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Financial Accounting System Based Upon NCES Revised

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Villa Park Community High School District 88, Ill.

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Handbook II Revised

ABSTRACT

This publication describes the development and ? implementation of a school district financial accounting system based on the concepts and guidelines of the National Center for Education Statistics Handbook II, Revised. The system described was designed by school district personnel to utilize computer equipment and to meet the accounting and management needs of Community High School District 88 in Villa Park, Illinois. This detailed documentation of the District 88 system is intended to serve as a helpful example for ... other districts that wish to implement Handbook II. Revised, through the use of computers. (VG)

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COMMUNITY HIGH SCHOOL DISTRICT 88 VILLA PARK, ILLINOIS

FINANCIAL ACCOUNTING SYSTEM

BASED UPON NCES REVISED HANDBOOK IL

U.S. DEPARTMENT OF HEALTH, EDUCATION, AND WELFARE Caspar W. Weinberger, Secretary

Education Division

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Prepared by Community High School District 88,7 Villa Park; Ill., office staff: John Thorson, then Superintendent; David Koch, Assistant Superintendent; Jack Monts, Business Manager; and Robert Lopatka, Assistant Business Manager.

FOREWORD

This publication, developed by staff in Community high School District 88, Villa Fark, Ill., was supported, in part, by a U.S. Office of Education grant to document the experience of Community High School District 88 in implementing Financial Accounting Classifications and Standard Terminology for Local and State School Systems, State Educational Pecords and Reports Series; Handbook II, Revised.

Handbook II, Revised, a National Center for Education Statistics publication (1973), presents defined items and terms classified in categories for use in school finance accounting systems. This published account describes its implementation based on computer equipment to meet finance accounting and management needs in one school system, namely, Community Ligh School District 88.

It is likely that this documentation will be helpful to other school systems that will be implementing Handbook II, revised, through the use of computers.

In no way, implied or otherwise, is this product to be construed as an official endorsement of any computer software, hardware, or contractor.

Absalom Simms, Director
Division of Intergovernmental
Statistics

Allen R. Lichtenberger, Chief Educational Data Standards Branch

PREFACE

This manual represents the culmination of two years of effort on the part of the District 88 staff to improve our ability to manage and control the resources involved in the delivery of educational services to our constituencies; namely, the public and our students. This project is but one of many innovative programs in which our District takes pride. It is indicative of our continual efforts to operate the educational enterprise in a responsible and creative manner. We do not accept the status quo as an unsurmountable barrier, but rather as a departure point for achieving new plateaus of educational management.

For example:

- -When we experienced tremendous enrollment growth during the past ten years and our facilities were taxed to the limit, District 88 met the problem with what has become known as the "88 Plan," a system involving staggered shift scheduling and modified open campus concepts.
- -When our students, and other constituencies became concerned about the relevancy of our curriculum and teaching methodologies, we introduced such concepts as resource centers, team teaching, individualized instruction and electronic media.
- When it was apparent that career selection, including possible pursuit of post-secondary education,
 was a concern of our students, and other constituencies, we developed and implemented the CVIS system
 which is an on-line integrated information system designed around career opportunities and customized to
 a particular student's capability,
- -When accountability and self-renewal became the hall-mark of the educational establishment, District 88 embarked on the development of management program throughout the District which has included our being one of six districts in Illinois to pilot the implementation of the Illinois Program Accounting System, based upon Handbook II.

We feel that this project has helped tremendously in identifying better methods and concepts for operating our District. It is our intent to continue these efforts in the future, not directed toward utopian levels of operation, but certainly at optimal levels of operation.

The development of this system has been a district-wide activity and all who participated are to be commended. Mr. Robert. Lopatka, Assistant Business Manager of our District, was designated as project director for the implementation of the system. He had the full support of the entire administration, including the Board of Education, and specifically Dr. David Koch, Assistant Superintendent and Mr. Jack Monts, Business Manager.

Robert Davis Associates, Inc. (RDA) of Atlanta, Georgia, who assisted us in the design and implementation of the system, also helped in the preparation of the documentation included in this manual.

John R. Thorson Superintendent

November, 1973

DISTRICT 88 ACCOUNTING SYSTEM

DOCUMENTATION - HANDBOOK II

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CHAPTÉR I

COMMUNITY HIGH SCHOOL DISTRICT 88 DU PAGE COUNTY, ILLINOIS

District 88 is located in a near west suburb of Chicago, Illinois, in prosperous Du Page County. It is a high school district with an enrollment in the 1973-74 school year of approximately 9,900 students. We presently operate three separate facilities (York, Willowbrook, and Addison Trail High Schools) with a fourth site reserved for future expansion as required. District 88 serves five feeder elementary districts whose combined enrollments in the 1973-74 school year approximates 17,000 students.

The District's boundaries encompass approximately 32 square miles in Du Page County with an assessed valuation of over \$602,000,000, or \$60,800 per enrolled student. Our present tax levying power is \$1,821 and our average expenditure per student during 1973-74 is \$1500.00.

The inherent philosophy of our Board and Administration toward management of our system is characteristic of a highly decentralized operation at each school location, with broad participation by the administrators from each location in district-wide formulation of policy, goals, objectives and procedures. This participative management approach is exercised through the SAC (Superintendent Advisory Council) which meets weekly to review and revise the goals, objectives and directions of the District.

Within the past two years, we have implemented the organizational recommendations contained in a management study conducted by an outside consulting firm. The present alignments of authority and responsibility relationships are contained in the charks on pp. 4 and 5 of this section.

Our curriculum programs cover a broad spectrum ranging from highly innovative academic transfer programs to terminal career development programs. For example, we have successfully developed innovative techniques such as:

- . Contract Learning
 - Team Teaching
- Individualized Instruction
- . Video Instruction
- . Computer Assisted Instruction

which have been incorporated routinely into our curriculum.

Additionally, even though our District experiences a relatively high rate of college matriculation by our graduating students, we have established, and maintained, a substantial commitment to career development programs. For example, we operate approximately fifteen to seventeen cooperative-work programs for our students in many areas, including unusual program areas such as Dental Assistants and Cosmetology.

District 88, in cooperation with the Illinois Division of Vocational and Technical Education, designed and developed the highly successful CVIS Program (Computerized Vocational Information System). CVIS is an on-line inquiry system which assists our students in identifying career opportunities consistent with their personal goals and their established achievement levels.

We have embarked on a new project, which is to develop PPBES capability within our District. For the past two years, we have been in the process of establishing an MBO methodology which is consistent with our decentralized management philosophy, but more importantly will become the foundation of the PPBES.

We feel that the expansion of our MBO methodology, the development of the PPFES system, and the establishment of our program Accounting system (Revised HBII) will provide us with the effective tools we need to manage the rescurces of District 88 in a much more enlightened manner.

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(b) Educational Services Advisory.Council

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CHAPTER II

DESCRIPTION OF PREVIOUS ACCOUNTING SYSTEM

Our previous accounting system was structured in accordance with the most recent version of the Illinois

Financial Accounting Manual. This manual was adopted from the original Handbook II, and had undergone several revisions as time changed, and the reporting and recording requirements of school districts and OSPI changed. Staff members from our district participated in the on-going development of the Illinois manual, over the years.

For several years, we have recognized the need to maintain expenditure accounting records by facility and department, which was used primarily for comparative cost analysis and budget preparation purposes. However, we only included supplies, travel, maintenance and capital outlay classifications in these analyses.

Our system was essentially one of modified cash basis accounting. That is to say, we did not recognize receivables and payables at the time of their occurrence, but did maintain an encumbrance accounting sub-system of all purchase orders issued, essentially for budgetary control purposes.

We have maintained an IBM 402 Accounting Machine System for our business office operations for the past ten years.

In the following we briefly describe the highlights of our previous accounting system.

Automation

For the past several years we have utilized the computer facilities of The College of DuPage (COD), a state supported community college. For the most part, the college's computer center has provided the following support:

- . Processed our payrol1/personnel sub-system
- Prepared our student schedules and grade reports
- . Maintained an on-line inquiry system CIVS (Computerized Vocational Information System)

With the implementation of Revised Handbook II, we have increased our usage of this facility by adding the budgetary accounting and accounts payable sub-systems.

The IBM 402 system will be phased out of our District's operation in the very near future.

Payroll/Personnel Sub-System

Our payroll/personnel sub-system which was designed by the COD is a fairly sophisticated application which includes the creation and maintenance of combined profile, payroll distribution (up to six separate account distributions) for each employee; however, it did not include distribution of Board paid employee benefits.

Also, because of the structure of our previous account number system, we could not obtain direct departmental (program) costs for our salaries and employee benefits.

Budgetary Accounting & Accounts Payable

As stated earlier, we have maintained an IBM 402 machine in our business office for over a decade. In recent years it has been used primarily for general ledger and accounts payable accounting, after the payroll process was transferred to the COD.

We routinely prepared monthly journals, budget to actual status report and formal (revenue/expenditure and fund balance) statements with this equipment.

Additionally, we prepared expenditure reports by facility and department which were made available to those administrators.

Activity and Pupil Activity Accounting

Although we have historically maintained these classes of accounts within the Education Fund group, for statement preparation, we nevertheless have maintained them as separate records, since they are required to be self-supporting.

This classification of accounts included such things as Food Service, Bookstore, Athletics, Continuing Education, Fee Cards and Student and Faculty Clubs. These were essentially maintained on a pure "cash basis," with balances carrying forward at the conclusion of each fiscal year, if in fact a balance existed.

Monthly Reporting

In addition to the reports mentioned above, we normally prepared standard bank reconciliation, treasurer and encumbrances accounting reports at the closing of each period. These reports were primarily for Board review purposes, with the exception of the encumbrance report; which was also used for internal budgetary control.

Purchasing

We have operated for several years, and will continue to do so, a centralized purchasing function in our business office which includes such things as:

- . Annual ordering of commodities and bulk items
- . Competitive bidding on equipment, and some supply items
- . Encumbering at the purchase order stage
- . Maximizing the taking of discounts

As we indicated earlier, we do not set up accounts payable when invoices are available at the closing of a period.

We do not maintain any District-side warehousing facilities, since each of our separate facilities have adequate storage space and can accommodate on-site supply storage.

Budgeting

We have followed a budget format outlined in the Illinois
(Office of Superintendent of Public Instruction, OSPI)

Financial Accounting Manual. It was essentially a line item

incremental approach, patterned after the standard Fund/
Function/Object breakdown. It was not program oriented; nor
did it allow an accurate differentiation between instructional
and instructional related (support) costs.

Our budget timetable each year included the following targets:

Fall:

Tentative Budget to Board - detailed allocations and Board approved levels of supplies, reference books, Library and Capital Outlay.

Spring/

Summer:

Allocation of the function/object level after completion of state legislative

funding program.

Fall:

Final Budget to Board for adoption and establishment of annual tax levy.

Property Accounting

The district, for many years, did not maintain detailed property (equipment) records. Our major objective in this area has been to assure that the formal audited statements of the District included an updated capitalized value of the equipment inventory, taking into consideration the additions and retirements that occured during a fiscal year.

However, during the past two years, we have employed an outside firm to develop for us a detailed inventory management system for our business office operation. (Our own staff handles the physical inventoring update requirements on an annual basis.) We have completed this activity for two of our facilities and the third will be done this current year.

Cash Management

Our District has established a detailed cash flow requirements program which allows us to keep our available cash invested on a continuing basis in U.S. Treasury Bills and other approved forms. It is our policy to constantly maintain low cash positions in our current bank accounts. The flexibility of treasury bills liquidation allows us to meet our cash flow needs on a current basis, and at the same time expand the resources available for District operations.

External Audit.

Even prior to the state requirement for an external review and audit of our annual financial reports, our. District has retained CPA firms to conduct an operations audit. We have felt this to be a necessary part of our stewardship responsibility.

CHAPTER: III

SYSTEMS DESIGN REQUIREMENTS AND DEVELOPMENT

Throughout this documentation manual is a theme which describes the District 88 approach to educational management. Since the arrival of Superintendent Thorson in 1970 changes in management philosophy have evolved. We tend to characterize this philosophy as "participatory management". Obviously, the size and composition of District 88 lends itself to this approach since we are a secondary system with three large departmentalized high schools.

This composition allows for broad levels of decentralized authority and responsibility at the school level, with highly concentrated coordination and planning conducted at the district level.

The coordination and planning functions are handled by the Superintendent Advisory Council (SAC), a group comprised of the Superintendent, Assistant Superintendent, Director of Educational Services, Director of Continuing Education, and three school principals.

Complementing the SAC role are the various Board
Committees, Citizen Advisory Groups, Principals' Councils, and students
who assist in evaluating, interpreting and guiding the direction
of the district.

For the past three years we have been developing a management by objectives program in the district, to the departmental

level of each of our high schools. We have high hopes that this program during this school year, 1973-74, will expand to the point where we are able to write measurable objectives for each of our operating departments.

