days of total disability or the exhaustion of all accrued sick leave, whichever occurs later. If totally disabled, the eligible unit member's monthly income shall be calculated as follows:



After one year of employment - 14% of annual budgeted salary divided by 12.

After two years of employment - 28% of annual budgeted salary divided by 12.

After three years of employment - 42% of annual budgeted salary divided by 12.

After four years of employment - 56% of annual budgeted salary divided by 12.

After five years of employment - 70% cf annual budgeted salary divided by 12.

The monthly income so determined shall be reduced by any payments for that month for paid sick leave, vacation leave (where eligible), Workers' Compensation benefits, or payments for which the employee or any of his/her dependents are eligible under the Federal Social Security Act because of the unit member's disability; provided, however, that the Social Security benefit reduction shall not be affected by cost of living increases in said Social Security payments. Under no conditions may the unit member's monthly income which accrues under the disability income protection provided by the Board, Social Security, paid sick leave, vacation leave, and Workers' Compensation benefits exceed three thousand one hundred fifty dollars (\$3,150), except FICA cost of living increases shall not be included in the Social Security component.



Under this program, TIAA-CREF premiums are continued in force for as long as the disability income is approved. The Board agrees to continue to pay for the health and dental insurance as provided in Sections 9.3 and 9.4 of this Article, not to exceed five (5) years from the date of disability. Monthly income payments shall continue during total disability to the June 30 coinciding with or following the attainment of age sixty-five (65) if the said disability began prior to age sixty (60). If disability occurs at age sixty (60) or later, the monthly income payments shall cease after sixty (60) months or on the June 30 following attainment of age seventy (70), whichever comes earlier.

Subdivision 9.22 Cost of Insurance

The cost of the insurance shall be paid by the Board.

Subdivision 9.23 Eligibility

Eligible unit members, as used in this Section, are those who hold a term, probationary, or tenure appointment involving service of half-time or greater for a period of at least nine (9) months (an academic year).

Section 9.3 Health Insurance

The Board agrees during the term of this Agreement to provide group health insurance benefits to engible bargaining unit members in accordance with the following provisions.



Effective July 1, 1987, the Board shall contribute toward the premium of eligible bargaining unit members the full cost of premiums for faculty members having individual coverage and except as an increase is required by Subdivision 9.34, and of one hundred thirty dollars (\$130) per month for faculty members having dependent coverage. The Board shall not be obligated to pay more than the full cost of the monthly premium for faculty having dependent coverage provided by this Agreement. Subdivision 9.32 Eligability

Eligible unit members, as used in this Section, are those who hold a temporary, term, probationary, or tenure appointment involving service of half time or greater for a period of at reast nine (9) months (an academic year). In the event a temporary faculty member initially appointed for a single semester is continued beyond the original appointment for an additional semester, s), such faculty member shall be eligible for health insurance contributions effective at the commencement of the second semester to continue as long as the temporary faculty member is continuously employed.

Subdivision 9.33 Change in Coverage

The parties agree that there will be no substantial change in the current health insurance coverage during the term of this Agreement except by agreement of the parties. Chiropractic coverage shall be added July, 1987.

Subdivision 9.34 Maximum Employee Contribution

During the term of this Agreement the employee's contribution toward dependent health insurance coverage shall not exceed forty-seven dollars and forty cents (\$47.40) per month.

Section 9.4 Dental Insurance

The Board agrees to provide group dental insurance benefits to eligible unit members in accordance with the following provisions:

Effective July 1, 1987, the Board shall contribute toward the premium of eligible bargaining unit members the full cost of premiums for faculty members having individual coverage and the sum of nine dollars and fifteen cents (\$9.15) per month for taculty members having dependent coverage.

Subdivision 9.42 Eligibility

Eligible unit members as used in this Section are those who hold a temporary, term, probationary, or tenure appointment involving service of half time or greater for a period of at least nine (9) months (an academic year). In the event a temporary faculty member initially appointed for a single semester is continued beyond the original appointment for an additional semester(s) such faculty member shall be eligible for dental insurance contributions effective at the commencement of the second semester to continue as long as the temporary faculty member is continuously employed.

Subdivision 9.43 Change in Coverage

The parties agree hat there will be no substantial change in the current dental insurance coverage during the term of this Agreement except by agreement of the parties.



ARTICLE TEN

GRIEVANCE PROCEDURE

Section 10.0 Definitions

Subdivision 10.01 Grievance

A "grievance" is an allegation by a faculty member that there has been a violation, misinterpretation, or misapplication of any provision of this Master Agreement, except for matters subject to appeal under Article Eleven (Appeal), which sha'l be resolved under the precedures of that Article. The United Faculty may file a grievance on organizational rights specified in this Agreement and may waive the first two (2) levels under Section 10.3.

Subdivision 10.02 Aggrieved Person

An "aggrieved person" is the person or the United Faculty making the complaint.

Subdivision 10.03 Party in Interest

A "party in interest" is the person or persons making the complaint and any person, including the United Faculty or the Board, or their representative, who might be required to take action or against whom action might be taken in order to resolve the complaint.



