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#### **ABSTRACT**

Project Basic Effective Strategies for Teaching (BEST) is a long-range three-year staff development program designed to provide teachers and administrators in the Austin (Texas) Independent School District with a common language and instructional plan. It is applicable to all subject areas and at all grade levels. This document contains the final technical report on Project BEST, responding to the following questions: (1) What is Project BEST; (2) Were sessions implemented as planned; (3) How did staff rate BEST sessions' quality; (4) Did BEST improve instructional leadership; (5) Was Best considered useful; and (6) Has BEST accomplished its goals for 1984-85. An Executive Summary lists the major positive findings and the major findings requiring action. The appendices include materials and information on the following topics: (1) districtwide surveys; (2) staff development evaluations; (3) check of understanding; (4) BEST observations; (5) instructional nominations; (6) achievement--Texas Assessment of Basic Skills, Iowa Tests of Basic Skills, Tests of Achievement and Proficiency; and (7) district records. (PN)



PROJECT BEST: 1984-85

Final Technical Report

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OFFICE OF RESEARCH AND EVALUATION AUSTIN INDEPENDENT SCHOOL DISTRICT

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Publication No. 84.45

PROJECT BEST: 1984-85

Final Technical Report

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## PAINTING PICTURES OF DISTRICT PROJECTS 1984-85: PROJECT BEST

#### EXECUTIVE SUMMARY

AUTHOR: Nancy Schuyler

OTHER CONTACT PERSONS: David Doss, Glynn Ligon

#### MAJOR POSITIVE FINDINGS

1. Two thirds of the teachers surveyed indicated BEST has reinforced their teaching skills and helped them recognize the elements of good teaching.

- 2. Teachers are implementing Project BEST in the classroom. Two thirds of the teachers report applying Project BEST information usually or often: 94% apply it at least sometimes.
- 3. Over three fourths of AISD administrators believe BEST has improved their instructional leadership skills and facilitated better communication between teachers and administrators.
- 4. Nearly all administrators (91%) see a need for the strategies and content of Project BEST.
- 5. All 1984-85 required staff development sessions and almost all optional sessions were conducted. Attendance was high at all sessions. Makeup sessions were made available to those who missed required sessions.
- 6. Session quality was rated high by teachers and administrators in attendance.

#### MAJUR FINDINGS REQUIRING ACTION

- Teachers are less positive than administrators in some of their attitudes towards Project BEST. Less than half believe:
  - BEST has made them more effective teachers,
  - Campus administrators have provided better leadership this year.
- 2. A better system for keeping attendance at BEST sessions should be considered for next year.



#### WHAT IS PROJECT BEST?

## General Description

## Project BEST is:

A long-range three-year staff development program based on Basic

Effective Strategies for Teaching.

• Based on the educational research and theories of Madeline Hunter, others, and the Teacher Expectations and Student Achievement project (TESA).

 Designed to provide teachers and administrators with a common language and a way to think about and plan for instruction.

Applicable to presentations in any subject area and any grade level.

## Project BEST 1984-85

Goals. During the first year, primary goals were to:

- Improve administrative leadership skills, and
- Introduce the elements of lesson design and factors of motivation for effective teaching to administrators and teachers.

#### Required Sessions. Three sessions were required in 1984-85:

- Two three-hour sessions on lesson design, and
- One three-hour session on motivation.
- Administrators were trained first. They subsequently provided training to teachers and other professionals on campus.

#### ELEMENTS OF LESSON DESIGN

- Anticipatory set
- Stating the objective
   Providing information
- 4. Modeling
- 5. Checking for understanding
- 6. Guiding initial practice
- Independent practice

#### FACTORS OF MOTIVATION

- 1. Concern
- 2. Feeling tone
- 3. Interest
- 4. Success5. Knowledge of results
- 6. Intrinsic vs. extrinsic

## Optional Sessions. The following were planned for 1984-85:

- A one-week overview of BEST.
- Two Hunter Institutes for principal/teacher teams and selected central administrators,
- Follow-up sessions on motivation with principals,
- Follow-up sessions on motivation with campus professionals,
- Training on eight selected topics (as time allowed) such as using the chalkboard, seatwork, and giving directions.



## Development of Training Modules:

The Administrative Leadership Committee was formed to guide the development of the training modules and monitor the progress of Project BEST. It included central and school administrators and teachers.

The Project BEST Writing Committee (a team of administrators) developed the training modules. Some materials were purchased (e.g., Madeline Hunter training tapes) with the rest developed by AISD. Materials were piloted with a Teacher Review Committee.

Written materials, videotapes, and group and individual exercises were used in the training. Administrators' notebooks included instructions to follow in conducting campus training sessions.

## Budget

Allocation 1984-85 : \$67,442 Expenditure as of May, 1985: \$45,954

Cost per Trainee : \$ 10 (about 4,500 were trained)

These figures do not include staff time.

## WERE BEST SESSIONS IMPLEMENTED AS PLANNED?

## Sessions Held

All required and optional sessions took place with one exception. Time did not allow the development of any of the eight optional modules on selected topics like using the chalkboard, seatwork, and following directions. Some of these topics were covered through tapes shown on AISD's Cable Channel 8, workshops at schools, and in other ways. A handbook of BEST coaching strategies was also developed and presented to school administrators.

## Staff Trained

A sample of half of AISD's teachers and all school administrators were asked whether they attended the required training sessions held on dates from August through November. The percent reporting attendance is shown below.

T T	Percei	nt Attending
Topic	Teachers	Administrators
Lesson Design 1 Lesson Design 2 Motivation	93.4% 93.8% 91.9%	89.7% 89.7% 82.1% *

<sup>\*</sup>Administrators were asked about attendance at the October 10 session only. The session was repeated October 11 and 12.



- About 90% of teachers and administrators reported attending all sessions except motivation for administrators (82%). Lower attendance was anticipated at the October 10 motivation session because it was held on a regular school day. The session was repeated October 11 and 12 for those who could not attend.
- Teachers' attendance rates were slightly higher than those for administrators. Some administrators may have opted to receive training at a later date on campus.

Staff Development sent notices of makeup sessions available in June and August to professionals and administrators reported absent or not yet hired as of training dates (based on Personnel Office records). This system was not perfect, in that professionals not required to attend sessions were sent notices of makeups, and some teachers sent notices indicated they did attend. Also, some teachers may have missed the session who did not have an absence reported or who had their absence processed with some later date's absence. A total of 688 staff missed the three sessions based on these records. Of these:

- 477 (65%) signed up for makeup sessions:
- 129 (19%) indicated they had attended the session or made it up elsewhere (Region XIII or on a local campus);
- 62 (9%) had left AISD (retired or resigned);
- 45 (7%) did not respond..

A better system for documentation of attendance should be considered for next year. A "transcript" card similar to that used for time equivalence credit or a computerized attendance form are two options.

Attendance had to be limited at the June Overview and October Hunter Institute for space reasons. About two thirds of the administrators surveyed reported they were able to attend.

#### HOW DID STAFF RATE BEST SESSIONS' QUALITY?

#### Staff Development Rating Forms

Teachers rated the quality of each session immediately after it took place. Ratings were given for ten qualities of presenters and the topic on a one (low) to five (high) scale. Average ratings for each session and both combined are given below.

Teachers' Level	Lesson Design	Motivation	Both
Elementary	4.63	4.67	4.65
Junior High	4.30	4.36	4.32
Senior High	4.51	4.40	4.47
Total	4.56	4.59	4.58



84.50

#### As the chart shows:

All sessions were rated to be of very high quality.

• Elementary teachers rated BEST sessions the highest, followed by senior high and finally junior high teachers.

 The lesson design and motivation sessions were rated to be of about the same high quality.

Although all qualities were rated high,

 Clarity of objectives, ability to stay on task, and degree of organization received the highest ratings;

• Usefulness/relevance of content received the lowest ratings (although still rated above 4.1).

Administrators' ratings were available only for the motivation session. They also rated session quality very high (4.4 on the average).

## Districtwide Survey Items

Two items on the fall teacher and administrator surveys addressed the quality of BEST training sessions.

• Over three fourths of both teachers and administrators believed trainers were well prepared.

 Three fourths of the administrators and one half of the teachers liked the way BEST information was shared (videotapes, presenters, exercises).

#### DID BEST IMPROVE INSTRUCTIONAL LEADERSHIP?

## Districtwide Survey Items

Figure 1 shows administrator and teacher responses to survey items on administrative instructional leadership.

- Most administrators believe BEST has improved their instructional leadership skills (83%) and their instructional feedback to staff (72%).
- Smaller percentages of teachers recognized a difference. Fewer than half of the teachers indicated their campus administrators provided more instructional leadership or more helpful instructional feedback this year as compared to last. A large percentage of teachers were neutral or unsure on these items (some teachers may not have had the same administrators last year).
- By spring, about two thirds of the teachers indicated an administrator had provided feedback to them on at least one element of lesson design and one factor of motivation.

Improving instructional leadership was a major goal for 1984-25. More administrators believe BEST has improved their instructional leadership than do teachers. Most teachers do acknowledge, however, that they have received feedback on BEST from administrators this year. Ratings of



staff development reported earlier also suggest most teachers felt administrators were well prepared as presenters for training sessions. Some teachers may have felt their campus administrators already had strong instructional leadership skills and therefore did not improve with BEST.

Key: Agree = Strongly agree, agr Disagree = Disagree, strong			Neutrai, do not applica	
Administrators Surveys: Fa	ill = Fall Adms. Surveys	Spring =	Spring Adm	s
		Agree	<u> Heutral</u>	Disagree
Project BEST has improved my instructional leadership skills.	Fall Adms. Spring Adms.	83 82	15 17	1
My principal has provided more instructional leadership this year than last year because of Project BEST.	Fall Adms. Spring Adms.	44 28	39 49	17 23
I have provid <b>ed more</b> helpful instructional feedback to staff this year than last because of Project BEST.	Spring Adms.	72	22	6
My campus administrators have provided more helpful instructional leadership this year than last because of Project BEST.	Spring Teachers	31	43	36
An administrator has given me feedback on at least one element of lesson design.	Fall Teachers Spring Teachers	64 67	15 15	21 18
An administrator has given me feedback on my use of at least one factor of motivational theory.	Fall Teachers Spring Teachers	51 61	19 17	31 23
Project BEST is facilitating better communication about instruction between teachers and camous administrators.	Fall Teachers Spring Teachers Fall Adms. Spring Adms.	39 44 79 78	33 33 12 17	28 24 9

Figure 1. RESPONSES TO FALL AND SPRING DISTRICTWIDE SURVEY ITEMS RELATED TO BEST INSTRUCTIONAL LEADERSHIP.

#### BEST Observations

Administrators were given walk-through BEST observation pads to give teachers feedback after informal observations. Feedback could be on BEST or other matters. Forms were used more extensively at the elementary than the secondary level in 1984-85. A random sample of elementary and secondary school administrators were asked to turn in these forms.

A review of these forms indicated that:

- Administrators are incorporating BEST terminology in their communications with teachers. Most observations received included a mention of one or more elements or factors.
- Elements of lesson design were mentioned more often than factors of motivation.



## WAS BEST CONSIDERED USEFUL? WAS IT APPLIED IN THE CLASSROOM?

## Districtwide Surveys

Responses to survey items related to the usefulness and application of Project BEST information indicate that:

- Two thirds of the teachers believe BEST reinforced their teaching skills and helped them recognize the elements of good teaching. Two thirds usually or often applied BEST information in the classroom--94% did at least sometimes.
- Less than half of the teachers believe BEST had taught them new skills (42%) or made them a more effective classroom teacher (42%).
- While 91% of administrators believe AISD staff need Project BEST, only 58% of teachers do.

Key: Agree = Strongly agree, agree Neutral = Neutral, don't know,  Disagree = Disagree, strongly disagree not applicable						
Administrators Surveys:	Fall = Fall Adms.	Spring	= Spring Adm	is.		
U/U = Usually/Often	Some = Sometimes	S/N = S	eldom/Never			
	Surveys	% Agree	% Heutral	% Disagree		
Project BEST has helped me	Fall Teachers	61	22	16		
recognize the elements of	Spring Teachers		23	16		
good teaching.	Fall Adms.	84	8	8		
Project BEST has reinforced my teaching skills.	Spring Teachers	67	21	11		
Project BEST has made me a more effective classroom teacher.	Spring Teachers	42	35	23		
Project BEST has taught me new skills.	Spring Teachers	42	29	29		
AISD staff need the content	Fall Teachers	58	23	20		
and strategies of Project BEST.	Fall Adms.	91	7	2		
0531.		U/0	Some	S/N		
I have applied Project BEST	Fall Teachers	63	31	<del>5</del>		
information on lesson design to my classroom instruction.	Spring Teachers		28	<u>5/11</u> 6		
I have applied Project BEST	Fall Teachers	60	34	6		
information on motivation theory to my classroom instruction	Spring Teachers		32	6 6		

Figure 2. RESPONSES TO DISTRICTWIDE SURVEY ITEMS ON USEFULNESS AND IMPLEMENTATION OF BEST.



The goal for this first year was simply to introduce lesson design and motivation. High implementation was not expected immediately. Teachers seem willing to say BEST has reinforced their skills but not that it has improved them. It may be that teachers felt they already knew and used much of the BEST information. Administrators may see greater need for BEST than teachers because they:

- Are further away from classroom teaching,
- Need a way to assess teacher effectiveness.
- Were more involved in BEST's development,
- Generally received more training overall.

## Check of Understanding

Teachers were asked to name the seven elements of lesson design at the motivation session held one and two months after lesson design training. A random sample was checked. The results of this check of understanding are shown below.

- Over three fourths of the teachers identified all seven elements of lesson design correctly.
- Only 4% knew three or fewer elements.

NUMBER OF			RS IDENTIFYIN	
ELEMENTS	N=253	NUMBER	PERCENT	CUMULATIVE %
0		0		0
1		4	1.6	1.6
2		3	1.2	2.8
3		3	1.2	4.0
4		12	4.7	8.7
5		-10	4.0	12.7
6		21	8.3	21.0
7		200	79.0	100.0

#### HAS BEST ACCOMPLISHED ITS GOALS FOR 1984-85?

BEST has accomplished its goals for 1984-85.

- All required sessions were held.
- Session quality was considered high.
- Administrators believe it has improved their instructional leadership ability.
- Teachers indicate it has reinforced their teaching skills and that they are implementing BEST in the classroom.

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BEST trainers might work towards improvement of:

- Teachers' perceptions of the ability of BEST to:

   -Make them more effective teachers, and
   -Make their administrators more effective instructional leaders.
- The record-keeping system for attendance at sessions.

#### **BIBLIOGRAPHY**

Schuyler, N. PROJECT BEST: 1984-85 final technical report. Austin, TX: Office of Research and Evaluation (Publication No. 84.45), Austin Independent School District, June, 1985.

The final technical report provides information on questions addressed, procedures employed, and results found in the 1984-85 evaluation of Project BEST.

Project BEST

Appendix A

DISTRICTWIDE SURVEYS



# PROJECT BEST DISTRICTWIDE SURVEYS

#### Purpose

Districtwide surveys of teachers and administrators provided information on:

Decision Question D1: Should Project BEST be continued as is, modified, or discontinued?

Evaluation Question D1-1. To what extent was Project BEST implemented? Did staff receive training as planned?

<u>Evaluation Question D1-2</u>. Did staff consider the quantity and quality of the training adequate?

<u>Information Need I2.</u> Did schools provide additional training or followup?

<u>Information Need I3.</u> Which training sessions have been completed by each teacher and administrator?

#### . Procedure

Survey items on implementation of Project BEST were included in district-wide surveys of teachers and administrators conducted in the fall of 1984 and spring of 1985.

## Item Development

Fall Survey. The District Priorities evaluator met with the Administrative Leadership Committee early in the fall to discuss the evaluation design. A small group of five was assigned to work as an evaluation subcommittee. A meeting was held early in October to discuss possible survey items for administrators and teachers. The group made some useful suggestions. These draft items were shared with the evaluation subcommittee (see Attachment A-1) and the Assistant Superintendents of Elementary and Secondary Education. The Assistant Superintendents of Elementary Education (the chairperson of the Administrative Leadership Committee) also provided some valuable comments.

Spring Survey. In January, the results of the fall survey were shared with the Administrative Leadership Committee



A list of possible items to repeat on the spring survey was also shared and discussed (the Assistant Superintendent of Elementary Education received this information before the meeting). Attachment A-2 shows the list of survey questions shared. After this discussion, a few wording changes were made and a list of questions was shared with the Assistant Superintendent for Elementary Education, the Coordinator of Elementary Staff Development, and ORE staff before being finalized (see Attachment A-3).

## Survey Administration

More complete details on districtwide survey procedures can be found in ORE Publication Number 84.20. Basically, fall surveys were sent to teachers November 8 and administrators November 14. Approximately half of the teachers (randomly selected) and all of the school administrators were surveyed as part of a districtwide survey. Spring surveys to the rest of AISD's teachers and all school administrators were sent March 19 and 25, respectively. One reminder was sent both in the fall and spring.

The items were in a pool of items randomly assigned to teachers and administrators--sample sizes are shown for each item in Figure A-1 through A-4.

The number and percent of respondents giving each option was determined by District Priorities' programmer/data analyst.

#### Results

Complete responses are shown in the following figures.

Figure A-1: Fall teacher responses
Figure A-2: Spring teacher responses
Figure A-3: Fall administrator responses
Figure A-4: Spring administrator responses

A comparison of the responses of teachers in the fall and spring and administrators in the fall and spring follows. Questions sent out to one or both groups in the fall and spring are shown.

A-3



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ITEM Project BEST is facilitating better communication (about instruction	FT2 ST3	A1 39 44	<u>N</u> 33 33	<u>D</u> 28 24
spring only) between teachers and campus administrators.	FA4	7 <b>9</b>	12	9
	SA5	78	17	5
Project BEST has helped me recog- nize the elements of good teaching.	FT ST FA	61 61 84	22 23 8	16 16 8
D = Disagree, Strongly Disagree 2=Fall teacher survey 3=Spri	ing teach	't Know, er survey istrator		
My principal has provided more instructional leadership this year than last year because of Project BEST.	FT#1 ST#14	A 44 28	N 39 49	D 17 23
Project BEST has improved my instructional leadership skills.	FA#5	83	15	2
	SA#11	82	17	1
An administrator has given me feedback on at least one element of lesson design.	FT#46	64	15	21
	ST#19	67	15	18
An administrator has given me feedback on my use of at least one factor of motivational theory.	FT#47 ST#20	A 51 61	N 19 17	D 31 23
I have applied Project BEST information on lesson design to my classroom instruction.	FT#55 ST#29	0/0 <sup>2</sup> 63 66	Some 31 28	5/N 6 6
I have applied Project BEST information on motivation theory to my classroom instruction.	FT#56	60	34	6
	ST#30	62	32	6
The Project BEST trainers were well prepared.	FT#3	77	15	8
	FA#2	86	14	0
I like the way Project BEST information was shared (video-tapes, presenters, exercises).	FT#4	51	31	19
	FA#3	79	14	7
AISD staff need the content and strategies of Project BEST.	FT#10	58	23	20
	FA#10	91	7	2
20/0 - Usually/Often Some = Someti			ldom/Never	

#### Evaluation Questions and Information Needs

Evaluation Question D1-1. To what extent was Project BEST implemented? Did staff receive training as planned?

Information Need I3. Which training sessions have been completed by each teacher and administrator?

Training. The fall surveys were distributed shortly after the last required workshop. All teachers were required to attend three workshops. Nearly all (92-94%) of those surveyed indicated that they attended.

<u>Date</u>	<u>Topic</u>	Percent Attending
August 23	Lesson Design First four Elements	93.4%
September 26	Lesson Design Last three Elements	93.8%
October 26	Motivation	91.9%

Of course, with approximately 3,500 teachers in AISD, this suggests 231 missed Lesson Design I, 217 missed Lesson Design II, and 280 missed Motivation. Personnel records (absence reports and hiring dates) indicated that 688 professional staff missed one or more sessions. These staff received notices of makeup sessions scheduled for summer of 1985. Appendix G provides more details.