ACCOUNTING SYSTEM DEVELOPMENT

At the point where we were selected as a pilot district in the Illinois Accounting Project, we immediately set into motion a development program with the SAC which included the following:

- -What policies needed to be reviewed and revised relative to our financial accounting practices?
- -What were the data and information requirements of the Board, the District office, the school principals and the Department Chairmen?
- -To what level should program costs be recorded and reported?
- -Should the District consider establishing its own data processing capability?
- -What procedural changes should be established relative to the revised accounting system which would be implemented?

Through a series of bi-weekly meetings with the SAC, which were supplemented by staff meetings at each of the high schools, these questions were considered and determinations were made as required. For example, Figure III-1 lists a series of policy and procedure changes which were developed as a result of these discussions.

Naturally, each of these changes evoked great discussion since they represented change from the established

ADMINISTRATIVE POLICY AND PROCEDURE CHANGES

- All ree card accounts will be listed as supply accounts in departmental budgets.
- 2. Balances of fee card accounts will not be carried forward.
- 3. All anticipated revenues, including fee cards, will be estimated for budgetary purposes.
- 4. Based upon the total estimated revenue from all fee cards, a single fee card expenditure account will be estimated for each department.
- Programs organized on a district basis (cosmetology, dental aide) will be identified as cost centers to insure their separate identity.
- 6. Driver education, summer school and athletics accounts will be considered part of the Educational Fund. They will not carry balances.
- 7. Bookstore and cafeteria accounts will be included in the Educational Fund, but year end balances will be included in the following year's budget.
- Special event and student fund-raising project accounts now carried as auxiliary will be transferred to activity, thus retaining the "carry-over" concept. (Christmas wreaths, records, yearbooks, tours, test scoring (SAT), etc).
- 9. The health fee card will be eliminated. Student text books should be purchased through the bookstore, classroom reference books and supplies from Educational Fund accounts.
- 10. P.E. locker fee cards will be part of the bookstore operation.
- The towel rental fee account and the laundry account will be combined as a district account under the Building Fund. Fee cards will still be charged and collected by the bookstore. Balances will not carry over.
- 12. Each special education program must be coded as a cost center in the Education Fund as prescribed by the OSPI accounting manual.
- Revenues from student ID fee cards and transcript charges will be deposited in the General Education Fund. Related expenditures will be budgeted in the principal's office budget.

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- 14. State-federal vocational reimbursements will be budgeted in the various vocational departments and coded by source of funds. Balances will not carry over.
- 15. State vocational handicapped and disadvantaged funds will be budgeted by building using the "host" account concept. Balances will carry over. Expenditures will be charged to the various vocational departments and coded by source of funds.
- 16. In-service training accounts will be eliminated, but funds will be budgeted in the Educational Fund under the support of staff functions.
- 17. Library overdue book fund will be eliminated and included as a miscellaneous revenue in the education account.
- 18. Present welfare fund (K); pay phone revenues, and building rental revenues, will be included as miscellaneous revenue in the Building Fund. Expenditures will be coded as any other supply item from the Building Fund.
- 19. Mimeo, AV and bookstore charges for supplies and services will be established as separate cost centers with zero budget amounts. Initial supply purchases appropriate to these areas will be charged to the cost centers. As departments utilize the cost center services, charges will be assessed against their supply accounts and the credits applied toward reduction of the cost center's expenditure account.
- 20. Faculty travel will be established on a per building basis. Expenditures will be charged to the respective departments. using the "host" accounting concept.
- 21. Research and development accounts will be established on a district office and building basis.
- 22. Study guide and writing manual accounts will be channeled through the bookstore.
- 23. All title programs will be budgeted under the Educational Fund.
- 24. CVIS I will be considered part of the educational budget of the guidance department.
- 25. CVIS II will be budgeted in the Educational Fund under research and development at the district level.
 - 2.6%. Attendance and scheduling will be established as a single cost center under support of pupils.



- 27. Co-curricular activities receiving no board support will be handled as activity accounts.
- 28. Co-curricular activities receiving board support in any form (yearbook, newspaper, forensics, drama) will be handled in the following manner:
 - a. Expenditures supported by the board will be listed under co-curricular activities in the Education Fund.
 - b. All other expenditures will appear in the activity account.
- 29. Continuing Education accounts will be part of the General Education Fund; therefore, balances will not carry over. Budgets must be established for all revenues and expenditures.
- 30. Apprentice training accounts run through Continuing Education will be established as district activity accounts.

patterns of the district. But each was agreed upon, and were incorporated into the new accounting system design.

(a) Information Requirements

After the above step was completed we proceeded with the determination of the data and information requirements for each level of administration in the district. Figures IV-1 and IV-4 identify both the levels of data accumulation and reporting required for this objective as well as the report sequences which the system would need to produce. For example, in Figure IV-4 the five sequences outlined were developed specifically to meet the following needs:

Sequence	•	.	Distribution
Standard			· District Office .
Option 1			Principal
. 2		•	Board of Education
• 3			Department Chairman
. 4			District Office

(b) Program Definition

In view of the then established MBO program which was oriented to our departmental structure, we concluded that our approach to program cost recording and reporting would remain at the department level. However, in the development of the program dimension in the account classification code we did allow for two additional elements:

1. Course level accumulation in the 1974-75 school year.



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 Special cost center or program accumulation in the 1973-74 year, (i.e. 16-CVIS-11; 14-Co-Curricular)

We decided to set this structure for the first year only and review it at that time. If it was deemed inappropriate at that time, we would modify the structure. (It should be added that the computer systems have been developed with sufficient flexibility to accommodate this need, if required.)

(c) Data Processing Support

We evaluated the options available to us and concluded that if nothing else the time constraint would preclude our ability to establish and develop sufficient data processing support within the District. We were also assured that the College of Du Page could meet our needs adequately. Consequently we elected to continue to use their services.

(d) Project Schedule and Coordination

Mr. Robert Lopatka was given the responsibility to coordinate the implementation project for our district. Working with the consulting firm of Robert Davis Associates (RDA) and the College of Du Page staff, they jointly developed an overall plan for the project which is included as Figure III-2. This plan was supplemented by a much more detailed schedule which is included as Figure III-3.



PROGRAM BUDGETING ACCOUNTING SYSTEM TENTATIVE CONVERSION SCHEDULE AS OF NOVEMBER 3, 1972

Mr. Robert Davis, Mr. William Healy, and Mr. Robert M. Loratka have reviewed the EPIC Software package individually and collectively with IBM representatives. It is our feeling, that this package will meet the basic requirements of the program budgeting system with some modifications. Since District 88 will continue to work through the College of DuPage, we feel that the College of DuPage should be the contracting organization with IBM regarding the leasing of EPIC.

At the present time, it is our feeling that a two step conversion should take place:

Step I, being the parallelling of our existing accounting structure utilizing the EPIC package. Thus, we will in effect be testing EPIC Programs to determine any modifications, changes, etc. that need to be made. The parallel is anticipated to take place on February 1, 1973.

Step 2, is the actual live conversion from our current accounting structure to the new rederal Handbook to utilize the EPIC package. This will take place on July 1, 1973.

TENTATIVE TIME SCHEDULE

December 1, 1972

A System Analysis/Programmer will be hired by the College of DuPage as of this date to work exclusively on the project.

December 15, 1972

A plan will be ready as of this date to effect the parallelling of the current accounting structure using the EPIC package. (Step I)

January 1, 1973

EPIC Software will be delivered by IBM.

February 1, 1973

The System Analysis/Programmer.will. have checked out the EPIC Softward. Parallelling of District 88's current accounting system will begin.

March 31, 1973

Parallelling will have been completed giving us a two onth test period.

March 31, 1973

Modifications to the existing payroll package at the College of DuPage will have been made (ie. Multiple distribution and interfacing with the EPIC programs).

April 15, 1973

A plan for Step 2 (the final conversion will be ready as of this date.

April 15, 1973 to July 1, 1973 - During this period of time testing will be done and all of the necessary tasks outlined in the plan for conversion to Step 2 will be accomplished.

July 1, 1973

At this period, actual conversion will take place. The new accounting structure and EPIC programs will be used in the actual day to day operations.

DISTRICT 88 PROJECT SCHEDULE

Aut Land V	Nov	Dec	Jan	Feb	Mar	Apr	May	da
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Programmer				,				
			·	•	,			
Finalize New Chart of Accounts	2							
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op Conversion Plan	,-		-	8				- -
prepare for paralle	,				1		•	
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on EPIC.	ľ	- .				,		
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Carry out conversion rian	` ``			,-		•		
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Parallel Current Accounting System	•						•	•
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10. Modify Payroll Programs		73.14 cl 1 el 1.2	(,	ļ	
11. Develor Plan for Conversion to		•			-	• .		-
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12. Carry out conversion Fian	-	_						
13. Staff Training	-		-	-	,			`
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14. Document Procedures	-	, ,	•		į.		v (2)	
15. Begin Operation		,	. 1					7
16. Project Monitoring & Supervision		- i						
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Since the district had a limited knowledge of data processing in-house, the coordination of the computer design and programming requirements were handled by Robert Davis Associates.

(e) Procedural Changes

The establishment of a program (cost) accounting recording and reporting system required considerable changes in our operating procedures, specifically in the budgeting and payroll areas. These revised procedures are outlined in Chapter V.

CHAPTER IV

THE NEW FINANCIAL ACCOUNTING SYSTEM.

The management of educational programs has been an evolutionary process in that the data upon which we base decisions have changed from measures of resource input to functional areas, to measure of program achievement in terms of resources expended. Past Charts of Accounts used by Illinois School Districts, as a basis for accounting systems, have been limited chiefly to three dimensions: fund, function, and object.

while these limited dimensions served well to demonstrate stewardship of funds, it is necessary to add dimensions to meet information needs of school administrators, the general public, and our Board of Education. These needs are numerous and complex. They have grown out of concerns of certain publics about the cost and relevance of education, of the enactment of legislation in response to recognized educational needs, and of the resultant needs for information to assist in planning and decision making. Added emphasis was placed on the need for a more refined accounting system through court cases whose dicta have given new directions to financial support patterns for education.

Some of the needs growing out of our changing approach to education program management are:

Location accounting: required for school-to-school and district-to-district comparability analysis;
 (i.e. Title I Programs).



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30

- Source of fund accounting: required to report the use of categorical aids; (i.e. Title il Programs).
- Major areas of the curriculum or school operations accounting: to provide the basis for accurate costing of cost differentials included in state aid formulas; (i.e. instructional services vs support services).
- Program accounting: to provide a basis for demonstrating accountability and evolving productivity measures; (i.e. Art; Reading, etc.).

As these needs were identified, the old charts of account were expanded or subsidiary records were established to meet the particular need of an individual district, or problem area. This was done essentially to gain more detailed data than was possible through strict adherence to the old Charts of Accounts.

Detailed data have meaning and value only through systems which make possible logical combinations of data to produce different kinds of information. To this end, each dimension and category of the Illinois Chart of Accounts is discrete and mutually exclusive. Therefore, there is no longer an account number per se, but rather a tag identifying each financial transaction which permits an almost infinite display of financial information depending upon the aspect of the educational enterprise being examined, as well as the summarization in a pyramidal fashion, of the levels of data information required in an information and reporting hierarchy.

requirement. As can be seen, the base of the structure is predicated on the need for the greatest degree of detail, that is at the

FEDERAL LEVEL (Análysis) Statistical Categorical Funding STATE LEVEL (Monitoring) FINANCIAL INFORMATION REQUIREMENTS. Instruction/Support Students DISTRICT LEVEL '(Control and Staff Evaluation) PROGRAM LEVEL (Management) RESOURCES (Consumption) Employee Supplies & Purchased . Capital' Benefits . Salaries Materials Services Outlay

FINANCIAL INFORMATION AND REPORTING HIERARCHY consumption level of financial resources. As this need moves up the hierarchy, or pyramid, it becomes obvious that a lesser degree of detail is required since the information requirement has lessened; that is to say, more summarization and aggregation of data occurs as one moves up the hypothetical hierarchy.

Needless to say it is vital that in the original classification (or combining of tags) of the data, at the transaction stage, all conceivable levels and categories of classification must be considered. Otherwise, the capability to meet all levels of the information hierarchy will not exist, and negate the potential value of the reporting system.

HANDBOOK II, AND THE ILLINOIS DEVELOPMENT

During the past few years, the United States Office of Education has been in the process of revising Handbook II, Financial Accounting for State and Local Schools Systems. This was brought about by practitioners in the field recognizing the inadequacy of a function-object accounting system.

As the revision neared completion, various states began preparation to revise their systems. This was done in order that they could gain the use of the more flexible, new system and meet changing Federal reporting requirements. Illinois was one of these states!