Section 10.1 Purpose

Subdivision 10.11 Lowest Level

The purpose of this procedure is to secure, at the lowest possible level, equitable solutions to grievances.

Subdivision 10.12 Informal and Confidential

Both parties agree that these proceedings will be kept as informal and confidential as may be appropriate at any level of the procedure.

Section 10.2 General Procedures

Sublivision 10.21 Time Limits

The failure of an aggrieved person to act on any grievance within the prescribed time limits wi act as a bar to any further appeal. An administrator's failure to give a decision within the time limits shall permit the grievant to proceed to the next step.

Time limits may be extended by mutual agreement.

Subdivision 10.22 Processing

The investigation, handling or processing of any grievance by the grieving person or the United Faculty shall be conducted so as not to interfere with specifically assigned duties. Any departure from this provision shall be by mutual agreement.



Subdivision 10.23 Election of Forum

If the grievant files any claim or complaint in any forum other than under the grievance procedure of this Master Agreement, then, while such claim is pending or after it has been adjudicated, the Board shall not be required to process the same or a substantially equivalent claim through this grievance procedure.

Subdivision 10.24 Filing of Initial Grievance

A faculty member who alleges that contract provisions have been violated shall initially seek to resolve the problem by informal means through administrative channels. This procedure must be initiated within thirty (30) days following the time at which the aggrieved party could reasonably have been aware of the occurrence of the grievance. However, under no circumstances shall a grievance be considered timely after twelve (12) calendar months from the date of occurrence.

Subdivision 10,25 Written Grievance

A formal grievance must be submitted in writing and shall contain a concise statement of the facts surrounding the grievance. The statement must specify the specific Article or provision allegedly violated, and relief requested. The grievance shall be filed

on the form approved by the parties, which shall be obtained from the United Faculty (Appendix C).

Subdivision 10.26 Filing Limitation

A formal grievance will be processed only if filed within forty-five (45) days following the time at which the aggrieved party could reasonably have been aware of the occurrence of the grievance. However, under no circumstances shall a grievance be considered timely after twelve (12) calendar months from the date of occurrence. The grievance form shall contain an endorsement indicating the United Faculty's receipt of a copy of the complaint.

Subdivision 10.27 Days Defined

In all instances in which "days" is specified in this Article the term refers to class days. Saturdays, Sundays, holidays, and days when classes are not in session are not counted. Class days during summer session will be counted for faculty on summer appointment (teaching and research) for the whole eight (8) weeks regardless of period of appointment of faculty member. By mutual agreement between United Faculty and the Board class days may not be counted for faculty on summer appointment. Class days for faculty not on summer appointment will not be counted except



by mutual agreement between United Faculty and the Board. When counting days, the day the grievance is received at any point in the procedure shall be considered "day one."

Section 10.3 Formal Levels

Subdimision 10.31 Level One

The grievance form shall be filed with the grievant's department head who shall respond within fourteen (14) days, indicating his/her disposition of the case. The department head shall distribute copies as indicated or the approved grievance form.

Subdivision 10.32 Level Two

The aggrieved person may, within arteen (14) days of the receipt of the disposition of the case at Level One, appeal to the appropriate dean, in writing, with the endorsement of United Faculty. The dean shall meet with the parties and United Faculty, and, within fourteen (14) days of receipt of the appeal, indicate his/her response in writing, with a copy to United Faculty.

Subć vision 10.33 Level Three

The aggrieved person may, within fourteen (14) days of the receipt of the decision at Level Two, appeal to the President or his/her designee, with the endorsement



of United Faculty. The President or designee shall, within fourteen (14) days of receipt, indicate his/her response in writing, with a copy to United Faculty.

Section 10.4 Arbitration (Level Four)

Subdivision 10.41 Notice of Arbitration

The United Faculty may submit a grievance to arbitration with the consent of the grievant and with notice to the President and copy to the Board Office, provided written notice of intent to arbitrate is delivered to the Office of the President within twenty-one (21) days of receipt of the President's response at Level Three.

Subdivision 10.42 Selection Procedure

Unless an alternative procedure has been agreed to promptly by the Board and United Faculty, a joint written request for a list of arbitrators shall be made to the American Arbitration Association, within fourteen (14) days after the receipt of notice of intent to arbitrate, for a list of five (5) arbitrators, all of whom are currently employed by a college or university, yet are not current or former employees of the Board. The parties shall determine by lot within fourteen (14) days of receipt of the list which party shall have the right to remove the first name from the list. The parties shall alternately strike



names from the list until only one (1) remains. The person whose name remains shall be the arbitrator.

Subdivision 10.43 Herring and Decision

The arbitrator so selected shall confer with the President or designee and the United Faculty and hold hearings promptly and shall issue his/her decision not later than thirty (30) class days from the date of the close of the hearings or, if written briefs have not been waived, then from the date the final statements and proofs on the issues are submitted to him/her. The arbitrator's decision shall be in writing and shall set forth his/her findings of fact, reasoning and conclusions on the issues submitted. The arbitrator shall have no power to alter, add, or detract from the specific provisions of the Agreement. The decision of the arbitrator shall be submitted to the President and the United Faculty and shall be final and binding on the parties.