Administrators had two lesson design and one motivation workshop before the teachers' training. Administrators served as presenters for teacher sessions. The motivation session was originally held at the October 10 General Administrators' meeting (a regular school day); it was repeated October 11 and 12 so that assistant principals and helping teachers who had to stay on campus October 10 could attend. Although all eligible returned registration forms, a few did not attend. The districtwide survey only addressed the attendance of school administrators on August 2 and 3 for Lesson Design and October 10 for Motivation. The percentage reporting attendance is shown below.

<u>Date</u>	Topic	Percent Attending
August 2-3	Lesson Design	89.7%
October 10	Motivation	82.1%

The Coordinator for Staff Development indicated some administrators (e.g. some assistant principals) were not on contract August 2 and 3. All received notices of the workshop, but some may have opted not to attend. Some administrators may also have received the training at a school presentation. Administrators who were absent or not yet hired on the workshop dates received notices of available sessions in summer, 1985.



Three workshops were also held for more limited audiences. Principal/teacher teams plus selected central administrators were invited. The percent of school administrators reporting attendance follows.

<u>Date</u>	<u>Topic</u>	Percent Attending
June 25-29	Project BEST Overview	61.2%
September 1-3	Hunter Institute	37.7%*
October 3-4	Hunter Institute	64.2%

\*The figure for the September Hunter Institute is probably low because the location of the workshop was incorrectly listed in the survey item as the LBJ Library rather than Eanes ISD--also, attendance was restricted to 200.

Implementation. The districtwide surveys addressed implementation of Project BEST by teachers and administrators.

- About two thirds of the teachers indicate an administrator had given them feedback on at least one element of lesson design and one factor of motivation.
- 2. Over three fourths of the administrators (84%) and two thirds of the teachers (61%) believed BEST helped them recognize the elements of good teaching.
- Most administrators (83%) felt BEST improved their instructional leadership skills.

Smaller percentages of teachers recognized a difference. Last fall, 44% agreed their principal provided more instructional leadership this year than last because of BEST (with 39% neutral and 17% disagreeing); this spring, only 28% agreed with 49% neutral and 23% disagreeing. Some of those who responded neutral or don't know may not have been with AISD last year.

In a related question this spring, 31% of the teachers indicated their campus administrators had provided more helpful instructional feedback this year than last because of Project BEST (26% disagreed). On the other hand, 72% of the administrators believed their instructional feedback was more helpful this year.

Two thirds of the teachers (67%) agreed BEST had reinforced their teaching skills, (21% were neutral and 11% disagreed).

It may be that some teachers who already considered themselves effective could agree with the third statement but not the first two.



4. About two thirds of the teachers said they usually or often applied BEST lesson design and motivation theory to their classroom instruction--94% applied BEST at least sometimes.

Teachers were asked which element of lesson design they applied most and least often this year. Administrators were asked which they had seen applied most and least often.

The percentage selecting each is shown below.

	Teachers	Adm	inistrators
	Most Often	<u> </u>	lost Often
1. 2. 3. 4. 5. 6.	Setting objective (21%) Anticipatory set (21%) Checking understanding (17%) Modeling (17%) Guiding initial practice (11%) Providing input (10%) Providing independent practice (3%)	2. 3. 4. 5. 6.	Providing input (30%) Setting objective (21%) Checking understanding (20%) Guiding initial practice (13%) Anticipatory set (7%) Independent practice (11%) Modeling (2%)
	Least Often		<u>Least Often</u>
1. 2. 3. 4. 5. 6.	Anticipatory set (37%) Independent practice (17%) Setting objective (15%) Guiding initial practice (12%) Modeling (10%) Checking understanding (8%) Providing input (3%)	2. 3. 4. 5. 6.	Anticipatory Set (22%) Checking Understanding (22%) Setting objective (17%) Guiding initial practice (15%) Modeling (11%) Independent practice (11%) Providing input (2%)

## After BEST training:

- Many teachers report applying and administrators report seeing objectives set and understanding checked.
- Anticipatory sets are mentioned as the most often and least often applied element by large groups of teachers. Administrators reported seeing anticipatory sets applied infrequently.
- Teachers' responses suggest that independent practice is used infrequently.

Administrators were also asked which factor of motivation theory they had seen applied most and least often this year.

#### Most Often

#### 1. Concern (27%)

- 2. Feeling tone (25%)
- Knowledge of results (18%)
- Interest (12%)

Photon in the State of

- 5. Success (12%)
- 6. Intrinsic vs. extrinsic (6%)

## Least Often

- 1. Intrinsic vs. extrinsic (50%)
- 2. Knowledge of results (19%)
- 3. Interest (15%)
- 4. Success (7%)
- 5. Feeling tone (6%)
- 6. Concern (3%)

Concern and feeling tone appeared to be applied the most.

Evaluation Question D1-2. Did staff consider the quantity and quality of the training adequate?

Both the administrators and teachers were fairly positive about the Project BEST training. However, administrators were more positive than teachers. This could be because administrators:

- 1. Were more familiar with the rationale for the training,
- 2. Were more involved in the development of the training,
- 3. Were able to attend more training than teachers and hear Madeline Hunter in person in many cases, or
- 4. Served as trainers themselves in many cases and therefore studied the material more closely.

Overall responses for relevant items are listed below. Figures A-1 to A-4 and staff development evaluations (Appendix B) also provide relevant information.

- 1. Three fourths of the teachers and administrators (77 and 86%) indicated trainers were well prepared.
- 2. Half of the teachers (51%) and 79% of the administrators liked the way information was shared (videotapes, presenters, exercises) with one third (31% of the teachers) and 13% of the administrators neutral.
- 3. Three fourths of the administrators and almost half (44%) of the teachers (with 33% of the teachers and 17% of the administrators neutral), indicated BEST is facilitating better communication between teachers and administrators on campus. A smaller percentage (38%) of teachers (38%) agreed that BEST facilitated communication among professionals on their campus.
- 4. Last fall, 58% of the teachers and 91% of the administrators agreed that AISD staff needed the content and strategies of Project BEST, 23% of the teachers were neutral and 20% disagreed while 7% of the administrators were neutral and 2% disagreed.

## RESPONSES TO THE FALL 1984 TEACHER SURVEY

2.PROJECT	BEST IS FACT	ELETATEI	NG BETTE	R COMMUN	ICATION		
BETWEEN	TEACHERS AND	CAMPU	S ADMINI	STRATORS.			
A. STRO	NGLY AGREE	C. NEI	JTRAL	E. STRU	NGLY DISA	GREE	
B. AGRE	E	D. DE	SAGEE	F. DON*	KNOWING	T APPLIC	
	RESPUNSES	A	8	c	D	٤	F
TOTALS	244/319	15	81	76	48	20	4
	244/319 76.5%	6.17	33.2%	31.13	19.7%	8.2%	1.63
ELEMENTARY	141	12	46	46 32.6%	27	6	4
		8.5%	32.6%	32.6%	19.13	4.34	2.8%
JR- HZGH	31	1	11	14	3	2	0
		3.24	35.5%	14 45-2 <b>X</b>	9.7%	6.5%	0.0\$
HIGH SCH	72	2	24	l6	18	12	0
		2.8%	33.34	16 22 <b>.</b> 2%	25.0%	16.7%	0.01
SECUNOARY	103	3	35	30	21	14	9
		2.93	34.0%	29-12	20-48	13.6%	0.0%

	CJECT BEST TR				O- GLY OISAG	BEE	
		D. D1	SAGEE	F. DON'T	KNOW/NOT		CABLE
	RESPONSES	A	8	c	0	ε	F
TOTALS	232/311	75 32 <b>.</b> 3 <b>%</b>	103 44.42	34 14.7%	11	7 3•0₹	2 0.9 <b>%</b>
ELEMENTARY	133	43 32 <b>.</b> 3%	59 44.4 <b>3</b>	19 14 <b>.3</b> \$	ن 4.53	5 3.8%	0.8%
JR HIGH	28	9 32.1#	39.3%	4 14.3\$	3 10.7%	1 3.6 <b>%</b>	0.0 <b>%</b>
HIGH SCH	71	23 32.4 <b>%</b>	46.5%	11 15.5%	2 2.8%	1.4%	1-42
SECUNDARY	99	32 32 <b>.</b> 3\$	44 44 <b>.</b> 4 <b>2</b>	15 15-2 <b>%</b>	5 5.14	2 2.0 <b>\$</b>	1 1.0 <b>7</b>

(VICEO	THE WAY PROJ TAPES, PRESEN ONGLY AGREE EE	TERS. E	XERCISES JTRAL	E. STRUN	GLY DISAG		ABLE
	NUMBER OF RESPONSES	A	8	c	٥	ε	F
TOTALS	244/311 78.5%	26 10.7 <b>7</b>	97 39 <b>.</b> 82	74 30.3%	34 13.7%	12 4.9%	0.47
ELEMENTARY	127	17 13.4%	53 41-73	35 27.6%	16 12.64	5 3.9 <b>\$</b>	
JR HEGH	41	3 7.3%	14 34.1%	14 34-1 <b>3</b>	6 14.6%	4 9.8 <b>%</b>	0 0.0%
HIGH SCH	14	6 7.9 <b>5</b>	30 39.5%	25 32.9 <b>3</b>	12 15.8%	3 3.9%	0.0 <b>2</b>
SECONDARY	117	7.7%	44 37.63	39 33.34	18 15-4 <b>3</b>	7	0.0 <b>%</b>

Figure A-1. TEACHER RESPONSES TO FALL SURVEY ITEMS ON BEST. (Page 1 of 4)



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9.5%

11 13.3\$

12-03

2 2.4**\$** 

3 2-4**\$** 

OF COOD	BEST HAS HE						
A. STRO	NGLY AGREE	C. NE	JTRAL	E. STRO	NGLY DIS	AGREE	
8. AGRE	NIIMBED CE	0- 01:	SAGEE	F. 00N*	T KNOW/N	OT APPLI	CABLE
	RESPONSES	A	8	С	0	ε	F
TOTALS	249/314	30	123	54	28	13	1
	249/314	12.0%	49.43	21.7%	11.23	5.28	0.4
	132						
	31						
HICH SCH	86	7 8.1%	40 46.5 <b>%</b>	18 20.9 <b>%</b>	13 15-1 <b>3</b>	7 8-1 <b>3</b>	1 1.2 <b>%</b>
	117						
1-MY PRIN SHIP TH A- STRO B- AGRE	CIPAL HAS PR IS YEAR THAN NGLY AGREE E NUMBER OF RESPONSES	OVIDED A LAST YE C. NEU D. D13	ORE INS EAR BECA JTRAL CAGEE	TRUCTIONS USE OF PR E- STROP F- OON-1	AL LEADER ROJECT BI NGLY DISA I KNUW/NO	R <del>-</del> EST. AGREE DI APPLIC	CABLE
	RESPONSES	A	8	С	0	Ε	F
	226/291						
	128						
	31						
HTGH SCH	67	10 14.9\$	17 25.4%	18 26.9 <b>%</b>	9 13.4 <b>\$</b>	5 7.5 <b>%</b>	8 11 <b>-</b> 9 <b>\$</b>
SECONDARY	98	13 13.3\$	24 24.5 <b>%</b>	25 25 <b>-</b> 5 <b>2</b>	15 15.3%	9 9.2 <b>\$</b>	12 12 <b>.2</b> \$
	AFF NEED THE	CONTEN	T AND ST	RATEGIES	OF PROJ	ECT	
BEST- A- STRO B- AGRE	NGLY AGREE E	C. NEI	JTRAL SAGEE		NGLY DIS	AGREE D1 APPLI	CABLE
	NUMBER CF RESPONSES	A	8	С	0	ε	F
TOTAL S	253/332	34 13.4%	112 44.37	54 21.33	31	19 7.5 <b>\$</b>	3 1.23
ELEMENTARY	128	24 18.8 <b>3</b>	59 46.1 <b>3</b>	25 19.5 <b>2</b>	16 12.5 <b>%</b>	4 3-1 <b>7</b>	0 \$0•0

Figure A 1. TEACHER RESPONSES TO FALL SURVEY ITEMS ON BEST. (Page 2 of 4)

5 6.0**3** 

10 70.8

JR HEGH

HIGH SCH

SECONDARY

42

83

125

18 42. JZ

35 42.2**%** 

12 28**-6**%

20.54

29 23.2**%** 

2 4.8**3** 

13 15.7**%** 

15 12.0%

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MENTAT	INISTREATOR I	AST ONE I	ELEMENT	OF LESSON	N DESIGN	•	
A. SIR B. AGR	ONGLY AGREE	D. DE	SAGEE	F. DUN*	L KNOM\N	AGREE BT APPLIC	CABLE
	NUMBER OF RESPONSES	A	8	С	D	E	F
	231/313 73.870						
	127						
JR HIGH	31	8 25 <b>.</b> 8%	10 32.3 <b>%</b>	3 9.7 <b>%</b>	6.5 <b>%</b>	4 12.9 <b>%</b>	4 12 <b>.</b> 9\$
HIGH SCH	73	6 8•2 <b>\$</b>	29 39• 7 <b>\$</b>	8 11.0 <b>\$</b>	13 17-8 <b>\$</b>	11 15.1 <b>%</b>	6 8•2 <b>%</b>
SECUNDARY	104	14 13.5 <b>\$</b>	39 37 <b>.</b> 5\$	11 10.6 <b>%</b>	15 14.4 <b>%</b>	15 14.4 <b>3</b>	10 9.6 <b>3</b>
47.AN AUN	INISTRATOR H	AS GIVEN	ME FEED	BACK ON I	MY USE OI	F	
A. STR	ST ONE FACTOR	OF MOT	LVATION	THEORY.	אמו א מוכי	AGREE	CABLE
A. STR 8. AGR	ST ONE FACTOR ONGLY AGREE EE NUMBER OF RESPONSES	C. NEI D. DIS	LVATION JTRAL SAGEE B	THEORY. E. STROIF. DON'	NGLY DISA T KNOW/NO D	AGREE OT APPLIC	ABLE F
A. STR 8. AGR	ST ONE FACTOR	C. NEI D. DIS	LVATION JTRAL SAGEE B	THEORY. E. STROIF. DON'	NGLY DISA T KNOW/NO D	AGREE OT APPLIC	ABLE F
A. STR 8. AGR TOTALS	ST ONE FACTOR ONGLY AGREE EE NUMBER OF RESPONSES	C. NEI D. DIS A 39 17-33	IVATION JTRAL SAGEE B 76 33.6%	THEORY. E. STROIF. DON*  C 25 11.13	NGLY DISA T KNOW/NO D 44 19.5%	AGREE OT APPLIC E 25	F 17
A. STR 8. AGR TOTALS	ST ONE FACTOR ONGLY AGREE EE NUMBER OF RESPONSES 226/394 74.375	A 39 17-33 24 21-13	VATION JTRAL SAGEE 8 76 33.64 42 36.84	THEORY. E. STROIF. DON*  C 25 11.13	NGLY DISA T KNOW/NO D 44 19.5% 20	AGREE DT APPLIC E 25 11.1% 10 8.8%	F 17 7.5% 6 5.3%
A. STR 8. AGR TOTALS ELEMENTARY	ST ONE FACTOR ONGLY AGREE EE NUMBER CF RESPONSES 226/304 776/3770 114	24 21-13	1VATION JTRAL 5AGEE 8 76 33.6\$ 42 36.8\$ 13 31.0\$	THEORY. E. STROIF. DGN*  C 25 11.1%	NGLY DISA T KNOW/NO D 19.5% 20 17.5% 7	AGREE OT APPLIC E 25 11.1% 10 8.8%	F 17 7.5% 6 5.3% 1 2.4%
A. STR 8. AGR TOTALS ELEMENTARY JR HIGH HIGH SCH	ST ONE FACTOR ONGLY AGREE EE NUMBER CF RESPONSES 226/304 776/3770 114	24 21-13 4 8-63	1VATION JTRAL 5AGEE 8 76 33.62 42 36.82 13 31.02 21 30.02	THEORY. E. STROIF. DON'  C 25 11.1% 12 10.5% 7 16.7%	NGLY DISA T KNOW/NO D 19.5% 20 17.5% 7 16.7%	AGREE OT APPLIC E 25 11.1% 10 8.8% 5 11.9%	7.5% 6 5.3% 1 2.4%

DESIGN	APPLIED PROJ TO MY CLASSR	OOM INST	RUCTION	•		
A.USUA	LLY B. DFTEN	C.SDME	TIMES D	SELDOM	E.NEVER	
	NUMBER OF RESPONSES	A	8	c	D	E
TOTALS	229/2:41	66	78	71	9	5
TOTALS	229/271 17571170	28.8%	34.1%	31.04	3.9%	2.23
ELEMENTARY	124	44	44	32	2	2
		35.5%	35.5%	25.82	2 1.6%	1.62
JR HIGH	32	11	12	8	1	0
	32	34.42	37.5%	25-04	3.14	0.0
HIGH SCH	73	11	22	31	6 8 <b>.2</b> \$	3
		15.14	30.1%	42.5%	8_2\$	4.12
SECONDARY	105	22	34	39	7	3
		21.04	32.47	37.18	7 6-7 <b>%</b>	2.9%

Figure A-1. TEACHER RESPONSES TO FALL SURVEY ITEMS ON BEST. (Page 3 of 4)  $\Delta_{-11}$ 



	TION T	APPLIED PROJ HEURY TO MY C LLY B.OFTEN	LASSROOM	I INSTRUC	T (ON.			••••
84.45		NUMBER OF RESPONSES					ε	
	TOTALS	250/218 7848	63 25.2 <b>%</b>	87 34-8 <b>5</b>	86 34.4 <b>4</b>	9 3 <b>.</b> 6\$	5 2.0 <b>%</b>	
	ELEMENTARY	144	42 29.2 <b>4</b>	58 40.33	40 27.8 <b>\$</b>	3 2-1 <b>3</b>	0.74	
	JR HIGH	38	11 28.9 <b>%</b>	14 36.8 <b>%</b>	10 26.3%	2 5.3 <b>4</b>	2.6%	
	HIGH SCH	68	10 14.7%	15 22 <b>-</b> 17	36 52.94	5.9 <b>%</b>	3 4.4 <b>2</b>	
	SECONDARY		19.8%		43.4%	5.7%	4 3.8 <b>%</b>	
	57.1 ATTE THE FI A. YE		IST 23 PF IS OF LES	ROJECT BE SSON OES!	ST WORKS	SHOP ON Y CAMPUS.		
		NUMBER OF RESPONSES						
	TOTALS	589/769 76.690	550 93.4%	39 6.6 <b>\$</b>				
	ELEMENT ARY	330	302 91.5%	28 8.5%				
	JR HIGH	88	84 95.5\$	4.5%				
	HIGH SCH	171	164 95.9 <b>%</b>	7 4.15				
	SECONDARY		95.84	- •			_	
	LAST 3	NOED THE SEPT ELEMENTS OF S 8. NO NUMBER CF	LESSON I	DESIGN AT	T WORKS	HOP ON TH PUS.	E	
•		RESPUNSES						
	TOTALS	502/769 17.0%	555 43.8%	37 6.3 <b>%</b>				
	ELEMENTARY	330	309 93 <b>.6</b> \$	21 6.4 <b>\$</b>				
	JR HIGH	. 88	83 94.3 <b>\$</b>	5 5.7\$				
	HIGH SCH	174	163 93.75	11 6.3 <b>2</b>				
	SECUNDARY	262	246 93.92	16				
		NOEO THE OCT- TION AT MY CA S B- NO	, 26 PRO.	JECT BEST	r werkshi	OP ON		
		NUMBER OF RESPONSES	A	8				
	TOTALS	592/169 17.0%	544 91.9 <b>\$</b>	48 8.1%				
	ELEMENTARY	332	305 91.9%	27 8.1%				
	JR HIGH	86	78 90.7 <b>%</b>	8 9.3%				
	HIGH SCH	174	161 92.5%	13 7.55	7 151 F	JIAVA I	/G.; . 5.4	21.
	SECONDARY	260	239 91.9 <b>\$</b>		અ સ <b>ધ્</b> યા	. 111 Filler	iide in	5.1.1
Figure A-1	. TEACHER	RESPONSES	TO FALL	SURVEY	TTEMS (	N REST	( Page	4 of 4

