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ABSTRACT

To evaluate the use of public tax dollars in the field of community college education in Oregon, five committees composed of business and professional leaders were established, each having responsibility for an area of emphasis: governance, finance, programs, community services, and students. In general, the comprehensive community college concept as defined by legislative statute is supported in this final study report. This concept includes: the three-part program classification of vocational/technical, lower division collegiate, and community education; the open admission policy; the present system of local autonomy within broad state policies and under the direction of a local district board; and the present general funding pattern of 50 percent from the state general fund, 30 percent from district property taxes, and 20 percent from student tuition. However, each committee makes a number of recommendations which can be implemented within present broad legislative guidelines: e.g., colleges should avoid or eliminate academic lanking of instructors; communication should be improved between the State Board of Education, the' community colleges, the public, and legislators. Over half the document is devoted to appendices of data related to enrollment distribution and trends by program area, operating income and expenditures, and curriculum. (NHM)

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OREGON COMMUNITY COLLEGES

A STUDY OF THEIR ADMINISTRATIONS. PÓLICIES, AND IMPACT ON THEIR COMMUNITIES

REPORT AND RECOMMENDATIONS OF THE COMMUNITY COLLEGE STUDY COMMITTEE TO THE

FOUNDATION FOR OREGON RESEARCH AND EDUCATION

Published, September 1975, by the Foundation for Oregon Research and Education \$10.00

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"FORE"word

The initial phase of this study and report began following the publication of FORE's University Management and Finance Study in April, 1973. At the request of a number of Oregon community college presidents, FORE's Project Committee developed an outline with contributions from the community college presidents. This study outline is more fully expressed in the Preface.

The report has become a reality due to the sustained efforts of the committee members selected from a broad spectrum of Oregon business people who consider public service a basic responsibility. They have devoted many hours of work and thought to producing this report. As all of us became involved in this effort, it became necessary to devote many hours purely for the satisfaction of seeing a worthwhile project completed.

Most of us who put this study together went into the project with the usual prejudices based largely on ignorance and lack of understanding. As the study progressed in 1974 and 1975 and particularly as we visited the 13 campuses, we became impressed with the quality of the people involved and their efforts, the diversity of the 13 schools, and the importance of keeping the fine line between independence and state level leadership which seems so eminently successful.

By necessity, many questions of a subjective nature could not be addressed in these pages since the Committee attempted to stick to factual data available to it.

Finally, the following is a list of individuals, within the community colleges as well as individuals in institutions of other states. who responded willingly and fully to our request for information, without whose help we would not have been able to get off the ground.

Phillip Bainer, President Clatsop Community College

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Dale Ward, Oregon Association of Accredited Schools and Colleges

Erhardt P. Weber, President Concordia College

A special thanks to Lamb-Weston for the use of their corporate aircraft and to their flight staff for flying our committee members to a number of the community college visitations in the state.

Linda Harmon . Lamb-Weston

Bob Radcliff Lamb-Weston

John Twiss Lamb-Weston

All of these people and FORE's contributors have earned our gratitude. Without their personal and/or financial commitment to this project and study concept, this study would not have been completed.

Lawrence L. Rennett, Chairman Community College Study

ERIC

TABLE OF CONTENTS

and the second s	PAGE NO.	CHAPTER
COMMITTEE MEMBERS OF THE MANAGEMENT AND FINANCIAL POLICY STUDY OF OREGON COMMUNITY COLLEGES	•	
"FORE"WORD:	i .	
TABLE OF CONTENTS	vi	
PREFACE	vii	• ,
INTRODUCTION	ix.	
SUMMARY OF CONCLUSIONS AND RECOMMENDATIONS	1	I
GOVERNANCE	. 6	ΙΊ
FINANCE	12	IĬI
PROGRAMS	25	ΙŅ
COMMUNITY SERVICES	37	٧,
STUDENTS	43	VI-
GLOSSARY	51,	• . •
APPENDIX	52	•

PREFACE

This Study of Oregon Community Colleges was organized by the Foundation for Oregon Research and Education (FORE) which tapped business and professional resources to evaluate and determine the effective use of public tax dollars in the field of post-secondary education. This study followed the University Management and Finance Study completed in April, 1973.

The need for an examination of Oregon community colleges became apparent when the 1972-73 State System of Higher Education found enrollments dropping while enrollments in the community colleges were increasing. In subsequent years, enrollments have continued to rise in the community colleges and have resumed a rise in higher education. Community college enrollments have risen at a greater rate. Because of the larger enrollments, increasing demands have been made on the State budget and local property tax.

The concept of the community college is still new to many people. It needs to be better understood. Questions are being asked. What are community colleges? Where do they fit in Oregon's educational scheme? Are they growing unchecked? Is optimum use being made of our educational tax dollar?

The study format called for the establishment of five committees located around the State, each having a membership of from five to eight community leaders of various professions. Responsibility for an area of emphasis was assigned each committee. The areas of emphasis are Governance, Finance, Programs, Community Services, and Students. A Steering Committee comprised of subcommittee chairmen and a selected group of non-subcommittee members completed the study committee organization.

As the study progressed the patterns of emphasis changed and the study became a flexible, dynamic and growing process. The participants noted that their preconceived ideas and individual bias also changed dramatically. Rather than adhering strictly to their assigned catagories, committee members ranged with their questions covering the gamut and allowing the process of discovery and the initiative of inquiring minds to disclose the properties and issues of Oregon community colleges. Hence, the recommendations appearing in one section may apply equally to other sections as well. The committee members urge the reader to consider the report as a whole and not as sections that are mutually exclusive. They would also advise the reader that areas such as course content and teaching methods were purposely avoided as were other areas that were felt to be beyond the scope or resources of the study.

With the aid of historical information gathered inside and outside of Oregon, such as evaluation reports, minutes and taped conversations from the visits to all 13 community colleges, meetings with the members of the Oregon State Board of Education and other individuals involved with the community college concept, this report presents what the FORE

Study Committee found commendable and offers recommendations for improvement of the Oregon community college system.

Like the University Management and Finance Study, the University Incidental Fee Study, and a Task Force Report on Inventory Control Procedures, all information was reviewed by many individuals. In this Study, community college district liaison committees were formed with the help of each community college president. These committees reviewed the study findings in an effort to eliminate any factual inaccuracies prior to final review and publication by the FORE Board of Directors.



INTRODUCTION

The comprehensive community college, as defined by the statutes, is a means of extending tax supported education to those seeking vocational training, or to those seeking the first two years of college course work, or for community education to those desiring to further their education, retrain, or upgrade their skills.

Legislation requires that:

- 1. The schools shall be located close to the population centers of the district so that students may economize by living at home. Therefore, the schools are not allowed State aid for dormitories.
- 2. The schools shall be flexible and not follow the established organizational patterns of higher educational institutions.
- 3. Under no circumstances are they to be allowed to become four year institutions. Their programs must be limited to two years with exceptions made only for certain curricula offerings of a technical nature requiring more than two years to complete.
- 4. Admission is to be open to all who can profit from the instruction offered.
- 5. They are to cooperate closely with those directing higher education programs in order to minimize any difficulty for students transferring to other institutions of continuing or higher education.

Educational programs offered by the community colleges are, for purposes of discussion, classified into three areas: Technical training education also called <u>Vocational/Technical</u>, <u>Lower Division Collegiate</u>, and adult education also known as <u>Community Education</u>.

Vocational/Technical programs which range from auto mechanic to flight craft training are designed to train an individual in a specialized skill for technical occupations. Associate degrees are offered for completion of a two year curriculum. Certificates are offered for programs requiring at least two courses but less than two years.

The Lower Division Collegiate (LDC) area is designed to offer freshman and sophomore college course material. An associate degree is offered to students successfully completing institutional requirements. Course credits may be transferred to other colleges or universities willing to accept them. The community colleges are accredited by the same association that accredits the colleges and universities throughout the northwestern states, The Northwest Association of Secondary and Higher Schools.



Adult Education or Community Education does not have formalized programs and no degree is offered. Rather, this area is a collection of classes loosely grouped: courses designed to improve skills, courses designed to improve one's quality of life, courses for high school completion, and courses that are supplemental to present occupations. Hobby and Recreation courses are also offered by most of the community colleges, but these classes are not reimbursed by the State. They may or may not be self-sustaining; that is the tuition collected may pay the instructor's salary and provide all materials depending on the Local Boards' willingness to use district funds to sustain Hobby and Recreation courses. (See Program Section for greater detail.)

Guidance and counseling are an integral part of the community college system and are important in order to direct students into areas that are realistic in terms of their abilities and aptitudes. Students are given much freedom to explore, discover, and change programs. The exposure to other fields and to people with very diverse backgrounds and wide age differences enhances the educational process and is a strong point of the community college. Guidance and counseling have a placement function in the schools that are too small to afford separate placement offices.

The State reimburses the community colleges approximately 50% of the so-called direct cost of educating a student enrolled, the local district property taxes pay approximately 30%, and the remaining approximate 20% comes from student tuition. According to the Oregon State Department of Education, the 1974-75 average cost per full time equivalent student was \$1,453/year.

CHAPTER I

SUMMARY OF CONCLUSIONS AND RECOMMENDATIONS

GOVERNANCE:

- We support the comprehensive Oregon community college concept defined as a combination of career education, college transfer programs leading to two-year associate degrees, and community education classes, with guidance and counseling as an integral part of each.
- We believe it is in the best interest of Oregonians that the present decentralized form of governance for the community college system be continued. This gives the schools local autonomy within broad state policies under the direction of a local district board.
- We endorse the present system which places the community colleges under the leadership of the Oregon State Board of Education.
- 4. While endorsing local autonomy, we determined a need for comprehensive and constructive information on a system-wide basis, and we urge that a common system of data collection be instituted. Leadership in this area is a state function which requires the full cooperation and understanding of the community colleges before being implemented.
- 5. We recommend that the community colleges avoid or eliminate academic ranking of instructors.
- 6. We recommend a systematic plan be worked out to exchange a State Department official for a community college administrator on a sabbatical basis. This could be done on an informal basis and would serve the useful purpose of informing each organization of the basic problems of the other.
- 7. We recommend that the Legislature define carefully and clearly the areas of responsibility for management and the areas of responsibility for labor. We believe that the establishment of clear basic ground rules within which collective bargaining should take place would aid in avoiding conflicts and delays and would implement and hasten fair, constructive agreements between labor and management.
- 8. We recommend that a study be made to determine the desirability of combining the administrations of Portland Community College, Mt. Hood Community College, and Clackamas Community College, for reasons of economy, program coordination, and facility utilization. Our Study Committee was unable to agree on a recommendation



regarding the consolidation of these administrations, all within the Portland metropolitan area.

FINANCE:

- 1. We reaffirm the present general funding pattern in which operating costs are proportioned in the following approximate percentages: 50% from the state general fund, 30% from the district property taxes, and 20% from student tuition.
- 2. We recommend that the state uphold its responsibility of funding the community colleges at the 50% level set by the Legislature.
- 3. We recommend that the State Legislature allocate funds to the emergency board earmarked for disbursement to the community colleges which document unexpected enrollments.
- 4. We recommend that students who reside or whose parents reside within a community tollege district have access to ANY community college in the state at the same rate as in-district students if the desired program is not available in the student's resident area.
- 5. We are satisfied that there are adequate regulations concerning the control, preparation of budgets, and expenditure of public funds by the community colleges.
- 6. We recommend that the community colleges develop a uniform chart of accounts to be used by all the community colleges to allow for the comparison of information from the different schools.
- 7. We recommend the use of the Independent Foundations, Friends of the College, and other civic groups for the purposes of funding special projects, providing financial aid to students, etc., and that this be recognized as an excellent means of involving individuals of the community in college affairs.
- 8. We recommend the use of existing buildings whenever possible in lieu of further construction.

PROGRAMS:

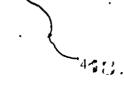
- 1. We recommend that each community college develop and publish Advisory Committee guidelines for its committees.
- 2. We recommend that students participate in the Advisory Committee programs, either as committee members or in an advisory status, to introduce the client's viewpoint into the process.

- 3. We recommend that the community colleges relate their programs not only to district and state employment opportunities but also to national and especially regional opportunities.
- 4. We recommend that the Oregon State Board of Education utilize current employment figures and documented projections along with other criteria including Advisory Committee recommendations during its program appraisal process.
- 5. We recommend that the term "Other Reimbursable" be changed to "Community Education" which should be defined as classes approved for reimbursement by the Oregon State Board of Education which are not classified as Vocational/Technical classes or Lower Division Collegiate classes.
- 6. We recommend that the Local Boards of Education adopt guidelines of purpose, scope, priorities, and growth of the program area "Community Education" and that objectives and criteria be adopted for these educational programs: Vocational/Technical, Lower Division Collegiate, and Community Education classes with specific reference to "Community Education".
- 7. We recommend that the Oregon State Board of Education provide clearly defined state educational goals with specific reference to "Community Education" classes. The local community college Boards should develop and set guidelines for reimbursable and non-reimbursable classes to assure that requests for Community Education classes which are reimbursable are consistent with established State Board policy. The Oregon State Board of Education should provide guidance and leadership but should allow the Local Boards of Education to determine individual objectives.
- 8. We recommend that the Oregon State Board of Education and the individual community college Boards improve communications to the general public and to Oregon Legislators regarding present Oregon statutes which define the role of the community college.
- 9. We withhold any recommendation concerning what should and what should not be reimbursable but urge that more definitive guidelines be established by the Oregon State Board of Education to avoid confusion.
- 10. We recommend that the Oregon State Board of Education develop a funding incentive for community colleges which practice program consolidation.
- 11. We recommend that the Oregon State Board of Education adopt a systematic method of program evaluation for the community colleges that would assure the Legislators and the taxpayers that although the community colleges have a great deal of autonomy they are indeed accountable.

- 12. We recommend that the Local Boards of Education continue to evaluate programs with reference to the colleges' educational goals and continue to drop courses when enrollment falls below an established minimum, when a shift of priorities occurs, or when occupational opportunities diminish, etc.
- 13. We recommend that the Oregon State Board of Education require all local Community College Boards to establish guidelines for determining educational needs. Other community resources which may be providing those services (i.e. park and recreation district programs, home extension classes, YMCA-YWCA programs, other public agencies, proprietary schools, etc.) must be considered in the decision-makin process. These guidelines should then be approved by the Oregon State Board of Education and should be integrated into the program approval process.
- 14. We recommend articulation efforts continue to be made on an individual basis or within professional teacher groups, and that the administration continue to promote better relations between secondary and post-secondary schools.
- 15. We recommend that higher education administrators join with community college administrators to develop better rélations, to extend the acceptance for credit of more community college Vocational/Technical course work, and to make certain that Lower Division Collegiate credits are freely transferable within the state system of education.

COMMUNITY SERVICES:

- 1. We recommend that a finer definition of Community Services be achieved by improving the means used by the local Boards of Education to assess community needs.
- 2. We recommend the development of stronger and more complete policy statements by local Boards of Education regarding growth and limitations of Community Service Programs.
- 3. We recommend that the Oregon State Board of Education request the Oregon Legislative Assembly to amend the first sentence of ORS 341.009 (10) by adding the word EDUCATIONAL: "to establish programs designed to meet the EDUCATIONAL needs of the area served, surveys of the educational and service needs of the district should be made".
- 4. We recommend that the community colleges work with other local and/or tax supported agencies toward avoiding competition for programs or facilities.



- 5. We recommend that the local unions and the Bureau of Labor help provide funds through a contractual arrangement with the community colleges to underwrite the services provided by those apprenticeship programs not open to the public.
- 6. We recommend that the Bureau of Labor contract with the community colleges to provide funds to operate certification programs without controls or restrictions and that the Legislators investigate the ability of proprietary schools to offer certification programs.
- 7. We recommend that the Oregon State Board of Education appoint or create an administrative entity to secure funds and provide community college education for students who reside outside a district. Such students could attend another district's school, be provided with funded contract services, or otherwise be provided services without the development of a full college facility.

STUDENTS:

- 1. It is our conclusion that there is a small percentage of students which has been attracted to the community college for various reasons and might be attending a state college or university if there were no community colleges to attend. However, we are convinced that the vast majority of those individuals enrolled at the community colleges would not be attending any educational institution if there were no community colleges.
- 2. We recommend that each school direct more effort towards the development of a student government model that fits that individual community college and its unique student body.

CHAPTER II

GOVERNANCE .

INSTITUTIONAL INDEPENDENCE AND ACCOUNTABILITY

Governance is the academic term for administration, i.e. management. Throughout the country, forms of administration range from highly centralized governance in which decisions are made at the state level to decentralized governance in which decisions are made at the local level.

Highly centralized control gives a state an educational system in which the institutions are uniform by standardizing admission policies, tuition rates, curricula, etc. Rules and regulations govern most operations and assure the taxpayers and the Legislature of a great deal of accountability. But these rules and regulations tend to stifle creativeness, flexibility, and responsiveness to the local citizen.

A highly decentralized governing model affords the local citizens a voice in the decision-making process of the locally autonomous institutions. The advantages are numerous. Programs are flexible and suited to the local needs; admission policies, tution rates, and curricula, etc. are all set by the local board. The local citizen and taxpayer is given an opportunity to contribute to the setting of rules and regulations and to feel responsible for making the administration answerable. Oregon subscribes to the latter. We feel that decentralized control is in the best interest of the people of Oregon.

Some of Oregon's community college administrators have worked in the neighboring states of Washington and California. where the community colleges are centrally controlled by the State Department. Their experiences show, and our Study tends to confirm, that the disadvantages outweigh the advantages since an overwhelming amount of time is spent on rules, regulations, and paper work; the local administration does not concern itself with the local district needs; there is little incentive to be innovative or to design a program for the local people when program content is all handled at the State level. People who experienced the change in the Washington community college system and saw it change from decentralized to highly centralized control reported. that morale dropped considerably. There seemed to be less pride in the individual institutions. Teachers may be more willing to strike when it is the State they are striking against, rather than local citizens. This appears to confirm the old truism that bureaucracy tends to substitute rules for judgement to the detriment of quality and responsiveness to the needs of those served.

Dale Parnell, former Superintendent of Public Instruction in Oregon and now Chancellor of the community colleges in the San Diego area, told of California's complexities in a recent speech before the



Oregon Community College Assembly. He was unable to have a water dispenser installed in his office because there was no provision in the law for one. If a situation is not specifically defined under Galifornia law, then it cannot be considered. In California, institutional accountability is assured by a highly detailed set of laws that govern the educational system; a massive bureaucracy is also necessary to index the laws and advise administrators.

We believe Oregon has a workable solution in the decentralized method of control: General supervision and control are delegated to the local governing bodies of each community college by the Oregon State Board of Education which sets broad state educational goals and performs a coordinating function.

We support the comprehensive Oregon community college concept defined as a combination of career education, college transfer programs leading to two-year associate degrees, and community education classes, with goldance and counseling as an integral part of each.

We believe it is in the best interest of Oregonians that the present decentralized form of governance for the community college system be continued. This gives the schools local autonomy within broad state policies under the direction of a local district board.

THE OREGON STATE BOARD OF EDUCATION

We endorse the present system which places the community colleges under the leadership of the Oregon State Board of Education. For most states the choice has been to place community colleges under a) the Board of Public Education, b) the Board of Higher Education, or c) a separate Board created for just the community colleges.

Historically, vocational education was well established by the time the Legislature passed the community college statutes. Trade and industrial education was formally assumed to be the responsibility of public education when in 1919 legislation was passed that created programs, furnished state money, and distributed federal funds. Vocational education was automatically placed under the Oregon State Board of Education. When plans were made to extend educational opportunities in college courses, the Legislature authorized the school districts to contract with higher education (Dunn Bill). The seeds of the community college were inherent in that Legislation which placed responsibility for the program under the Oregon State Board of Education. Educational leaders have always encouraged and supported vocational education. We have, therefore, not had to face the kinds of problems in integrating vocational training and college courses that California has faced.

In the early stages the community colleges were a part of the school districts under the immediate direction of the local school

boards. Statutes were sketchy and for matters of governance the Kinder-garten through 12 school laws prevailed. Since then major changes have taken place. Legislation has been written for the formation of separate community college districts. The community colleges have established their own governing boards. Oregon community college legislation has been codified which means that the statutes include a definition of a "comprehensive community college". Oregon's Community College Act is precise and has been used as a model by other states.

The greatest disadvantage of the community colleges having a separate State Board of Community College Education is one of expense and ever increasing bureaucracy. In short, the community college system under the Oregon State Board of Education has developed with many advantages that are positive contributions to the educational goals of Oregon.

GOVERNING BOARD RESPONSIBILITIES

Oregon statutes make the Oregon State Board of Education responsible for coordinating the community college programs with general supervisory responsibilities for those programs. The Oregon State Board of Education is responsible for the preparation of estimates and requests for legislative appropriations for a reasonable and consistent basis of support and for establishing standards for the distribution of that support.

Although the Oregon State Board of Education has a good deal more power than it presently exercises, its choice has been to allow the community colleges latitude, a decision which we find to be proper. This latitude is not abused by the community colleges at the present time, but should be continually monitored by an Oregon State Board of Education review process on a regular basis.

It is our conclusion that diversity among the community colleges is vital to their very nature and a governing structure which allows local autonomy is desirable. A diversified system, however, needs safeguards to avoid unnecessary duplication, promote coordination, exchange information, and attain some degree of standardization.

The Oregon State Board of Education, according to the administrative rules, is to perform functions of leadership and regulation and to coordinate efforts with other agencies having educational functions. It has a responsibility to insure quality education and to see that the curriculum is suited to the needs of the students and the public. It has a shared responsibility with the Oregon State Board of Higher Education to see that, the state requirements for general adult education and career education for occupational retraining are met. The administrative duties of the Oregon State Board of Education are carried out by the officials of the State Department of Education whose responsibilities extend to elementary and secondary schools, community colleges, the Legislature, and to the public

We favor the diversity that we found among the 13 community colleges in Oregon, although this diversity was also the source of a great deal of frustration. To become acquainted with one community college did not mean familiarity with any of the others. Our experience indicated that, although there are basic definitions for community colleges, the "real thing" is something quite different. The schools are as diverse as the places and the people involved. NO TWO ARE ALIKE! We believe this "individualism" is proper in order for the schools to meet the needs of their districts and we believe every effort should be made to retain this diversity.

The diversity, the newness, and the lack of uniform data all contribute to the basic lack of understanding of the community colleges that is so prevalent. In order to maintain decentralization and diversity, comprehensive information of a system-wide nature is appropriate. It is a political reality that people are much more likely to support something they understand. Community colleges as a group are not very understandable by the layman and more complete information to voters is badly needed. Efforts have been directed towards involving the community in programs. Efforts are also necessary on a state-wide basis to explain the function of the community colleges and their needs. The lack of standards and information of a comparative nature is an invitation for criticism and ultimately centralized state-wide control. Thus, we recognize the need for comprehensive information that gives a composite picture of the community colleges of Oregon.

While endorsing local autonomy, we determined a need for comprehensive and constructive information on a system-wide basis, and we urge that a common system of data collection be instituted. Leadership in this area is a state function which requires the full cooperation and understanding of the community colleges before being implemented.

~LOCAL BOARDS

The Local Boards of Education have general supervision and control functions. They prescribe the educational programs which must then be approved or disapproved for state aid; they employ officers, define their duties, terms and conditions of employment; they provide and disseminate public information, maintain programs, services, and facilities; and they provide student services, i.e. health, guidance and many others (see Appendix)?

We believe the directive to the community colleges contained in the Oregon statutes to remain non-traditional is an important concept. With Local Boards of Education playing a key role in decision-making, the schools are more likely to be innovative, forward thinking, and flexible. We recommend that the community colleges avoid or eliminate academic ranking of instructors, allow for and encourage student input whenever possible and utilize the local community college district Advisory Committees to the fullest extent possible.



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We recommend a systematic plan be worked out to exchange a State Department official for a community college administrator on a sabbatical basis. This could be done on an informal basis and would serve the useful purpose of informing each organization of the basic problems of the other.

COLLECTIVE BARGAINING

- We view collective bargaining as a reality, a fact of life for faculty and administrators of the community colleges and the general public who pay taxes. In order to avoid unnecessary conflicts, delays, and general frustration, we recommend that the Legislature define carefully and clearly the areas of responsibility for management and the areas of responsibility for labor. We believe that the establishment of clear basic ground rules within which collective bargaining should take place would aid in avoiding conflicts and delays and would implement and hasten fair, constructive agreements between labor, and management.

Although the collective bargaining sessions at most of the community colleges have been a good example of responsible collective bargaining, there have been a few isolated instances in which the bargaining sessions have consumed excessive amounts of time and energy. These are always more costly both in expense and good relations between parties. Any ground rules that would aid the clarification of those issues that are subject to bargaining, and those issues that are already the responsibility of management or labor and non-negotiable, we believe would be desirable.

UNIFYING THE PORTLAND METROPOLITAN COMMUNITY COLLEGES

We recommend that a study be made to determine the desirability of combining the administrations of Portland Community College, Mt.

Hood Community College, and Clackamas Community College, for reasons of economy, program coordination, and facility utilization. Our Study Committee was unable to agree on a recommendation regarding the consoldation of these administrations all within the Portland metropolitan area.

Consideration should be given to centralizing the administrative duties, i.e. leadership, and it should be a coordinating effort with a degree of local autonomy at the branches to insure the necessary flexibility reflective of the people and needs of those areas (Essentially, we are suggesting consideration of the state model scaled down to meet local requirements in this, the largest concentration of people in the State.

GOVERNANCE:

- 1. We support the comprehensive Oregon community college concept defined as a combination of career education, college transfer programs leading to two-year associate degrees, and community education classes, with guidance and counseling as an integral part of each.
- 2. We believe it is in the best interest of Oregonians, that the present decentralized form of governance for the community college system be continued. This gives the schools local autonomy within broad state policies under the direction of a local district board.
- 3. We endorse the present system which places the community colleges under the leadership of the Oregon State Board of Education.
- 4. While endorsing local autonomy, we determined a need for comprehensive and constructive information on a system-wide basis, and we arge that a common system of data collection be instituted. Leadership in this area is a state function which requires the full cooperation and understanding of the community colleges before being implemented.
- 5. We recommend that the community colleges avoid or eliminate academic ranking of instructors.
- 6. We recommend a systematic plan be worked out to exchange a State bepartment official for a community college administrator on a sabbatical basis. This could be done on an informal basis and would serve the useful purpose of informing each organization of the basic problems of the other..
- We recommend that the Legislature define carefully and clearly the areas of responsibility for management and the areas of responsibility for labor. We believe that the establishment of clear basic ground rules within which collective bargaining should take place would aid in avoiding conflicts and delays and would implement and hasten fair, constructive agreements between labor and management.
- 8. We recommend that a study be made to determine the desirability of combining the administrations of Portland Community College, Mt. Hood Community College, and Clackamas Community College, for reasons of economy, program coordination, and facility utilization. Our Study Committee was unable to agree on a recommendation regarding the consolidation of these administrations, all within the Portland metropolitan area.

