

DOCUMENT RESUME

ED 128 372

TM 005 494

AUTHOR Petersen, Nancy S.; Novick, Melvin R.
 TITLE An Evaluation of Some Models for Test Bias. Technical Bulletin No. 23.
 INSTITUTION American Coll. Testing Program, Iowa City, Iowa. Research and Development Div.
 PUB DATE Sep 74
 NOTE 56p.; Not available in hard copy due to marginal legibility of original document

EDRS PRICE MF-\$0.83 Plus Postage. HC Not Available from EDRS.
 DESCRIPTORS *Comparative Analysis; *Mathematical Models; *Personnel Selection; Predictive Validity; Probability; Statistical Analysis; *Test Bias

ABSTRACT

Models proposed by Cleary, Thorndike, Cole, Einhorn and Bass, and Darlington for analyzing bias in the use of tests in a selection strategy are surveyed. Six additional models for test bias are also introduced. The purpose is to describe, compare, contrast, and evaluate these models while, at the same time, extracting such useful ideas as may be found in these approaches. Several of these models are judged to contain logical contradictions because of their use of the wrong conditional probability within the context of the probabilistic structure. In the final section of the paper, these models are shown to have highly objectionable practical implications. Two of the models studied are based on the correct conditional probability, and these are noted to be special cases of a more general and more useful model. (Author/RC)

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ED128372

IOWA TESTING PROGRAMS OCCASIONAL PAPERS

Number 8 - September 1974

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An Evaluation of Some Models for Test Bias

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Technical Bulletin No. 23, Research and Development Division
The American College Testing Program, P.O. Box 168, Iowa City, Iowa

AN EVALUATION OF SOME MODELS FOR TEST BIAS

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Abstract

In this paper, we shall survey models proposed by Cleary, Thorndike, Cole, Einhorn and Bass, and Darlington for analyzing bias in the use of tests in a selection strategy. Six additional models for test bias will also be introduced. Our purpose will be to describe, compare, contrast, and evaluate these models while, at the same time, extracting such useful ideas as may be found in these approaches. Several of these models will be judged to contain logical contradictions because of their use of the wrong conditional probability within the context of the probabilistic structure. In the final section of the paper, these models are shown to have highly objectionable practical implications. Two of the models studied are based on the correct conditional probability, and these are noted to be special cases of a more general and more useful model.

[†]This paper derives from material contained in a thesis submitted by Nancy S. Petersen in partial fulfillment of the requirements for the degree of Doctor of Philosophy at the University of Iowa, July, 1974. We are grateful to William Coffman, Leonard Feldt, George Woodworth, Douglas Whitney, and Ming-mei Wang who served on Dr. Petersen's dissertation committee for their contributions to this paper.

Introduction

Tests are being used extensively by businesses and educational institutions for the screening of applicants for jobs or training programs. A major problem facing these institutions is how to avoid bias (unfair cultural or racial discrimination) in tests used in this process. There are many different definitions of what constitutes test bias, each involving a particular set of value judgments and with different implications for how selection should be accomplished.

Description of the Selection Process

The selection process can be characterized in the same manner for all test bias models. First, there is an individual about whom a decision is required. The decision to be made is based on information about the individual. The information is processed by some strategy which leads to a final decision. The final decision ends the decision making process by assigning the individual to either a selected or an outselected group. The outcome is the individual's performance after the assignment or, in other words, the consequences resulting from the decision. (Cronbach and Gleser, 1965, p. 18.)

A strategy is a rule for making decisions. Each test bias model represents a strategy, the intent of which is to eliminate bias in tests used in selection procedures. The term test is used here to refer to all information-gathering procedures including interviews and physical measurements. The over-riding problem is the lack of agreement as to the meaning of the term "test bias".

Each test bias model or strategy can be characterized in the same manner. It is assumed that the applicants to an educational institution, to a training program, or for employment can be separated into subpopulations because of a priori belief that the regressions within subpopulations are different, that is, the test (or predictor) may be more valid for some subpopulations than for others (different slopes), and/or for a fixed value of the predictor, the level of criterion performances may differ (different intercepts), or that some differential selection criterion is appropriate for various subpopulations. Alternatively, these subpopulations may be differentiable primarily because of public concern with what is going on in these subpopulations and a public need, therefore, to verify that all subpopulations are being handled "fairly". Further, it is assumed that initially a criterion score (Y), as well as a predictor or test score (X), is available for all members of each subpopulation implying that in the past all applicants have been admitted or employed regardless of their score on the test. A minimum level of satisfactory criterion performance (y^*) is determined. The number of applicants that can be selected is determined. If there is no constraint on the number of applicants that can be accepted, then the selection situation is referred to as quota-free selection; if only a fixed proportion of the applicants can be accepted, then the selection situation is referred to as restricted selection. A cut score (x^*) on the predictor or test needs then to be calculated for each subpopulation such that the definition of test fairness as specified by a particular model is satisfied. In the case of multiple

predictors or tests (X_1, X_2, \dots, X_m), the cut score will be determined on the variable formed by the usual least squares linear combination of the predictor variables. In the future, applicants with a test score above the predictor cut score for their subpopulation will be selected, and applicants with a test score below the predictor cut score for their subpopulation will be rejected.

This selection strategy presupposes that an acceptable criterion variable is available. The inappropriateness of the criterion variable will not be treated in this paper, although this may be the most important problem. Thus, the following discussion of test bias, or, conversely, test fairness, will be based on the premise that the available criterion score is a perfectly relevant, reliable, and unbiased measure of performance for applicants in each subpopulation.

The Regression Model

Since the most frequently used procedure for predicting criterion performance is linear regression, the question of test bias, or differential predictive meaning in each subpopulation, is usually operationalized by a comparison of the regression equations for each subpopulation. The Regression Model for test bias has been well stated by Cleary (1968):

A test is biased for members of a subgroup of the population if, in the prediction of a criterion for which the test was designed, consistent non-zero errors of prediction are made for members of the subgroup. In other words, the test is biased if the criterion score predicted from the common regression line is consistently too high or too low for members of the subgroup. With this definition of bias, there may be a connotation of "unfair," particularly if the use of the test produces a prediction that is too low. [p. 115.]

This definition of test bias assumes fairness is achieved if the applicants with the highest predicted criterion scores, using separate regression equations within subpopulations, are selected. From this point of view, selection is fair if and only if it is based on the best prediction available. Thus, optimal prediction and fairness are taken to be strictly equivalent.

At the minimum level of satisfactory criterion performance (y^*),

$$y^* = \alpha_1 + \beta_1 x_1^* = \dots = \alpha_g + \beta_g x_g^*, \quad (1)$$

where α_i , β_i , and x_i^* represent the intercept, slope, and predictor cut score for subpopulation π_i ($i = 1, \dots, g$), respectively. If the regression lines are identical in each subpopulation, then the use of the common regression equation to select applicants with the highest predicted criterion scores is considered fair.

Using the Regression Model, and assuming that the parameters (α_1, β_1) , (α_2, β_2) , \dots , (α_g, β_g) are known precisely, a decision maker can be assured that the average predicted criterion score, given the available predictor variables, will be a maximum for the applicants selected and, incidentally, a minimum for the applicants rejected. Using the Regression Model, the applicants can be assured that the selection procedure is "fair" to individual members of each subpopulation in that criterion performance is not systematically under or overpredicted for members of any subpopulation. Or to put it another way, the Regression Model says that if two applicants are being considered for one post, then that applicant having the highest predicted performance would be selected with prediction being made on the basis of subpopulation regression.

To illustrate, suppose the applicants to an institution can be divided into two subpopulations referred to as subpopulation π_1 and subpopulation π_2 . Now, refer to Figure 1. In Figure 1(a), the regression lines for the two subpopulations have the same slope but different intercepts. In Figure 1(b), the regression lines for the two subpopulations have different slopes and different intercepts with the point of intersection outside the range of possible test scores. In each of these situations, suppose the common regression line (π_c) for the total applicant population were used for predicting criterion scores for all applicants rather than the separate within subpopulation regression lines, then for any given test score, criterion scores for subpopulation π_2 would be consistently underpredicted, and, therefore, this subpopulation would be discriminated against by the test. In Figure 1(c), the regression lines for the two subpopulations again have different slopes and different intercepts, but the point of intersection is inside the range of possible test scores. If the common regression line were used for predicting criterion scores, then some individuals from both subpopulations would be discriminated against. At point x_1 on the test, the criterion score for a member of subpopulation π_1 would be underpredicted, and, at point x_2 on the test, the criterion score for a member of subpopulation π_2 would be underpredicted. In Figure 1(d), the regression lines for the two subpopulations coincide. Thus, the common regression line is identical to each within subpopulation regression line. Hence, for any given test score, an applicant's predicted criterion score is the same regardless of group membership. The test is "fair" to all applicants.

Figure 1
 Illustration of Test Bias as Defined
 by the Regression Model

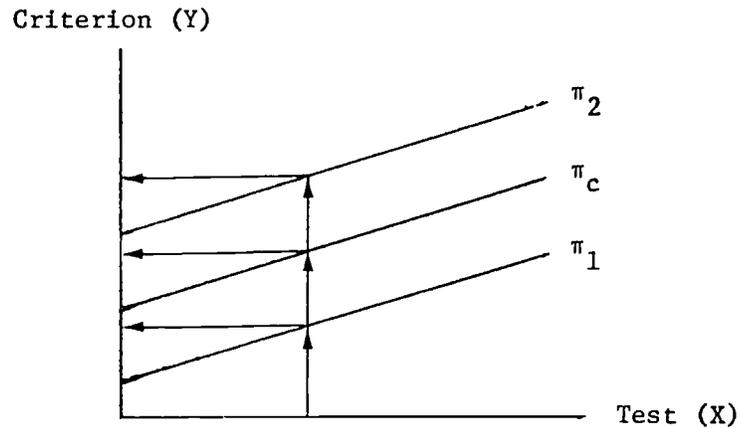


Figure 1(a). Subpopulations with parallel regression lines but different intercepts.