Figure A-1. TEACHER RESPONSES TO FALL SURVEY ITEMS ON BEST. (Page 4 of 4)

A-12 25

NI TUDAA SINIMGA	BEST IS FAC ASTRUCTION B TRATORS.	ETHESN 1	reacher's	AND CAME	PUS		-
3. AGRE	VOLY AGREF <sup>®©</sup> E NUMBER OF	C. NEU	JTRAL SAGEE	F. DON!	NGLÝ ĎIS? T KNOW/NO	GREE GT APPLI	CABLE
	RESPONSES	— <u>A</u>	B		ο	E	F
TOTALS	652/928 70.3%	39_	245 37.63	178	107	49 7.53	34
	, , , , , , ,						
<u>.</u>	343	7.45	41.03	27.0%	14.0%	6.6%	4.1%
JR HIGH	93	5.13	33.7%	31 31.6%	15 15.3%	6.13	8.2%
HIGH SCH	157	. 3.23 ···	49 31.23	40 25•5%	36 22.9%	17 10.8%	10 6.4%
SECONDARY_			84 32.4%	.72 27.84	52 20.13	3.9%	13 6.9%
	SESTIS FAC					-	- •
	NSTRUCTION A NGLY AGREE						
	NGLY AGREE E NUMBER OF	01S	SAGEE	F. DON'T	r knowinc	OT APPLIC	CABLE
	RESPONSES	A	B	c	D	Ξ.	<u>.</u> <u>F</u>
TOTALS	665/936 71.0%	27 4•13	223 33.5%	218 32.85	118 17.7%	44 6.6%	35 5.33
ELEMENTARY		20	153	134 32.43	73	19	15
JR HIGH	83	4 4•5%	28 31•3%	26 29•53	19 21.63	9.1%	3.4%
HIGH SCH	159	3 1.9%	41 25.83	56 35•23	26 16.4%	17 10.7%	16 10.1%
SECCHDARY	251	7 2.8%	70 27.93	84 33.5%	45 17.9%	25 10.0%	20 8•0%

Figure A-2. TEACHER RESPONSES TO SPRING SURVEY ITEMS ON BEST. (Page 1 of 8)

A. STRO 3. AGRE	NGLY AGREE	C. NEU	JTR4L	E. STRO	NGLY DISA	AGREE	~`A D1 E' ``
D. AUK.	NUMBER OF	0. 01.	DAGLE	L. DOM.	I VIACANIAL	JI APPLI	JABLE
	RESPONSES	A	B	C	<b>D</b>	E.	F
TOTAL S	63 C / 911 69 . 2 %	78 12.4%	309 49.0%	121 19.23	64 10.2%	35 5.6%	23 3.7%
ELEMENTARY	380	60 15.83	199 49.73	72 18.9%	32 8.4%	16 4.2%	11 2.9%
JR HIGH	à.	11 11.8%	44 47.3%	19 20.43	12 12.9%	5 5•4%	2.23
HIGH SCH	152	7 4.6%	73 48.0%	29 19.13	19 12.5%	9.23	10 6.63
SECONDARY	250	18 7.2%	120 48.0%	49 19.63	32 12.8%	19 7.63	12 4.8%
SHIP TH	CIPAL HAS PI IS YEAR THAN NGLY AGREE E NUMBER OF	A LAST B	ECAUSE C	F PROJECT	T BEST.		CABLE
, .	NUMBER OF TRESPONSES	Α	В	C	D	E	 F
TOTALS	669/965	45 6.73	145 21.7%	174 26.3%	104 15.5%	47 7.0%	154 23.0%
FLEMENTARY	410	31 7.6%	38 21.5%	107	59 14.4%	22 5.4%	103 25.1%
JR HIGH	86	3 3.5%	29 33.7%	15 17.43	16 18.6%	8.1%	16 18.63
HIGF SCH	170	11 6.5%	28 16.5%	30.0%	17.13	10.6%	33 19.4%

Figure A-2. TEACHER RESPONSES TO SPRING SURVEY ITEMS ON BEST. (Continued, Page 2 of 8)

\*FST COPY AVAILABLE

TISLMY CAMP	US ADMINISTI	RATORS H	ΔV F∵PR ΩΫ	TOFO MOR	E HELDEIN	*-	
	TIONAL FEED						
	NGLY AGREE	C. NE	UTRAL	F. STRO	NGLY DIS	GREE -	
8. AGRE	Ε			F. DON'			ARLE
	NUMBER OF		0,022		1 11110717 110	,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	- A - C - C - C - C - C - C - C - C - C
	* ESPONSES	A	B	C	D	E	F
TOTALS	675/932 72.4%	42	165	185	131	44	108
	72.4%	6.2%	24.4%	27.4%	19.4%	6.5%	16.03
ELEMENTARY	423	29	111	115 27.23		27	. 62
		6.9%	26.2%	27.2%	18.7%	6.4%	14.73
JR_HIGH	92	6	24	22.86	18		18
		6.5%	26.1%	22.8%	19.6%	5.43	19.6%
HIGH SCH	155	7	3.0	46	33	12	27
		4.5%	19.4%	29.7%	21.33	7.7%	17.4%
SECONDARY	252	13	54	75 27.8%	52	17 6 7 %	46
TEACHER	TBEST THAS MA • NCLY AGREE			E. STRO			
	E	. OIS	SAGEE	F. DON!	TKNOWZNO	T APPLI	TABLE
	NUMBER OF						
	RESPONSES	A	В	C	<u>D</u>	E	
TOTALS		47	232	239	108	46	25
	70.5%	7.0%	34.8%	31.3%	16.2%		3.73
ELEMENTARY	414	34	154	127 30.7%	65	21	13
JR HIGH	90	9 10 0°	31	26 28.9%	16	7	1
		10.04	24.48	28.9%			1.1%
HIGH SCH	160	4	47	53	27	18	11
		2.5%	29.4%	53 33.1%	16.9%	11.3%	6.9%
SECCNDARY	253	13	78	82	43	25	12
		5-13	30.83	.32.4%	17.0%	9.9%	4.7%

Figure A-2. TEACHER RESPONSES TO SPRING SURVEY ITEMS ON BEST. (Continued, Page 3 of 8)

	T BEST HAS RE CNGLY AGREE					GREE	
	EE	D. DIS	AGEE	F. DON'T	KNOW/NO	T APPLIC	ABLE
	NUMBER OF THE RESPONSES		В		D	E	F
TUTĀLS	634/924 68.6%	83 13.1%	344 54•3%	115	51 8.0%	21 3.3%	20 3.2%
ELEMENTARY	4)3	57 14.13	22 9 56 • 8 \$	66 16.4%	30 7.48	11 2.7%	10 2•53
	81	16.0%	43.1%	22.2%	11.1%	0.03	2.5%
HIGH SCH	146	13 3.94	73 50.0%	30 20.5%	12 8.2%	10	5.5%
SEC CHDARY	231			49 21•2₹			
A. STR	T BEST HAS TO CNGLY AGREE EET NUMBER OF	C. NEU	JTRAL	E. STRON	NGLY DISA KNOW∕NO	GREE OT APPLIC	ABLE
AND AND THE RESIDENCE OF A SECOND	RESPONSES	<u>.</u> . <u>A</u> .	<u>B</u>	C	, D	Ē.	۶۶
TOTALS	684/955 71.6%	39 5.73	251 36.7%	172 25.1%	148 21.6%	50 7.3%	24 3.5%
ELEMENTARY	423	30 7.1%	152 35.9%	115 27.2%	93 22.0%	23 5.43	10 2.4%
JR HTGH	e7	6.23	43 44.33	17 17.5%	17 17.5%	10 13.3%	4.1%
HIGF SCH	159	3 1.9%	52 32.7%		37 23.3%	17 13.7%	10 6.3%
SECONDARY	261	3.4%		57 21.8%	55 21.13	27 10.3%	14 5.43

Figure A-2. TEACHER RESPONSES TO SPRING SURVEY ITEMS ON BEST. (Continued, Page 4 of 8)

T9.AN ADMINISTRATOR HAS GIVEN ME FEEDBACK ON MY IMPLEMENTATION OF AT LEAST ONE ELEMENT OF LESSON DESIGN.  A. STRONGLY AGREE C. NEUTRAL E. STRONGLY DISAGREE  B. AGREE D. DISAGEE F. DON'T KNOW/NOT APPLICABLE								
() • A138.	NUMBER OF RESPONSES	<b>D.</b> DI	SAGEE 8		I KNUWZNO	JI APPLIC	ABLE (	
TOTALS	657/923 71.2%	112 17.0%		60 9•13		35 5•3%	36 5•5%	
ELEMENTARY	395	97 24•6%			32 8.1%	17 4.3%	18	
JR HIGH	93	9 9.7%	47 50.5%	12 12.93	12.9%	7 7.5%	6 6.5%	
HIGH SCH	165	6 3.6%		25 15•2%	38 23.0%	11 6.7%	12 7.3%	
SECONDARY	262	· 15	123	37		18	18	
20.4N ADM	INISTRATOR H	AS GIVEN	ME FEED	BACK ON N	1Y USE OF	:		
	ST ONE FACTOI INGLY AGREE EE	C. NEI	JAPAL	E STROM F. DON'T	NGLY DISA		ABLE	
	NUMBER OF TRESPONSES		. 8	C	D	E	F	
TOTALS	676/954 <sup></sup> 70.9%	97 14.3%	313 46.3%		108 16.03		31 4.6%	
ÉLÉMENT ÁRÝ	408	85 19.6%		41 10.0%			11 2.7%	
JR HIGH	94	10 10.6%	43 45•7%	10 10.6%	18 19.13	6.4%	7 7.4%	
FIGH SCH	172	7 4.1%	62 36.0%	31 13.0%	39 22.7%	20 11.6%	13 7.63	
SECCNDARY	258	17 6.3%	196 39.6%	41 15.3%	58 21.6₹	26 9.7%	20 7•5%	

Figure A-2. TEACHER RESPONSES TO SPRING SURVEY ITEMS ON BEST. (Continued, Page 5 of 8)



DESIGN	APPLIED PROJ TO MY CLASSR LLY B.OFTEN	COM INST	TRUCTI GN.	•		
	NUMBER OF RESPONSES	Δ	В	С	D	Ε
TOTALS	608/892 68.2%	178 29.3%	224 36.8%	172 28.3%	25 4.1%	1.5%
ELEMENTARY	379	125 33.0%	152 47.1%	87 23.0%	12 3.2%	3 0.0
JR HIGH	83	21 25.3%	27 32.5%	30 36.1%	3.6%	
ніўн ўсн	142	30 21.13	31.0%	55 33• 7%	9 6•3 <b>°</b>	2.8%
SECCNDARY .	229				13 5.7%	6 2.6%
TIONAL	APPLIED PROJ THEOPY TO MY	CLASSRO	OM INSTA	UCTION.		
	MUMBER OF RESPONSES	A	В	C	D	. Е
TOTALS	575/964 70.0%	158 23.43	257 33.1%	218 32.3%	27 4.0%	15
ELEMENTARY	421	117 27.8%	186 44.2%		2.6%	5 .1.2%
JR HIGH	95	17 17.7%	27 28 •1 %	44 45.83	4 4•2%	4 4.2%
HIGH SCH	154	23 14.9%	42 27.3%	71 46.1%	12 7.8%	6 3.9%
SECONDARY	254				16 6•3ኛ	10 3.9%

Figure A-2. TEACHER RESPONSES TO SPRING SURVEY ITEMS ON BEST. (Continued, Page 6 of 8)

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INTO YOU A. ANTIC	EMENT OF LI UR LESSONS I IPATORY SE	MOST OFTE T									
C. PROVI	DING INFOR		(NPUT)				schers'	•			
D. MODEL	ING CING FOR UN	nepet Aun	ING			ses had					
	NG (MONITO				ralid be-	•					
	ENDENT PRA	CTICE			they sel	dement	<b>c</b> .				
	NUMBER ÖF	Α .	В	С	D	E	F	G			
•	100.011303	•	J	•	•	_	•	•			
TOTAL S	57 <i>5</i> /950	119	123	57	95	99	64	18			
	60.5%	20.7%	21.4%	9.9%	16.5%	17.2%	11-17	.12			
ELEMENTARY	356	70	76	32	70	66	35				
		19.73	21.3%	9.0%	19.7%	18.5%	9.8%	2.0%			
16 11761)						<del></del>					
JR HIGH	82	20 24•4%	20 24.4%	9 11.0%	8 9.8 <b>%</b>	13 15.9 <b>%</b>	. 10 12.2%	2 2.4 <b>%</b>			
HIGH SCH	132	26	27	16	17	19	19	8			
		19.7%	20.5%	12-13	12.9%	14.48	14.42	6.13			
SECONDARY	219	49	47	25	25	33	29	11			
		22.4%	21.5%	11.42	11.43	15.12	13.2%	5.0%			
A. ANTIC B. SETTI C. PROVI D. MODEL E. CHECK F. GUIDI G. INDER	INTO YOUR LESSONS LEAST OFTEN THIS YEAR?  A. ANTICIPATORY SET  B. SETTING THE OBJECTIVE  C. PROVIDING INFORMATION (INPUT)  D. MODELING  E. CHECKING FOR UNDERSTANDING  F. GUIDING (MONITORING) INITIAL PRACTICE  G. INDEPENDENT PRACTICE  NUMBER OF  RESPONSES  A B C D E F G										
TOTALS	567/947	207 36.5%	85 15.0 <b>7</b>	15	55 9. 77	43 7.69	66 11.69	96 16.09			
		30.34	17.04	2.04				10.74			
ELE MENTARY	335	135 40.3%	53 15.8%	10 3.0%	15 4.5%	19 5.7%	43 12.8%	60 17.9%			
JR HIGH	91	30 33.08	10	3.37	18 19.8 <b>7</b>	11.0%	6.6	14 15.48			
HIGH SCH	136	41 30.1%	21 15.4%	2 1.5%	19 14.0 <b>2</b>	14 10.3%	17 12.5%	22			
SECTINDARY	232	72 31.0%		5 2.2%	40 17.2 <b>3</b>	24 10.3%	23 9.9%	36 15.5%			

Figure A-2. TEACHER RESPONSES TO CORTING SURVEY LITEMS ON BEST. (Continued, Page 7 of 8)





#### COMMENTS ON BEST

1. I feel this form would be greatly improved if respondents were given the opportunity to add comments or elaborate on their answers.

Many principals, for example, are strong instructional leaders who have long emphasized Madeline Hunter's 7-step approach. For these principals and their teachers, Project BEST's greatest impact has been the assurance that everyone understands the vocabulary being used to describe and evaluate effective teaching and lesson plans.

It is difficult to distinguish an element of lesson design used most or least often since they are all interrelated. These choices were a bit easier for me because kindergarten teachers are constantly modeling and their students do only a limited amount of independent practice.

Please consider adding a "comment" section for each question. The information you receive should prove much more valuable.

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- 2. To sum up the survey, I think Project BEST is one of the best ways of preparing children to learn, by using the seven elements of Madeline Hunter's effective stages.
- 3. This evaluatory vehicle is not adequate. Project BEST has not taught me to incorporate any of the items into lesson plans; it has only given me another set of terms (jargon). This survey needs a place for comments.
- 4. I worked under the "Hunter" model in Los Angeles, California before it was discarded there--twenty years ago. (Reagan administrators were always competent "before" BEST.)

Figure A-2. TEACHER RESPONSES TO SPRING SURVEY ITEMS ON BEST. (Continued, page 8 of 8)

## RESPONSES TO THE FALL 1984 ADMINISTRATOR SURVEY

A. STRUNG B. AGRÆE	EACHERS AN LY AGREE	D CAMPUS	ADMENI Itral		GLY OISA	GREE T APPLIC	ABLE
	MBER GF Sponses	A	В	С	D	E	F
TOTALS	58/13	13 22.43	33 56.9 <b>%</b>		6.9 <b>%</b>	1.72	0.01
ELEMENTARY	33	8 24.2%	20 \$6.08	3 9.1 <b>4</b>	1 3-0%	3-0%	0 80•0
JR HIGH	10	2 20-0 <b>\$</b>	70-0 <b>\$</b>	0.0 <b>%</b>	10.0%	0.0\$	0.0
нісн SCH	15	3 20-0 <b>2</b>	6 40.0 <b>%</b>	26.7 <b>%</b>	2 13.3 <b>%</b>	0.0%	0.0
SECONDARY	25	5 20-04	13 52.0 <b>4</b>	4 16.0%	3 12.0%	0.0\$	0.09
B. AGREE Nu	CT BEST TR LY AGREE MBER OF SPONSES	C. NEU	ITRAL	E. STRON	GLY DISA	GREE T <b>appl</b> ic	ABLE f
TOTALS	44/51 86.390	14 31-8 <b>4</b>	24 54.5%	5 11.4 <b>\$</b>	0 0.0 <b>%</b>	0.0%	2.3
ELEMENTARY	22	. 8 36.48	10 45.5%	4 18.2 <b>\$</b>	0 0•0 <b>\$</b>	0.02	0.02
JR HIGH	9	33 <b>-</b> 34	5 55 <b>-</b> 6\$	0.0 <b>%</b>	0.0%	0-0 <b>%</b>	11.15
HIGH SCH	13	3 23.1%	9 <b>69-2</b> %	7.7 <b>2</b>	0 0.0%	0.0%	0.0
SECONDARY .	22	27.3%	14 63-6 <b>%</b>	4.5 <b>%</b>	0.0\$	0.0%	4 <b>.</b> 5
A. STRONG B. AGREE Nu	ES, PRESEN LY AGREE MBER OF	C. NEU D. OIS	ERCISES ITRAL AGEE	E. STRON F. DUN'T	GLY OISA	T APPLIC	
RE	SPUNSES	A	В	С	D	E	F

	RONGLY AGREE				IGLY OISAG	REE		
8. AG	REE NUMBER OF	D. OISAGEE		F. DUN'T KNOW/NOT APPLE			CABLE	
	RESPONSES	A	В	c	D	E	F	
TOTALS	58/15 29.270	9 15.52	37 63.88	8 13-83	4 6.9 <b>%</b>	0 0.0*	0.0%	
ELEMENTARY	1 34	5 14-7%	21 61.8%	6 17.62	2 5.9%	0.0	0.0%	
JR HIGH	10	2 20.0%	70.0%	0 0.0%	10.0%	0.03	0.0 <b>%</b>	
HIGH SCH	14	2 14-3 <b>%</b>	9 64.3 <b>%</b>	2 14.3%	7.1%	0.0	0 0•0*	
SECTINDARY	24	4 16.7 <b>%</b>	16 66.73	2 8.3 <b>%</b>	2 8.3%	0.03	0 0•0%	

Figure A-3. ADMINISTRATOR RESPONSES TO FALL SURVEY ITEMS ON BEST. (Page 1 of 4)