Subdivision 10.44 Costs

The costs for the services of the arbitrator, including per diem expenses, if any, and actual and necessary travel and subsistence expenses shall be borne equally by the Board and the United Faculty. Any other expenses incurred shall be paid by the party incurring the same.



either.

Subdivision 10.51 Employee and United Faculty

Any aggrieved person may be represented at all stages of the grievance procedure prior to Level Three by himself/herself, or at United Faculty's option, by a representative selected or approved by the United Faculty. The United Faculty shall nave the right to be present at all levels as a party of interest.

Subdivision 10.52 Separate Grievance File

All official documents, communications, and records dealing with the processing of a grievance shall be filed in a separate grievance file. The grievance file shall be accessible during business hours to

Subdivision 10.53 Arbitration Hearings

All hearings before the arbitrator under this procedure shall be open except if the parties mutually agree that the proceedings should be closed, or the arbitrator orders the proceedings closed for car 2.

the grievant and United Faculty upon the request of



ARTICLE ELEVEN

APPEAL OF DENIAL OF TENURE, FAILURE TO PROMOTE,
NONRENEWAL OF PROBATIONARY APPOINTMENTS,
TERMINATION OF TERM APPOINTMENTS BEFORE THE END OF APPOINTMENT,
AND RECOMMENDATIONS TO TERMINATE A TENURED FACULTY MEMBER

Section 11.0 Scope

The procedures of this Article will be available as the exclusive institutional remedy for a faculty member who receives an unfavorable decision by the Vice President and Provost:

Subdivision 11.01 On Tenure

Where the first regularly scheduled decision on tenure has been not to award tenure, or where the decision will result in termination.

Subdivision 11.02 On Promotion

Where the arbitration procedures of this Article had not been used by the faculty member during the preceding four (4) years with respect to promotion at the same rank, or where the grounds on which a previous promotion grievance was denied have been materially altered.

Subdivision 11.03 On Nonrenewal

Where the faculty member has been on the probationary track.

Subdivision 11.04 On Termination of a Term Appointment

It is agreed by the parties that the hearing for a faculty member on a term appointment is available only



when the termination of the faculty member is to occur before the end of the term of the appointment.

Subdivision 11.05 On Termination of a Tenured Faculty Member

A tenured faculty member who receives a decision on termination by the President may elect to seek a review of the President's decision by commencing the review at the step provided in Section 11.4 within twenty-one (21) days of the receipt of such decision.

Section 11.1 Availability of Review

While decisions to promote, to award tenure, or to reappoint a faculty member on probationary or term appointment are the responsibility of academic officers, and while no opportunity for hearing is routinely provided in connection with a failure to promote, to reappoint, or to grant tenure, a hearing, as provided in this Article, shall be available in such cases where there is an allegation that the action was based on one or more of the grounds for complaint in Section 11.2.

Section 11.2 Grounds for Complaint

It shall be grounds for complaint if a decision to deny tenure, so fail to reappoint, to fail to promote, or to terminate a tenured faculty member, is:



Subdivision 11.21 Discrimination

Based on the faculty member's age, national origin, race, religion, creed, or sex;

Subdivision 11.22 Academic Freedom

For reasons which violate the faculty member's academic freedom;

Subdivision 11.23 Established Procedures

Made by the administration in a manner which substantially fails to comport with established university procedures on tenure, promotion, or termination as defined in Section 11.0 except where subject to the provisions of Article Ten (Grievance Procedure);

Subdivision 11.24 Reasons and Facts

Made for reasons which are clearly inappropriate as a basis for decision or clearly without basis in fact; or Subdivision 11.25 Expectations

Made despite the faculty member's reasonable expectations based on representations in writing made to him or her by authorized university administrators that the faculty member would be reappointed, granted tenure or promoted.

Section 11.3 Appeal Conference

A faculty member who desires review of decisions defined under Section 11.0 shall submit a notice of appeal to the Office of the Vice President and Provost within



twenty-one (21) days of receiving notification of the negative vice presidential decision. Unless mutually agreed otherwise by the "oard and United F culty March 1 shall be considered day one when counting days for s bmitting the Notice of Appeal. notice of appeal shall include the appropriate grounds for complaint as defined in Section 11.2, and, in reasonable detail, the alleged facts which support those grounds for complaint (see Appendix D). Within twenty-one (21) days of the notice of appeal, a conference shall be held between the affected faculty member and the Vice President and Provost, or his/her designee. At the conference, the affected faculty member shall have the opportunity to present written evidence and to make oral arguments in behalf of his/her position. Five (5) days in advance of the conference, the Vice President and Provost, or his/er designee, shall provide a written statement of the reasons for the negative persoanel decision. Invited to the conference will be the dean of the college, head of the department, a member of the department faculty chosen by it, and a representative of the United Faculty. Within twenty-one (21) days of the conference, the Vice President and Provost, or F s/her designee, will



indicate his/her disposition f the appeal, in writing, and shall furnish a copy thereof to the affected faculty member and all invited parties.