In accordance with the Illinois School Code, it is the responsibility of the Superintendent of Public Instruction (OSPI)

to formulate and approve forms, procedures, and regulations for school districts, in the proper accounting for all receipts and disbursements, and to publish and keep current manuals in looseleaf form relative to budgetary accounting and financial management procedures. In conformity with this responsibility and acting upon the advice of the Financial Advisory Committee, revision of the Illinois Accounting System began.

ment, the OSPT initiated a state-wide effort to develop goal statements which would assist in giving direction and purpose to efforts
in the field of public education. This resulted in the publication,
Goals for the Seventies. By clearly stating the Illinois goals
to be achieved, it was possible to assess present activities and
identify needs in terms of these goals. Having identified these
needs, it was necessary to modify the approach to managing education
programs. This included three separately identified activities:

- 1. Revision of the <u>Guidelines and Standards for School</u>
 <u>District Recognition and Supervision.</u>
- 2. The jointly sponsored program, (Illinois General Assembly, Executive Office Bureau of The Budget and OSPI) known as the Educational Effectiveness and Fiscal Efficiency Act.
- 3. Revision of the <u>Illinois Financial Accounting Manual</u>, based upon USOE Handbook II.

Items (1) and (2) deal essentially with the development of planning systems in Illinois school districts and, although vital, will not be part of this documentation manual. Item (3) will be discussed in the following section.

REVISED ILLINOIS ACCOUNTING MANUAL

During the 1972 fiscal year the <u>Illinois Financial</u>

<u>Accounting Committee</u>, an advisory panel to the Superintendent of OSPI, recommended that the then Illinois Accounting Manual be revised to make it consistent with Handbook II which was under development by the USOE Standards Branch.

The Superintendent accepted this recommendation and the Fiscal Management Division of the OSPI was given the responsibility for undertaking the task. Drs. Wilson and Bradshaw, and Messrs. Glick and Pyle of that Division developed an RFP which subsequently resulted in a contract to Robert Davis Associates, Inc. (RDA) of Atlanta, Georgia to accomplish the following objectives:

- 1. Revision of Illinois Financial Accounting Manual for Local School Systems.
- 2. Training and Implementation supervision of the system in six pilot districts.

Training and implementation supervision of the system in all other Illinois School Districts.

District 88 volunteered to become one of the pilot districts and was selected. During the period May, 1972 through September, 1973 RDA worked with our staff in implementing the revised Accounting System. Exhibit IV-1 outlines the account classification system in the Illinois manual. It is included here so that the reader can better understand the directions taken by the Illinois OSPI.

It should be noted that in the main the Illinois Manual is consistent with the outline of Handbook II. The major variances



occur only in those cases where Illinois Statutes or the OSPI regulations take precedent.

THE DISTRICT 88 MANAGEMENT SYSTEM PLAN

As outlined elsewhere in this manual, District 88 has been actively involved in developing an effective approach to educational management for the past two years. Inherent in these thrusts have been included the following:

- Establishment of district-wide goals involving the staff and community in the District.
- Development of specific objectives (programs) to assist in achieving these goals.

The program accounting project is one aspect of this entire development and will assist only in the control and evaluation of the financial resources.

DISTRICT 88 PROGRAM ACCOUNTING SYSTEM

At the outset of this project we identified the following major questions which needed to be answered prior to beginning the detailed planning:

- 1. What level of program accounting would the District need in order to support its management systems and objectives?'
- 2. What changes in policy needed to be identified preparatory to beginning the development?
- 3. Did sufficient hardware and software capability exist at the College of DuPage (COD) to support the Revised Accounting System?
- 1. To what extent should the District payroll distribution process be changed?



Each of these questions were addressed at the beginning of this project. Questions (1) and (2) have been dealt with in Chapter III. In the following we will discuss items (3) and (4).

DATA PROCESSING SUPPORT

In Chapter II we discussed the degree of computerization which has existed in District 88 for several years. The major questions which we needed to answer relative to the revised accounting system included:

Could the present COD budgetary accounting software package be modified to accommodate the requirements of the Handbook II coding system?

(After some consideration of this problem, it appeared that this might create unnecessary problems and that the best solution might be a separate programming package for District 88 purposes.

Assuming the above, what would be required to develop this separate programming package?

(It was very clear to our project team that to attempt the complete design, programming and testing of a separate budgetary accounting system and have it ready for implementation by July 1, 1973 was impossible. The project team elected to evaluate existing commercial software packages and select that which best met the needs of District 88 and would be consistent with Handbook II requirements.

The IBM corporation package known as EPIC Budgetary Accounting was selected because it seemed to meet the general requirements stated, above.

-What expansion of the current payroll programming package would be required to accommodate detailed distribution of multiple labor and employee benefit costs to the program level?

(After analyzing the existing payroll package it was felt that major modifications would be required to effectuate this level of distribution.)

-Recognizing that to install a vendor software package as well as complete the major modifications of the payroll system would require substantial programming support from COD, what priorities or guarantees could the COD give the District concerning programming support?

(It was concluded that the existing programming staff of the COD would need to be supplemented in order to meet the July 1, 1973 deadline.

Consequently, District 88 agreed to underwrite the costs of the expanded programming staff to work specifically on the District 88 system.)

Relative to the hardware capability of COD, it was concluded that the existing configuration would adequately accommodate the needs of the revised accounting system. (However, the COD, at a later date, independently elected to upgrade their system but this was not a result of increased District 88 requirements.

PARALLEL OPERATION

Since the Epic-Budgetary Accounting was still a relatively new software package at the time we began implementation, we decided that a parallel run was necessary.

Consequently, after the software had been initialized on the COD computer system, we paralleled the Months of January and February, 1973, business to the existing accounting machine.

process. We thus assured ourselves that the EPIC software was functioning correctly in addition to familiarizing our staff with the software package.

MODIFICATION OF PAYROLL SYSTEM

The payroll system at COD had recently been completely redesigned and programmed. Our major concern, relative to the Revised Accounting System, was the capability to distribute payroll costs, and the attendant employee benefit costs, consistent with the individual contracts and multiple assignments of our staff personnel.

The payroll system had been designed in such a manner (i.e., expandable) that these requirements could be accommodated. The major problems included (1) determination of the number of distribution possibilities; (2) modification of the payroll distribution calculations, and (3) adding the calculation of employee benefit distributions consistent with (1) above.

A major problem occurred during the re-programming, which had not been anticipated, as a result of design characteristics of the EPIC-Budgetary accounting software, which resulted in a second major expansion of the payroll master file. It focused around the EPIC characteristic known as the ASN (Account Serial Number) which is an arbitrary numbering assignment for an existing account number in the general ledger structure. That is to say, in lieu of the customary account number identification (i.e.

fund, function, program, object, facility, etc.), the EPIC system uses a five position account serial number to identify all transactions entering the system. Thus, instead of merely changing the object designation in the calculating and distribution routines of employee benefits to a particular budget center, it became necessary to design a separate interface between the payroll master file and the account master file.

Needless to say, this created several problems including (1) an enlarged payroll master file, (2) a very complex interface program, and (3) an increased amount of computer processing time.

But the problems have been resolved and we are able to distribute payroll and employee benefit costs on an actual basis, at the program level.

MAJOR DIFFERENCES FROM OLD ACCOUNTING SYSTEM

The major differences that have been incorporated into the revised accounting system are:

- 1. All budgetary, general ledger, accounts payable and payroll processes have been converted to computerized applications as opposed to the former accounting machine processes.
 - 2. The accounting system is truly program oriented,
 as defined in the District 88 program structure
 which is departmentalized, and is capable of
 accumulating and reporting costs on all options
 available in the expenditure dimensions of the
 account code structure.

- 3. District policy regarding the handling of auxiliary enterprises and pupil activity enterprises and pupil activity enterprises and pupil activity accounting has been substantially changed and these accounts have been incorporated into the regular District accounting system.
- 4. The account classification structure has been expanded to include all dimensions outlined in Handbook II, with the exception of the term and special cost centers dimensions. (See Figure IV-2 for an outline of the dimensions included.)
- 5. The budget process has been revamped and has become program oriented.
- 6. The Revised Accounting system output reporting has expanded tremendously and significantly increased the management, control and evaluation capability at all levels of District Administration. (Figure IV-3 illustrates several of the reporting sequences which can be produced from our system, and are a standard feature of the EPIC-Budgetary Accounting System.

THE ACCOUNT CODE STRUCTURE

It was pointed out earlier in this chapter that the levels of coding incorporated into an account classification structure determines the relative capability of an accounting system to respond to management requirements for financial information, and analyses. Obviously, there are constraints that other Districts may encounter (i.e. machine processing availability and capability) that could limit the level of coding detail built into the structure. We did not have such a limitation and thus were able to move toward full implementation of the Handbook. II dimensions.

Exhibit IV-1 outlined the State of Illinois code structure which will become the basis for financial recording and reporting.

DÎSTRICT 88

ACCOUNT CODE STRUCTURE EXPENDITURE ACCOUNTS

DIMENSIONS

70.5	ODE LEVEL		
	I	11.00	Fund
· -	2		Account Type
•	3		Source of Funds
ŕ	4		Function
· ·	5		Sub-Function (Major)
*	6	G	Sub-Function (Minor)
•	.7 .		Object
)	8 1	•	"Sub-Object (Major)
· *	*9·	•	Sub-Object (Minor)
	10		Location/Facility
•	11		Department/Program/Subject Area

* Required by IBM EPIC-Budgetary Accounting software package for report summarization.

DISTRICT 88

REPORT SEQUENCES

ACCOUNTING SYSTEM

STANDARD SEQUENCE

1. Fund.

数

- Accounting type
- Source
- Function
- Sub-Function
- 6. Sub-sub-Function
- Ž., Object
- Sub-Object 8.
- 9. Sub-sub-Object
- 10. Location
- 11. Department

OPTION I

- 10. Location
- 11. Department
- 2. Accounting type
- 4. Function
- Sub-Function
- 6. Sub-sub-Function
- 7.. Object
- ~8. Sub-Object
- 9. Sub-sub-Object
- 3. Source
 - Fund

OPTION #2

- `Fund
- 2. Accounting type
- 3. Source
- Function
- Sub-Function
- 7. Object
- 8. Sub-Object
- 10. Location
- 11. Department
- 6. Sub-sub-Function
- Sub-sub-Object

OPTION #3

- 10. Location
- 11, Department
 - Accounting type
 - Function
 - Object
- Source.
- Sub-Object
- -9. Sub-sub-Object
- 5. Sub-Function
- **6.** Sub-sub-Function
- Fund

OPTION #4

- Fund
- Accounting type
- Source
- Object 7.
- Sub-Object
- Sub-sub-Object
- 10. Location
- 11. Department
 - 4. Function
 - 5. Sub-Function
 - Sub-sub-Function

throughout the State. This structure has been modified since we originally began our implementation program. But the modifications have been more a clarification than a philosophical change.

We have developed our structure to be consistent with State reporting requirements but also to meet particular needs of our District and our accounting system.

Exhibit IV-2 outlines District 88's account code structure. It reflects the specific needs of our District for recording and reporting financial transactions. It should be noted that when the final draft of the Illinois classification system is completed we will undoubtedly make the necessary modifications in our code structure to be consistent. However, we feel the changes will not present major problems.

An additional commentary should be made relative to the cash/accrual accounting conflict. Presently, Illinois does not require that school district accounting systems be maintained on an accrual basis; only that the annual financial report reflect accruals at the June 30th date. It is our position that a pure accrual recording system is not required in our District at this time. As circumstances change, and as statutes may dictate, we will undoubtedly modify our position, and systems accordingly.

