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ABSTRACT

Abstracts of material covering a variety of topics regarding vocational and labor development throughout the world are presented in the seventh dispatch. Noted, in particular, are publications regarding women in employment, management functions recurrent education, and training and the social integration of the handicapped. The first section, News in Brief, contains 34 items from around the world under the following headings: Forthcoming Events, New Policies, New Institutions, Management, Research, Training Standards, Women, Methods and Media, Abstracts Services, and For the Books of The second section contains 20 substantive abstracts of various publications which present the author, title, bibliographical references, translation if necessary, subject analysis, and contents analysis. The issue also contains indexes for 1975 which include: numerical classification of countries; subject index; authors index; and index by country. A list of the 14 periodical publications from various countries that were abstracted for the first dispatch, 1976, is included. (LH)



Publications



INTERNATIONAL LABOUR OFFICE BUREAU INTERNATIONAL DU TRAVAIL

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Contents of this despatch:

This seventh despatch of T & D Abstracts contains, in addition to 34 items under the section "News in Brief", 20 substantive abstracts.

Note, in particular, the following:

Women in employment

India 12 B 67044 United Kingdom 12 B 67593

Management functions

United States 11 'B 66522

Recurrent education

 International
 13 / B 65991

 Europe
 2 / B 67057

 Poland
 11 / L 272

Training and the social integration of the handicapped

France 13, L 273

The despatch also includes indexes by author, country and subjet for 1975 as well as a numerical classification of countries.

Contenu de cet envoi :

Ce septième envoi contient, en plus de 20 résumés, 34 échos traités dans la rubrique "En bref". ;

Voir spécialement :

Les femmes et l'emploi

Inde 12 / B 67044 Royaume-Uni 12 / B 67593

Fonctions de direction

Etats-Unis 11 / 66522

Education récurrente

International 13 / B 65991 Europe 2 / B 67057 Pologne 11 / L 272

Formation et intégration sociale des handicapés

France

rique des pays.

Cet envoi contient également les index des auteurs, des pays et sujets, pour 1975, ainsi que le classement numé-

13/L 273





News in brief.

January 1976 - No. 7

Forthcoming events

DIDACTA - Basel, 23-27 March

186

The 14th International Teaching Materials Fair is to take place in Basel, Switzerland, from 23 to 27 March 1976. It is expected to bring together about 600 exhibitors coming from some 15 countries. It will include in particular, an exhibition on school architecture organised by the American Association of School Administrators and the American Institute of Architects. Visitors to the fair will be able to obtain information and documentation on some 100 school buildings ranging from kindergarten to university.

14 Didacta, c/o Schweizer Mustermesse, Postfach, CH-tez1 Basel.

TRAINING SEMINAR FOR HOTELS AND TOURISM - Buenos Aires, 5-11 April

187°

An ILO Regional Seminar on Human Resources Development and Tourism will be held in Buenos Aires, Argentina from 5 to 11 April, 1976 with participants from 25 Latin American and Caribbean countries. The objective is to promote the planning of training in the hotel and tourism industry within the framework of the development of international and national tourism in the region. Discussions will be based on two technical papers: one on manpower assessment techniques and the other on training methods and systems. The whole emphasis of the Seminar will be practical rather than theoretical.

Working languages will be Spanish and English.

International Labour Office, Training Department, Hotel and Tourism Section, CH-1211 Genève 22.

CONVENTION ON VOCATIONAL GUIDANCE - Chicago, 11-14 April

188

The American Personnel and Guidance Association will hold its annual Convention from 11 to 14 April 1976, in Chicago, Illinois, USA. The theme "Counselling for a New Era: Unity through Diversity" emphasises the need for greater co-operation and co-ordination between the multiplicity of



Page 2

agencies responsible for vocational guidance. Lectures on specific topics will be followed by in-depth discussion groups.

Convention Office, American Personnel and Guidance Association, 1607 New Hampshire Avenue, N. W., Washington, D. C. 20009, USA.

ALL-EUROPEAN RESEARCH CONFERENCE - Hamburg, 26-29 April

189 -

An All-European Conference of Directors of Educational Research Organisations will be organised by the UNESCO Institute for Education in collaboration with the Council of Europe in Hamburg, Federal Republic of Germany, from 26 to 29 April 1976. The aim of the Conference is to provide a forum for an exchange of lews between directors of educational research organisations in eastern and western Europe. The theme of the Conference will be "The impact of educational research on school education" and discussion and analysis will deal with national, institutional and individual project levels. The working languages are English, French and Russian.

Council of Europe, Division for Educational Documentation and Research, F-67006 Strasbourg Cedex.

ASTIMN CENTURY THREE - New Orleans, 16-20 May

190

The American Society for Training and Development (ASTD) is holding its annual Conference in New Orleans, Louisiana, USA, from 16 to 20 May 1976. In addition to a comprehensive programme arranged round the Conference theme of "Human Resources Development" this year's exhibition will be one of the largest ever organised by the ASTD.

American Society for Training and Development, P.O. Box 5307, Madison, Wisconsin, 53705, USA.

IFHE - Ottawa, 19-24 July

191

The theme of the 1976 Congress organised by the International Federation of Home Economies to be held at Ottawa, Canada from 19 to 24 July is "Life, not just survival". The plenary sessions of the Congress will deal with three main aspects in the utilisation of the world's resources - consumption, conservation and change. Various university courses, in both English and French, will be organised in connection with the Congress and will deal with



such specialised topics as food habits, planning for better family living, food and nutrition.

The International Federation of Home Economics, 64 av Eduard Vaillant, F-92100 Boulogne.

New policies

GUIDANCE AND TRAINING FOR SEAFARERS

192

International rules at sea are supervised by the Inter-Governmental Maritime Consultative Organisation (IMCO). One of the main items on the agenda of the fourth Session (January 1975) of the Joint IMCO/ILO Committee on Training was an IMCO proposal concerning mandatory minimum requirements for the certification of masters and chief mates, of engineer officers and of officers and junior ratings forming part of a navigational watch as well as requirements concerning the updating of masters, deck officers and engineer officers. Other questions under discussion included the training of radio officers and training requirements for those sailing on ships carrying hazardous and noxious chemicals. At the same time work to update current international ILO standards applicable at sea is also going ahead and at the Preparatory Technical Conference (Geneva 1975) it was decided that such standards should include a Recommendation concerning the Protection of Young Seafarers. Guidelines are proposed covering vocational guidance, education and training.

Joint IMCO/ILO Committee on Training, Genève, International Labour Organisation, 1975: Doc. JCST/4/1975/1, 42 p. Record of the Preparatory Technical Maritime Conference, Genève, International Labour Organisation, 1975: Doc. GB. 198/8/19, 31 p.

REGENERA TING ADULT EDUCATION - UNESCO

193

A new draft recommendation on adult education, submitted by UNESCO to Member States for comment, represents the first attempt towards international standardisation in this field. After a definition of the term "adult education", the draft goes on to deal with: goals and strategy, structures, content, methods and research, the training and status of persons engaged in adult education, the relation between adult and other types of education, the relation between adult and other types of education, the relation between adult education and work, and lastly international cooperation. On the basis on observations received from governments a draft instrument will be prepared and submitted to a special committee of government experts which is to meet in June 1976. The draft instrument approved



6

by the committee will then be submitted to the 1976 UNESCO General Conference for adoption.

Development of Adult Education, Paris, UNESCO, 1975: Doc. ED/MD/37, 14 p. + annexes.

THE FIGHT AGAINST UNEMPLOYMENT -EEC

194

Following a decision of the Council of the European Communities which came into force on 16 November 1975 the European Social Fund may now take action in favour of operations designed to facilitate the geographical and vocational mobility of persons working in economic sectors or regions particularly affected by unemployment. Such operations shall be combined with the implementing of adjustment or development programmes consistent with the economic and social objectives of the community. The Council has also agreed to opening the European Social Fund to operations supporting the employment of young people under 25 years of age.

Official Journal of the European Communities, Luxembourg, Vol. 18, No. C 258, 11 November 1975, p. 5-6.

FIFTH CONFERENCE OF DIRECTORS OF STATE BODIES RESPONSIBLE FOR VOCATIONAL TRAINING - Hungary

195

The Fifth Conference of directors of state bodies responsible for vocational training in socialist countries will be held in Warsaw in September 1976. The provisional agenda includes items on the increasing importance of the role of the teacher of technical subjects in vocational training and vocational education and multilateral co-operation among socialist countries in vocational training. In conjunction with the conference it is planned to organise an exhibition on the construction of vocational training schools and institutions.

Information communicated by the ILO Correspondent in Hungary.

ADULT EDUCATION/TRAINING - Sweden

196

Within the framework of its expanded adult education/training programme the Swedish Government has introduced legislation, effective from 1 January 1976, which provides for the imposition of an annual levy on all employers of 0.15% of payroll. The levy will be used for cover expenditure and allowances for adult education.

Lag om vuxenutbildningsavgift, Stockholm, Svensk Författningssamling, No. 358, 17 June 1975, p. 1-2.



197

A bill to revise the 1963 Vocational Training Law has recently been submitted to the cantonal authorities and other interested organisations. It will come before the Federal Assembly during 1976. Although apprenticeship remains the cornerstone of the proposed training system, important innovations have been introduced with a yiew to improving its responsiveness to change and to improving the quality of training. The proposed new provisions include: compulsory introductory courses for all apprentices in basic work techniques, the establishment by the various trade associations of guidelines for the systematic organisation of training within undertakings, compulsory instructor training for master apprentices, extension of the regulations to include the training of specialist or semi-skilled workers and measures to promote research.

Office fédéral de l'Industrie, des Arts et Métiers et du Travail, Berne, 1975: Doc. 1975-00-43822/1 and 21975-00-43822/2 , 21 p. and 28 p.

THE ROLE OF TRAINING AND DEVELOPMENT - UK

198

To be effective, a training and development policy must meet the particular needs of an organisation and will thus reflect its nature, its stage of development and what is likely to be acceptable to its members. A new publication entitled "The role of training and development" jointly produced by the Institute of Personnel Management and the Institution of Training Officers, indicates some of the main issues with which such a policy should deal. These various issues are dealt with in some detail in a series of short papers which range from corporate planning to the identification of training needs. A short appendix summarises policy requirements and resulting issues at the various levels within an organisation.

Institute of Personnel Management, Central House, Upper Woburn Place, London, W61H, OHX, United Kingdom.

New institutions

CENTRES FOR TRAINING ORGANISATION AND METHODS - Czechoslovakia

199

Centres for training organisation and methods are to be progressively established for each occupational group by the central bodies responsible for apprenticeship. The main function of these centres will be to create the conditions necessary for systematically improving the working methods of



supervisors responsible for apprentice training. They will collect, analyse and disseminate information based on the best ideas and work experience of apprentice supervisors. Another important function will be to provide consultancy services to the teaching personnel of vocational training centres. The new centres will work in close co-operation with research institutes and with the pedagogical institutes of the various government departments.

BOTHE, O., Odborná výchova, Praha, No. 2, October 1975, p. 41.

CONTINUING EDUCATION - Norway

200

The Norwegian Government has now introduced further measures to implement the 1974 Act providing for a unified system of secondary level continuing education. Two new councils have been set up to deal with questions relating to continuing education and apprenticeship respectively. Both Councils will act in a consultative capacity to the Department of Ecclesiastical Affairs and Education on all training/education matters falling within their competence. Other advisory bodies are to deal with the commercial and clerical trades, the artisan trades, fisheries and seafarers, vocational guidance and specialised training and guidance services. Membership of these advisory bodies will include representatives from student bodies as well as from workers' and employers' organisations, government departments, educational and other appropriate bodies.

Yrkes Opplæring, Oslo, Vol. 52, No. 7, Sept. 1975, p. 126-130.

Management

INTERNATIONAL MANAGEMENT DICTIONARY

201

This dictionary provides a comprehensive and essentially practical guide and reference work to the language of management. The 5,000 entries cover not only management terms and jargon but also deal with the broad environment in which the manager operates. Useful special features include numerous cross-references, emphasis on explanations rather than mere definitions, concise descriptions of a wide range of institutions complete with postal address dealing with management matters, the inclusion of numerous initials, acronyms and abbreviations for management techniques. The appendices provide practical background information on such matters as international units of measurement, the currencies of the world, time differences and



major stock exchanges throughout the world. All in all a very useful book to have on the bookshelf.