CHAPTER III

FINANCE

FUNDING

There is an inevitable relationship between patterns of control and support. The funding pattern, such as Oregon presently has, is consistent with the philosophy of local autonomy. We do not envision a community college system that is 100% state supported, such as Washington's, with no direct local commitment of funds and no direct voice in the governance of the institution.

We reaffirm the present general funding pattern in which operating costs are proportioned in the following approximate percentages: 50% from the state general fund, 30% from the district property taxes, and 20% from student tuition.

STATE RESPONSIBILITY

The state has not always maintained support of the community colleges at the 50% level. The problem is largely due to the budget appropriation based on enrollment figures forecast two to three years in advance and the difficulty the Legislators are experiencing in resolving competitive claims for state general funds.

As part of the budgetary procedure costs for the forthcoming school year are projected. As part of the process the schools must estimate the number of students they expect to enroll. This projected enrollment figure is the basis for the state appropriation. These figures are first compared with figures projected by the Educational Coordinating Council for the same period and adjustments are made. The State Department of Education then compiles the budget requests for the community colleges. The community college budget request, after adjustment by the Executive Budget Officers, becomes a part of the Governor's budget which then goes to the Legislature for approval.

Legislators are finding it increasingly difficult to resolve competitive claims for financial support. With the present financial crunch, there is a movement towards closer examination of outlays to public institutions. While scrutiny is necessary, it should not be an examination of the way the funds are spent, but an examination of the "checks and balances", the accountability of the institution against its mission and role.

Once it has been established that a satisfactory "check and balance system" exists and that the schools are accountable in a responsible way for upholding the state educational policies, the state should uphold its responsibility of funding the community colleges at the 50% level. This is something the state has not always done.

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OREGON COMMUNITY COLLEGES

HISTORICAL ANALYSIS OF STATE FUNDS PAID FOR REIMBURSABLE FTE. And Those RFTE Not Supported by State Funds

1869'- 70	State Funds	845.0	635,368.00 1,171.0 55.0	702,109.00 1,282.4 32.4	351,159,40 558.9 0	2,227,623.00 4,524.5 211.2	521,824.00 923.9 35.9	1,346,761.00 2,667.0 122.5	3,193,394.80 6,252.6 0		542,839.60 930.2 0	549,562.60 943.7 0	501,157.00 846.5 0 1	11,582,071.40 21,851.5 498.8	£a: \$661 - Fúrst 400 RFTE 546 - Next 300 RFTE 495 - Over 700 RFTE
6	RFTF Not State	31.9	987.7 40,3 6	851.7 74.0 1 70	529.6 . 23.3 . 3	133.9	643.9 47.2 5	1,827.5 142.8 1 1,3	395.7		872.5 36.1 5	959.6 39.2	· 	, 17,567.6 1,063.7 ; SII,5	\$575 - First 400 RFTE Formula: 475 - Next 500 RFTE 433 - Over 700 RFTE
1968 &	State Funds Paid RFT 78		, 479,635.00 98	406,136.00 \$ 85	280,485.00 52	1,597,997,00 3,664,1	323,435.00 64	798,868.30 1,82	2,050,565.00 4,971.1		431,540.76 83	467,935.06 99	367,819.40 73	\$7,966,129.76 17,5	Formula: \$575 - Fix. 475 - Nex. 433 - Ove.
967-68	IS RFTE Paid* 1	605.5	14 876.5 36.3	.00 484.1 19.9	.61 610.7 24.3	.00 2,655.5 103.9	.00 242.3 20.7	.49 1,139.2 94.7	.90 4,388.2 356.1		.00 786.3 34.3	.06 .924.8 38.0	.90 549.6 22.2	.16 13,998.0 837.0	\$575 - Flist 400 RFIE 475 - Next 300 RFIE 433 - Over 700 RFIE
	RFTE Not ' State Funds Paid* Paid	` > 0	1.1 433,212.14	0 560,500.00	28.0 318,525.61	0 1,174,260.00	127,440.00	. 1.6 ; 521,669.49	, 46.3 ' 1,815,317,90		40.7 395,022.00	0 453,394.06	0 290,522.90	117.7 \$ \$6,465,601.16	Fornuta
1966-67	State Funds Paid RFTE 755.989.60 591.2		303,446.00 701.9	52,782.70 121.9	204,116.00 499.4	937,228.50 2,164.5	•	175,365 00 406.6	1,548,848.30 3,623.3	r	311,977.20 761.2	441,963.10 1,020.7	186,493.10 430.7	54,677,100,20 10,919.3	Founda: \$433 per RFTE
,	RFTE Not 1		607.0	117.2 - 117.2	448.0 0	1,284.1 0	,,	'	1,022,333.48 2,591.7 230.7	•	609.8 0	715.6 0	262.3 0	\$3.237,561.08 7,824.9 347.9 \$4,677,100.20 10.	
1965-66	State Funds Paid N S 248.498.70		262,831.00	0	193,984.00	556,015.30	,	,	1,022,333.48		264,043.00	309,854.80	113,575.90		Formula: \$433 per RFIE
	BUE MOUNTAIN	CENTRAL OREGON	CHEMEKETA	CLACKĀMÁS	CLATSOP	LANE	LINN-BENTON	MT. H00D	PORTLAND "	ROGUE	SOUTHWESTERN	TREASURE VY.	UMPQUA	STATE TOTALS	

*Computed at Formula rate x RFTE less State Funds Paid.

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· r OREGON COMMUNITY COLLEGES

HISTORICAL ANALYSIS OF STATE FUNDS PAID FOR REIMBURSABLE FTE And Trose RFTE Not Supported by State Funds

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\$ 557,877.68 1,012.9 52.5		Paid* 52.5		Paid \$ 691,420.98	RFTE 1,107.2	Paid*	<pre>\$tate runds Paid \$ 712,524.00</pre>	RFTE 1,070.4	Paid*	State Funds Paid \$ 780.954_00	RFTE	
542,839.60 930.2 0	930.2 0	0		628,511.20	987.9	. 0	698,619.38	1,047.1		802 909 20	1 135 8	٠, ١
747,552.14 1,539.3 198.0		198.0		1,155,825.77	1,986.7	·	1,496,775.45	2,497.1	26.3	2.041 422 55	3 298 0	
909,388.80 1,801.1 134.9		134.9		1,097,005.60	1,875.2	·	1,302,876.00	- 1	0	1,491,290,66	2,303.5	711
434,723,80 713.1 0	713.1 0	0		526,753.28	805.8 '	1.4	582,849.06	849.7	5.5	684,060,94	1.011.9	, 46
2,514,031.54 5,207.2 318.8		318.8		3,081,669.74	5,638.6	4.6	3,335,741.96	5,760.3	2.6	3,839,725.80	6.529.8	326
630,985.38 1,253.3 146.1		146.1		905,550.05	1,513.9	1.3	1,031,444.00	1,639.9		1.307.466.96	1 998 5	
1,641,741.61 3,727.9 591.1		. 1. jes		2,651,468,63	4,822.4	3.1	2,915,564.00	5,004.4		3,281,647.12	5.320.0	200
3,760,044.76 7,774.1 383.6		383.6		4,429,056.19	8,186.2	ຕຸ	5,022,143.04	8,796.7	30.6	5.701.498.64	9.830.0	407
,	1	1		290,314.71	414.3	.2.	526,537.98	764.4	7.9	707,116,60	1.020.3	. נפּ
644,332.00 1,173.3 39.3	-	. 39.3		734,903.20	1,189.4		. 754,244.00.	1,144.9	0	827,692,50	1,141 5	, -
606,284.80 (1,057.6 0	່າ 1,057.6 0	0		, 610,905.92	956.2	1.6	656,710.06	980.2	9.5	641,816.00	879.2	• •
565,833.89 1,029.6 53.2		53.2		08.800,699	1,064.6	0	672,596.00	1.666	0	797,507.57	1,176.0	83.5
13,555,636.00 27,219.6 1,917.5	27,219.6 1,917.5			\$17,472,399.07	30,548.4	12.8	\$19,708,624.93	32,678.8	90.9	\$22,905,108.54	36,715.2	1,338.
Formula: \$661 - First 400 RFTE 546 - Next 300 RFTE 498 - Over 700 RFTE				Formula: \$701 - 579 - 579 - 528 -	\$701 - First 500 RFTE 579 - Next 400 RFTE 528 - Over 900 RFTE	ш,,,,	Formula: \$743 614 560	- Fúrst 500 RFTE - Next 400 RFTE - Ouer 900 RFTE	- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1-		000	RFTE RFTE

*Computed at Formula rate x RFTE less State Funds Paid.

We recommend that the state uphold its responsibility of funding the community colleges at the 50% level set by the Legislature.

UNDERESTIMATED ENROLLMENTS

Once the budget is approved by the Legislature, the actual funds are distributed by the State Department of Education. Allocation is based on actual FTE enrollment (per term), which in theory sounds good, but in practice creates significant planning problems.

If the schools do not enroll as many students as they had projected, the problems they face include dismissing teachers and cutting programs. If these cuts are not made, the cost per student increases and the state portion drops below the 50% level and the property tax-payers' portion rises above the 30% level. 7

If more students seek enrollment than the colleges had anticipated, administrators must either close the doors at the given enrollment number, running the risk of alienating local district voters, or enroll them, hoping to obtain additional state funding which is sometimes allocated and often not. If additional state support is not received for those extra students, the added costs of teachers and materials for these additional students will cause supplies and equipment budgets to be severely diluted. '

We recommend that the State Legislature allocate funds to the emergency board earmarked for disbursement to the community colleges which document unexpected enrollments.

LOCAL PROPERTY TAX

. Five districts have approved a tax base which allows an increase of not more than 6% yearly to be assessed without an election. If more local funding is required because of a higher rate of inflation, or for program expansion, the increase must be approved by the district voters.

The other eight community college districts are on a yearly tax levy and their budgets must be approved by the voters each year. The tax rate is based on the true cash property value. Because there are great differences in the total worth of each district, rates vary.

The relationship between control and support mentioned earlier takes on new dimensions upon examination at the local district level. Although the process of gaining the voters' approval on the budget would seem to insure the school's responsiveness to the community, it does not necessarily follow that when the schools are doing a good job the voters will approve the budget. Recent economic instability, high unemployment, rises in the cost of living, etc., have had a great impact on the voters' willingness to pass operating budgets which most

OREGON COMMUNITY COLLEGES

LOCAL TAX LEVY 1974-75

•		Ð		-
Institution	Tax Rate	Assessed Value Used To Compute Tax Rate	Average Tax Rate	Amount of Levy Tax Rate will Raise
DITE MOUNTAIN	•			
BLUE MOUNTAIN Umatilla	ć1 O4	¢ 510 0 000		
Morrow	\$1.84 1.84	\$ 518,810,806 •	\$	\$ 954,611.88
MOLLOW	1.04	126,753,380 645,564,186	. 1 04	233,226.22
		, 045,504,100	1.84	1,187,838.10
CENTRAL OREGON		•	ı	
K1ama th	1.14	40,797,564	•	46,509.22
Lake	1.20	23,903,975		28,684.77
Deschutes	1.27	542,563,394	•	689,055.51
Jefferson	1.27	215,221,551		273,331.37
Crook	1.27	148,714,880		183,867.90
Wasco	1.27	1,450,007	·	1,841.51
	•	972,651,371	1.26	1,228,290.28
CHEMEKETA		~		,
Marion	1.43	1,640,029,865		2,345,242.70
Polk	1.43	406,362,162		581,097.89
Yamhill	1.43	319,808,179		457,325.70
Linn	1.43	89,549,337		128,055.55
•	•	2,455,749,543	1.43	$\frac{120,033.33}{3,511,721.84}$
CLACKAMAS 7				•
Clackamas	1.60	1,761,452,740,	1.60	2,818,324.38
	,	•		• • • • • • • • • • • • • • • • • • • •
CLATSOP				ı
Clatsop	1.74	505,544,250	1.74	879,647.00
LANE			•	,
Linn	1.49	40,528,024		60,386.76
Lane	1.49	2,640,629,242		3,934,537.57
Douglas	1.49	1;989,736		2,964.71
Benton	1.49	. 10,707,459		15,954.11
		2,693,854,461	1.49	4,013,843.15
		-,;,,,-o·		1,010,010110

OREGON COMMUNITY COLLEGES

LOCAL TAX LEVY 1974-75 (continued)

			*		
Institution	ż	Tax Rate	Assessed Value Used To Compute Tax Rate	Average Tax Rate	Amount of Levy Tax Rate will Raise
			To compact tax its		, , , , , , , , , , , , , , , , , , , ,
INN-BENTON,			•		
Benton	•	1.59	544,986,181		866,528.03
·Linn		1.59	1,009,829,496		<u>1,605,628.90</u>
		•	1,554,815,677	1.59	2,472,156.93
,		م در سد		,	
Г. НООО		. /	7 500 006 603		0 770 110 26
Multnomah	. ,	1.85	1,502,226,683		2,779,119.36
Clackamas		1.67	274,526,320		458,458.95
Hood River	•	1:62	13,316,781	7 00	21,573.18
			1,790,069,784	1.82	3,259,151.49
ORTLAND ~					
Yamhill		68	150,919,529		102,625.28
Clackamas		.68	387,851,350	•	263,738.92
Multnomah ·		.68	5,098,159,433		3,466,748.41
Washington		.68	2,251,812,323		1,531,232.38
Columbia		68	285,522,746		194,155.47
COTUMBTA		00	8.,174,265,381	.68	5,558,500.46
•		,		700	0,000,000
OGUE					•
Josephine		.7]	465,796,528	.71	330,715.53
OUTHWESTERN					•
Goos		1.20	685,441,519	`	822,529.82
Douglas		1.20	135,838,043		163,005.65
		,	821,279,562	1.20	985,535.47
	•		•	•	
REASURE VALLEY		0.55	16,073 506	4	43 747 24
Baker		2.55	16,371,506		41,747.34
_, Malheur		2.54	285,055,634	. 0 64	724,041.31
•		•	301,427,140	, 2.54	765,788.65
MPQUA				•	
Douglas		.84	1,229,405,023	.84	1,032,700.22
bougras	,	.04	1,223,403,023	.01	1,002,700122
	•		· `		· · · · · · · · · · · · · · · · · · ·
		,	•		
TAL STATE			. \$23,371,875,646	\$1.20	\$28,044,213.50
•					
	•				

often, means an increase in local tax rates. This economic instability and the current high unemployment rate coupled with the inability of college graduates to find employment plus an increase in the acceptability of technical skills and the need of programs for retraining and upgrading skills, all contribute to the rising enrollments at the community colleges.

TUITION

We do not envision tuition-free schools as in California. The FORE Study Committee believes that students should contribute to their educational costs. Oregon's 20% tuition rate is low enough to allow the majority of those wishing to attend to do so and sufficient to serve as incentive to complete a course or program.

Dr. Leonard V. Koos, a pioneer in the community college field, suggested that Oregon's community colleges be an extension of the public education system and tuition-free. His recommendations were not implemented as it was not thought advisable to extend our public education through grade 14 which is essentially what Dr. Koos' recommendation would have done.

We believe that the community college development as a separate segment of education has been a wise choice and that a student's contribution toward his education enhances his appreciation of the course work. The rate of tuition is determined by the local board; therefore, it varies among schools to some degree but not a great deal. Fees are determined for residents of the districts and a higher fee is set for out-of-district students and an even higher tuition fee is set for those from out-of-state.

Out-of-state tuition should be set to cover the entire cost of an individual's educational expenses. The out-of-district rate, in theory, should cover tuition plus that portion normally covered by property taxes, approximately 30%. Difficulties have developed due to the regional or state nature of special programs. For example, only Clatsop Community College offers a program in Maritime Sciences, only Mt. Hood Community College offers a program in Funeral Service Education, and only Treasure Valley Community College offers a program in Range/Ranch Management. There are several such exclusive programs offered at each community college. We recommend that students who reside or whose parents reside within a community college district have access to ANY community college in the state at the same rate as in-district students if the desired program is not available in the student's resident area.

We found that the community colleges have federal money available for those students needing financial assistance. In some cases, the amount was adequate to cover all those who needed assistance; in most cases, it was not. The state scholarship fund provides aid for those students who qualify.

BUDGETARY PROCEDURES

Although the state agencies budget biannually, the community colleges must budget on a yearly basis. ORS 341.305 requires the preparation of an annual budget and grants the right to levy a tax upon the district for support of the institution.

The budgetary process must conform to the local government budget law which covers all municipal corporations. Those statutory regulations are found in ORS 294.305 - 294.520. These procedures and their enforcement come under the jurisdiction of the Department of Revenue. Such procedures include:

- A. Formal examination of the proposed budget by the local (community college) Board of Education and its selected lay-citizens budget committee;
- B. A published summary in standardized outline form in local (district) newspapers;
- C. An advertised public hearing for citizens to express any concerns, or requests for change;
- D. Advertising to be done by the (community college) district and the election conducted by the county clerk if a tax levy is required.
- E. Upon adoption, the requirement that the final document be filed with the local assessor and a copy sent to the Department of Revenue.

The community college statutes also require an annual audit and specify that the auditor be selected from the roster of authorized municipal accountants. The auditor, as part of the audit, reviews. the procedure and certifies whether or not the statutes were properly followed in the preparation of the budget. Another important audit procedure is that of reviewing the expenditures to insure that they agree with the plan as contained in the adopted budget. Any deviation from the adopted budget must have the approval of the local Board of Education.

The specific accounting practices vary among the institutions as the need requires. But, in all cases, the above prescribed regulations must be met.

We are satisfied that there are adequate regulations concerning the control, preparation of budgets, and expenditure of public funds by the community colleges.



STANDARDIZED DATA

Although we are satisfied that there are adequate regulations for control, preparation, and the expenditure of public funds by the community colleges, the accounting procedures are not uniform among the institutions.

. The committee, in examining the budget documents of the various community colleges, found a great difference in the accounts and the ways the expenditures are allocated.

We experienced great difficulty in comparing the costs of one institution to another. The committee recognizes that the schools are organized in unique and individual ways in response to their various districts. This does not, however, preclude the implementation of a uniform chart of accounts. In fact, it is the feeling of the committee that the lack of a uniform chart of accounts invites outside interference and is perceived to be a weak point in the system as a whole.

We recommend that the community colleges develop a uniform chart of accounts to be used by all the community colleges to allow for the comparison of information from the different schools.

There has been much discussion concerning a "conversion matrix", better known as Information Exchange Procedure (IEP), which is described as a data conversion tool diagramed on pages 22 and 23. At the present time, four colleges, Mt. Hood, Pane, Chemeketa and Central Oregon, are cooperating with the State Department of Education in using the model being developed by the Western Interstate Commission on Higher Education. The Information Exchange Procedure is expected to be used by all the community colleges in the near future. With a uniform chart of accounts and the adoption of the Information Exchange Procedure, we would anticipate some very useful and compatible data which will serve to strengthen the community colleges and aid the public in understanding the use of tax funds.

FOUNDATIONS

In our visits we found that while most colleges had foundations few were very active. Central Oregon Community College has a foundation with very active participation. It is used not only in an effort to aid students and special projects for the college but also as an opportunity to involve the community and keep the community informed. The Foundation concept serves a very useful purpose in helping to promote good relationships within the community. Because of the nature of the two year programs, few community colleges have Alumni Associations. Foundations should be the natural organization to fill that gap and make available a way for alumni to support their community college.



Foundations or any other organization such as "friends of the college", etc., are also useful in spreading the community college word, informing local citizens of college affairs, and helping pass budgets. We encourage the colleges to make good use of these organizations.

We recommend the use of the Independent Foundations, Friends of the College, and other civic groups for the purposes of funding special projects, providing financial aid to students, etc., and that this be recognized as an excellent means of involving individuals of the community in college affairs.

EXPANDING CLASSROOM FACILITIES

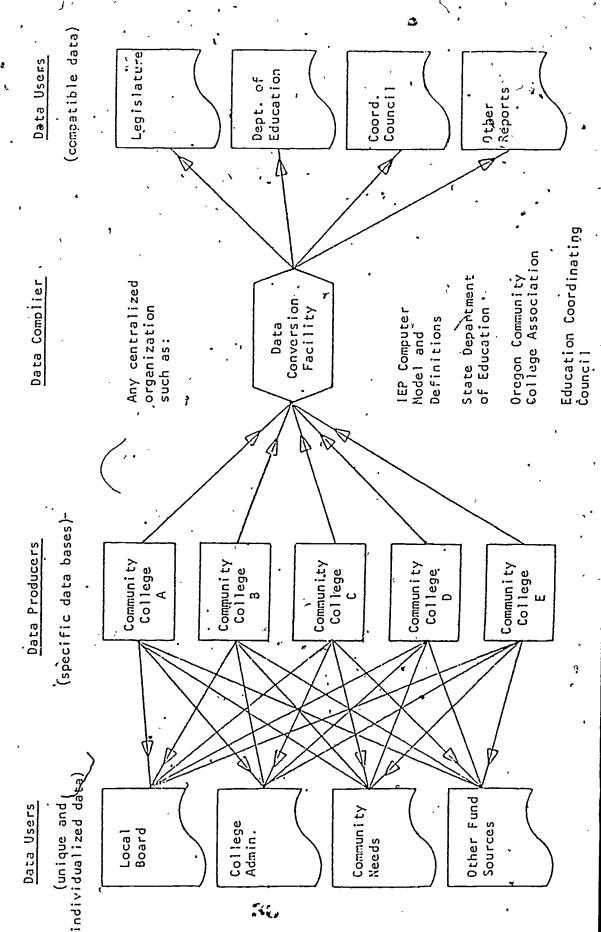
We recommend the use of existing buildings whenever possible in lieu of further construction.

As additional classroom facilities are needed, it is the suggestion of this committee that the community colleges use existing facilities such as store space in shopping centers (where parking is already provided), schools, etc., whenever possible.

The high cost of construction plus additional maintenance costs and the uncertainty of future student enrollment are only a few reasons for strongly urging community colleges to limit expansion of capital construction.



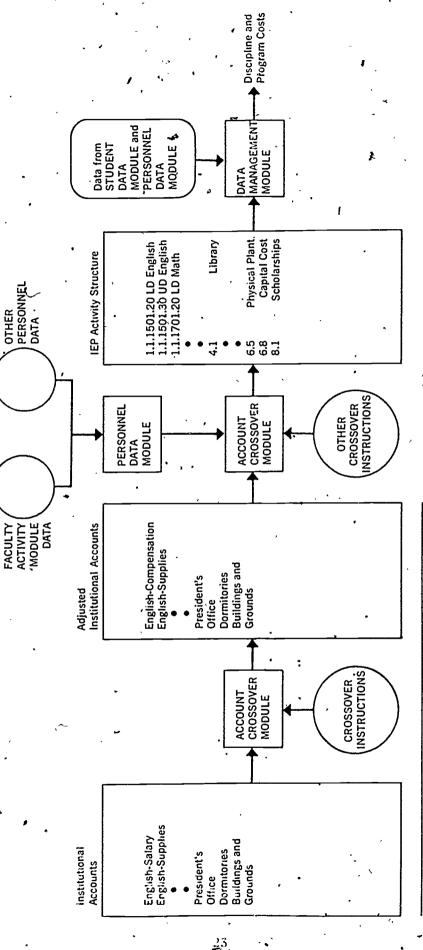
REPORTING SYSTEMS





Overview of IEP Crossover Step Figure 2

FACULTY



Distribute pooled expenses.

Reverse certain chargebacks.
 Distribute central office expenses.

Adjust cost of purchases.

FINANCE:

- 1. We reaffirm the present general funding pattern in which operating costs are proportioned in the following approximate percentages: 50% from the state general fund, 30% from the district property taxes, and 20% from student tuition.
 - 2. We recommend that the state uphold its responsibility of funding the community colleges at the 50% level set by the Legislature.
- 3. We recommend that the State Legislature allocate funds to the emergency board earmarked for disbursement to the community colleges which document unexpected enrollments.
- 4. We recommend that students who reside or whose parents reside within a community college district have access to ANY community college in the state at the same rate as in-district students. if the desired program is not available in the student's resident area.
- We are satisfied that there are adequate regulations concerning the control, preparation of budgets, and expenditure of public funds by the community colleges.
- 6. We recommend that the community colleges develop a uniform chart of accounts to be used by all the community colleges to allow for the comparison of information from the different schools.
- 7. We recommend the use of the Independent Foundations, Friends of the College, and other civic groups for the purposes of funding special projects, providing financial aid to students, etc., and that this be recognized as an excellent means of involving individuals of the community in college affairs.
- 8: We recommend the use of existing buildings whenever possible in lieu of further construction.

CHAPTER IV

PROGRAMS

BASIC PROGRAM AREA: VOCATIONAL/TECHNICAL TRAINING

The educational programs at a typical Oregon community college fall into three broad classifications with emphasis placed on Vocational/Technical training. Appendix III shows 46.3% of the states' total FTE are enrolled in a vocational education program. Some very technical and very demanding skills are taught at community colleges in a positive setting. This has increased the desirability and acceptance of technical training and has provided those desiring this orientation the exposure and opportunity for liberal arts classes in conjunction with their regular technical program. Some of the courses are standardized by many years of instruction throughout the country. In this category are courses in typing, bookkeeping, welding, auto mechanics, and many others in which the specific skills are known and the method of teaching has been thoroughly reviewed over the years. As technology changes and new industries move into the community college districts new demands arise and new courses and programs become necessary. Examples include metallurgical technology, operating room technology, emergency medical technology, etc. Some of these are experimental in nature and require further refinement of experience in the field.

In each of the Vocational/Technical program areas, as well as the other program areas, Advisory Committees are formed to help the community colleges develop the curriculum and course content for their various programs. The Advisory Committee, being comprised of representatives from labor, business, industry, agriculture and other interested groups, provides the community college with valuable information from firsthand experience. Many of these advisors are employers of community college graduates and are able to assess whether the program curriculum is indeed preparing the student adequately for the occupation.

Lane Community College has an excellent handbook for its Advisory Committees which covers the history and development, the philosophy and objectives of the college, functions and personal qualifications of the Advisory Committee, committee operations, and guidelines for activities and services of the Advisory Committee officers. We recommend that each community college develop and publish Advisory Committee guidelines for its committees.