Section 11.4 Arbitration

Subdivision 11.41 Nature of Appeal and Time Limits

If the affected member is not satisfied with the disposition of the appeal, or if no disposition is issued within twenty-one (21) days of the conference, he/she may file an "intent to appeal to the arbitrator."

Such intent to appeal shall be filed with the Office of the President within twenty-one (21) days of receipt of the Vice President and Provost's disposition of appeal. An intent to appeal may be filed only if it contains an endorsement by the United Faculty (Appendix E).

Subdivision 11.42 Selection of Arbitrator

Except where the Board and United Faculty agree to an alternative selection procedure, a joint written request for a list of arbitrators shall be made to the American Arbitration Association; such list is to contain five (5) potential arbitrators all of whom are currently employed in a four-year college or university, yet are not current or former employees of the Board. The parties shall determine by lot,

within fourteen (14) days of receipt, which party shall have the right to remove the first name from the list. The parties shall alternately strike names from the list until only one (1) remains. The person whose name regains shall be the arbitrator.

Subdivision 11.43 Hearing Proceedings

The arbitrator so selected shall confer with the affected faculty member and the Office of the President and hold a hearing promptly. The hearing shall be open except by agreement between the Board and the faculty member. The faculty member shall present evidence first and shall have the burden of proving that the Board's action was improper under the provisions of Section 11.2, except as provided hereinafter in this Subdivision. The arbitrator shall issue a report not later than thirty (30) days from the date of the close of the hearing. Such report shall be in writing and shall set forth his/her findings of fact, reasoning and conclusions on the issues submitted.

Subdivision 11.44 Standard of Review

The standard of review to be applied by the arbitrator shall be whether the affected faculty member has proven by clear and convincing evidence that the Vice President and Provost's decision was in violation of Section 11.2 of this Article.



Section 11.5 Dismissal of Tenured Faculty

Notwithstanding any other provision of this Article, in the case of dismissal of a tenured faculty member the university shall have the burden of proving just cause for the dismissal by a preponderance of the evidence and in such case the decision of the arbiticator shall be final and binding.

Section 11.6 Disposition of the Arbitrator's Report Subdivision 11.61 President's Review

The report of the arbitrator, the Vice President and Provost's disposition of the appeal, and the record made in the case, shall be forwarded to the President for review. After reviewing the record, the report, and the Vice President and Provost's disposition, the President will determine what administrative response, if any, shall be taken. In making such decision, the President will give great weight to the report of the arbitrator. There will be no oral argument before the President, but either party may submit a brief in support of the farty's position. Such brief shall be submitted within fourteen (14) days of the receipt of the arbitrator's report by the parties. The decision of the President shall be issued within sixty (60) days following receipt of such briefs.

ARTICLE FLEVEN (at'd)

Subdivision 11.62 Acceptance by President

If the President accepts the recommendation of the arbitrator, he/she shall make appropriate recommendations, when necessary, to the Board to implement the decision and the case shall be deemed closed.

Subdivision 11.63 Rejection by President

If the President rejects the recommendation of the arbitrator, the President shall do so in writing, giving reasons for going against the report. The faculty member may then request and shall receive a review by the Board.

Subdivision 11.64 Appeal to the Board

Appeals for review of a presidential rejection of an arbitrator's recommendation by the Board shall be filed within twenty-one (21) days of the receipt of such decision. Upon request by a faculty member for a review of a presidential decision, the Board shall confer with the parties and promptly set a date for consideration of the appeal. The Board shall consider the appeal and shall issue a decision in writing which shall be transmitted to the affected faculty member and the President. Such decision shall exhaust administrative remedies provided in this Article.



ARTICLE ELEVEN (cont'd)

Section 11.7 Other Provisions

Subdivision 11.71 Representation

A faculty member utilizing this procedure may be represented at all stages by a representative of the United Faculty.

Subdivision 11.72 Application of Time Limits

The failure of an employee or United Faculty to act on an appeal under this Article within the prescribed time limits will act as a bar to any further appeal under this Article. An administrator's failure to give a decision within the time limits under this Article shall permit the appeal to proceed to the next step. The time limits may be extended by mutual agreement.

Subdivision 11.73 Costs

The costs for the services of the arbitrator will be borne equally by the Board and the United Faculty.

Subdivision 11.74 Election of Forum

If a faculty member files any claim or complaint in any forum other than under this Article, then, while the complaint is pending or if it has been adjudicated, the Board shall not be required to process the same or a substantially equivalent claim through the procedures of this Article.



ARTICLE ELEVEN (cont'd)

Subdivision 11.75 Retirement Exclusion

Enforcement of the Board's mandatory retirement regulation shall not be deemed a violation of this Article.