4.PROJECT 6 UF GODD 1	FACHING.						
A. STRONG B. AGREE	LY AGREE	C. NEU	ITRAL SAGEE	E. STRON	IGLY DISAC KNOW/NO!	GREE F APPLIC	ABLE
	IMBER CF SPONSES	A	8	c	0	Ε	F
TOTALS.	49/55 84,193	24 49.0 <b>\$</b>	17 34.72	3 6.1 <b>%</b>	8. 2 <b>3</b>	0.0	2.0%
ELEMENTARY	20	12 60.03	7 35-07	1 5-0 <b>%</b>	0 \$0.0	0.03	0.0 <b>%</b>
JR HIGH	11	5 45•5 <b>%</b>	3 27.3 <b>%</b>		2 18 <b>-2</b> 4	0.0%	9.1 <b>3</b>
HIGH SCH	18	7 38 <b>-</b> 9\$	7 38-9 <b>\$</b>	2 11•1£	2 11.14	0.0%	0.0 <b>%</b>
SECUNDARY	29	12 41.4 <b>3</b>	10 34.57	2 6.9%	4 13•8%	0.0%	3.4 <b>%</b>
A. STRONG B. AGREE	P SKILLS.	C. NEL	JTRAL SAGEE	E. STRON F. DON'T	KNOW/NO1	T APPLIC	ABLE
RE	SPONSES	A	8	. с	D	E	F
TOTALS	46/51	15 32.62	23 50-0%	15.2%	2.2%	0.0%	0.0 <b>%</b>
ELEMENTARY	26	8 30-8%	16 61-5%	7.7 <b>%</b>	0.0 <b>2</b>	0.0 <b>%</b>	0.0 <b>3</b>
JR HIGH	6	33.3 <b>%</b>	3 50.0 <b>%</b>	1 16•7 <b>\$</b>	0.02	0.0\$	0.03
HIGH SCH	. 14	5 35.7%	4 28-6%	28.6 <b>\$</b>	7.13	0.02	0.0 <b>%</b>
SECONDARY	20	7 35.0 <b>%</b>	7 35.0 <b>%</b>	5 25•0 <b>\$</b>	5-0 <b>%</b>	0.0\$	0 <b>-0</b> %
	F NEED THE	C. NEI	JTRAL	E. STROP	NGLY DISA	GREE	
	JMBER OF			F. DON*1			
	ESPONSES	A	8	<b>C</b>	0	E	F
TOTALS	57/61 93.4%	32 56.1 <b>%</b>	20 35 <b>-1</b> %	7.0%	1.8%	0.0%	0.0 <b>%</b>
ELEMENTARY	29	16 55.2%	9 31.0 <b>%</b>	3 10•3 <b>\$</b>	1 3.4 <b>%</b>	0.0\$	0.03
JR HIGH	9	5 55-6 <b>%</b>	44.42	0 0•0 <b>\$</b>	0.0 <b>%</b>	0 0.0 <b>%</b>	0.0 <b>%</b>
нісн ссн	19	11 57.9%	7 36.87	5.3 <b>%</b>	0-0 <b>\$</b>	0.0\$	0.0
SECONDARY	28	16 57-12	11 39-32	1 3.6 <b>x</b>	0-02	0 0.0%	0,0%

Figure A-3. ADMINISTRATOR RESPONSES TO FALL SURVEY ITEMS ON BEST. (Page 2 of 4)



35

	5-29 SEMINAR							
I ATTE	NDED THE ABOV	/E PROJEC	T BEST	WORKSHOP:	A.	YES	8•	NO
	NUMBER OF							
	RESPONSES	A	8					
TOTALS	121/142	74	47					
IUIALS	121/142 85.2%	61.23	38.8%					
CLCUCNTARY	40	27	25					
ELEMENTARY	60	37	2.5					
		61.7%	38.3%					
JR HIGH	23	16	7					
		69.64	30.4%					
HIGH SCH	38	21	17					
utou 20u	30	56 38	17 44.7%					
		22.34	77.14					
SECONDARY	61	37	24					
		60.7%	39.34					

49.AUG. 2-3 ADMINISTRATOR WORKSHOP ON LESSON DESIGN AT AUSTIN HEGH. I ATTENDED THE ABOVE PROJECT BEST WORKSHUP: A. YES NUMBER OF RESPONSES 126/142 TGTALS ELEMENTARY 62 56 90.34 JR HIGH 25 21 84.0% HIGH SCH 39 92.3% · SECGNDARY

50. SEPT. 1-3 (LABOR DAY WEEKEND) HUNTER INSTITUTE AT THE LBJ LIBRARY AT UT.
I ATTENDED THE ABOVE PROJECT BEST WORKSHOP:
NUMBER CF A. YES RESPONSES 122/142 TOTALS INVALID 37.7% 62.3% WRONG ELEMENTARY 60 32 53.3% 46.7% PLACE JR HIGH 24 20.83 LISTED -29 76.3% HIGH SCH ACTUALLY AT SECONDARY 62 THOMPSON 22.6% 77.4% CENTER

Figure A-3. ADMINISTRATOR RESPONSES TO FALL SURVEY ITEMS ON BEST. (Page 3 of 4)

SI-UCT. 3	-4 HUNTER IN: NDED THE ABOV NUMBER OF RESPONSES	E PROJEC	CT BEST	BJ LIBRARY WORKSHOP:	AT UT- A. YES	8. NO
TOTALS	123/142 86.690	79 64 <b>-2</b> %	44 35.87			
ELEHENTARY	61	53 86 <b>.</b> 9 <b>%</b>	8 13.1 <b>%</b>			
HOJH RL	24	14 58.3%	10 41.7%			
HIGH SCH	38	12 31.6%	26 68 <b>.4</b> %			
SECONDARY	62	26 41-9 <b>3</b>	36 58.1 <b>%</b>			
VAT LON	D GENERAL ADI AT 18J HIGH NDED THE ABOV NUMBER GF	SCHOOL. /E PROJEC	CT BEST		-	8. NO
	RESPONSES	A	8			
TOTALS	123/42	101 82.17	. 22 17.9 <b>\$</b>			
ELEMENTARY	61	5½ 83.6 <b>\$</b>	10 16.4%			
JR HIGH	24	18 75-04	6 25.0%			
HIGH SCH	38	32 84.2 <b>%</b>	6 15.8 <b>2</b>			
SECONOARY	62	50 80 <b>.6</b> %	12 19.4%			

Figure A-3. ADMINISTRATOR RESPONSES TO FALL SURVEY ITEMS ON BEST. (Page 4 of 4)

ŧ,

10-PROJECT BEST IS FACILITATING BETTER COMMUNICATION ABOUT INSTRUCTION BETWEEN TEACHERS AND CAMPUS ADMINISTRATORS.

B. AGREE	GLY AGREE	D. DI	SAGEE	F. DO!	N°T KNO	IA TONN	PPLICABL	LE
	ESPONSES	Α.	В	С	D	E	F	
TOTALS	98/117 83.8%	28 - 6%	48 49.0%	12.2%	4.1%	1.0%	5 5.1%	
ELEMENTARY	50	20 40 - 0%	20 40•0%	3 6.0%	4 8 <b>-</b> 0%	0.03	3 6.0%	•
JR HIGH	22	9.1%	63.6%	5 22.7%	0.03	4.5%	0.0\$	
HIGH SCH	<b>25</b>	6 24.0%	13 52.0%	4 16.0%	0.0%	0.03	2 8.0%	
SECCNDARY	48	8 16.7%	28 58•3 <b>%</b>	9 18.8 <b>%</b>	0.03	2.1%	2 4.2%	

11. PROJECT BEST HAS IMPROVED MY INSTRUCTIONAL LEADERSHIP SKILLS.

				E. STRONGLY DISAGREE F. DON'T KNOW/NOT APPLICA				
	RESPONSES	,A.	B.	. <b>c</b>	. <b>D</b>	. <b>F</b>	. F	
TOTALS	95/110 86.4%	25 26.3%	53 55•8%	12 12.6%	1-17	0.0%	4 4.2%	
ELEMENTARY	46	12 26.1%	24 52•2%	8 17.4%	0.0%	. 0.0%	2 _ 4.3%	
JR HIGH	21	5 23.8%	13 61.9%	4.8%	0 0.0%	0 0•0%	2 9•5% .	
HIGH SCH	28	8 28.6%	16 57.1%	3 10.7%	3.6%	0.0%	0.0%	
SECONDARY	49	13 26.5%	29 59 <b>.</b> 2%	4 8•2 <b>%</b>	2.0%	0 0.0%	2 4.1%	

Figure A-4. ADMINISTRATOR RESPONSES TO SPRING SURVEY ITEMS ON BEST. (Page 1 of 4)



12.I HAVE PROVIDED MORE HELPFUL INSTRUCTIONAL FEEDBACK TO STAFF THIS YEAR THAN LAST BECAUSE OF PROJECT BEST. A. STRONGLY AGREE C. NEUTRAL E. STRONGLY DISAGREE B. AGREE D. DISAGEE F. DON'T KNOW/NOT APPLICABLE NUMBER OF RESPONSES C 8 D TOTALS 20 103/118 54 15 0 6 19.47 87.2% 52.4% 14.67 5.8% 0.03 7.8% ELEMENTARY 50 13 28 26.0% 56.0% 8.0% 6.0% 0.07 4.0% JR HIGH 21 13 0 0 0.03 61.9% 19.0% 0.03 0.0% HIGH SCH 32 7 13 21.9% 40.6% 21.9% 0.03 SEC ONDARY 7 26 11 3 13.2% 49.1% 20.8% 5. 7% 0.02

22. WHICH ELEMENT OF LESSON DESIGN HAVE YOU SEEN APPLIED MOST OFTEN IN CLASSROCMS THIS YEAR?

- A. ANTICIPATORY SET
- B. SETTING THE OBJECTIVE
- C. PROVIDING INFORMATION (INPUT)
- D. MODELING
- E. CHECKING FOR UNDERSTANDING
- F. GUIDING (MONITORING) INITIAL PRACTICE
- G. INDEPENDENT PRACTICE

	NUMBER OF RESPONSES	<sub>A</sub>	В.	c	D	- ^.	F	. G
TOTALS	8 <b>2</b> /106 77.4%	- 6 7.3%	17 20.7%	24 29.3%	2 2•4%	.16 19.5%	11 13.4%	6 7 <b>.</b> 3%
ELEMENTARY	37	- 2 5.4%	9 24•3%	10 27.0%	2 5.4%	6 16.2%	4 10.8%	4 10.8 <b>%</b>
JR HIGH	19	5.3%	21.13	5 26.3%	0 0.0%	5 26 <sub>4</sub> 3%	3 15•8%	5.3%
HIGH SCH	25	2 8.0%	4 16.0%	9 36.0%	0.0%	20.0%	4 16.0%	4.0%
SECONDARY	45	4 8•9 <b>%</b>	8 17.8%	14 31.1%	0.03	10 22.2%	7 15.6%	4.43

Figure A-4. ADMINISTRATOR RESPONSES TO SPRING SURVEY ITEMS ON BEST. (Page 2 of 4)

A-26

23.WHICH ELEMENT OF LESSON DESIGN HAVE YOU SEEN APPLIED LEAST OFTEN IN CLASSROOMS THIS YEAR?

- A. ANTICIPATORY SET
- B. SETTING THE OBJECTIVE
- C. PROVIDING INFORMATION (INPUT)
- D. MODELING
- E. CHECKING FOR UNDERSTANDING
- F. GUIDING (MONITORING) INITIAL PRACTICE
- G. INDEPENDENT PRACTICE

	RESPONSES	A	8	c	D	٤	· F	G.
TOTALS	91/118 77.1%	20 22.0%	15 16.5%	2.2%	10	20 22.0%	14 15.4%	10 11.03
EL EMENTARY	46	9 19.6%	8 17.43	0.03	8.7 <b>%</b>	11 23.9%	21.7%	8. 7 <b>3</b>
JR HIGH	20	5 25•0%	2 10-0%	1 5.0 <b>4</b>	20.0	3 15.0\$	10.0%	3 15.0%
HIGH SCH	24	6 25.0%	4 16.7%	4.2%	2 8.3 <b>%</b>	6 25.0%	2 8.3 <b>%</b>	3 12.5%
SECONDARY	45	11 24.43	7 15.6%	2 4.4%	6 13.3%	9 20.0%	4 8.9%	6 13.3 <b>2</b>

24.WHICH FACTOR OF MOTIVATION THEORY HAVE YOU SEEN APPLIED MOST OFTEN IN CLASSROOMS THIS YEAR?

Α.	r	n	W	E	D	N	
~ •	•	•			n	•	

- D. SUCCESS
- 8. FEELING TONE
- E. KNOWLEDGE OF RESULTS

C. INT	EREST NUMBER OF	F. INT	RINSIC	VS. EXT	RINSIC		
	RESPONSES	A	В	С	D	Ε	F
TOTALS	100/116 86.2%	27 27.0%	25 25.0%	12 12.0%	12 12.0 <b>3</b>	18 18.0%	6 6.03
ELEMENTARY	46	10 21.7%	10 21.7%	7 15.2%	9 19•6%	6 13.0%	4 8.7%
JR HIGH	19	7 36•8%	5 26.3%	3 15.8%	0.0\$	21.17	0.0%
HIGH SCH	34	10 29.4%	9 26.5%	2 5•9 <b>%</b>	3 8•8%	8 23.5%	2 5•9%
SECONDARY	54	17 31.5%	15 27.8%	5 9•3 <b>%</b>	3 5.6%	12 22.2%	2 3.7%

Figure A-4. ADMINISTRATOR RESPONSES TO SPRING SURVEY ITEMS ON BEST. (Page 3 of 4)



API A•	ICH FACTOR OF MOT PLIED LEAST OFTEN CONCERN	IN CLAS D. SUCC	SROOMS ESS	THIS Y	EAR?		
С.	FEELING TONE	F. INTR	LEDGE				•
• • •	RESPONSES	A	B	C	D	E	F
TOTALS	100/122 82%	3.0%	6 6.0%	15. 15.0%	7 7.0%	19 19.0%	50 50.0%

TOTALS	100/122 82%	3.0%	6.0%	15.0%	7 7.0%	19 19.0%	50 50.0%
ELEMENTARY _	46	2 4•3 <b>%</b>	2 4•3%	8 17.4 <b>2</b>	2 4.3 <b>2</b>	23.9%	21 45.7%
JR HIGH	24	0.0%	0.03	3 12.5%	2 8•3%	3 12.5%	16 66.7%
HIGH SCH	30	3.3%	13.3%	4 13.3%	3 10.0%	5 16.7%	13 43.3%
SECONDARY	54	1.9%	4 7.4%	7 13.0%	5 9.3%	8 14.8%	29 53.7%

Figure A-4. ADMINISTRATOR RESPONSES TO SPRING SURVEY ITEMS ON BEST. (Page 4 of 4)

# AUSTIN INDEPENDENT SCHOOL DISTRICT Office of Research and Evaluation

October 19, 1984

TO:

BEST Evaluation Committee

FROM:

Nancy Schuvler

SUBJECT:

Project BEST Questions

Your comments the other day were very helpful. I have revised the survey items based on our discussion. Our timeline is tight (the survey will go out around October 30), so please look over the items and call me at 458-1228 by October 24 if you see any major problems. Put yourself in the place of a teacher and/or administrator as you review each item and see if you can answer them.

Thanks for your help.

NS:rrf Attachment

Persons Addressed: Mike Pool

Mike Hydak Mike Perez Yolanda Leo

Approved:

Director, Office of Research and Evaluation

### AUSTIN INDEPENDENT SCHOOL DISTRICT Division of Instruction Department of Elementary Education October 16, 1984

2

TO:

Dr. Glynn Ligon

FROM:

Ruth MacAllister RMou

SUBJECT:

Another BEST Question for Survey

"My principal has provided instructional leadership this year the second of the second

TAA "Project BEST will facilitate better communication between principals and teachers."

TAR "Project BEST will help teachers and administrators work together."

نج ه و

I can communicate better with my principala because of Project BEST.

I can communicate better with my teachers because of project BEST.

( nancy 's comments)

BEST COPY AVAILABLE

# BEST COPY AVAILABLE

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Attachment A-1 (Page 3 of 4)

with granter

### DISTRICTWIDE SURVEY QUESTIONS

FROM NANCY SCHUYLER

DRAFT

KEY: T = TEACHER SURVEY

A = ADMINISTRATOR SURVEY

SA=STRONGLY AGREE

A = AGREE

N = NEUTRAL

D = DISAGREE

SD = STRONGLY DISAGREE

	GROUP	•	QUESTION		RE	SPO	NSE	ES	<del></del>
	T,A	1.	There is a need for Project BEST.	SA	A	N	D	SD	NA
	T,A	2.	The content and strategies shared Project BEST workshops have been worthwhile.	SA	A	N	D	SD	NA.
	T,A	3.	I liked the method through which Project BEST information was shared (videotapes, presenters, exercises).	SA	A	N	D	SD	NA
	T,A	4.	Project BEST has helped me to recognize the elements of good teaching.	SA	A	N	D	SD	NA
	A	5.	Project BEST has improved my instructional leadership skills.	SA	A	N	D	SD	NA
Some let	T Live la	6.	Observations in my classroom made by the principal and/or assistant-principal have reflected Project BEST concepts.	SA	A	N	D	SD	NA
a control de la	T	7.	I have applied Project BEST information on lesson design to my classroom instruction.	SON	QUE ETI EW	MES			NA.
	T	8.	I have applied Project BEST information on motivational theory to my classroom instruction.	17	***	ı			•
Covede {	T	9.	I attended the August 29 Project BEST workshop on my campus covering the first four elements of lesson desig	n.	Yes	: N	<b>o</b>	Don'	t Know
Agy May	T	10.	I attended the September 26 Project BES workshop held at my campus covering the last three elements of lesson design.	_	• Yes	N	ìo .	Don'	t Know

T ·	<ol> <li>I attended the Oct. 26 Project BEST workshop on motivation held at my campus.</li> </ol>	Yes	· No	Don't Know
A	I attended the following Project BEST workshops:	;	•	
	12. June 25-29 workshop at Austin High	**	11	<b>11</b>
	13. August 2-3 Administrator Workshop at Austin High on Lesson Design	11	11	ti
	14. Hunter Institute on Sept. 1-3 at			
	the LBJ Library and UT	17	11	tt
	15. October 3-4 Hunter Institute at			
	the LBJ Library and UT	11	**	11

fam still checking on other ways to collect information in 9-11 and 12-16.
Sign-in sheets not in alphabetical order seem to be all that's available so for but I'm checking on absence reports.

October 10 General Administrators'

Meeting at LBS on Motivation

## Possibilities

Springs

My principal /asst. principal has provided followup information an Project BEST in addition to the districturide workshaps.

Springs

My principal/asot principle has risited my classicom home this year than last.

BEST COPY AVAILABLE

January 10, 1985

TO:

Ruth MacAllister

FROM:

M. Schengle Nancy Schurder

SUBJECT:

Project BEST--

Possible Spring Survey Items

We are considering one new item for the districtwide spring survey related to Project BEST.

### Item

Audience

My principal/asst. principal has provided followup information on Project BEST beyond that provided in districtwide workshops.

Teachers

My suggestions for fall survey items that might be worth repeating are shown on the attached sheet. We may not want to include all of them. What do you think? Please return the sheet with your comments or ideas.

NS:rg

Attachment

APPROVED:

Director, Research and Evaluation

TEST LOPY AVAILABLE

46

# Possible Repeat Districtwide Survey Items

Item

Audience\*

My principal has provided more instructional leadership this year than last year because of Project BEST.

Teachers #2
Administrators #5

a. Strongly agree

d. Disagree

b. Agree

e. Strongly disagree

c. Neutral

f. Don't know/not applicable

Project BEST is facilitating better communication between teachers and campus administrators.

a-f responses are the same as above.

Teachers #2
Administrators #1

Project BEST has helped me recognize the elements of good teaching.

Teachers #5
Administrators #4

a-f responses are the same as above.

An administrator has given me feedback on my implementation of at least one element of lesson design. a-f responses are the same as above.

Teachers #46

An administrator has given me feedback on my use of at lease one factor of motivation theory.

Teachers #47

a-f responses are the same as above.

I have applied Project BEST information on lesson design to my classroom instruction.

Teachers #55

a. Usually

d. Seldon

b. Often

e. Never

c. Sometimes

I have applied Project BEST information on motivation theory to my classroom instruction.

Teachers #56

a-e responses are the same as above.

\* Item numbers are from fall survey



### AUSTIN INDEPENDENT SCHOOL DISTRICT Office of Research and Evaluation

January 24, 1985

TO:

David D., Elaine J.

FROM:

Nancy

SUBJECT: BEST Survey Items

I have attached my recommendations of survey items on BEST for spring. I put them on the fall list so you could see the cuts. Let me know if there are "too many" teacher items or if there are other areas of concern. Ruth MacAllister will have a chance to review these, right? I'd also like to show them to Yolanda Leo (who's on the evaluation subcommittee) if there's time once you've looked them over.