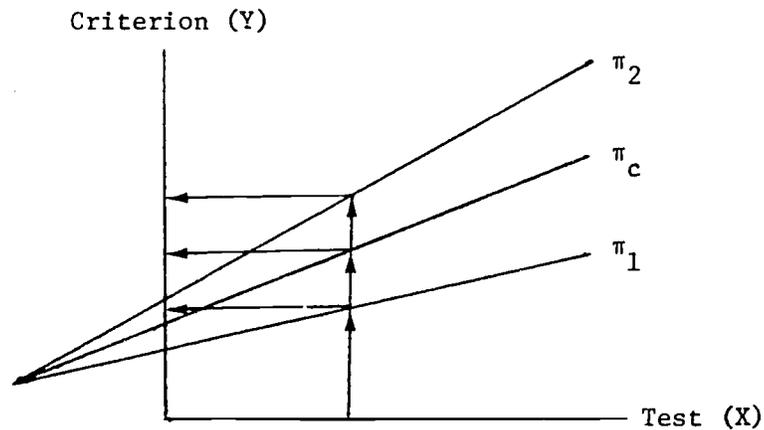


Figure 1(b). Subpopulations with different regression lines. Point of intersection outside range of possible test scores.

Figure 1 (cont'd.)

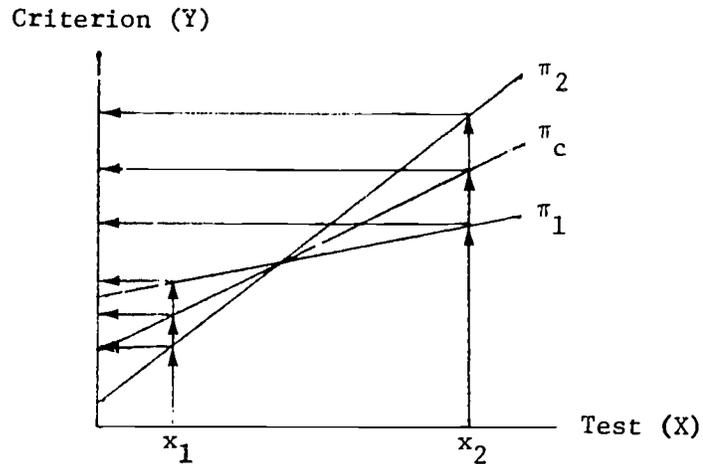


Figure 1(c). Subpopulations with different regression lines. Point of intersection inside range of possible test scores.

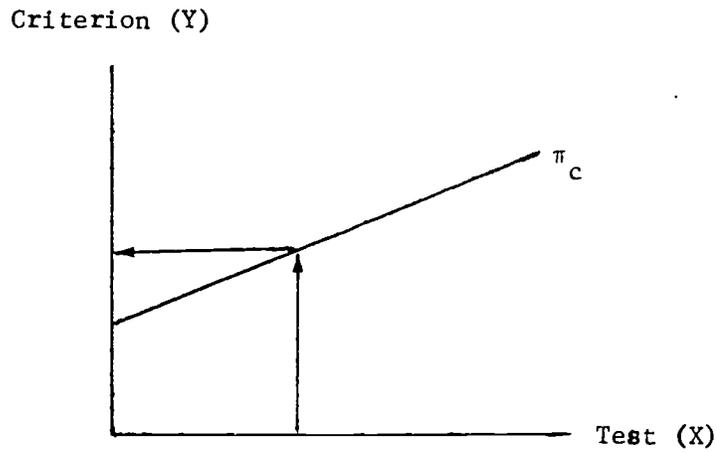


Figure 1(d). Subpopulations with common regression line.

The Regression Model is the most widely used model of test bias within the predictive context. It has been used in a number of empirical studies (e.g., Cleary, 1968; Bowers, 1970; Temp, 1971) and it has been basic in the conceptualizations and discussions of test bias that may be found in Anastasi (1968), Guion (1966), Bartlett and O'Leary (1969), Einhorn and Bass (1971), Linn and Werts (1971), Linn (1973), and Schmidt and Hunter (1974).

The Constant Ratio Model

Thorndike (1971) suggests that in a study of test bias we should consider the implications for the proportions of applicants admitted from each subpopulation as well as the implications of the within subpopulation regression lines as was suggested by the Regression Model. He demonstrated that, if a test has equal regression lines for each subpopulation, but the discrepancy between subpopulations on the test differs from the discrepancy between subpopulations on the criterion, then using the selection strategy implied by the Regression Model,

which is "fair" to individual members of the group scoring lower on the test, is "unfair" to the lower [scoring] group as a whole in the sense that the proportion qualified on the test will be smaller, relative to the higher-scoring group, than the proportion that will reach any specified level of criterion performance. [p. 63.]

Thorndike proposes that in a fair selection procedure,

the qualifying scores on a test should be set at levels that will qualify applicants in the two groups in proportion to the fraction of the two groups reaching a specified level of criterion performance. [p. 63.]

This definition assumes that the selection procedure is fair if applicants are selected so that the ratio of the proportion selected

to the proportion successful is the same in all subpopulations; hence, the reference to it as the Constant Ratio Model. Therefore, given a minimum level of satisfactory criterion performance (y^*), a selection procedure is considered fair when

$$R = \frac{\text{Prob}(X \geq x_1^* | \pi_1)}{\text{Prob}(Y \geq y^* | \pi_1)} = \dots = \frac{\text{Prob}(X \geq x_g^* | \pi_g)}{\text{Prob}(Y \geq y^* | \pi_g)}, \quad (2)$$

where R is a fixed constant for all subpopulations π_i and x_i^* represents the predictor cut score for subpopulation π_i ($i = 1, \dots, g$).

It should be noted that Thorndike did not give a formal statement of a model, only a general prescription. The explication of the model, as given above, is due to Cole (1973).

To illustrate, refer to Figure 2.[†] (Adapted from Thorndike, 1971, p. 66.) Assume the applicants to the institution were divided into two subpopulations, π_1 and π_2 . Figure 2(a) depicts the situation which Thorndike refers to as being "fair" to individual members of the minority population π_1 but "unfair" to the minority population as a whole. The regression is identical in each subpopulation, thus, the test would be considered fair according to the

[†]To simplify the diagrams in Figure 2 and Figure 4, it is assumed that (1) the variables X and Y have a bivariate normal distribution in each subpopulation, (2) the correlation between X and Y (r_{xy}) is positive, and (3) the standard deviation of the test (s_x), the standard deviation of the criterion (s_y), and r_{xy} are constant for each subpopulation. Furthermore, the predictor cut score (x_2^*) for the majority population is chosen to be on the regression line (i.e., for subpopulation π_2 , given $X = x_2^*$, then $Y = y^*$). The predictor cut score (x_1^*) for the minority population is then adjusted accordingly.

Figure 2
 Illustration of Test Bias as Defined
 by the Constant Ratio Model

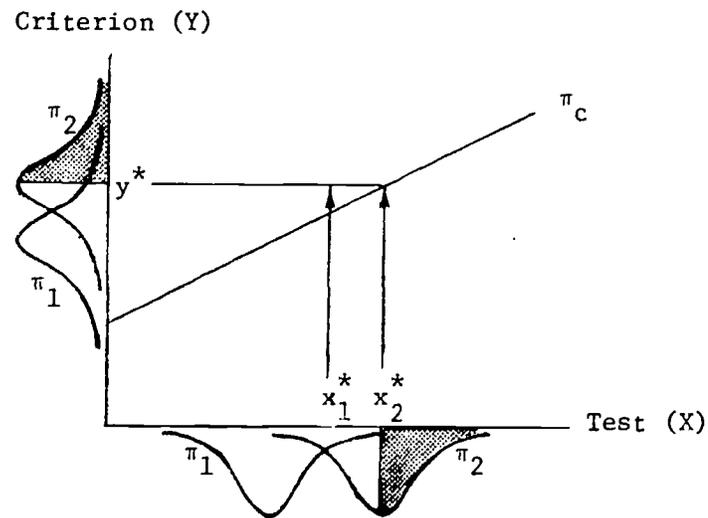


Figure 2(a). Subpopulations with common regression line. Mean difference on test is not equal to mean difference on criterion.

Figure 2 (cont'd.)

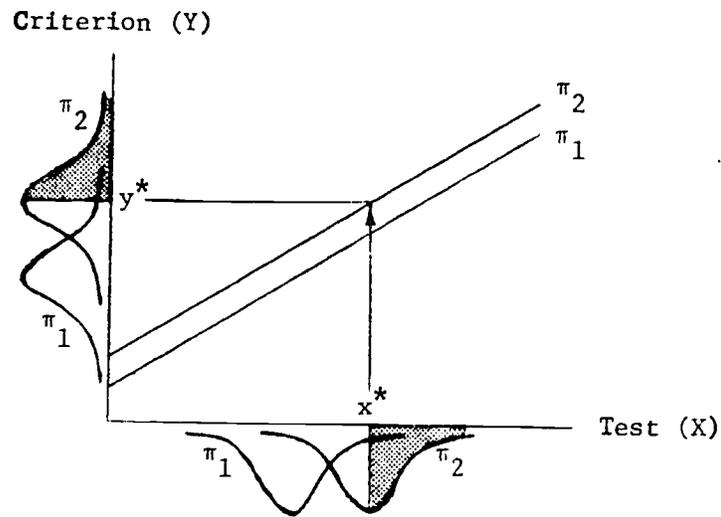


Figure 2(b). Subpopulations with parallel regression lines. Mean difference on test equals mean difference on criterion.