JOHANNSEN, H., PAGE, G.T., International Dictionary of Management, London, Kogan Page Ltd., 1975, 416 p.

FURTHER TRAINING FOR MANAGERS - GFR.

202

The purpose of this inventory of management further training opportunities in the German Federal Republic is to assist users in selecting courses tailored to their individual requirements. The training institutions are listed by alphabetical order of their acronyms. Each entry includes information on course objectives where given, duration, frequency, number of participants, admission requirements, etc. An updated version will be published early in 1976.

Management-Weiterbildung in Deutschland, ein Handbuch des Wuppertaler Kreises, Köln, Peter Hanstein Verlag, 1975.

BACKSTOPPING MANAGERS - UK

203

A new bibliography aims to help managers keep up to late with publications in their field. It is divided into two major divisions – management development and organisation development – which are subdivided into a further five and six sections respectively. References under "management development" deal with education and development, managerial leadership, management development in the organisational context, management assessment and training and, finally evaluation. The references on "organisation development" cover a wide spectrum with sections dealing with philosophies, design and structure, effectiveness, change processes, case studies group training and consulting and advisory skills. The bibliography as it whole provides a comprehensive guide of 1,141 references to the rapid evolution of management education.

HUNTER, N. MARGERISON, G.J., Management and organisation development bibliography, Budford, MCB Publications, 1975, 144 p.



Research

EMPLOYMENT FOR THE EDUCATED EMPLOYABLE - India

204

This report, published as an ILQ World Employment Programme Study, is the work of the Asian Regional Team for Employment Promotion (ARTEP), an inter-agency team composed of experts from the ILO, FAO, UNIDO, UNESCO and the UN. Its main focus is on the problem of unemployment among educated and trained manpower in India and on the policies already introduced to alleviate this malaise. The Team suggests further concrete measures to tackle the problem. The main emphasis is on development of entrepreneurship with its attendant needs for the introduction of new or expanded programmes of vocational guidance and training as well as management (entrepreneurial) development. The findings of the Team should be of value not just in India, but also in many other countries facing similar problems in their development process.

Generating Employment for the Educated in India, International Labour Office, Genève, 1975, 184 p. + annexes.

SOCIAL SCIENCE RESEARCH AND TRAINING - Africa

205

The OECD's Development Centre has brought out a Directory of Social Science Research and Training Units with a view to improving international co-operation in the field of development research. Three volumes of the directory are planned, one each for Africa, Latin America and Asia. Together they will give information on some 1,000 research units. For each item entries will cover the name of the institution with, as appropriate, that of the parent institution, the name of the director, the number of research officers, the type and fields of activity, links with international organisations and other countries. any periodicals published. The directory will be brought up to date regularly. It includes various indexes.

Directory of Social Science Research and Training Units, Paris, OECD Development Centre, 1975: Liaison Bulletin, No. 2, 170 p.

RECOGNISED OCCUPATIONS - GFR

2.06

The Ministry of Education and Science has brought out a booklet giving out as complete information as possible regarding training regulations. In particular, and in addition to the list of the 428 occupations recognised for initial training purposes (date recognised, duration of training, field of



Page 9

training, etc.), the booklet includes a list of para-medical occupations and the relevant competent bodies, as well as a statistical analysis. Also included for the first time are a section on the vocational training of the handicapped and a list of the occupations for which further training is required.

Verzeiehnis der anerkannten Ausbildungsberufe, Ausgabe 1975, Bielefold, W. Bertelsmann Verlag KG, 1975, 176 p.

REGISTERING TRAINING RESEARCH - UK

207

Increasing emphasis is being put on speeding up the introduction of new ideas, methods and techniques into the training process. An essential prerequisite is to make the findings of training research easily available to those directly involved in training. The Training Research Register – a new regular government publication is designed with this end in view. The 1974-75 edition provides up-to-date information on current and recently completed projects in the training field and related areas such as manpower planning and selection. The information is classified under ten main headings and the introduction contains a simple guide on how to make full use of the classification system and alphabetics "idex."

Training Research Register 1974-5, London, Her Majesty's Stationery Office, 1975, 424 p.

Training standards

SITE MANAGEMENT IN BUILDING - UK

208

A joint committee of the National Federation of Building Trades Employers and the Institute of Building has produced a consultative document. "Site Management in Building: a Modular Scheme for Education and Training". It proposes the introduction of a site management education and training scheme for construction workers over 25 years of age with at least 2 years' experience above the level of chargehand. The recommended scheme is on a modular basis comprising two stages of 240 hours instruction each. Applicants are selected by interview and successful completion of each stage will lead to certification. Discussions on future action are ongoing.

BACIE Journal, London, Vol. 29, No. 10, Nov 1975, p. 158.



TRAINING FOR HEALTH AND SAFETY - UK

209

Accidents cost the food, drink and tobacco industries some 800,000 working days per year. Such figures highlight the need for a safe and healthy working environment. Employers have a particular responsibility in this area which will be reinforced by the requirements of the Health and Safety at Work Act 1974. The Industry Training Board believes that training, designed within the framework of appropriate policies and procedures, can make an important contribution to this vital aspect of working life. It has therefore produced a guide to stimulate new thinking by managers and safety specialists about their health and safety responsibilities. The guide provides a step-by-step approach to implementing improved safety and health procedures and emphasises the need to ensure employee-payticipation at all levels.

The Food Drink and Tobacco Industry Training Board, Leon House, High Street, Croydon CR9 3NT, United/Kingdom.

Women

REDUCING INEQUALITIES - Developing countries

210

A recently published brochure is intended to inform the general public of UNESCO's operational activities on the occasion of International Women's Year. It describes three experimental projects, carried out in Upper Volta, Nepal and Chile, which demonstrate possible ways of integrating women into development through the channel of education. The projects, implemented in countries possessing very different cultural traditions, shed some light on the multiplicity of problems involved and hopefully, will-provoke reflection on effective action applicable in both similar and differing contexts.

CALKINS PILAIN, Mary Ann, Women, Education, Equality: a Decade of Experiment, Paris, The UNESCO Press, 1975, 109 p.

NORDIC WOMEN

211:

A recent meeting at Helsingfors saw the Nordic Council of Ministers (Ministers of Culture and Education) underlining the importance of educational policy as a means for achieving equality between men and women. Considering equality between persons as one of the prerequisits for a functioning democracy, the Council has issued a short Declaration indicating the main areas of action. Education is seen as a vital factor and the general aims of



13

all educational policy should include the achievement of equality of rights and of status.

Sekretariatet för Nordiskt Kulturellt Samarbete. Snaregade 10, DK-1205, Copenhagen K.

Methods and media

TRAINING RECORDS FOR THE HOTEL TRADE - Europe

212

The European Association of Directors of Hotel Schools, with the approval of the International Association for the Hotel Industry, has decided that pupils undergoing practical training in a hotel or restaurant should have training record-books relating to this period. Apart from the section concerning practical training the record-book includes recommendations both for the trainer and for the director of the establishment concerned.

Bulletin, Centre suisse de documentation en matière d'enseignement et d'éducation, Genève, Vol. 14, No. 54, April-June 1975, p. 16.

CONSTRUCTION PLANS FOR GROUP TRAINING CENTRES - GFR

213

There is likely to be a substantial increase in the number of group training centres in the Federal Republic of Germany over the next few years. Very few guidelines or standards for the construction of such centres exist, however. To remedy this situation the Federal Ministry of Education and Science is organising a competition for the construction of group training centres for the Chambers of Artisan Trades at Aachen and Bremen. Competitors will have to try to design centres offering wide adaptation possibilities, taking into account the variations in syllabus content and in the number of pupils in the centres, while observing economy standards.

Informationen - Bildung, Wissenschaft, Bonn, No. 9, 25 September 1975, p. 139.

FLASH TRAINING - UK

214

Short-exposure visual presentation of information as a method of improving memory retention is not new, but recent development work suggests that the technique has, a wide application in the improvement of clerical skills - spelling, filing, copy typing. The principles of the technique, its application, the equipment and preparation of material as well as specific examples



of training procedures for various occupations are developed in considerable detail in a recently published manual (Tachistoscope General Manual and Supplementary Manual I, London, Iron and Steel Industry Training Board, 1975). Further experimentation shows that this technique may well have beneficial applications in other occupational fields.

BACIE Journal, London, Vol. 29, No. 10, Nov. 1975, p. 161.

Abstracts services

TRAINING ABSTRACTS - Latin America

215

Every four months CINTERFOR publishes a journal containing analytical entries on publications dealing with vocational training and related fields in the Latin American countries. Printed on hard paper, the entries can be cut to form a card-index. Key words are suggested for filing purposes.

Resúmenes de formación profesional, Centro Interamericano de Investigación y Documentación sobre Formación Profesional, Casilla de correo 1761, Montevideo, Uruguay.

For the bookshelf

RURAL DEVELOPMENT AND INTER-AGENCY CO-OPERATION

216

A publication previously issued by FAO now becomes a joint venture between the three UN agencies most closely concerned with education for rural development: FAO, UNESCO and ILO. With the title "Training for Agriculture and Rural Development" it will be able to draw on a far wider range of expertise in this field than hitherto.

Publications Division, Food and Agriculture Organisation of the United Nations, Via delle Terme di Caracalla, I-00100 Rome.

MATCHING EDUCATIONAL STATISTICS - OECD

217

For the statistics published by national authorities to be used as a basis for inter-country comparisons, a classification system and a set of definitions must be adopted which are acceptable and applicable to all the countries interested in making such comparisons. A new OECD series of publications at providing such a basis for the collection of internationally comparable

statistics. The first volume in the series has now been published and deals with Australia, Luxembourg and Switzerland. Comparability is achieved by taking the national statistics of each country and, by using a conversion key, reclassifying them according to a separate OECD classification.

Classification of Educational Systems, Organisation for Economic Co-operation and Development, Paris. 1975, 104 p.

AUDIO-VISUAL 1975 - France

218

This annual gives technical information on audio-visual material available on the market in France, particularly material for language laboratories and programmed instruction. One part of the annual gives a list of audio-visual training agencies and establishments training in the use of audio-visual aids. General information on exhibitions, festivals and specialised publications is also given. The next edition of the annual is scheduled to come out in March 1976.

Audiovisuel 1975, Editions Gandelmon, 1 rue de Turbigo, F-75001 Paris.

TRAINING FOR THE TRAINERS - GFR

219

This manual is intended for training officers and training directors. Volume I consists of a course preparing for the training officer qualifying examination. It comprises four parts: (1) the fundamentals of vocational training; (2) planning training and putting it into operation; (3) the adolescent; (4) the training regulations. Volume II contains corrected and annotated examination tests with cross references to Volume I. Volume III is more particularly geared to the needs of training officers already practising. Dr. G. Grüner, Professor of vocational education pedagogies at Darmstadt Technical University Institute was technical adviser for the preparation of the manual. The manual is to be kept up to date regularly.

FREYTAG, H. P., GMEL, F., GOBEL, H., GRASMEHER, F., Der Ausbilder im Betrieb, Kassel, D + V Paul Dierichs KG & Co., 1974.



the establishment of special "reception" classes, the award of scholarships on a parity with local children, the mutual acceptance of certificates by the various countries, the promotion of linguistic education of migrants and their families, together with measures to help them adapt to the new social environment in which they find themselves.

The Ministers outlined <u>priority areas</u> for future European co-operation in education as: pre-school and primary education, the school in its relations with the community, junior secondary education and attitudes to the study of science and technology.

In stressing the need to avoid duplication of effort, the ministers called for arrangements to ensure genuine complementarity between the programmes of the five organisations concerned - UNESCO, OECD, Council of Europe, European Community and the Nordic Council of Ministers.

[See also abstract No. 2/B 65991, Vol. 13]



T&D

2

Level

Sector

Country

Germany -

(Fed. Rep.) 430.2 in referring to this

abstract please quote No. 2/B 66699

mutual agreement, the federal training regulations with the standard oneyear basic training programme.

The States must also decide by 1976 if one year's full-time training in a vocational school can be transformed into a basic training year and what should be considered the educational equivalent of two years' full-time vocational training.