NS:1g Attachment

0.03

0.01

F

1.03

0.03

C

19.73

19.13

25.0%

20.43

21

31.13

32.63

45-23

22-23

29-13

30

AUSTIN INDEPENDENT SCHOOL DISTRICT

2. PROJECT BEST IS FACILITATING BETTER COMMUNICATION ABOUT INSTRUCTION

8

81

33.24

32.6%

35.5%

33.3%

34.0%

PROJECT BEST IS FACILITATING BETTER COMMUNICATION

103

59

44.43

35

OFFICE OF RESEARCH AND EVALUATION RESPONSES TO THE FALL 1984 TEACHER SURVEY

BETWEEN TEACHERS AND CAMPUS ADMINISTRATORS.

6.12

2.84

2.93

D. DISAGES

75

32.38

12 8.5%

C. NEUTRAL

D. DISAGEE

A. STRONGLY AGREE

NUMBER OF RESPONSES

244

141

31

72

103

NUMBER OF RESPONSES

232

133

28

71

A. STRINGLY AGREE

B. AGREE

TOTALS

ELEMENTARY

JR. HIGH

HIGH SCH

SECONDARY

TOTALS

ELEMENTARY

JR HIGH

HIGH SCH

SECONBARY

SECONDARY / 117

SEC. T'S ONLY.

B. AGREE

Attachment A-3 (Page 2 of 7)

Lecommended

· apr

16.73

13-63

2.03

14.3% 3.84 0.8% . 32.37 14.34 10.73 3.6% 0.01 32.14 39.3%

33 46.5% 2.83 32.43

15-23

5.13

15.43

I LIKE THE HAY PROJECT BEST INFORMATION WAS SHARED

The Water Store

32.33

(VICEOTAPES, PRESENTERS, EXERCISES).

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NUMBER OF				

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TOTALS	244	26 10.7%	97 39 <b>.</b> 8\$	74 30.3 <b>4</b>	34 13.9\$	12 4 <b>.</b> 9 <b>3</b>	0.45
ELEMENTARY	127	13.42	53 41-78	35 27.6 <b>\$</b>	16 12.6 <b>3</b>	5 3.9 <b>%</b>	0.85
JR HIGH	41	7.37	34.12	14 34.17	6 14.63	4 9.8 <b>3</b>	0.0 <b>3</b>
HIGH SCH	76	7.9 <b>\$</b>	39.52	25 32.9 <b>\$</b>	12 15.8%	3 3.9 <b>2</b>	0.0\$

49 A-36

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HIGH SCH

SECONDARY

83

125

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OF GOOD A. STRO	TEACHING. NGLY AGREE E	C. NEL	JTRAI	E. STROM	NGLY OISA	GREE OT APPLIC	A8LE
	NUMBER CF Responses	A	8	c	0	E	F
TOTALS	249	30 12.0%	123 49.4 <b>3</b>	54 21-7 <b>\$</b>	28 11.2%	13 · 5.28	- 1 0.4%
ELEMENTARY	132	19 14.42	70 53-0 <b>4</b>	28 21-23	10 7.63	5 3.8%	0.04
JR HIGH	31	4 12.98	13 41. /\$	8 25.8 <b>%</b>	5 16-12	1 3-2 <b>%</b>	0.0 <b>2</b>
HIGH SCH	86	7 8.1 <b>3</b>	40 46-5 <b>\$</b>	18 20 <b>.9</b> %	13 15-14	7 8-1 <b>2</b>	1 1-2 <b>3</b>
SECONDARY	117	11 9.4 <b>2</b>	53 45-3¥	26 22 <b>.2</b> \$	18 15-42	8 <b>6.8</b> %	0.9 <b>T</b>
	E Number of Responses			F. DON'1			ABLE
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TOTALS		30	<b>69</b>	56	26	12	33
				24-8%			
ELEMENTARY	128	13.34	45 35 <b>.</b> 2 <b>4</b>	24,25	11 26-8	2.34	21 14.4%
JR H1GH	31	9.7 <b>3</b>	7 22.6%	7 22.6 <b>%</b>	6 19 <b>-4</b> 2	4 12.9 <b>4</b>	4 12.9%
HIGH SCH	67	10 14.9%	17 25.4 <b>4</b>	18 25.92	9 13.4 <b>2</b>	5 7 <b>.5</b> %	8 11 <b>.</b> 9\$
SECONDARY	98		24.58	25., 5\$	15.3%		12-23
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BEST.	ARF NEED THE	E CONTEN	T AND ST				
8. AGRE		C. NE		F. DON	NGLY DISA T KNOW/NE	AUREE OT APPLI	CABLE
	NUMBER CF RESPONSES	<b>A</b>	8	S	0	E	F
TOTALS	253	13-4%	112 44.33	54 21.34	31 12.34	19 7 <b>.</b> 54	3 1.2 <b>\$</b>
ELEMENTARY	128	24 18-8 <b>3</b>	46-25	25 19.5%	16 12.5%	3.1 <b>3</b>	0-0 <b>*</b>
JR HIGH	42	5 11.9%	42.93	282.63	4.83	9.5 <b>4</b>	2.43
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	ONGLY AGREE						
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	RESPONSES	A	8	C	0	E	F
TOTALS	231	48 20.8 <b>3</b>	100 43-32	20 8 <b>. 7</b> %	28 12-13	21 9-14	14 6-13
ELEMENTARY	127				13 10.2 <b>%</b>		
JR HIGH	31	8 25 <b>-</b> 8 <b>3</b>	10 32.3 <b>%</b>	3 9.7 <b>2</b>	2 6.5 <b>%</b>	12.95	12.93
HIGH SCH	73	6 8 <b>- 2</b> \$	29 39. 7 <b>3</b>	8 11-0 <b>7</b>	13 17.8%	11	6 8.23
SECUNOARY	104	14 13.5%	39 37.5 <b>2</b>	11 10-6 <b>3</b>	15 14-42	15 14-42	10 9.6 <b>3</b>

47 AN ADMINISTRATOR HAS GIVEN HE FEEDBACK ON MY USE OF AT LEAST ONE FACTOR OF MOTIVATION THEORY.

A. STRONGLY AGREE C. NEUTRAL E. STR E. STRONGLY DIŞAGREE O. DISAGEE F. DUN'T KNOW/NOT APPLICABLE B. AGREE NUMBER CF F RESPONSES 8 C Ε 25 11.13 TOTALS 226 39 76 19-53 11.12 17-34 33.6% 7.5% ELEMENTARY 114 21.13 36.87 10.5% 17.5% 8.83 5.34 JR HIGH 42 31.0% 16.73 16.73 11.93 2.43 21.4% 70 10 HIGH SCH 21 14.37 30.0% 24.3% 14.37 8.67 SECONDARY 112 15 11 9.83 13.43 30.4% 21.4% 13.4% 11-63

5541 HAVE APPLIED PROJECT BEST INFORMATION ON LESSON DESIGN TO MY CLASSROOM INSTRUCTION.
A.USUALLY B.OFTEN C.SOMETIMES O.SELDOM NUMBER OF Ε C 0 RESPONSES В TOTALS 229 3.97 2.23 28.83 31.0% 32 25.8% ELEMENTARY 124 44 35.57 1.62 35-54 JR HIGH 32 12 37.54 25-03 0.03 34.48 HIGH SCH 73 42.53 15.13 30.13 8-23 BI SYRAGHOJE AVAILABLE 22 2.95 6.73 21.0% 32.47 37.1%

with a true of the of the contraction of

J. 5.1

Attachment A-3 (Page 5 of 7) W HAVE APPLIED PROJECT BEST INFORMATION ON HOTIVA-TION THEORY TO MY CLASSROOM INSTRUCTION. A-USUALLY B-OFTEN C-SOMETIMES D. SELDOM NUMBER OF RESPONSES 250 TOTALS 2.03 **ELEMENTARY** 144 29.28 38 JR HIGH 28.9% 5.34 HIGH SCH 68 SECONDARY 106 THE FIRST 4 ELEMENTS OF LESSON DESIGN AT MY CAMPUS. A. YES 8. NO NUMBER OF RESPONSES **50** 39 589 TOTALS **ELEMENT ARY** 302 SA-78D 330 91.5% Project BEST has: 命 JR HIGH 4.5% 95.58 171 HIGH SCH inforcedm teaching skills SECONDARÝ 259 3. Tang 95.81 ATTENDED THE SEPT 26 PROJECT BEST HORKSHOP ON THE LAST 3 ELEMENTS OF LESSON DESIGN AT HY CAMPUS-NUMBER CF 8 RESPUNSES 555 TOTALS 6.3% **130** 21 **ELEMENTARY** 309 93.4% 6.41 JR HIGH 88 5.74 HIGH SCH 32 SECUNDARY 262 246 HOTEVATION AT MY CAMPUSA A. YES ATTENDED THE OCT. YES NUMBER OF RESPUNSES 592 TOTALS 305 332 ELEMENTARY 91.9% 8.17 78 86 JR HIGH 90.75 **BEST COPY AVAILABLE** 174 HIGH SCH 92.5% 7.5% 239 SECONDARY 260 91.98

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Le commended for somme AUSTIN THOEPENDENT SEMOOL DISTRICT \_\_ OFFICE OF RESEARCH AND EVALUATION

RESPONSES TO THE FALL 1984 ADMINISTRATOR SURVEY

ر (۱۲ د العمدة)

1. PROJECT BEST IS FACILITATING BETTER COMMUNICATION ABOUT INSTRUCTION BETHEEN TEACHERS AND CAMPUS ADMINISTRATORS-C. NEUTRAL E. STRONGLY DISAGREE A. STRONGLY AGREE F. DON'T KNOW/NOT APPLICABLE B. AGREE D. DISAGEE NUMBER OF C RESPONSES TOTALS 58 1.73 0.03 22.43 56.91 33 **ELEMENTARY** 3-04 3-04 0.03 40.64 JR HIGH 10 10.03 0.03 0.03 20.03 70.03 15 HIGH SCH 0.03 13.3% 0.03 20-04 SECONDARY 25 52.07 20-01 0.03 C. NEUTRAL E. STRONGLY DISAGREE
D. DISAGEE F. DON'T KNOW \*\*\* 2. THE PROJECT BEST TRAINERS WERE WELL PREPARED. A. STRONGLY AGREE F. DON'T KNOW/NOT APPLICABLE B. AGREE NUMBER OF Ε F C RESPONSES TOTALS 0.03 0.03 54-57 31-84 22 ELEMENTARY 0.03 0.03 0.01 45.5% 36.44 JR HIGH 9 0.04 0-04 0.03 11.13 33.34

SECONDARY 22 6 14 1 0 0 0 0 27.3% 63.6% 4.5% 0.0% 0.0%

69.28

23-17

0.03

7.73

0.0%

0.03

13

HIGH SCH

3. I LIKE THE HAY PROJECT BEST INFORMATION WAS SHARED (VICEOTAPES) PRESENTERS, EXERCISES). E. STRONGLY DISAGREE C. NEUTRAL A. STRONGLY AGREE F. DON'T KNOW/NOT APPLICABLE D. DISAGEE B. AGREE NUMBER OF ε RESPONSES 58 TOTALS 0.03 0.03 63.8% ELEMENTARY 34 0.03 0.03 61.8% 17.63 14.75 JR HIGH 10.03 0.03 0.03 70-03 0.01 20.03 14 HIGH SCH 0.03 14.32 0.0% 8-37 0:02 SECONDARY

	T BEST HAS HE B TEACHING.	LPED ME	RECOGNI	ZE THE EL	EMENTS		
Λ		C. NEI	JTRAL	E. STRON	IGLY DISA		
8. AGR	- \	D. DE	SAGEE	F. DON'T	KNOHINO	T APPLIC	ABLE
	NUMBER CF RESPONSES	A	ন ৪	c	Đ	ε	F
TOTALS	49	49.0%	34.72	3 6-1 <b>3</b>	8.2 <b>3</b>	0 0-0 <b>3</b>	2.0%
LEMENTARY	20	60.039	5010 7	1 5-0 <b>3</b>	0.0 <b>3</b>	0 0.0	0.0\$
JR HIGH	11	5 45.5 <b>\$</b> 1	27.32	0-0 <b>3</b>	2 18.2 <b>%</b>	0.04	9.14
HIGH SCH	18	7 38. 97	7 2738-92	2 11.1 <b>3</b>	2	0 0.03	0.0 <b>%</b>
SECONDARY	29	12	_	2 6.9 <b>%</b>			

· / · · · · · · · · · · · · · · · · · ·	T BEST HAS IN		MY INSTR	UCTIONAL			
I. ALCAUCA		C. NE		E. STROP			ABLE
	NUMBER OF RESPONSES	A	6	c	0	ε	F
TOTALS	46	15 32.62		7 15.2 <b>3</b>	1 2.2 <b>3</b>	0.0\$	0 <b>2</b> 0.0
ELEMENTARY	26 -	8 30-8 <b>%</b>	16 61-5 <b>2</b>	7•7 <b>\$</b>	0.0 <b>%</b>	0 0-0 <b>2</b>	0.0 <b>3</b>
JR HIGH	6	33.3 <b>%</b>	50.0 <b>3</b> .	16.73	0.0%	0.0 <b>3</b>	0.0\$
нісн ссн	14	5 35.7%	4 28.6%	4 28.6 <b>%</b>	7.1%	0.0 <b>%</b>	0.0 <b>\$</b>
SECONDARY		7 35.0 <b>7</b>	35.03	25-0¥	5.0% motion	0.03 0.03	0 0.03 رجاب
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	眶 📏	C. NEI D. 01	JTRAL SAGEE	E- STRON			ABLE
	NUMBER OF RESPONSES	A	8	С	D	ε	F
TOTALS	57 .	32 56.1%		7.0 <b>%</b>	1 1.8%	0.0 <b>%</b>	0.0 <b>\$</b>
ELEMENTARY	29	16 55.2 <b>%</b>	9 31.0 <b>\$</b>	3 10.3 <b>%</b>	1 3.4 <b>%</b>	0.0 <b>%</b>	0.0 <b>\$</b>
JR HIGH	9	55-6 <b>2</b> .		0.0%	0.0%	0.03	0.0 <b>\$</b>
HIGH SCH	19	57.9%	7 36-84	5.3%	0-0%	0.0 <b>\$</b>	0.01
SECONDARY	28	16 57.1 <b>3</b>	39.32	1 3.6 <b>%</b>	0.0	0 \$0.0	0.0 <b>3</b>

1 Mat # 48,41,50,11, 52

Project BEST

Appendix B

STAFF DEVELOPMENT EVALUATIONS

## PROJECT BEST STAFF DEVELOPMENT EVALUATIONS

### Purpose

Staff development evaluations provided information for the following questions.

Decision Question D1: Should Project BEST be continued as is, modified, or discontinued?

Evaluation Question D1-1. To what extent was Project BEST implemented? Did staff receive training as planned?

#### Procedure

A standard form is used by the Office of Staff Development to rate participant satisfaction with training sessions. Teachers were asked to complete such forms at the end of the two lesson design and one motivation workshop. The Data Processing Department prepared summaries of the number and percent of respondents giving each option as well as average responses. The first and second session of lesson design were combined in the summary. Administrator's evaluation ratings were ready in summary form only for the motivation session. Lesson design forms were collected but not summarized by Data Processing as this report went to press. ORE obtained the summaries from the Office of Staff Development. Mean ratings for sessions across questions were calculated by hand by the District Priorities' evaluator.

### Results

Evaluation Question D1-1. To what extent was Project BEST implemented? Did staff receive training as planned?

Evaluation Question D1-2. Did staff consider the quantity and quality of the training adequate?

## Teacher Ratings of Sessions

Figure B-1 shows the summary obtained from staff development. Mean teacher ratings for sessions at each level were as follows (on a five point scale with five as high and one as low):

Level	Lesson Design	Motivation	Both
Elementary	4.63	4.67	4.65
Junior High	4.30	4.36	4.32
Senior High	4.51	4.40	4.47
Total	4.56	4.59	4.58



56

### As the chart shows:

All groups rated the sessions to be of high quality.

6 Elementary teachers gave the BEST sessions the highest ratings, followed by senior high, and finally junior high teachers.

 The lesson design and motivation sessions were rated about the same in terms of quality.

The items receiving the highest and lowest average ratings for each group were as follows.

	Rat	ted
Leve1	Highest	Lowest
Elementary		
Lesson Design	4.72 Clarity of objectives	4.48 Effective use of audio-visual equipment
Motivation	4.73 Degree of organization 4.73 Clarity of objectives	4.56 Usefulness/rele- vance of content
Junior High		
Lesson Design	4.43 Clarity of objectives	4.21 Responsiveness to questions
Motivation	4.46 Ability to stay on task	4.13 Usefulness/rele- vance of content
Senior High		
Lesson Design	4.60 Ability to stay on task 4.60 Degree of organization	4.35 Usefulness/rele- vance of content
Motivation	4.54 Ability to stay on task	4.12 Usefulness/rele- vance of content

BEST sessions were given the highest ratings for clarity of objectives, ability to stay on task, and degree of organization.

The lowest ratings were received for usefulness/relevance of content (especially the motivation session). It should be noted that even the lowest ratings were above "four" on the five point scale.

Administrators' ratings on the motivation session are shown in Figure B-2. They also rated quality very high (4.4 on the average).

. ر کر



B-3 57

Figure B-1.

TEACHER RATINGS OF PROJECT BEST TRAINING SESSIONS. Fall sessions on lesson design and motivation were rated. (Information supplied by the Office of Staff Development)



## AUSTIN INDEPENDENT SCHOOL DISTRICT

Division of Instruction



Office of Staff Development & Student Teaching

TO: Persons Addressed

FROM: Yolanda Leo

DATE: December 17, 1984

SUBJECT: Teacher Evaluations of Project BEST

Attached you will find the tabulations of the teachers' evaluations of the three Project BEST campus sessions. The breakouts are as follows:

- Totals for First Session Elementary (Lesson Design Part I and Part II were combined)
- Totals for Second Session Elementary
- Totals for Both Sessions Elementary
- . Totals for First Sesssion Jr. High
- Totals for Second Session Jr. High
- Totals for Both Sessions Jr. High
- Totals for First Session Senior High
- Totals for Second Session Senior High
- Totals for Both Sessions Senior High
- Totals for First Session All Schools
- Totals for Second Session All Schools
- Totals for Both Sessions All Schools

The information includes number of people responding in each of the 5 point categories, the percentage this represents and the average response for each question. With 5 being the highest rating please note that the average responses ranged as follows:

	Low		High	
Elementar	y 4.48	••••••••••	4.73	
Jr. High	4.13	•••••	4.45	4.46 ns
Sr. High	4.12	•••••	4.54	

These calculations, of course, do not include the many comments on the evaluation sheets. These provide extremely valuable information. We are in the process of categorizing these comments into a usable form.

I think we "done good"!

YL/kl

Figure B-1. TEACHER RATINGS OF PROJECT CEST TRAINING SESSIONS. Fall sessions on lesson design and motivation were rated.