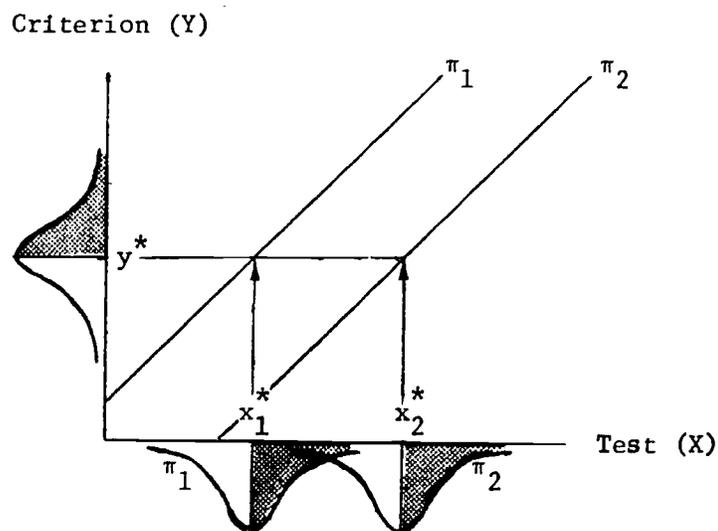


Figure 2(c). Subpopulations with parallel regression lines. Identical criterion score distributions.

Regression Model if all individuals, regardless of group membership, who have test scores greater than or equal to x_2^* are selected. Note that the mean of X in subpopulation π_1 is less than in subpopulation π_2 and that this difference is greater than the corresponding difference on the criterion measure. If only those applicants with predicted criterion scores equal to or greater than y^* were selected, then approximately 50% of subpopulation π_2 would be accepted and approximately 50% would be successful, but essentially no members of subpopulation π_1 would be accepted, yet approximately 10% of the members of subpopulation π_1 would have been successful. Thus, if x_2^* is used as the predictor cut score for each subpopulation, the test discriminates against subpopulation π_1 according to the Constant Ratio Model. In this situation, to make the selection procedure fair according to the Constant Ratio Model, the members of subpopulation π_2 with test scores greater than or equal to x_2^* would be accepted, and members of subpopulation π_1 with test scores greater than or equal to x_1^* would be accepted.

In Figure 2(b), the regression lines are parallel and the difference between means on the test is the same as the difference between means on the criterion. The ratio of the proportion qualified on the test to the proportion successful is the same for each subpopulation. This strategy is fair according to the Constant Ratio Model. If the validity (correlation between test and criterion) is perfect and the regression lines are the same for each subpopulation, then the strategy is fair according to both the Constant Ratio Model and the Regression Model. In Figure 2(c), the regression lines are parallel and the distribution of criterion scores is the same for

both subpopulations. If y^* represents the minimum level of satisfactory criterion performance, then the same selection strategy would be considered fair by both the Regression Model and the Constant Ratio Model. The institution would accept members of subpopulation π_1 who had test scores greater than or equal to x_1^* , and it would accept members of subpopulation π_2 who had test scores greater than or equal to x_2^* . In many applications, the mean criterion score of the minority population π_1 will be less than in the majority population π_2 , in which case, an acceptance procedure based on the Constant Ratio Model will almost always accept applicants from the minority population π_1 who do less well on the criterion, on the average, than applicants from the majority population π_2 .

The Conditional Probability Model

Cole (1973) proposed a fully explicated criterion for test fairness based on the conditional probability of being selected given satisfactory criterion performance; hence, the reference to it as the Conditional Probability Model. Cole argues that all applicants, regardless of group membership, who, if selected, are capable of being successful should be guaranteed an equal, or fair, opportunity to be selected.

The basic principle of the conditional probability selection model is that for both minority and majority groups whose members can achieve a satisfactory criterion score [$Y \geq y^*$] there should be the same probability of selection regardless of group membership. [p. 240.]

Therefore, given a minimum level of satisfactory criterion performance (y^*), a selection procedure is considered fair when

$$K = \text{Prob}(X \geq x_1^* | Y \geq y^*, \pi_1) = \dots = \text{Prob}(X \geq x_g^* | Y \geq y^*, \pi_g), \quad (3)$$

where K is a fixed constant for all subpopulations π_i and x_i^* represents the predictor cut score for subpopulation π_i ($i = 1, \dots, g$).

Figure 3 is an illustration of a hypothetical bivariate distribution of test and criterion scores. Individuals falling in region II have test scores less than the predictor cut score (they would be rejected), yet, if selected, they would have satisfactory criterion performance. Such individuals are referred to as false negatives. False positives are those individuals with test scores greater than the predictor cut score (they would be accepted) but with unsatisfactory criterion performance. Such individuals fall in region IV. The assignment of an individual to either region II or IV is an incorrect decision (error). Correct decisions are made for those individuals assigned to regions I and III. (Linn, 1973, pp. 152-153.)

The emphasis in the Conditional Probability Model is on the number of applicants in region I in relation to the number of applicants in regions I and II combined, whereas, the emphasis in the Constant Ratio Model is on the number of applicants in region I and IV combined in relation to the number of applicants in regions I and II combined.[†]

[†]Linn (1973, p. 153) stated that a test was fair according to Thorndike's definition of test fairness (the Constant Ratio Model) if the number of individuals in region II equals the number of individuals in region IV. (See Figure 3.) Strictly speaking, the Constant Ratio Model does not require equality of regions II and IV, however, the model will be satisfied and equality of regions II and IV will occur

Figure 3
A Hypothetical Bivariate Distribution

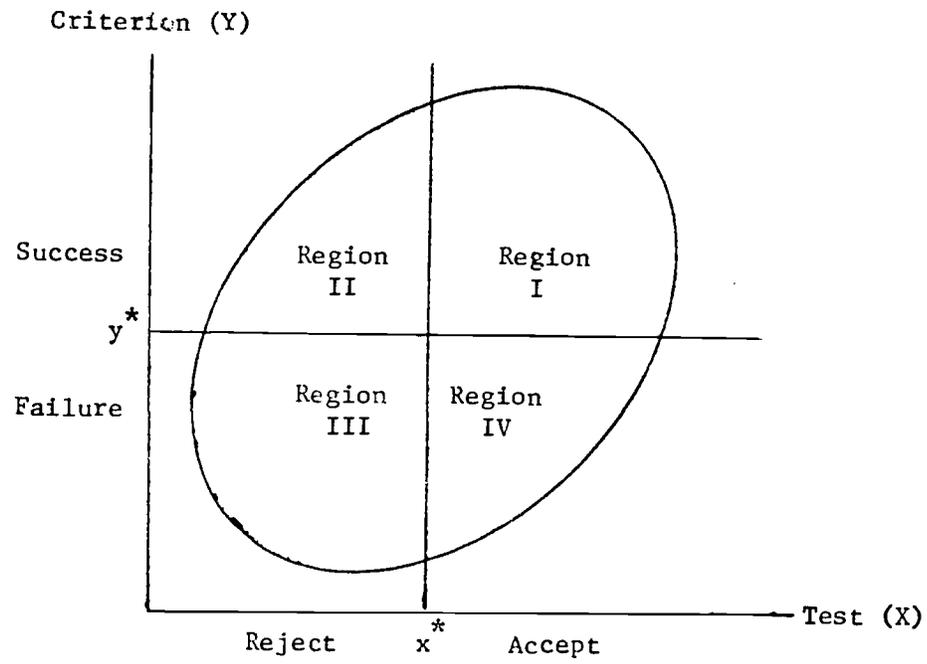


Figure 4 contrasts the Regression Model, the Constant Ratio Model, and the Conditional Probability Model for the situation in which the regression is identical for each subpopulation, but the mean test score and the mean criterion performance is less for members of subpopulation π_1 than for members of subpopulation π_2 . (See comment in reference to Figure 2.) In Figure 4(a), all applicants, regardless of group membership, who have test scores greater than x^* , are accepted. Using this selection strategy, the selection procedure would be considered fair according to the Regression Model. In Figure 4(b), applicants from subpopulation π_1 are accepted if they have test scores greater than x_1^* , and applicants from subpopulation π_2 are accepted if they have test scores greater than x_2^* . The ratio $(I + IV)/(I + II)$ is constant for each subpopulation. (Refer to Figure 3.) Thus, using this selection strategy, the test is considered fair according to the Constant Ratio Model. In Figure 4(c), the predictor cut score for subpopulation π_1 is x_1^* , and for subpopulation π_2 , the predictor cut score is x_2^* . Here the ratio $I/(I + II)$ is constant for each subpopulation (refer to Figure 3), and using this selection strategy, the test is considered fair according to the Conditional Probability Model.

Note that as with the Constant Ratio Model, a selection strategy based on the Conditional Probability Model will almost always accept

only if the selection-success ratio R [Equation (2)] equals 1 implying $\text{Prob}(X \geq x_i^* | \pi_i) = \text{Prob}(Y \geq y^* | \pi_i)$ for each subpopulation π_i . For purposes of heuristic comparison among models, we shall assume that this assumption holds.

Figure 4

A Contrast of the Regression, the Constant Ratio, and
the Conditional Probability Models

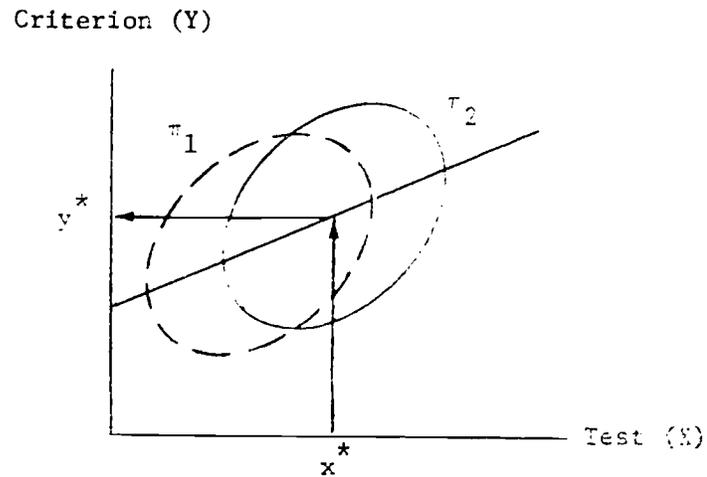


Figure 4(a). Subpopulations with common regression line. Selection strategy fair according to Regression Model.

Figure 4 (cont'd.)