2. Group training

By 1978, group training will have been expanded by some 32,000 places, including 5,000 in specialist rehabilitation institutions. Provisionally, the Federal government will contribute to the operating costs. The creation of training places must be based on the States' decisions regarding the organisational form of basic training.

The Federal and State Governments will: encourage the creation of group training places, particularly for occupations demanding manual skill, mainly in the artisan trades; ensure that these places are used for training young persons without a school certificate or training contract; encourage the installation of group training premises for vocational rehabilitation. They must promote the establishment and maximise use of group training premises.

3. Para-university training for the tertiary sector

The Federal and State Governments will evaluate the experience obtained in this field, especially in university vocational education institutes [cf. abstract No. 4/B 64445, Vol. 13] and in technical institutes (Fachakademie) to decide whether their development is desirable. They will consider in what fields and at what levels new channels of training should be created. These training channels must be developed in accordance with the needs of the employment market.



(cont'd)

the relevance of recurrent education to current national policies and institutions, to identify particular areas in which progress could be made and particular problems which are likely to arise. Some of the main areas for consideration by such a commission are outlined below.

- The development of a coherent system for financing recurrent education which includes adequate resources for adult education.
- The ways in which the educational authorities will assure the 16 to 19 years age group an adequate range of options as between education and work.
- Admission policies at post-secondary level with a view to favouring work and life experience; in particular there should be a quota system which reserves a proportion of places at institutions of post-secondary education, using the criteria of age and work experience.
- The development of an adequate infrastructure to serve the new clientele in the shape of appropriately trained personnel and an effective system to promote awareness of what educational facilities are available. Provision should be made for the appointment of workplace counsellors and other personnel capable of informing and advising those inside and outside the work force of their rights to and opportunities for education.
- The relation of current employment policies to non-vocational and vocational training opportunities should be reviewed with specific reference to the role of public policy in influencing the internal and external labour market and in radically strengthening the employment prospects of those at the margin of the labour force, in particular women, the 16 to 19 years age group, and older and handicapped workers. This review should include an assessment of existing spare educational capacity and the degree to which it could and should be used as a counter-cyclical instrument to prevent unemployment.
- The proposed shift in resources from youth to adult education should be paralleled by a shift in the support given to research in the respective fields.



trudovogo obučenija i professional'noj orientacii učasčihsja 🧪 🦿

Tipovoe polozenie o merskol'nyh učebno-proizvodstvennyli kombinatah

Standard regulations for work training and vocational guidance in inter-

Regulations governing the prevocational training of general secondary school students in inter-schools centres equipped by the undertakings

In accordance with the USSR Council of Ministers' decision of 23.8.1974,

inter-schools education and production centres may be set up for providing prevocational training or training for work and vocational guidance of

The centres are administered by the town or district education authorities which establish the catchment area to be served by the centre and are responsible for setting up its vocational guidance services. These services are the principal agencies of vocational guidance for pupils in the surrounding schools. Their activities include 8th-year general education pupils - who make group visits to the centre's workshops - and their

The Director of an inter-schools centre is designated by the Ministry of Education or ministerial department on the proposal of the education authority concerned. He is selected from among the best qualified teachers, engineers and technicians having organisational ability and at least 3 years' experience, either in teaching or in a managerial position

The prevocational syllabi at the centre are drawn up jointly by the executive committees and the undertakings, bearing in mind manpower needs. A contract is drawn up between the inter-schools centre and each undertaking contributing to its establishment, setting out the obligations of the

(cont'd)

pupils in the " classes of general secondary schools (9th and 10th years). The tax rutive Committees of the People's Soviets are empowered to establish these centres in co-operation with the undertakings and with the agreement of the ministrics of education (or ministerial departments)

of the Republies.

parents.

in industry.

schools education and production centres

Skola i Proizvodstvo, Moskva, No. 7, July 1975, p. 16-23.

47

Author: Title:

Bibliographical references:

Translation

Subject analysis

Contents analysis

Switzerland

ILO T & D Publications, International Labour Office, CH-1211 Geneve 22.

· of tit

contracting parties as outlined below.

4/B 68106

Page 2

The Undertaking

- equips the workshops and laboratories of the centre in accordance with the needs of modern production;
- cnsures that working conditions conform to recognised safety standards;
- carries out the inspection of the items made by the pupils; *
- repairs and systematically checks the equipment and material provided,
 replacing it when necessary;
- selects skilled workers, technicians or engineers to work as instructors at the centre; those selected must have a secondary education, be highly skilled in production work and have an aptitude for teaching; they retain their positions in the undertaking, their working time at the centre being normally fixed at 1,200 hours per year;
- pays for the services of the instructors and for the output of pupils performing productive work, as required by the USSR Council of Ministers' decision of 10.12.59.

The Centre

- has responsibility for the teaching methods used during the prevocational training and the productive work of the pupils;
- forms the pupils into groups (brigades), on the basis of their interests and aptitudes, pupils from different schools being eligible to belong to the same group;
- undertakes administrative duties such as supervising the pupils' attendance, maintaining records of the pupils' progress during the training and of the hours worked by the instructors, etc.



	. T&D	Level -	Sector —	Country Italy	In referring to this abstract please quote No. $4/B\ 67055$			
	4			45				
Author: Title: Bibliographical references:	CINA, S. I corsi statali sperimentali di scuola media per lavoratori Annali della Pubblica istruzione, Roma, Vol. 21, No. 3, April/June 1975, p. 160-188.							
Translation of title:		Experimental courses at school (scuola media) level organised for workers by the State						
Subject analysis	Article on courses organised following the recognition of the right to education in certain collective agreements: differences between employers, unions, public education authorities; difficulties regarding content and choice of courses, teaching staff and teaching methods; final examinations, statistics.							
Contents analysis	The workers' right to education [cf. abstract No. 4/B 61803, Vol. 13], recognised for the first time in 1973 in the collective agreement of the mechanical engineering workers, has spread considerably since then and has been subject to considerable experimentation. Certain difficulties, however, have emerged.							
ons, International Labour Office, CH-1211 Genève 22, Switzerland	-	- Unions and employers have not agreed on the cultural content of such education. The questions is whether to improve the worker's technical knowledge in the interests of the undertaking or to improve his level of general education, taking into account experience gained in working life.						
abour Office,	-	- Existing school structures could not be utilised, given the special characteristics of this new group of students, the brevity of the courses, the peculiarities of the curriculum and the short notice for putting the project into effect.						
national L	- -	- The shortage of qualified teachers compelled the authorities to recruit and hastily train the necessary staff in five university centres.						
D Publications, Inter	<u>-</u> '	The syllabi were difficult to draw up - 350 to 450 hours of modular instruction, comprising 4 units, each corresponding to a branch of instruction and 4 hours of weekly study, the subjects being: (1) mathematics, observation and elements of natural sciences; (2) geography, civics, history; (3) Italian, and (4) a foreign language.						
ILO T &	- There were differences of opinion regarding examinations: the authorities concerned not wishing to award certificates devoid of cultural content, the unions wanting all candidates to succeed.							
	Fire	First two years - a balance-sheet						
v!	On t	On the credit side, the first year (1973-74) witnessed keen interest aroused by the initiative and a deep desire to learn on the part of the						
ERIC 5			25	(cont'd)	*			

4/B 67055

workers. This interest was shared by teachers and school directors.

On the debit side the following defects were noted: instruction was often limited to facts without giving any historical or cultural context, or dealt with abstract concepts unrelated to the social experience of the students; a good many of the teachers were inexperienced; there was lack of information about the programmes and confusion as regards the respective competences of the educational institutions and trade unions.

In 1974-75, improvements were introduced, but the difficulties remained essentially the same. Italian was separated from other subjects, to provide a basic literacy standard; the courses were extended by 100 hours for students whose standards were particularly low. At the same time, the objectives of the courses were defined. Such courses should: enable everyone to benefit from his "right to education" and constitute a form of compensatory social service for all who had been unable to obtain a secondary education at the normal time; develop intellectual aptitudes and strengthen awareness of human values; teach the student to think in valid terms derived from his own experience as a worker; avoid superficial discussion; ensure the development of the student's personality, including his personality as a worker.

In addition, teacher training, open to interested school directors, was organised at provincial or inter-provincial level and put in the hands of a specialist corps. The emphasis was on study of teaching techniques, on knowledge related more directly to the general and local aspects of working life and on bringing out the essential themes of the curriculum.

The problem of relations with the unions was resolved at various levels by the introduction of a scheme of "workers' participation" which nevertheless preserved the autonomy of the school, as required by the circular of 29 August 1975 and law No. 477 of 30 June 1973 [cf. abstract No. 4/L 230, Vol. 12]. The circular provided for union representation in the classes and the class councils.

Conclusion. The experiment revealed strengths and weaknesses in the workers' right to education scheme. Its continuation is justified only if certain indispensable legal provisions are enacted, necessitated by the novel character of the project. Legislation is needed to deal with such questions as the status and stability of employment for teaching staff and the role of the trade unions. Henceforward, these education rights are to be enjoyed by all types of workers, by the unemployed and by young people. The regulations must take these developments into account and must harmonise all the adult education activities of the State.

Statistics on courses held: localities, attendance rates.



Italy ·

CNEL

Quaderni di formazione, Roma, Vol. 21, No. 15, May 1975, 83 p.

Problems of vocational training comments and proposals of the CNEL

Report on the need to restructure the system of vocational training follow-

Since 1962 the National Economic and Labour Council (Consiglio nazionale

dell'Economia e del Lavoro, CNEL) has advocated a reform of the apprenticeship system and a restructuring of the instruction given in vocational schools. In particular, it recommended the introduction of 2-year courses designed to help young persons aged 15 to 16 years to enter working life .. at the end of compulsory schooling. On 3 December 1974 the Assembly of the CNEL reopened its examination of vocational training so as to take . into account the implications of the transfer to the regions of certain functions formerly discharged by the State. In its report the Assembly drew attention to the CNEL's earlier conclusions. The main points of the report

The CNEL is satisfied that the devolution of responsibility from the State to the regions offers the best opportunity for a fundamental reform of vocational training. To that end, it is desirable: to intensify research and experimentation aiming at the development and enrichment of the worker's personality; to study carefully the experience of other countries, especially those to which Italian workers migrate; to co-ordinate the vocational training activities of the EEC; to define clearly the role of the senior secondary school by establishing a precise relationship between the in-school and out-of-school sectors of vocational training, in the context of recurrent training; to establish, with the co-operation of regional institutions, a permanent system for the initial training and updating of

The Council recognises that the establishment in 1973 of the Institute

(cont'd)

for the Development of Workers' Vocational Training (Istituto per lo sviluppo della formazione professionale dei lavoratori) [cf. abstract No. 4/L 230, Vol. 121 as a statutory body was an important step forward but

ing devolution of responsibility to the regions: early experience; action at European level; situation in the principal European countries; attitude and role of the unions in reforming the present system; need for a new basic law; conclusions. [This abstract deals only with the conclusions.]

Author: Title:

Bibliographical

Translation 💒

Subject analysis

Content analysis

Publications, International Labour Office, CH-1211

references:

Istituto per lo sviluppo della formazione professionale dei lavoratori

Problemi della formazione professionale: Osservazioni e proposte del

are outlined below. .

Conclusions

teaching staff.

in referring to this

abstract please quote No. 4/B 66261

4/B 66261

considers that there is urgent need to introduce a basic law to ensure the collaboration of all the interested parties: State, regions, social partners.

- 3. More specifically, this new basic law should:
- (a) define the educational field appropriate to vocational training in relation to the various types of other school-based instruction;
- (b) establish standards governing the re-entry of workers into the educational system and assisting those who have followed vocational training to effect that transfer; design an integrated educational system which will facilitate generally the transition from school to work and vice versa;
- (c) devise methods for inserting vocational training activities into recurrent education programmes, taking account the unions' stand on the workers' right to education and to paid educational leave [cf. abstract No. 4/B 61803, Vol. 13];
- (d) lay down conditions governing the award of regional diplomas and certificates and for their recognition at national level, while observing the need to combine the greatest possible degree of independence of instruction with standardisation of results;
- (e) draft general guidelines to help independent workers in sectors such as agriculture, the artisan trades, small-scale business, the arts and tourism, to acquire and update relevant skills and knowledge;
- (f) create a system for the public finance of vocational training, within the general taxation structure (e.g. through subsidies);
- (g) lay down the broad lines of a new apprenticeship system responding to modern training requirements;
- (h) create a central consultative body which will include representatives of the State authorities, the regions and the social partners, with a view to formulating a co-ordinated training policy within the framework of economic development and manpower planning.
- 4. At regional level, legislation should provide for:
- (a) co-ordination between the different agencies participating in vocational training (school, out-of-school, trade union and vocational);
- (b) the social and ethical upgrading of manual work (productive and creative aspects);
- (c) introduction of new methods of training and modern training structures;
- (d) division of responsibilities between the executive and administrative regional institutions;
- (e) defining the principal aims and elements of the regional programme and providing guidelines for a training plan at regional level.