6100 GUADALUPE, AUSTIN, TEXAS 78752-4495 512 / 451-8411 Ext. 323, 324



## IN-SERVICE EVALUATION QUESTIONNAIRE

Session Title:					
Date: Loc	ation: _				
Presenter(s):					
YOUR POSITION/LOCATION					
Job Title: Teacher Aide Administr	ator	Other	Sch	± foc	(See Back)
K     1     2     3     4     5     0	Sec	ondary	√ □ A	11-1ev 1ement	el []Oti
PROGRAM/PRESENTER(S)					
Please circle the number on the scale which	best desc	ribes	your a	ssessn	ment of the
program/presenter.	LOW				HIGH
1. Degree of preparation	1	2	3	4	5
2. Knowledge of content	1	2	3	4	5
3. Responsiveness to questions	1	2	3	4	5
4. Sensitivity to group needs	1	2	3	4	5
5. Ability to stay on task	1	2	3	4	5
6. Degree of organization	1	2	_		•
<ol> <li>Usefulness/relevance of content</li> </ol>			3		5
8. Clarity of objectives		2			-
9. Effective use of audio-visual equip.			3		
10. Effective use of printed materials	1	2	ž	4	5
FUTURE PLANNING					
Please indicate whether or not you would like	e additio	nal tr	aining	on th	nis subject
yes no					
ADDITIONAL COMMENTS					
Please add any questions, comments, or suggestitute requests.	stions re	gardin	g this	sessi	ion and/or



84.45					Figure B-1. (Page 3 of 14)
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9001	0005	0060	0405	1181	
" <u> </u>			25*	717	AVERAGE RESPONSE: 4.67
	JESTION 3:				
. 0003	0006	0094	0405	1130	
003	002 (ESTION 4:	06%	25%	69\$	AVERAGE RESPONSE: 4.61
00 <b>01</b>	JESTION 4: 0009	3096	0344	1100	
0001		062	0344 21 <b>Z</b>	1199 73 <b>z</b>	AVERAGE RESPONSE: 4.65
	ESTION 5:				
2000	0001	0063	0366	1219	·
·	002	042	227		AVERAGE RESPONSE: 4.69
	ESTION 6:				1
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		_052	242	702	AVERAGE_RESPONSE=_4-64_;
) QU ) ) ) ) )   )   )   )   )   )   )   )	:7 DO 18	0104	M274	1149	
·00#		0104	0376 23 <b>2</b>	1143 69 <b>Z</b>	AVERAGE RESPONSE: 4.60
	ESTION 8:		<del></del>		- AVERAGE RESPUNSE: 4.60
0000	6006	0060	6316	1269	
00		042	197	_773	AVERAGE RESPONSE: 4.72
	ESTION 9:				,
0023	0025	0141	0381	1043	
	ESTION 10:	792	242	652	AVERAGE_RESPONSE:_4_48_{
0001	0011	0080	0359	. 1102	
		052	223	1193 737	AVEDAGE DECONNES / //
,		<del></del>			
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<sup>=</sup> , •		_		טוובם	MALL AVERAGE = 4.63
	· · · · · · · · · · · · · · · · · · ·	<del></del>		UVER	WILL AVERAGE = 4.03
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// TLBL CARDIN, TESTMRG5, W. // EXEC , SIZE=120K

	ROJECT B						
			ND.	SESSIO	L ELEMEN	TARY	
	QUES	TION	1:				,
•	0001	0004		0045	0366	1222	· Ł
	003	003		032	222	752	AVERAGE RESPONSE: 4-71
i	CUES	TIGN	2:	•			
•	0001	C003		0047	0375	1209	
	003	-00=		032	232	742	AVERAGE RESPONSE: 4.70
•	QUES	TION	3:	•			
	0003	0009	_	0088	0366	1166	3
	007	017		05%	229	71 <del>Z</del>	-AVERAGE_RESPONSE: 4-64
	QUES	TION	4:				
	2008	0017	•	0098	0347	1166	•
	00ಇ	01.2		06.2	_217	71 <del>Z</del>	AVERAGE_RESPONSE:_4.61_
	CUES	TION	5:				: <u></u>
	0001	3002	•	0058	0330	1241	
	202	_003		242	202	762	AVERAGE_RESPONSE = 4 -72
	QUES	_	6:		4,044		
	0002	0002	•	0045	0335	1250	
	002	002		732	21 <del>2</del>	76 <b>3</b>	AVERAGE_RESPONSE: 4-73-
	QUES		7:				
	0008	0019	. •	C121	0378	1110	Ļ
	003	012		072	232	62 <b>2</b>	AVERACE REFRONCE: / E/
	QUEST		8:				AVERAGE_RESPONSE:_4+56-
	6001	0006	J-	0051	0313	1260	ę,
	00%	0030		032	192	772	AMEDIACE DESDONSES / 75
	CUES"		9:	ه تبالد	<del></del>		AVER AGE_RESPONSE: 4-73_
	0011	0014	7•	0089	0363	1143	•
	011	0014		0557	222		AVERACE RECOGNES.
		FION 1	۸.	<del></del>	<del></del>	7.1.2	AVERAGE_RESPONSE=_4-61-
	0002	G010	U ·	0071	A255	1105	
	0002	012		0071	0355	1195	
				042	_224	73\$	AVERAGE_RESPONSE:4-67
							<b>£</b>

OVERALL AVERAGE = 4.67

				_
84.45	Figure B-1.	(Page 5	of 1	4

" dies" Especialism

// TLBL CARDIN, TESTMR05, W'
// EXEC , SIZE=120K

PROJECT E	• • • • • • • • • • • • • • • • • • • •			100	
IOTALS_FO			_ereweni	AKI	
	TION 1:			2227	
0004	0012	0129	0820	2327	4450 455 DECDONOS 4 45
		_047	25.	715	AVERAGE RESPONSE: 4-65
	STIUN 2:				
0002	8000	0107	0780	2390	
	002	03\$	242	73*	average_response:_4-68_
QUES	STION 3:	<b>:</b>			
0006	0015	0182	0771	2296	
332	003	\$6\$	243	703	Average_response=-4-63-
QUE:	STION 4				
0009	0026	0194	0691	2365	
	612	063	213	72*	AVERAGE_RESPONSE:_ 4.63.
CUE	STION 5				
0001	0003	2121	0696	2460	
	002	063	212	752	AVERAGE_RESPONSE:_4-71-
	STION 6	:			
0004	0011	0122	0740	2412	
COZ		643	22	732	AVERAGE_RESPONSE:-4-68-
	STION 7				
0012	2037	0225	0754	2253	•
0012	G12	_073	232	69 <b>2</b>	AVERAGE_RESPONSE: 4-58
	STION 8			Q J 4	ىنىنىك¥ ∓سىنىلىق ۋە ئىلى ئاڭ ئىلىدۇ ئالىدۇ بىلىدۇ بىلىدۇ بىلىدىنىڭ قالىسىنىتىتىنىڭ قالىسىنىتىتىنىڭ قالىسىنىتىت ئالىرىنىڭ كىلىدىنىڭ ئالىرىنىڭ ئالىرىنىڭ ئالىرىنىڭ ئالىرىنىڭ ئالىرىنىڭ ئالىرىنىڭ ئالىرىنىڭ ئالىرىنىڭ ئالىرىنىڭ
		-	0629	2529	•
0001	0012	0111	192	772	AVERAGE RESPONSE: 4-72
00%		032	134		A VEX.AGE_RESPUNSE
	STION 9				
0034	0039	0230	0744	2186	
01=	012	072	232	682	average_response==_4_54-
QUE	STION 10				
0003	0021	0151	0714	2388	,
	012	05*	22*	73 <del>7</del> _	average_response=_4.66-

OVERALL AVERAGE = 4.65

ERIC

// TLBL CARDIN: TESTMR05,WI

TO DECT DECT TOLE	MITHE TH	CTTTT		
PROJECT BEST TRAIL TOTALS FOR FIRST	RESSION	SILIUTE	utcu	_
QUESTION 1:	<del></del>	4UII4UK	u1734	<del></del>
C003 0006	0047	0118	0148	
012 022	157	372	46 <del>2</del>	AVERAGE RESPONSE: 4.24
QUESTION 2:				T-6-7-
0002 0005	0050	0117	0150	· ·
C12	152	36%	462	AVERAGE RESPONSE: 4-25
QUESTION 3:				
0003 0001	0053	0127	0133	
012 002	_17.2	402	427	AVERAGE_RESPONSE: 4.21
QUESTION 4:				
0002 0003	0059	0114	0144	. ;
012 012	183	357	453	AVERAGE_RESPONSE:_4-22_
GUESTION 5:				i
0000 0003	0036	01 C3	0181	
	113	32\$	562	average_response:_4_43_{
QUESTION 6:	0040	01.00		:
002022	0048 152	0120	0147	
QUESTION 7:		372	462	AVERAGE RESPONSE: 4-25
. 0006 0004	C043	0099	0144	
023 013	142	_ 312	0164 52 <b>2</b>	AVERAGE OF COURSE
QLESTION 8:	<del>-4-3-4</del>		24	AVERAGE_RESPONSE: 4.30
0001 0003	0033	0102	0184	• •
00% 01%	102	323	57 <u>%</u>	AVERAGE_RESPONSE: 4.43
CUESTION 9:				
0001 0010	0048	0101	0162	
CO%03%	152	312	5C3	AVERAGE_RESPONSE =_ 4_28
QUESTION 10:	-			624 F 36110 16211-001110 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
0002 0004	0045	0094	0173	ţ.
017 017	149	_302	54%	AVERAGE_RESPONSE:4_35

OVERALL AVERAGE = 4.30

	84.45				Fi	igure B-1.	(Page 7 of 1	4)
							-	
	/ TLBL CAR			•				
/	/_EXECSI	ZE=120K	<del></del>		·		<del></del>	
	PROJECT B	EST TRA	INING IN	STITUTE				
	TOTALS FO				HIGH			
	QUES		• .			•		
	0000	0001	0021	0063	0098			
		_015	11=	342	54%	AVERAGE	RESPONSE:	4-40.
		TION 2		2050	00.37	•		
	0000	012	0025 142	0059 32 <b>2</b>	0097 53 <b>%</b>	AVEDAGE	RESPONSE:	4.37
	QUES					AFENAGE	تسمن لها البالي تنمسة	7
	0000	C003	0024	0056	9600			
	003	022	132	312	54%	AVERAGE	L.RESPONSE:	4-37
		TION 4	:		<u> </u>			
	2002	0003	0025	0054	0098			
_	01%	027	148	30%	542	AVERAGE	E RESPONSE:	4.33
		TION 5		<b></b> . =				
	0030	0001	0023	0049	0109		- 05600465	
	002	015	<u> 132 </u>	27*	607	AVERAGI	E_RESPONSE:	40.40
		TION 6 0004	0020	0050	0108		•	
	0000 002	0004	112	<u>27%</u>	- 202 - 2109	_AVER ACS	E RESPONSE:	6_43
_			<del></del>		<del></del>			·
	0005	0013	0023	0053	0088			
	033	072	132	29%	482	AVERAGE	RESPONSE:	4-13
	QUES	TION 8	:			<i>,</i>		
	0001	0003	0019	0054	0103			
	017	023	113	30%	572	AYERAGI	E_RESPONSE:_	4-41.
			:	2212				
	0000	0002	0031 172	0048	0102	AUCDACI	E_RESPONSE =_	. 24
	00%	012 TION 10		26%	56 <b>%_</b>	A.V ER.AGI	ニュ さんけいけつに ・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・	<b>∀</b> 4~√3 €3~
	0002	C001	0031	0049	0100		•	
	012	01.	172	27.2	55%	AVERAGI	E_RESPONSE:	4-33
_							<del></del>	
			:				•	
		·				OVERALL AV	ERAGE = 4.36	
_								
	····			<del></del>				
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84.4			TMP AF +	•	• 1	. gar G U T I .	(Page 8 of 14)
	CARDII!		STMR 05 , h	· •	<del></del>		
			•				
		_	_	STITUTE	нт сн		•
	UEST 10				~ · <del>* · * · * · * · * · * · * · * · * · </del>		
0003			8 000	0181	0246		
013			132	362	498	A.VER AGE	RESPONSE: 4-3
0002	OUESTION OO		0075	0176	0247	•	
000			15%	<u>352</u>	<u> 492 </u>	AVERAGE	RESPONSE: 4-2
	QUEST 10	N 3:					
0003			0077	0183	0231	- حاد مسادات	
013	OL OL		152	375	46%	AVERAGE	LRESPONSE:_4-2
0004			3084	0168	0242		
012			172	332	487	AVERAGE	RESPONSE:_4-2
	DUEST 10						
0000			0059 122	0152	0290	AVEDAC	: DECDONCE  / /
	O1 SUESTIO	-		3.0%	572	А V.EK A (J.)	-RESPONSE:-4-4
000			C068	0170	0255		
00%	02	<u>.</u>	132	342	50*	AVERAGE	RESPONSE: 4.3
	CUEST 10			0000	A363		
0011 02≇			2066	0152 313	0252 51%	AVEDACE	RESPONSE: 4-2
	UEST ID						ىكە∀سىدۇر ئولانلىلىتەلەرىللايسى
0002	2 00		0052	0156	0287	,	
			102	31%	572	AVERAGE	RESPONSE: 4.4
000 000	UEST IO		0079	0149	0264		
000	-		163	30%	52*	AVERAGI	E.RESPONSE:_4-3
(	CUEST 10	N 10	;				
0004			0076	0143	0273	****	
01%_	üļ.	<b>Z</b>	152	29\$	542	AVERAGE	E_response=_4_3
						<del> </del>	
			i				
					(	OVERALL AVE	TAGE = 4.32
		•			··· -		
		-				<u> </u>	***
			<del></del>				

// TLBL CARDIN, TESTMR05, W\* //\_EXEC\_,SIZE=12CK\_ PROJECT BEST TRAINING INSTITUTE ICTALS FOR FIRST SESSION SENIOR HIGH QUESTION 1: C001 0000 0036 0153 0298 0.02 00= 07.3 317 612 AVERAGE RESPONSE: 4.53 QUESTION 2: 0294 0001 0029 0001 0161 60% AVERAGE RESPONSE: 4.53 002 202 06% 33%\_ **CUESTION** 0000 0054 0138 0271 0008 29.2 58% AVERAGE\_RESPONSE:\_4-42 COZ 022 QUESTION 0001 0049 0132 **G294** 0008 AVERAGE RESPONSE: 4-46 272 612 002 22 102 QUESTICN 5: C122 0331 0000 0032 0002 25% 68% AVERAGE\_RESPONSE:\_4-60. 0.0% 202 072 QUESTION 0000 0021 0144 0314 COOZ 002 AVERAGE\_RESPONSE:\_4-302 65% 042 200 7: QUESTION 0005 0006 0153 **G256** 0060 AVERAGE RESPONSE: 4.35 323 532 21.Z 132 QUEST ION 8: ٠,٤ 0003 0000 0037 0130 0314 003 017 08% 272 .65% AVERAGE\_RESPONSE:\_4.55\_ **GUESTION** 0047 0135 0299 0002 **COC4** AVERAGE\_RESPONSE:\_4-48\_ 292 613 003 **CUESTION 10:** 1: 0001 0033 0138 0308 0003 AVERAGE\_RESPONSE:\_4-55 002 017 07% 291 64% OVERALL AVERAGE - 4.51

// TLBL CARDIN, TESTMR05, WI
// EXEC , SIZE=120K

PROJECT BEST TRAINING INSTITUTE TOTALS FOR SECOND SESSION SENIOR HIGH QUESTION 1: 0000 0039 6001 0136 0267 002 197 312 60= AVERAGE\_RESPONSE:\_4-51 QUESTION 2: 0000 0002 0037 0165 0242 00% CRI 373\_ 542.... .AVERAGE\_RESPONSE:\_4-45 QUESTION 3052 0002 0007 0159 0213 COZ 027 12% 373 492 -AVERAGE\_RESPONSE: .4.32 - . QUESTION 0003 0056 0017 0122 0245 347 132 28\$. 55%... . AVERAGE\_RESPONSE:\_4+32--QUESTION 0000 C005 0027 0135 0277 Cl3 063. 30.Z\_ 62%--AV ERAGE\_RESPONSE =--4+54 QUESTION 6: 0001 C001 0036 0135 **G269** ೭೦೩\_\_ COZ 082\_ 313\_\_\_\_612-\_\_ AVERAGE RESPONSE:\_4-51-QUESTION 7: 0013 0072 C139 0200 0017 323. 45%. 032 047 163 AVERAGE\_RESPONSE:\_4.12 QUESTION 0000 0004 0046 0145 0246 012 33%... 56% \_average\_response:\_4\_43 CUESTION 0001 0006 0360 0118 0257 0.02 143 272\_ 58%... 01.2 ----AVERAGE\_RESPONSE:--4+41---QUESTION 1C: 0002 0010 0043 0143 0242 ರಿರಿಷ\_ 02% 55%\_ 103 33%\_ \_\_\_ AVERAGE\_RESPONSE:\_ 4-39

OVERALL AVERAGE = 4.4

84,45 Figure B-1. (Page 11 of 14) // TLBL CARDIN, 'TESTMR05, W' .//..EXEC....SIZE=120K\_ PROJECT BEST TRAINING INSTITUTE TOTALS FOR BOTH SESSIONS SENIOR HIGH QUESTION 1: 0289 0001 0001 0075 0565 AVERAGE RESPONSE: 002 COZ 087 312 612 QUESTION 2: : :: 0536 -0326 0001 0003 0066 AVERAGE\_RESPONSE: 002 002 072 35% 587 QUESTION 0106 0297 0484 0002 CC15 33% .. Average response:\_4+37 023. 542... CUESTION 4: 0254 0004 0025 0105 0539 00.3. .average\_r\_sponse==4-40 03.2 113 27Z 5.82\_ CUESTION 5: 0059 0257 0608 0000 0007 Average\_response<del>:\_4-5</del>7 003 01= 063. 282 65**%**\_ **QUESTION** 0057 0279 0583 0001 COC3 AVERAGE RESPONSE: 4-56 202 632 302 <u>062</u> 7: CUESTION 0456 0018 0023 0132 0292 AVERAGE RESPONSE: 023 32% 50% 32 % 14% .:: **CUESTION** 8: 0275 0560 0000 0083 0007 AVERAGE\_RESPONSE: 4-50 32%. 30% 612 012 CCZ. **GUESTION** 0253 0556 0003 0010 0107 012 AVERAGE\_RESPONSE:\_\_4-45-272 603 QUESTION 10: 0550 C003 0013 0076 0281 602 -AVERAGE\_RESPONSE:\_4-47 302 OVERALL AVERAGE = 4.47

CONTRACT.