Criterion (Y)

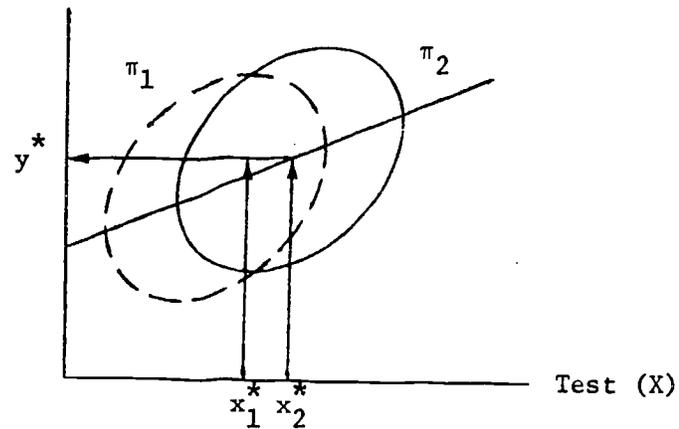


Figure 4(b). Subpopulations with common regression line.
Selection strategy fair according to
Constant Ratio Model.

Criterion (Y)

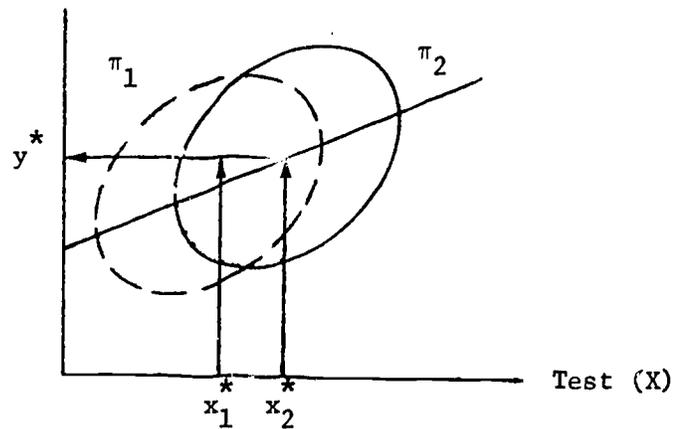


Figure 4(c). Subpopulations with common regression line.
Selection strategy fair according to
Conditional Probability Model.

applicants from subpopulation π_1 who do less well on the criterion, on the average, than applicants from subpopulation π_2 . Also note that if an applicant from subpopulation π_1 is predicted to do just as well on the criterion as an applicant from subpopulation π_2 , then a selection strategy which is fair according to the Regression Model will consider the two applicants equally desirable candidates for admission. However, a selection strategy which is fair according to the Constant Ratio Model will consider the applicant from subpopulation π_1 preferable to the applicant from subpopulation π_2 , and a selection strategy which is fair according to the Conditional Probability Model will give even greater preference to the applicant from subpopulation π_1 . Note also that this is true even if the minority population happens to be subpopulation π_2 , as will be discussed later.

The Equal Probability Model

In the usual selection situation the "given" information for each applicant is not his future state of being (success or failure) in relation to the criterion variable but rather his present observed standing on the predictor variable. Thus, from one point of view, it would seem reasonable to propose a definition of test bias based on the conditional probability of success given selection. One could argue that all applicants, regardless of group membership, who are selected should be guaranteed an equal, or fair, chance of being

successful. Such a model for test bias was described by Linn (1973, p. 153) and shall now be referred to as the Equal Probability Model.[†]

According to the Equal Probability Model, people, as a group, who are selected [that is, who achieve a satisfactory predictor score ($X \geq x^*$)] should have the same probability of being successful whether minority or majority population members. Therefore, given a minimum level of satisfactory criterion performance (y^*), a selection procedure is considered fair when

$$Q = \text{Prob}(Y \geq y^* | X \geq x_1^*, \pi_1) = \dots = \text{Prob}(Y \geq y^* | X \geq x_g^*, \pi_g), \quad (4)$$

where Q is a fixed constant for all subpopulations π_i and x_i^* represents the predictor cut score for subpopulation π_i ($i = 1, \dots, g$).

In reference to Figure 3, the emphasis in the Equal Probability Model is on the number of applicants in region I in relation to the number of applicants in regions I and IV combined. In reference to Figure 4, the selection strategy depicted in Figure 4(a) is fair according to the Equal Probability Model, and members of subpopulation π_1 and members of subpopulation π_2 , who are predicted to do equally

[†]Linn (1973, p. 153) described the Equal Probability Model but referenced it as the traditional psychometric approach suggested by Einhorn and Bass (1971). The definition of test bias suggested by Einhorn and Bass, to be called the Equal Risk Model, will be discussed later in the paper. At this point, it is enough to note that in the Equal Probability Model the conditioning is on $X \geq x_i^*$ while in the Equal Risk Model the conditioning is on $X = x_i^*$. It should also be emphasized that the Equal Probability Model was not proposed by Linn, it was only discussed by him.

well on the criterion, are considered equally desirable candidates for admission. Clearly, a selection strategy dictated by the Equal Probability Model will not typically coincide with one derived from either of the three preceding models. Thus, the practitioner is faced with the task of choosing from among four equally "attractive" models.

The Converse Constant Ratio Model

The last three models described, the Constant Ratio Model, the Conditional Probability Model, and the Equal Probability Model, presented definitions of test bias stated in terms of success and/or selection. Conceptually, it seems just as reasonable to explicate the fundamental concept of each approach by exhibiting concern for the rejected and/or unsuccessful applicant. Thus, the following three models for test bias will be restatements of the previous three models in terms of failure and/or rejection.

Recall that the Constant Ratio Model compares selection rate with success rate in each subpopulation. The emphasis is on the proportion of applicants who are selected in relation to the proportion of applicants who are successful. However, one could conceivably consider it just as important or necessary to consider the implications for the proportion of applicants rejected in each subpopulation. One could propose that the cut scores on a test should be set at levels that will reject applicants in each subpopulation in proportion to the fraction of each subpopulation failing to reach a specified minimum level of criterion performance. Such a selection strategy will be referred to as the Converse Constant Ratio Model.

This definition assumes that a selection procedure is fair if applicants are rejected so that the proportion rejected to the proportion unsuccessful is the same in all subpopulations. Therefore, given a minimum level of satisfactory criterion performance (y^*), a selection procedure is considered fair when

$$\bar{R} = \frac{\text{Prob}(X < x_1^* | \pi_1)}{\text{Prob}(Y < y^* | \pi_1)} = \dots = \frac{\text{Prob}(X < x_g^* | \pi_g)}{\text{Prob}(Y < y^* | \pi_g)}, \quad (5)$$

where \bar{R} is a fixed constant for all subpopulations π_i and x_i^* represents the predictor cut score for subpopulation π_i ($i = 1, \dots, g$).

The above relationship can be rewritten as

$$\begin{aligned} \bar{R} &= \frac{1 - \text{Prob}(X \geq x_i^* | \pi_i)}{1 - \text{Prob}(Y \geq y^* | \pi_i)} \\ &= \frac{[\text{Prob}(Y \geq y^* | \pi_i)]^{-1} - \text{Prob}(X \geq x_i^* | \pi_i) [\text{Prob}(Y \geq y^* | \pi_i)]^{-1}}{[\text{Prob}(Y \geq y^* | \pi_i)]^{-1} - 1} \\ &= \frac{[\text{Prob}(Y \geq y^* | \pi_i)]^{-1} - R}{[\text{Prob}(Y \geq y^* | \pi_i)]^{-1} - 1}, \end{aligned}$$

where $R = \text{Prob}(X \geq x_i^* | \pi_i) [\text{Prob}(Y \geq y^* | \pi_i)]^{-1}$ is the value to be equated among subpopulations for test fairness as specified by the Constant Ratio Model. Now, suppose we have specified a minimum level of satisfactory criterion performance (y^*) and a selection-success ratio (R), then a predictor cut score x_i^* can be determined for each subpopulation π_i ($i = 1, \dots, g$). Given the values y^* , R , and x_i^* , the rejection-failure ratio (\bar{R}) will be constant for each subpopulation

π_i if the following condition is satisfied:

$$\frac{[\text{Prob}(Y \geq y^* | \pi_i)]^{-1} - R}{[\text{Prob}(Y \geq y^* | \pi_i)]^{-1} - 1} = \frac{[\text{Prob}(Y \geq y^* | \pi_j)]^{-1} - R}{[\text{Prob}(Y \geq y^* | \pi_j)]^{-1} - 1}$$

for $i, j = 1, \dots, g$.

The above condition will be satisfied if either (1) $R = 1$ implying $\text{Prob}(X \geq x_i^* | \pi_i) = \text{Prob}(Y \geq y^* | \pi_i)$ for $i = 1, \dots, g$, or (2) $\text{Prob}(Y \geq y^* | \pi_i) = \text{Prob}(Y \geq y^* | \pi_j)$ for $i, j = 1, \dots, g$, but not generally. If either case (1) or case (2) obtains, the same set of predictor cut scores x_i^* ($i = 1, \dots, g$) is considered fair according to both the Constant Ratio Model and its converse, but, otherwise, the strategies will differ. In Thorndike's illustration (1971, p. 66), he set $R = 1$, though he did not indicate that this was required by his model. Only by reference to various real applications might we be convinced that $R = 1$ will be a commonly acceptable value. However, with restricted selection, it is not generally possible to simultaneously satisfy this condition and the selection constraint.

Consider carefully the nature of this argument. If fairness to subpopulation π_i demands that the selection-success ratio (R) be the same for any other subpopulation π_j , then, with identical logic, fairness to subpopulation π_i demands that the rejection-failure ratio (\bar{R}) be the same for any other subpopulation π_j , and the two specifications are not consistent.

The Converse Conditional Probability Model

The Conditional Probability Model is based on the conditional probability of being selected given satisfactory criterion performance. The emphasis is on the proportion of potentially successful applicants who are selected. However, one could argue instead that all applicants who are potential failures should have the same chance of being rejected, regardless of group membership. We shall label this selection strategy the Converse Conditional Probability Model.