	T&D	Level Skilled Worker	Sector	Country Czechoslovakia	In referring to this abstract please quote No. 6/B 68042			
	6			437				
Author: Title: Bibliographical references:	HÁJEK, L. O individuálním přístupu k učňům Odborná výchova, Praha, Vol. 25, No. 9, May 1975, p. 242–243.							
Translation of title:	An individual approach to apprentice training s							
Subject analysis	Article on assistance given to apprentices who are slow learners by their peers who have been quicker to grasp the general education subjects taught: organisation of a system of individual coaching; preparation; prerequisities.							
	•			· · · · · · · · · · · · · · · · · · ·	· ·			
Contents analysis	General education subjects, particularly mathematics and physics, are the weak points of many apprentices.							
Switzerland	A teaching experiment earried out in a plant training centre at Gottwaldov led to the introduction of a system whereby apprentices who are weak in academic subjects are helped by their more able fellow apprentices. For an apprentice to be able and willing to give another apprentice individual coaching, the following conditions must be fulfilled. - The apprentice-tutor must be ready to transmit his knowledge willingly, since he does so in his free time.							
neve 22,								
1-1211 Ge								
Labour Office, CH-1211 Geneve 22, Switzerland	- His kindness must not be misinterpreted by other apprentices. The apprentice-tutor must feel he has the support of the whole of his group. For this reason, an apprentice-tutors' club has been formed with its own rules.							
i reenational L	- He must not have a sense of superiority. This danger is less acute if the apprentice-tutor is one of a group which provides an opportunity to exchange views and experience. - He must derive satisfaction from his role and must be rewarded for							
şū								
ž • D Publicatio	- He must be well prepared for the task and be able to work out an outline for each lesson.							
10 T 8	- The apprentice-tutor's club is reserved for those who perform the function well. Admission of a new apprentice-tutor to the club is as follows. At the beginning of the year, a mathematics competition ("olympiade") is held. Those who do well in it and show a genuine interest in the activities of the							
<u> </u>								
ERIC 75 FAUTH PRODUCTIVE BILD TLO 27-1			29	(cont'd)	· · · · · · · · · · · · · · · · · · ·			

6/B 68042

club are admitted to membership, after being sworn in by the director of the training centre.

To prepare them for their future role, a 2 to 3 day course is organised for new members, with the assistance of a teacher and an instructor.

The preparatory and teaching work of the apprentice-tutor proceeds in two stages.

- 1. He prepares for his coaching function according to an annual plan drawn up for this purpose. He studies the subjects to be taught and resolves some problems himself.
- 2. The tutors' club meets with the apprentices whose results have been disappointing. One of the tutors goes through the part of the lesson which must be reviewed. Then each apprentice-tutor devotes himself to the group of apprentices assigned to him and works out with the apprentices a number of the problems which he has prepared for them.

Thanks to this method of individual coaching, the number of apprentices with unsatisfactory results has fallen by 70%.

The apprentice-tutors are rewarded for their work by being given, among other things, a free excursion at the end of the school year.



Author: , ,

ALLES, J. Mediation in learning: the changing scene in Asia

Prospects, Paris, Vol. 5, No. 2, p. 239-254.

Translation of tit

Subject analysis

Title:

Bibliographical

references:

Article on a method for analysing the division of responsibilities between the various agents of education and training in Asia: evolution of educational systems and the traditional teaching role; use of matrices to determine the respective contributions of various agents in learning situations with limited objectives; bibliography.

In Asia, the development of economic, political and social conditions and the substantial expansion of the school population have required some adaptation of the educational and training systems. Many new ideas have

been introduced in the last decade, particularly within the framework of

Contents analysis

Publications, International Labour Office, CH-1211 Genève 22, Switzerland the Asian Programme for Educational Innovation for Development. The simultaneous existence of formal and informal educational and training systems gives rise to uncertainty regarding the responsibilities of teachers, who share the role of training agent (or mediator) with others: parents, peers, adults, etc. To analyse the respective roles of the various agents a matrix should be constructed to relate the various training agents and training situations. Two types of training situation have been distinguished in terms of their objectives: (1) preparation for basic everyday tasks necessary for survival, (2) preparation for new tasks required by developmental-adaptive growth. Responsibilities for the learning function may be divided between: the home and the family, the school, a vocational training institution, the

learning situation.

A second matrix would permit the analysis, for a limited training objective, of the relationships between the various agents and the principal means of learning: intellectual, emotional, active. A matrix or "learning" module", for example, can be designed for the 10 to 15 years age group of a given region for acquiring the intermediate technology for growing high-yield rice and for the use of hand tractors. The matrix would show the dominant role played by informal learning thourgh the medium of extension agents.

training locale and other institutional and non-institutional programmes. Each of these agents can employ formal, informal and "hybrid" types of

These analytical tools should help to redefine the role of the teacher.



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Author: Title:

Bibliographical

Country ' In referring to this T & D Sector abstract please quote United Kingdom No. 9/B 66529 42

WOODWARD, N., ANDERSON, T. A profitability appraisal of apprentice-hips

British Journal of Industrial Relations, London, Vol. 13, No. 2, July

1975, p. 245-256,

Article on a study carried out to develop a methodology for assessing the

economics of apprentice training: estimation problems; costs of training; annual net profits; conclusions.

A study has been carried out to assess the profitability of employing an Contents analysis apprentice under a training method which involved off-the-job training during the first year. To measure the profits of employing an apprentice Publications, International Labour Office, CH-1211 Genève 22, Switzerland the aim is simply to measure the contribution of the trainee less the costs of employing and training him over some period of time.

based upon a model of work selection. The essence of the model is that learning and production take place simultaneously and that firms, in an attempt to maximise the wage costs saved from employing apprentices, gradually increase over time the skill-mix of the work selected for the apprentice. This model was applied by estimating the relative efficiency. of an apprentice in two work categories - skilled and semi-skilled - over a 7-year period. The relative efficiency of an apprentice to a semiskilled worker was based on discussions with supervisors within the com-

pany studied. Estimates of the relative efficiency of apprentices to skilled workers were achieved by a series of tests on simulated produc-

It would appear that a number of difficulties are encountered in economic evaluations of apprenticeships. The main problem is that of measuring the contribution of an apprentice. The method developed in this study is

tion work. For the purposes of these tests one occupational category (pipeworker) within the firm was chosen and a job description was drawn From this a set of representative tasks was selected and tests were up. dėsigned. A number of conclusions emerge from the study.

During the first year of modern apprenticeship the firm incurs substantial net costs as: (1) 1st year off-the-job training costs are greater than on-the-job training costs; (2) the opportunity costs of 1st year offthe-job training are high; and (3) the gross costs are not counterbalanced or, at least only partially counterbalanced by a positive production contribution which is, of course, zero during the first year.

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9/B 66529 Page 2

2. The ability of the firm to earn a possible not profit lies in its ability to exploit the differential that exists between the contribution and the costs of employing and training the apprentice during the 2nd and 4th years of the indenture period. This ability declines over the period owing to the fact that wages rise at a faster rate than that at which the apprentice's productive contribution rises.

- 3. The firm again incurs a positive net cost during the 5th, 6th and 7th years. This occurs because, although the apprentice earns a wage equal to that of the experienced worker at the end of the indenture period his contribution lies at a lower level. However, the net costs decline over the period owing to the fact that the production contribution of the apprentice rises at a faster rate than wages.
- 4. It would appear that firms fail to make a profit on the employment of an apprentice. However, the net costs constitute a small proportion of the gross costs. In the present study net costs, as a percentage of the gross costs incurred over the 4-year apprenticeship period, amounted to less than 3%.

The results are more or less what could be expected. This partially validates the method developed and suggests that it may be a useful one on which to base future work.



34

Sector

TAD

Country

United Kingdom

(cont'd)

In referring to this

abstract please quote

9/B 66528 Page 2

earnings actually received by trainees and what would have been received had rraining not been undertaken thus plays a central role in evaluation studies of training programmes. The main data are derived from a Government survey of GTC trainees who completed courses during the period 1965-1966. A simulation model is used for estimating earnings in the absence of training. In this respect, the methodology used departs from usual practice.

However, the net benefits to society from training go far beyond the direct benefits resulting from any net increase in output by the trainees themselves. A broader view of benefits and costs is taken to include possible indirect labour market effects of GTC training on other members of the labour force. Generally, these are of three types: replacement, displacement and complementarity effects. In addition, wider macro-economic benefits are likely to stem from training programmes. However, because of the intrinsic difficulties of quantifying the macro-economic benefits of GTC training they were not taken into consideration in this study.

Without anticipality detailed results, the first phase of the study shows GTC training to have been extremely profitable in cost/benefit terms, comparing very favourably with the returns available to society from alternative investments in the public sector. The question arises, however, as to whether these results support the current expansion of the GTC training programme. First, there is the problem of the applicability of results relating to the GTC investment in 1965/66 to later periods when conditions may be very different. Second, the demonstration of high returns from a training programme of modest size does not necessarily make out a conclusive case for a rapid or continuous expansion of the programme. Rates-of-return studies only indicate directions of movement (expansion or contraction) but not by how much. Clearly very high rates of return will indicate greater expansion than lower rates of return, but whether the over-all size and composition of a training programme is or is not economically viable can only be decided on the basis of a continuous monitoring of benefits and costs over time.

Meanwhile, a tentative conclusion is that the very high rates of return shown in the present study do provide prima facie evidence of the positive net economic benefits to society of GTC training. As regards occupational sector, the results based upon direct costs and benefits showed GTC training in engineering to be the most profitable to society, followed by the construction trades, with the miscellaneous trades group imposing losses on society. The result of taking indirect benefits into account was to render all three training programmes profitable within the 10-year period adopted in this study.



11/B 68072

Page 2

great value. These courses help to overcome the shortage of skilled workers at times when urgent tasks in the fields have to be performed against the clock by shift or group work. Further training courses for the different agricultural occupations are also held in these centres. Schools of economics also flourish under the aegis of the centres. They are set up by the rural directorates of the regional executive councils and equipped by the most modern collective and state-owned farms. In autumn and winter, these courses are attended by a large proportion of the village working population.



	T&D	Level Management	.Sector	Country United States	in referring to this abstract please quote No. 11/B 66522
-	'. 11	proper and its account of account of the same of the s		73	
Author: Title: Bibliographical references:	The 1	*	folklore and fact eview, Boston, M	· · · · · · · · · · · · · · · · · · ·	No. 4, July/Aug.
Translation of title					*
Subject analysis	vers ing t	us reality; nee o formal, inter	d for clearer und	erstanding; basi	ent functions: myth ic description relat- sional roles; propo-
Contents analysis	Cons	sidering its cent	tral importance to	every aspect of on the makager	f management there
is International Labour Office, CH-1211 Genève 22, Switzerland	no s A re has to de Folk by m anal ised to ac	ystematic linkir cent survey whe attempted to dragestroy a great nanagement infocusing scientific by brevity, varient and carry out or disposal. The	ng of knowledge frich drew extensive aw up a description any accepted belonagers as reflection attention systems ally. In reality, riety and disconting reflective activities of the systems activities are supported to the systems are supported to th	om one group of ely on the finding on of managerial iefs about manageve, organised in with data which managerial actionity. Managerities. They favoatic analysis of the series of the se	studies to another. gs of other studies work. The result is
D Publication	tion of vi tion auth stat com to m	: What do mana arious "roles" o . The starting tority over an o us, which leads	ngers do? A man or organised sets point is that all m rganisational unit s to various interp formation. Inform	ager's job can be of behaviour ic nanagers are ves . From formal nersonal relation	s to answer the ques- e described in terms dentified with a posi- sted with formal authority comes s, and from these enables the manager
ILO T &	ing spec role	olve basic interp duties of a cere cific responsibi e in which the m	personal relations emonial nature; (3 lities and ability)	ships: (1) the fi 2) the leadershi to motivate emp ntacts outside hi	loyees; (3) the liaison s vertical chain of
ERIC 5			38	(cont'd)	. .