ACCOUNT CODE STRUCTURE

TABLE I

BALANCE SHEET ACCOUNT SUMMARY

BALANCE SHEET ACCOUNTS

ASSETS	& OTHER DEBITS	, .»_	FU	NĎS	ÀN	D G	ROU:	PS (OF -	ACCO	اللا
•		Ī	0 2	0 3	0 4	0 5	0 6	0.7	0 8	0 90	, · · ·
100	Current Assets	•	* ,		:	,	-	- ·		*, *	
101	Cash	v			*,						
102	Petty Cash	X		X	X	X	· X	X	X	X	
103	Cash Change Funds	x x			, , ,	•	è	•	•		
104	Cash with Fiscal Agent	X		•		•			•		
105	Imprest Fund	<i>,</i>	-	, X		· . •			•		٠
110	Taxes Receivable	X		_ •			£				
111	Estimated Uncollectible Taxes	, X	x	, X	X	Х.		X	· x	. X	-
	(Credit)	,	•								
112	Tax Liens Receivable	٠×			•	X		×	x	x	
113	Estimated Uncollectible Tax Liens	x	, X	x	X	X		X	X	X	
	(Credit)	•	•	,							
120	Accounts Receivable	X		X	. X			X	X	X	, `
121	Bond Proceeds Receivable	X			'X	X	X	x	X	X	
122	Loans Receivable	X	X				X	X		•	
131	Due From Educational Fund	x									
132	Due From Operations Pulls		X	•	X		X			ΧŽ	
	Due From Operations, Building & Maintenance Fund				,						
133		X			X		. x '	•		x	
134	Due From Transportation Fund	X	X	-			X		`	X	
135	Due From Site & Construction Fund	X	x		X				*	x	
.133	Due From Capital Improvements Fund					•					
140		X	×	,	x		x	•			
141	Due From Other Governmental Units	X	x	X	×	x	x	X	x	x	
THT	Estimated Uncollectible Claim									(*
•	From Other Governmental Unit						•		*	;	
151	(Credit)	X	x	x	x	x	`x	X.	x	χ	
151	Loan to Education Fund		x		×		••	x		•	
152	Loan to Operations, Building &				-					ŕ	
153	Maintenance Fund	x					1.	x			
162	Loan to Transportation Fund	x	×		,	•			, •		
102	Interest Receivable on Invest-				•						
1.00	ments	x	x	x	χ.	x	x	x	x	х	
163	Accrued Interest on Investments				_					••	
. 170	Furchased ~	x	x	\mathbf{x}	x	x	x	x	x	X.	
170	Inventory	x	x		x	- 7	x		٠.	, •	
171	Inventory of Stores for Resale	x									
180	Investments	x	x	X.	x	x	x	χċ	x	x	
181	-Unamortized Premiums on Invest-		•	•					**	•	
182	Unamortized Discounts on Invest-	x	x	×	×.	\mathbf{x}_{i}	X	X	x	X	
	ments (Credit)	m²c									
191	Deposits	X X	X	x	¥	x	x	X	x	x	
	· · · · · · · · · · · · · · · · · · ·	хJ	×,				x		×	X	

TABLE I - BALANCE SHEET ACCOUNT SUMMARY (Continued)

	and the second of the second o	• ,	•				F .				-	
		131	JNDS		מו	ากสร	IRŠ	OF	AĆC	:OUN	TS	
ASSETS &	OTHER DEBITS (Continued)	17 T	20	3 A.	40	EV	<u> 20</u>	70	80	90	98	99
•		10.	20	30.	40	_ 5.0	-00	70			• *	
*		×	x .		x		x			x .	,	
192	Prepaid Expenses	^	30	`							•	
193	Unamortized Discounts on Bonds			v	٠					_		
	Sold		4 -	x		•	v	x	x	x		-
194	Other Accrued Revenue	x	x	x	X	X	X .		x	x		•
199	Other Current Assets.	X	X	x	x	x	x	×		^ ,		
233		2						•			•	•
						•						
200	General Fixed Assets	•	-					•				
	Land /		•	•		•					X	` *
201					•				0		X	
202	Buildings Improvements Other than Buildings								`	,	X_	
203	Improvements Other than Buriarings		1'.						•		٠- ﴿ رُ	
204	Equipment Other than Transporta-				~ ` ~``ca				. ,	- x	x	
છ	tion .		•	•		4					x	
205	Construction in Progress		,					7			x	
206	Transportation Equipment											
					, ,		•				,	
`		•	•									
30 Ò	Budgeting Accounts and Other Debit	:5										
301	Estimated Revenues	_x	x	X	, X -	Х,		₹ X	X	X		
	Revenue (Credit)	x	X	x	X	X	X	X	x	X		
302	Bonds Authorized - Unissued	x	. •				. X	X			·	
303	Amount Available in Debt Service		•						•			
304										7		×
	Funds					ت					•	
30 5 '	Amount to be Provided for Payment		•	*								X
	of Bonds	•					*	,				
	• • •					,					۰.	
		•					` -					
LIABILI	TIES, RESERVES AND FUND BALANCE									•	-	
•		•									•	•
400	Current Liabilities					v	`•		x	x		
401	Vouchers Payable	X	X	x		X	x		×			
402	Accounts Payable	, ķ			X	*			X	,		
403	Judgments Payable	X			ĺΧ	•						
40.4	Contracts Pavable /	X	X'	•	x		x		Х	, X		-
405	Construction Contracts Payable		X		,	•	x			x		
406			•									
400	Retained Percentage		X		•		X		•	X.		
40 =	Anticipation Warrants Payable	x	×	×	x	×	X	X	X	,		•
40.7	Anticipation Wallance Layure	,x				x	X	, X	·×			
408	Anticipation Notes Payable											
409	Teacher's Orders Payable	٠, ^	· ×	•	Y.		; x	•		×		
411	Due to Educational Fund		2.		, 2	•	,					
412	Due to Operations, Buildings, and						4,	,		x		
,	Maintenance Fund	Х			, X	•	X	•		x	*	
413	Due to Transportation Fund						X	•		X		
414	Due to Site and Construction Fund	Ķ	X		×	•						
3-五		•										



TABLE I - BALANCE SHEET ACCOUNT SUMMARY (Continued)

LIABILITIES, RESERVES AND (Continued)	FUND BALANCE		EIII	ביתנו	ANT	. . .	PÁTT	ם מ	ליםר	ACCO	FYŚTM	
	,	10	20	3() 40). 50	≥ 60	0 7) 8(90	9 8	3 9
415 Due to Capital I	mprovements Fun	ď x	x	,	x		×				•	
420 Due to Other Gov	ernmental Unit	X	x	•	x		x					
431 Loan from Educat	ion Eund	^	X			•	Х					
432 Luan from Operat	ions Building	£ .			X							
Maintenance Fu	nd.					`						
433 Loan from Transp		, <u>x</u>			X							
434 Loan from Working	orcacton rand	×	X									
441 Matured Bonds Pa	napje A casi raim	X	х	*	•		.*					
442 Matured Interest	Parable			x					. *			
451 Teacher's Pension	n Davible			x		٠,	•	-			• •	
452 Federal Withhold	in rayable	x		•			•				•	
453 State Withholding	a Davable		X		x		X			x	4	•
454 Municipal Retire	g rayable	X	X		X		x			x		
455 Annuities Payable	ment Payable	×	x		X	X	,x			X,		•
456 Employee Insurance	e eo Dânahio	X	·X		x		×			X	•	
	ce Payable	x	X		X		X		' '	X	•	
459 Other Payroll Dec 461 Accrued Expenses	ductions Payable		x		x		x			x		
471 Deposits	_	x	x		X		· X			x		
472 Due to Fiscal Age		x	X				X		•	×		
				X						•		•
473 Unamortized Premi	iums on Bonds	۲.								•		
the state of the s				x				۲.				
	ed in Advance.	` x	X	x	×	X	X	x	x	X.	,	
499. Other Current Lia	spifities .	X	X	x	X. 2	X	X	X	X	X		
	· · · · ·					ò.						2
500 Long-Term Liabili	: 4:				•					٠.٧		
501 Bonds Payable	rcies							,				
502 Interest Payable	. ,								•			X
599 Other Long-Term I									•			X
object Houghterm 1	rrap111tle2	x	X		x	•	X			X		
•	•		, ,								•	
600 - Budgeting Account		4	,						•	•		
	cs a Other Credi		,	. •			ø			_		
601 Appropriations 602 Expenditures (Deb		$\mathbf{x}_{/}$	x	X ·		X	X.	X	X	x		
603 Encumbrances (Deb)1°C)	×		. X	x	x	X	X.	X	x,		`
oos Encumbrances (Dep	וללו	/X	x		x	,	ည X			X .		
		,	*				•					
700 Reserves & Fund B) n l n m m n	1										
701 Reserves for Encu	marance.	,	•							•		
702 Reserve for Inven	morances	×			X.	•	X	•		x		
703 Reserve for (Spec		×	X		X					X		;
704 Fund Balance	rar rurposes)	X	X	X	x	x	x	×	x	X.		,
705 Investment in Gen	oral Pissal Nas-	X	X	X	X	x	x	X	x	x		
	erdr LTX60 W226	CS								L.	\mathbf{x}_{j}	



TABLE 2 REVENUE CLASSIFICATION

				F.U	JND	NUI	MBE	R .	ē_		
	•	10	20	30	40	50	60	70	-80	90	
L000	REVENUE FROM LOCAL SOURCES			-		•	-		_		
LUUU .	REVEROE PROFIT DOCUME DOCUMENTS		*		•			•	• .		
1100	Ad Valorem Taxes Levied by	•					•			,	•
•	Local Education Agency	*	•		*						
1110 🔌	General Levies				,	*			\$	_	
1110	Current Year Levy	x	×	x	x	x		x	x	×	
1112	First Prior Year Levy	x	x	x	x	X		x	. X	x	
1113	Other Prior Years' Levies	X	x ·		X	X		x	x	X.	
1120	Tort Immunity Levies					•		,			
1121	Current Year Levy	x	X.		x						•
1122	First Prior Year Levy	x	x		x		•				
1123	Other Prior Years' Levies	x	×		X						
1130	Fire Prevention and Safety	•	•			٠,					٠
, 1130	Levies					·			. •	٠,	
1131	Current Year Levy		x					`		•	-
1132	First Prior Year Levy		x				;				
1133 *			x				٠				
1140	Special Education Con-						•				•
Trade	struction Levies					,			Ą	•	
, 1141	Current Year Levy		X	-					•		
1142	First Prior Year Levy		x	٠							
1143			X.		.`					4	
1150	Junior College Tuition Levies	5	٠								
1151	Current Year Levy	x									\
1152	First Prior Year Levy	Æ							•		•.
1153	Other Prior Years' Levies	x			•			٠			•
1160	Area Vocational Construction										
	Levies									٠,	
1161	Current Year Levy		X.					•			•
.1162	First Prior Year Levy		x							*	
1163	Other Prior Years' Levies		x					•			•
1170	Summer School Levies							١,	,		
1171	Current Year Levy	x	•					/	أحبيا	,	•
1172	First Prior Year Levy	X								٠,	
1173	Other Prior Years' Levies	x						•			
77.10	,					,				1	•
1:200	Revenue from Governmental Un	its									
1100	Other than Local Education		,	,	•				•	•	
. *	Agencies			K					•		<i>:</i> -
•				*							
1210	Payments in Lieu of Taxes	x	x	x	X	x		. x	×	×	•
1300	Tuition								., '		•
1300	<u> </u>					•				•	
1349	Regular Day School Tuition					•					
								r.			
	•										

				FII	NĎ	Niim	BER				
١.		10	20	30	40	50	6.0	70	`80	: 0	
1311	Tuition from Pupils or Parents		-				-		×	,	
. 1312	Tuition from Other	x									
1313	Districts Tuition from Private	·х		-	•						`
1320	Sources Adult/Continuing Aducation	X	4		•		v				
1321	Tuition Tuition from Pupils or			**		,	ì	•	,		
1322	Farents Tuition from Other Districts	X X	•	. 1	•			`	- 4	. *	
1323	Tuition from Private Sources		•	•			,	*	ي.	_	
1330	Summer School Tuition	x					,		-		
1,331	Tuition from Pupils or Parents	′ · . ×				,			-		
1332	Tuition from Other Districts	~			•	,		•			
1333	Tuition from Private	x	•				*				•
	Sources	×		•	•				•		* *,
L400	Transportation Fees				•			. ,	^		•
1410	Regular Day School	•			•	6					
1411	Transportation Fees Transportation Fees from	•	•	•	*			•			
1412	Pupils or Parents Transportation Fees from Other Districts				X	,		ъ		_	
1413	Transportation Fees from Private Sources	•	•	•	x		ند	•	* ,		
1420	Summer School Transportation Fees	•			x		•			;	
1421	Transportation Fees from Pupils or Parents	\$					•		,	. 1	
1422	Transportation Fees from Other Districts				x		٠	•			•
1423	Transportation Fees from			•	X	* 4			,		`
1430 -	Private Sources Area Vocational Education	-		:	x (,			•		
1,431	Transportation Fees Transportation Fees from	•	•			/	_		•	•	•
1432	Pupils or Parents Transportation Fees from	. Y		` .	X	-		,			
1433	Other Districts: Transportation Fees from			:	x					ď	c
	Private Sources			. 3	ĸ				*		

			-		• .
			FUND	NUMBER	
•	•	10 20 30	40 50	60 70	80 90
	•	= -			7.
		. \.			· /.
1440	Special Education Transporta-	\	•		· 1.
	tion Fees	. /		*	K
1441	Transportation Fees from	\	•		: 1
. /	Pupils or Parents	•	\ x		1
1442	Transportation Fees from .	,	/,		
	Other Districts		.X.	•	
1:443	Transportation Fees from	•	\ .		
1443	Transportation rees if om		x \	•	
* . * .	Private Sources	•	^ \		•
1450	Adult/Continuing Education		/		
•	Transportation Fees	,		\ ·	
1451	Transportation Fees from	Þ		, \	•
	Pupils or Parents		` X	. \	
1452	Transportation Fees from	-		\	
1452			x	. /.	•
, , , , , , , , , , , , , , , , , , , ,	Other Districts			• •	•
1453	Transportation Fees from		x	•	
	Private Sources .		•	, ,	•
•			1.		
1500	Earnings on Investments		,		•
/,		•	•		X -
1510	Interest on Investments	$\mathbf{x} \cdot \mathbf{x} \cdot \mathbf{x}$,	X X
1520	Dividends on Investments	$\mathbf{x} \mathbf{x} \mathbf{x}$	x x	X X	X X
1530	Gain or Loss on Sale of			` .	بي
1220	Investments	x x x	x x	X X	X X
•	Tuves clience				•
	na a campino	•		_	
1600 .	Food Services			•	,
	· \				•
1610	Sales to Pupils	X			•
1620	Sales to Adults	x			*
1690	Other Food Service Revenue	x	e		
		•			. ,
1700	Pupil Activities				
T100 ,					•
. 1710	Admissions				
1710		x		•	
1711	Athletic	. x x	•		
1719	Other, ,	•			•
1720	Fees	X ,			
1790	Other Pupil Activity				
	Revenue	. х х			*
•	* * * * * * * * * * * * * * * * * * * *			•	•
1800	Textbooks	•		•	
±000					
1010	Textbook Rentals				
1810	TEX COOK NEITHERE	×			
1811	Regular Program	×			
- 1812	Summer School	-			
1813	Adult/Continuing Education	×		3	•
		•			*