Subdivision 11.76 Days Defined

In all instances in which "days" is specified in this Article the term refers to class days. Saturdays, Sundays, holidays, and days when classes are not in session are not counted. Class days during summer session will be counted for faculty on summer appointment (teaching or research) for the whole eight (8) weeks regardless of period of appointment of faculty member. By mutual agreement between United Faculty and the Board class days may not be counted for faculty on summer appointment. Class days for faculty not on summer appointment will not be counted except by mutual agreement between United Faculty and the Board. When counting days, the day the grievance is received at any point in the procedure shall be considered "day one".

Subdivision 11.77 Arbitration Hearings

All hearings before the arbitrator under this procedure shall be open except if the parties mutually agree that the proceedings shall be closed, or the arbitrator orders the proceedings closed for cause.



ARTICLE TWELVE

DEDUCTIONS

Section 12.0 United Faculty Deductions

Subdivision 12.01 Authorization Form

The United ? culty shall provide Personnel Services with a signed authorization, on a form approved by United Faculty and the Poard, from each member for whom deductions are to be made, setting forth the amount to be deducted. The authorization forms shall be submitted fifteen (15) days prior to the university's monthly payroll date on which the deductions are to commence. The authorization may be terminated as provided by law (Appendix F).

Subdivision 12.02 Deduction and Transmittal

Pursuant to a deduction authorization, the Board shall deduct the amount specified on the deduction authorization form from the salary check of the employee each month for ten (10) months, beginning in August and ending in May of each year. The Board will transmit to the United Faculty the total deduction of dues within ten (10) days after each pay period. Employees who begin dues deduction after August shall have the

ARTICLE TWELVE (cont'd)

amount specified on the deduction authorization form $\label{eq:deducted} \mbox{deducted in the remaining months of employment through } \mbox{May.}$

Subdivision 12.03 Hold Harmless

The United Faculty agrees to indemnify and hold harmless the Board, each individual Board member, and all
administrators against any and all claims, costs,
suits, or other forms of liability and all court
costs arising out of the application of the provisions
in the Agreement between the parties for dues deduction
except that nothing in this Section shall absolve the
Board from its obligation to transmit to United Faculty,
in accordance with this Article, all monies collected
by the Board for United Faculty pursuant to this
Article.

Section 12.1 Other Deductions

Upon appropriate written authorization from the employee, the Board shall deduct from the salary of any employee and make appropriate remittance for approved annuities, the UNI credit union, university health insurance, the Cedar "alley United Way, and other plans, programs, and agencies approved by both the Board and United Faculty.



ARTICLE THIRTEEN HEALTH AND SAFETY

Section 13.0 Provision for Health and Safety

The Board shall provide, in accordance with the regulations of the applicable federal and state agencies, for the health and safety of faculty members to facilitate the performance of their responsibilities.



ARTICLE FOURTEEN

COMPLIANCE CLAUSES

Section 14.0 Separability

If any provision of the Agreement or any application of this Agreement to any employee or group of employees is held to be contrary to law, then such provision or application shall not be deemed valid and subsisting, except to the extent permitted by law, and the Board and the United Faculty shall enter into immediate negotiations to replace said provision. All other provisions or applications shall continue in full force and effect.

Section 14.1 Finality and Effect of Agreement

Subdivision 14.11 Entire Agreement

This Agreement constitutes the entire collective bargaining agreement between the United Faculty and the Board and concludes collective bargaining for its term except as provided elsewhere in this Article.

Subdivision 14.12 Effect

The parties acknowledge that the understandings and agreements arrived at through collective bargaining are set forth in this Agreement, and each voluntarily and unqualifiedly waives any right which might otherwise exist under law to negotiate any matter, and each



ARTICLE FOURTEEN (cont'd)

agrees that the other shall not be obligated to bargain collectively with respect to any subject or m tter for the term of this Agreement except as provided elsewhere in this Article.

Subdivision 14.13 No Waiver

Paragraph 14.131

Nothing in this Article waives any right or duty to bargain which may arise under the provisions of Chapter 20, Section 17.6 of the Code of Iowa.

Paragraph 14.132

Nothing in this Article waives any right the United Faculty may have to bargain with the Board concerning changes the Board may wish to implement in matters not covered by this Agreement, but which are mandatory subjects of bargaining under Chapter 20 of the Code of Iowa.

Section 14.2 Management Rights

The Board reserves all of its statutory powers and authority not lawfully modified by this Agreement.



ARTICLE FIFTEEN

DURATION/SIGNATURES

Section 15.0 Duration

This Agreement shall be effective as of July 1, 1987, and shall continue in effect until June 30, 1989.

Section 15.1 Signatures

In witness whereof the parties hereto have caused this Agreement to be signed by their respective representatives and their signatures placed thereon, all on the

eleventh	day	o f	March	19	87	
		~ -				

Board of Regents

UNI-United Faculty

Negotiator UNI-United Faculty

Chair, United Faculty Negotiations Committee



Minimum Salary Guidelines

1987-1988

	Years Completed In Rank	Instructor	Assistant Professor	Associate Professor	Professor
Minimum	0 years				
lst Ref Pt	5 years				
2nd Ref Pt	10 years				
3rd Ref Pt	15 years				
4th Ref Pt	20 years				
5th Ref Pt	25 years				

Note: The precise figures for Appendix A shall be determined pursuant to Section 8.4 of this Agreement and the Memoranda of Understanding dated March 11, 1987 and June 16, 1987.