Page 2

By virtue of his interpersonal contacts, both internally and externally, the processing of information is a key part of any manager's job. Three more roles can be identified. As an information monitor the manager perpetually scans his environment for information. As a disseminator of information he passes it directly to his subordinates. As a spokesman for his unit, the manager uses his information in dealing with those outside the unit.

Information is not of course an end in itself; it is the basic input to decision making. As a decision-maker the manager has a fourfold function: as an entrepreneur, he seeks to improve his unit and in this role is the initiator of change; as a disturbance handler he responds involuntarily to outside pressures; as a resource allocator he determines the pattern of formal relationships that determine how work is to be divided and co-ordinated. The final decisional role is that of negotiator.

This description of managerial work suggests a number of important managerial skills - developing peer relationships, carrying out negotiations; motivating subordinates, resolving conflicts, establishing information networks and subsequently disseminating information, making decisions in conditions of extreme ambiguity, and allocating resources. Above all the manager needs to be introspective about his work so that he may improve his own performance. This requires the ability to ask questions. These questions should be related to defined managerial roles. For example questions relating to interpersonal relationships would include: How do my subordinates react to my managerial style? Do I fully understand their reactions to my actions? etc.

With regard to the training of managers, management schools have done an admirable job of training the organisation's specialists – accountants, market researchers, etc. – but very little has yet been done in the training of managers. Management schools need to identify the skills managers use. Only then will they be able to enhance entrepreneurial skills by designing programmes that encourage sensible risk taking and innovation.



Sector

TAD

Level

referring to this

Country

outlying districts. The centre may be open sub-centres and provide discussion rooms for workers taking radio or television courses.

Each centre will be managed by a director assisted by two management committees - a teaching methods committee for all the schools and courses constituting the centre and a co-ordinating committee. The latter determines the centre's programme of activities, co-ordinates the operational plans of the schools and courses and draws up the centre's internal organisational and administrative rules and regulations.

A social committee will be formed at each centre, to maximise the centre's impact on the cultural and technical standards within the area and to strengthen co-operation with undertakings.

action could be planned in the light of past experiences. An international team of experts is currently preparing such an evaluation with a view to

11/B 66714

answering the following questions. Is functional literacy training an effective educational instrument, for examply in comparison with traditional literacy training and primary education? Is it an economic proposition? Can it be generally applied using available national resources and means, and what might be the role assigned to international assistance in this field? Is there not a risk that in certain situations it might lead to strengthening the established order and obstructing social or political change?

Although it is not yet possible to make a sound assessment of the effectiveness of the EWLP the following conclusions may be drawn from an interime valuation which has been carried out:

- Functional literacy programmes enable adults to master, in 200 hours on average (with considerable variations from one country or language to another), the basic subjects (reading, writing and arithmetic) taught in primary schools.
- The methodological approach characteristics of functional literacy work encourages the development of logical thinking; taking account of scientific and socio-economic factors, it enables technical and vocational training to be made more effective.
- Functional literacy is a multi-purpose tool for training basic categories of manpower and one which can be adapted to suit the socio-occupátional needs of all sectors of the economy. The training provided serves, moreover, as a foundation for subsequent technical instruction and for further vocational education schemes which might be organised by firms on a selective basis during employment.
- Because carefully planned teaching material is used, which necessitates a particular teaching procedure, instructors who had had no previous training in teaching (literate peasants, foremen, technicians, etc.) can obtain satisfactory results.
- The period from 1969 to 1972 was much too short a period to produce far-reaching socio-economic effects, particularly those concerned with changing living standards and quality of life.
- Essential preconditions for successful programmes include: political and community support; flexible organisation; integration of literacy programmes into educational and general development plans; inotivation of trainees.



Sector

Country

United Kingdom

42

TAD

.12

Level

in referring to this

abstract please quote

No. 12/B 67593

12/B 67593

- A total of 95% of those responsible for recruitment said that initial employment depended on "previous experience" and "training" both being attributes which most women are likely to lack.
- Few organisations had a system of staff appraisal and development. It seemed more likely that a woman would be considered for a senior management post than for a supervisory post in industry.
- Employed performance in terms of time off, punctuality, sick leave, carrying out instructions, work safety, etc., was regarded as about equal. Within-sex differences were accepted as being as great as those between men and women.
- Effect on performance of facilities was investigated with regard to parttime work, flexible hours, child care facilities, paid maternity leave, job guarantee after maternity, training for better jobs, paid sick leave. Training received the highest number of mentions as an improver of performance.
- Apart from manufacturing (where hours are controlled by legislation) there was little difference in the working hours of men and women.
- Comparatively few firms had introduced equal pay between the passing of the Equal Pay Act and the time of the survey.
- The majority of respondents felt that any improvements in opportunities for women depended on Government or trade union action rather than on the initiative of private companies.

Conclusions .

These findings show that the application of the principles of equal opportunity is likely to meet with considerable opposition in practice.

The people on whom the success of anti-discrimination measures will largely depend are predominantly men, older on average than working men as a whole and of higher educational level. Many of them have inbuilt attitudes towards the role of the sexes which will, perhaps subconsciously, affect the ways in which they would approach such measures. Without a more detailed examination of the precise nature of the physical and other attributes required for jobs, it is not possible to say how much of the opposition has a reasonable basis.



12/B 67044 Page 2

the women themselves, the level of unemployment prevailing in the country as a whole.

The expansion of free education has helped to widen the range of employment opportunities and it is hoped that the introduction of a vocational component into secondary education for both men and women will encourage the trend. There has been a steady increase in the number of polytechnics, technical schools and other types of training centre in both the public and private sectors. There are 284 polytechnics conducting diploma courses for both men and women in engineering and technical trades and 24 polytechnics have been set up exclusively for women, chiefly for non-engineering trades. Nevertheless the education and training facilities available to women are not fully utilised, largely owing to the economic situation of the family and social and cultural taboos.

The major vocational training role - for both men and women - is assumed by the Training Directorate of the Directorate-General of Employment and Training with its craftsman training and apprenticeship schemes.

The number of industrial training institutes (ITI) under the Craftsman Training Scheme has more than doubled in the last 15 years; 4 of them are reserved for women, a number esteemed totally inadequate for the whole country.

On 31 December 1974 there were 138,729 ITI trainees. Of these, 6,166 were women: 5,776 in non-engineering occupations and 390 in engineering trades. Analysis of these figures shows that women tend to gravitate towards the traditionally "women's" occupations. In the engineering trades group women tend to enter for draughtsman (civil) and mechanics (radio and T. V.) training and painting. Only one state (Kerala) shows a greater variety in the list of trades being learned by women which includes turner, carpenter, sheet-metal worker, welder. While there is a need to expand training facilities in certain existing trades to meet growing demand, there is also a need to identify new areas or occupations suitable for womens' employment. A feasibility study for identifying such trades is at present in progress.

The Apprenticeship Training Scheme introduced under the 1962 Apprentices Act is open to men and women equally but few women enroll. In 1974 there were 61 (engineering and non-engineering) trades recognised for apprenticeships but of the more than 63,000 apprentices in training only 104 were women.



Author:

T& D

12

Level

HOFBAUER, H., STOOSS, F.

Skilled worker

Defizite und Überschüsse an betriebliehen Ausbildungsplätzen nach Wirts-Title: schafts- und Berufsgruppen Bibliographical references: Mitteilungen aus der Arbeitsmarkt- und Berufsforschung, Stuttgart, No. 2, 8 July 1975, p. 101-116. Shortages and surpluses of training places within industry by occupational group and economic sector Article on an investigation into discrepancies between training and employ-Subject analysis ment: method; results (training shortages and surpluses, by occupational group, by economic sector and by occupation/economic sector); policies . for overcoming the discrepancies. The object of the analysis was to study the surpluses and shortages of Contents analysis training places by occupational group and economic sector. It was based on the results of two inquiries carried out in 1970: a census by the Publications, International Labour Office, CH-1211 Geneve 22, Switzerland Federal Institute of Statistics (10% sample, men and women) and an inquiry into career patterns (0.5% sample, men). The surpluses or shortages of training places within industry were calculated by comparing the number of places in 1970 with the number that would have been needed if skilled workers had to be wholly trained in the sectors employing them. Assumptions were that the average working life of a male skilled worker was 10 years, of the skilled workforce as a whole 35 years and the average duration of training in the undertaking three years. Main results In all, there was a surplus of more than 86,000 places. While almost half of all skilled workers were trained in eraft or artisan trades undertakings, only 19% worked in such undertakings. The most serious shortages of training places were in: public services, excepting postal services (-21, 100, being 46% of all shortages); energy production and mining (-6,900); production of raw materials (-8,600) and of consumer goods (-4,600). Shortage sexisted also in sectors undergoing recession. The occupations with the biggest shortages were: building and woodworking (-23,400), for which training is provided solely within these industries even though these trades are practised in other occupational sectors; ۵ metal production and processing (-10,400), which however were offset by a heavy surplus (+ 85,900) among mechanics, locksmiths and fitters;

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abstract please quote

No. 12/B 66017

Country

Germany

(Fed. Rep.) 430, 2



leather working and textiles (- 7,100); production of raw materials (-2.600), and occupations for which no training within the undertaking is available to the school-leaver, such as product tester, store keeper, vehicle driver, etc., or has only recently been introduced, for example

lorry driver. According to the occupational census of 1970, 28% of skilled men and women worked in occupations to which there was no direct access through training within the undertaking.

A matrix relating occupational groups to economic sectors revealed that 17 groups (out of 130) accounted for three-quarters of the total number of apprenticeship places but for only two-fifths of all skilled workers. Until now, these discrepancies have been concealed by occupational mobility, but this process is economically acceptable only if unaccompanied by waste in training inputs.

Two approaches can be adopted to reduce discrepancies between training and employment.

- 1. The first approach would remedy imbalances in the various branches of training by improving the flexibility of the dualist training system. This would be effected mainly by supplementing it with further training for imparting additional skills related to particular jobs, by creating new training places in deficit training areas and by extending training schemes to occupations for which training within the undertaking is not at present provided.
- 2. The second approach would make systematic use of occupational mobility as a corrective tool: by further training culminating in the award of recognised certificates which would give access to occupations into which hitherto school-leavers have not had direct entry, and by adapting training regulations so as to promote greater occupational mobility through the establishment of key skills.



Sector

Country France

abstract please quote No. 13/L 274

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In referring to this

44

Circulaire No. 944 du 21 mai 1975 relative à la politique de formation professionnelle continue des travailleurs étrangers* Bulletin Officiel du Ministère du Travail, Paris, No. 25, 15,21 June 1975: Ref. PM3 32, 3302, 9 p.

Circular No. 944 of 21 May 1975 concerning policy for continuing tional training of foreign workers*

Text of a circular issued by the Prime Minister and the Minister of Labour concerning policy for training foreign workers: kinds of activity covered; conditions; finance.

With a view to facilitating the social and occupational integration of foreign

workers, four kinds of training are to be encouraged: general education (predominantly linguistic), socio-occupational adaptation, prevocational

Contents analysis

Author:

Bibliographical

references:

Translation of title:

Subject analysis

Title:

Publications, International Labour Office, CH-1211 Geneve 22, Switzerland ers may be deducted from their financial contributions to vocational training under the conditions laid down in the law of 1971 [cf. abstract No. 1/E 126, Vol. 107.

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training, vocational training. General education. This consists mainly of spoken and written French plus basic mathematics. It may be given in full-time or part-time day courses or in evening courses. The State contributes to the financing of both the part-time and the full-time courses which have a minimum duration of 200 to 350 hours and are completed within a period of less than one year. In certain circumstances, this type of training may be financed from social action funds. Operational and salarial expenses paid by the employ-

Socio-occupational adaptation. 'This training is intended for either

(a) foreign workers arriving in France to obtain work in an undertaking, or (b) foreign workers already employed.