` 1800	Textbooks (Continued)	·, Yn	77	FU	JND	NUI	MBEI	2		-		
·t		70	20	3(, 4(<u> </u>	J . 6() 70) <u>8</u> (90		_
1,819	Other Textbook Rentals	×	•					•				
1820	Textbook Sales			٠.							•	
1.821	Regular Program	x	•									
1822	Summer School	X.		,							,	
1823	Adult/Continuing Education	×		` 1				•		-		
1829	Other Textbook Sales	x						•				
1890	Other Textbook Revenue	X.	•		:		*	*		•	`	
1900	Other Revenue from Local		•	•	`.		١					
-	Sources	•					-					
1910	Rentals	,			-							
1920		,		,	1						,	
	Contributions and Donations		X			٨	_	•			•	
· 1930	from Private Sources	x	X.	x	×	.Х	ж	×	x	×		
, 1,30	Sale or Compensation for Loss of Fixed Assets		•						. 16.			
1931	Sale of Equipment	•-	•-				<i>t</i> ,	• _	•		,	
1932	Sale of Buildings and	x	X		x				•			
	Grounds and		•-		•			,	, .			
1933	Compensation for Loss of		X	•							•	
	· Fixed Assets	٠									-	
1940	Services Provided Other	×	X		X	•					•	
	Districts	v	v						-			
·1950 *	Refund of Prior Years'	X	X		X		x	٠.		X		
,	Expenditures	. x	×	x	X.	**		••		•••		
1960	Transfer from Other Funds	~ . *	х	X	X	x	x	X	X	X	•	
1961	Permanent Transfer from Bond						•	•				
	and Interest Fund		X .				-				•	
1962	Permanent Transfer from		•					-				
<u> </u>	Working Cash Fund	x								•		
1963	Permanent Transfer of Interest	•	,				٠,					
• •	from Working Cash Fund	x	x				•		•			
1964:	Permanent Transfer from	••	*									
	Educational Fund		x									
1970	Sale of Bonds						_				-	
1971	Principal on Bonds Sold	x					x	x		ź	*	
1972	Premium on Bonds Sold	x '		t			x	X				
. 1973	Accrued Interest on Bonds						•	•	_			
* * *	Sold	x					x	x	.*	~		
1990	Other						•	•				•
1991	Payment from Other	-										
1999	Districts Other		×				X		`			
1227	oner.	x	X	Х .	X	X ,	×	X	x	x		
2000	REVENUE FROM INTERMEDIATE	•									نيه	•
	SOURCES ,	•										
	,	\mathbf{x}_{\in}	Х		X							
* *		· 3	• .	•	•							

•	***	•	•	irm	ו מע	MIIM	Ber			
• • •	* ,	10	20	30	40	50	60	70	80	90
*		<u>+^</u>	20					•		
000	REVENUE TROM STATE SOURCES		a • .	_			,			•
3100	Unrestricted Grants-In-Aid	*	. ,				•			-
3110	General State Aid	x	×	x	x	x	×		×	×
3200	Restricted Grants-In-Aid		•	-					٠.	-
3210	Transportation Aid			•			•		-	_
3211	Regular				X		٠, ١			*
3212	Special Education	•			35	, G	٠,			-
3213	Vocational Education				X					. L
3220	Instructional Program Aid									, F:
3221	Driver Education	X	X							,
3222	Special Education	x	x			•				î,
	Summer School	x					•			,
3223 · 3224	Bilingual Education	x							; ,	
	Vocational Education -		,							
3225	Regular Part B	x	x					•		
2226	Vocational Education -					•				*
3226	Grants and Contracts	x	x	•	★					
-2225	Grants and Contracts	X	•••							
3227	Gifted Education	x	x	.*						
3228	Adult Education - General	~	•	•						•
3229	Adult Basic Education -	×	x			•	÷			
	Sec. 10-22.20	•	^				*			*
3250	School Lunch Aid	' x		•						
3251	Lunch								•	, •
3252	Breakfast	X	•		v		x			
3290	Other Grants-In-Aid	X	x		x				•	2
3300	Payments Received in Lieu	•	*	-		•				,
	of Taxes				7	,				
					•					
3310	Orphans Tuition	X								x
3320	State Owned Housing	X								
3330.	Tax Equivalent Grants	X						•		
3340	State Impaction Aid	×	•				,			
4000	REVENUE FROM FEDERAL SOURCES									•
4100	Unrestricted Grants-In-Aid	•								
	Received Directly from Federal	_		*		٠				• ,
•	Government					•				
		•					•			•
4110	Public Law 874	x	X		X	X			•	•
	•						•			

	` *		,	EUND	NUM	3ER	***	•	•
		10	20	30 40	50	60	70	80 90	<u></u>
4300		- 1	. ,		-			•	-
4300	Restricted Grants-In-Aid			-					,
,	Received Directly from Federa	<u>1</u>					, ,	. *	
ŧ	Government		``.						
430=		-	•	. •	- *	-y			
4305	Work Incentive Program	×	, ,			,			
4310	Public Law 88-453 -	* *		*		``	, s 4		
•	Work Experience	\mathbf{x}_{j}			. '	•			
4320	Emergency School Assistance	•		•	•	•			
	Program	×							
. 4330:	Neighborhood Youth Corps	×			*			•	
4340	Community Action Program -		٠.						
,	O.É.O.	. x	•	•	•				*
4.350 -	Eead Start	8	٠.	•	•			,	
- 4360	Public Law 815 - Construction	X	•			۹.	4	٠.	
4370	Emergency Employment Act	r	X	11		x	Ŧ -		
4.380	Model Cities	X	"Х <i>г</i>	, X	*			-	•
4390 :	Other	x ,	- •	,	٠.				
40001 4	Other	'X	X ,	X,	Χ.	X			
4400	Poortriotos cuanta Ta a sa	. , .		3,		-		-	• •
	Restricted Grants-In-Aid .	* *	. 4						•
1	Received from Federal Govern-		4	•	. 1	••			
• 4	ment through the State		• `		,	•	,		
4410	D/T 07/200 makes large	,	•		*	,	•		•
4410	P/L 91-230 - Title III	•					,	,	
4/20	Adult Basic Education	×		* *		•	_		
4420	Vocational Education -			<i>.</i>	•	*		•	- 1
	Regular Part B	×	x	2 "	J	•			*
4422	Grants and Contracts	×	x	. •			٠	•	,
4430 .	National Defense Education								• •
	Act - Title III	x	x		•	x	•		
4440:	Elementary and Secondary								
•	Education Act		•	•			,	ė	
4441	P/L 89-10 - Title I -							•	n
	Compensatory	x	×	· x	v		-		
4442	P/L 89-10 - Title II -		**	•	^ 、		,	•	
•	Instructional Materials	××							
4443	P/L 89-10 - Title III -	` ^							
	Innovative	1.	.,					,	
. 4444	P/L/89-10 - Title-VI'-	×	x	×	X .				*
	Handicapped					**	•		
4445	D/T COLIO L makes are c	X	x	×	X				•
73.7J	P/L 89-10 - Title VII -	•					•		
AAAE	Bilingual	x						•	
4446	P/L 89-10 - Title VIII -								*
	Dropout	X						•	
				14			•	•	-

•				·FUI	I DN	number			
7	•	10	20	30	40	50,60	70	80.`9	0
	• · · · ·	•		-					
4450	Public Law 90-35.				•				
	E.P.D.A.	X	•					•	
4460	School Lunch Program	×		•			,	•	•
4461	School Lunch - Reduced	×				, ,		*	
4462	School Lunch - Free	X						5	,
4463	Special Milk	X		•			•		• ~,
4464	Breakfrist	X	»4			•		•	
4465	Non-Food Assistance	x	X	\$				•	•
4470	Public Law 89-415 - Manpower			•	•		•	•	•
	Development & Training Act.	\mathbf{x}^{j}	,		ъ.				-,,-
						•	Α.		-



TABLE 3

EXPENDITURE CLASSIFICATIONS

CATEGORY WITHIN DIMENSION

A - FISCAL YEAR

.4	-	FY	1973-1974	
5	• .	FY	1974-1975	•
6.		FΥ	1975-1976	
· 7 .		ÈΥ	1976-1977	
.8		·FY	1977-1978	٠.
9	•	FΥ	1978-1979	9
, O	٠.	FY	1979-1980	
l٠		FY	1980-1981	
2 3			1981-1982	
_3 [,]	•	ΓY	1982-1983	

B - FUND

10.	Educational
20	Operations, Building, and Maintenance
30	Bond and Interest
40 .	Transportation
50'	Municipal Retirement
60	Site and Construction
70°	Working Cash *
80-	Rent
90'.	Capital Improvements
98	Capital Assets Group of Accounts
99	Long-Term Liabilities Group of Accounts

C"- SOURCE OF FUNDS

90 01	Non-Categorical .
Ŏl	Tort Immunity.
03	Fire Prevention and Safety
04	Junior College Tuition
054	Area Vocational Education Construction
06	Summer School
08	Special Education Construction



C - SOURCE OF FUNDS (Continued)

10,	Driver Education
10 12	Special Education
	Bilingual Education
20	Vocational Education - Regular Part B
21	Vocational Education - Grants and Contracts
22	Vocational Education - Transportation
25	Gifted Education
27	Adult Education - General
· 29	Adult Basic Education - Sec. 10\(^222.20\)
30	ESEA Title I - Compensatory
35	ESEA Title II - Instructional Materials
40	ESEA Title III - Innovative
45	ESEA Title VI - Handicapped
50 · ·	ESEA Title VII - Bilingual
55	`ESEA Title VIII - Dropout
-60	NDEA Title III
65	Economic Opportunity
75	Work Incentive Program .
76	PL 38-453 - Work Experience
77	Emergency School Assistance Program
78	Neighborhord Youth Corps
79	Community Action Program
80.	Head Start
81	PL 815 - Construction
82 🥍 ,	Emergency Employment Act
. 83	Model Cities
-84	School Lunch Program - Non/Food Assistance
85 _{,*}	PL 90-35 - EPDA
86	PL 89-415 - MDTA
90	Other .

D - INSTRUCTIONAL ORGANIZATION

.0-			Not Applicable	•
1			Elementary School	8
2			Middle/Junior High School	•
3,	4	٠. °	High School/Secondary	,
4			Adult/Continuing Education	School
5			Junior College/Post Seconda	
6			Other	-

E - 01	PERATIONAL L	TENU	(Example Only)
	01 02 03 04 05 06 07 08		Adams' Elementary School King Middle School Santa Maria High School Lincoln Vocational-Technical School. Davis Junior College Central Administrative Office Main Warehouse Main Bus Garage
F - <u>F</u>	JUCTION .		•
1000		•	INSTRUCTION
13	100/		Regular Programs
	1110 1120 1130 1190	-	Elementary Middle-Junior High High School Other Regular
ļ	200 .		Special Programs
,	1210 1220 1230 1240 1250 1260 1270 1290	• .	Gifted and Talented Mentally Retarded Physically Handicapped Emotionally Disturbed Culturally Different Pupils with Learning Disabilities Bilingual Other Special
13	300	;	Adult/Continuing Education Programs
	1310 1320 1330 1340 1350 1360 1370	•	Adult Basic Education Advanced Adult Education Occupational Upgrading in Current Occupation Retraining for New Occupation Special Interest Life Enrichment Other Adult/Continuing Education
14	400		Vocational Programs
	1410 1420 1430 1440 1450 1460		Applied Biological and Agriculture Health Occupations Business Marketing and Management Personal and Public Services Industrial Oriented Occupations Other Vocational



. 2000	SUPPORTING SERVICES
2100	Support Services - Pupils
2110 2111 2112 2113 2114 2119	Attendance and Social Work Services Service Area Direction Attendance Services Social Work Services Pupil Accounting Services Other Attendance and Social Work Services
2120	Guidance Services
2121 2122 2123 2124 2125 2126 2129	Service Area Direction Counseling Services Appraisal Services Information Services Record Maintenance Services Placement Services Other Guidance Services
2130	Health Services
2131 2132 2133 2134 2139	Service Area Direction Medical Services Dental Services Nurse Services Other Health Services
2140 2141 2142 2143 2144 2149	Psychological Services Service, Area Direction Psychological Testing Services Psychological Counseling Services Psychotherapy Services Other Psychological Services
2150, 2151 2152 2153 2159	Speech Pathology and Audiology . Service Area Direction Speech Pathology Services Audiology Services Other Speech Pathology and Audiology Services