Appendix A, once determined, will be distributed to the faculty.



Minimum Salary Guidelines

1988-1989

	Years Completed In Rank	Instructor	Assistant Professor	Associate Professor	Professor
			11010001	TTOTEROOT	110160301
Minimum	0 years				
1st Ref					
Pt.	5 years				
2nd Ref					
Pt	10 years				
3rd Ref					
Pt	15 years				
4th Ref					
Pt	20 years				
5th Ref					
Pt	25 years				

Note: The precise figures for Appendix B shall be determined pursuant to Section 8.4 of this Agreement and the Memorandum of Understanding dated March 11, 1987.

Appendix B, once determined, will be distributed to the faculty.



ARTICLE X GRIEVANCE FORM - State of lowa Board of Regents and UNI-United Facilities

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ARTICLE X - GRIEVANCE PROCEDURE

10.2 General Procedures

10.21 Time Limits

The failure of an aggreved person to act on any gnevance within the prescribed time limits will act as a bar to any further appeal. An administrator's failure to give a decision within the time limits shall permit the gnevant to proceed to the next step. Time limits may be extended by mutual agreement.

10 22 Processina

The investigation, handling or processing of any grievance by the grieving employee or the United Faculty shall be conducted so as not to interfere with specifically assigned duties. Any departure from this provision shall be by mutual agreement.

0 23 Election of Forum

If the grievant files any claim or complaint in any forum other than under the grievance procedure of this Master Contract agreement, then, while such claim is pending or after it has been adjudicated, the Regents shall not be required to process the same or a substantially equivalent claim through this grievance procedure

10 24 Filing of Initial Grievance

A faculty member who alleges that contract provisions have been violated shall initially seek to resolve the problem by informal means through administrative channels. This procedure must be initiated within thirty (30) days following the time at which the aggreeded party could reasonably have been aware of the occurrence of the gnevance. However, under no circumstances shall a gnevance be considered timely after twelve (12) calendar months from the date of occurrence.

10 25 Written Grievance

A formal gravance must be submitted in writing and shall contain a concise statement of the facts surrounding the grievance. The statement of the specific Article or provision allegedly violated, and relief requested. The gnevance shall be filed on the form approved by the parties, which shall be obtained from the limited famility.

10 26 Filing Limitation

A formal grievance will be processed only if filed within forty-five (45) days following the time at which the aggreed party could remain an endursement indicating the United Faculty's receipt of a copy of the complaint

10 27 Days Defined

In all instances in which "days" are specified in this Article the term refers to class days. Saturdays, Sundays, holidays, and days when classes are not in session are not counted. Class days during summer session will be counted for faculty on summer appointment (teaching and research) for the whole 8 weeks regardless of period of appointment of faculty member. By mutual agreement between United Faculty and the Board class days may not be counted for Faculty on summer appointment. Class days for faculty not on summer appointment will not be counted except by mutual agreement between United Faculty and the Roard. When counting days, the grievance received at any point in the procedure shall be considered "day one"

10.3 Formal Levels

10 31 Level One

The gnevance form shall be filed with the gnevant's department head who shall respond within fourteen (14) days, indicating his/her disposition of the case. The department head shall distribute copies as indicated on the approved gnevance form

10 32 Level 7440

The aggneved person may, within fourteen (14) days of the receipt of the disposition of the case at Level One, appeal to the appropriate dean, in writing, with the endorsement of United Faculty. The dean shall meet with the parties and United Faculty, and, within fourteen (14) days of receipt of the appeal, indicate his/her response in writing, with a copy to United Faculty.

10 33 Level Three

The aggreved person may, within fourteen (14) days of the receipt of the decision at Level Two, appeal to the President or his/ner designee, with the endorsement of United Fa. ulty. The President or designee shall, within fourteen (14) days of receipt, indicate his/her response in writing, with a copy to United Faculty.

10 4 Arbitration (Level Four)

10 41 Notice of Arbitration

The United Faculty may submit a grievance to arbitration with the consent of the gnevant and with notice to the President and copy to the Board Office, provided written notice of intent to arbitrate is delivered to the President's Office within twenty-one (21) days of receipt of the President's response a: Level Three

10 42 Selection Procedure

Uniess an alternative procedure has been agreed to promptly by the Board and United Faculty, a joint written request for a list of aroitrators shall be made to the American Arbitration Association, within fourteen (14) days after receipt of notice of intent to arbitrate, for a list of five (5) arbitrators, all of whom are currently employed by a college or university, yet are not current or former employees of the Board. The parties shall determine by lot within fourteen (14) days of receipt of the list which party shall have the right to remove the first name from the list. The parties shall alternately strike names from the list until one name remains. The person whose name remains shall be the

10 43 Hearing and Decision

The arbitrator so selected shall confer the President or designee and the United Faculty and hold hearings promptly and shall issue his/her decision not later than thirty (30) class days from the date of the close of the hearings or, if written briefs have not been waived, then from the date the final statements and proofs on the issues are submitted to him/her. The arbitrator's decision shall be in writing and shall set forth his/her findings of fact, reasoning and conclusions on the issues submitted. The arbitrator shall have no power to after, add, or detract from the specific provisions of the agreement. The imposition of the arbitrator shall be submitted to the President and the United Faculty and shall be final and binding on the parties.