(a) To facilitate the worker's integration into the workplace and the community, this training should include an introduction to colloquial French. It should also cover hygiene and socio-medical problems, safe working practices, labour legislation, training to help the worker adapt to town life, introduction to technical equipment. It may be preceded by an information course arranged by the French national immigration authorities in the country of origin.

The main adaptation training may take place either in the country of origin or in France before the worker takes up his employment. employer must pay the worker throughout the training period, which must be of at least 120 to 160 hours (varying according to the worker's basic training). The expenses incurred are deductible from the employer's compulsory contributions to the financing of vocational training [cf. abstract No. 1/L 126, Vol. 10]. The State meets operational costs of up to 6 F. per trainee-hour.

- (b) Training of workers already in employment can qualify for State aid if the training is of the same type and duration as (a) above, if at least half of it takes place during working hours and if the works committee has previously been consulted. The firm must pay the workers' full wages. The State may reimburse up to 60% of the hourly training costs, reduced annually by 10%.
- 3. Prevocational training. When this is for the benefit of those looking for a job; it can benefit from public aid of up to 100% of training costs, and the State may, in addition, remunerate the trainees as provided in the relevant legislation. When it is for wage-earners, the State may pay up to 60% of operating costs and 40% of wages, provided that the training is organised in the same conditions as (b) above.
- 4. Vocational training. Such training must lead to a qualification at least equivalent to a trade certificate (certificat d'aptitude professionnelle CAP) or an adult vocational training certificate. If the worker has previously received training of the (a) or (b) type above, his vocational training is the same as that of a French worker. Otherwise, he receives special training which qualifies for State aid provided it includes essential French and adequate prevocational training.



^{*} Full title: "Circular No. 944 of 21 May 1975 concerning policy for continuing vocational training of foreign workers: definition of priority areas for public assistance".

abstract please quote France No. 13/L 273 44 13 Author: Loi No. 75-534 du 30 juin 1975 d'orientation en faveur des personnes Title: Bibliographical handicapées references: Journal Officiel de la République française, Paris, Vol. 107, No. 151, 1 July 1975, p. 6596-6603. Law No. 75-534 of 30 June 1975 to provide policy guidelines for handicap-**Translation** ped persons Law to encourage the social integration of handicapped persons: special Subject analysis education; vocational training and employment; grants for handicapped adults; social assistance; architectural modifications; housing grants or allowances, etc. Contents analysis The education, vocational training and employment of mentally or physically handicapped persons are a national responsibility. The various types of action undertaken for the handicapped are to be aimed, whenever & D Publications, International Labour Office, CH-1211 Genève 22, Świtzerland possible, at ensuring their access to institutions which are open to the general public. The Interministerial Committee for the Adaptation and Vocational Rehabilitation of the Handicapped (Comité interministériel de coordination en matière d'adaptation et de réadaptation) and a national advisory council for handicapped persons are jointly responsible for coordinating these activities. Main provisions respecting the education, training and employment of handicapped persons The State is responsible for the education and vocational training of handicapped children and adolescents. It will participate in the vocational training and apprentice training of handicapped young people by: (a) concluding vocational training agreements as laid down in the legislation concerning continuing vocational training within the framework of life-long education [cf. abstract No. 1/L 126, Vol. 10]; (b) giving assistance to specialised institutions recognised by the Minister responsible for agriculture. Provision is made for certain exceptions to regulations under the apprenticeship legislation regarding the age for admission and the duration and form of apprentice training. Grants may be made to companies agreeing to train handicapped apprentices, subject to conditions to be laid down by decree. The employment and retraining of handicapped persons are part of general employment policy. For each administrative district (département) a technical committee for vocational guidance and retraining is to be set up. It will replace the (cont'd)

Sector

T & D

In referring to this

Country,

13/L 273

Page 2

previous departmental committee for the guidance of the disabled and will be responsible for: determining the condition of the handicapped worker, advising him, indicating the measures which should be taken for his retraining, and referring him to the appropriate establishments or services. The members of the departmental technical committee shall be appointed from among nominations submitted by representatives of rehabilitation institutions, centres for sheltered employment, handicapped workers and trade unions.

Vocational preparation and assessment centres (centres de préorientation) and teams responsible for the vocational preparation and follow-up of retraining activities for the handicapped are to be set up. They will work in conjunction with the departmental committees referred to above and the National Employment Service (Agence nationale de l'emploi).

Training agreements concluded between the State and undertakings or training centres may lay down conditions regarding the admission of handicapped persons, making due allowance for the difficulties peculiar to the different types of handicap. Handicapped workers can qualify for the financial assistance granted other persons undergoing vocational training.

A report on pedagogical and scientific research undertaken in the interests of the handicapped is to be presented to Parliament every five years.

The provisions of the law are to come into force before 31 December 1977 on dates to be determined by decree.



Sector

T&D

13

Level

Country

United Kingdom

42

In referring to this

abstract please quote

No. 13/B_67314

Page 2

world of work needs to take on some of the characteristics of the world of school and be geared to adolescent needs. For example, "workplace tutors" could be appointed to help young people deal with the problems they encounter. Furthermore, the artificial barriers between education and training must be recognised. The human personality is not divisible into a portion which is educable and a portion which is trainable. Once the separation between education and training is abolished the essential elements of a curriculum begin to reveal themselves and it is possible to start designing a scheme of education/training for the fledgling adult,

In any such scheme the content must be felt by the youngster to be relevant to his needs and the back-to-school approach must be avoided at all costs. This line of thinking leads towards the concept of a programme which will give young people a growing understanding of the social processes within which their life is ordered. Interviews with young people indicate that such a programme might be conceived along the following lines.

Induction could well be extended from its present limited application to the immediate job to the wider discussion of the world of work. Subsequently the trainee should learn about the aspects of working life which affect him personally. For example, taking the supervisor's job as the starting point, he could study a range of topics from industrial relations through the production process to safety regulations. Other topics could cover the external pressures on his particular industry, money and financial matters (including house purchase and mortgages), and communications and numeracy.

The Study Group is continuing its work, conscious of the fact that much remains to be done in working out its basic ideas and in following the implications of its proposals.



IJ				
J	100	INTERNATIONAL	45	Italie Italy
	171 242	Commonwealth	.==	,
	172 3	Pays en voie de développement	458. 2	Malte Malta
		Developing countries	46	Espagne Spain
	382914 7	Conseil d'assistance économique mutuelle	469	Portugal
		Council for Mutual Economic Assistance	.47	URSS USSR
	382, 914 2	Communauté économique européenne	471	Finlande Finland
CH-1211 Genève 22, Switzerland		European Economic Community	476	Biélorussie, RSS de Bielorussian SSR
e 22, Sw	4	EUROPE	477	Ukraine, RSS d' Ukrainian SSR
I Genèv	417	Irlande Ireland 。	481'	Norvège Norway
	42	Royaume-Uni United Kingdom	485	Suède Sweden
ır Office	430. 2	Allemagne (Rép. féd. d¹) Germany (Fed. Rep.)	489	Danemark Denmark
International Labour Office	430. 3	Rép. dém. allemande German Dem. Rep.	491	Islande Iceland
natio	435. 9	luxembourg		:
	436 -	Autriche Austria	492	Pays-Bas Netherlands
& D Publications	437	Tchécos lovaquie Czechos lovakia	493	Belgique Belgium
TADPu	138	Pologne Poland	494	Suisse Switzerland
	439	Hongrie Hungary	495	Grèce Greece
	4.1	France	496	Turquie Turkey

Page 2		1	A.	
496. 5	Albanie Albania	54	Inde India	
497. 1	Yougos lavie Yugos lavia	542. 5	Népal Nepal	
497. 2	Bulgarie Bulgaria	548. 7	Sri Lanka	
498	Roumanic Rumania	549 55	Pakistan Iran	
5	ASIE ASIA	549. 31 564. 3	Bangladesh Chypre Cyprus	
51	Chine China	567	Irak Iraq	
512. 317	Hong-Kong Hong Kong	569. 1	Rép. arabe syrienne Syrian Arab Rep.	
517. 3	Mongolie Mongolia	569. 34	Liban Lebanon	
· 519. 1	Coréc (Rép. de) Korea (Rep. of)	569. 41	Israël Israel	
519. 2	Corée (Rép. pop. dém. de)	569. 5	Jordanie Jordan	
•	Korea (Dem. People's Rep. of)	581	Afghanistan	
52 •	Japon Japan	591	Birmanie Burma	
531	Arabie saoudite Saudi Arabia	593	Thailande Thailand	
531.1	Koweit Kuweit	595. 01	Malaisie Malaysia	
533. 1	Yémen démocratique Democratic Yemen	595. 13	Singapour Singapore	
533. 2	Yémen Yemen	596. 1	Rép. khmère Khmer Rep.	_
535. 1	Qatar \	598. 2	Laos	
536. 6	Emirats arabes unis United Arab Emirates	599. 1	Viet-Nam (Rép. du) Viet-Nam (Rep. of)	



		<i>a</i>	
599, 2	Viet-Nam (Rép. dém. du)	666.8	Côte-d'Ivoire Ivory Coast
	Viet-Nam	667	Ghana
* *	(Dem. Rep. of)	668.5	Dahomey*
6	AFRIQUE AFRICA	668, 13	Togo
611	Tunisie Tunisia	669	Nigéria Nigeria
619	Rép. arabe lybienne Libyan Arab Rep.	671. 1	Cameroun Cameroon
62	Egypte	672. 1	Gabon
02	Egypt	672. 4	Congo
624	Soudan Sudan	674	Rép. centrafricaine Central African Rep
63	Ethiopie Ethiopia	674. 3	Tchad Chad
64	Maroc Morocco	675	Zaïre Zaire
65	Algérie	675, 570, 1	Rwanda
	Algeria	675; 570, 2	Burundi
661. 2	Mauritanie Mauritania	676	Kenya
662. 01	Mali	677. 01	Somalia Somalia
662. 5	Haute-Volta Upper Volta	676. 1	Ouganda Uganda
662.6	Niger Sénégal	678. 2	Tanzanie Tanzania
663	Senegal	68	Afrique du Sud
664	Sierra Leone	00	South Africa
665.1	Gambie Gambia	683. 4	Souaziland Swaziland
665.8	Guinée	686. 1	Lesotho
	Guinea	687. 85	Botswana
666	Libéria Liberia	689. 41	Zambie Zambia
	•	•	



	•	•	
689.8	Malawi	8 .	AMERIQUE DU SUD SOUTH AMERICA
691 698. 2	Madagascar Ile Maurice	81	Brésil Brazil
7	Mauritius	82	Argentine Argentina
71	NORTH AMERICA	83	Chili .
72	Mexique Mexico	84	Bolivie Bolivia
728. 1	Guatemala	. 85	Pérou Peru
728.3 728.4	Honduras El Salvador	86	Colombie Colombia
728. 5	Nicaragua	862	Panama
728.6	Costa Rica	866	Equateur
729, 1	Cuba		Ecuador
729, 2	Jamaique Jamaica	87 :	Venezuela
729. 3	Rép. dominicaine Dominican Rep.	892 899	Paraguay Uruguay
729, 47	Haiti Haiti	9	OCEANIE OCEANIA
729, 5	Porto Rico	914.	Philippines
729, 7	Puerto Rico Iles Vierges	915	Indonésie Indonésia
729. 87	Virgin Islands Trinité et Tobago	931	Nouvelle-Zélande New Zealand
*	Trinidad and Tobago	932	Nouvelle-Calédonie New Caledonia
729, 9	Bermudes Bermuda	935	Ile Salomon
73	Etats-Unis United States	•	Solomon Islands



Abstracts services

1/29 (42)		1/61 (73)
1/59 (71)		1/78 (42)
1/60 (100)		1/107 (42)

Adult education/training

	٥,
1/32 (100) 4/B 63429 (430.	Z)
1/54 (4) 10/B 63184 (73)	
1/75 (485) 11/B 62902 (42)	
1/84 (73) 11/B 65468 (54)	
1/96 (55) 11/B 66188 (666.	8)

Agriculture and forestry

1/149 (100)	1	4/L 259 (493)
1/172 (94)	, <u>.</u>	•

Apprenticeship

1/76 (73)	. 1/172 (94)
1/152 (436)	2/L 261 (437)
1/169 (436)	2/B 64766 (492)
1/170 (130 2)	

Aptitude tests

3/B 60410 (81)

Artisan trades

7/B 65083 (430, 2)

Attitudes, training/work

7/B 61811	(73)	8/B	65361	(4-1)
0 /D 09998	(17)			

Bibliographics

1/139 (44)		1/180 (44)
1/139 (73)		1/181 (430.3)
1/140 (100)	•	1/182 (42)

Vol. 13 /1575



Page 2

Business games

6/B 65663 (4)

Career Development

1/20 (100)

2/B 58027 (430, 2)

Chemicals

1/15 (42)

Commercial training

1/38 (6) 1/168 (73)

Construction

1/14 (430, 2) 1/173 (436) 1/28 (493)

Continuing education/training

See "Recurrent"

Correlation, education/occupation

 2/B 6486\$ (45)
 12/B 64218 (430.2)

 3/B 63460 (430.2)
 12/B 66059 (42)

 10/B 61284 (44)
 12/B 66589 (44)

 10/B 66795 (489)
 13/B 64763 (485)

 12/B 64016 (430.2)

Correspondence training

1/165 (171242).