2200	Support Services - Instructional Staff
2210	Improvement of Instruction Services
2211 2212 2213 2219	Service Area Direction Instruction and Curriculum Development Services Instructional Staff Training Services Other Improvement of Instruction Services
2220	Education Media Services
2221 2222 2223 2224 2225 2229	Service Area Direction School Library Services Audio Visual Services Educational Television Services Computer-Assisted Instruction Services Other Educational Media Services
2300	Support Services - General Administration
2310	Board of Education Services
2311 2312 2313 2314 2315 2316 2317 2319	Service Area Direction Board Secretary Services Board Treasurer Services Election Services Legal Services Tax Assessment and Collection Services Audit Services Other Board of Education Services
2320 2321 2322 2323 2324 2329	Executive Administration Services Office of the Superintendent Services Community Relations Services Staff Relations and Negotiations Services State and Federal Relations Services Other Executive Administration Services
2400	Support Services - School Administration
2410	Office of the Principal Services
2490	Other Support Services School Administration

	-	· · · · · · · · · · · · · · · · · · ·
•	2500	Support Services - Business
	2510	Direction of Business Support Services
	2520	Fiscal Services
	2521 2522 2523 2524 2525 2526 2527 2529	Service Area Direction Budgeting Services Receiving and Disbursing Funds Services Payroll Services Financial Accounting Services Internal Auditing Services Property Accounting Services Other Fiscal Services
	. 2530	Facilities Acquisition and Construction Services
	2531 2532 2533 2534 2535 2539	Service Area Direction Land Acquisition and Development Services Architecture and Engineering Services Educational Specifications Development Services Building Acquisition, Construction, and Improvements Services Other Facilities Acquisition and Construction Services
	. 2540	Operation and Maintenance of Plant Services
	2541 2542 2543 2544 2545 2546 2549	Service Area Direction Care and Upkeep of Building Services Care and Upkeep of Grounds Services Care and Upkeep of Equipment Services Vehicle Servicing and Maintenance Services (other than buses) Security Services Other Operation and Maintenance of Plant Services
	2550	Pupil Transportation Services ,
	2551 2552 2553 2554 2559	Service Area Direction Vehicle Operation Services Monitoring Services Vehicle Servicing and Maintenance Services Other Pupil Transportation Services



F - FUNCTION (Continued)

Support Services - Business (Continued)

		basiness (concinded)
2560		Food Services
	2561 2562 2563 2569	Service Area Direction Food Preparation and Dispensing Services Food Delivery Services Other Food Services
2570		Internal Services
	2571 2572 2573 2574 2579	Service Area Direction Purchasing Services Warehousing and Distributing Services Printing, Publishing, and Duplicating Services Other Internal Services
2590	•	Other Support Services, Business
2600	-	Support Services - Central
2610		Direction of Central Support Services
2620		Planning, Research, Development, and Evaluation Services
	2621 2622 2623 2624 2625 2629	Service Area Direction Development Services Evaluation Services Planning Services Research Services Other Planning, Research, Development and Evaluation Services
2630	,	Information Services
	2631 2632 2633 2634 2639	Service Area Direction Internal Information Services Public Information Services Management Information Services Other Information Services

F - FUNCTION (Continued)

Central Support Services (Continued)

2640	Staff Services
2641 2642 2643 2644 2645 2649	Staff Accounting Services Inservice Training for Non-Instructional Staff Health Services
2650	Statistical Services
2651 2652 2653 2659	Statistical Analysis Services Statistical Reporting Services
2660	Data Processing Services
2661 2662 2663 2664 2669	Systems Analysis Services Programming Services Operations Services
2690	Other Support Services - Central
2900	Other Supporting Services
3000	COMMUNITY SERVICES
3100 3200 3300 3400 3500 3600 3700 3900	

		·
4000	٥.	NONPROGRAMMED CHARGES
4100	• •	Payments to Other Governmental Units
4000 '	•	(Within the State)
4200		Payments to Other Governmental Units
4300		(Outside the State) Permanent Transfer from Bond and Interest Fund
4400	, , ,	Permanent Transfer from Working Cash Fund
4500		Permanent Transfer of Interest from Working
4600	*	cash rund
	-	Permanent Transfer from Educational Fund
5000. · →		DEBT SERVICES
6000		PROVISION FOR CONTINGENCIES
G - OBJECTS		
<u> </u>	-	•
100		SALARIES
, 110		Regular Salaries
120		Temporary Salaries
, 130		Overtime Salaries
200		EMPLOYEE BENEFITS
300 '	•	PURCHASED SERVICES
3:10		Professional and Technical Services
-	311	Instruction Services
•	312	Instructional Programs Improvement Services
	313 314	Pupil Services Staff Services
<i>y</i> -	315	Management Services .
•	316	Data Processing Services.
*	317 318	Statistical Services
· · · · · · · · · · · · · · · · · · ·	319	Board of Education Services Other Professional and Technical Services
320		Property Services
	321	Public Utilities Services
	322 323	Cleaning Services Repairs and Maintenance Services
	324	Property Insurance
P	325	Rentals
330,	329	Other Property Services
550 ,	331 .	Transportation Services . Pupil Transportation
	332	Travel
•	339	Other Transportation Services



G - OBJECTS (Continued)

•		·
340		Communication
350 ،	*	Advertising
360		Printing and, Binding
3900		Other Purchased Services
400		SUPPLIES AND MATERIALS
41′0		Supplies
420		Textbooks
430		Library Books
440		Periodicals
450		Warehouse Inventory Adjustment
490		Other Supplies and Materials
500	•	CAPITAL OUTLAY
510		Land
520		Buildings
530		Improvements Other Than Buildings
540		Equipment '
_. 550		Vehicles
560		Library Books
590	•	Other Capital Outlay
600		OTHER OBJECTS
,610		Redemption of Principal
620		Interest
63Ò		Housing Authority Obligations
640		Dues and Fees
650		Insurance and Judgments (
•	651	, Liability Insurance
. •	652	· Liability Insurance · Fidelity Bond Premiums - Judgments Against the LEA
•	033	Duddiicites Hadanibe one
	65,9	Other Insurance and Judgments
690	• .	Miscellaneous Objects
700		TRANSFERS
71,0	•	Fund Modifications
720		Transits
790		Other Transfers
. 800	•	TUITION

H - JOB CLASSIFICATION ACTIVITY

1	Official/Administrative
2	Professional-Educational
3.	Professional-Other
4	Technical

H - JOB CLASSIFICATION ACTIVITY (Continued)

5	•		Office/Clerical
6			Crafts and Trades
7			Operative
8	•		Laborer
9		•	Šervice Work

I - TERM

1	•	Fall Term Day
2		Fall Term Evening
3 4		Winter Term Day
	ž	Winter Term Evening
5		Spring Term Day
:6 7	•	Spring Term Evening
7		Summer Term Day
. 8		Summer Term Evening

J - SUBJECT MATTER AREA

01 .	Agriculture
-02	Art
03	Business
04	Distributive Education
05	English Language Arts
06	Foreign Languages
07	Health Occupations Education
0.8	Health and Safety in Daily Living, Physical
	Education and Recreation
09	Home Economics
10	Industrial Arts
11	Mathematics .
1-2	Music
13	Natural Sciences .
14	Office Occupations ,
15 .	Social Sciences/Social Studies
16	Technical Daucation
17	Trade and Industrial Occupations
18	Athletics \
19	Differentialized Curriculum for Handicapped Pupils
. 20	Concurricular Activities
31.	Safety and Driver Education
22	Study Hall

J - SUBJECT MATTER AREA (Continued)

23	General Preschool Education
24	Early Childhood Education
25	Upper Elementary Education
99	Other

K - PROGRAM (Example Only)

10010	Drug Abuse
1002 0	Traffic Safety
10030	Environmental Awareness
10040	Geometry I 4.
10050	School Bus
10060	Work Order



DISTRICT 88 ACCOUNT CODE STRUCTURE

TABLE 1

BALANCE SHEET ACCOUNT SUMMARY

BALANCE SHEET ACCOUNTS

ASSETS & OTHER DEBITS

100	Current Assets
101	Cash in Bank
102	Petty Cash
105	Imprest Cash
151	Due From Educational Fund
152	Due From Building Fund
180	Investments
199	Other
200	Fixed Assets
201	Land
202	Buildings
204	Equipment
300	Budgeting Accounts
300	Budgeting Accounts Estimated Revenues
	Budgeting Accounts Estimated Revenues Revenues

LIABILITIES - FUND BALANCES

	_
00	Current Liabilities
401	Prior Years Accounts Payable
402	Accounts Payable
407	
4 09	Tax Notes Payable
434	Due to Working Cash Fund
451 ,	Téacher Pension Payable
452	
453	State Income Taxes Payable
454	FICA Taxes Payable
455	IMRF Payable
456	Credit Union Payable
457	Certificated Ins. Plan Payable
458	Non-Certificated Ins. Plan Payable
459	Miscellaneous Ins. Plan Payable
460	Crusade of Mercy Payable
461 ⁻	MONY Annuity Payable
462	Franklin Life Insurance Payable
463	
464	Horance Mann Annuity Payable
	- x

TABLE 1 - BALANCE SHEET ACCOUNT SUMMARY (Continued)

LIABILITIES - FUND BALANCES (Continued)

	·
465	Aetna Annuity Payable
466	Other Annuity Payable ' 4
:467~	Net Payroll Payable
468	Board Share - FICA Payable
469	' pored chare - IMRF Pavable
470	board chare - Certificated Ins. Payable
471	Board Share - Non-Certificated ins. Payable
472	Board Share - Miscellaneous Ins. Payable
473	Board Share - Other Benefits
500	Long Term Liabilities
501	Bonds Payable
502	Interest Payable
600	Budgeting Accounts
601	Estimated Expenditures
602	Expenditures
699	Other Diabilities
, e * * * * *	, *
700 -	Fund Balance
704	Fund Balance

TABLE 2

REVENUE CLASSIFICATION ...

1000	LOCAL SOURCES
1100-	<u>Taxes</u>
1111 1112 1113 1114 1115 1116 1117	Back Taxes 1972 Taxes 1973 Taxes 1972 Liability Insurance Taxes 1973 Liability Insurance Taxes Life Safety Reimbursements Working Cash Taxes
1300	Tuition
1311 1321 1331	Regular Continuing Education Tuition Summer School Tuition
1500	Earnings on Investments
1510	Interest Earned
1600	Food Services
1610 1<20 1690	Sales to Pupils Sales to Pupils Other
1730	Pupil Activities
1711 1719	Athletic Admissions Other Athletic Receipts
1720 1790	Fee Cards Other Pupil Revenue
,1800	Textbooks
1819	Textbook Revenues
1820 1830 1890	Textbook Sales "" Sæle of Supplies . Other

```
Other Local Revenues
 1900
               Rentals.
   1910
     1911
               Towel Rental
               Sale of Equipment
      1931
               Sale of Buildings & Grounds
     1932
               Transfers In
    1960
               Principal on Bonds Sold
      1971
      1972
               Premium on Bonds Sold
               Accrued Interest on Bonds Sold
      1973
               Other Continuing Education Receipts
      1991
               Other Summer School Receipts
      1992
               Other Local Revenue
      1999
               STATE SOURCES
2000
               Grants In Aid
  2100
               General State Aid
    2110
               Transportation Aid - Regular
      2121
               Transportation Aid - Special Education
      2122
               Transportation Aid - Voc. Education
      2123
               Driver Education
      2131
      2135
               Vocational Education
               Gifted Children
      2136
               School Lunch
      2141
               School Milk
      2143
    2900
               Other State Revenues
               FEDERAL SOURCES
3000
               Non-Restricted Federal Grants
  3100
               Restricted Federal Grants
  3400
                Vocational Aid
    342Ò
      3431
                MDEA Title III
                Title I
      3441
                Title II
      3442
      3461
                School Lunch
                Special Milk
      3462
    ء, 3490
                CVIS
```

Other Federal Revenue

TABLE 3

EXPENDITURE CLASSIFICATION

CATEGORY WITHIN DIMENSION AND EPIC LEVELS

A - FUND GROUPS

- 10 Education
- 20 Building
 - 21 Building
 - 22 Special Education Construction
 - 23 Life Safety
- 30 Bond and Interest.
 - 31 K Bond Series
 - 32 L Bond Series
 - 33 CDE Bond Series
- 40 Transportation .
- 50 Municipal Retirement
- 70 Working Cash
- 89 Activity
- 90

B - ACCOUNT TYPE (General Ledger Identification)

- $\mathbf{1}^{>}$. Assets
- 2 Liabilities
- 3 Fund Balances
- 4 Revenues
- 5 Expenditures

C - SOURCE OF FUNDS (Categorical)

- 00 Local (Not Applicable)
- 05 Liability Insurance
- 07 Special Education-Operations
- 20 Vocational Education General
- 21 Vocational Education Work Study
- 22 Vocational Education Consumer Education
- 23 Vocational Education CVIS
- 24 Vocational Education Disadvantaged & Handicapped
- 30 Title I PL 89-10