The Converse Conditional Probability Model is based on the conditional probability of being rejected given unsatisfactory criterion performance. Therefore, given a minimum level of satisfactory criterion performance (y^*), a selection procedure is considered fair when

$$\bar{K} = \text{Prob}(X < x_1^* | Y < y^*, \pi_1) = \dots = \text{Prob}(X < x_g^* | Y < y^*, \pi_g), \quad (6)$$

where \bar{K} is a fixed constant for all subpopulations π_i and x_i^* represents the predictor cut score for subpopulation π_i ($i = 1, \dots, g$).

The above relationship can be rewritten as

$$\begin{aligned} \bar{K} &= \text{Prob}(X < x_i^*, Y < y^* | \pi_i) [\text{Prob}(Y < y^* | \pi_i)]^{-1} \\ &= \{ [\text{Prob}(X \geq x_i^*, Y > y^* | \pi_i) + \text{Prob}(X < x_i^*, Y < y^* | \pi_i)] - \text{Prob}(X \geq x_i^*, Y > y^* | \pi_i) \} \\ &\quad [1 - \text{Prob}(Y \geq y^* | \pi_i)]^{-1} \end{aligned}$$

$$\begin{aligned}
&= \{ [\text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i) + \text{Prob}(X < x_i^*, Y < y^* | \pi_i)] [\text{Prob}(Y \geq y^* | \pi_i)]^{-1} \\
&\quad - \text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i) [\text{Prob}(Y \geq y^* | \pi_i)]^{-1} \} \{ [\text{Prob}(Y \geq y^* | \pi_i)]^{-1} - 1 \}^{-1} \\
&= \{ [\text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i) + \text{Prob}(X < x_i^*, Y < y^* | \pi_i)] [\text{Prob}(Y \geq y^* | \pi_i)]^{-1} - K \} \\
&\quad \{ [\text{Prob}(Y \geq y^* | \pi_i)]^{-1} - 1 \}^{-1},
\end{aligned}$$

where $K = \text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i) [\text{Prob}(Y \geq y^* | \pi_i)]^{-1}$ is the value to be equated among subpopulations for test fairness as specified by the Conditional Probability Model. Now, suppose the decision maker has specified a minimum level of satisfactory criterion performance (y^*) and a constant conditional probability of selection given success (K), then a predictor cut score x_i^* can be determined for each subpopulation π_i ($i = 1, \dots, g$). Given the values y^* , K , and x_i^* , the conditional probability of rejection given failure (\bar{K}) will be constant for each subpopulation π_i if the following condition is satisfied:

$$\begin{aligned}
&\{ [\text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i) + \text{Prob}(X < x_i^*, Y < y^* | \pi_i)] \\
&\quad [\text{Prob}(Y \geq y^* | \pi_i)]^{-1} - K \} \{ [\text{Prob}(Y \geq y^* | \pi_i)]^{-1} - 1 \}^{-1} \\
&= \{ [\text{Prob}(X \geq x_j^*, Y \geq y^* | \pi_j) + \text{Prob}(X < x_j^*, Y < y^* | \pi_j)] \\
&\quad [\text{Prob}(Y \geq y^* | \pi_j)]^{-1} - K \} \{ [\text{Prob}(Y \geq y^* | \pi_j)]^{-1} - 1 \}^{-1}
\end{aligned}$$

for $i, j = 1, \dots, g$.

This condition will be satisfied if $\text{Prob}(Y > y^* | \pi_i) = \text{Prob}(Y > y^* | \pi_j)$ and $\text{Prob}(X < x_i^*, Y < y^* | \pi_i) = \text{Prob}(X < x_j^*, Y < y^* | \pi_j)$ for $i, j = 1, \dots, g$, but not generally. In that case, the same selection strategy, the same set of predictor cut scores x_i^* ($i = 1, \dots, g$), is considered fair according to both the Conditional Probability Model and the Converse Conditional Probability Model, but, otherwise, the selection strategies will differ.

The Converse Equal Probability Model

The Equal Probability Model is based on the conditional probability of success given selection. The emphasis is on the proportion of the selected applicants who are successful. However, one could propose that all applicants who are rejected should have the same probability of being a failure, regardless of group membership. Such a selection strategy will be labeled as the Converse Equal Probability Model.

The Converse Equal Probability Model is based on the conditional probability of failure given rejection. Therefore, given a minimum level of satisfactory criterion performance (y^*), a selection procedure is considered fair when

$$\bar{Q} = \text{Prob}(Y < y^* | X < x_1^*, \pi_1) = \dots = \text{Prob}(Y < y^* | X < x_g^*, \pi_g), \quad (7)$$

where \bar{Q} is a fixed constant for all subpopulations π_i and x_i^* represents the predictor cut score for subpopulation π_i ($i = 1, \dots, g$).

The above relationship can be rewritten as

$$\begin{aligned}
 \bar{Q} &= \text{Prob}(X < x_i^*, Y < y^* | \pi_i) [\text{Prob}(X < x_i^* | \pi_i)]^{-1} \\
 &= \{ [\text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i) + \text{Prob}(X < x_i^*, Y < y^* | \pi_i)] - \text{Prob}(X \geq x_i^*, Y > y^* | \pi_i) \} \\
 &\quad [1 - \text{Prob}(X \leq x_i^* | \pi_i)]^{-1} \\
 &= \{ [\text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i) + \text{Prob}(X < x_i^*, Y < y^* | \pi_i)] [\text{Prob}(X \geq x_i^* | \pi_i)]^{-1} \\
 &\quad - \text{Prob}(X \geq x_i^*, Y > y^* | \pi_i) [\text{Prob}(X \geq x_i^* | \pi_i)]^{-1} \} \{ [\text{Prob}(X \geq x_i^* | \pi_i)]^{-1} - 1 \}^{-1} \\
 &= \{ [\text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i) + \text{Prob}(X < x_i^*, Y < y^* | \pi_i)] [\text{Prob}(X \geq x_i^* | \pi_i)]^{-1} - Q \} \\
 &\quad \{ [\text{Prob}(X \geq x_i^* | \pi_i)]^{-1} - 1 \}^{-1},
 \end{aligned}$$

where $Q = \text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i) [\text{Prob}(X \geq x_i^* | \pi_i)]^{-1}$ is the value to be equated among subpopulations for test fairness as specified by the Equal Probability Model. Again, suppose we have specified a minimum level of satisfactory criterion performance (y^*) and a constant conditional probability of success given selection (Q), then a predictor cut score x_i^* can be determined for each subpopulation π_i ($i = 1, \dots, g$). Given the values y^* , Q , and x_i^* , the conditional probability of failure given rejection (\bar{Q}) will be constant for each subpopulation π_i if the following condition is satisfied:

$$\begin{aligned}
& \{ [\text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i) + \text{Prob}(X < x_i^*, Y < y^* | \pi_i)] \\
& \quad [\text{Prob}(X \geq x_i^* | \pi_i)]^{-1} - Q \} \{ [\text{Prob}(X \geq x_i^* | \pi_i)]^{-1} - 1 \}^{-1} \\
& = \{ [\text{Prob}(X \geq x_j^*, Y \geq y^* | \pi_j) + \text{Prob}(X < x_j^*, Y < y^* | \pi_j)] \\
& \quad [\text{Prob}(X \geq x_j^* | \pi_j)]^{-1} - Q \} \{ [\text{Prob}(X \geq x_j^* | \pi_j)]^{-1} - 1 \}^{-1}
\end{aligned}$$

for $i, j = 1, \dots, g$.

This condition will be satisfied if $\text{Prob}(X \geq x_i^* | \pi_i) = \text{Prob}(X \geq x_j^* | \pi_j)$ and $\text{Prob}(X < x_i^*, Y < y^* | \pi_i) = \text{Prob}(X < x_j^*, Y < y^* | \pi_j)$ for $i, j = 1, \dots, g$, but not generally. In that case, the same selection strategy, the same set of predictor cut scores x_i^* ($i = 1, \dots, g$), is considered fair according to both the Equal Probability Model and the Converse Equal Probability Model, but, otherwise, the selection strategies will differ.

Figure 5 summarizes or compares the Constant Ratio Model, the Conditional Probability Model, the Equal Probability Model, and the three "converse" models for test bias.

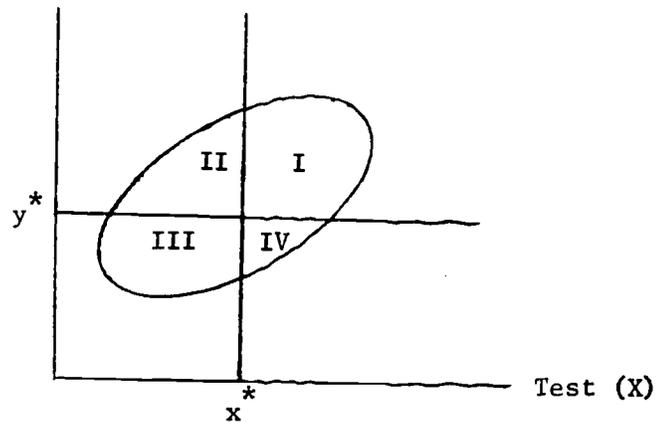
The Equal Risk Model

Einhorn and Bass (1971) proposed a model for test bias, which takes into account, for each subpopulation, the probability of success associated with an applicant's test score rather than just the applicant's predicted criterion score as suggested by the Regression Model. Their model is based on a definition of test bias given by Guion (1966). Guion stated that

Figure 5

A Comparison of Six Models for Test Bias

Criterion (Y)



The cut score on the test (x^*) is determined so that the ratio (as specified by a particular model) is the same for all subpopulations.

<u>Model</u>	<u>Ratio</u>
Constant Ratio	$(I + IV)/(I + II)$
Conditional Probability	$I/(I + II)$
Equal Probability	$I/(I + IV)$
Converse Constant Ratio	$(III + II)/(III + IV)$
Converse Conditional Probability	$III/(III + IV)$
Converse Equal Probability	$III/(III + II)$

unfair [test] discrimination exists when persons with equal probabilities of success on the job have unequal probabilities of being hired for the job. [p. 26.]