Costs/financing -

 1/176 (42)
 9/B 60829 (430, 2)

 9/L 248 (438)
 9/B 61682 (430, 2)

 9/B 60703 (430, 2)
 9/B 65983 (47)

Council for Mutual Economic Assistance

10/B 61077 (382, 914 7)

Development philosophies

4 AS5 (100) 11/B 62780 (100)



Drilling Technology

1/97 (42)

Educational leave

1/13 (485)

2/B 60746 (430.2)

Employers' views

2/B 60227 (493)

Employment structure

11/B 63182 (73)

12/B 64218 (430. 2)

Environmental control

5/B 59857 (73)

Equality of treatment

1/150(4)

Ergonomics

5/B 61791 (42)

European communities

1/72(4)

2/L 250 (382, 914 2)

Evaluation

1/86 (100) 1/166 (485)

9/B 61810 (73) 10/B 63583 (73)

Forecasting

10/B 60953 (42)

Forestry schools

. 1/141 (100)

Further education/training-

1/98 (430.2) 2/L 270 (439)

4/L 259 (493)

2/B 64369 (481)

4/B 60633 (44) 5/B 61789 (42)

7/B 62755 (430.3)

12/B 64218 (430, 2)

Page 4

Handicapped/disabled 1/2/ (436) 1/117 (100) 1/25 (100) 2/L 250 (382, 914 2) 1/68 (100) 5/B 64452 (73) 1/69 (100) 8/B 65080 (430.2) 1/70 (100) 13/B 66015 (73) 1/71 (5) Hotels and tourism 12/66059 (42) 1/113(5)Haman resources development 1/5 (100) 5/B 66003 (42) 1/90 (100) 11/B 64647 (73) 1/146 (6) Industry-education co-operation 2/L 267 (44) 5/B 66018 (73) Information/documentation 1/25 (100) 1/101 (8) 1/26 (100) 1/102 (485) 1/103 (6) 1/27(5)1/104 (430.2) 1/28 (493) 1/105 (430.3) 1/29 (42) 1/57 (42) 1/106 (100) 1/58 (100) 1/108 (5) 1/81(6)1/132 (73) 1/141 (100) , 1/82 (430, 2) 1/164 (100) 1/83 (44) 1/88 (100) Innovation 1/10 (100) 4/B 64445 (430, 2) 1/120 (185) In-plant training 7/B 64726 (494) 1/62 (44)

Institutions, training/educational

1/6 (430.3) 1/7 (691)



Institutions, training/educational (cont'd)

1/8 (663) 1/97 (42) 1/96 (55)

Interactive skills

1/147 (4) 5/B 64767 (73)

Job satisfaction

3/B 64092 (73)

Learning difficulties

8/B 65080 (430.2) 8/B 66193 (44)

Legislation

2/L 261 (437) 1/73 (430.2) 2/L 264 (46) 1/74 (481) 2/L 266 (44) 1/75 (485) 2/L 267 (44) 1/118 (430.2) 2/L 269 (915) 1/121 (73) 1/153 (668.5) 2/L 270 (439) 1/154 (44) 4/L 259 (493) 4/L 271 (65) 1/155 (439) 7/L 251 (438) 1/156 (519.2) 9/L 248 (438) 2/L 250 (382.914 2)

Literacy

1/67 (100) 1/109 (100)

Management/supervisory training

1/122 (-1723) 1/17 (669) 1/18 (669) 1/123 (100) 1/34 (73) 1/124 (931) 1/36 (73) 1/125 (42) 1/39 (100) 1/126 (42) 1/127 (42) 1/47 (485) 1/128 (73) 1/48 (100) 1/129 (73) 1/57 (42) 1/65 (5) 1/142 (42) 1/144 (42) 1/78 (42) 1/95 (100) 1/159 (100) 1/160 (44) 1/99 (5). 1/161 (42)1/100 (100)



Management/supervisory training (cont'd)

2/L 270 (439)	7/B 60106 (42)
5/B 61792 (494)	7/B 62755 (430.3)
5/B 64768 (71)	10/B 62886 (54)
6/B 63562 (42)	10/B 66184 (42)
6/B 64872 (42)	11/B 62885 (42)
6 /B 65663 (4)	11/B 64064 (6)

Manpower planning

1/11 (94)	1/121 (73)
1/12 (489)	2/B 64771 (94)
1/40 (100)	4/B 60044 (42)
1/43 (44)	4/B 60405 (42)
1/44 (44)	5/B 66018 (73)
1/45 (430.2)	11/B 61194 (73)
1/46 (100)	11/B 62780 (-1723)
1/77 (55)	11/B 63281 (-1723)
1/90 (100)	11/B 63437 (430.3)
1/119 (44)	11/B 63442 (430.3)

Materials handling

1/178 (430.3)

Methods/media

1 (0 (1 00)	1/162 (100)
1/3 (100)	
1/4 (100)	1/167 (42)
1/6 (430.3)	1/171 (430.2)
1/21 (436)	1/177 (915)
1/22 (430.2)	5/B 61793 (71)
1/45 (100)	5/B 66018 (73)
1/61 (73)	6/B 61395 (430.3)
1/63 (100)	6/B 63124 (42)
1/80 (73)	6/B 63533 (45)
1/91 (100)	6/B 63562 (42)
1/130 (45)	6/B 64872 (42)
1/131 (73)	6/B 65663 (4)
1/132 (73)	8/B 661,93 (44)
1/145 (100)	

Migrants

1/42 (100)		1/150	(4)
1/93 (100)			



Mines

1/116 (100)

Minnesota Career Development Curriculum

3 B 65461 (73)

Mobility of Labour

3/B 66009 (47)

12/B 58302 (436)

Modular training -

1/130 (45) 5/B 65473 (71) 6/B 63533 (45)

Non-formal education

1/87 (100)

2/B 63316 (73) 2/B 63450 (73)

1/110 (100) 1/184 (100)

2/15 03-130 (13)

Occupational structure

1/19 (430, 2)

1/160 (44)

1/20 (73) 1/155 (439) 1/169 (436)

Operative training

1/178 (430.3)

5/B 61793 (71)

Paid educational leave

. 1/135 (4) 4/B 61803 (45) 4/B 65998 (47)

Participation

2/B 61285 (8)

2/B 63754 (100)

Planning, education/training

1/15 (42) 1/16 (100) 2/B 63754 (100) 5/B 59998 (100)

1/35 (382, 914-2)

5/B 64871 (73) 5/B 65473 (71)

1/89 (100) 1/94 (100)

11/B 62780 (100)

2/B 59422 (91)



Post-secondary

4/B 64445 (430.2)

Prevocational training

2/L 267 (44) 2/B 58027 (430, 2) 13/B 58733 (430. 2)

Psycho-technical factors

7/B 61811 (73) 8/B 65080 (430.2)

8/B 61280 (73) 8/B 65361 (44) 8/B 61281 (73)

Recurrent education/training

1/56 (44) 4/L 259 (493) 1/83 (44) 4/B 6033 (44)

1/83 (44) 4/B 60333 (44) 1/153 (4) 5/B 61789 (42)

Reforms, reorganisation, reform proposals

2/L 261 (437) 2/B 64766 (492) 2/L 264 (46) 3/B 63459 (436)

2/L 264 (46) 3/B 63459 (436) 2/B 60746 (430, 2) 3/B 65109 (430, 2)

2/B 63315 (671. 1) 5/B 61789 (42) 2/B 64369 (481) 6/B 65110 (44)

Relations, school/society

13/B 64763 (485)

Research, studies, surveys

1/23 (4) 2/B 63316 (73)

1/24 (430. 2) 2/B 63450 (73)

1/27 (5) 3/B 65461 (73) 1/49 (5) 7/B 61811 (73)

1/50 (436) 7/B 64726 (494)

1/79 (73) 8/B 61281 (73) 1/101 (8) 8/B 63286 (47)

1/101 (8) 8/B 65260 (41) 1/102 (485) 8/B 65361 (44)

1/133 (100) 9/B 60703 (430.2) 1/134 (45) 10/B 61077 (382. 914 7)

1/143 (100) 10/B 61284 (44)

1/164 (100) 10/B 63184 (73)

1/168 (73) 10/B 63583 (73) 10/B 66795 (489)

Research, studies, surveys (cont'd)

 12/B 58302 (436)
 12/B 66059 (42)

 12/B 61552 (47)
 13/B 58733 (430.2)

 12/B 64218 (430.2)
 13/B 64763 (485)

Restaurants and hotels

12/B 66059 (42)

Retraining

4/B 63429 (430.2) 11/B 62902 (42)

Rural development

 1/88 (100)
 5/B 66018 (73)

 1/112 (100)
 11/B 59895 (6)

 2/B 63315 (671.1)
 11/B 63281 (-1723)

 2/B 64060 (44)
 11/B 65468 (54)

 5/B 59998 (-1723)
 11/B 66188 (666.8)

Secondary education

1/12 (489) 3/B 65109 (430. 2) 1/74 (481) 5/B 65473 (71)

Semi-skilled workers

2/L 266 (44)

Small-scale businesses

11/B 62885 (42)

Standards, africanisation

1/175(6)

Structure, organisational

1/167 (42) 4/B 60044 (42) 2/L 264 (46)

Systems approach

10/B 63177 (430.2)

Systems, training

4/L 271 (65) 4/L 259 (493)

Page 10

Systems, training (cont'd) 4/B 64445 (430, 2). 2/B 59422 (94) 4/B 65998 (47) 2/B 64369 (481) 12/B 66589 (44) 4/B 61803 (45) 4 B 63429 (430, 2) Teacher training 🔍 7/L 251 (438) 1/85 (100)1,/157 (47) Technicians . $2/\vec{B} 60227 (493)$ 1/33 (5) 4/B 60405 (42) 1/66 (5)Technological change 10/B 61077 (382, 914-2) 12/B 61529 (489) Technology, educational 10/B 63583 (73) 1/83 (42) 6/B 331142 Tele-education 1 (179 (430, 2) Terminology (1/138, (54) 1/30 (382, 914 7) 1/31 (100)Trade union views 8/B 65361 (44) √2/B 61285 (8) 9/B 60829 (430, 2) 2/B 60746 (430.2) 3/B 63459 (436) Training organisational change 13/B 63574 (44) Training standards 1/14 (430, 2)

1/9 (100)

Transport	1	rans	nort
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1.111 (100)

1/174(489)

University, world of work

1 120 (485)

3:B 65109 (430, 2)

Video systems

1 106 (100)

Vocational guidance/orientation

1 139 (44)

1, 139 (73)

1.158 (42)

2/B 58027 (430, 2)

3 B 60410 (81)

- 3/B 65461 (73) 3/B 66009 (47)

8/B 61280 (73)

8/B 61281 (73)

Woodworking

1.16 (100)

Women

1/41 (100) 1/51 (100)

1/52 (100)

1/53 (73) 1/136 (382, 914/2)

1/137 (382, 914-2)

2/B 64060 (44) 5/B 64768 (71)

1/150(4)

1/163(4)

8/B 61281 (73)

World Bank, policies

1.46 (100)

11/B 62780 (100)

Youth

1,117 (100)

1, 149 (100)



t number indicates the T & D classification, the second gives the abstract or "News in Brief" item.