C - SOURCE OF FUNDS (Continued)

- 35 Title II PL 89-10
- 36 Title III PL 89-10
- 37 Gifted Children
- 81 Fee Cards
- 84 Clubs
- 98 Other
- 99 NA

D - FUNCTION

	. 4
L000	INSTRUCTION
1100	Regular : corrams
`1130	High School
1200	Special Programs
1201*	General Host
1210	Gifted and Talented
1220	Mentally Retarded
1230	Physically Handicapped
1240 -	Emotionally Disturbed
1250	Culturally Different
1260	Learning Disabilities
1280	Socially Maladjusted
1290	DVR (Div. of Voc. Rehab.)
1300	Adult/Continuing Education Programs
1310	Adult Basic Education
1320	Advanced Adult Education 4
1330	Occupational ,
1340	Upgrade in Current Occupation
1350 /	Retraining for New Occupation ,
1360	Special Interest
1370	Life Enrichment
1380	Other Adult Education
1400	Vocational Programs
1410	Applied Biological
1420	Health Occupations
1430	Business Marketing & Management
1440	Personal & Public Service
1450	Industrial Oriented Occupations
. Iv 10	Industrial oriented confusions
1900	Other Instructional Programs .
. 1911	Athletics,
1920	Driver Faucation

^{*}Special Account Required in our Computerized System



D - FUNCTION (Continued)

4991	Summer School
4993	_Gifted Children
4999	CoCurricular

4999	CoCurricular
5000	SUPPORTING SERVICES
\$100	Pupil Support
5110	Attendance and Scheduling
51,20	Guidance
5130	Health
5140	Psychological
5150	Speech and Audiology
5200	Instructional Staff
5220	Improvement of Instruction
5222	Curriculum Development
.5223	In-Service Training
5229	Other Staff Services
52′30	Educatión Media
5232	Library
5233	Audio Visual
52:35	Computer Assisted Instruction
5300	General Administration
5310	Board of Education
5320	Executive Administration
5,400	School Administration
₹5420	Principal's Office
5430	Departmental Administration
,5490	Other
5500	Business Administration
∙5520	Fiscal
~ 5530	Facility Acquisitions
5540	Operation of Plant
5550	Maintenance of Plant
556ก	Pupil Transportation
5570 ·	Food Services
¹ 5584	Duplicating .
5590	Other
5600	Central
´ ¹ 5620	Research and Development
56.3σ	Information

D - FUNCTION (Continued)

2640	Staff Recruitment
2660	Data Processing .
2670	Bookstore
2690	Other `
	å
5900	Other Support Services
	
69 00	Other Community Services
7400	Transfers to Education Fund
8000	CONTINGENCY
9000	NA ·

E - OBJECT

1000	SALARIES
1110	Certificated - Regular
1111	Administration
1112	Teaching
1114	Director/Supervisor
1117	Co-Curricular
1118	Service
1119	Other
1120	Certificated - Temporary
1122	Substitute/Tutor
1127	Co-Curricular
1128	Service
. 1129	Other
1130	Certificated/Additional Compensation
1131	Administration
1132	Teaching
1133	Co-Curricular
1138	Service
1139	Other
1210	Non-Certificated - Regular
1211	Administration
1212	Teaching
. 1213	Teacher Aide/Para-Professional
1214	Director/Supervisor
1215	Secretarial/Clerical
1216 .	· ·
1218	Service ,
1219	Other

Ľ	_	OBJECT	(Continued)
		-	•

1220	Non-Certificated - Temporary	_
1223	Teacher Aide/Para-Professional	•
1225	Secretarial/Clerical	•
1126	Custodial/Maintenance	
1128	Service	
11:29	Other	1
1230	Non-Certificated/Overtime/Additional	Comm
1235	Secretarial/Clerical	comp.
1236	Custodial/Maintenance	
1138	Service	
1139	Other	

2000 EMPLOYEE BENEFITS

2100	Certificated
21-10 ~	Insurance
2120	Teacher Pension
2130	FICA
2140	Tuition Reimbursement

2200	Non-Certificated
2210	Insurance
2220	Municipal Retirement
2230	FICA

3000	PURCHASED SERVICES	
3100	Professional/Technical	
3110	Instructional	
3120	Curriculum Development ·	
3150	Data Processing	
3170	Board of Education Services	
3190	Other	

3200	Property
3210	Utilities
3211,	Heating
3230	Repairs/Maintenante
<i>;</i> /3240	Insurance
مر 3250	Rentals
3 29 0 ·	Other
<i>₫</i> 3291	Taxes

3300	Transportation
3310	Pupil
3311	Field Trips



E - OBJECT (Continued)

3312 Special Education Transportation

3320 Staff Travel

3322 Staff Vocational Travel

3390 Other

3400 Communications

3500 Advertising

3600 Printing/Binding

3700 Tuition

3900 Other 3902 Legal 3903 Audit

> 3904 Election 3905 Postage 3906 Membership

3990 Other

4000 SUPPLIES/MATERIALS

4100 General Supplies
4110 Audio/Visual
4120 Duplicating

4130 Food

4200 - Textbooks

4300 - Library Books

4400 . Periodicals

4900 Other
4901 Laundry

5000 . CAPITAL OUTLAY

5100 Land

5200 Building

5300 Improvements

0



E - OBJECT (Continued)

5400 Equipment

5500 Vehicles

5600 Library Books

5900 Other

6000 OTHER EXPENSE

6100 Redemption of Principal

. 6200 Interest

6400 Dues/Fees

6500 Insurance Premiums

6600 Other

6601 Special Projects

6602 Sales Tax

7000 'TRANSFERS

7100 Fund Modifications

7200 <u>NA</u>

7900 Other

9000 NA

F - FACILITY

0010 York High
0020 Willowbrook High
0030 Addison Trail High
0040 District-Wide
0050 District Office
0090 NA



G - PROGRAM AREAS

01	Alternate School Art (02)
02	Athletics
03	Attendance & Scheduling
05	- · · · · · · · · · · · · · · · · · · ·
06	Audio Visual Board of Education
07	-
08	Book Store Business Education (03)
09	Computer Assisted Instruction
10	
13	Continuing Education
14	Co Curricular
15.	Cosmotology
16	CVIS II
17	Dental Aides Duplicating Services
18	Driver Education
19 `	
20	English (05)
21 ,	Executive Administration Facilities Acquisitions
22	Fiscal Services
23	Food Services
24	Fourth Site
25	· · ·
26	Guidance
27	Health Services
28	Home Ecchomics (09)
.29	Host Accounts Industrial Arts (10)
30	
31	Language (06)
32	Library Maintenance of Plant
33	Mathematics (11)
34	Music (12)
35 36	Operation of Plant
36	Other Central Services
37	Other Instructional Programs
38	Physical Education (08)
39	Principals Office
41	Principals Office - Other
42 43	Psychological Services
44	Science (13)
	Social Studies (15)
45	Special Education
46 47	Staff Recruitment
	Summer School
48	Transportation
49 .	Transportation

G - PROGRAM AREAS (Continued)

50. r	Petty Cash
51	Curriculum Development
52	Speech Services
53	Title I
5 4 -	Title II
55 . ·	Gifted Children
56	Building



CHAPTER V

BUSINESS OFFICE OPERATING PROCEDURES

The purpose of this section is to outline the procedures followed by District 28 to prepare input to its automated systems. Although the procedures which follow are, in several cases, detailed, they are not meant to serve as a procedures manual but only to demonstrate what tasks are done by the District to obtain the desired results and who or what part of the organization is responsible for the completion of those tasks. We have included many of the forms used in the procedures and feel that the data which goes on the forms is self-explanatory.

The following sections include the budgetary, personnel, payroll, and general accounting procedures.

Budget Formulation

Responsibility

District Office (Nov.-Dec.)

Board of Education (Nov.-Dec.)

District Office (Nov.-Dec.)

Principals

(Dec.-Jan.)

District Office -Business Office

(Jan.-Feb.)

Action

- 1. Prepares an informal budget on a district-wide basis.
- Submits above budget to the Board of Education for their review.
- 3. Reviews and commits funds for supplies, capital equipment and textbooks based on the budget presented.
- 4. Reviews previous budgets, estimated student enrollments, and other factors and then allocates new budget base to the schools.
- 5. Submit budget allocations to the schools.
- 6. Request budgets from department chairmen for desired expenditures for supplies, capital equipment and textbooks.
- 7. Review submitted budgets.
- 8. Prepares budget request in detail for his school.
- 9. Submits budget request in detail to the District Office. See Exhibit OP-1.
- 10. Consolidates budget requests in preparation for central-ized purchasing function.
- 'll.. Prepares bidding lists for requested purchases.
 - 12. Send out bidding lists to prospective vendors and receive bids.

(Feb.-Mar.)

- 13. Review bids with principals and department chairmen resulting in a decision on vendors. (This is done when technical requirements of a product to be purchased are of importance).
- 14. Issue purchase orders by location. Delivery scheduled in May or June with payment to be made in July.
- 15. File issued purchase orders in a "hold" file for processing in the next fiscal year.
- 16. Authorizes the District Office to develop an official tentative budget.
- 17. Develops a total tentative budget.

Note 1: By this time the majority of purchase of supplies, capital equipment, and textbooks are known.

Salary negotiations begin in February. Thus the budget for salaries will be an estimate.

Note 2: The budget is developed for:

Salaries and Wages Fringe benefits Purchased services Supplies Capital equipment Other

It is presented at the following detailed levels:

- * Fund
- * Account type
- * Source of Funds
- * Function

Board of Education (April)

District Office (April-May)

District Office (Arril-May) continued

* Sub-Function Sub-Sub-Function * Object * Sub-Object Sub-Sub-Object

* Location
Department

The asterisked dimensions above represent the level of detail submitted to he Board of Education. See Exhibit OP-2.

- 18. Updates EPIC account master file with new accounts.
- 19. Load (update) account master with tentative budget figures. Check out Appropriation Register.
- 20. Receive budget reports from the EPIC system in various sequences.
- Conduct budgetary work sessions with the Superintendent and the Board of Education to discuss and finalize the tentative budget.
- 22. Input to account master the changes resulting from work sessions.
- .23. Request and receive revised tentative budget reports.
- 24. Submit revised tentative budget to the Board of Education.
- 25. Adopts budget as tentative.
- 26. Receives results of salary negotiations, state aid formulas and other budgetary factors such as increased board contributions.

(June-July)

Board of Education (July-Aug.)

District Office



District Office continued

(Sept.)

Board of Education (Sept.)

Monthly,
District Office Business Office

Finance Committee

- 27. Updates budget and receives revised budget reports.
- 28. Submits finalized budget to, the Board of Education.
- 29. Conducts budget hearings.
- 30. Adopts finalized budget.
- 31. Requests appropriate tax levies.
- 32. Inputs allocation adjustments to EPIC system's account master.
- 33. Receives and reviews budgetary reports from EPIC accounting system.

Note: Before these reports are produced outputs from the payroll, accounts payable and other systems or procedures are introduced into the budgetary files.

34. Reviews the budgetary reports including the bills paid list with the Finance Committee.

Note: The Finance Committee is comprised of three members of the Board of Education.

35. Submits financial business and reports to the Board of Education during normal monthly board meeting. . .

Personnel Procedure Hiring Teachers

Responsibility

Personnel Office

Personnel Manager

Personnel Office

Action

- 1. Receives written request for application.
- 2. Reviews request:
 - a. If an open position exists or will soon exist, the Personnel Office performs number 3 below, otherwise,
 - b. sends letter explaining the situation and does not send application. See Exhibit PER-1.
- 3. Sends to requestor an application form (PER-2) along with an introductory letter which also serves to request additional information from the applicant. (PER-3).

Note: If applicant's request is deemed valuable for future hire another letter (PER-4) is sent along with an application.

- 4. Letter is filed in "application request" file.
- 5. Receives application from applicant. Follow-up letters are sent for various reasons. See Exhibits PER-4, 5, 6, 7, 8, and 9.
- 6. Files application forms in the "application" file. This file is maintained in alphabetical within subject matter area order. If more than one subject matter area, a cross reference card is maintained in the appropriate area.

Personnel Office continued.

Selection Process

Personnel Office

Personnel Mánager

Principals and
Department Chairmen

- 7. Receives notification of expansion positions or upcoming vacancy.
- 8. If additional applications are desired, notifies approximately 20 college placement offices and sends notice to the Office of the Superintendent of Public Instruction. The OSPI sends out to several hundred placement bureaus a list of vacancies on a monthly basis.
- Sends letter (PER-10) to applicants in the active file.

Note: The applications are maintained for two years before dismantling.

- 10. Reviews applications.
- 11. Selects most promising candidates.
- 12. Sends applicants follers to principals for review and interview appointment.
- 13. Sends letter to candidates.(PER-11).
- 14. Set up interviews with candidates.
- 15. Interviews candidates and makes selection.
- 16. Notifies the Personnel Office of selection and recommended salary based on their interpretation of salary structure and applicants credentials.