The objective of this model is not simply to accept those persons who are predicted, in the sense of best point estimate, to be above a specified minimum point on the criterion but rather to accept those persons for whom this prediction can be made with a specified degree of confidence. The problem then becomes one of finding a cut score on the predictor variable so that the criterion score, for persons with test scores greater than the cut score, will be above the minimum acceptable criterion score with probability at least equal to some specified value. Furthermore, this model specifies that this probability (or, conversely, risk) must be the same in all subpopulations; hence, the reference to it as the Equal Risk Model. Therefore, symbolically, at the minimum level of satisfactory criterion performance (y^*), the Equal Risk Model requires that the predictor cut scores x_i^* ($i = 1, \dots, g$) be determined so that

$$Z = \text{Prob}(Y \geq y^* | X = x_1^*, \pi_1) = \dots = \text{Prob}(Y \geq y^* | X = x_g^*, \pi_g), \quad (8)$$

where Z is a fixed constant probability of success for all subpopulations π_i .

To illustrate, again suppose the applicants to an institution can be subdivided into two subpopulations, π_1 and π_2 . Refer to Figure 6. (Adapted from Einhorn and Bass, 1971, pp. 265, 267.) Figure 6(a) shows the relationship between a predictor (test)

Figure 6
Illustration of Test Bias as Defined
by the Equal Risk Model

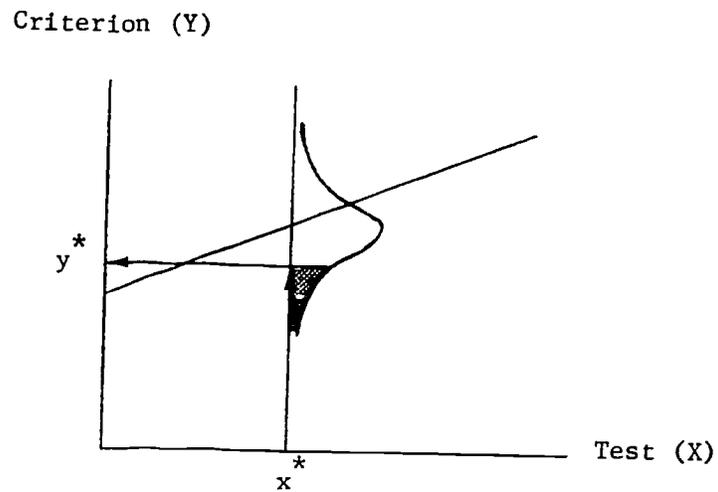


Figure 6(a). Conditional distribution of criterion on test showing risk level.

Figure 6 (cont'd.)

Criterion (Y)

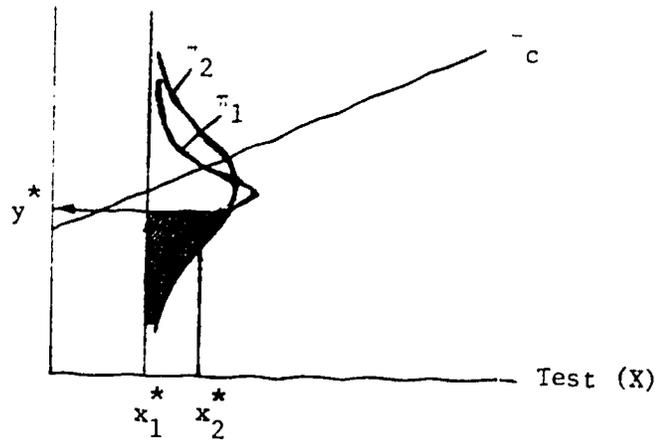


Figure 6(b). Subpopulations with common regression line but different standard errors of estimate.

Criterion (Y)

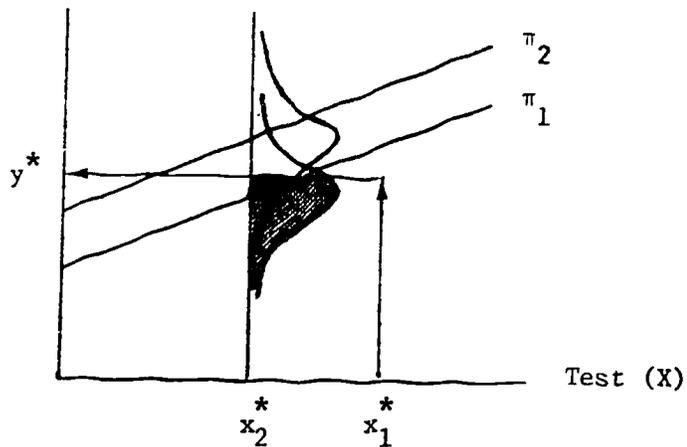


Figure 6(c). Subpopulations with the same standard error of estimate and the same slope but different intercepts.

variable and a criterion variable for one subpopulation. The conditional distribution of Y (criterion) given X (predictor) is assumed to be normal. The shaded portion of the distribution represents the risk level for a particular value x on the test. In Figure 6(b), the regression lines for the two subpopulations coincide, however, the standard error of estimate is smaller for subpopulation π_1 than for π_2 . Provided, as in the figure, $y^* < y$. (the sample mean), then for any test score x , the level of risk is less for members of subpopulation π_1 than for members of subpopulation π_2 . Thus, if all applicants with predicted criterion scores greater than or equal to y^* ($X \geq x_1^*$) were selected, the test would discriminate against subpopulation π_1 according to the Equal Risk Model. In this situation, to make the selection procedure fair (according to the Equal Risk Model) members of subpopulation π_1 with test scores greater than or equal to x_1^* would be accepted, and members of subpopulation π_2 with test scores greater than or equal to x_2^* would be accepted. However, if the standard error of estimate had been the same in each subpopulation or if $y^* = y$., then the use of a single cut score would be considered fair to members of both subpopulations. In Figure 6(c), the two subpopulations have the same standard error of estimate and the same slope but different intercepts. For any test score x , the level of risk is less for a person from subpopulation π_2 than for a person from subpopulation π_1 . If a single cut score is used, then the test discriminates against members of subpopulation π_2 according to the Equal Risk Model. The selection procedure would be considered fair (according to the Equal Risk Model) if members of subpopulation π_1

(π_2) with test scores greater than or equal to x_1^* (x_2^*) are accepted. Note that if each subpopulation has the same standard error of estimate and the same slope, then the selection strategies proposed by the Regression Model and the Equal Risk Model are the same.

The converse of the Equal Risk Model would require, given a minimum level of satisfactory criterion performance (y^*) that the predictor cut scores x_i^* ($i = 1, \dots, g$) be determined so that

$$\bar{Z} = \text{Prob}(Y < y^* | X = x_1^*, \pi_1) = \dots = \text{Prob}(Y < y^* | X = x_g^*, \pi_g), \quad (9)$$

where \bar{Z} is a fixed constant degree of risk for all subpopulations π_i . This relationship can be rewritten as

$$\begin{aligned} \bar{Z} &= 1 - \text{Prob}(Y \geq y^* | X = x_1^*, \pi_1) \\ &= 1 - Z, \end{aligned}$$

where $Z = \text{Prob}(Y \geq y^* | X = x_1^*, \pi_1)$ is the value to be equated among subpopulations for test fairness as specified by the Equal Risk Model. Thus, the criterion of the Converse Equal Risk Model is a linear function of that of the Equal Risk Model. Hence, unlike the Constant Ratio Model, the Conditional Probability Model, and the Equal Probability Model, the Equal Risk Model and its converse will always specify the same selection strategy.

A Critique of the Constant Ratio, the Conditional Probability,
and the Equal Probability Models

One problem with the Conditional Probability Model and the Converse Conditional Probability Model is that each model treats only one aspect (selection-success) of the test bias issue. Recall that $K = \text{Prob}(X \geq x_1^* | Y \geq y^*, \pi_1)$ and $\bar{K} = \text{Prob}(X < x_1^* | Y < y^*, \pi_1)$ are the values to be equated among subpopulations for test fairness as specified by the Conditional Probability Model and Converse Conditional Probability Model, respectively. In practice, we must consider equating both K and \bar{K} among subpopulations. Since it can be shown that only under certain special conditions equating K among subpopulations leads to equating \bar{K} among subpopulations, and vice versa (refer to the section entitled The Converse Conditional Probability Model), it might be suggested that in order to take both aspects of the test bias issue [the conditional probability of selection given success (K) and the conditional probability of rejection given failure (\bar{K})] into consideration, we should at least contemplate equating some combination of K and \bar{K} instead of trying to equate, independently, either K or \bar{K} among subpopulations. However, it will be difficult to decide what function of K and \bar{K} should be equated among subpopulations for fair test use.

Similar comments can be made regarding the Constant Ratio and the Converse Constant Ratio models, and regarding the Equal Probability and the Converse Equal Probability models. Each model deals with only one aspect of the test bias issue. In contrast, the definition of

test bias proposed by the Equal Risk Model deals with both sides of the issue, because if one equates Z [Equation (8)] among subpopulations, then one also equates the converse [Equation (9)]

$\bar{Z} = 1 - Z$ among subpopulations.

To see why one should consider both aspects of the issue of fairness, note that if one tries to increase the conditional probability of selection given success (K), then one will decrease the conditional probability of rejection given failure (\bar{K}). Rewrite K and \bar{K} as follows:

$$K = \frac{\text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i)}{\text{Prob}(Y \geq y^* | \pi_i)}$$

and

$$\bar{K} = \frac{\text{Prob}(X < x_i^*, Y < y^* | \pi_i)}{\text{Prob}(Y < y^* | \pi_i)} .$$

Now, for a specified minimum level of criterion performance (y^*), $\text{Prob}(Y \geq y^* | \pi_i)$ and $\text{Prob}(Y < y^* | \pi_i)$ are fixed values. Thus, for K to increase, $\text{Prob}(X \geq x_i^*, Y \geq y^* | \pi_i)$ must increase implying that the predictor cut score (x_i^*) must decrease. (See Figure 3.) It is then clear that if x_i^* decreases, then $\text{Prob}(X < x_i^*, Y < y^* | \pi_i)$ must decrease implying that \bar{K} must decrease. Hence, although, both large K and large \bar{K} seem desirable for a given subpopulation π_i , any predictor cut score x_i^* which leads to an increment in K will result in a decrement of \bar{K} . This is similar to the situation in hypothesis testing where one tries to avoid two types of errors, and, therefore, has to reach a compromise in selecting a critical region. Thus, if

one is inclined to build a model around Cole's conception of test fairness, then one must try to equate a function of K and \bar{K} among subpopulations rather than to equate K or \bar{K} alone. To do this would require a value specification for the relative size of K and \bar{K} .