Rogue Community College has included students on some of its Advisory Committees and has found this works very well. For the students the Advisory Committee involvement increases course interest and provides them with an opportunity to meet and work with possible future employers. Community college students are often older, have



25

had previous work experience, are able to contribute to discussions and decision-making and should be provided with opportunities to have a voice in this, the advisory area. Graduates of these programs should be encouraged to provide ongoing evaluative comments. We recommend that students participate in the Advisory Committee programs, either as committee members or in an advisory status, to introduce the client's viewpoint into the process.

The Vocational/Technical programs must, by Oregon law, be related to employment opportunities. The factor that must be recognized here is how the information is gathered. While the State has been helpful in providing the schools with employment figures, the figures are limited to the State of Oregon and are often outdated. We recommend that the community colleges relate their programs not only to district and state employment opportunities but also to national and especially regional opportunities.

We recommend that the Oregon State Board of Education utilize current employment figures and documented projections along with other criteria including Advisory Committee recommendations during its program appraisal process.

LOWER DIVISION COLLEGIATE

The second program area is lower division collegiate (LDC), the traditional offering of the first two years of the standard liberal arts college. Several reasons exist for such offerings at the community college level, an important one being to bring home to the student the educational advantages of this opportunity. This is not only an economic measure; it also provides a cushion for the cultural shock of the large institution and provides guidance and some measure of personal exploration of the question of whether further collegiate academic pursuit is desirable or attainable.

LDC courses are also offerings given to Vocational/Technical and Community Education students. If offered for credit and transfer, the same standards apply to all groups. These courses should continue to meet the academic requirements of the Oregon State Board of Education and should be transferable without question. Where special History, English, etc. courses can be offered for non-credit to adults, a different curriculum may well be offered with grading systems, homework, etc. modified accordingly.

The faculty selection system which is used in the community colleges is an important differentiating parameter. The pattern of hiring has been to select faculty on the basis of teaching excellence and knowledge of the subject. The committee agrees with this policy.

COMMUNITY EDUCATION

In an attempt to determine some standard for defining community education, we referred to Oregon statutes and administrative rules of the Oregon State Board of Education. We found they provide little guidance.

OREGON STATUTES

Community College Policy - ORS 341.009 Para. (8) The community college should offer as comprehensive a program as the needs and resources of the area which it serves dictate.

Board of Education - (Powers Section) - ORS 341.290 Para. (3) Prescribe the educational program.

Aid for Operation - ORS 341.625 Para. (2) Funds available under this section for vocational and technical education, lower division collegiate and other education courses approved by the State Board shall be limited to self-improvement classes as defined by the State Board and shall not include hobby and recreation classes.

ADMINISTRATIVE RULES - OREGON STATE BOARD OF EDUCATION

Community College Course Eligibility - General Authority 42-005: State Board has responsibility for approval of community college course and curriculum offerings...State funds are available for vocational and technical education, lower division collegiate, and approved other educational courses.

Other Educational Programs - General Authority 42-065:

General self-improvement courses are intended primarily for adults and are independent of occupational curricula. They are not intended for programs which may lead toward a baccalaureate degree and are not vocationally oriented. They may be used as required and as elective courses in degree programs for part-time students in adult community education programs.

Other Educational Areas of Instruction - General Authority 42-070: The other education category covers areas of instruction not otherwise included in the vocational (occupational) education and lower-division collegiate categories (ORS 341.625). Program areas are: adult basic education, general education development, adult high school completion, English as a second language and self-improvement courses not fitting into the previously listed categories.

Standards for Other Education Course Approval - General Authority 42-075:

(1) State Financial aid is limited to other education courses that are of a self-improvement nature and not hobby or recreation courses (ORS 341.625).



- Although state financial aid shall not be used to provide hobby or recreation courses, such courses may be provided on a self-sustaining basis.
- A non-reimbursable hobby course is defined as any directed activity engaged in by individuals avocationally, resulting in a collection of objects or in the production of works. Non-reimbursable hobby courses are classified into three categories: collecting hobbies, craft hobbies and proficiency hobbies.
- A non-reimbursable collecting hobby course has as its primary aim teaching the techniques of acquiring objects of a like nature with the purpose of completing a set, period, or other similar classification.
- A non-reimbursable craft hobby course has as its primary aim teaching the techniques of producing unfinished products, the eventual use of which may be either utilitarian or decorative, but which are not products requiring the manipulative skill and aesthetic sensitivity normally required in those fields considered to be fine arts: e.g. music, painting, sculpting, etc.
- A non-reimbursable proficiency hobby course has as its primary aim teaching the techniques of developing individual proficiency and accumulating knowledge in avocational areas.
- A non-reimbursable recreation course is defined as any directed activity in which individuals participate with the purpose of engaging in outdoor or indoor physical activity, except those activities which (1) contribute substantially to the physical fitness of a mature individual, or (2) directly related to the educational aspects, i.e. those physical activities in which mature individuals could reasonably be expected to participate during most of their adult lives.

General self-improvement courses are:

- a. Intended primarily for adults.
- b. Normally more advanced than those commonly offered in the high school level and are not more advanced than those commonly offered in the first two years of college instruction.
- Those carrying institutional credit which may be applicable c. in meeting requirements for an associate degree, a diploma or certificate.
- d. Those which may be combined into sequences to provide an are of major concentration leading to an associate degree, a diploma or certificate.



e. Those developmental in nature to be offered to (1) those adults with less than an eighth grade education through adult basic education classes, or (2) those adults with less than a high school diploma through adult high school completion programs, or (3) those persons lacking sufficient background in subject matter areas to make satisfactory progress in the regular course of the institution.

In summary, courses that do not fit into the categories of Vocational/Technical or Lower Division Collegiate are now labeled as "Other Reimbursable" for self-improvement classes, and "Non-Reimbursable" for Hobby and Recreation. These titles are confusing to the layman. We recommend that the term "Other Reimbursable" be changed to "Community Education" which should be defined as classes approved for reimbursement by the Oregon State Board of Education which are not classified as Vocational/Technical classes or Lower Division Collegiate classes.

"Community Education" can be better understood by categorizing the classes as follows:

Adult Basic Education - general educational development, preparation for high school diploma equivalency, English as second language.

Cultural Enrichment

- Music and Fine Arts, Communication Skills, Physical Education, Health and First Aid, Science and Math, Civic Education, Community Development and related special fields, Social Sciences and Sociology, Mechanics (non-technical), Home Maintenance and Repairs, Agriculture, Consumer Education, Home Economics, Occupational Supplementary, Job Skill Development and Improvement, Bookkeeping for Farmers, Small Engine Repair, Small Business Management.

Apprenticeship

- Entrance to these classes regulated by federal and state laws.

Occupational Extension Training

- For employed workers wishing to improve their knowledge or skill of a particular occupation, upgrade craftsmen needing to learn new, improved techniques.

Federally Funded

- WIN (Work Incentive), RSVP (Retired Senior Volunteer Program), MDTA (Manpower, Development and Training).

We do not question the community colleges providing courses to upgrade and improve working skills. We do question public funds being used to support the program area Community Education when:

- 1. Guidelines for determining the need for such classes are not adequate.
- 2. The Local Boards of Education which are responsible for prescribing the educational program do not have an operating plan or operating definition that establishes basic criteria on which to make decisions.
- There is no policy statement, state or local, with reference to the purpose, scope, priorities, and growth of Community Education.

We recommend that the Local Boards of Education adopt guidelines of purpose, scope, priorities, and growth of the program area "Community Education" and that objectives and criteria be adopted for these educational programs: Vocational/Technical, Lower Division Collegiate, and Community Education classes with specific reference to "Community Education".

We believe that in providing Community Education the responsibility for avoiding conflicts and duplication of efforts with other public and private organizations rests with the community colleges.

STATE POLICY AND COORDINATION

State Educational Goals

The State has an important role of leadership in setting policy and coordinating programs. Educational goals and missions were considered by the 1975 Legislative Assembly. These goals and missions, had they become law, would have maintained that the primary role of our educational institutions would be that "students learn". The community colleges' goals and missions would have emphasized and coincided with this philosophy. Objectives should reflect the attitude that the schools exist solely to facilitate and direct the learning of the individual and insure that each person be given an equal opportunity to develop his or her potential. Recognition is given in these proposed goals and missions to the fact that society benefits through an individual's ability to become self-directed. We recommend that the Oregon State Board of Education provide clearly defined state educational goals with specific reference to "Community Education" classes. The local community college Boards should develop and set guidelines for reimbursable and non-reimbursable classes to assure that requests for Community Education classes which are reimbursable are consistent with established State Board policy. The Oregon State Board of Education should provide guidance and leadership but should allow the Local Boards of Education to determine individual objectives.

According to the 1972 Interim Education Committee Report (SB-561 and 562, 1975 Session), the following goals are to be sought:

- 1. Individuals equipped with the skills and knowledge essential in a complex society.
- 2. Lives enriched by the arts and humanities.
- . 3. Individuals able and willing to accept their responsibilities as citizens.
 - 4. Individuals qualified for entry into occupations leading to economic self-sufficiency and able to provide society with qualified manpower.
 - 5. The generation and dissemination of knowledge acquired by research.
 - 6. Individuals physically healthy to meet the demands of society.
- 7. Providing for a lifetime of learning.

Oregon's laws are unique in the sense that they define community colleges in terms of "for whom the programs are to be designed". Programs are designed for those desiring two years of post-secondary education which will qualify them for employment requiring technical skills, for others desiring further education, and for adults who have not completed their secondary education or want to continue their learning opportunities. Old occupational skills are increasingly replaced by new technologies. Community colleges are charged with the responsibility of providing programs through which adults can attain entirely new skills, retrain, upgrade and supplement present occupations. Other states, whose community colleges' purposes have not been codified (i.e. California), are struggling with laws that were written for primary and secondary education and are trying to adapt them to the community college concept with the result of no clear direction.

We recommend that the Oregon State Board of Education and the individual community college Boards improve communications to the general public and to Oregon Legislators regarding present Oregon statutes which define the role of the community college.

PROGRAM COORDINATION

The coordinating function of the Oregon State Board of Education is to insure the deliverance of programs at the community level; make them easily available to those who are employed, have families or for other reasons cannot go away to school; and see that excessive duplication does not occur.

The question the Oregon State Board of Education must address is "when is a program necessary for community availability and when is a program an unnecessary duplication and a waste of tax money"?



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We are satisfied that there are just appeal procedures and flexibility is evident. It is our observation that duplication cannot be avoided and is not always wasteful but necessary if the community college concept is to be valid. We have concluded that the Oregon State Board of Education has used good judgement in its decisions.

A part of the coordination function is the approval of courses for reimbursement. The statutes state that no state funds shall be paid for hobby and recreational classes. However, classes of a selfimprovement nature are acceptable. The Oregon State Board of Education has no doubt received criticism for allowing some classes to receive reimbursement and criticism for 'not allowing reimbursement of others. There are wide differences of opinion within our FORE committee. A · list of courses considered to be hobby and recreational, not approved for reimbursement, is included in the appendix. We have found there to be an adequate appeal procedure for occasions when non-reimbursable courses, if they are shown to be substantially related to occupational concerns, are allowed to receive reimbursement status for a particular college. We withhold any recommendation concerning what should and what should not be reimbursable but urge that more definitive guidelines be established by the Oregon State Board of Education to avoid confusion.

PROGRAM CONSOLIDATION

We recommend that the Oregon State Board of Education develop a funding incentive for community colleges which practice program consolidation.

If a program can be adequately structured within one year, it should not be stretched into a two year program. We encourage a trend toward condensing programs as opposed to extending them. One way of condensing a program is to eliminate any courses not related or necessarily needed for occupational preparation. Another method of achieving this same end is to allow students who can move through a two year program in less time to do so. As an example, Linn-Benton Community College has developed a teaching method of individualized instruction which allows a student to proceed at his own rate. An individual able to complete a two year program in less time is saving the taxpayers money and benefiting himself by being available for job openings at an earlier date. Present funding patterns do not reward administrators who work toward this end. We believe practices such as these save money for both the taxpayer and the student.

PROGRAM EVALUATION

While philosophies do not change a great deal, the understanding of the learning process will undoubtedly change and revisions will be necessary in the delivery of education, institutions, teaching methods and the evaluation of these. The Oregon State Board of Education is

responsible to the community colleges for procuring State funds. They are responsible to the Legislature to give evidence that general fund money spent by the community colleges meets the requirements set forth by the statutes and is in accordance with sound management practices. In the consideration of a measurement of principle accountability, the Board must seek a balance between institutional independence and institutional accountability and recognize that burdening the community colleges with time consuming reports defeats its purpose. We recommend that the Oregon State Board of Education adopt a systematic method of program evaluation for the community colleges that would assure the Legislators and the taxpayers that although the community colleges have a great deal of autonomy they are indeed accountable.

Questions of when and what criteria are used in the decision to drop a course or program received varied answers. Many schools related examples indicating courses were dropped due to decisions based on the enrollment factor (12-15 students was the minimum indicated by most schools), a change in priorities, or diminishing occupational opportunities. We recommend that the Local Boards of Education continue to evaluate programs with reference to the colleges' educational goals and continue to drop courses when enrollment falls below an established minimum, when a shift of priorities occurs, or when occupational opportunities diminish, etc.

As we have seen, program offerings at a comprehensive community college are designed to do several things.

1. To generally extend education.

2. To train those desiring technical skills and provide access to a broad range of liberal arts classes.

3. To provide lower division college courses at a low cost, close

enough to home to further reduce expenses.

4. To provide adult basic education (high school diploma for adults), self-improvement courses, and courses designed to supplement present occupations (bookkeeping for farmers, fishermen, etc.).

Local autonomy permits and encourages program offerings at the community college to reflect the unique needs of each district. However, it is necessary to formulate Local Board of Education guidelines for determining those "needs". Consideration must be given to other community resources that are already providing educational services. We recommend that the Oregon State Eoard of Education require all local Community College Boards to establish guidelines for determining educational needs. Other community resources which may be providing those services (i.e. park and recreation district programs, home extension classes, YMCA-YWCA programs, other public agencies, proprietary schools, etc.) must be considered in the decision-making process. These guidelines should then be approved by the Oregon State Board of Education and should be integrated into the program approval process.



, ARTICULATION-

There has been much discussion of coordination between the various segments of education: secondary, post-secondary (community colleges) and higher education. Evidence indicates that efforts between secondary and post-secondary are being made by individuals on a teacher to teacher basis or within professional groups (biology teachers, math teachers). Activity was most apparent in the sciences.

Wally Johnson, Chairman of the Science Department at Treasure Valley Community College, has been very effective in standardizing high school science classes. Students from district high schools are well prepared for the science courses at his community college. Blue Mountain's math instructor, Harold Hauser, has been instrumental in working with high schools in the Pendleton area with much the same results; students are better prepared for college course work. We recommend articulation efforts continue to be made on an individual basis or within professional teacher groups, and that the administration continue to promote better relations between secondary and post-secondary schools.

Cooperation between the community colleges and the State System of Higher Education usually takes place at a different level. Oregon State University President Robert MacVicar has been involved with the establishment of better relationships with the community colleges resulting in more community college course work being accepted for credit at Oregon State University.

When the community colleges were first established, only those classes given in the lower division college program area were accepted for transfer and were not entirely without problems despite precautions taken.

Much progress has been made and efforts are now being directed to extending transferability to some vocational/technical course work. Many of the state colleges and universities will accept, on a limited basis, vocational/technical course work for credit to fill elective requirements..

For example, Oregon State University and Blue Mountain Community College have reached an agreement in the area of civil and electrical engineering. Course work completed at Blue Mountain in either civil or electrical engineering can be transferred for credit as work completed towards a student's major requirements in the engineering school at Oregon State University. We recommend that higher education administrators join with community college administrators to develop better relations, to extend the acceptance for credit of more community college Vocational/Technical course work, and to make cer tain that Lower Division Collegiate credits are freely transferable within the state system of education.

PROGRAMS:

- 1. We recommend that each community college develop and publish Advisory Committee guidelines for its committees.
- We recommend that students participate in the Advisory Com mittee programs, either as committee members or in an advisory status, to introduce the client's viewpoint into the process.
- 3. We recommend that the community colleges relate their programs not only to district and state employment opportunities but also to national and especially regional opportunities.
- 4. We recommend that the Oregon State Board of Education utilize current employment figures and documented projections along with other criteria including Advisory Committee recommendations during its program appraisal process.
- 5. We recommend that the term "Other Reimbursable" be changed to "Community Education" which should be defined as classes approved for reimbursement by the Oregon State Board of Education which are not classified as Vocational/Technical classes or Lower Division Collegiate classes.
- 6. We recommend that the Local Boards of Education adopt guidelines of purpose, scope, priorities, and growth of the program area "Community Education" and that objectives and criteria be adopted for these educational programs: Vocational/Technical, Lower Division Collegiate, and Community Education classes with specific reference to "Community Education".
- 7. We recommend that the Oregon State Board of Education provide clearly defined state educational goals with specific reference to "Community Education" classes. The local community college Boards should develop and set guidelines for reimbursable and non-reimbursable classes to assure that requests for Community Education classes which are reimbursable are consistent with established State Board policy. The Oregon State Board of Education should provide guidance and leadership but should allow the Local Boards of Education to determine individual objectives.
- 8. We recommend that the Oregon State Board of Education and the individual community college Boards improve communications to the general public and to Oregon Legislators regarding present Oregon statutes which define the role of the community college.
- 9. We withhold any recommendation concerning what should and what should not be reimbursable but urge that more definitive guidelines be established by the Oregon State Board of Education to avoid confusion.



- 10. We recommend that the Oregon State Board of Education develop a funding incentive for community colleges which practice program consolidation.
- 11. We recommend that the Oregon State Board of Education adopt a systematic method of program evaluation for the community colleges that would assure the Legislators and the taxpayers that although the community colleges have a great deal of autonomy they are indeed accountable.
- 12. We recommend that the Local Boards of Education continue to evaluate programs with reference to the colleges' educational goals and continue to drop courses when enrollment falls below an established minimum, when a shift of priorities occurs, or when occupational opportunities diminish, etc.
- 13. We recommend that the Oregon State Board of Education require all local Community College Boards to establish guidelines for determining educational needs. Other community resources which may be providing those services (i.e. park and recreation district programs, home extension classes, YMCA-YWCA programs, other public agencies, proprietary schools, etc.) must be considered in the decision-making process. These guidelines should then be approved by the Oregon State Board of Education and should be integrated into the program approval process.
- 14. We recommend articulation efforts continue to be made on an individual basis or within professional teacher groups, and that the administration continue to promote better relations between secondary and post-secondary schools.
- 15. We recommend that higher education administrators join with community college administrators to develop better relations, to extend the acceptance for credit of more community college Vocational/Technical course work, and to make certain that Lower Division Collegiate credits are freely transferable within the state system of education.

CHAPTER_Y

COMMUNITY SERVICES

"Community Services" as described by Clackamas Community College in its catalogue is "that arm of the college which establishes and reinforces communication between the college and the people it serves. By remaining sensitive to the attitudes and needs in the community, Community Services makes resources and facilities of the college available to its citizens."

It goes on to say, "The scope of Community Services is unlimited and is dependent upon community needs and responses for its direction. It is hoped that more and more citizens will visit the campus, make use of its facilities, and become involved with the college."

On our visitations to the colleges, questions concerning the definition and scope of Community Services were asked. It was stated at one community college that "Community Services seems to be more of a blur, than a defined entity". We found this to be an apt description for a majority of community colleges. There is difficulty in separating the community colleges and their programs from the services they provide their communities. Community Sérvices, as a concept, permeates all facets of the community college.

The lack of definition of Community Services is bothersome. As it now stands it is open-ended and unlimited. Although we do not question the integrity of the individual schools, the administrations, or their local Boards, the absence of limits causes concern.

It is our hope that the individual local Boards of Education would adopt statements of scope and intent. The overall concept is predicated on sensitivity to the residents of the community and their needs. Oregon is indeed fortunate to have preserved local control, for this method appears to be working when it comes to taking the pulse of the community.

We wish to make a statement of general commendation for the community colleges of the State of Oregon. We found each of them to be unique in some respect and the atmosphere of the campuses as varied as the communities served. Each one has some unique programs not offered elsewhere which fill a particular need of the community.

We understand "Community Services" to be a concept, a philosophy, rather than a recipe for action. In our visitations and in writing the Community Service section of this report, we found ourselves asking questions overlapping every other section of this Committee's major concern: students, governance, programs, and finance. It became evident, as we stated before, that Community Services permeates the entire community college concept. We believe the community



37

colleges of Oregon are generally doing a good job and the comments and recommendations contained in this section of the report are intended to increase the overall performance of the colleges in relation to their purpose and mission.

COMMUNITY SERVICES DEFINITION

There is a need to define Community Services because of legislative pressure, State Board involvement, and local Board responsibilities. We have heard viewpoints expressed about over-extension, about competition with other jurisdictions, adherence to the basic educational functions of a community college, as well as response to the ever growing demands for Community Services. It is obvious that considerable attention should be paid to this topic and we feel that Local Boards of Education should take the initiative in order to maintain and strengthen service to the community. Furthermore, the Community Service role should be allowed to evolve on the basis of individual college actions and programs. The legitimate interest of the Legislature and the State Board of Education in this area needs to be recognized but should not be allowed to dominate the issue.

We recommend that a finer definition of Community Services be achieved by improving the means used by the local Boards of Education to assess community needs.

We recommend the development of stronger and more complete policy statements by local Boards of Education regarding growth and limitations of Community Service Programs.

We recommend that the Oregon State Board of Education request the Oregon Legislative Assembly to amend the first sentence of ORS 341.009 (10) by adding the word EDUCATIONAL: "to establish programs designed to meet the EDUCATIONAL needs of the area served, surveys of the educational and service needs of the district should be made".

OVERLAPPING SERVICES

We observed instances of direct competition between community college recreational programs and the local parks and recreation programs, such competition being over duplication of programs and competition for facilities. On the other hand, we witnessed at least one instance where this problem had been worked out very nicely with either the commuity college or the park district deferring to the other in a cooperative effort.

We recommend that the community colleges work with other local and/or tax supported agencies toward avoiding competition for programs or facilities.



APPRENTICESHIP CLASSES

Apprenticeship programs are offered by the community colleges and supported by public and local funds. Admission is limited to those individuals who have been accepted as apprentices by the regional and local unions. The basic requirements for apprenticeship status are as follows:

1. Generally, 18 years of age. .

'2. Good health and physical fitness for the trade.

3. High school graduation, GED accepted.

4. Completion of aptitude test through Oregon State Employment office (often a considerable waiting period).

5. Willingness to work, study, and attend classes.

- 6. Ability to maintain proper conduct in the school and on the job.
- 7. Successful completion of a probationary period of employment.
- 8. Acceptance after interview by the local joint apprenticeship committee.

Apprenticeship classes are attended in conjunction with on-the-job work experience. We do not question the validity of the apprenticeship classes. We feel that the apprenticeship programs, so long as they are closed to the public, should receive funds from the Bureau of Labor and that district taxpayers should not be required to support classes that are not open to the public.

We recommend that the local unions and the Bureau of Labor help provide funds through a contractual arrangement with the community colleges to underwrite the services provided by those apprenticeship programs not open to the public.

CERTIFICATION

It has been noted by this Committee that the Oregon Legislature has required the community colleges to offer programs and administer tests to certify specific occupational areas (such as realtors, insurance agents, food handlers, etc.) There have been no funds provided to the community colleges to carry out these activities. The local taxpayers have had to support programs mandated by the Legislature and applicable to only a few citizens. It should also be pointed out that there are certain proprietary schools operating which are capable of fulfilling this function and certain professional groups who can and do crain their own through the proprietary function. Furthermore, citizens residing outside a community college district have a problem gaining certification because of Tack of access to a community college to attend classes, pass examinations and thereby fulfill the law of certification.

We recommend that the Bureau of Labor contract with the community colleges to provide funds to operate certification programs without



controls or restrictions and that the Legislators investigate the ability of proprietary schools to offer certification programs.

SERVICE TO NON-DISTRICT AREAS

There has been much discussion concerning the providing of community college services to all residents of the State of Oregon. The statutes specify that "initiative for the formation of a new community college district must come from the localities to be served" (ORS 341.009) Para, (12). We are in agreement with the statutes and feel there are areas of Oregon that are too sparsely populated to justify a complete community college facility. However, it must be recognized that people residing outside a community college district support Oregon's community college system through their income taxes. In keeping with our democratic principles and the philosophy of education in Oregon, every individual should be given an equal opportunity to further his education.

One method of providing classes to the out-of-district public has been to contract arrangements between community colleges and a local school district. For example, Linn-Benton Community College has a contract arrangement with the school district in Newport, Oregon to provide and administer classes in Newport. These contractual agreements are used by many community colleges but have a limited application and are not satisfactory for those students who wish a full community college program. There are various possibilities that should be explored by non-district areas, but they should remain free to determine the most appropriate means to satisfy their citizen's needs. The following recommendation exhibits the feeling of this committee as to the most feasible method of serving non-district residents.

We recommend that the Oregon State Board of Education appoint or create an administrative entity to secure funds and provide community college education for students who reside outside a district. Such students could attend another district's school, be provided with funded contract services, or otherwise be provided services without the development of a full college facility.

SUMMARY

In summary, Oregon's community colleges provide many kinds of cultural activities and services. Among these are lecture forums, concerts, seminars, institutes, conferences; staff assistance for certain civic projects, use of college facilities, faculty and administrators. To indicate the wide variances found in the Community Services among community colleges, three specific examples are:

1. Treasure Valley Community College offers a course in Agricultural Law. This was instigated by a group of local attorneys who noticed the need for the meople of this rural agricultural area to

become familiar with the rights of the farmer and landowner in matters pertaining to the predominate economy of the region. This has had wide acceptance within the community.

- 2. Clackamas Community College offers courses in Waste Water Treatment, a subject which is certainly relevant to the environmental issues being faced in their immediate area as well as throughout the entire State. A similar program is offered by Linn-Benton Community College. At Lane Community College the program is Environmental Technology with classes in water treatment and purification.
- 3. Chemeketa Community College teaches sign language and provides interpretative services to the deaf, a needed and useful educational service to this community and to the entire State.
- 4. Clatsop Community College is the only institution offering an associate degree in Commercial Fishing, Marine Technology, or Oceanographic Technology.

Again, we restate that Oregon's community colleges are doing a good job in serving their communities. We re-emphasize that they should look at the whole picture with not only an eye toward growth of Community Services but also with an eye toward limitations of Community Services to protect the taxpayers' funds which support them. We strongly urge local Boards and local administrators to consider how far is too far, and to control themselves, for we feel the decentralization of our community colleges is one of the factors inherent in making them unique and workable.