10.5 Rights of Employees to Representation

10 51 Employee and United Faculty

Any aggiteved person may be represented at all stages of the gravance procedure prior to Level Three (3) by himself/herself, or at United Faculty's option, by a representative selected or approved by the United Faculty. The United Faculty shall have the right to be present at all levels as a party of interest.

10 52 Separate Grievance Five

All official documents, communications, and records dealing with the processing of a grevance shall be filed in a separate grievance file. The grievance file shall be accessible during business hours to the grievant and United Faculty upon the request of either

10 53 Arbitration Hearings

All hearings before the arbitrator under this procedure shall be open except if the parties mutually agree that the proceedings should be closed, or the arbitrator orders the proceedings closed for cause



ARTICLE ELEVEN

NOTICE OF APPEAL

to

Office of the Vice President and Provost

Nam	Name of Appellant				
Dep	artment				
Col	lege				
1.	Notification of Negative Vice Presidential Decision Received (Date)				
	(Date)				
2.	Type of Nagative Decisi (check appropriate type(s)):				
	11.01 On tenure				
	11.02 On prometion				
	11.03 On nonrenewal				
	11.04 On termination of a term appointment				
	11.05 On termination of a tenured faculty member				
3.	Grounds for Complaint (check all that apply):				
	11.21,11.22,11.23,11.24,11.25				
4.	In reasonable detail, the alleged facts which support those grounds for omplaint:				
5.	Relief sought:				
Si	gnature of Appellant Signature of United Faculty Representative				
Da	te Signed Date Signed				



ARTICLE ELEVEN

INTENT TO APPEAL TO AN APPITRATOR

to

Office of the President

		
llege:		
	of the Appeal by the Vice F complete a. or b.):	President and Provost
a	was receiv	ved on
		(Date)
b		eceived within twenty-one (21) days o
the o	conference on	(Date)
	•	
I,	(ame of Appellant)	(do not) hereby appeal the
dis; sition to in Secti	of my appeal by the Vice Proon labove, to an arbittator	resident and Provost, as referred
dis; sition to in Secti	of my appeal by the Vice Pr	resident and Provost, as referred
dis; sition to an Secti	of my appeal by the Vice Proon on labove, to an arbitrator ature of Appellant)	(Date Signed)
dis; sition to an Secti	of my appeal by the Vice Proon labove, to an arbittator	(Date Signed)
dis; sition to an Secti (Sign I, (Na	of my appeal by the Vice Proof on labove, to an arbitrator eature of Appellant)	(Date Signed) , the undersigned entative) ed Faculty, do hereby endorse
dis; sition to an Secti (Sign I, (Na	of my appeal by the Vice Proof on labove, to an arbitrator ature of Appellant) me of United Faculty Representative of United	(Date Signed) , the undersigned entative) ed Faculty, do hereby endorse
dis; sition to an Secti (Sign I, (Na	of my appeal by the Vice Proof on labove, to an arbitrator ature of Appellant) me of United Faculty Representative of United	(Date Signed) , the undersigned entative) ed Faculty, do hereby endorse



UNIVERSITY OF NURTHERN IOWA

AUTHORIZATION FOR PAYROLL DEDUCTION

(Please print)	rifst name	Middie Name
TO: University of Nor	thern Iowa	
sufficient to provide : monthly withholding est be certified by the or shall be so certified. zation shown with this	thorize you to deduct fro for the regular payment of tablished by UNI-United Faganization noted and any control of the amount deducted shall form. This authorization terminated by me with wroty law.	the current rate of culty. The amount shall hange in such amount 1 be paid to the organishall remain in full
Date		
Employee's Signature	Street A	ddress
Social Security Number	City and	State
Cancellatio	on of Authorization to Wit	hhold Wages
Please be advised the withhold vages effect bayroll (as provided	(month a	ove authorization to
Signature of staff me termination agreement		ate, Month, and Year



MEMORANDUM OF UNDERSTANDING

WHEREAS, the State Board of Regents (hereinatter Board) and the United Faculty of the University of Northern Iowa (hereinafter United Faculty) are parties to a Collective Bargaining Agreement (hereinafter Agreement) for the period July 1, 1987, to June 30. 1989, and

WHEREAS, the Board has approved a tuition increase for the 1987-88 academic year which the Board has allocated as a faculty vitality fund at the University of Northern Iowa (hereinafter University) for the period July 1, 1987, to June 30, 1988, and