One can also show that in the case of the Constant Ratio Model and the Converse Constant Ratio Model, \bar{R} [Equation (5)] will decrease as R [Equation (2)] increases. This indicates the same dilemma of trying to compromise between equating R or equating \bar{R} among subpopulations. Thus, a definition of test fairness can only be satisfactory if one considers both R and \bar{R} . Thus, among the Constant Ratio, the Conditional Probability, the Equal Probability, and the Equal Risk models, only the Equal Risk Model is satisfactory in the sense that it takes both sides (selection-success and rejection-failure) of the test bias issue into account.

Furthermore, the Conditional Probability Model is incomplete in the sense that it does not provide a unique solution for the predictor cut scores x_i^* ($i = 1, \dots, g$). To be explicit, if one is in a quota-free selection situation, then for any fixed subpopulation π_ℓ one can find a value x_ℓ^* such that $K = \text{Prob}(X \geq x_\ell^* | Y \geq y^*, \pi_\ell)$ is equal to some designated value. The resulting cut scores x_i^* ($i = 1, \dots, g$) do not have to fall on the regression lines for the respective subpopulations. In fact, one can arbitrarily select a subpopulation π_ℓ and decide that the predictor cut score x_ℓ^* for π_ℓ will fall on its regression line. Thus, x_ℓ^* is unique and the value of K to be equated among subpopulations is fixed. Then for all other

subpopulations π_i ($i \neq l = 1, \dots, g$), one can readily find predictor cut scores x_i^* such that $\text{Prob}(X \geq x_i^* | Y \geq y^*, \pi_i) = K$ (the conditional probability fixed by choosing x_l^* to be on the regression line for π_l). Hence, the requirement given by Equation (3) does not, by itself provide a model which results in unique selections of the predictor cut scores x_i^* . Therefore, the requirement given by Equation (3) cannot be considered as a model which leads to a selection strategy unless one more condition (e.g., in a quota-free selection situation choose x_l^* to be on the regression line for π_l) is imposed. On the other hand, if one is in a restricted selection situation, that one extra condition is

$$p_0 = \sum_{i=1}^g p_i [\text{Prob}(X \geq x_i^* | \pi_i)] ,$$

where p_0 is the proportion of the combined population that can be accepted and p_i is the proportion of the combined population who are members of subpopulation π_i . This same indeterminacy of solution occurs also in the Constant Ratio Model, the Equal Probability Model, the Equal Risk Model, and the three "converse" models for test bias.

The Culture-Modified Criterion Model

In addition to the criterion variable Y and the predictor variable X , Darlington (1971) defines a third variable C , which denotes an applicant's group membership. The variable C may be either dichotomous or continuous (e.g., sex; race; socio-economic status). Darlington then gives (and discards) four definitions of

test bias or cultural fairness in terms of the correlations among the three variables X, Y, and C.

In order to state the four definitions in common correlational terminology, simplifying assumptions are introduced: the variables X and Y have a bivariate normal distribution in each subpopulation; the correlation between X and Y (r_{xy}) is positive, and; the standard deviation on the test (s_x), the standard deviation on the criterion (s_y), and r_{xy} are constant for each subpopulation. Darlington's four definitions of test fairness are:

- (1) $r_{cx} = r_{cy}/r_x$,
- (2) $r_{cx} = r_{cy}$,
- (3) $r_{cx} = r_{cy}r_{xy}$, and
- (4) $r_{cx} = 0$,

where the r's represent the correlations between the subscripted variables. In each case, a test is considered culturally fair if it satisfies the appropriate equation. (Darlington, 1971, p. 73.)

Definition (1) is equivalent to the Regression Model which requires a common regression line. Definition (2) is the same as Thorndike's Constant Ratio Model. Definition (3) is a special case of Cole's Conditional Probability Model. Definition (4) is the same as the requirement that subpopulations have equal means on the test. (Darlington, 1971, pp. 73-75; Linn, 1973, pp. 156-157.)

The four definitions yield contradictory results except in the case of perfect validity ($r_{xy} = 1$) or in the case of equal subpopulation means on the criterion ($r_{cy} = 0$). Darlington also claims that the four definitions are

all based on the false view that optimum treatment of cultural factors in test construction or test selection can be reduced to completely mechanical procedures. If a conflict arises between the two goals of maximizing a test's validity and minimizing the test's discrimination against certain cultural groups, then a subjective, policy-level decision must be made concerning the relative importance of the two goals. [p. 71.]

Darlington then suggests that instead of predicting the criterion variable Y that a variable $(Y - kC)$ be defined where k is determined by a subjective value judgment on the part of the decision maker (test user). Darlington urges that

the term "cultural fairness" be replaced in public discussions by the concept of "cultural optimality." The question of whether a test is culturally optimum can be divided in two: a subjective, policy-level question concerning the optimum balance between criterion performance and cultural factors (operationalized ... as the optimum value of k), and a purely empirical question concerning the test's correlation with the culture-modified variable $(Y - kC)$ and whether that correlation can be raised. [pp. 79-80.]

According to this formulation, each institution must first choose a value of k , indicating whether there is special value in the selection of members from some subpopulation. That is, the decision maker must answer the question, "How many units on Y are considered equivalent in value to one unit on C ?" Then, the psychometrician's job is to construct a test to predict the variable $(Y - kC)$. Note that when k is set equal to zero (when there is no reason to favor one cultural group) this procedure reduces to that of the Regression Model. Also

note that where the other models for test bias would set different predictor cut scores for each subpopulation, Darlington would add a specified number of points to the scores of one subpopulation, and then use the same predictor cut score.

Darlington's formulation of test fairness recognizes, explicitly, that the variable which is traditionally considered to be the criterion (e.g., college grade point average), is not the only criterion. Group membership or culture is also part of the criterion. Darlington, then, argues that the traditionally accepted criterion must be modified for culture; hence, the reference to Darlington's formulation of test fairness as the Culture-Modified Criterion Model.

The Unequal Probability Model

In our description of the decision process, we noted that an outcome (success or failure) is associated with each final decision (selection or rejection). The four possible outcomes are:

(1) select a potential success, (2) reject a potential success, (3) reject a potential failure, and (4) select a potential failure. Outcomes 1 and 3 represent correct decisions, whereas, outcomes 2 and 4 represent incorrect decisions. It is possible to rate each outcome on a scale of desirability. The particular value, or rating, associated with each outcome will be referred to as the utility of that outcome.

For the moment, let us focus our attention on outcome 1. The probability that outcome 1 occurs is simply the joint probability of success and selection. The utility of outcome 1 for subpopulation

π_i ($i = 1, \dots, g$) will be denoted by a_i . Since outcome 1 represents a correct decision, the value a_i will be positive. The set of values a_i ($i = 1, \dots, g$) is determined by the test user as a result of a subjective, policy-level decision. One could then propose that a selection strategy is fair if, given a minimum level of satisfactory criterion performance (y^*), the predictor cut scores x_i^* ($i = 1, \dots, g$) are determined so that

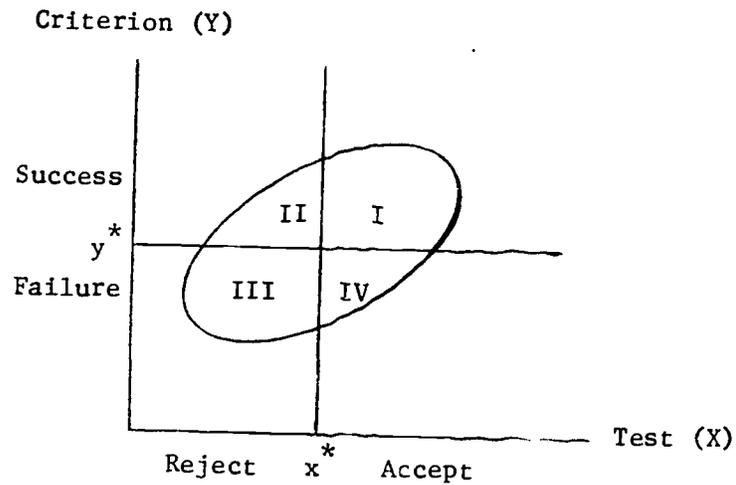
$$\begin{aligned} a_1 [\text{Prob}(Y \geq y^* | X \geq x_1^*, \pi_1)] \\ = \dots = a_g [\text{Prob}(Y \geq y^* | X \geq x_g^*, \pi_g)] \quad . \quad (10) \end{aligned}$$

This definition of test fairness will be referred to as the Unequal Probability Model. Note that if the values a_i ($i = 1, \dots, g$) are the same for each subpopulation π_i , then the Unequal Probability Model reduces to the Equal Probability Model. The Unequal Probability Model explicitly takes group membership, as well as test validity, into consideration in its requirement for a "fair" selection strategy, however, it too has a converse statement which contradicts the direct statement.