COMMUNITY SERVICES:

- 1. We recommend that a finer definition of Community Services be achieved by improving the means used by the local Boards of Education to assess community needs.
- We recommend the development of stronger and more complete policy statements by local Boards of Education regarding growth and limitations of Community Service Programs.
- 3. We recommend that the Oregon State Board of Education request the Oregon Legislative Assembly to amend the first sentence of ORS 341.009 (10) by adding the word EDUCATIONAL: "to establish programs designed to meet the EDUCATIONAL needs of the area served, surveys of the educational and service needs of the district should be made".
- 4. We recommend that the community colleges work with other local and/or tax supported agencies toward avoiding competition for programs or facilities.
- 5. We recommend that the local unions and the Bureau of Labor help provide funds through a contractual arrangement with the community colleges to underwrite the services provided by those apprenticeship programs not open to the public.
- 6. We recommend that the Bureau of Labor contract with the community colleges to provide funds to operate certification programs without controls or restrictions and that the Legislators investigate the ability of proprietary schools to offer certification programs.
- 7. We recommend that the Oregon State Board of Education appoint or create an administrative entity to secure funds and provide community college education for students who reside outside a district. Such students could attend another district's school, be provided with funded contract services, or otherwise be provided services without the development of a full college facility.



CHAPTER VI

STUDENTS.

As a Committee, we are concerned with whether or not the community colleges are competing with the State System of Higher Education institutions for the same students. It is our conclusion that there is a small percentage of students which has been attracted to the community college for various reasons and might be attending a state college of university if there were no community colleges to attend. However, we are convinced that the vast majority of those individuals enrolled at the community colleges would not be attending any educational institution if there were no community colleges.

STUDENT GOVERNMENT

At all the community colleges, we found some form of student government. There were many forms of organization and these varied in effectiveness. No traditional student government model fits the needs of the community colleges. The reasons are largely due to the students' lack of interest in organizing as a whole. The community college students often are older, work, have families, and spend little free time on campus. The problems that individuals face are individual problems, not group problems. Why then have a student government?

Replies to this question centered around such points as the need for an organized body to disburse funds gathered for student activities from student tuition, the need to provide a voice representative of the students to the Board of Education and the administration, and the desire for the educational experience of participation in such an organization.

We recommend that each school direct more effort towards the development of a student government model that fits that individual community college and its unique student body.

STUDENT CHARACTERISTICS

Oregon's community colleges serve a markedly heterogeneous population with a wide range in age, educational backgrounds, goals, interests, and capabilities. The characteristics of this population have significant implications for current and planned educational programs and for student activities and services.

We faced great difficulty in trying to determine the age group that represents the greatest number of students. This points out again the need for more uniform composite data as discussed previously in the Finance Section. A figure that represents the average age of community college students is not available. The following chart gives information from the Oregon State Department of Education illustrating a combined headcount of all Oregon community college students



enrolled for one or more classes in the Fall of 1974 according to age.

OREGON	COMMUNITY	COLLEGE	STUDENTS	BY AGE,	FALL,	1974
AGE	HEADCOU	NT		AGE	HEA	ADCOUNT
16	1,200	•	• •	24-28		14,479
17	2,138		,	29-33		8,234
18	4,396			34-38		7,420
19	4,097			39-43		7,002,
20	8,323			44-48,		1,713
21	3,560		•	49-58	•	2,381
22	3,267			59-68		1,455
23.	3,259		•	69+	*	581
			Unde	termined	l	9,409

From a survey taken by Lane Community College, the following observations were publicized: "....more than 60% gave low cost as the primary motivation. Students like the comparatively low tuition and the opportunity to live at home at no cost to them personally. Recommendation from friends and relatives, now or formerly at Lane Community College, was declared a deciding factor by more than 26%. About one-fourth of the respondents declared Lane Community College as right for them when compared to their impressions and/or actual knowledge of four-year institutions. They felt intimidated by the size of the university, the thought of large classes, intense competition, and the feeling they might be treated impersonally. Onefourth of them said Lane Community College is "not so big as the university". The quality and quantity of programs here are attractive enough that about 16% mentioned them. Though lower division collegiate students they are in search of job skills. Location is important to at least 11% who want to rémain in the community, many because they hold jobs here. Quality of instruction is a lesser factor judged by information volunteered. This is followed by the quality of the physical campus, counselor influence, promotion, and miscellaneous reasons".

The report went on to list some of the responses received during the interviews:

"Good nursing program."

"Lane Community College means individual attention."

"Lane Community College teachers have more time for students."

"I have a college degree. This work is for my own personal improvement."

"I like the informal atmosphere."

"I'm tired of the (a four year school) hassle."

"I always intended to go to Lane Community College."

Clackamas Community College also conducted a student characteristic survey which is quite lengthy and contains a great deal of statistical information. A few of the conclusions that seemed to characterize community college student bodies and set them apart from the student bodies of other educational institutions were the following:

1. The age range is greater.

2. A higher percentage of students are holding jobs.

3. Family income levels are slightly lower.

4. Educational expectations were lower at the start but usually tended to rise.

"I can live at home" and "it doesn't cost so much", were the two most frequent responses given by students polled by Clackamas Community College to determine why they were there.

In our visits to the thirteen community colleges, we spent time with a representative cross-section of students. We found, during our interviews, that most of them had either full-time or part-time jobs and were unable to attend school on a full time basis. A large percentage of students were married with families to support or care for. Many single mothers were enrolled in classes in an effort to gain employable skills or to upgrade present skills. Some of the schools provided day care facilities, all of which were filled to capacity.

Generally, we found the individuals attending the community colleges able to express clearly defined objectives. Many had attended four-year institutions, a surprisingly large number had received degrees and were attending a community college to attain a marketable skill. There were those who found themselves unprepared academically and were enrolled at a community college to improve study skills. There were those who were overwhelmed by the size of the university.

One woman, a grandmother, was attending Chemeketa because it was there and she was interested in expanding her knowledge. She was

enthusiastic about the opportunities to learn and how "terrific" she had found the young people to be. A young student who had previously attended a private four-year college was impressed by the quality of teaching at the community college and the exposure to a variety of people of all ages with diverse interests; this she felt contributed greatly to her educational experience. She described the private schools as being a "closed society" since most of the students were of the same age and background.

The following chart provides the reader with information illustrating the profile of the community college students by program area.

The FTE figure means, again, full-time equivalent. One student attending 15 credit hours equals one FTE or three students enrolled for 5 credit hours represent one FTE. Headcount represents the total number of individuals registered, whether it be for one class or for a full schedule.

ENROLLMENT FORECASTS

Statistics available from the State Department of Education indicate that the community colleges are still growing. A March, 1974 publication "Long-Pinge Enrollment Trends for Post-Secondary Education in Oregon" authored by the Educational Coordinating Council, forecasts college-age population increases to the year 1983. By 1990, there will be a significant drop in the number of 18-24 year olds due to a decrease in the 1970 birth rates. The Educational Coordinating Committee forecasts an enrollment decline in the public and private four-year institutions since 68% of enrollment in public colleges and universities is between 18-24 and 83% in private colleges. The community colleges will experience a leveling off but are not projected to suffer the decreased enrollment because of the smaller percentage (32.4%) of those in the 18-24 bracket.

The Educational Coordinating Council report suggests that because of the "bulge" expected in the population of 18-24 year olds the problems caused those potential students will be the limitation of courses and opportunities. The Educational Coordinating Committee foresees restrictions on enrollment to institutions during the "bulge" and a need for state-wide policies at all educational levels to deal with the "bulge" and the following decline. The forecasts assume that the percentage of high school graduates going on to school will remain constant. This is, of course, debatable and unpredictable. There are indications that an increase in the unemployment rate within a community college district may bring in additional students for the upgrading of employment skills. Changes in veteran benefits also have a corollary effect on the enrollment patterns.

To give the reader an idea of the size of enrollment at the community colleges Portland Community Gollege enrolls a third of the state's total of community college students. In the 73-74 school year, 56,622 individuals enrolled for one or more classes. This figure is referred to as



Institution 1973-74	TOTAL NUMBER OF STUDENTS	NUMBER DENTS	% LOWER-DIVI COLLEGIATE	LOWER-DIVISION COLLEGIATE	% VOCATIONAL/ TECHNICAL	NAL/ AL	OF C	EDUCATION
	FTE	汨	FTE	뙤	FTE	뙤	FTE	뙤
	1,088.4	3,439	33.4%	19,4%	50.5%	49.5%	15.2%	25.4%
	1,187.4	5,902	47.9%	17.5%	34.3%	23.8%	14.5%	41.1%
	3,390.4	14,443	28.1%	14.5%	53.8%	. 22.6%	15.4%	23.3%
	2,445.6	12,166	36.3%	23.6%	41.7%	29.5%	16.4%	32.3%
	1,076.4	5,672	36.6%	21.1%	39.5%	33.5%	21.3%	40.5%
	6,695.2	22,821	44.7%	27.4%	41.5%	34.8%	12.4%	32.8%
	2,165.9	10,605	32.4%	16.5%	45.1%	38.3%	15.5%	31.1%
	5,433.0	17,627	49.1%	36.5%	40.8%	39.6%	8.9%	18.1%
•	11,550.7	52,622	29.9%	13.1%	52.0%	32.0%	4.0%	20.5%
	1,029.2	4,184	30.8%	21.5%	54.3%	42.4%	14.3%	35.7%
	1,180.8	4,109	42.7%	21.7%	45.0%	44.4%	11.7%	30.9%
Treasure Valley ¹ .	1,111.4	2,457	38.3%	35.6%	43.6%	44.3%	16.6%	20.1%
	1,206.0	5,431	40.2%	14.8%	44.5%	35.9%	, 13.1%	42.5%
	39,560.4	161,477	37.2%	20.2%	46.3%	36.8%	10.7%	. 26.8%
mat	ion for Tre	*HC=Headcount 1-Ubdated information for Treasure ValleY -	July 1975	· ,			,	
	1,026.6		-41.4%	,	39.9%		17.0%	
					ķ			

unduplicated headcount. The total full-time equivalent figure for Portland Community College is 11,550.7 or 21% of the headcount. Lane Community College in Eugene is the state's second largest with an unduplicated headcount of 22,821 for the 73-74 school year. The total full-time equivalent enrollment figure for that year was 6,695.2 (29% of headcount). Mt. Hood Community College enrolled 17,627 unduplicated headcount (/3-74) with 5,433 full-time equivalent. Chemeketa, for the 73-74 school year, enrolled 14,442 unduplicated headcount with 3,390.4 full-time equivalent. Treasure Valley Community College in Ontario, Oregon's smallest, enrolled in 73-74 2,457 unduplicated with 1,111.4 full-time equivalent.

FINANCIAL AID

"Finances" was an often heard response to the questions centering around "Why are you here?" Many students are able to take advantage of the financial aid assistance programs which are federal government programs.

Basic Education Opportunity Grants: A federal aid program to provide financial assistance to those who need it to attend college is awarded as a grant and this money does not require repayment.

Supplemental Educational Opportunity Grants: This program provides cash grant for students with exceptional financial need who would otherwise be unable to continue their education.

College Work/Study: Part-time employment under federal guidelines for students is provided under this program. Preference is given to students from low income families.

Law Enforcement Grants and Loans: Loans are available to students studying full time toward a degree in law enforcement.

National Direct Student Loan: A full-time student may borrow up to \$1500 per year under this program depending on need.

The schools apply for these Federal Grant programs on an individual basis. Some indicated they had received enough money to meet the needs of all of their students who required aid, but most did not have enough to serve all the students needs.

Scholarships are discussed in Finance Section.

STUDENT SERVICES

Although the community colleges are organized differently, they all have an administrator or Dean of Students who is responsible for student services. The activities for which the Dean of Students is responsible

include: admissions, student records, counseling, testing, financial aid, veteran's affairs, health services, placement, student government activities. Some schools have a foreign student office.

According to the statutes, the community colleges are responsible for providing health service for their students. We found the type of health service to vary greatly from no such service at all to a full time registered nurse and a part-time physician.



SUMMARY OF CONCLUSIONS AND RECOMMENDATIONS

STUDENTS:

- 1. It is our conclusion that there is a small percentage of students which has been attracted to the community college for various reasons and might be attending a state college or university if there were no community colleges to attend. However, we are convinced that the vast majority of those individuals enrolled at the community colleges would not be attending any educational institution if there were no community colleges.
- 2. We recommend that each school direct more effort towards the development of a student government model that fits that individual community college and its unique student body.

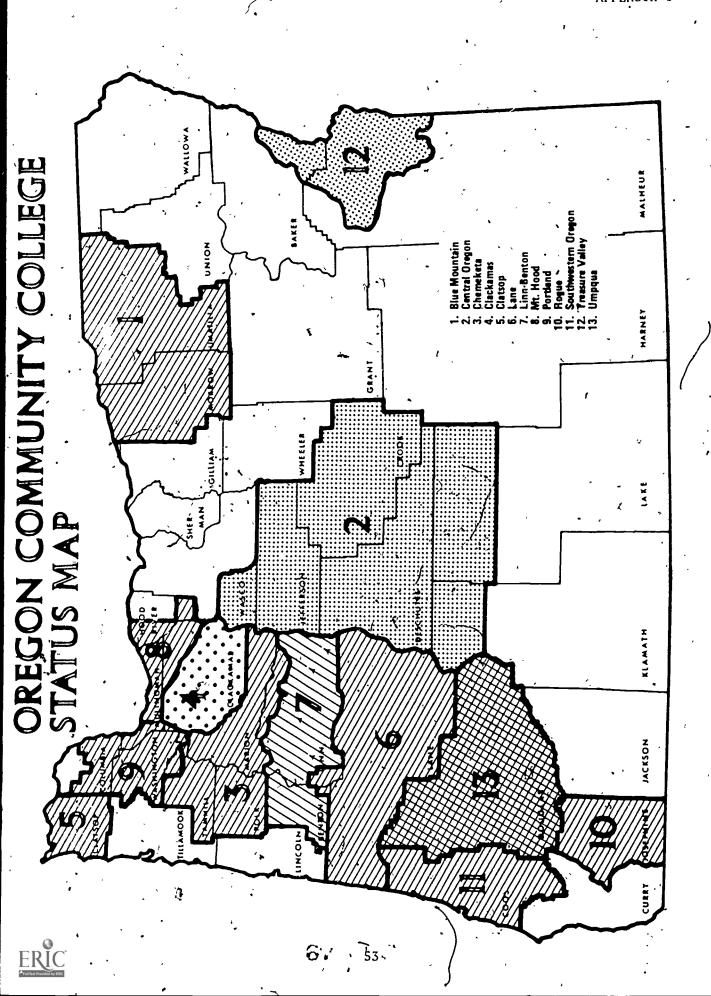
GLOSSARY

- ARTICULATION The arranging of instructional programs of successive grades and divisions of the school systems so that an interlocking, continuous and consistant educational environment is provided.
- BOARD OF EDUCATION OF THE COMMUNITY COLLEGE DISTRICT A seven member elected resident Board which "shall be responsible for the general supervision and control of any and all community colleges operated by the district". (ORS 341.290)
- FTE "Full-time student means a student who for three terms, each of which provides for not less than 10 weeks or its equivalent of instructional time, carries: (a) Fifteen term hours per week in lower division collegiate courses; or (b) Twenty clock hours per week of other instruction." (ORS 341.005)
- GED General Education Development, the equivalent of a high school diploma.
- GOVERNANCE The organizational structure of the community college or another term for administration or management.
- HEADCOUNT An unduplicated count of students enrolled for one or more classes.
- LDC Lower Division Collegiate, a traditional course offering of the first two years of the standard liberal arts college.
- ORS Oregon Revised Statutes
- OREGON STATE BOARD OF EDUCATION A seven member Board, appointed by the Governor, whose duty it is to "adopt guidelines for the orderly development and management of community college districts, including guidelines for personnel policy formulations and accounting procedures". (ORS 341.015)
- VOCATIONAL/TECHNICAL PROGRAMS Also known as career education, occupational education, and occupational and technical education.



APPENDIX

- I Oregon Community College Status Map
- II Community Colleges taken from "It's Your Decision 1974/75 Guide to Oregon's Public Colleges and Universities - Oregon State System of Higher Education)
- III 1972-74 Disapproved Courses
- IV Percentage distribution of enrollment by major instructional programs.
- V Oregon Community Colleges Student Full-Time Equivalencies
- VI Oregon Community Colleges Unduplicated Student Headcount
- VII Oregon Community Colleges Enrollment Distribution-All Programs By Institution
- VIII Oregon Community Colleges FTE Increase by Institution
 - IX Oregon Community Colleges FTE Increase by Instructional Program
 - X Oregon Community Colleges Approved Operating Costs Reimbursable Only Pre-Audit
 - XI Oregon Community Colleges Approved Operating Costs Comparison Pre-Audit
 - XII Oregon Community Colleges Approved Operating Costs Reimbursable Programs Pre-Audit
 - XIII Analysis of Operating Costs Reimbursable Programs Pre-Audit
 - XIV Local Tax Levy
 - XV Community College Construction State Allocations By Biennium



ommunity Colleges

Electronic Engineering

Technology

Medical Secretarial Option

AS, Certificate

Iwo-year and one-year programs

Marketing and Mid-

Accounting

Management

Vocational-Technical

Mechanical Technology Technical Agriculture

Dental Assisting Data Processing Human Service

Civil Engineering Technology

aw Enforcement

General Office

Seneral Drafting

Secretarial Science

Real Estate

Broadcasting

Practical Nursing

tion, provides a system of community colleges offering academic transfer and vocational courses. Students planning to transfer to a four-year institution can usually munity college. However, students planning to major in some professional field will find it necessary to tranfer at the end of their freshman year. Consult the transfer curricula book published by the State System of Higher Education for complete information about transfer programs. A copy is available in your Ingh school guidance complete the freshman and sophomore years at a com-The State of Oregon, through the Department of Educaoffice. Also see page 9 on transfer admissions,

Associate in Science degrees. General information regarding admission requirements, expenses, scholarships, and housing given clsewhere in this book do not apply to the community colleges. Therefore, be sure to note this The community colleges award the Associate in Arts and information for each school as listed below.

😤 🤃 Blue 'Mountain Community College

dent tuition \$465; out-of-state tuition is \$810. Any high Blue Mountain Community College is a public, two-year coeducational institution serving I matilla and Morrow school graduate may enter the college; persons who are not high school graduates may apply for admission as special students. A privately owned dornitory adjacent to the campus is available for student housing. Full-time counties. The 1973 fall term enrollment was 1,026, Disstudents residing within the district but more than 10 trict residents pay tuition fees of \$345 per year; non-rest niles from the college receive a mileage allowance.

Programs and Degrees Liberal Arts and Sciences

transier' programs I wo-year and one-year college

Communications

English

)ranta

erman Spanish Treffeh 'fusic

Physical Education Political Science Psychology, Philosophy Geography History

Mathematics ... Engineering

Physics. Geology

For information write: Liberal Arts and Sciences Agriculture, Civil, Elementary Teacher Business Education Ingineering, and Electrical, Power Nuclear, General ogy or Zoology Education Pre-forestry Chemistry English Director of Admissions Population-14,600

Pre-Medicine: Pre-Dentistry

and Pre-Veterinary

iberal Arts Curi iculum

Mathematics

district, \$1,425 for out-of-state students. A dormitory is cated near the geographic center of the state and offering and adult education. Enrollment in the fall of 1973 was the district, \$495 for residents of the state but not of the It is a two-year, comprehensive community college, lo-,567. Auition and fees are \$345, pergear for residents of . Central Oregon Community College was founded in 1949. programs in liberal arts and science, technical, vocational available on campus to accommodate 102 students. Bend: For information write: Population-14,500 Registrar 97701

Central Oregon Community College

Programs and Degrees

Pendleton:

(French-German) Ewo-year and one-year college transfer programs Language Foreign Siology, Botany, Microbiol-

aw Enforcement Businéss Administration

Ministry . Chemical, Civil, Electrica Engineering (Agriculture industrial, Mechanical,

fechanical, and Nuclear Engineering' Technology Engineering Physics)

Physical Education

Physics

Pre-Pharmacy

Pre-Nursing

Music

Secondary Teacher Education Office Administration; Secretarial Science Zoology Fisheries and Wildlife

Science

Business Administration

Accounting **Economics**

400logy

Vocational-Technical Two-year programs

¥

Medical Records Technology Automotive Technology Electronic Technology Office Machine Repair Business Technology orestry Technology ecretarial Training Medical Secretary Office Clerical

Hospital Admission Clerk Medical Transcription industrial Technology Medical Records Cler! Industrial Mechanics Hospital Ward Clerk One-year programs

Secretarial Training imber Falling and Practical Nursing Sucking

Zehemeketa Community College

Chemeketa Community College is a public supported comprehensive two-year, coeducational institution seryca'ional-technical programs, lower division transfer courses, adult basic education classes, trade-apprentice ing the Mid-Willamette Valley. The college offers voer term for out-of-state students Part-time students pay \$9 to \$36 per class. Co-curricular activities are encourment. These activities include cultural presentation, stuattend full or part-time, The 1973 fall term enrollment was 6,933 of which 1,982 were full-time students. Tuition is \$97 per term for in-district students with mileage offsets, \$127 per term for out-of-district students; and \$407 aged as an important component of a student's developclasses, and high school completion classes. Students may dent government, clubs, and athletics,

Programs and Degrees

Liberal Arts and Sciences

AA Two-year and one-year college transfer programs

Economics reography History

Sociology Physical Education Political Science Psychology,

Business Administration 3usiness Education Secretarial Science Accounting

Teachers alculus

ournalism vhdosohi^r iterature)rama

Biology Writing Geology Botany Speech

Human Anatomy &

Physiology Microbiology

Anthropology

List Aid

aw Enforcement Health

Frigonemetry \lgebra

Probability & Statistics

Math for Elementary

Aysical Science

Zoology Physics

Vocational-Technical

Data Processing Technology Business Mid-Management Two-year programs Management \ccounting Marketing

Technology (Mental

Technical Nursing Machine-Mechanical

Health)

Computer Programming Professional Secretary Real Estate Technology nsurance Technology Secretarial Science Technician

Welding and Fabrication Well Drilling Technician

Technician

Machine Shop

Automotive Technician

Technology

Civil-Structural Engineering Engineering Technician Mechanical Draiting Cadastral Surveying Drafting Technician Drafting Technology Medical Secretary Civil-Structural Technology Technician Technician

Computer Operations One-year program Clerical Technology T.V.-Radio Service Practical Nursing Medical Assistant Dental Assistant (4-terms) Welding Early Childhood Education Electronic Engineering Electronics Technology

Technician

Population-75,000 Saiem:

For information write: 4000 Lancaster Dr. NE O. Box 1007

Telephone: 585-7900

Oregon City 97045 Oregon City Population—11,185 Office of Admissions. For information write: 19600 S. Molalla Avenue,

Clackamas Community College hensive counseling service is one of the many student services that are provided by the college. Tuition for in-district students is \$105 a term or \$315 for a year; outis fully accredited by the Northwest Association of Secondary and Higher Schools, Scholarships, loans, and emof the community with objectives to offer the first two years of study in four-year college and university courses, of-district students is \$175 a term or \$525 a year. The college obtained its permanent site in spring 1968, and mateiv 145,000. It strives to meet the educational needs ment including all programs was 6.111 students. Compre-Clackamas Community College is a two-year public coeducational comprehensive college serving the greater Clackamas County area with a population of approxisional, occupational, and technical fields, and to offer adult enrichment courses to the district. Fall term 1973 enrolland to prepare students for employment in semi-profes ployment opportunities are available.

Programs and Degrees

Liberal Arts and Sciences

Fwo-year and one-year college transfer programs General Science Agriculture

Forest Technology Forest Products Technician

Forest Technician

Health Occupations

Human Resource

Food Service Technology

Art-Applied Design American Studies Applied Science Art Education Vnthropology

General Social Science

seology

History

Biology, Botany, Zoology Auto Diesel Technology Business Administration Art History

Business Education and General Studies Chemistry

Community Service and Elementary Education Public Affairs Dental Hygiene conomics Dentistry

S₁ sech, Writing, Drama Engineering Technology Secondary Education in Engineering Eng 13h

Certificate

General Studies in the Arts General Arts and Letters Environmental Health Foreign Languages Technology

I wo-year and one-year CCOUNTING rograms AA

Vocational-Technical

Susmess Technology Vuto Body Repair vuto Mechanics Home Economics (one or

Trimmal Justic Corrections Sectromes Technology Juld Care Education)ratting Technology Disabilities Aid)evelopment.d

andscape Architecture

two year program)

ournalism

Fire Protection Technologs ndustrial Hydrauly s Home Economics Contemporary

'ashion Option

Medical Technology

Medicme

Music

Mathematics

aw Enforcement

Machine Tool Technology (Mrd-Management) aw Enforcement Merchandring Machine Shop **Technology**

Physical Science Technology

Physics Political Science

Psychology

Physical Education and

Health

Secondary Education

Undergraduate General

Fire Protection

Public Services

Police Science

Studies in Lav

Inforcement

Philosophy harmacy

Sursing

Ornamental Hornculture Wastewater Treatment Secretarial Science /ideo- /udiovisual echnology

Welding Technology Water Treatment Technology Technology

> echnical Journalism Veterinary Medicine

Theater

Religious Studies Secretarial Science

sociology



Clatsop Community College

Clatsop Community College was founded in 1958 and iseducation. The college is accredited by the Northwest Association of Secondary and Higher Schools, Enrollment fall term, 1973, was 2,482 with 498 students taking full-time course loads. Tuition for a full-time student who a public two-year coeducational community college offering programs and courses in the liberal arts and sciences. ear Tuition for a full-time resident of Oregon who does not reside in Clatsop County will total \$360 for a school is a resident of Clatsop County will total \$288 for a school year A full-time out-of-state student pays \$1,008 in tuition for a school year. A \$7.60 health insurance fee is also general education, vocational-technical fields, and adult assessed each term to students who are not covered by another health insurance policy

Douglas County, the Monroe Elementary School District in Benton County, and the Harrisburg Union High School District in Linn County, Unduplicated headcount enrollment during 1973-74 in both credit and non-credit programs totaled 20,000. Tuition for credit programs is

ane Community College is a public, two-year coeducational college serving residents of Lane County, plus those

> Population—01,100 For information write: Director of Admissions.