\*\*\* (\* 3.46 \* 1.66

// TLBL CARDIN, TESTMR05, W. //\_EXEC\_\_SIZE=120%

TOTALS	BEST TRA FOR FIRST	SESSIDA		IOOLS	A STATE OF THE STA
QU	ESTION 1	.:			
0007	0014	0167	0725	1551	
002	012	072	292	63%	AVERAGE RESPONSE: 4.54
QU	ESTION- 2	:	: .		
0004	C011	0139	0683	1625	
002	002	067	28%	662	AVERAGE RESPONSE 4.58
OU	ESTION 3	\:	······		ATTOMOR RESPUNSES 4430
0006		0201	0670	1534	
002	012	0231	282		AVED ACC DECEMBER 4 CO
	ESTION 4			\$3\$	AVERAGE_RESPONSE:_4.52
0004	0020	0204	0500	1/27	•
002		0204 08%	0590	1637	
			242	672	AVERAGE_RESPONSE: 4.56
0000		0131	0591	1731	
002	CO%	053	245	70%	AVERAGE_RESPONSE: 4.64
0003	G018	0146	0669	1623	
002	017	062	272	662	AVERAGE RESPONSE: 4.58
QUI	ESTION 7	<b>'</b> :			
0015	0028	0207	0628	1563	•
013	012	082	26%	64%	AVERAGE RESPONSE: 4.5
ดูนเ					Telling to the second s
0001	0012	0130	0548	1767	
002	002		227	722	AVERACE OFFICERS
		:			AVERAGE RESPONSE: 4.6!
0026	6039	C236	0617	1604	
0026	0039	162	0617	1504	
			257	624	AVERAGE_RESPONSE:_4_4:
	ESTION 10				
0004		C158	0591	1674	
002	012_	067	242	687	AVERAGE_RESPONSE: 4.60

OVERALL AVERAGE = 4.56

// TLBL CARDIN, TESTMROS, W'
// EXEC , SIZE=120K

PROJECT	BEST TRA	INING IN	STITUTE	. "	
TOTALS F	OR SECON	D SESSIO	N_ALL_SC	HODLS	
QUE	STION 1	:			
0001	0006	0105	0565	1587	
002	002	052	25%	702	AVERAGE RESPONSE: 4.64
	STION- 2		· ·	• ,"	
0001	0007	01 09	0599 ·	1548	
002	002	057	262	687	AVERAGE RESPONSE: 4-6
	STION 3	:			
0005	0019	0164	0581	1477	
002	0.12	072	262	662	AVERAGE_RESPONSE:_4+5
	STION 4				
G013	0037	0179	0523	1509	
0013	0031	0117		67 <del>2</del>	AVERAGE_RESPONSE:_4-5
	STION 5				
6001	0008	0108	0514	1627	
202	00=	0100 052		727	AVERAGE RESPONSE: 4-6
				1-4	
	STION 6		0520	1497	
0003	0007	0101		1627 ·	AVERACE BECONNERS & &
002	007	043	237		average_response=_4-6
	STION 7	-	25.72	1200	
0026	0049	0216	0570	1398	
013	02	107	252	62₹	AVERAGE_RESPONSE:_4+4
	• • • • • •	<b>:</b> . ) · · · ·			
0002	0013	,0116	0512	1609	
002	017	052	23%	717	average_response=_4-6
QUE	STION 9	-			
0012	0022	0183	0529	1502	
013	013	087	242	672	Average_response =4+5
QUE	STION 10	<b>*</b> • • •			
0006	0021	0145	0547	1537	
002	017	06%	242	68\$	AVERAGE_RESPONSE =- 4-5

OVERALL AVERAGE = 4.59

84.45

Figure B-1. (Page 14 of 14)

// TLBL CARDIN, 'TESTMR05, W'
// EXEC ,SIZE=120K

PROJECT BEST TRAINING INSTITUTE
TOTALS FOR BOTH SESSIONS ALL SCHOOLS

·	QUES	TION	1:			• • • • • • • • • • • • • • • • • • • •			į
	0008	0020	•	0272	1290	3138	•		į
•	002	002		063	27%	46%	AVER AGE	RESPONSE:	4.59
		TICN	2:						{
	0005	0018		0248	1282	3173		) ·	
ŀ	002	002		054	273	672	AVER AGE	RESPONSE:	4-60
		TION	3:				11 11 11		i
	0011	C034		0365	1251	3011			
	007	013		087	273	64%	AVERAGE	RESPONSE:	4.54
			4:						
	C017	0057		0383	1113	3146	·		
	003	01 7		087	243	672	AVERAGE	RESPONSE:	4.55
	GUES	TICN	5:_						
_	0001	0014		C239	1105	3358			
	002	00%		054	23%	713	AVERAGE	RESPONSE:	4-65
	QUES		6:						
	3006	0025		0247	1189	3250		•	•
	002	012		054	25%	69%	AVERAGE	RESPONSE:	4.62
	CUES		7:			•	- 11 W. 1	e ·	
	0041	0077		0423	1198	2961		<del></del>	
	012	023		094	25%	634 .	AVERAGE	RESPONSE:	4-48
•			8:			•			
,	0003	CC25		0246	1060	3376	,	<del></del>	<u> </u>
	C0%	017	٠	054	23%	72%	AVERAGE	RESPONSE:	4.65
•	QUES							·	·
-	0038	0061		0416	1146	3006			•
	012	012		097	25%	64%	AVERAGE	RESPONSE:	4.50
		TION 1							
	0010			0303	1138	3211		1	
	003	012		06%	24%	68%	AVER AGE	RESPONSE:	4.59
									•

OVERALL AVERAGE = 4.58

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#### PROJECT BEST INSERVICE - MOTIVATION

## Session Evaluation Results Administrators

SES	SION LEADERS : TOTAL OF ALL SESSIONS	•
	179 returned evaluations	AVERAGE FOR SESSION (out of possible 5.0)
1.	Degree of preparation	4.5
2.	Knowledge of content	4.4
3.	Responsiveness to questions	4.3
4.	Sensitivity to group needs	4.3
5.	Ability to stay on task	4.5
6.	Degree of organization	4.4
7.	Usefulness/relevance of content	4.5
8.	Clarity of objectives	4.4
9.	Effective use of audio-visual equipment	4.4
10.	Effective use of printed materials	4.5

#### COMMENTS:

- Change handout #3!
- Good presentation!
- Handout #3, Using Cloze Technique Value, discuts from what's important.
- I wish we weren't so rushed in doing all of this!
- · Good information.
- The presenters were well-prepared and did an excellent job.
- Presenters did a good job; enjoyed it tremendously!!
- I was very pleased when Verginia Stevens dignified a response that was not correct—it was a perfect use of BEST.
- Please don't read the transparencies or script to us.
- Time constraints really limit flexibility.
- . Noise level was a little high.
- Packaged presentations are not very motivating.

Figure B-2. ADMINISTRATOR'S RATINGS OF MOTIVATION SESSION. Comments also included. (Page 1 of 4)

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Total of all Sessions Comments, continued

- Mr. Perez did real well!
- Appropriate for group needs.
- No preparation by presenters; we could have read at home.
- Very good!
- Very well prepared and presented. Of great value.
- No modeling by presenters.
- You didn't model.
- I am glad this was abbreviated. These things are so self-explained, just a brief overview is all that is needed.
- A helpful overview. The quick timing was effective. We experienced at taste.

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- Very good presentation. Very helpful suggestions for our own presentations.
- Very good job, Estella! Ruth, you are a master teacher and it is wonderful to see you--an assistant superintendent doing this with us. Thank you both.
- Group next to us a little too loud.
- Open area environment had distractions from group next door; leader was sensitive to suggest we move closer.
- It was easier to follow and understand since the content organization is familiar to lesson design. I enjoyed it—helpful!
- Ms. Wills did not make her objectives clear for the activities which she presented. I could not follow the first half of the presentation with ease.
- Helpful and well-done; also informative.
- Enjoyed the presentation. Room too cold.
- Well done. Time passed very quickly.
- Both presenters did a super job.
- Five factors on film; six in presentation and lite. ... re is confusing.
- Where's the beef? There should be more time spent on the factors and clarity.
- John, I enjoyed your "paraphrasing" of information rather than reading. Your "role playing" added interest.
- Presenters were well-prepared and stayed on task.
- Very positive.
- Have the next session in a room that isn't so cold; it was not very motivational.

Figure B-2. (Page 2 of 4)



#### Total of all Sessions Comments, continued

- Very good particularly Penny who consistently brought in the factor or difference in students and people in general.
- The materials were very well prepared and sequenced.
- The materials are great! Thank you for focusing on instruction.
- Appreciate the time and effort to share the "how to" with us.
- They followed the text but related the examples and information to us very well. It's the best presentation that I've attended on this subject. They were good.
- We appreciate your energy into this inservice.
- Good job! Both really knew their stuff!
- A very comfortable session. Coverage of subject matter very good.
- I believe we should make an extra effort to make lesson design, motivation, and reinforcement work together or interrelate.
- Just hope I have sufficient time to complete with my teachers.
- I appreciate the way you walked us through without belaboring the point.
- I feel this is too much information to be done all in one morning. It would probably help to divide this into two or three presentations.
- Appreciate the <u>practice</u> in what we'll present to faculty. Hope faculty will get to hear erch presentation in various times, several times over the next three years. Everyone need to hear this at least five times for it to "stick." Good "feeling tone!"
- I appreciate your help in modeling the sessions that we will be doing on October 26.
- I appreciate the help.
- Very good presentation.
- Very well done within time limits.
- Your suggestions for presenting the workshop to teachers were helpful. You both did a super great job. Thank you for your preparation.
- Super presentation. Thank you! You kept it at a <u>nice</u> level and paced it wall.
- Very good!
- Very appropriate information.

Figure B-2. (Page 3 of 4)



Total of all Sessions Comments, continued

- Thank you!
- Very good--organized extremely well.
- Super!
- You two were great! I enjoyed the session.

Figure B-2. (Page 4 of 4)

Project BEST

Appendix C

CHECK OF UNDERSTANDING



## PROJECT BEST CHECK OF UNDERSTANDING

#### Purpose

The "Check of Understanding" provided information on recognition of the elements of lesson design. This addressed two questions.

Decision Question D1. Should Project BEST be continued as is, modified, or discontinued?

<u>Evaluation Question D1-1.</u> To what extent was Project BEST implemented? Did staff receive training as planned?

#### Procedure

Teachers were asked to fill in the seven elements of lesson design during a Project BEST staff development session from memory as a check of understanding. The District Priorities evaluation associate checked a random sample of the forms to see how well teachers knew the elements. The rules for acceptable responses which follow were drawn up by the project evaluator and Coordinator of Elementary Staff Development.

- The elements did not have to be in order.
- Not accepted in place of anticipatory set were the words anticipator check, A.S., and attention.
- Stating the objective, setting the objective or just objective were acceptable but not behavior objective.
- Providing information, providing input, introducing material, presenting lesson, input and information were all acceptable; instruction was not acceptable.
- Modeling was okay but not role model.
- Checking for understanding, checking comprehension, and evaluation were acceptable. Understanding, feedback, and allowing input from students were not.
- Guiding practice, monitoring (initial, optional) practice were correct but not just practice or G.P.
- Independent or individual practice and independent study were all right but independent or I.P. were not acceptable.



C-2

Results

The total number of questionnaires checked was 253. The chart below shows the number of teacher identifying various numbers of elements correctly.

NUMBER OF	TEACHE	RS IDENTIFYIN	IG CORRECTLY
ELEMENTS	NUMBER	PERCENT	CUMULATIVE %
0	0		0
1	4	1.6	1.6
2	3	1.2	2.8
3	3	1.2	4.0
4	12	4.7	8.7
5	10	4.0	12.7
6	21	8.3	21.0
7	200	79.0	100.0

Thus, over three fourths of the teachers identified all seven elements of lesson design. Only 4% knew three or fewer elements.

Figure C-I provides more results; this memorandum was shared with the evaluation subcommittee of the Administrative Leadership Committee in November.



#### AUSTIN INDEPENDENT SCHOOL DISTRICT Office of Research and Evaluation

November 19, 1984

TO:

Persons Addressed

FROM:

y Schuyler

SUBJECT: Lesson Design Review

We have good news on Project BEST!

As a check of understanding, teachers were asked to list the seven elements of lesson design during the recent staff development session on motivation. A random sample of 253 questionnaires were checked. We found that:

- Over three fourths of the teachers (79.1%) knew all seven of the elements of lesson design,
- 18.2% knew three to six of the elements,
- Very few (2.6%) knew only one or two of the elements.

This information is to be included in the February Staff Development newsletter (the next issue is already set). Staff Development may also have tabulations of session ratings ready at that time. You might announce this at the next Administrative Leadership Committee meeting if one is scheduled before then.

If you think staff could use some good news before February, call me at 458-1228. It could be announced in ADMinformation.

We found that 91% of the teachers mastered lesson design at a 70% level or better (5, 6, or 7 elements correct):

Persons Addressed: Ruth MacAllister

Freda Holley

Mike Pool

Yolanda Leo

Michael Hydak

and the second s

Mike Perez

Director, Research and Evaluation

Figure C-1. LESSON DESIGN CHECK OF UNDERSTANDING. Memorandum sharing results.



Project BEST
Appendix D
BEST OBSERVATIONS

## PROJECT BEST BEST OBSERVATIONS

#### Purpose

BEST walk-through observations provided information for the following questions.

<u>Decision Question D1</u>. Should Project BEST be continued as is, modified, or discontinued?

<u>Evaluation Question D1-1.</u> To what extent was Project BEST implemented? Did staff receive training as planned?

#### Procedure

After the optional June BEST orientation workshop administrators requested walk-through observation pads (with small NCR carbonless forms) on which to give feedback to teachers after informal observations. A memorandum from Ruth MacAllister August 2 to all principals, assistant principals, and coordinators indicated that, "These forms will be effective if used to reinforce the appropriate use of lesson design and motivation theory which are the focus of Project BEST for 1984-85." Administrators were also told they could use the forms to comment on other classroom activities not necessarily related to BEST. Forms are blank except for the teacher's name, date, the administrator's name, and the notation Basic Effective Strategies for Teaching. A junior high assistant principal turned in some alternate forms used the fall that had elements of lesson design listed (plus other things) which could be checked off if observed -- space was also provided for comments. Use of these forms was discontinued during the year--they were considered too specific to use this early in implementation.)

The following steps were taken in evaluating whether administrators noted use of lesson design elements and motivational factors in walk through observations.

- 1. A random 20% sample of elementary schools, 20% of secondary school administrators, and 20% of the regular instructional coordinators was selected for the sample. This included 17 elementary and 18 secondary administrators.
- 2. The memorandum shown in Attachment D-1 was sent March 25, 1985 asking those selected to send in walk-through observations completed.
- 3. Response rates were low--particularly at the secondary level. A sample of nonrespondents was called.



Reasons given for not responding were varied. At the elementary level, one person indicated she did not use them because they had to be positive; another said she did not have time to pull them from each teacher's folder but would try. Another principal had left the District.

At the secondary level, many nonrespondents indicated that they were not encouraged by Secondary Education to use the forms until teachers were more comfortable with BEST concepts--most had therefore not used them. The Assistant Superintendent for Secondary Education indicated use of the forms was only discouraged in terms of any negative impact they could have on evaluations. Some non-respondents indicated they did not have time to do both walk-through and formal observations so they concentrated on the formal ones. One assistant principal had become principal at another school; the oid school indicated his files were difficult to get to because of construction.

The load on everyone this year was very heavy with new State legislation--this may have also played a part in low response rates.

Several in the sample indicated they had mentioned BEST concepts in formal observations and would be happy to send them. However, a decision had been made not to use these for confidentiality and other reasons (they are used for personnel evaluations which were in progress).

4. A substitute teacher content coded all observations; the evaluator reviewed them and retallied them as needed. Initial tabulation took about four hours; review took about two hours.

The evaluator checked through one set initially to test the system and as a training tool. The teacher was given a Project BEST Overview of Instructional Practices guide to use as a reference in marking elements of lesson design and factors of motivation. Each time the name of an element or an approved substitute phrase (noted in Figure 0-1) was found, it was tallied and underlined. The teacher also tallied use of a few key phrases related to an element or factor separately. Instances did occur in which administrators wrote about ideas presented in BEST but did not mention an element or factor specifically—these were not tallied. General notes were made regarding the types of information mentioned.

The teacher resolved any questions she had with the evaluator (the evaluator also skimmed all observations afterwards).

5. A summary sheet showing responses at the elementary and secondary level was then created. Percentages of all responses of each type were computed with a hand calculator.



6. Administrators' observations were returned to the schools with the memorandum shown in Attachment D-2 and a tally of their responses only.

#### Results

# <u>Evaluation Question D1-1.</u> To what extent was Project BEST implemented? Return Rates

	Number	Responding			
Level	Sampled .	Number	Percent		
Elementary	17	8	47%		
Secondary	18	2	11%		
Overall	35 .	10	29%		

Roughly 20% of elementary and secondary school administrators and coordinators were surveyed.

Ten administrators sent in walk-through observations--eight elementary (representing twelve schools), one junior high, and one senior high.

The total number of observations sent in was 224 at the elementary level (ranging from five for one administrator to 55 for another). At the secondary level, 50 observations (43 junior high and 7 senior high) were returned; most were from fall, 1984.

#### Responses

elements and motivational factors were mentioned. The percentage of all elements and factors of each type is also noted. What can we conclude?

- 1. Administrators are incorporating BEST terminology within communications with teachers. Almost 60% of the elementary and 96% of the secondary observations received included a mention of one or more elements or factors.
- 2. Flements of lesson design were mentioned more often than factors of motivation (this was somewhat expected because motivation training was offered to teachers late in October after lesson design training and because almost all secondary observations were from the fall).



The pattern of responses was different at the elementary and secondary level (note small secondary sample). The list below ranks the frequency with which elements of lesson design were mentioned (from most to least frequent):

#### Secondary

## State objective (35%)

- 2. Check understanding (23%)
- 3. Anticipatory set (18%)
- Guided practice (14%)
- 5. Modeling (12%)
- Input (-)
- Independent practice (-)

### Elementary

- 1. Modeling (29%)
- 2. Guided practice (19%)
- 3. Anticipatory set (14%)4. Check understanding (14%)
- 5. Input (13%)
- 6. Independent practice (9%)
- 7. State objective (2%)
- We cannot really say whether this reflects these elements' occurrence in the classroom--it could indicate which elements administrators watch for most, believe are most important, find easiest to comment on, feel the most improvement is needed in, etc.
- It is interesting that anticipatory set, checking understanding, and guided practice were in the top four both for elementary and secondary. Stating objectives, on the other hand, was first for secondary and last for elementary administrators. Modeling ranked first for elementary but fifth for secondary. Input and independent practice were mentioned less frequently at both levels (especially at the secondary level).
- Nearly all of the comments pointed out how the teacher was incorporating elements of lesson design and why it was important. A few suggested ways elements could be incorporated.

Motivation. The two secondary administrators did not mention any motivational factors specifically, although feedback and positive reinforcement were mentioned a few times. Again, this could be because nearly all observations were done in the fall and the junior high form used listed elements of lesson design but not factors of motivation.

At the elementary level, the word "motivation" was mentioned 35 times. Factors are ranked below according to frequency (most to least frequent):

- Feeling tone (34%)
- 2. Success (23%)
- 3. Interest (21%)
- 4. Concern (14%)
- 5. Knowledge of results (8%)
- Intrinsic/extrinsic (0%)

3Q



Administrators often mentioned that the feeling tone in the classroom was excellent and promoted learning, that conveying children's success was motivating, that level of interest in the lesson was high. Few administrators specifically mentioned knowledge of results and no one mentioned intrinsic/extrinsic motivation. Administrators did, however, use other terms related to success and knowledge of results: feedback, praise, reinforcement, and incentive.

### Other BEST Concepts. Administrators also mentioned:

- Use of effective questioning strategies (e.g. using signals to check understanding, calling first on students who probably know the answer, asking for a choral response),
- Communicating the "what and why" of the lesson (objective),
- Presenting well organized lessons,
- Providing opportunities for practice.
- Making sure students comprehend concepts,
- The importance of writing legibly.



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0-6

## BEST COPY AVAILABLE

Sch Lev # 0 # w	e:Secondary (mostly ool: M=2 el: 7-12 bservations: 50 (43 ith one or more ment or factor: 48	tions)	School: N=8 Resp. #Schools = 12 Level: K-6
LES	SON DESIGN:		LESSON DESIGN: 2
1.	Anticipatory Set (Setting the Stag	15 17.9% ge)	1. Anticipatory Set 20 14.3% (Setting the Stage)
2.	Set Objective	29 34.5%	2. Set Objective 3 2.1%
3.	Input (Providing Informa	ition)	3. Input 18 12.9% (Providing Information)
٤.	Modeling	10 11.9%	4. Modeling 40 28.6%
5.	Check Understandin	g 19 22.6%	5. Check Understanding 19 13.6%
6.	Guided Practice (Monitoring Perform		6. Guided Practice 27 19.3% (Monitoring Performance)
7.	Independent Practi	ce	7. Independent Practice 13 9.3% ·
_	Totai: 84	100.9%	Total: 140 100.1%
MOT	IVATION:		MOTIVATION: 35
1.	Success	•	1. Success 21 23.1%
2.	Interest	•	2. Interest 19 20.9%
3.	Feeling Tone	•	3. Feeling Tone 31 34.1%
4.	Concern	•	4. Concern 10 14.3%
5.	Knowledge of Resul	ts -	5. Knowledge of Results 7 7.7%
6.	Intrinsic/Extrinsi		6. Intrinsic/Extrinsic
_	Total:		Total: 91
f	eedback 1 pos. re	ein: 5	setting the stage 3 incentive 1 feedback 14 signals 3 reinforcement 2 praise 14

Figure D-1. USE OF LESSON DESIGN AND MOTIVATION TERMS. Notes number of times the name of elements and factors were found in walk-through observations. The percentage of all mentions of each type is indicated.