An Incoherent Expected Utility Model

Figure 7 diagrams the selection situation and lists the four possible outcomes of the decision process. The utilities associated with correct decisions (outcomes 1 and 3) are positive, whereas, the utilities associated with incorrect decisions (outcomes 2 and 4) are negative (i.e., in reference to Figure 7, $a_i, c_i \geq 0$ and

Figure 7
Outcomes of the Decision Process



<u>Outcome</u>	<u>Probability</u>	<u>Utility</u>
(1) Select a potential success	$\text{Prob}(Y > y^* X \geq x_i^*, \pi_i)$ [$\text{Prob}(X \geq x_i^* \pi_i)$]	a_i
(2) Reject a potential success	$\text{Prob}(Y > y^* X < x_i^*, \pi_i)$ [$\text{Prob}(X < x_i^* \pi_i)$]	b_i
(3) Reject a potential failure	$\text{Prob}(Y < y^* X < x_i^*, \pi_i)$ [$\text{Prob}(X < x_i^* \pi_i)$]	c_i
(4) Select a potential failure	$\text{Prob}(Y < y^* X \geq x_i^*, \pi_i)$ [$\text{Prob}(X \geq x_i^* \pi_i)$]	d_i

$b_i, d_i \leq 0$). The expected utility of a final decision (whether it be selection or rejection) for a member of subpopulation π_i can be expressed as a weighted sum of the probability for each outcome, where the weights are the respective utilities. That is, given a minimum level of satisfactory criterion performance (y^*), the expected utility of a final decision for a member of subpopulation π_i is

$$\begin{aligned}
 & a_i [\text{Prob}(Y \geq y^* | X \geq x_i^*, \pi_i)] [\text{Prob}(X \geq x_i^* | \pi_i)] \\
 & + b_i [\text{Prob}(Y \geq y^* | X < x_i^*, \pi_i)] [\text{Prob}(X < x_i^* | \pi_i)] \\
 & + c_i [\text{Prob}(Y < y^* | X < x_i^*, \pi_i)] [\text{Prob}(X < x_i^* | \pi_i)] \\
 & + d_i [\text{Prob}(Y < y^* | X \geq x_i^*, \pi_i)] [\text{Prob}(X \geq x_i^* | \pi_i)] ,
 \end{aligned}
 \tag{11}$$

where $a_i, b_i, c_i,$ and d_i represent the utility associated with outcome 1, 2, 3, and 4, respectively, and x_i^* represents the predictor cut score for subpopulation π_i ($i = 1, \dots, g$).

One could stipulate that a selection procedure is "fair" if the expected utility of a final decision is the same for each subpopulation π_i . This model, like the previous model, makes the test user reveal his subjective selection biases (group preferences) by making his utility assignments public.

Using this model, the decision to accept or reject an applicant is dependent upon the test score distribution for that subpopulation of which the applicant is a member. Thus, this model is also in error.

A selection decision should be dependent only on the applicant's particular test score and the utilities associated with the subpopulation of which he is a member. In other words, a coherent model for selection will depend only on the utility structure and the conditional distribution of Y given $X = x$; it will not depend on the marginal distribution of X .

Specifically, it can be noted then that the Regression and the Equal Risk models are both special cases of a coherent expected utility model obtained when specific assumptions are made about the utility structure for each subpopulation. In particular, with the Equal Risk Model, the conditions are the equality of $(a_i - b_i)$ for all subpopulations π_i and the equality of $(c_i - d_i)$ for all subpopulations π_i .

The point to be made here is that the only models that survive are models that do, at least implicitly, involve utility specifications. The search for a purely psychometric criterion for fairness in test use has not been successful, and Darlington's view that such a criterion is not possible appears valid. It would seem that there can be no distinction between maximizing expected utility and strategy fairness. The second concept is strictly subsumed under the first. Our task, then, is to explicate the expected utility model, and to distinguish between fairness to individuals and fairness to groups. The task will not be a simple one.

An Appraisal of the Test Bias Models

The Regression, the Constant Ratio, the Conditional Probability, the Equal Probability, the Equal Risk, and the Culture-Modified Criterion models are each explications of general concepts of what constitutes the fair use of tests in a selection situation. There seems to be nothing in the literature that clearly indicates when, if ever, one of the models is clearly preferable to the other five models. Thus, the practitioner has no clear guidance in the choice of a test bias model. Further, three of these models, the Constant Ratio, the Conditional Probability, and the Equal Probability models have been shown to be internally contradictory and clearly based on the wrong conditional probability.

There has been considerable interest in the Constant Ratio Model and the Conditional Probability Model based on the fact that these models yield a popular result, in that they give apparently lower cut scores for minority populations. The appeal of these models, then, is that they produce a desirable result. One could contend that it is generally not appropriate to evaluate the correctness of a model solely on the basis of the pleasantness or unpleasantness of its implications, but, rather, that one must look carefully at the logical structure of the model. One must be sure that the model is getting the right results for the right reasons. If the models are giving the right results for the wrong reasons, it may well be possible that, in some other circumstances, wrong answers will be forthcoming.

To see that this may happen, consider a situation in which the regression lines in the minority and the majority populations are identical, but in which the mean values of X and Y are higher in the minority (disfavored) population and lower in the majority (favored) population. (Refer to Figure 4.) This situation is not typical but, in fact, can be found if one compares, for instance, a Japanese or Chinese-American minority population with a white American majority population. In this situation, both the Constant Ratio and the Conditional Probability models will give lower predictor cut scores and, hence, easier entry to the majority population. The Regression Model and the Equal Risk Model will give identical predictor cut scores. If, as well may be the case, the Japanese or Chinese-American subpopulation has been discriminated against in some situation, then our desire might be to provide easier access for that subpopulation, but, in fact, the two models being considered make access more difficult.

From this example, it can be seen that the two models being discussed make a correction that is usually in the desirable direction, but that they make that correction for the wrong reason. They make the correction simply because of differences in the mean values of X and Y in the two populations, and they do not take into account any public desire or social necessity to rectify unfair treatment to a minority population. On the other hand, if, following the general ideas laid down here, one allows that differential treatment should be given to some heretofore disfavored group, then a lower predictor cut

score will be obtained for that group, and, in this case, the lower score is obtained for the right reason, because of their disfavored status (different utility structure), and not simply because of a difference in mean values. We judge that for these reasons the use of these models is contraindicated. In stating this, it is not suggested that any ill effects will necessarily result from their use. Only by more detailed study would it be possible to document more completely situations in which these models break down. However, any logical system which contains a contradiction must break down somewhere and one example has been given in which this occurs. One might also remark that with the Conditional Probability Model at least one other very unsatisfactory specification will occur. Suppose the minority group is, say, two standard deviations below the majority group both on predictor and criterion scores, and suppose the correlation is low in the minority group and high in the majority group. Then, this model will result in an exceptionally high percentage of failures among the minority group members who are accepted. Perhaps, this may at times be acceptable. However, instead of working with a model in which this is the standard implication, one should have a model in which the question of whether or not this is acceptable is posed directly by the model.

There exists a body of quantitative reasoning, whose origins are ancient and remote, that has received codification in this century in the work of Von Neumann and Morgenstern (1947), Wald (1950), and

others. In the theory of the rational-economic man, developed in these writings, when all probabilities of outcomes are assumed known (an assumption made explicitly here and implicitly in previous statements of the models under consideration) there is a simple paradigm required for rational decision. In that paradigm the desirability or utility of each possible outcome is stated quantitatively. Then, given all available information concerning the person in question, the probability of each possible outcome is stated for each decision under consideration. Next, for each possible decision, the utility of each outcome is multiplied by the probability of each outcome and the products are summed to provide an expected utility. Finally, that decision is then made for which the expected utility is highest. Most statisticians interested in decision problems accept the correctness of the Von Neumann and Morgenstern-Wald model and the incorrectness of any statistical decision procedure that does not conform to that model. It seems clear that the Constant Ratio Model, the Conditional Probability Model, and the Equal Probability Model, do not conform to that model, though the ideas that are at their bases may well be reformulated in a coherent manner.

The fundamental fallacy in each of these models is that they are based on the wrong conditional probability. Statistical decision theory demands that the probability used in the statistical analysis be

$$\text{Prob}(Y|X = x) .$$

That is, the conditioning must be on the specific value x observed on the person and not on $X|y$ or $X \geq x$. The three models mentioned above do not use the correct probability: The Regression Model and the Equal Risk Model do, and it is for this reason that no logical contradictions have arisen with these models. This is not to say that these latter models are entirely satisfactory; indeed, one could judge them to be generally unsatisfactory. While these models are both special cases of the general decision-theoretic formulation they are, it would seem, much too special. They each involve assumptions about utilities of outcomes which should not be concealed, but rather should be subject to public debate. Some individuals (e.g., Humphreys, 1972) have indicated a basic dislike of differential treatment of groups while possibly accepting its short-term desirability. That position has merit, though in the current climate of opinion, it may represent a minority view. One coherent expected utility model will incorporate such a specification (the Equal Risk Model) as a special case. But, it is suggested that if this criterion were preferable, it would be better to arrive at it on the basis of careful analysis and debate in the area of public policy rather than because of some notion regarding the universal applicability of the Equal Risk Model.

Thorndike has argued forcefully that the marginal distributions of both X and Y are important in culture fair testing, whereas, the decision-theoretic formulation concentrates only on the conditional distribution of Y given x . Thorndike's view that some consideration must be given in the setting of cutting scores to their effect on

the percentage of successful persons that will thereby obtain in the respective subpopulations can easily be accommodated within the threshold utility model. It would seem to us that it might be appropriate in assessing utilities in the two subpopulations to take into consideration the implications with respect to these marginal distributions. We would expect, however, this consideration of marginal distributions to also take into account the effect on the percentage of failures in the two subpopulations. Such investigation could result in our utilities being related to the location parameters of the marginal distributions, but this would not affect the probability aspect of the decision-theoretic formulation which would still depend only on the distribution of $Y|x$. A similar remark might be made with respect to Cole's conception of test fairness which might be reformulated in terms of utilities rather than probabilities.

Darlington's Culture-Modified Criterion Model is the only model surveyed that addresses itself to the utility question. It also has the desirable feature of focusing on the correct conditional probability. Unfortunately, this formulation is still not entirely consistent with the decision-theoretic approach (i.e., it does not incorporate a formal utility function), and, hence, is unlikely to be acceptable, though at present arguments have not been formulated with which to confront it.

In an unpublished paper, Gross and Su (1973) investigated one decision-theoretic approach to the test bias problem but did not take that discussion very far. In a subsequent paper a rather detailed investigation of this decision-theoretic approach will be explored more fully. Other formulations within the decision-theoretic framework are possible and should be investigated.

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