> > For information write: Director of Admissions

Opulation--10,600

Astoria:

P O. Box 11E,

Lane Community College

parts of the South Lane and Siuslaw School Districts in

\$270 a year (3 terms) for in-district students, \$570 for residents of () regon outside the LCC district, \$1.407 for non-residents of () regon, and \$1.455 for international stu-

Jents. These totals include a \$10 tuition deposit. A partial tuition offset is available to those living within the district

but beyond 30 miles from the campus. Student body fee is \$5 per term. No housing facilities are maintained by LCC, but a 160-apartment complex is operated for LCC

students by a private firm in Springfield. Called "Ash-

ane." it is a 10-minute drive from the campus.

Programs and Degrees Liberal Arts and Sciences

One-year college transfer

programs
Applied Scien e
Siochennstr

Entomology, Microprology, Zoology) Chemistry

Environmental Health Technology Engineering

(preprofessional)

Pest Manager, ent for Vursing

rechnical Journalism Religious Studies hysics

Agriculture. programs

Biology (Botany,

Jentistry (pre-professional) Computer Science

Landscape Architecture Medical Technology Forestry

Plant P 3% *tion

Veterinary Medicine (pre-professional)

American Studies

Atmospheric Science Economics

Medicine (pre-professional)

harmacy (pre-protessional)

Two-year college transfer

Anthropology

Management

Sociology

History

vuto-Diesel Technology

Community/Social Service Engineering Technologies Health, Health Education Business Administration General Social Science Environmental Health **Susmess Education** General Studies Foreign Languages Home Economics Dental Hygiene General Science Education inglish Geology History

Recreation Management (Secretarial Science) aw (pre-professional) Industrial Technology Residential Institution Office Administration Physical Education Law Enforcement Political Science Mathematics ournalism Philosophy Psychology

Early Childhood Education Crime Scene Technician Engineering Technology Police Administration Business Management Data Processing/Key Secretarial/Clerical Commercial Fishing Forest Engineering Livestock Technology Forest Managemen Business Technology Forestry Technology Industrial Mechanics Civil Engineering Data Processing Maritime Sciences Law Enforcement Machine Tools General Office Police Science Account.ng Dairy Option Technology Accounting Electronics .\utomotive Secretarial \Velding Punch Drafting Livestock

Programs and Degrees Liberal Arts and Sciences Two-year and one-year nrograms AS, Certificate Vocational-Technical

Biology (General Studies) Physicat Science Technology Jeneral Studies in Science General Social Science-Chemistry Entomology Jeneral Social Science Environmental Health Atmospheric Science Dentratry Medical Technology Two-year and one-year college transfer programs Dental Hygnene Applied Science General Science Terminology Corrections Microbiology eterinary Geography Medicine harmacy Forestry neatre Brology Botany Physics scology Music Health and Health Education General Studies in the Arts Engineering Engineering Technologies Business Administration Business Education General Arts and Letters Landscape Architecture Writing and Language Office Administration Program in Speechechnical Journalism Secondary Education ⋆ Drama/Literature Physical Education Foreign Languages Computer Science Home Economics Women's Studies Art Education Ethnic Studies Art History Mathematics Agriculture oarnalism English peech

Religious Studies

Sociology

Community Service Community Service and Elementary Education Secondary Education American Studies Law Enforcement Political Science Public Affairs Anthropology Economics Philosophy Psychology

Vocationai-Technical

AS, Certificate

Two-year and one-year programs mmunications mmunications Engineering Technician

Electronic Service Technician Educational Broadcasting Flight Technology Early Childhood Education Production Management Food Service Supervision Construction Technology Landscape Development Business Management Accounting/Clerical Radio Broadcasting **Fechnical Drafting** Dietetic Assistant Technician Velding

Educational Broadcasting Production Management Agriculture and Industrial Equipment Technology Television Broadcasting Traffic and Continuity Traffic and Continuity Auto Body and Fender Aviation Maintenance Insurance Adjusting Diesel Technology orest Technician Auto Painting **Technician** l'echnician

Security and Loss Prevention Fire Prevention Technology Environmental Technology Associate Degree Nursing Medical Office Assistant Automotive Technology Respiratory Therapy Machine Technology Practical Nursing aw Enforcement Dental Assistant Dental Hygiene Real Estate Managenient Computer Programming Appliance-Refrigeration

Clerk/Typist

Computer Operations Sales and Marketing

Secretarial

Pechnician

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Linn-Benton Community College

Jinn-Benton Community College offers vocational-technical, lower-division transfer and community education programs and classes on its new campus two miles south of Albany on Pacific Boulaverd (Highway 99E).

tunities. A Learning Rescurce Center featuring audiovisual study aids and individualized study skill programs LBCC is an "open door" college, established in 1967 to Willamette Valley. The final term 1973 enrollment was 3,872 students. Counseling services are available to help students select and plan their education and career opporserve the varied educational neds of people in the Midassists students with their studies.

Numerous financial aid programs are available to help students meet their college expenses. Tuition for full-time resident students (Linn and Benton counties) is \$96 per erm; out-of-district is \$168 per term; and out-of-state is \$432 per term.

For information write: Director of Admissions, 6500 S.W. Pacific Blvd. Population-17,700 Albany:

Programs and Degrees

Liberal Arts and Sciences

Physical Science Technology General Arts and Letters andscape Architecture General Social Science echnical Journalism Vetermary Medicine Medical Technology Two-year and one-year college transfer programs hysical Education secretarial Science Foreign Language aw Enforcement Home Economics Psychology Religious Studies Political Science repharmacy Mathematics ournalism Philosophy reography Sociology Medicine Scology Nursing hysics History Speech \lnsic Business Administration Business and Economics Engineering Technology Community Service and Education (Flementary Environmental Health Busmess Education and Secondary) American Studies Public Affairs Applied Science Jental Hygiene Applied Design Anthropology Art Education Technology Microl ology Art History Agriculture Entomology Engineering Economics Chemistry Dentistry Brology Coology Biology English Sotany ¥

Associate Degree Nursing Accounting Technology Agriculture Technology Vocational-Technical Two-year programs Auto Body Repair

AS Heating, Air Conditioning Machine Tool Technology Graphic Communications Fire Science Technology Fertilizer and Chemicals Business Administration Automotive Mechanics Industrial Supervisory Business Management ndustrial Mechanics Drafting Technology and Refrigeration General Business Criminal Justice Data Processing Technology Cosmetology Mechanics Training

One-year programs Certificate Waste Water Technology Metallurgical Technology Repair (small engines) Waste Water Treatment Restaurant Management Parent-Child Education urf and Forage Seed Supervisory Training Supervisory Training Professional Cooking Bookkeeping.Clerical Recreational Vehicle Secretarial Sciences Secretarial Services Nursing Assistant Ourf Management aw Enforcement Clerical Services General Business Jata Processing Dental Assistant (3 months) Agriculture Welding.

Mt. Hood Community

Mt. Hood Community College, located in the eastern Portland metropolitan area, primarily serves a district about the size of the state of Rhode Island. The 1974 estimated fall term enrollment is 11,000. The college tural, and sports programs. The college provides a mimfinancially assist many students. Regular full-time tuition founded in 1965, offers comprehensive educational, culber of grants, loans, and on-campus work assignments to totals \$270 per year for district residents, \$450 per year for out-of-district residents of Oregon, \$900 per year for out-of-state students. All standard lower-division college programs are offered as well as the following vocational. technical programs.

Office of Admissions, 26000 S.E. Stark, Population-10,000 Gresham: 97030

Por information write

Religious Studies Fechnical Journalism Vetermary Medicine

Vocational-Technical

ournalism Arts Technology Accounting Technology Two-year programs Graphics Technology Radio Production seneral Studies Special Studies Cosmetology ine in

ocational Teacher Education Architectural Technology Administrative Secretary Supervision in Business' **Television Production** and Industry

Automotive Parts Technology Food Processing Technology Automotive Technology Sectronics Technology isheries Technology orestry Technology Floristry

Tuneral Service Education egal Secretary egal Assistant Horticulture

Engineering Drafting Technology Technology

Jivil Engineering Technology Machine Shop Technology Sanking and Finance

Pharmacy (pre-professional)

Microbiology Mathematics

Physical Education

Health & Health Education

(pre-professional)

General Arts and Letters

Foreign Languages

Preative Dance Art Education

English

Art History

General Studies in Art

ournalism

General Science

Entomology

Computer Science

Dental Hygiene

Industrial Technology

Mental Health Worker Consumer Electronics Medical Assistant Medical Secretary Jental Hygiene Servicing

Occupational Safety and Health Management Office Machine Repair Vursing

Dentistry (pre-professional)

Invironmental Health

chgineering Chemistry programs

Technology

Forestry

Business Administration

Sociology

secondary Education

Residential Institutional

Management

Agriculture

Office Administration

Business Education

One-year college transfer

Zoology

Sementary Education

General Social Science

seography .

History

Community Services &

merican Studies

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peech ilus ic

Anthropology

Public Services

Economics

hysics

Applied Science

aw Enforcement Home Economics

Political Science

Philosophy

Pychology

Business Management

Operating Room Technology Physical Therapy Assistant Professional Pilot-Business Technology (Aviation) Real Estate

Respiratory Therapy Fransportation and Distribution

Physical Science Technology

Medicine (pre-professional)

andscape Architecture

Medical Technology (pre-professional) Vursing (pre-professional)

One-year programs Certificates Automotive Parts Technology · Operating Room Technology Automotive Technology Vocational-Technical Supervision in Business Consumer Electronics Servicing Flectronic Technology Office Machine Repair Engineering Drafting Occupational Therapy Medical Receptionist Import Automotive Transportation and Nursing Assistant **Fypist Receptionist** Practical Nursing Ward Secretary egal Secretary and Industry Distribution Technology **Cechnology Fechnology** Horticulture Assistant AS (pre-professional) Import Automotive Pheatre Music

Atmospheric Science

Biology

Botany

Applied Science

Two-year college transfer programs

Programs and Degrees Liberal Arts and Sciences

Community College

Autland Community College is an "open door" college providing educational opportunities for all, regardless of age, area of interest, or past educational success. It is called the "Educational Shopping Center" because its organization, facilities, and programs are designed to stimulate exploration and inquiry into new areas. The the community. Counseling and testing services are proneeds. Many forms of financial aid and work programs per term and \$256.50 per school year for area college residents: \$162 and \$486 for Oregon non-district resicollege offers a broad range of career, lower-division, and general education courses to meet the diverse needs of program specifically designed to meet their individual 1973 fall term enrollment was 25,269. Tuition is \$85.00 vided to all desiring aid in establishing an educational are available to help students finance their education. The dents; and \$27 per credit hour for out-of-state students.

12000 S.W. 49th Avenue 97219 For information write: Office of Admissions, Population - 650,000 surrounding area: Portland and

الماري Programs and Degrees

Liberal Arts and Sciences

Two-year and one-year college transfer programs General Studies in Agriculture

General Studies in Humanities General Studies in Science andscape Architecture General Social Science Arts and Letters Home Economics General Science ournalism seography Seology distory Applied Science Applied Design Art Education Anthropology Microbiology Art History Entemology Biology Coology Botany

Biology (General Science) General Studies-Business **Business Administration** Community Service and Business Education Chemistry

Medical Technology

Medicine

Music

Mathematics

aw Enforcement

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Elementary Education Secondary Education Public Affairs conomics Dentistry

Physical Education

Philosophy.

Pharmacy

Political Science

Psychology

Recreation

General Arts and Letters Foreign Languages Engineering Forestry English

Secretarial Science

Sociology

Speech

Two-year and one-year programs

Vocational-Technical

Business and Management Real Estate Appraisal and Business Administration Banking and Finance Merchandising Accounting

General Office Clerk Brokerage Secretarial Sciences General Secretary

Medical Secretary Career Secretary Legal Secretary

Leather Crafts Technology

Computer Programmer Keypunch Operator Computer Operator Data Processing Cosmetology

Vocational Teacher araprofessionals Media Assistant Education Education

Communication with Electronic Services the Deaf

Engineering Technology Civil Engineering **Fechnology**

Construction Technology Architectural **Fechnology** Drafting

Technology Mechanical Engineering Industrial Illustration Electronic Engineering Industrial

Police Middle Management Fire Service Technology Sovernment Services Criminal Justice Technology

Health Records Programs Dental Technology **Dental Assistant** Dental Hygiene Health Services

Medical Laboratory Technology Nursing

Radiologic Technology

Professional Home Home Economics Economist

Home Economics-Business Early Childhood Education Home Economics-Art Dietetic Technician

AS. Certificate

Food Service Supervision Institutional Operation Turfgrass Management Landscape Technology Hospitality Services Hotel-Restaurant-Culinary Assistant Commercial Food Preparation Sous Chef

Radio-TV Broadcasting Mass Communications Machine Technology Saddles and Tack Optical Technology egal Assistant Shoe Repair **fournalism**

Automotive Technology Auto Body Repair Auto Painting Social Services Fransportation decreation

Rotary Wing Maintenance Diesel Service Mechanies Aviation Maintenance Technology

Small Engine Repair Marine Engineering eterinary Science Technology Technology

Graphics Reproduction Commercial Art Photography Visual Arts

Velding Technology

Rogue Community College

basis of reed. Tuition is \$96 per term or \$288 for a three-term school year for in-district students; \$192 per term or \$576 per year for out-of-district students; and \$430 Rogue Community College, Oregon's newest community college, opened its doors in 1971. The 80-acre campus is located on a former Job Corps site three miles west of Grants Pass on the Redwood Highway. The college variety de financial assistance programs available on the admitted. There are no grade point requirements and no simulated on-the-job training, and laboratory learning are emphasized whenever and "nerever possible in the more than 25 programs available at the college. RCC takes a personal interest in each of its students through a comprehensive student services program that features vocational-educational-personal counseling and a wide maintains an "Open Door" admissions policy. Anyone technical or lower-division college transfer areas will be high school diploma is required. On-the-job training, who can benefit from instruction in either the vocationalper term or \$1.290 per year for out-of-state students.

Programs and Degrees Liberal Arts and Sciences One-year college transfer, programs

Engineering Technologies Dental Hygiene" ngmeering Dentistry :CILO

Chemistry

andscape. Architecture Environmental Health Technology (OIT) Forestry

Medicine

Physical Scienc 1 echnology echneal Journalism Reflerous Studies Pharmacy Vursing.

Two-year college transfer Vetermary Medicine heater

programs

American Studies Applied Science Art Education Anthropology Agriculture

Education (Elementary) **Susmess Administration** Education (Secondary) seneral Social Science Office Administration fedical Technology 3usiness Education oreign Languages omputer Science Iome Economics aw Enforcement Jental Hygiene Ingineering Mathematics hilosophy ournalism conomics Geography Brology seology. English **fistory**

icensed Practical Nursing Sarly Childhood Education ire Science Technology **Business Administration** Automotive Technology Horse Management and ndustrial Mechanics-Respiratory Therapy One-year programs Falling and Bucking og Truck Driving Emergency Medical Nursing Assistance Secretarial Science Secretarial Studies Motorcycle Repair aw Enforcement orest Industries arrier School-Clerical Studies Food Services Good Services Technician Horticulture Accounting Real Estate **Automoti**∀e Training Saw Filing seneral Studies in Humanities Physical Education-Health Jeneral Studies in Science Engineering Technologies and Physical Education Political Science sychology hysics

Horseshoeing

Millwright

Grants Pass:

3345 Redwood Highway For information write: Director of Admissions Population-14,000

Coos Bay/North Bend:

97420 For information write: Population-25,00 Admissions Office.

Southwestern Oregon Community College

within the district. A comprehensive guidance program is provided free to assist students in every way. There ished in 1961. It is a comprehensive community college authorized by Oregon law as a public two-year coeducational institution. Enrollment fall term 1973 was 2,600. The college is located on a 125-acre site in the Empire Lake district of Coos Bay. Seven buildings are in use as well as temporary buildings located in North Bend. Fees set plan assists students traveling from communities Southwestern Oregon Community College was estabare \$300 per year (fall, winter, and spring terms). Nondistrict resident students pay \$450 per year. A tuition offare no dormitories, but assistance is provided in finding nousing.

Programs and Degrees

AS

Vocational-Technical

I wo-year programs

Liberal Arts and Sciences

Icalth and Health Education Seneral Social Science ndustrial Technology Medical Technology Iwo-year and one-year college transfer programs Iome Economics aw Enforcement General Studies Jeneral Science Mathematics reography Medicine orestry eology. Nursing Music Siochemistry and Biophysics **Business Administration** Business and Economics Jistributive Education Atmospheric Science Community Service Business Education American Studies Applied Science Art Education ocial Service Anthropology Art History Agriculture Chemistry Biology

Certificate

listory

ingineering Technologies ducation (Elementary) Community Service and ducation (Secondary) Invironmental Health Computer Science Public Affairs Jental Hygiene Technology ingineering conomics)entistry nglish

hysical Science Technology Pest Management for Recreation and Park hysical Education Plant Protection Political Science Management Psychology. Philosophy Pharmacy hysics Foreign Languages

Waiter-Waitress Training

sociology

Auto-Diesel Technology

(OIT)

Atmospheric Science

Cechnician

Recreational Resource Residential Institution echnical Journalism Veterinary Medicine Religious Studies Russian Studies Management Management Sociology Speech

Vocational-Technical

andscape Architecture

ournalism

Data Processing Technology Secretarial Technology Electrical-Electronics Supervisory Training Industrial Mechanics Aviation Technology Business Technology Two-year programs Forest Technology aw Enforcement Technology

Office Administration

Certificate Bookkeeping-Clerical Supervisory Training One-year programs Practical Nursing Data Processing Stenography

College

I mqua Community College, jounded in 1964, is a two-comprehensive community college offering pro-In in liberal arts and sciences, technical-vocational areas, basic skill development, and adult continuing education 1973 fall enrollment was 2,575.

and basic skill improvement in the Learning Laboratory; consists of 12 structures arranged campus-style on an oak-studded. 100-acre site bordered on three sides by the advising, counseling and registration; titorial services Tutton is \$330 per year for district residents, \$435 for out-of-district students, and \$1,200 for out-of-state North Umpqua River. No campus housing is available, but assistance is provided in locating accommodations. Special services provided for students include individual The new camputs located five nules north of Roseburg and a variety of financial and opportunities.

Programs and Degrees Liberal Arts and Sciences

Two-year college transfer Automotive Technology American Studies Anthropology Applied Science Art Education Art History Agriculture programs Biology

Business Administration Community Service & Business Education Administratiton. Computer Science Public Affairs Criminal Justice orrections Chemistry Botany

Fisheries & Wildlife Science General Social Science General Studies in the Arts Engineering Technology reneral Arts & Letters Jental Hygiene General Science Engineering Entomology **Sconomics** ducation **Jentistry** orestry Inglish

Health Education ournalism German History Health 1

Office Administration Medical Technology Philosophy Physical Education Pest Management Physical Therapy Political Science Microbiology Mathematics Psychology Vursing **Physics**

One-year college transfer Veterinary Medicine Secretarial Science Recreation Sociology Theater Zoology Speech

andscape Architecture Environmental Health interior Architecture Architecture Atmospheric Science Home Economics Technology Siochemistry Biophysics programs

hysical Science Technology Vocational-Technical Religious Studies harmacy Nursing

Accounting Technology Automotive Technology Two-year programs

General Business Technology Computer Programming Criminal Justice Cosmetology

Civil Engineering Technology Forestry Technology Administration

ibrary Media Technician Fire Science (partial) Real Estate (partial) Nursing (RN)

Horticulture Technology Drafting Technology One-year programs Practical Nursing General Clerical Merchandising

Special Programs Heavy Equipment Apprenticeship

Welding Technology

Operation (10 weeks) Log Truck Operation Keypunch Operation

(11 weeks) Sheep Shearing (1 week) Nursing Assistant (6 weeks)

Medical Lab Technology Medicine

Seography

Ontario: Population—7.000 For information write: Admissions. · 650 College Boulevard.

For information write:

Admissions, P.O. Box 967

Roseburg: Population—15,300

freasure Valley Community College

year, \$420 out-of-district, \$630 out-of-state, and \$1,200 for foreign students. The 1973 fall term enrollment was grams and has a ten-year accreditation by the Northwest Accrediting Association. The college, situated on a 94acre campus, offers a wide range of student services in-cluding residence halls, food facilities, and financial aids. Augmenting the educational programs offered are intercollegiate and intramural athletics, dances, student government, drama, and an assortment of clubs, and associanons. Tuition for in-district students is \$360 per academic Treasure Valley Community College is a coeducational two-year institution located in the Snake River area. ounded in 1962, it has expanded its offerings to 55 pro-576 full-time.

Programs and Degrees

٧V 'wo-year and one-year transfer programs Agriculture

Business Administration Business Education Biology.

Chemistry Jentistry

Elementary Education oreign Language Jeneral Science conomics orestry inglish

fistory

fome Economics ournalism 'n.

Physical Education aw Enforcement fatheniatics Pharmacy Medicine ursing diysics \fusic

econdary Education Speech, Theater Arts 'eterinary Medicine secretarial Science Social Science

Vocational-Technical

AS, Certificate Range/Ranch Management Agri-business Agriculture Mechanics Two-year and one-year Executive Secretarial Consumer Education Forest Technology Farm Management programs

Stenographic program Comprehensive Design General Office Option Mechanical Technology aw Enforcement Mechanics Orafting Science

Automotive Parts Sales Agricultural Mechanics Career Pilot Option Outdoor Recreation Aviation

Metal Fabrication

Welding Technology Homemaking and Business Parts Sales Management Agricultural Aviation Draftung Technology Office Management Practical Nursing Mid-Management Real Estate Option

Automotive Body and Painting

Prepared by the State Department of Education
For Use by Other FTE Reimbursable Committee for State support
9/10/74

COURSES DISAPPROVED FOR STATE REIMBURSEMENT 1972-1974

Advanced Tai Chi Antique Car Restoration Astrology Baking Trim-Cake Decorating Ballroom Dancing Basic Cabinet Making Basic Film Editing Basic Film Making Basic 'Prospecting Batnik Beauty and Success Finishing Course for Women Becoming A More Effective Parrent--Lecture Series Beginning Bridge Belly Dancing Boat Safety (Basic Seamanship) Bone Therapy Bonsai Art and Technique Boutique Sewing (Clothing Accessories) Cake Decorating Celestial Navigation Charm and Self Improving Chess Chinese Water Color Color Harmony for Clothes and Home Communal Living (Workshop on Alternative Communities) Community Band Community Chorus Community Orchestra Community Theater Workshop Consumer Education Series Continental Cooking Creative Dance Custom Shoe Making Cutting and Preparing Game Defensive Driving - Approved 8/73 0.600 Detective Fiction Drum and Bugle Corps Early Childhood Education Seminar-PCPO Effective Genealogical Research Equestrian Arts Fabric Design Fiberglass Application and Repair Flower Arranging for Home and Show (Basic and Advanced) Fly Tying Furniture Antiquing Furniture Cabinet Design Furniture Refinishing and Antiquing Furniture Repair



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Girls' Volleyball Officiating Course
Glass Craft
Gourmet Cooking
Hand Bag Design
Hoof Care
Horse Management
Horse Science
Horsemanship
Income Tax Preparation - approved 1/74 - 0.847 Basic Tax Preparation
Indiana Beadwork
International Cuisine
Introduction to Color Slides
Knitting
Know Your Camera
Lawnmower Maintenance
Leathercraft
Living in the Pioneer Spirit
Macrame
Materials Development Workshop
Mixology (Basic and Advanced)
Modern Dance
Motorcycle Repair
Natural Dyes and Fibers
Non-Loom Weaving
Numerology
Ornamental Woodworking
Outboard Motor Repair
Photography'
Photography for Travelers
Pioneer Crafts
Polynesian Dancing
Print Making-Silk Screen
Puppetry
Quilting
Research Family History
Rifle Safety for Hunters
Rug Making
Saling
Sewing Workshop: Men's Knit Pants
Sewing Workshop: Summer Dresses
Sewing Workshop: Summer Sports Clothes
Sewing Workshop: Swimming Suits
Slide Show Programming
Soft Sculpture
Spinning
Sumi Ink Painting
Taxes and the Homeowner
Tole Painting
Upholstery
Vinyl Accessories
Volkswagon Clinic
Weaving
Wine Making
Women's Knit Pants
Wood Shop
Yoga
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Zippers

GCY DEPARTMENT OF EDUCATION Lancaster Drive N.E. Sale., Oregon 97310

TABLE I

Community College Business Services January, 1975

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Non-Reimb. & Sep. Contract	14.6 4.4 8.1 7.2 7.6 7.0	17.9 6.1 7.4 4.8 10.0 13.4	4 V 7 3 3 3 5 7 4 6 7 8 9 7 7 6 7 8 9 7 7 8 9 7 7 8 9 7 7 8 9 7 7 8 9 7 8 9 7 8 9 7 8 9 9 9 9	24.5 21.7 21.2 12.8 11.1 5.8
All Reimbursable Programs *	95.4 97.9 92.8 93.0 93.0	88.00.0 86.00.0 86.00.0	95.4 92.7 96.6 96.6 97.2 98.2	87.6 75.5 78.3 78.8 87.2 90.4, 88.9
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4	Other Reimbursable″*	8.80.844.84 9.60.40 9.60.40 9.60.40	7.3 6.8 7.1 13.4 14.2 16.7 20.5	4.5 9.0 14.3	10.4 23.1 35.7	9.2 10.9 11.8 11.5 6.6 10.3
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-	No. of Students	4,129.6 5,130.6 5,791.4 6,979.8 8,783.1 9,824.3 10,542.3	23,427 25,924 27,111 29,709 35,973 47,572 52,622	504.9 823.0 1,029.2	2,267 3,037 4,184	864.6 797.8 894.1 964.1 1,237.4 1,164.5 1,180.8
,	Institution	FTE Students 66-67 67-68 68-69 69-70 70-71 71-72 72-73	Headcount 66-67 68 67-68 68-69 69-70 70-71 71-72 72-73 89 6-73	ROGUE FTE Students 71-72 72-73 73-74	Headcount 71-72 72-73 73-74	SOUTHWESTERN FTE Students 66-67 67-68 68-69 69-70 70-71 71-72 72-73

	,				
9	Non-Reimb. & Sep. Contract	200. 200.0 300.0 300.0 300.0	5	6 4 1 1 1 1 1	3.0 2.1 2.3 1.0 2.2 2.3
ري در د	Reimbursable Programs%*	94.1 97.8 98.0 92.2 93.3 97.3	99.5 99.9 100.0 100.0 100.0	99.4 100.0 100.0 100.0 100.0	97.0 97.9 97.4 99.0 99.7 97.9
, 4	Other Reimbursable∵	17.2 14.9 11.5 26.7 38.5 31.4 30.9	1.0 4.8 7.5 10.4 8.5 17.7	1.3 35.2 22.0 7.2. 6.6 9.3	3.8 7.6 8.6 8.5 12.5 13.1
ю	Voc. Ed. ∵*	49.9 59.1 60.4 47.3 27.0 37.5 43.8	44.5 42.9 33.1 39.7 9.9	60.7 50.9 27.9 37.9 54.1 55.5 53.8	40.6 39.0 42.5 49.2 53.0 52.6 44.5
5	*5307	27.0. 23.8 26.1 26.7 26.7 24.4 23.9	54.0 51.3 49.5 48.8 42.6	37.4 36.8 36.5 40.1 38.7 37.9 35.6	52.6 51.3 46.3 42.4 37.5 38.8 40.2
,	No. of Students	2,922 3,498 3,739 3,919 4,061 4,367 4,367	1,195.0 1,200.0 1,156.4 1,161.3 1,245.9 1,112.8 1,098.6	3,028 2,682 2,253 2,871 2,587 2,147 2,090	444.0 562.1 742.8 858.8 1,043.9 1,023.7 1,206.0
	_ I _	11 COLLO 60 - 67 - 68 - 69 - 70 - 71 - 72 - 73 - 74 - 74	FTE Students 66-67 67-68 63-69 69-70 70-71 71-72 60-73	Headcount 66-67 67-68 68-69 69-70 70-71 71-72 72-73 73-74	UMPQUA FTE Students 65-67 67-68 68-69 69-70 70-71 71-72 72-73
rovided by ERIC	ָ ט	Ĭ,	蓝	ř	<u>≅</u> Ŀ

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9	Non-Reimb. & Sep. Contract		•	•	•		5.7				•	•	•	•	•	•	2.8		4	<u> </u>	†	- u	၁၀	χc	16.2	, ,	
ស្ត	Reimbursable	0	\sim 1	2	၁ ၆	∞	94.3	•	_		,	٠ ٣	S	7	٠,	(C	\ 94.2	- 1	റവ	ЛR	า๐	0 <	- ۱		83.8	_	•
4	Other Reimbursable**	\sim	α	\sim	വ	6	38.2 42.5	•		2.0	6.1	6.1	9.9	7.8	8	8.6	10.7		א עכ	ی د	· α	ک		٠,		-	
m	Voc.Ed.%*	ک	\sim \cdot	vi G	<u>, </u>	٠i ه	39.0 35.9			4.	43.9	ς.	ش	щ	5.	5.	9	1	47.0	; <u> </u>	~	2	7		. 6	•	
2	*% 200 7	ું.	۰ و	, o,	9.	·.	14.8	•		Ö	41.3	4	Ŋ.	ю	o,	7	Ċ	C	26.8	ω	9	m	3	0	0		
,	No. of Students	1,786	2,254	3,357	3,805	4,330	4,316 5,431			,315	വ	9,299	3,491.9	9,402	3,271	5,487	9,475		67,259		•	•	29	45,	<u>.</u>		
	<u>ion</u> it'd)	79-99	68-169	69-70	70-71	71-72	73-74		SI	ts 66-67	67-68	69-89	02-69	70-71	71-72	72-73	/3-/4		67-68								
	Institution UMRQUA (cont'd	Headcount	-						STATE TOTAL	FTE Students			7		R	'\$		Headcount	3						***		

^{*} Columns 2, 3, 4, and 5 reflect all enrollment in "Reimbursable Programs". The figures given in Column l include out-of-state students for whom no reimbursement is made.