84.45 5 (5) 15 15 15 15 (5) (-3)

## AUSTIN INDEPENDENT SCHOOL DISTRICT Office of Research and Evaluation

March 25, 1985

TO:

Principals, Assistant Principals, Coordinators Addressed

FROM:

Nancy Schuyler

SUBJECT: Walk-Through Observations and Project BEST

One of the projects we are collecting information on this year is Project BEST. Most of the information on BEST's effectiveness will be taken from responses to the districtwide surveys sent out last fall and this spring. In addition, we will be looking for more concrete signs that Project BEST has had an impact on instructional leadership and teacher effectiveness by reviewing a sample of BEST walk-through observations. We will not review formal observations completed for teacher evaluation purposes.

As you may recall, last October we asked that you keep a copy of any BEST walk-through observations you completed this year. We would like to ask that you send these copies to us at this time. We realize they may be limited in number. If for some reason the copies are not available, call me at 458-1227. These will not be used for personnel evaluation. We will simply be reviewing them to count:

- The number of times lesson design elements and motivational factors are mentioned as occurring,
- The number of times suggestions for improvement are made regarding certain elements and factors.

Information will be summarized for the elementary, junior high, and senior high levels. The forms you send will be considered confidential and we will return them as soon as we are through.

We realize this approach is not perfect, but it will provide some information on the impact of Project BEST on leadership and instruction without disrupting classroom operations or causing you too much work.

Piease send your forms to me at ORE (Adm. Bldg.) by April 2. We appreciate your help.

NS:1q



84.45

Memo to Principals, Assistant Principals, Coordinators Addressed March 25, 1985 Page 2

Persons Addressed:

Elementary Principals and Assistant Principals at:

Coordinators Addressed:

Emma Lea Mayton

Cecile Banks

Ana Salinas

Yolanda Rocha

Frances Nesmith

Allan Becker Ortega Pillow

Bryker Woods

Campbell

Pleasant Hill Sunset Valley

Hill

Williams Zavala

Joslin Mathews

Junior High and Senior High Administrators:

R. Perez (Anderson) B. Breihan (Austin) B. Crist (Crockett) T. Bellinger (LBJ) R. Smith (Johnston) E. Elliott (Lanier) F. Lopez (McCallum)

J. Leonard (Reagan)

E. Vela (Travis) W. Flowers (Travis) K. Ewing (Bedichek) N. Gonzalez (Burnet) M. Smith (Fulmore) G. Goethe (Martin) M. Bera (O. Henry)

M. Ball (Porter)

APPROVED:

Director

Department of Management Information

APPROVED:

Assistant Superintendent Elementary Education

APPROVED:

Assistant Superintendent Secondary Education

#### AUSTIN INDEPENDENT SCHOOL DISTRICT Department of Information Management Office of Research and Evaluation

April 25, 1985

TO:

FRUM:

Have as Scherger

SUBJECT: BEST Walk-Through Observations

Thanks so much for sending in your walk-through observations. We have now finished our review. For your information only, we have attached a summary of the number of times you used specific BEST terms for the elements of lesson design and factors of motivation. Please note that:

- We did give credit for some parallel terms.
- You probably wrote about BEST ideas more often that this indicates this just reflects use of the names of elements and factors.
- We realize you used these forms for a variety of purposes.
- The blue we used should not photocopy.

Your report on BEST will simply reflect overall use of terms by elementary and secondary administrators. We'll try to note use of other kinds of BEST information in a general way. Information from survey responses and other data sources will also be included.

Thanks again.

NS:1g Attachment Project BEST

Appendix E

INSTRUCTIONAL NOMINATIONS

## PROJECT BEST INSTRUCTIONAL NOMINATIONS

#### Purpose

Nominations of schools for exemplary implementation of Project BEST were used in response to an information need.

<u>Information Need I5</u>. Which schools implemented BEST in an exemplary manner?

#### Procedure

Early in May, the Assistant Superintendent for Elementary Education was asked via telephone to name the schools she believed had implemented Project BEST in an exemplary manner. She replied the next day.

At the secondary level, a memorandum was sent to the Assistant Superintendent for Secondary Education and Directors of Junior and Senior High asking for this information (see Attachment E-1). The Assistant Superintendent believed coordinators might be able to respond better (coordinators, however, tend to see only certain groups of teachers in each school). The Directors of Junior and Senior High did provide nominations of schools they felt implemented BEST in an exemplary way.

#### **Results**

Elementary and secondary staff did nominate some schools as implementing BEST in an exemplary way. However, staff did not feel very confident in their choices because of their limited observation of implementation at all campuses. They were afraid some schools who had done an excellent job may have been skipped. The nominations are on file at ORE but were not published for this reason. The elementary supervising principals plan to watch more closely for this next year.

Identification may allow comparisons of student and/or teacher achievements at these exemplary schools versus others in the system in the coming years. Of course, changes in principals and/or teachers must be considered.



F-2

#### AUSTIN INDEPENDENT SCHOOL DISTRICT Department of Management Information Office of Research and Evaluation

May 14, 1985

TO:

Freda Holley, Rodger Wiley, Gloria Williams

FROM:

SUBJECT: BEST Implementation

One information need included in the BEST evaluation design asks:

Which schools implemented BEST in an exemplary manner?

I have already mentioned this to Sherilyn Howze, Yolanda Leo, and Michael Hydak, but they did not feel they had enough contact with all schools to address this need. Could you nominate some secondary schools you feel have really done a good job in implementing BEST this year?

This question was included with an eye towards the future. Because all schools have implemented the project, knowing which schools have done a particularly good job may make assessment of achievement impact more feasible.

Thanks for your help. Please let me know your nominations by May 24.

NS:1g

APPROVED:

Director

Department of Management Information

Project BEST

Appendix F

ACHIEVEMENT--TABS, ITBS, TAP

#### PROJECT BEST ACHIEVEMENT--TABS, ITBS, TAP

#### Purpose

Achievement patterns were briefly reviewed in response to an information need.

<u>Information Need I4.</u> What was AISD's student achievement in 1983-84 and 1984-85?

#### Procedure

ITBS, TAP, and TABS results for 1984 and 1985 were reviewed based on Systemwide Testing's and State Compensatory Education's final report summaries (ORE Publication Nos. 84.58 and 84.25). This information provided a base line for possible future examination of BEST's impact on achievement.

#### Results

Rather than repeat information already available in ORE Report Numbers 84.58 and 84.25, the reader is directed to these reports. Composite scores from these reports are attached in Figures F-1 and F-2.

ITBS achievement is generally up slightly again this year, especially at the high school level. AISD students achieved above the national average consistently across grades 1-12 in all areas for the first time.

Overall, TABS mastery declined slightly between 1985 and 1984. However, TABS mastery declined in other large urban districts as well. The test appears to have been more difficult. Next year, the TABS will be replaced with the Texas Educational Assessment of Minimum Skills (TEAMS).

It is difficult to measure BEST's impact on achievement because it is being implemented in all schools. Instructional nominations of exemplary campuses, perhaps combined with teachers' and administrators' reports of use on the districtwide survey, may help in identifying a group which is implementing BEST in an exemplary way. If so, ITBS and TAP scores will be used because base line data is available, the tests are given annually to students, and the difficulty level does not vary from year to year.



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			(	CUMPOS	ITE SCOR	ES		
			PERCENTILES			GRACE EQUIVALENTS		
GRADE	ETHNICITY	80	84	85	80	84	85	
1	BLACK	43	49	50	1.65	1.75	1.77	
	HISPANIC	46	51	52	1.69	1.80	1.83	
	OTHER	73	77	77	2.40	2.54	2.54	
	TOTAL	60	64	64	2.95	2.15	2.16	
2	BLACK	37	46	46	2.48	2.73	2.72	
	HISPANIC	35	47	49	2.42	2.76	2.82	
	other	72	72	74	3.51	3.51	3.56	
	Total	56	60	61	3.61	3.12	3.17	
3	BLACK HISPANIC OTHER	29 35 69 55	45 51 77 64	44 49 74 61	3.14 3.32 4.48 3.99	3.66 3.88 4.77 4.28	3.64 3.80 4.67. 4.20	
	TOTAL BLACK	25	39	39	3.86	4.37	4.36	
	HISPANIC	34	45	46	4.17	4.63	4.63	
	OTHER	70	71	72	5.60	5.64	5.70	
	TOTAL	55	57	58	4.97	5.07	5.10	
5	BLACK	29	39	39	4.83	5.30	5.32	
	HISPANIC	32	43	44	5.01	5.49	5.56	
	OTHER	67	72	72	6.57	6.78	6.81	
	TOTAL	52	56	56	5.89	6.07	6.09	
6	BLACK	21	34	37	5.37	6.01	6.16	
	HISPANIC	26	41	42	5.61	6.34	5.36	
	OTHER	65	70	71	7.51	7.77	7.78	
	TOTAL	48	55	56	6.71	7.01	7.04	
7	JLACK	18	36	35	5.75	5.80	6.78	
	HISPAHIC	23	40	41	6.09	7.06	7.08	
	OTHER	65	73	70	8.40	8.78	8.65	
	TOTAL	47	57	54	7.42	7.94	7.82	
8	BLACK	18	33	37	6.57	7.53	7.79	
	HISPANIC	25	42	41	7.04	8.11	8.04	
	OTHER	66	76	75	9.40	9.98	9.90	
	TOTAL	46	60	59	8.31	9.12	9.07	

ITBS MEDIAN PERCENTILE AND GRADE EQUIVALENT SCORES, GRADES 1-8 BY ETHNICITY, 1979-80, 1983-84, AND 1984-85, 1982 NORMS. Figure F-1.

## **BEST COPY AVAILABLE**

STATE OF THE STATE

			COMPOS	ITE SCORES	
		PERCE	NTILES	GRADE EQ	UIVALENTS
GRADE	ETHNICITY	84	85	84	85
9	8LACK	26	29	7.95	8.22
	HISPANIC	31	.38	8.39	8.96
	OTHER	70	74	12.06	12.46
	TOTAL	53	• 56	10.28	10.57
10	BLACK	27	33	8.88	9.49
	HISPANIC	33	41	9.51	10.29
	CTHER	68	75	13.06	13.90
	TOTAL	55	62	11.61	12.41
11	BLACK	20	26	8.77	9.52
	HISPANIC	33	39	10.22	10.79
	OTHER	68	73	13.88	14.48
	TOTAL	55	61	12.45	13.17
12	BLACK	22	20	9.46	9.30
	HISPANIC	29	35	10.36	11.09
	OTHER	62	71	13.98	14.88
	TOTAL	48	57	12.51	13.41

Figure F-2. TAP MEDIAN PERCENTILES AND GRADE EQUIVALENT SCORES GRADES 9-12 BY ETHNICITY, 1983-84 AND 1984-85, 1982 NORMS.

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Project BEST

Appendix G

DISTRICT RECORDS



## PROJECT BEST DISTRICT RECORDS

#### Purpose

District records provided information on the nature of Project BEST and the following information need:

<u>Information Need II.</u> What training was required for administrators and teachers? What was optional?

#### Procedure

Information was gathered throughout the year on training sessions and attendance. Most information was shared by the Office of Staff Development and Student Teaching or the Department of Elementary Education.

The number of teachers and administrators who missed one or more training sessions was supplied by staff development. Their count was based on personnel records of those who were absent on the training session days or those not on staff as of the training dates. These counts are not perfect, however, since some administrators and professionals not invited to the training initially were counted in those not attending (but only if they were absent those days). An estimate was also available based on districtwide survey responses.

#### Results

## Project Description

Project BEST is a long-range (three to five years) staff development program which emphasizes Basic Effective Strategies for Teaching. Sessions focus on ways to increase teachers' effectiveness in promoting student learning. Project BEST literature indicates that it:

- Recognizes and reinforces the GOOD TEACHING AISD already has in its classrooms.
- Puts the BEST OF EDUCATIONAL RESEARCH AND THEORY into practice as exemplified by Dr. Madeline Hunter and others.
- Provides training for all K-12 TEACHERS AND ADMINISTRATORS.
- Can be integrated into any presentation ON ANY SUBJECT AREA FOR ANY AGE GROUP.



G-2

- Provides administrators and teachers with the SAME TRAINING.
- Gives teachers and administrators a COMMON LANGUAGE.
- Gives teachers and administrators a way to THINK ABOUT AND PLAN FOR INSTRUCTION.
- Is "IN PLACE OF" not "on top of" some of the previous staff development efforts.
- Is a LONG RANGE PLAN (three to five years) and not a "one shot deal."
- Sets all training sessions during the REGULAR AISD STAFF DEVEL-OPMENT DAYS AND DURING SELECTED FACULTY MEETINGS.

During this .irst year, 1984-85, primary goals are to:

- Improve administrative instructional leadership skills, and
- Introduce teachers to the elements of lesson design and factors affecting motivation.

### Training Sessions

The schedule of required and optional sessions for 1984-85, 1985-86, and 1986-87 is shown in Figure G-1. The only change for 1984-85 was the presentation of all motivation information to administrators in one workshop in the fall rather than three in the spring.

The Project BEST Writing Committee (administrators) prepared the materials for the workshops. They were piloted with the Teacher Review Committee before being presented to all administrators.

Campus-level administrators (some teamed with central administrators) then presented the material to the school faculties. Administrators were given inservice training packets as guides for the sessions (along with handouts and transparencies). Taped portions were viewed over Cable Channel 8 or videotape.

Required sessions were all held. Taped portions were later replayed on Cable 8. Schools also received materials for optional followup sessions on motivation. Followup information on Project BEST was also included in the <u>Developments</u> newsletter published periodically by Staff Development. However, optional follow-up sessions on additional topics (e.g. using the chalkboard, giving directions, effective examples, task analysis) were not developed in 1984-85. Planners hope to develop these modules next year. Tapes on some of the special topics listed were shown on Cable 8 in 1984-85.

### Training Sessions

Survey results indicated the following percentages of teachers and campus administrators attended required sessions:



G-3 100

Personnel records indicated that, of the school administrators and professional staff, 219 had missed Lesson Design I, 218 had missed Lesson Design II, and 251 had missed Motivation. Some may have missed more than one session. Notices were sent to each campus indicating who had missed sessions and when makeups were available. In addition, 25 central staff were notified of sessions missed and makeup sessions available.

The original goal was to have all teachers and administrators attend Project BEST training. Those who missed sessions were sent notices in February of makeup sessions scheduled for June and August (see Attachment G-1 for a sample). Of the 688 notified:

477 (65%) signed up for makeup sessions;
129 (19%) indicated they had attended the session or made it up elsewhere (Region XIII or on a local campus);

• 62 (9%) had left AISD (retired or resigned);

• 45 (7%) did not respond.

This documentation system was not perfect because:

 All professionals' records were checked and not just teachers (other professionals could attend if they wanted to);

Absences are not always reported on the day taken;

A few staff not reported absent may have skipped the sessions;

 A variety of makeup opportunities were available but accountability for attending was limited.

A "transcript" card similar to that used for time equivalence credit or a computerized attendance form might be considered for next year.

### California Research on Madeline Hunter

A training program based on Madeline Hunter's work has been in operation in two schools in Napa/Vacaville, California since 1982-83 (1981-82 was a planning year). Jane Stallings and others evaluated project effectiveness (see references). Basic findings were that:

- Teachers' use of elements of lesson design did improve in both reading and mathematics. The twelve teachers in the schools all three years showed high implementation of strategies. It should be noted that teachers were implementing strategies to some extent even before training.
- Student engagement rates improved in both reading and mathematics.
- Student achievement improved in reading two years (1982-83 and 1983-84) and in mathematics 1982-83.



#### REFERENCES

- Stallings, J. A. An evaluation of the Napa County Office of Education's follow through staff development effort to increase student learning time and achievement. Nashville: Vanderbilt University.

  Paper presented at the American Educational Research Association Meeting, New Orleans, April, 1984.
- Robbins, P. The implementation of Madeline Hunter's instructional skills program in Napa, California: The project model, changes, costs and benefits. Napa, California: Napa County Office of Education.

  Paper presented at the American Educational Research Association Meeting, Chicago, April, 1985.

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### **Project BEST**

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"Basic Effective Strategies for Teaching"
""Principles of Learning Sequence

	Protest SEST	<u> </u>
	Basic Effective Strategies	an Teaching
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MOTIVATION THEORY	REINFORCEMENT THEORY	DUAGNOSIS AND EVALUATION IN TEACHING
PRACTICE THEORY	TRANSPER THEORY	DIAGNOSIS AND EVALUATION OF TEACHING
1964-1966	1985-1984	1900-1967
Lesson Ceaux Maswasch Theory	Resertion Theory  Person Theory  Process Theory  (Review Lesson Designs	Transfer Theory Essensing Student Thinking Diagnosis and Svolution of Teaching Diagnosis and Svolution of Teaching (Administrators) (Review Leason Design)
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1984-1985 STAFF DEVELOPMENT TIMELINE

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June 45-29 vicinue or Administrators (	August 2-3 Admiruszacis Workshop Leason Jesign 1, 2, 3	Sestember 1-3 His fer institutio (Provides/Teacher Team)	October 3-4 Hunter Institute (Principal Teacher Team)		Principius' Moseing "Vistourich 1	Principals Mossing *Mosveron 2	Prividuals' Meeting "Manyagon S	
ADMINISTRATORS AN	COORDINATORS		Principals Meeting ""Motiveour 1, 2		OPT	ONAL POLLOW-UP SE	ISIONS	
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i		"Lesson Design 2, 3	October 28 (Vs) Olstrict-Wide Staff Development **Moevation 1: 2			ONAL FOILOW-UP SE		

Figure G-1. PROJECT BEST TRAINING SCHEDULE FOR 1984-85.

## BEST COPY AVAILABLE



Attachment G-1 (Page 1 of 2)



## 6 1385MAR RESEARCH & EVALUATION

### AUSTIN INDEPENDENT SCHOOL DISTRICT

Division of Instruction

Office of Staff Development & Student Teaching

MEMORANDUM

T0:

0. R. E. - Dt. Ligan

FRO:::

Mike Pool, Coordinator

Dr. Yolanda Leo, Associate Coordinator L. Leo

THROUGH:

Ruth MacAllister, Elementary Education

Dr. Freda Holley \*Secondary Education

SUBJECT: Make-Up Sessions for 1984-1985 Project BEST

DATE:

February 28, 1985

According to records provided us by the Department of Personnel, the following teachers missed the indicated 1985-1985 Project BEST training either because of absence or the fact that they were not hired as of that date.

August 23, 1984 AM, Lesson Design I

September 26, 1984 PM, Lesson Design II

October 26, 1984 AM, Motivation Theory

Make-up sessions for these topics are scheduled to provide these teachers an opportunity to acquire this required training. Attending the make-up sessions will bring them to the same level of the Project BEST training as other AISD teachers prior to beginning the 1985-1986 training.

Those attending these sessions may receive ½ day TESD credit per session. either regular or special education credit.

0ver



Page 2 Make-up Sessions for Project BEST 1984-85

The make-up sessions are scheduled as follows:

### June 4, 1985

8:30 - 12:00 AM Session A - Lesson Design I

1:00 - 4:30 PM Session B - Lesson Design II

### June 5, 1985

8:30 - 12:00 AM Session C - Lesson Design I

1:00 - 4:30 PM Session D - Lesson Design II

## June 6, 1985

8:30 - 12:00 AM Session E - Motivation Theory

1:00 - 4:30 PM Session F - Motivation Theory

## August 21, 1985

8:30 - 12:00 AM Session G - Lesson Design I

1:00 - 4:30 PM Session H - Lesson Design II

### August 22, 1985

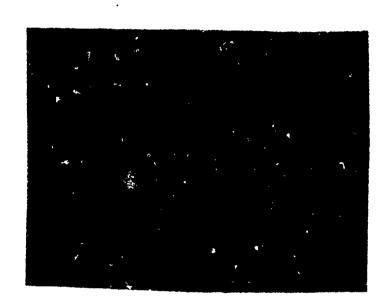
8:30 - 12:00 AM Motivation Theory

To enroll, teachers should call the Office of Staff Development, 451-8411, Ext. 322 and indicate which session(s) they will attend.

The location of the sessions will be determined later.

XC: Teachers listed

Mp/mab



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