ABETE, G.	6/B 63533	FAIRFAX, Glivia
ACHTEL, K.	7/B 62755	FAST, Dorothy
AHMED, M.	1/184	FIELDER, F. E.
ANDERSSON, S.	13/B 64763	FILLEAU, R.
		FLANNERY, S. T.
BAKER, G. E.	7/B 61811	FÖRNER, A.
BALLAZ, B.	1/123	FREYER, W.
BARNOFSKI, U.	4/B 63429	and the second second
BILLEK, V.	1/21	GIILET, B.
BINET, P.	1/123	GIROD, P.
BOUSQUET, Nelly	12/B 66589	GÖRS, D.
BREMBECK, C.S.	1/87	GRANDSTAFF, M.
, BRISCOT, A.G.	5/B 65473	GRÄTZ, F.
BROOKE, W.M.	$2/B\ 61554$	GREENWOOD, D. A
BUGNICOURT, J.	11/B 63281 ·	GRÜNER, G.
BUNNAGE, D.	12/B 61529	
X .		HAGUE, H.
CALLAWAY, A.	11/B-59895	HAMBLIN, A.C.
CASEY, Florence	13/B 66015	HANSEN, Lorraine S
CHARMET, F.	8/B 66193	HAVERLAND, E.M.
CHARNLEY, A.	1/135	HEGELHEIMER, A
CHEMERS, M. M.	1/129	HODAKOV, A. I.
CHOFFRAY, J. M.	6/B 65663	HOFBAUER, II.
CHRISTIANSSON, L.	13/B 64763	HÖHN, Elfriede
COOK, J. E.	5/B 66018	HUTTNER, R.
COOMBS, P. H.	1/184	
CORBERAND, A.	1/62 ,	`ILLIGENS, G.
COVERDALE, G. M.	5/ B 59998	ISLAND, D.
COWELL, D.	$10/\mathrm{B}\ 66184$	
		KAISER, F. J.
DAVIES, G.	5/B 61791	KELL, A.
DIAZ, S.	4/B 61803	KELLY, T. K.
DIBBERN, H.	2/B 58027	KÖNIG, I.
DURAND, C.	8/B 65361	KUJKOV, A.
DYK, Irene J.	1/50	KUPRIJANOVA, Z.
	12/B/58302	

CHANDOINEE, III.	1/ D 00 100
GRÄTZ, F.	1/52
GREENWOOD, D. A.	6/B 635 62
GRÜNER, G.	3/B 65109
HAGUE, H.	7/B 60106
HAMBLIN, A.C.	1/86
HANSEN, Lorraine Sunda	
HAVERLAND, E.M.	10/B _. 63583
HEGELHEIMER, A.	9/B 61682
HODAKOV, A. I.	8/B 63286
HOFBAUER, H.	3/B 63460
HÖHN, Elfriede	12/B 64016
HUTTNER, R.	6/B 61395
ILLIGEŇS, G.	7/B 62755
ISLAND, D.	5/B 6476 7
KAISER, F. J.	2/B 58027
KELL, A.	2/B 58027
KELLY, T. K.	12/B 66059
KÖNIG, I.	1/31
1501110, 1.	1,01

KUPRIJANOVA, Z. V.

1/183

1/129

9/B 61810

6/B 65110

6/B 64872 8/B 650**4**0

10/B 63/177

8/B 66193

2/B 63450

3/B 66009

12/B 61552

 $1/123^{\circ}$ 2/B 60746

Vol. 13 1975

T & D Publications International Labour Office CH-1211 Geneve 22, Switzerland

Page 2			
•		•	•
LALEZ, R.	$2/{ m B}/{ m 63345}$	SINIIA, A. D.	10/B 62886
LAVERY, F.	5/B 64768	SORKIN, A. L.	11/B 61194
LIPPITT, G. L.	5/B 66003	STIEFEL, R.T.	5/B 61792
LUBBOCK, B.	1/142		
;		TENNYSON, W.W.	3/B 65461
McELREATH, M. P.	10/B 63184	THOMPSON, T. J.	1/87
MEIGNANT, A.	13/B 63574	TROWELL, K.	6/B 64872
MEURS, F.	6/B 65663	TU QAN, M. I.	1/185
MICHALLAT, R.	1/123		
MILIS, T.	11/B 64647	VERZETNITSCH, F.	3/B 63459
MOORE, Joy	5/B 64768.	VU-TU-HUONG,	
MORANO, R.A.	8/B 61280	Catherine ,	1/139
MORTENSEN, N.	12/B 61529		•
MULLER, K.R.	1/48	WARNATH, C. F.	3/B 64092
		WEBSTER, Pat	. 11/B 62902
NEFF, K.	$2/{ m B}~63316$	WERNER, II.	1/31
N'GOY NZE, S.	11/B 66188	WHITEHEAD, A. K.	5/B 61789
*		WINTERHAGER, W. D.	1/45
OGGENFUSS, F.	7/B 64726	WOOD, G.	11/B 62885
OKUN'KOV, L.	$12/B\ 66828$		ı
ONANA, L.	$11/B\ 66188$	ZABECK, J.	4/B 64445
ØRUM, B.	10/B 66795	ZIKRINOV, F.	3/B 66009
		ZUEV, V.	9/B 65983
PANKIN, M.	$4/B\ 65998$		
PAREJO-			•
GONZÁLEZ, E.	2/B 61285		
PIETSCH, W.	11/B 63437	,	
PILLON-CHOPART,			
Madeleine	$12/\mathrm{B}\ 66589$,	
•			
RAHE, II.	1/168	•	
RANKIN, J. R.	5/B 61793		•
RHINE, Shirley, IL.	11/B 63182	Q	
RICHARDSON, F. D.	5/B 64767	•	
RICHARDSON, Mary S			
RIVIERE, Lydic	11/B 66188		



ROMISZOWSKI, A. J.

SALINGER, Ruth D.

SCHNEEWEISS, D.

SHERRINGTON, R.

SEDMARK, D.C.

ROSDAIIL, A.

ROSSBERG, J.

SAINT, A.M.

1/63

1/143

1/128

12/B 61529

7/B 65083

5/B°64871

11/B 63442

.6/B 63124

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938	Hes Gilbert et Ellice	95	Papoua-Nouvelle Guinée
	Gilbert and Ellis		Papua New Guinea
	Islands	9.61. 1	Fidji
'9 f	Australie Australia		Fiji
•			1

Désormais dénommé "Bénin". Henceforth known as "Benin".



		4	Caribbeau	
	Africa			•
	$1_{\mathbb{R}}38$	1/110	1/101	. •
	1/81	11/B 59895,	Charles Olluting o	c
	1/103	11/B 64064	CMEA, C'tries o	1.
	Algeria	•	1/55	10/B 61077
	4 , L 271		Commonwealth	
	Asia		$\frac{1}{91}$ $\frac{1}{164}$	1/165
PL	$\frac{1/33}{1/66}$	1/99	Czechoslovakia	
CH-1211 Genève 22, Switzerland	Australia		1/L 261	
22. 5	1 - 11	$^{\circ}$ 2/B 59422 $^{\circ}$	Dahomey*	į.
Jenève	$\begin{array}{c}1&152\\1&172\end{array}$	$2/\mathrm{B}~64771$	1/153	
Ξ		•	Denmark	
İ	Austria	•	1/12	10/B 66795
	1/21	1/173	1/174	12/B 61529
£	1. 50	$3/{ m B}/63459$	1, 1.1	,
Ö	1/169	$12/\mathrm{B}~58302$	Developing coun	ries
Labo	Belgium		1/46	1/122
7	•		1/58	1/184 .
atio	1/28	4/1.259	1/67	$5/B\ 59998$
ter	2 B 60227		1/71	11/B~62780
_=			1/85	11/B 63281
ons	Brazil		1/92	
D Publications International Labour Office	3/B 60410		EEC, C'tries of	•
Ü	Cameroon		1/72	$2/\mathrm{L}~250$
•8 	2/B 63315		1/137	
	Canada		Europe	
	1.759	> 5/B 64768	$1/2^{\circ}$	1,27
	2 B 61554	5/B 65473	$\frac{1}{3}$	1/30
.3	5/B 61793		1/23	1/42
		•	•	

Vol. 13 1975

Europe (contid)		Germany (Fed. Rep	o.) (cont'd)
1/49	1/117	9/B 61682	12/B 64218
1/54	1/133	10/B 63177	13/B 58733
1/65	1/136	12/B 64016	·
1/95	1/150		
1/112	1/151	Hungary	•
1/113	1/163	tu .	0 /7 050
1/114	6/B 65663	1/155	2/L 270
. 1/11	0,2 00,00		
France		India	
		1/138	11/B 65468
1/43	2/L 266	10/B 62886	•
1/44	$-2/\mathrm{L},267$		
1/56	$2/B\ 64060$	Indonesia	
1/62	$1/B\ 60633$	4.55	" " " " " " " " " " " " " " " " " " "
1/64	6/B 65110	1/177	2/L 269
1/119	8/B 65361		
1/123	$8/B\ 66193$	International .	
1/139	10/B 61284	1/1	1/68
1/154	12/B 66589	1/4	1/69
1/160	$13/B\ 63574$	1/5	1/70
1/180		1/9	1/80
		1/10	1/87
German Dem. R	.ep.	1/16	1/88
. 1/6	$6/B\ 61395$	1/25	1/90
1/105	7/B 62755	1/26	1/93
1/140	11/B 63437	1/32	1/94
1/178	11/B 63442	1/35	1/115
1/181	11, 2 9011	1/36	1/116
2,200	•	1/37	1/141
Germany (Fed.	Ren.)	1/39	1/146
•	_	1/10	1/149
1/14	. 1/145	1/41	1/159
1, 19	1/170	1/51	1/162
1/22	1/171	± 1/60	2/B 63754
1/24	1/179		13/B 65684
1/31	2/B 58927		
1/45	2/B 60746	Iran	(
1/48	3/B/63460	1/77	1/96
1/73	3/B~65109		
1/82	4/B~63429	Italy	
1/98	$4/B\ 64445$	• •	(/D 01000
1/104	$7/{ m B}~65083$	1/130	4/B 61803
1/108	$8/B\ 65080$	1/134	6/B 63533
1/118 .	$9/B\ 60703$	2/B 64865	
1/140	$9/B\ 60829$		



Ivory Coast		Switzerland	•
11. B 66188		5/B 61792	7/B 64726
Korea (Dem. Pec	pple's Rep. of)	United Kingdom	• .
1 156		1/15	1/161
	t	1/29	1/167
Latin America		1/57	1/176
1 101	2 B 61285	1/63	1/182
1 101	2, D 01200	1/78	1/183
Madagascar		1/86	4/B 60044
.,		1/89	4/B 60405
1/7	*	1/97	5/B 61789
		1/100	5/B 61791
Netherlands		1/107	5/B 66003
2 B 64766		1,/111	6/B 63124
		1/125	6/B 63562
New Zealand		1/126	6/B 64872
	<i>;</i>	1/127	7/B 60106
1 124 /	4	1/135	10/B 60953
		1/142	10/B 66184
Nigeria		1/1.14	11/B 62885
ightarrow 7 - 1/17	1/175	1/147	11/B 62902 12/B 66059
1/18		1/158	12/B 66039
Norway		United States	•
•	. /	1/20	2/B 63316
1 - 74	$2/{ m B}~64369$	1/34	2/B 63450
		1/53	3/B 64092
Poland	÷	1/61	3/B 65461
7/1,251	$9/L\ 248$	1/76 .	5/B 59857
,	•	1/79	5/B 64452
Senegal-		1/80	5/B 64767
1 (0	•	1/84	$5/B\ 64871$
1/8		1/106	5/B 66018
()t.	•	1/109	7/B 61811
Spain	•	1/121	8/B 61280
2/L 261		1/128	8/B 61281
		1/129	9/B 61810
Sweden	•	1/131 •	10/B 63184
1/13	1, 120	1/132	10/B 63583
$\frac{1743}{1/47}$	1/166	1/139	11/B 61194
1/75	13/B 64763	1/143	11/B 63182
1/102	20/2001100	1/148	11/B 64647
1 102	i	1/168	13/B 66015



Page 4.

USSR

1/140	$8/{ m B}~63286$	
1/157	9/B 65983	
3/B 66009	12/B 61552	e e
4/B 65998	12/B 66828	Æ,

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Page-2

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