OREGON DEPARTMENT OF EDUCATION 942 Lancaster Drive N.E. Salem, Oregon 97310

Community College Business Services
January, 1975

TABLE II

Rev. July, 1975

OREGON COMMUNITY COLLEGES STUDENT FULL-TIME EQUIVALENCIES

		21	UDENI FULL	- I IME EQUI	VALENCIES		Ta+a1
Institution		Summer <u>Term</u>	Fall <u>Term</u>	Winter Term	Spring <u>Term</u>	Yearly Total	Total Reimbursable FTE
BLUE MOUNTAIN							
		16.0	201.2	220 0	194.3	650.5	£01 2
1966-67		16.0	201.3	238.9			591.2
1967-68		16.5	248.1	240.0	240.0	744.6	735.3
1968-69		7.8	279.2	261.4	264 9	816.3	789.2
1969-70		17.9	327.2	309.2	283.5	937.8	905.8
1970-71	`	31.8	363.9	353.5	312.3	1,061.5	1,012.9
, 1971 <i>-</i> 72		24.0	395.1	372.0	333.1	1,124.2	1,107.2
1972-73		31.1	393.9	369.0	334.0	1,128.0	1,070.4
1973-74		16.2	362.3	371.8	338.1	1,088.4	1,069.8
CENTRAL OREGON							•
1966-67		, 19.3	231.8	197.1	206.6	654.8	597.9
- 1967-68		27.0	221.5	224.3	202.3	675.1	605.5
1968-69		31.7	262.1	272.5	239.5	805.8	750.7
1969-70	1 2	40.9	299.5	291.1	272.9	904.4	845.0
1970-71	T.	28.1	333.2	326.6	285.9	973.8	930.2
1971-72		23.6	372.3	350.2	294.2	1,040.3	987.9
1972-73		28.5	375.2	383.8	328.8	1,116.3	1,047.1
1973-74		36.8	397.5	403.3	349.8	1,187.4	1,135.8
СНЕМЕКЕТА					U.W.		
1966-67			273.7	217.5	353.1	844.3	701.9
1967-68		-	344.4	305.1	387.5	1,037.0	876.5
1968-69		14.1	351.6	323.5	303.7	992.9	987.7
1969-70		· –	422.6	391.6	360.3	1,174.5	1,171.0
1970-71		11.9	530.2	505.6	494.8	1,542.5	1,539.3
1971-72		28.4	691.3	666.4	629.5	2,015.6	1,986.7
1972-73		63.3	833.0	837.2	813.1	2,546.6	2,497.1
1973-74		151.2	1,075.9	1,160.2	1,003.1	3,390.4	3,298.9
CLACKAMAS				,			
1966-67			48.4	53.1	40.3	141.8	121.9
			205.2	196.9	158.0	560.1	484.1
1967-68		21 0					
1968-69		21.8	358.5	285.6	263.8	929.7	851.7
1969-70		46.1	465.0	433.1	399.0	1,343.2	1,282.4
1970-71		80.6	584.2	606.6	570.8	1,842.2	1,801.1
1971-72		121.8	649.9	605.0	553.9	1,930.6	1,875.2
1972-73		`105.9	706.5	722.6	691.9	2,226.9	2,124.6
1973-74		154.5	796.3	761.7	733.1	2,445.6	2,303.5
CLATSOP							
1966-67		61	191.4	184.5	162.1	544 .1	499.4
1967-68		.16.1	230.7	216.4	206.4	669.6	610.7
1968-69		8.1	220.1	188.8	169.5	586.5	529.6
1969-70		19.1	201.0	196.4	179.1	595.≨	558.9
1970-71		40.9	260.9	231.7	226.8	760.3	713.1
1971-72		58.1	285.8	271.7	244.4	860.0	805.8
1972-73		59.4	294.8	284.0	271.0	909.2	849.7
19/2-/3		79.0	331.2	340.4	325.8	1,076.4	1,011.9
		79.0	331.4		323.0	1,0/0.4	1,011.5
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					-		

	Summer	Fall	Winter	Spring	Yearly	Total Reimbursable
<u>Institution</u>	Term	Term	Term	Term	Total	FTE
LANE						
1966-67	60.4	743.6	842.4	771.0	2,417.4	2,164.5.
1967-68	107.8	974.7	925.3	878.0	2,885.8	2,655.5
1968-69	151.0	1,265.0	1,300.2	1,239.0	3,955.2	3,664.1
1969-70	249.9	1,548.9	1,513.3	1,454.7	4,766.8	4,524.5
1970-71	394.9	1,764.9	1,767.2	1,649.5	5,576.5	5,207.2
1971 -72	358.4	1,826.3	1,831.7	1,804.8	5,821.2	5,638.6
1972-73	374.6	1,733.4	1,781.0	2,018.9	5,907.9	5,760.3
1973-74	507.2	2,243.9	2,071.2	1,872.9	6,695.2	6,529.8
, LINN-BENTON			-	,		
1967-68	-	95.9	95.1	92.8	283.8	242.3
1968-69	10.2	217.3	224.7	226.9	679.1	643.9
1969-70	36.2	351.2	330.3	299.0	1,016.7	. 923.9
1970-71	44.5	468.5	443.2	410.5	1,366.7	1,253.3
1971-72	87.8	549.2	532.0	485.6	1,654.6	1,513.9~
1972-73	123.6	613.2	590.2	527.9	1,854.9	1,639.9
1973-74	142.7	664.5	706.5	652.2	2,165.9	1,998.5
MT. HOOD						•
1966-67	, –	152.2	1.39.2	138.0	429.4	`406.6 .
1967-68	†5.0	457.9	387.4	371.3	1,231.6	1,139.2
1968-69	47.4	718.6	613.1	570.3	1,949.4	1,827.5
1969-70	97.1	1,037.5	871.2	789.1	2,788.9	2,667.0
1970-71	126.8	1,389.3	1,255.4	1,196.9	3,968.4	3,727.9
1971-72	225∖0	1,735.5	1,631.3	1,456.3	5,048.1	4,822.4
1972-73	286.4	1,755.7	1,576.1	1,527.0	5,145.2	5,004.4
1/973-74	348.5	1,870.9	1,626.3	1,587.3	5,433.0	5,320.0
PORTLAÑD						•
1966-67	271.4	1,351.5	1,244.5	1,262.2	4,129.6°	3,623.3
1967-68	298.6	1,697.4	1,560.4	1,574.2	5,130.6	4,388.2
1968-69	423.0	1,869.4	1,758.2	1,740.8	5,791.4	4,971.1
1969-70	458.5	2,351.9	2,117.4	2,052.0	6,979.8	6,252.6
1970-71	622.9	2,910.9	2,703.3	2,546.0	8,783.1	7,774.1
1971-72	800.4	3,154.8	3,075.0	2,794.1	9,824.3	8,186.2
1972-73	1,065.5	3,446.4	3,077.5	2,952.9	10,542.3	8,796.7
1973-74	1,105.7	3,917.8	3,287.2	3,240.0	11,550.7	9,830.0
ROGUE					•	
1971-72	18.0	168.1	177.2	141.6	504.9	414.3
1972-73	70.9	237.1	274.3	240.7	823.0	764.4
1973-74	96.7	312.5	331.0	289.0	1,029.2	1,020.3
SOUTHWESTERN						
1966-67	45.7	289.6	304.8	224.5	864.6	761.2
1967-68	<i>∞</i> 34.7	282.9	252.9	227.3	797.8	786.3
1968-69	41.8	299.4	299.3	253.6	894.1	872.5
1969-70	28.1	315.9	295.8	324.3	964.1	930.2
1970-71	61.2	413.5	398.0	364.7	1,237.4	1,173.3
- 1/971-72 - 1073-73	45.1	435.3	404.4	376.7	1,261.5	
/ 1972-73 1973-74	37.3	397.5	385.5	344.2	1,164.5	1,144.9
17/)*/4	42.4	390.2	382.3	365.9	1,180.8	1,141.5

E.

TABLE II (Cont'd)

<u>Institution</u>	Summer Term	Fall <u>Term</u>	Winter Term	Spring Term	Yearly <u>Total</u>	Total Reimbursable FTE
TREASURE VALLEY					•	
1966-67	50.4	396.5	414.9	333.2	1,195.0	1,020.7
1967-68	56.3	370.6	417.4	355.7	1,200.0	924.8-
1968-69	47.2	376.1	372.9	360.2	1,156.4	959.6
1969-70	46.9	364.6	388.4	361.4	1,161.3	943.7
1970-71	73.1	394.5	424.5	353.8	1,245.9	1,057.6
1971-72	87.5	331.9	376.4	317.0	1,112.8	956.2
1972-73	143.1	302.5	349.6	303.4	1,098.6	980.2
1973-74	101.1	352.2	296.8	276 5	1,026.6	879.2
UMPQUA *		1.		,	e	,
° 1966-67	6.2	162.6	141.4	133.8	444.0	430.7
1967-68	24.5	188.4	182.8	166.4	562.1	549.6
1968-69	31.3	251.7	241.2	218.6	742.8	720.0
1969-70	32.5	290.8	263.9	27].6	858.8	846.45
1970-71	50.1	344.8	343.3	305.7	1,043.9	1,029.6
1971-72	44.9	360.1	329.1	339.0	1,073.1	1,064.6
1972-73	26.7	330.6	335.1	331.3	1,023.7	999.1
1973- ⁷ 4	36.5	401.0	380.4	388.1	1,206.0	1,176.0
					•	
STATE TOTALS	•					
1966-67	475.5	4,042.6	3,978.3	3,819.1	12,315.5	10,919.3
1967-68	596.5	5,317.7	5,004.0	4,859.9	15,778.1	13,998.0
1968-69	835.4	6,469.0	6,144.4	5,850.8	19,299.6	17,567.6
1969-70	1,067.2	7,976.1	7,401.7	7,046.9	23,491.9	21,851.5
1970-71	1,566.8	9,758.8	9,358.9	8,717.7	29,402.2	27,219.6
1971-72	1,923.0	10,955.6	10,622.4	9,770.2	33,271.2	30',548.4
1972-73	2,416.3	11,419.8	10,965.9	10,685.1	35,487.1	32,678.8
1973-74	2,818.5	13,116.2	12,119.1	11,421.8	39,475.6	36,715.2

OREGON DEPARTHENT OF EDUCATION 942 Lancaster Drive N.E. Salem, Oregon 97310

TABLE III OREGON COMMUNITY COLLEGES UNDUPLICATED STUDENT HEADCOUNT

. Compunity College Business Services

Percent of Total 3.37% 3.01 2.75 2.39 2.24 4	62998898989
Total 1,642 2,021 2,225 2,456 2,797 2,905 2,905	3,439 2,002 2,002 2,866 3,225 3,700 4,749 6,031 5,902 5,323 8,172 10,300 12,035 14,442
Non-Reimb. & Sep. Contract 142 10 38 61 210 120 204	134 94 195 186 676 994 1,041 - - 51 525 560 672
Other Reimbursable 543 507 546 458 442 538	282 968 1,594 1,910 2,409 2,424 718 855 910 829 2,642 2,935 3,361
Vocational 1,049 982 1,115 1,052 1,357 1,367	30 33 33 3,176 1,40,497 5,437 8,316 6,930 8,316
Lower Division 411 486 565 797 772 883	1,146 607 629 708 732 897 1,133 1,034 - - - 1,200 1,610 2,093
Institution BLUE MOUNTAIN 1966-67 1967-68 -1968-69 1969-70 1970-71 1971-72 1972-73	CENTRAL OREGON 1966-67 1966-67 1967-68 1969-70 1970-71 1971-72 1972-73 1973-74 CHEMEKETA 1966-67 1966-67 1966-67 1966-70 1972-73 1972-73 1972-73

:	(T1+40)	,
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	E)

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Rei	·			3	
υl	۵۵موترترترق	232 318 300 % 540 1,031 1,418 2,298	95 522 608 39 7,803 5,820 6,528 7,491	896 1,909 2,341 3,169 2,951 3,292	
-Reimb. & . Contract	294 1,026 815 1,108 215 455 994	104 118 146 78 42 172 308 280	587 .987 544 51 1,516 1,127	500 298 428 351 347 1,498	
Total 0	1,084 3,321 3,165 5,183 6,020 7,274 10,131	1,477 1,577 1,633 2,016 3,042 3,637 4,449	7,270 8,308 13,085 12,151 25,671 20,454 20,632	2,807 4,877 5,779 7,271 8,429 10,020	
Percent of Total	2.22 4.94 3.91 5.13 6.98 6.98 7.53	3.03 2.35 2.35 2.59 3.07	14.92 12.35 16.17 13.42 21.89 15.75 14.13	4.17 6.03 6.39 6.49 6.90 6.57	
	Non-Reimb. &	Non-Reimb. & Total 294 1,084 1,084 3,321 815 3,165 3,165 1,108 5,183 215 6,020 455 7,274 994 10,131 1,781 12,166 .	Non-Reimb. & Total 294	Non-Reimb. & Total 294 1,026 3,321 3,165 1,108 1,108 5,183 215 6,020 455 1,108 5,183 1,274 994 10,131 1,781 10,131 1,577 146 7,274 172 3,637 3,08 4,449 280 5,672 58,308 544 1,516 692 20,454 1,140 22,821	Other Non-Reimb. & Sep. Contract Total 257 294 1,084 1,250 1,026 3,321 942 1,026 3,321 1,512 1,086 3,321 1,512 1,108 5,183 1,512 1,086 3,324 2,324 455 7,274 2,324 455 7,274 2,324 1,781 12,166 3,324 1,781 12,166 3,324 1,781 12,166 1,031 1,781 12,166 1,031 1,781 1,577 1,449 1,577 3,042 1,449 1,577 3,042 1,449 1,781 1,577 1,449 2,580 4,449 2,298 5,672 5,672 5,820 608 5,474 6,528 1,140 20,454 6,528 1,340 1,309 2,981 4,487 2,481 2,



Page 3

	,		·	•			•		•
, Percent of Total	2.03	16.01 16.05 12.10	10.	0.00	32.30 32.82 30.67	2.7 2.5	1.75 2.09 2.59	6.00 5.20 4.62 3.46 3.32	ن بن
Total	ا <u> </u>	14,524 14,198 14,198	, 85 , 62	3,42	29,709 ⁷ 35,973	2,57 2,62	2,267 3,037 4,184	2,922 3,498 3,739 3,919 . 4,061). ()
Non-Reimb. & Sep. Contract	. 12, 12,	2,003 3,074 1,823	,88, 02,	,03	5,296 14,032 17,855	,62,	648. 357 15	174 79 77 11 314 288	, 122 ,
		- ′					\$	` `	
Other Reimbursable	23,86	2,517 2,065 2,28	,48 ,17	,70,	3,978 5,108 5,393	,92 ,76	235 703 1,494	504 521 1,047 1,565 1,355	1,272
			•					•	
				•	•	, `			•
Vocational	ഗഡ്⊲	3,860 4,965 6,725	40	8,843 10,237 10.467	13,039 9,600 2,096	15,117	891 1,288 1,776	1,457 2,065 2,258 1,854 1,096 1,616	1,824
						•			
Lower <u>Division</u>	358 ,633	5,073 5,345 5,897	,43 ,43		7,396 7,233 7,249	• •	493 689 899	787 833 975 1,007 1,052	891
					, ,	ı		·	
Institution	MT. H00D 1956-67 1967-68 1968-69	1969-70 1970-71 1971-72	1972-73 1973-74	71LA 966 967 968	1969-70 1970-71 ር ኖ 1971-72	4 1972-73 1973-74	R0GUE 1971-72 1972-73 1973-74	SOUTHWESTERN 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72	1973-74

TABLE III (Cont'd)

Page 4	Percent of Total	6.21 3.99 3.17 3.17 1.65 1.52	3.35 3.35 3.71 3.33 3.39	
÷ .	Total	3,028 2,682 2,253 2,871 2,587 2,147 2,457	1,786 2,254 2,941 3,357 3,805 4,330 4,918 5,431	48,746 67,259 80,937 90,513 117,297 129,868 145,130
•	Non-Reimb. & Sep. Contract	, 8 , 0 , 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	172 165 145 107 131 282 369	7,229 11,441 11,359 10,400 18,685 23,927 26,787
	Other <u>Reimbursable</u>	38 329 794 631 186 141 195	393 748 902 1,042 1,351 1,256 1,876 2,310	4,498 10,591 12,975 16,932 29,338 27,994 34,659 43,183
	Vocational	1,839 1,366 629 1,088 1,191 1,124 1,089	638 736 1,240 1,544 1,594 2,253 1,919 1,951	22,892 27,198 33,859 39,371 41,663 48,451 54,203
(Cont'd)	Lower <u>Division</u>	1,133 987 821 1,152 1,001 815 771	.83 605 654 664 729 743 841	14,127 18,029 22,744 23,810 27,611 29,496 29,481 32,645.
TABLE III (C	Institution	1966-67 1966-67 1968-69 1969-70 1970-71 1971-72 1973-74	UMPQUA 1966-67 1967-68 1968-69 1969-70 20 1970-71 21 1972-73 1973-74	STATE TOTALS 1966-67 1967-68 1967-69 1968-69 1969-70 1970-71 1971-72 1972-73

OREGON DEPARTMENT OF EDUCATION 942 Lancaster Drive N.E. Salem, Oregon 97310

Community College Business Service January, 1979 Rev. July, 1979

TABLE IV

OREGON COMMUNITY COLLEGES Enrollment Distribution - All Programs - By Institution

•	Enrollment Distr	'ibution - All Prog	rams - By Institutior	
Institution BLUE MOUNTAIN	Total FTE	Percent of State FTE	Unduplicated Headcount	Percent of State <u>Headcount</u>
1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	650.5 744.6 816.3 937.8 1,061.5 1,124.2 1,128.0 1,088.4	5.28% 4.72 4.23 3.99 3.61 3.38 3.18 2.76	1,642 2,021 2,225 2,456 2,797 2,905 2,992 3,439	3.37% 3.01 2.75 2.71 2.39 2.24 2.06 2.13
CENTRAL OREGON 1966-67 1967-68 1258-69 1969-70 1970-71 1971-72 1972-73	654.8 675.1 805.8 904.4 973.8 1,040.3 1,116.3	5.32 4.28 4.18 3.85 3.31 3.13 3.14 3.01	1,864 2,002 2,866 3,225 3,700 4,749 6,031 5,902	3.82 2.98 3.54 3.56 3.15 3.66 4.16 3.66
CHEMEKETA 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73	844.3 1,037.0 992.9 1,174.5 1,542.5 2,015.6 2,546.6 3,390.4	6.86 6.57 5.14 5.00 5.25 6.06 7.18 8.59	3,257 3,830 4,080 5,323 8,172 10,300 12,035	6.68 5.69 5.04 5.88 6.97 7.93 8.29 8.94
CLACKAMAS 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73	. 141.8 560.1 929.7 1,343.2 1,842.2 1,930.6 2,226.9 2,445.6	1.15 3.55 4.82 5.72 6.26 5.80 6.27	1,084 3,321 3,165 5,183 6,020 7,274 10,131 12,166	2.22 4.94 3.91 5.73 5.13 5.60 6.98 7.53
CLATSOP , 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	544.1 669.6 586.5 595.6 760.3 860.0 909.2 1,076.4	4.42 4.24 3.04 2.54 2.58 2.58 2.56 2.73	1,477 1,577 1,633 2,016 3,042 3,637 4,449 5,672	3.03 2.35 2.02 2.23 2.59 2.80 3.07 3.51

TABLE IV (Cont'd)

Page 2

<u>Institution</u>	Total FTE	Percent of State FTE	Unduplicated Headcount	Percent of State Headcount
LANE 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73	2,417.4 2,885.8 3,955.2 4,766.8 5,576.5 5,821.2 5,907.9 6,695.2	19.63 18.29 20.49 20.29 18.97 17.50 16.65	7,270 8,308 13,085 12,151 25,671 20,454 20,632 22,821	14.92 12.35 16.17 13.42 21.89 15.75 14.22 14.13
LINN-BENTON 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	283.8 679.1 1,016.7 7,366.7 1,654.6 1,854.9 2,165.9	1.80 3.52 4.33 4.65 4.97 5.23 5.49	2,807 4,877 5,779 7,271 8,429 10,020 10,605	4.17 6.03 6.39 6.20 6.49 . 6.90 6.57
MT. HOOD 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73	429.4 1,231.6 1,949.4 2,788.9 3,968.4 5,048.1 5,145.2 5,433.0	3.49 7.81 10.10 11.87 13.50 15.17 14.50 13.76	989 9,035 12,962 14,524 14,198 16,472 16,856 17,627	2.03 13.43 16.01 16.05 12.10 12.68 11.61 10.92
PORTLAND 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	4,129.6 5,130.6 5,791.4 6,979.8 8,783.1 9,824.3 10,542.3 11,550.7	33.53 32.52 30.01 29.71 29.87 29.53 29.71 29.26	23,427 25,924 27,111 29,709 35,973 42,593 47,572 52,622	48.06 38.54 33.50 32.82 30.67 32.80 32.78 32.59
RÚGUE 1971-72 1972-73 1973-74	504.9 823.0 1,029.2	1.52 2.32 2.61	2,267 3,037 4,184	1.75 2.09 2.59
\$OUTHWESTERN 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1 1973-74	864.6 797.8 894.1 964.1 1,237.4 1,261.5 1,164.5	7.02 5.06 4.63 4.10 4.21 3.79 3.28 2.99	2,922 3,498 3,739 3,919 4,061 4,311 4,367 4,109	6.00 5.20 4.62 4.33 3.46 3.32 3.01 2.55

ERIC Full Text Provided by ERIC

Institution	Total CTC	Percent of	Unduplicated	Percent of State
1115 61 64 61011	Total FTE	State FTE	<u> Héadcount</u>	<u>Headcount</u>
TREASURE VALLEY				
1966-67	1,195.0	9.70	3,028	6.21
1967-68-	1,200.0	7.60	2,682	3.99
1968-69	1,156.4	5 . 99 ·	2,253	2.78
1969-70	1,161.3	4.94	2,871	3.17
1970-71	1,245.9	4.24	2,587	2.21
1971-72	1,112.8	3.34	2,147	1.65
1972-73	1,098.6 [,]	3.10	2,090	1.44
1973-74	1,026.6	2.60	2,457	1.52
UMPQUA				·
1966 67	444.0		3 706	
1967-68	562.1 ·	3.60	1,786	,3.66
1968-69	742.8	3.56 3.85	2,254	3.35
1969-70	^{742.8}	3.66	2,941	3.63
1970-71	1,043.9	3.55	3,357	3.71
1971-72	1,073.1	3.23	3,805 4,330	3.24
1972-73	1,023.7	2.88	4,918	3.33
1973-74	1,206.0	3.05	5,431	3.39
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	3.03 ,	J,431 (3.36
CTATE TOTALS				•
STATE TOTALS 1966-67	ות מור ר	300.00	•	
1967-68	12,315.5	100.00	48,746	100.00
1968-69	15,778:1.	100.00	67,259	100.00
1969-70	19,299.6	100.00	.80,937	100.00
1970-71	23,491.9	100.00	90,513	100.00
1971-72	29,402.2 33,271.2	100.00	117,297	100.00
1972-73	35,487.1	100.00 100.00	129,868	100.00
1973-74	39,475.6	100.00	145,130	100.00
	JJ54/J+0	100.00	161,477	- 100.00

185.1

858.8

116.0.