WHTREAS, the Board and the United Faculty do agree that the vitality fund to be distributed represents a six percent increase in the salety for faculty for 1987-88 then

THEREFORE, IT IS UNDERSTOOD AND AGREED BY THE PARTIES that their agreement is herewith amerded and that the distribution of the 6 percent increase shall be in the same manner and method as established for the distribution of the salary increase established by the Agreement in Article Eight, Section 8.0. The vitality fund increase shall be added to the salary of an eligible faculty member after the calculation of the salary increase established by Subdivisions 8.01, 8.02, and 8.03 of the Agreement. The new salary obtained pursuant to Subdivisions 8.01, 8.02, and 8.03 of the Agreement shall be caused the adjusted base. The distribution shall be made as follows:

Effective with the 1987-88 appointment year, each full-time member of the bargaining unit who was employed on April 30, 1987, as a full-time member of the bargaining unit:



1. Percentage increase

shall receive a three point two one (3.21) salary increase to be added to his/her adjusted base salary.

2. Incremental Increase

shall receive an additional two hundred eighty-two dollars (\$282) incremental increase to be added to his/her adjusted base salary.

3. Individual Adjustment

shall receive an average increase of five hundred thirteen dollars (\$513) per full-time faculty member which money the Board may use, at its discretion, for individual salary adjustments (including merit increases, adjustments for market conditions, and promotions), the distribution of which shall not be subject to the grievance procedure.

4. Minimum Salaries by Rank

The Minimum S.lary Guidelines, Appendix A and B of ~1~ Agreement, remain in force for the 1987-89 accdemic years and are not adjusted pursuant to this memorandum as they were adjusted for an exect cost pursuant to the agreement of the parties.

Effective with the 1988-89 appointment year, the University will distribute funds for a faculty vitality fund increase, if the Board establishes such a fund, as follows, unless otherwise agreed by the parties:

53.5 percent to Subdivision 8.11 of the Agreement

16.5 percent to Subdivision 8.12 of the Agreement

30.0 percent to Subdivision 8.13 of the Agreement.

Except as otherwise provided herein all other terms and conditions of the Agreement remain in full force and effect.



Agreed this 11th day of March, 1987.

FOR THE STATE WOARD OF RECENTS

Joseph E. Flynn, Chief Negotiator

John C. McDonald, President

FOR UNITED FACULTY

ames C. Skaine, Chief Negotiator

R. Forrest Conklin, President

MEMORANDUM OF UNDERSTANDING

WHEREAS, the State Board of Regents (hereinafter Board) and the UNI-United Faculty (hereinafter United Faculty) are parties to a Collective Bargaining Agreement (hereinafter Agreement) for the period July 1, 1987, to June 30, 1989, and the MEMORANDUM OF UNDERSTANDING dated March 11, 1987, and

WHEREAS, in approving Senate File 504, the Governor and the General Assembly did provide additional funds for the faculty of the University of Northern Iowa and did require the parties to bargain concerning distribution of those funds, and

WHEREAS, the Board of Regents did provide funds additional to those provided in Senate File 504, and

WHEREAS, the Board and United Faculty did meet to bargain collectively regarding those funds, then

THEREFORE. IT IS UNDERSTOOD AND AGREED BY THE PARTIES that their Agreement is herewith amended to provide a total salary increase of twelve percent (12%) for the faculty for 1987-88 by providing an increase of approximately one point four percent (1.4%) to be distributed as follows:

ONE HUNDRED PERCENT OF THE ONE POINT FOUR PERCENT SHALL BE PROVIDED TO FACULTY ON THE BASIS OF MERIT PURSUANT TO SECTION 8.0 AND SUBDIVISION 8.03 OF THE AGREEMENT.



Memorandum of Understanding Page 2

It is further agreed and understood as follows:

- This MEMORANDUM OF UNDERSTANDING shall not set precedent for future bargaining between the parties,
- 2) The Board shall provide the United Faculty with a list of the individuals receiving increases pursuant to this MEMORANDUM OF UNDERSTANTING, including the amount of increase received by each, and
- 3) The provisions of Section 8.4 (Minimum Salary Guidelines) of the Agreement shall be a part of the twelve percent (12%) and shall be applied after the distribution of all monies provided by the Agreement, the MEMORANDUM OF UNDERSTANDING dated March 11, 1987, and this MEMORANDUM OF UNDERSTANDING.

Approved this lt h day of June 1987.

FOR THE BOARD OF REGENTS

R. Wayne Richey

Executive Secretary

State Board of Regents

James G. Martin

Vice President and Provost University of Northern Iowa

X = ole + 1 1 1 am =

Charles K. Wright, Director Personnal and Employment Relations

State Board of Regents

FOR UNITED FACULTY

R. Forrest Conklin

President

United Faculty

Peter G. Goulet

Chair, Negotiations

United Faculty

Jemes C. Skaine Chief Negotiator

United Faculty