742.8

562.1

118.1

444.0

UMPQUA

5,910.3

23,491.9

4,192.3

19,299.6

3,521.5

3,462.6 15,778.1

12,315.5

STATE TOTALS

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GON DEPARTMENT OF EDUCATION Lancaster Drive N.E.

Community College Business Services

OREGON COMMUNITY COLLEGES FTE INCREASE BY INSTITUTION

	~	ř			All Programs	·				,
	Institution	1966-67	Numerical Increase	1967-68	Numerical Increase	1968-69	Numerical Increase	1969-70	Numerical Increase	1970-71
•	BLUE MOUNTAIN	. 650.5	94.1	744.6	. 71.7	816.3	. 121.5	937.8	123.7	1,061.5
	CENTRAL ÓRÈGON	654.8	20:3:	675.1	, 130.7	805.8	98.6	904.4	69.4	973.8
	СНЕМЕКЕТА	844.3	192.7	1,037.0	(44.1)	992.9	181.6	1,174.5	368.0	1,542.5
	CLACKAMAS	141.8	× 418.3	560.1	369.6	929.7	413.5	1,343.2	499.0	1,842.2
S,_	CLATSOP	544.1	125.5	9.699	(83.1)	586.5	, 9.1	595.6	164.7	760.3
, 8	LANE	2,417.4	. 468.4	2,885.8	1,069.4	3,955.2	811.6	4,766.8	7. 809.7	5,576.5 G
1		ı	283.8	283.8	395.3	679.1	337.6	1,016.7	350.0	ح 1,366.7 م
	MT. H000	429.4	802.2	1,231.6	717.8	1,949.4	839.5	2,788.9	1,179.5	3,968.4 =
	PORTLAND	4,129.6	0.100, j	5,130.6	8.099	5,791.4	1,188.4	8,979.8	1,803.3	8,783.1
	ROGUE .		ı	, I	1	1	ı	ı	ı	a ,
	SOUTHWESTERN .	864.6	(8.99)	797.8	96.3	894.1	70.0	964.1	273.3	1,237.4
	TREASURE VALLEY	1,195.0	5.0	1,200.0	(43.6)	1,156.4	4.9	1,161.3	84.6	1,245.9

TABLE V (Cont'd)

Page 2

	-75	,	,						* .	ш 	•	,			,
	1974-75		· **		•			_ ب	Ψ • B				•		
•	Numerical Increase		_ & ~	` . L		Ą	A A	•		سر	·	,	vi j e	•	
	1973-74	1,088.4	1,187.4	3,390.4	2,445.6	1,076.4	6,695.2	2,165.9	5,433.0	11,550.7	1,029.2	1,180.8	1,026.6	1,206.0	39,475.6
	Numerical Increase	(39.6)	ר. רז	843.8	218.7	167.2	787.3	311.0	287.8	1,008.4	206.2	. 16.3	(72.0)	. 182.3	3,988.5
	1972-73	1,128.0	1,116.3	2,546.6	2,226.9	909.2	5,907.9	1,854.9	5,145.2	10,542.3	823.0	1,164.5	1,098.6	1,023.7	35,487.1
	Numerical Increase	3.8	76.0	531.0	296.3	49.2	86.7	200.3	1.76	718.0	318.1	(97.0)	(14.2)	(48.4)	2,215.9
•	1971-72	1,124.2	1,040.3	2,015.6	1,930.6	0.098	5,821.2	1,654.6	5,048.1	9,824.3	504.9	1,261.5	.1,112.8	1,073.1	33,271.2
	Numerical Increase	- 62.7	. 66.5	473.1	88.4	7.66	244.7	287.9	1,079.7	1,041.2	504,9	24.1	(133.1)	29.5	3,869.0
1	1970-71	1,061.5	973.8	1,542.5	1,842.2	760.3	5,576.5	1,366.7	3,968.3	8,783.1		1,237.4	1,245.9	1,043.9	29,402.2
	Institution	BLUE, MOUNTAIN	CENTRAL OREGON	CHEMEKETA	CLACKAMAS	CLATSOP	LANE	LINN-BENTON	000H .TM:	PORTLAND	ROGUE	SOUTHWESTERN	TREASURE VALLEY	- UMPQUA	STATE TOTALS

Communicy College Business Services

Business Services January, 1975 Rev. July, 1975

TABLE VI

OREGON COMMUNITY COLLEGES FTE INCREASE BY INSTRUCTIONAL PROGRAMS

FTE 1969-70	10,604.9 ú.	8,815.3 P	1,365.1	1,549.7 🖽	1,156.9 1	23,491.9 C
FTE .1968-69	8,539.3 24.19%	7,150,6	1,112.2	1,172.3	1,325.2	19,299.6
FTE 1967-68	6,510.9	5,841.5	1,086.6	960.7	1,378.4	15,778.1
FTE . 1966-67	4,960.6	4,502.2	975.8	689.8	1,187.1	12,315.5 28.12%
FTE 1965-66	3,444.9 44.00%	3,390.2 32.80%	820.3	302.4 128.11%	1,671.4 (28.98%)	, 9,629.2 27.90%
Instructional Program	· Lower Division Collegiate	Vocational Preparatory	Vocational Supplementary	Other Reimbursable	Non-Reimb. & Sep. Contract	STATE TOTA _L S

APPENDIX-IX

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TABI

OREGON DEPARTMENT OF EDUCATION 942 Lancaster Drive N.E. Salem, Oregon 97310

Community College Business Services - January, 1975
Rev. July, 1975

TABLE VII

		COMMUNITY		
APPROVED	OPERATIO	NG COSTS -	- REIMBURSABLE	ONLY
1		D 4 124		

Pre-Audit

- <u>Institution</u>	Program FTE (Inc. Out- of-State)	, 2 , Reimburs- able FTE	Reimbursable Program Operating Costs	4 (3 ÷ 1) Operating Cost Per FTE
BLUE MOUNTAIN 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	596.5 741.4 798.1 931.2 1,036.0 1,121.9 1,084.8 1,078.6	591.2 735.3 789.2 905.8 1,012.9 1,107.2 1,070.4 1,069.8	\$ 728,790 893,157 1,624,183 1,324,695 1,524,106 1,705,687 1,718,765 1,852,597	\$ 1,222 1,205 1,283 1,423 1,471 1,520 1,584 1,718
CENTRAL OREGON 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	612.8 645.6 779.9 870.3 960.9 1,019.5 1,075.0	597.9 605.5 750.7 845.0 930.2 987.9 1,047.1 1,135.8	812,556 949,388 1,044,670 1,271,940 1,404,232 1,600,422 1,783,704 1,917,962	1,326 1,471 1,339 1,462 1,461 1,570 1,659
CHEMEKETA 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	702.6 877.1 992.9 1,174.5 1,542.0 1,987.7 2,499.4 3,298.9	701.9 876.5 987.7 1,171.0 1,539.3 1,986.7 2,497.1 3,298.9	603,474 839,233 980,432 1,293,817 2,166,317 2,877,737 3,843,732 4,966,717	859 957 987 1,102 1,405 1,448 1,538 1,506
LACKAMAS 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	125.7 487.2 851.7 1,282.4 1,802.4 1,879.5 2,128.6 2,308.3	121.9 484.1 851.7 1,222.4 1,801.1 1,875.2 2,124.6 2,303.5	149,073 559,107 821,998 1,469,940 2,178,009 2,859,723 3,344,438 3,717,147	1,186 1,148 965 1,146 1,208 1,522 1,571 1,610



			•	, N		· ,
			j	· , 2	3	: 4,
·				_ ,	,Reimbursable	(3 ÷ 1)
,			Program FTE	• •	Program	Operating
	Ÿ	•	(Inc. Out-	Reimburs- 🛝	Operating *	Cost
<u>Institútio</u>	<u>n</u> •		of-State)	able FTE	Costs	Per FTE ,
CLATSOP		***		3.4	,	
1966-67			506.6	499.4	. 616,020	1,216
1967- <i>6</i> 8			633.6	610.7	755,766	1,193
1968-69			562.5	529.6	878,344	1,562
1969-70			591.5	558.9	935,526	1,582
1970-71			758.3	713.1	1,059,748	,1', 8
1971-72			850.1	805.8	1,409,117	1,658
1972-73 1973 - 74			887.4 1,048.1	849.7	71,526,385	1,720
1973-44			1,040.1	1,011.9	1,888,017	1,801
LANE ·	. •				*	. (
1966-67			2,169.5	2,164.5	1,914,318	882
1967-68			2,677.0	2,655.5	2,342,052	875
1968-69			3,716.9	3,664.1	3,384,037	910
1969-70			4,607.8	4,524.5	4,743,101	1,029
1970-71		•	5,312.6	5,207.2	6,080,891	1,145
1971-72	1		5,707.1	5,638.6	6,588,357	,1,154
1972-73			5,816.2	5,760.3	7,477,832	⁷ 1,286
1973-74		•*	6,601.9	6,529.8	8,539,245, *	1,293
LINN-BENTON				•	•	
1967-68	•		-242.3	242.3	199,153	- 822
1968-69		-	649.3 .	643.9	739,536	1,139
1969-70			·933.7	923.9	1,081,739	1,159
1970-71			1,268.1	1,253.3	1,646,906	1,299
1971-72	•		1,528.9	1,513.9	2;115,462	1,384
1972-73			1,651.6	1,639.9	2,595,676	1,572
1973-74		٠,	2,014.7	1,998.5	2,955,703	1,467
MT. HOOD	•		•	••		•
1966-67	•		409.6	406.6	606,795	1,481
1967-68		•	1,142.2	1,139.2	1,171,895	1,026
1968-69			1,837.9	1,827.5	1,662,020	904
1969-70			2,695.0	2,667.0	2,484,966	922
1970-71			3,825.9	3,727.9	3,791,555	991.
1971-72		-	4,909.2	, 4,822.4	4,870,921	992 •
1972-73 ¹ 1973-74	,		5,054.9	5,004.4° 5,320.0	5,715,475	1,131
19/3-/4			. 5,367.0	. 5,320.0	6,208,328	1,157
PORTLAND	•		. `	* v	,	3
1966-67			3,623.3	3,623.3	2,531,400	699 .
1967-68			4,413.1	4,388.2	2,924,766	663
-1968-69			5,020.2	4,271.1	4,495,039	895
1969-70			6,295.6	6,252.6	5,358,690	851
1970-71 1971-72			7,866.4	7,774.1	6,321,793	804
1971-72			8,283.7 ` 8,882.3	8,186.2 8,796.7	6,770,562	81 <i>7</i> 920
1973-74			9,924.8	9,830.0	8,172,070 . 10,706,094	1,079
			J,JL.10	2,000.0	. 10,700,007	1,070
ROGUE			417 4	, , , ,	E00 016	1 000
•1971-72 1972-73 • •	•	1	417.4 773.∠	414.3 • 764.4	582,816	1,396
§ 1973-74			1,022.9	* 764.4 1,020.3	912,621 · · · · · · · · · · · · · · · · · · ·	1,180 1,237
RĬC			1 9066, 3		1,400,410	1,43/
xt Provided by ERIC				1086		

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		. 2	3	4
_	- · ,		Reimbursab∮ê∙	$(3 \div 1)$.
•	Program.:FTE		Prograi	Operating .
•		Dojmbuya		Cost
**	(Inc Out-	Reimburs-	Operating	
<u>Institution</u>	of-State)	able FTE	. Costs .	Per FTE
SOUTHWESTERŃ	• '		_	
1966-67	762.0	[*] 761.2	799,936	³ 、050 ₋
1967-63	790.9	786.3	- 1,015,348 ·	:,284
1968-69 .	885.7	872.5	1,152,004	1,301
1969-70	941.3	930.2	- 1,346,799	1,431
1970-71 *	1,198.5	1,173.3',	_1 , 571,379	1,311
1971-72	, 1,216.8´	. 1,189.4	1,766,533	1,452
1972-73 .	1,159.8	1,144.9	1,907,399	1,645
1973-74	1,173.3	1,141.5	. 2,077,868	1,771
, , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	٠,٠٠٠٢	. 230773000	3 3 7 7 4
TREASURE VALLEY	•		• 1	
	7 100 1.	1 000 7	1 162 016	070
1966-67	1,189.1	1,020.7	1,163,816	979
1967-68	1,198.8 🤜	924.8	1,177,744	982
1968-69	1,155.8	959.6	1 ,255 ,093	1,086
1969-70	- 1,161.3	→ 943.7	1,252,068	1,078
1970-71	1,245.9	1,052.6	1-,444,355	1,159
1971-72	1,112.8	956.2	1,364,021	1,226
1972-73	1,098.6	980.2	1,454,321	1,324
1973-74	-		1,556,902	
13/3-/4	1,009.4	879.2	1,550,502	1,542
	•	24.		
UMPQUA		-1		* -4-
1966-67	430.7	430.7	348,045	. 808
1967-68 լ	550.5	549.6	556,320	1,011
1968÷69	723.5	720.0	748,702	1,035
ر 1969-70	850.4	es 846.5	918,211	1,080
1970-71	1,033.8	1,029.6	1,092,753	1,057
1971 - /2 2	1,069.7	1,064.6	1,344,414	1,257
1972-73	1,001.8	999.1	1,475,534	.1,473 .
1973-74	1,179.1	1,176.0	1,604,808	1,361
			٠,	
STATE TOTALS				
1966-67	11,428.4	10;919.3	\$ 10,274,223	\$ 923
1967-68 . •	14,399.7.	13,998.0	\$ 13,383,929	\$ 929
1968-69	17;974.4	17,567.6	\$ 18,186,058	\$ 1,012
1969-70	22.335.0	01 051 5 '	\$ 23,481,492	\$ 1,051 ,
1970-71	4 ، 450 ، 8		\$ 30,282,044	\$ 1,087
1971-72		27,213.0	\$ 35,855,772	\$ 1,153 *
	31,104.3	-		
, 1972 - 73	33,113.6	32,678.8	\$ 41,927,952	\$ 1,266
1973-74	37,175.4	36,715.2	\$ 49,256,604	\$ 1,325

NOTE: Allowable expenditures for Operating Expenses include: Administration - Those activities which have as their purpose the general direction and control of the affairs of the community college that are systematic; Instruction - Those activities dealing directly with the teaching of students or with improving the quality of teaching; Research - Expenditures incurred by reason of systematic; is assessed inquiry that require utilization of research techniques. This does not include improvement of instruction activities which should be charged to Instruction; Public Information - Expenditures for those activities which are primarily to serve the general public, except costs of publishing budgets and notices of elections; Operation of Plant - Expenditures for the housekeeping activities to keep the physical plant open and ready for use; Maintenance of Plant - Expenditures for those activities which keep the grounds and buildings at their original condition of completeness or efficiency either through repairs or replacements of property; Fixed Costs - Expenditures of a generally recurrent nature which are not readily ullocable to other expenditure classifications.

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REGON DEPARTMENT OF EDUCATION 942 Lancaster Drive N.E. Salem, Cregon 97310

TABLE VIII

Community College Busines's Services January, 1975 Rev. July, 1975.

OREGON COMMUNITY COLLEGES
APPROVED OPERATING COST COMPARISON
Pre-Audit

	١.	•	ı, 						•										,					*	A	PPI	EN	DIX-	XT
Federal	Funds	Voc. FTE	30E 8	740.0 140.0	, rc	27.0	06:3	91.9	88.60			24.0	75.8	78.5	. נכ	30.00	ה ה	5 i>	89.33		,	ω, «	თ . ლ .	\\ - \\ 0	200	20.03	100	62.25	•
9 (3, \$ 6)	0 +	2	*	*	029.0	318.1	246.1	33.7	1,433.73	· •	•	*	, *	33.0	830.9	602.0	0.700	781 9	1,693.36			* ÷	k L	ر د د	? S	24		1,503,82	
∞ 4.	Voc.Fd.) [218.7	1.277.1	62.5	480.7	455.2	492.2	1,521.10	•		66.3	88.0	66.0	85.1	549.9	04.3	51.3	1,702.67	•	t 1	٠. / ر د . ر	\. 020 04	0. + 0 0 0	7.77. 7.70.	47.5	536.0	1,505.96	
-	Cost	ا ح ا	51.5	1,149.4	217.9	371:7	13.3	556.8	1,718.00			64.9	47.	236.47	1,419.00	357.6	35.3	569.9	39.7			- - - - -	4.00	2. L.Q	. X	48.3	543.3	1,505.78	
9		0ther	*	, *	7	∞	\sim	\sim	165.7	•	•	*	*	<u> 16</u> .	118.7	23.	2],	47.	si.		*	. *		\circ	6	77	4.2	520,8	,
្ត ស	· FTE	Voc.Ed.	25	89	9	57	59]]	549.7		0	ğ;	92.	65.	351.6	90	90.	56.	8		79	; «	32.	20.	6	1,477.8	611.	826.	•
4	•	707	62.	24.	<u>. 2</u>	25.	34.	•	363.2	:		1 t	<u>.</u>	χ. Σ	400.0	76.	07.	70.	68.		ئے					332.6	45.	52.	*
ო <u>.</u>	- 1	0ther	· */	*	ໝູ ຜູ້	ຸດ ໝໍາ	4, v	9 9 9	ຸດ	1	+	, 1	k •	85,43	217,333	98,49	33,49	63,36	91,25	ı	*	*	0,5	30,1	26,4	, 256,694	72,6	83,1	,
α,	OPERATING COSTS	Voc.Ed.	96,82	$\frac{70,23}{2}$	%, % 18, %	/ x , U 5	79,51	. 921,941	22,78		ay	, 5	, , ,	7,00	487,007	ກໍດ	$\sum_{i=1}^{\infty} \frac{1}{i}$	24.	94,	,	83,33	00,03	2,13	,257,25	,932,35	2,139,310	,474,89	,749,87	•
-,		LUC	532	7,7	, , , ,	່ວດ	00,000 07 / 08.6	67	03,8		α	ζα	ັດ ວັດ	Ď A	,700,700	Š <	1 (ໝັດ	⊃້	-	0	,	Ĺ	4,	7,5	481,733	96,25	3,6	,
	**************************************	3 	1966-67	, a	5 6	55	1971-	72-	1973-	" & CENTRAL OREGON	1966-6	ç	Ç	ئ (17-0791	. 1	· r		`	9	79-996[_'		ᅼ.	1		1	ı	•

age 2	, () 1	യ	st FTE	1	*	*	6.0	6.4	4.1		\circ		*	*	2.0	 	d. 7	74.50	.5		*	* r	. u	ດີເດ	4	79.99	<u>-</u>	, ^+	α k σ	0.6	ا. م	05.61	6.7
ď	ა, 4 ()	oth	٠ćos Per	1		,	76	72) } !	S	,5,1 1,61		\	\	1,61		\	976	٦,6٪				ט כ	Ž.	΄,	1,27	ઌૣ				ר ר רע ה	- (1,7
	∞•••		0 5		342.8	127.5	304.1	439.5	430.5	521.3	5/1.29 610:46	,	417.	417.	583.	766.	487. 774	860.76	835.		12.7	75.2 6 [. U	737.6 144.6	153.6	,286.49	294.4	•	838.1	109.3	247.6	,512.55	397.1
		\ <u>\</u>	ပ မ		`.``.	Ξ.	•	_ '			5	•	3.	Ţ	- ,			4 . 	_	\	_	_	r ∞ <	- -	_	4 1	_		- ~ «	0	7 - 1	- (₋ -)	
•	(1 ÷ 4)	20	Cost Per FTE		957.2	,182.2	,131.2	,039.5	,207.7	,521.6	1,610.2	ŗŗ	037.2	,036.6	,532.3	,550.3	488.Z	,924.3	868.8		46.8	83,4	۲.۵۱ د د	44.5	147.5	286.5	92.8	1	/8/.	,128.	,260.	1,548.9	,449.
	ø		0ther		*	*	75.	58.	07.	33.	400°, 4	ر :	, *	*	4.	ი,	94. 35.	165.4	29.		*	* (<u>.</u> .	37.	70.	734.4	32.	÷	× بو	61.	32.	254.4	3b.
	ب ب	•	FTE '		ώ.	₹.	ά.	ů,		<u>.</u> .	1,019.8	٠.	70.	33	56.	54.	is Te	380.2	24.		,032;		,48y	,000	,425.	562	,779.	6	9 2 3	. 90	18.	766.2	76.
•	. 4	•	, DOI		4.	ო	ထဲ	φ.	ຕໍ.	4.	8/5.2 888.1	•	. 60	97.	61.	87.	2 7	341.8	94.		999.	,308,	,014.	731.	,611.	2,519.4	,990.		86	9	44. 55	631.0	05.
	က		Other		*	*	57,6	14,9	16,8	45 ໝໍເ	515,067		*	*	5,45	0,73	/م` ۱. م` ۱۵	161,182	71,98		*	* 6	82,58	90,14	93,64	940,024	66,32		* 49_23	15,72	12,07	459,347	73,45
•	5	3	OPERATING COSTS		,12	,52	٦,	,84	96,	8 4	1,454,725		83.08	29,82	22,17	49,83	35, او 19	707,462	79,53		,148,59	,035,95	,357,08	453,90	,798,48	3,296,507	,597,75	,	2,5	0,13	1,63	1,158,916	4 ,47
<pre>(Cont'd)</pre>	~ ,	· ·	1 DC		22,973	240,476	484,155	684,108	958,242	193 777	1,3/5,146		0	\sim	7	~ í	אַ כֹּ	657,741	<u></u>	4	746,5	,155,7	,833,6	, 200, [,356,1	,996,2	241	,875,1		•		•	977,413	•
LE VIII			ű						•			•	•		,	•	;	*	•					_				NO.					
TABLE		1	Instituti	CL ACKAMAS		10	S	\sim 1	\sim	~ r	973-74	400	ှုမှ	9	9	-7	<u>, ,</u>	972-73	-7	w	9-99	67-6 67-6	60 - b	70-7	71-7	972-73	73-7	N-BEN	67-6 68-6	69-7	70-7	972-73	73-7
RI Text Provided	C Toy ERIC 3	•	Sul	CLA		<u> </u>		<u> </u>	<u> </u>		<u></u> -		ζ —	_	_		3	_	_	LANE		re- r					_					-	

322.80 156.86 158.47 196.54 119.36 119.36

313.67 172.49 173.05 118.63 85.22/ 84.43 73.15 64.54

Voc. FTE

Per

10 Federal Funds 185.00 182.78 125.02 91.95 81.18 75.72 62.71

227.21 122.05 118.90 91.55 76.54 66.14 65.92

TABLE VIII (Cont'd)

Page

330.00 153.95 138.24 73.31 63.94 64.83 6.19 115.59 114.02 83.06 66.15 61.14 58.94 119.35 83.65 *76:28 330.00 162.04 163.27 135.78 103.89 95.96 86.39 86.39 Federal. Funds Per 786.56 929.06 513.49 802.52 723.89 ,460.56 859,58 950.28 ,475.52 ,268.35 1,417.26 1,559.55 928.23. 1,788.45. 1,597.85 1,491.32 1,181.54 1,233.75 (3 ÷ 6) Other Cost Per F ,920.97 ,259.49 ,198.83 ,084.00 ,154.67 ,082.54 ,291.87 1,253.57 1,370.57 1,399.16 1,393.67 1,346.39 1,331.95 1,507.48 ,462.49 ,250.03 ,286.21 (2 ÷ 5) Voc.Ed. Cost Per FTE 789. 691. 920. 923. 838. 806. 908. ,273.59 943.90 788.41 834.94 935.19 944.96 ,073.91 61,2.43 642.60 817.92 760.51 743.66 743.94 880.76 078.73 ,268.22 ,221.62 ,427.18 ,358.95 ,508.74 ,798.55 .36 .91 (1 ; 4) LDC Cost Per·FTE ,334 ,065 ,151 111.8 168.9 192.4 278.1 464.8 171.0 259.4 426.1 425.7 533.4 461.9 22.7 74.6 146.5 105.5 110.4 120.0 83.8 119.3 138.2 0ther 91.0 .341.3 519.5 878.9 1,342.9 1,973.5 2,003.7 2,217.9 2,336.9 2,731.9 3,335.8 1,063.3 1,748.5 5,117.8 209.4 433.6 559.1 267.2 286.1 278.1 278.1 334.8 449.0 524.6 531.2 289.8 704.7 1,206.6 1,647.2 2,290.6 2,557.6 2,586.4 2,688.2 415.5 417.7 502.1 496.1 629.5 608.4 509.3 1,536.5 1,914.1 2,117.3 2,700.4 3,377.0 3,109.5 3,455.7 185.3 265.0 317.3 87,937 156,919 98,795 223,182 336,466 556,223 249,756 222,975 404,914 628,154 676,536 29,313 88,143 180,744 149,521 172,174, 1.11,387 149,872 190,623 230,988 0ther OPERATING COSTS 174,808 429,864, 622,792, 952,728 1,550,613 2,136,402 2,588,511 2,565,540 1,464,069 1,616,642 2,513,509 3,081,766 3,405,546 3,829,137 4,649,705 6,480,050 306,246 542,012 719,118 334,955 392,119 389,106 466,602 604,530 698,742 800,776 929,030 941,005 1,229,996 1,731,774 2,053,9¢3 2,511,333 2,313,271 2,845,829 3,727,771 369,085 665,164 951,291 1,375,319 2,142,147 2,142,147 2,511,337 2,790,498 3,086,565 406,231 529,734 613,377 708,023 855,462 917,919 916,000 ,257 ,466 ,354 247, 282, 365, . HQOD 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 SOUTHWESTE 1967-68 1968-69 1969-70 1970-71 ROGUÊ 1971-72 1972-73 1973-74 1971-72 1972-73 1973-74 1967-68 1968-69 1969-70 1970-71 1972-73 1972-73 1966-67 1966-67

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FullT	ext Prov	ided by E

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	_	~ ~.	m ,	4.	ي	4 0	7 (1 ÷ 4):	8 (2 ± 5).	(3 ÷ 6)	JO Federał	
	•	,				,`	CDC	Voc.Ed.	Other,	Funds, -	
		OPERATING COSTS			FTE		Cost	Cost	Cost	Per	
Institution	CDC	Voc. Ed.	0ther	LDC	Voc.Ed.	0ther	Pen FTE	Per FTE	Per FTE	Voc., FTE	
TREASURE VALLEY.				•		,			•		1
,	555,489	572,668	*	644.8	532.6	*	. 861.49	1.075.23	*	95.53	
	554,913	548,154	×	615.4	525.6	*	901.71	1,042.91	*	110,83	~
69-8961	562,341	591,087	õ	572.8	495.7	87.3	981.74	1,192.43	1,164.55	118.87	
	632,471	551,758	67,839	597.6	443.0	- 120.7	1,058.35	1,245.50	562.05	139.38	
0-71.	699,616	676,828	'صٌ	607.9	5323.4	105.6	1,150.87	1,271.28	643.10	101.69	•
72	667,198	615,778	81,045	521.2	477.0	114.6	1,280.12	1,290.94	707.20	97.57	
73	661,514	637,,640	155,167	467,4	436.4	194.8	1,415.31	1,461.14	796.55	95.29	
973-74	637,795	764,640	4,	425.2	408.9	74	1,499.99	1,865.43	886.21	. 68.07	
VIIMPOIIA	••,	•				•		}			*
-67	173 955	140 576	*	7 250	0 001	*	30 117	700 00	*		
. ~	272, 925	229,872	*	288.4	219.0	*	076.73	96:09/	*	77306	
	338,559	336,767	73,336	344.1	315.6	63.8		70 790 [1 149 17	•	
969-70	377,930	. 459,003	81,278	364.1	422.6	63.7		1 086 14	275 95		
970-71	440,376	551,221	100,556	391.7	553.6	88		995.70	1,136.23		
971-72	537,021	687,708	119,685	418.4	564.1	87.2		1,219,12	1,372,53		
	580,237	727,221	168,076	396.7	. 477.1	128.0		1,524.25	1,313.09		
, 173-74	648,212	766,445	190,151	485.2	536.4	157.5		1,428.87	1,207.31		
970-71 971-72 972-73 973-74	577,530 440,976 537,021 580,237	. 459,003 551,221 687,708 727,221 766,445	81,278 100,556 1 119,685 168,076 190,151	391.7 418.4 396.7 485.2	422.6 553.6 564.1 477.1 536.4	88.5 87.2 128.0	-	1,125.80 1,283.51 1,462.66 1,335.97		.98 1,086.14 1,275 .80 995.70 1,136 .51 1,219.12 1,372 .66 1,524.25 1,313 .97 1,428.87 . 1,207	98 1,086.14 1,2/5. 80 995.70 1,136. 51 1,219.12 1,372. 66 1,524.25 1,313. 97 1,428.87 1,207.

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STATE TOTALS							•	
1966-67	4,197,154	•	*	4,960.6	5,478.0	*	846.10	1,017.00
] 367-68	5,869,683	6,633,009	9. *	,510.9	6,928.1		901.52	957.41
4.3 68-69	8,208,954		1,385,885 8	,539.3	8,262.8		961.31	1,039.75
- 19 69-70	10,561,938		1,648,930 10	6.409,	10,180.4		995.95	1,107.09
1970-71	13,335,987		2,362,394 12	1,717.1	12,829.3		1,048.67	1,156.75
1971-72	14,850,024		3,548,720 13	,164.9	15,235.1		1,128.00	1,145.84
1972-73	16,887,985		4,455,638 13	,428.1	16,208.0		1,257.66	1,270,01
1973-74	19,512,619		5,767,707 14	7 14,714.4	18,245.2	4,215.8	1,326.09	1,314.11
'Information	was not comp	ited for 1966.	*Information was not computed for 1966-67 and 1967-63	o'		ź	á	

131.94 131.94 129.25 102.07 80.35 73.05 70.17

1,182.19 1,064.03 1,025.17 1,312.25 1,281.28

,368.12

. NOTE: Please refer to Table VII for a definition of Approved Operating Expenses.

DEPARTMENT OF EDUCATION	caster Drive Y.E.	Oregon 97310
30N DEPART	942 Lancaster	Salem, Oregon

TABLE IX.

Community College Business Services January, 1975 Rev. July, 1975

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y, 197		· osu		29.	38.	တ္က် ဇွ	38	33		,	36.8	- ~	: m	4	5.	٠ و	00		10.8	11.7.	13.7	18.7	40.2 37.1	39.9	38.4
Kev. Jul	ما .	(1 minus 2,3,4) Loćal and Other		13,855	90,200	23,704	59,605	674,112.53 763,926.73) ار	298,898.27 396,112,30	22.7	12.8	394.5	25.6	62.2	32.9		304.	773.	,102.	,325.	8/1,623. 068,605	1,533,477.78	906,453.
•		. 50						16.2 14.0		•	24.0 24.0	- ∿	၊က	4	\sim	_ r	_							18.3	
PROGRAMS	4	lultlon & Fees from Resident Students	•	52,856. 85,162.	93,455.	28,480.	98,495.	ずべ				0,551.	5,044.	5,015.	9,868.	2,402.		•	69,133.	02,189.	47,492.	06,012.	34,297. 44,484	702,178.00	05,169.
		2.4		• • •	•	٠.		3 2.5	•		3.5		•	•	•	•	•	•	0	•	۰.	•	•	2.9	•
COMMUNITY COLLEGES, COSTS - REIMBURSABLE	, בי אמרים	Federal** Funds	,	\$ 106,090.85 • 55,194.00	9,462.	8,130. 9,280.	6,161.	∾ ~	•	97	33.818.00	1,950.	5,555.	0,482.	7,417.	5, 47 44, 44		,	,590.	06,058.	19,203. درد در	11,111.	08,822.	111,300.85	13,666.
OREGON COMMUNITY RATING COSTS - RE	•	• 00	٠,	, *	•			42.2		_	33.3	6.	6	ထံ၊	თ ი	ب	:	/	0	— (သင	א כ	10	38.9	-
APPROVED OPER		. State* Funds		55,989 59,587	81,066,0	57,877.6	91,420.9	,524.0 ,954.0		58 890 7	316,146.06	80,647.2	95,928.0	42,839.6	28,511.2	02,909,20		.۲	03,446.0	433,212.1	79,635.0	72,500.0	,155,825.7	1,496,775.45	,04 ľ,422.5
	Approved	Reimbursable Operating Costs	7	893,157.	څڅ	24,:06.	,705,687.	,0,703. ^F 2,597.	•	556	949,388.00	044,670	,940 930	4,74,732	500,422 783 704	1,917,962.00	•		03;474	39,233	264,432	,166,317	,877,737	843	,966,/1/
,	<i>j</i> -	Institution	BLUE MOUNTAIN	1967-68	1968-69 1969-70	1970-71	1971-72	1973-74	CENTRAL ORFGON	5-67	7	9 - 89	49-7	/-0/ / [/	72-7	73-7		<u> </u>	φι	ף ק	, ,	٠,		1972-73	`

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ige 2	5.0	26.6 28.8 27.6 34.6 39.5 43.6 43.1	35.6 33.1 48.5 41.6 41.3 46.4 46.4	17.0 23.3 28.1 27.5 34.8 32.0 32.0	34.5 29.4 40.7 37.7 42.3 37.1
Page	5 (1 minus 2,3,4) Local and Other	39,687.19 151,151.00 226,540.00 508,254.73 860,234.67 1,247,746.90 1,440,544.58	219,320.99 250,213.58 425,385.52 389.180.65 437,566.49 667,789.75 708,460.80	324,586.63 546,348.93 950,217.00 1,303,378.78 2,113,455.09 1,841,107.62 2,395,757.18 2,925,508.82	233,140.00 317,700.96 670,691.70 798,063.74 1,097,742.43
	6	21.8 17.4 16.5 16.0 15.6	17.1 18.5 14.8 13.8 12.4	21.8 20.4 19.5 22.0 22.0 22.0 18.9	25.9 19.7 18.9 18.6 17.0 16.6
	4 Tuition & Fees from Resident Students	32,513.05 96,991.00 135,998.00 204,302.00 348,640.00 447,293.00 533,317.00	105,331.31 139,462.50 130,226.58 145,148.00 146,409.00 168,019.00 188,835.00 229,494.00	417,972.55 476,984.42 658,716.00 1,046,546.00 1,289,324.00 1,505,149.00 1,577,416.00	51,585.00 145,345.00 203,883.00 306,786.00 359,810.00 408,471.00 491,883.00
		16.2 6.5 3.7 2.7 2.0 1.8	6.04 6.6.6.6.9 6.6.6.6.6.6.6.6.6.6.6.6.6.6.6.	12.3 6.2 7.2.5 7.2.5 7.2.3 1.8	10.2 3.5.5 1.2 2.2 1.2 1.3
	. 3 Federal** Funds	24,090.00 40,465.00 53,324.00 55,283.27 59,745.53 67,700.42 65,817.75	87,252.00 47,560.00 42,247.00 50,037.95 41,048.71 46,549.97 46,240.14	234,530.30 144,459.00 177,107.00 165,553.22 164,080.37 160,430.64 168,916.86 156,099.38	20,128.00 37,616.00 38,331.04 38,442.92 52,038.21 58,018.57 61,246.75
•	٠,٠		•		•
		35.4 46.6 49.4 47.8 41.8 33.0 40.1	33.1 42.1 31.9 37.5 41.0 38.2 36.2	48.9 50.1 47.2 47.0 41.3 46.8 44.6	64.0 48.2 48.2 38.3 39.8 44.2
	2 . State* Funds	52,782.70 260,500.00 406,136.00 702,100.00 909,388.80 1,097,005.60 1,302,876.00	204,116.00 318,529.61 280,485.00 351,159.40 434,723.80 526,758.28 582,849.06	\$37,228.50 1,174,260.00 1,597,997.00 2,227,623.00 2,514,031.54 3,081,669.74 3,335,741.96 3,839,725.80	127,440.00 323,435.00 521,824.00 630,985.38 905,550.05 1,031,444.00 1,307,466.96
(Cont'd)	l Approved Reimbursable Operating Costs	149,072.94 559,107.00 821,998.00 1,469,940.00 2,178,009.00 2,859,723.00 3,344,438.00	616.720.30 755.765.69 873,344.10 (75,526.00 1,(59,748.00 1,409,117.00 1,526,385.00	1,914,317.98 2,342,052.35 3,384,037.00 4,743,101.00 6,080,891.00 6,588,357.00 7,477,832.00 8,539,245.00	199,153.00 739,536.00 1,081,739.00 1,646,906.00 2,115,462.00 2,595,676.00
TABLE IX ((Institution	CLACKAMAS 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72	CLATSOP 1966-67 1967-68 1968-69 1969-70 1970-71	666- 67- 68- 69- 69- 72- 73-	LIMN-BENTON 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73

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TABLE

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5 (1 minus 2,3,4) Local and Other	330,780.00 381,053.51 492,026.70 520,385.29 1,110,362.91 843,050.37 1,211,918.04 1,165,734.52	219,266.39 30,468.10 9547545.00 284,678.33 427,173.24 61,933.42 648,351.07 2,268,533.72	154,128.03 159,437.28 224,471.99	220,890.80 386,481.00 478,713.24 547,700.18 627,180.69 720,015.95 914,051.88
	11.6 18.5 18.5 21.6 24.8 25.7 25.5 26.3	29.7 26.2 29.9 29.9 226.9 22.6	19.5 20.8 23.0	22.4 18.5 17.0 16.1 14.8 14.1
Tuition & Fees from Resident Students	70,620.00 216,628.95 299,310.00 535,652.00 941,008.00 1,250,207.00 1,458,102.00	751,812.00 808,857.00 1,178,446.00 1,603,536.00 1,865,784.00 1,989,247.00 2,199,932.00 2,424,832.00	113,381.00 190,373.00 290,979.00	178,892.00 187,484.00 196,346.00 209,462.00 253,218.00 261,273.00 257,338.00 293,153.00
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Federal** Funds	30,030,00 52,543.00 71,815.00 82,167.71 98,442.48 126,195.00 129,890.96	11,473.31 270,123.00 311,483.00 277,080.87 268,791.00 290,325.39 301,643.89	24,992.26'36,272.74 42,648.41	88,176.00 46,361:00 45,404.00 46,797,22 46,648.31 50,340.85 45,891.93
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State* Funds	175,365.00 2 521,669.49 4 798,868.30 4 1,346,761.00 5 1,641,741.61 4 2,651,468.63 5 2,915,564.00 5 3,281,647.12 5	1,548,848.30 6 1,815,317.90 6 2,050,565:00 4 3,193,394.80 5 3,760,044.76 5 4,429,056.19 65 5,022,143.04 6	,290,314.71 4 526,537.98 5 707,116.60 5	311,977.20 3 395,022,00 3 431,540.76 3 542,839.60 4 644,332.00 4 754,903.20.4 754,244.00 3 827,692.50 3
Approved Reimbursable Operating Costs	606,795.00 1,171,894.95 1,662,020.00 2,484,966.00 3,791,555.00 4,870,921.00 5,715,475.00 6,208,328.00	2,531,400.00 2,924,766.00 4,455,039.00 5,358,690.00 6,321,793.00 6,770,562.00 8,172,070.00	582,81 6 .00 912,621.00 1,265,216.00	799,936.00 1,015,348.00 1,152,004.00 1,346,799.00 1,571,379.00 1,766,533.00 1,907,399.00 2,077,868.00
Institution	1966-67 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1973-74	PORTLAND 1966-67 1967-68 1968-69 1969-70 6 1970-71 1972-73 1973-74	ROGUE 1971-72 1972-73 1973-74 SOUTHWESTERN	668 689 172 173 173 173

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ო	Federal**. Funds		0,879.	8,252.	8,923.	1,747.	4.,141.	46,541.25	2,967.	•	7,689.0	39,101.00	9,452.0	7,255.1	6,923.9	5,379.7	0,227.7	8,083.6		775,266	914,062.	1,067,986.	1,039,077.	1,030,873.00	1,112,8/2.	\$1,137,307.00 \$1,118,958,00	.,,,,,,,,	
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	Approved Reimbursable Operating Costs		63,81	77,744.	5,093.	52,068.	44,355.00	8.8	556,°02		48,045.	6.56,320.00	48,702.	,214.	92,753.	44,414.	75,534.	•		.274.223.24	3,383,928.99	3,186,058.10	3,481,492.00	3,282,044.00	00.7//,558,0	927,952.00 256.604.00	200,000	
	Institution	TREASURE VALLEY	1966-67		-896 -896			19/1-/2 1972-73	- 1	- UMPQUA	29-9	<u> </u>	3-6)-7 -	7-0/61	<u>'</u> '	<u> </u>	<u>}-</u>	STATE TOTALS	966-67	67	89	69 1	1970-71	//	1973-74	• •	

^{*}State Funds are all those paid for the school year and not necessarily paid during the fiscal year. **Federal Funds include all those paid on an FTE basis for the school year and not necessarily paid during tne fiscal year.

NOTE: Please refer to Table VII for a debinition of Approved-Operating Expenses.

JASA DEPARTMENT OF EDUCATION!

TABLE X

Community_College Business Services January, 1975

ANALYSIS OF OPERATING COSTS - REIMBURSABLE PROGRAMS

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TABLE X (Cont⁻¹d)

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Page 3	, vI	12. 12.	9.3 9.4 10.1	, , , ,	10:1		10.7 12.0 11.5) 9.3 12.1 13.0
,	Fixed Charge	65, 41, 08,	257,285 352,562 457,091 576,215 634,573	999,	207,797 207,797 541,506 517,683	06,7 06,0	62,423 109,514 145,642	60,76 74,27 99,10	145,498 145,498 197,025 231,113 269,890
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	Student Services	6,19 5,15 3,00	93,207 146,565 309,805 1,72,752 164,134	,25	37,774 30,085 27,181 62,720	,47 ,86	3,398 16,427 22,408	4, E	33,908 36,723 43,401 50,819
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•	Plant Operation	29,389 75,746 28,229	74,373 19,138 11,858 11,104 12,196	16,762 96,390	395,473 277,640 446,731 572,740	83,591 1 49,434 1	30,982 60,232 ~62,849	0,681 1,465 2,594 8,226	117,604 112,566 135,503 131,520
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•	Instruction	388,9 711,4 ,097,8	2,562,56 2,562,56 3,137,19 3,820,57	,026,8 ,453,6	$\infty \circ \sim \infty$,855,8 ,467,3	361,16 589,55 865,81	َ لَوْ شُونُ حُرِّ	1,135,75 1,251,17 1,326,47 1,452,88
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×	Admini stratio	3,19 1,66 7,82	253,619 250,706 334,205 332,729	1,64 5,61	233,8/6 517,736 576,758 711,885	8,66 8,02	77,311 84,876 98,012	59,294 67,357 72,754 83,582	6,66 6,68 3,04 3,11
TABLE	, t)	66-6 67-6 68-6 68-7	970-71 1971-72 1972-73 1973-74	LAND 66-6 67-6	1968-69 1969-70 1970-71 1971-72	72-7 73-7	ROGUE 1971-72 1972-73 1973-74	966 967 967 968 969	70-7 71-7 72-7 73-7
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•		Total		1,163,816	1,177,744	1,255,093	1,252,068	1,444,355	1,364,021	1,454,321	1,556,902	
Page 4	Fixed \	Charges				102,457 8.2					204,541 13.2	
,	Stúdent	Services*	•	•		42,842 3.4					8,214 .5	
•	Plant	Maintenance.	•	1	7	9,841 .8					19,839 1.3	
	Plant	Operation				106,674 8.5						• .
9	,	Instruction		844,329 72.6	861,136 73.1	921,792 73.4	923,124 73.7	1,037,741 71.8	953,883 69.9	1,015,021 69.8	1,053,869 67.7	
TÁBLE X (Cont'd) .	Adrini-	ion stration	ALL	9,635	87,695		79,029	. 90,865	88,133	84,777	84,518	5
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		47,465	51,952	54,186	63,822	68,778	81,444	84,036	85,948	
	MPQUA .	1966-67	1967-68	., 1968-6º	1969-7	1970-71	1971-72	1972-73	1973-74	
	<i>ت</i> 				1		3	9	9	

STATE TOTALS

	\$ 737,743 7.2 \$10.274	\$1,047,539 7.8% \$13,383	1.6% \$1,504,405 8.3% \$18,186,058	\$2,396,064 10.2% \$23,481	\$3,260,232 10.8% \$30,282	\$4,019,205 11.2% \$35,855	\$5,386,775 12.9% \$41,927	\$6,173,559 12.5% \$49,256
•	\$154,118	\$221,788	1.6% \$293,554 1	\$402,590	\$571,120	\$792,253	\$886,622	\$898,209
	69	₩	6.8% \$ 285,593	₩	6	₩	₩,	∑
	\$ 7,815,219 76.1% \$ 534,442	\$10,090,288 75,4% \$ 772,257	6.9% \$13,598,658 74.8% \$1,246,724	\$16,850,173 71.8% \$1,487,695	\$21,064,899 69.6% \$2,458,838	\$24,303,048 67.8% \$2,914,597	\$28,144,679 67.1% \$3,731,165	\$33,297,933 67.6% \$4,329,343
	986,98	21,952	1968-69 \$1,257,124	31,576	52,986	70,813,	94,568	77,008

^{*}Student Services include Research, Public Information, and Student Transportation.

NOTE: Please refer to Table VII for a definition of Approved Operating Expenses.

OREGON DEPARTMENT OF EDUCATION 942 Lancaster Drive N.E. Salem, Oregon 97310

Community Collège Business Service January, 19

TABLE XI

LOCAL TAX LEVY

Institution	Assessed Value Used To Compute Tax Rate	Average Tax Rate	Amount of Levy Tax Rate will Raise
BLUE MOUNTAIN 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73	\$ 500,057,544 507,445,308 504,996,942 485,431,7 481,991,904 486,917,117 508,801,489 538,604,094	\$.92 .97 .97 1.30 1.61 1.69 1.73	\$ 462,553.22 494,220.25 491,785.14 632,860.44 777,791.98 822,889.92 878,387.16 928,768.04
CENTRAL OREGON 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	- 464,714,604 507,747,228 531,996,713 569,035,863 615,334,996 663,830,181 738,149,800 839,545,655	1.18 1.10 1.23 1.18 1.39 1.46 1.38 1.28	548,775.59 557,280.82 651,856.29 674,149.42 855,382.85 972,124.89 1,020,111.58 1,072,598.76
CHEMEKETA 1970-71 1971-72 1972-73 1973-74	1,650,834,132 1,786,325,918 1,928,557,258 2,136,473,998	1.22 1.19 1.27 1.32	2,011,960.93 2,125,727.84 2,449,267.71 2,813,287.32
CLACKAMAS 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	731,302,360 802,218,024 838,419,740 946,038,590 1,016,617,050 1,169,911,820 1,361,913,090 1,573,170,910	.35 .70 1.48 1.95 1.71 1.70	255,955.83 258,715.31 586,893.82 1,400,137.11 1,982,403.25 2,000,549.21 2,315,252.25 2,375,488.07
CLATSOP 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1977-73	195,005,752 239,378,688 317,612,731 346,269,108 368,421,185 387,187,891 409,162,271 445,687,466	1.15 1.00 1.32 1.55 1.94 1.83 1.69	224,256.61 238,780.24 419,248.80 536,717.12 714,737.10 708,553.84 691,484,24 735,384.32

	•		
 Institution	Assessed Value Used To Compute Tax Rate	Average` Tax Rate	Amount of Levy Tax Rate will Raise
	4	•	
LANE 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73	1,336,998,952 1,495,339,644 1,576,884,268 1,699,239,223 1,837,058,210 1,935,980,281 2,081,034,438	.73 .93 1.40 1.55 1.51 1.50	970,955.21 1,390,939.04 2,207,716.63 2,634,812.72 2,774,412.72 2,903,910.55 3,100,741.31
1973-74	2,358,165,811	1.41	3,327,781.65
LINN-BENTON 1,967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	. 799;449,784 852,634,805 925,358,603 1,062,084,507 1,129,991,724 1,201,444,204 1,350,342,592	.23 .64 .71 1.08 1.43 1.61	181,874.82 545,686.27 ,657,004.60 ,1,150,792.65 1,615,888.16 1,934,325.17 1,985,003.61
MT. HOOD 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	694,301,896 748,321,520 861,157,619 992,518,843 1,119,135,440 1,219,320,089 1,336,414,309 1,562,256,806	1.37 1.15 1.35 1.77 1.95 2.23 2.01 1.82	954,042.44 861,742.93 1,161,648.09 1,755,774.99 2,180,579.52 2,719,083.79 2,689,711.84 2,838,507.89
PORTLAND 1969-70 1970-71 1971-72 1972-73 1973-74	5,131,037,517 5,646,543,195 6,188,152,798 6,693,082,948 7,410,490,590	.81 .78 .75 .74 .71	4,156,140.39 4,394,014.98 4,641,114.60 4,952,881.39 5,264,558.48
ROGUE 1971-72 1972-73 1973-74	291,313,172 321,533,046 387,054,118	1.13 1.03 86	329,183.88 331,179.04 332,866.54
SOUTHWESTERN 1966-67 1967-68 1968-69 1969-70 1970-71 1971-72 1972-73 1973-74	449,177,304 478,133,788 484,184,576 533,624,489 573,351,734 589,530,876 622,548,742 699,465,209	1.28 1.33 1.70 1.40 1.37 1.41 1.43 1.38	574,804.54 633,919.42 824,831.94 748,909.35 783,548.49 829,165.45 890,244.70 962,991.51



TABLE XI (Cont'd)

Page 3

•	Assessed Válue Used		Average	Amount of Levy
Institution	To Compute Tax Rate	t	Tax Rate	Tax Rate will Raise
TREASURE VALLEY				
1966-67	190,334,556		1.76	334,941.97
1967-68	197,243,464		1.56	306,794.71
1968-69	212,300,828	,	1.61	341,963.98
1969-70	223,821,954		1.66	371,544.44
1970-71	233,361,089		2.93	684,056.72
1971-72	260,782,034		2.15	560,503.77
1972-73	27,5,376,787 .		2.47	680,012.19
1973-74	282,690,896		2.45	692,755.76
UMPOUA				•
1966-67	538,248,876		70	276 774 21
1967-68	558,832,820		.70 .61	376,774.21 340,888.02,
1968-69	573,132,461	-	.77	441,311.99
1969-70	630,660,626		1.16	731,566.33
1970-71	7.03,975,028	•	.86	·605,418.52
1971-72	742,062,130		1.05	779,165:24
1972-73	803,660,801		1.04	835,807.23
1973-74	1,006,397,274	ś	.83 🌼	835,309.74
/				ŕ
STATE TOTALS	\	-	A	
1966-67 (9 C.C. Districts			\$.92	\$ 4,703,059.62
1967-68 (10 C.C. Districts 1968-69 (10 C.C. Districts			\$.83	\$ 5,265,155.56
•		`	·\$ 1.1:4	\$ 7,672,942.95
1969-70 (11 C.C. Districts 1970-71 (12 C.C. Districts			\$ 115 \$ 1.24	\$ 14,299,615.91
1971-72 (13 C.C. Districts			\$ 1.25	\$ 18,915,099.71 \$ 21,007,861.14
1972-73 (13 C.C. Districts			\$ 1.25 \$ 1.25 \rightarrow	\$ 22,769,405.81
1973-74 (13 C.C. Districts			\$ 1.25	\$ 24,165,301.69
	2, 4 E0,020,040,412		Ψ 1 • • • • •	Ψ 27,100,001.00

UNIVERSITY OF CALIF. LOS ANGELES

DEC 5 1975

CLEARINGHOUSE FOR JUNIOR COLLEGES.



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OREGON	942	Salem,
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TABLE XII

Community College Business Services ` January, 1975

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COMMUNITY COLLEGE CONSTRUCTION - State Allocations - By Biennium -

			٠,				• •				•			A	APPENDIX-XV
	73-75	\$ 443,610	481,487	2,500,000	339,620	392,288	2,213,243	2,026,003	,1,118,562	1,182,732	800,000	351,533	334,563	214,773	\$12,398,444
	71-73	\$. 64,500	47,500	1,283,000	1,313,000	. '	1,307,500	1,081,000	3,318,500	2,031,000	400,000	ì	I	154,000.	\$11,000,000
	69-71	\$ 234,000	468,000	1,279,200	2,059,200	3,758	1,912,560	1,346,280	1,668,386	3,967,080			459,454	140,400	\$13,538,318
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	69-29	\$ 250,000		•		520,000	4,011,000	•	2,200,000	,1,580,000		200,000	. 500,000	442,000	\$10,003,000
	65-67	\$ 264,202	149,333	17,657	t	169,434	. 148,098	1		3,058,900		204,542	63,872	529,100	\$ 4,605,138
	63-65	\$ 329,898	249,767	, 73,280	1			ı	,			370,058	221,939		\$ 1,244,942,
	61-63	ı	225,000	225.000	1,	175,000		t *	us L	1		225,000		1	850,000
	Institution	* BLUE MOUNTAIN \$	CENTRAL OREGON	CHĚMEKETA	CLACKAMAS	CLATSOP	LANE	LINN-BENTON	MT. HOOD	PORTLAND	ROGUE	* SOUTHWESTERN	TREASURE VALLEY	UMPQUA	STATE TOTALS \$
					1	17.	/ 10	03,				•			•