Personnel Office

- 17. Prepares contract for selected applicant.

 PER-12 if contract is to be signed before salary negotiations are completed.

 PER-13 if salary negotiations have been completed and teacher will be employed for full year.

 PER-14 if teacher is a replacement and thus will teach for only part of the year.
- 18. Receives non-selected applicants folders from principals. Holds until contract is signed.
- 19. If contract is not signed within 10 days, repeat steps 15-16 until candidate accepts position.
- 20. If candidate does not accept, send letter PER-15.
- 21. When contract is signed, send new employee forms PER-16, 17, and 18 asking for other information before employee can be placed on the payroll.
- Informs teacher of beginning date of teacher workshops and asks for documents outstanding, (PER-29).
 - 23. Sends letter of appointment to the Payroll section of the Business Office. (See Payroll Procedure).
 - 24. Send one of several letters (PER 19-24) to those candidates and applicants not selected.
 - 25. Conduct teacher workshops.

Principals

Teachers

Principals

Personnel Manager

Assistant Business Manager

Substitute Teachers

Personnel Office

Annually

Personnel Office

- 26. At workshops, complete health insurance forms, etc.
- 27. Send completed documents to the Payroll Office.
- 28. Meet with Assistant Business
 Manager and discuss teacher
 accounting distribution (See
 Payroll Procedure). Supply
 a list of new teachers and
 who they replace if a replacement.
- 29. Notify Payroll Section of accounting distribution of teachers salary.
- 30. Accepts substitute teacher applications (PER-30).
- 31. Determine area of teaching ability and file accordingly.
- 32. Send applications to Assistant Principals.
- 33. When substitute is needed principals coordinate efforts to inform teacher and if not already on the payroll, have emproyee fill out W-4 and send to Payroll. (See Payroll Procedure.)
- 34. Issue new contracts based on teachers status.

 PER-25 for employees attaining tenure.

 PER-26 for employees still on probationary status.
- 35. Issue salary change letter to teachers on tenure.

Annually

Personnel Office (Continued)

- 36. Notify Payroll Office of Salary Increase.
- 37. Dismantle Application files based on age of file or no expectation of an opening for specific positions. Letters sent to those whose files are dismantled, (PER 27-28).

Non-Certified Personnel

The types of employees involved in this procedure are Clerical/Secretarial, Cafeteria, Teacher Aide, Custodial-Maintenance, and Hall and Cafeteria monitors.

Responsibility

Administrative Assistant to the Principal

Personnel ,

Administrative Assistant

Prospective Employee

Business Office

Action

- 1. Notify the Personnel Office of all vacancies and new positions.
- Receive applications for employment on forms PER 31-34.
- 3. File applications in alphabetical by type of job.
- 4. As requested, submit to principals' assistants list of names, addresses and telephone numbers of applicants.
- 5. Set up interviews with applicants and head of area in need of an employee.
- 6. Select applicant.
- 7. Complete "Requisition for Non-Certified Personnel," form PER-35.
- 8. Send to Superintendent's Office.
- 9. Complete W-4, etc. at the Payroll Office.
- 10. Receive letter of hire from the Personnel Office to place individual on the payroll.

82



Payroll Procedures

The payroll office issues the document "Payroll Procedures - Including Assignments and Deductibles", Exhibit PAY-1. This document delineates the various classifications used in the payroll system.

The payroll is run on a bi-monthly basis and checks are issued on the 5th and 20th of each month.

Responsibility

Annually

Principals

Payroll Office

Personnel Office

Principals

Monthly

Payroll Office

Action

- 1. Send list of all teachers to the payroll office showing names, departments, and percentage of time to be distributed to that department.

 (PAY 2-3).
- 2. Checks out listings and expands data to include earnings data and employee number data.
- 3. Sends out form to schools asking for the assignment of extra duties. (PAY-4).
- 4. Complete above document and send to Payroll Office.
- 5. Receives letters of new hires.
- 6. Fegeives payroll deduction forms, (PAY 6, 7; 8). Also receives W-4's and Annuity company authorizations for payroll deductions from employees through the companies.

Monthly .

Payroll Office continued

- 7. Completes update form PAY-5.
 Data completed for the payroll system includes:
 - a. lodatión
 - b. employee number (alpha sequence number)
 - c. date
 - d. name
 - e. address
 - f. social security number
 - g. pension code
 - h. activity code
 - i. marital status
 - j. tax data
 - k. prime pay code
 - 1. original contract amount
 - m. title
 - n. birth date
 - o. date hired

In addition the accounting distribution of the gross pay is coded on the form along with the deduction data.

Note: For new employees, the Assistant Business Manager meets with the Personnel Manager to ascertain the accounting distribution.

- 8. The above document is keypunched and sent to the Data Processing facility where file updates are made and audit lists are produced.
- 9. Check out audit lists.
- 10. Send to payroll at end of pay period a variety of payroll reporting documents authorizing payments to be made to students, extra work done by teachers and other employees, and overtime to be paid certain employees. Although 15-20 different forms are used, only PAY-9 and PAY-10 are shown in this procedure.

Principals

Monthly

Principals

10. continued

Note 1: All payrolls, including non-certified are paid on a bi-monthly basis. Non-certified are paid on a quarterly system.

Note 2: The payroll system is designed to pay all persons the same amount (regular pay) every payroll unless instructed otherwise by input resulting from the documents submitted in this step.

- 11. All changes from the "statusquo" payroll are inputted via
 the "Payroll Rate/Adjustment"
 form (PAY-12). The presence
 of this input overrides the data
 contained in the payroll file
 and usually number about 1000.
- 12. Run a trial payroll listing.
- 13. Checks out payroll listing and makes appropriate corrections which are then used to run the payroll system.
- 14. Runs Payroll System.
- 15. Delivers output to the Payroll Office.
 - a. Checks
 - b. Payroll listing
 - c. Year-to-date listing
 - Accounting distribution
 - e. Check register cards

Payroll Office

Data Processing

Payroll Office

Data Processing

16. Distributes checks to various locations for distribution.

General Accounting Procedures

The general accounting procedures are presented below in three sections; receipts, disbursements, and investments. The accounting system (EPIC) is used as the data processing system. Control is maintained by the treasurer's maintained of a cash flow ledger by fund and bank. This cash flow ledger must be accessed before approving any of the EPIC accounting reports to check out balances.

Receipts

Responsibility

Business Office

Action

- 1. Receipts from state and local sources are received by the Business Office.
- Record each receipt on a two part deposit slip for specific banks.
- 3. Send one copy to bookkeeping department.
- 4. Send one copy to treasurer.
- 5. Endorse receipt and enter totals. in cash-flow ledger.
- 6. Receive cash from students.
- 7. Deposit in appropriate banks
- 8. Send copy of deposit slip to Business Office.
- 9. Route deposit slip to treasurer for recording in cash-flow ledger and then to bookkeeping department.

Treasurer

Schools

Business Office

Monthly

Bookkeeping Department

Data Processing

Bookkeeping

Disbursements

Responsibility

Teachers, Managers, Principals, etc.

Department Chairman, Principal

Schools Financial Secretary (Daily)

Business Office

Financial Secretary

- 10. Code all receipts, investment transactions, and budgetary allocation adjustments.
- 11. Keypunch and enter data to EPIC system.
- 12. Run transaction register.
- 13. Check out transaction register and "OK" entrance of Mata to the EPIC system.

Action

1. Prepare purchase orders indicating items, prices, vendor, etc.

Note: P.O.'s are color coded by school.

- 2. Send purchase order to department chairman, principal for approval.
- 3. Approves purchase order if sufficient funds are available.
- 4. Gives purchase orders to schools financial secretary.
- 5. Calls Business Office and obtains a purchase order number for each purchase order.
- 6. Gives financial secretary purchase order number and posts amount and vendor on a purchase order log.
- 7. Retains copy of purchase order and sends the remaining copies to the Business Office.

Business Office

- 8. Checks to see if account to be charged has enough money in it and if so releases purchase order to vendor.
- 9. Sends purchase order to key-punch for encumbrance input preparation for the EPIC system.
- 10. Keypunches encumbrances and sends to Data Processing for input to the EPIC encumbrance subsystem of the accounts payable system.
- 11. Receive merchandise ordered, and if satisfactory signs a copy of the purchase order as received and forwards to the Business Office.
- 12. Receives invoices from vendor.
- 13. Files invoice until approved "received" purchase order is received from the schools.
- 14. Compares invoice to original purchase order and receiving records verifying extensions.
- 15. When invoice is in order sends to keypunch for preparation of input to the EPIC accounts payable system.
- 16. Keypunch from invoice...
 a. looks up vendor number from list. If name is present, assign one and prepare input to the vendor file.
- 17. Send encumbrances and invoices to be paid to the data processing facility.
- 18. Runs accounts payable register for check out.

Keypunch (weekly)

Schools

Business Office

Keypunch

Data Processing



Business Office

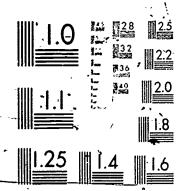
Assistant Business Manager

Treasurer

Business Office

Data Processing (Monthly)

- Checks out accounts payable register. If OK give "go ahead" to Data Processing.
- Run Accounts Payable System - a. checks b. treasurer's list of bills c. check reconciliation cards
 - d. encumbrance liquidation reports
- 21. Compares checks to invoices. OK submits bills payable list (list of checks written) to the Assistant Business Manager for approval.
- 22. Approves list and sends to treasurer.
- Reviews checks against bills payable list and authorizes signatures to be made on checks.
- Records disbursements in the 24. cásh flow ledger.
- 25. Runs checks through check signing machine.
- Separates three part check. a. Original check sent to vendor with copy of the invoice
 - b. Second part attached to original invoice and purchase order and filed c. Third copy filed in binder
 - in numerical order
- Runs remaining accounting and budgetary reports in EPIC . system and sends to Business . Office. Input into the system will at this time include the payroll distribution.



MICROCOPY RESOLUTION TEST CHART

Business Office

28. Checks all totals to controval maintained in cash flow ledger. If OK, instructs Data Processing to prepare system for next month's transaction inputs.

Treasurer

29. Prepares treasurer's report and submits to finance committee for presentation to the Board of Education.

Investments

The treasurer is authorized to invest all excess school funds.

Responsibility

Treasurer

Action

- 1. Invests funds:
- Records investment in ledger indicating cost, date and type of investment.
- 3. When investment liquidated, record receipt in two amounts: original cost and interest received.
- 4. Report investments on monthly Treasurer's Report.
- 5. Keypunch and enter investment transactions in EPIC accounting system.

Business Office (Monthly)



BOARD OF EDUCATION - COMMUNITY HIGH SCHOOL DISTRICT #88

Check One: AT

RECUESTS	
BUDGET	

Supplier:	· Control	Cat, No.:	Dace of Dace	;
	Capital Equipment . ' Instructional	Room Number	Dept. Chairman's Signature	
Check One	Capital Eq	יווארי ייני	INSTRUCTIONS	14

Catalog Page No.	Catalog	Quantity	Nomenclature and/or Specif	Specifications	-Unit Cost	Total Cost
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PROGRAM BUDGET

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D. Tota in the period	l # of studen he various cl ods	ts enrolled	, ,			
EX	PENSE CLASSIF	ICAMION	•	304	- *	
SALARIES REGULAI	1.	ICATION.		·	· •	AMOUN
1.	Directors/Su	pervisors	- Local	Sources _		
. 2.	Teachers	ì	- Local	Sources	g	
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4.	Para Pros/Te	acher Aides	s - Disad	vtgd. and	F	
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TEMPORARY	<i>?</i> '.		Ż	;	•	•
7.	Tutors		- Local s	ources _		•
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OVERTIME	/3.55	COMPENSATION
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	/ ADD .	COM PHONI TON

- 10. Overtime/Add.Comp. Local Sources
- 11. Overtime/Add.Comp. Disadvtgd. and Handicapped,
- 12. Overtime/Add.Comp. Voc. Education _____.

 Total Overtime/Add.Compensation

Total Salaries

EMPLOYES BENEFÎTS

- 13. IMRF ' 'Local Sources
- 14. FICA only Local Sources
- 15. Cert. Ins. Local Sources:
- 16. Non Cert. Ins. Local Sources ____

Total Employee Benefits

PURCHASED SERVICES

- 17. Data Processing Local Sources _____
- 18. Repairs & Maint. Local Sources:
- 19. Rentals Local Sources
- 20. Travel-Pupils Local Sources .
- 21. Travel-Staff Local Sources _____
- 22. Travel-Staff. . Voc. Education
- 23. Other Local Sources

Total Purchased Services

SUPPLIES AND MATERIALS

- 24. General Supplies Local Sources
- 25 General Supplies Fee Cards

OP- 2 3

26,	General Supplies	- Disadvtgd, and Handicapped	· · · .	, , , , , , , , , , , , , , , , , , ,
27.	General Supplies	- Vocational Edu-	. 53	•
, 28.	Textbooks	- Local Sources		*
29. (Audio-Visual Supplies	s - Local Sources		•
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31.	Other Supplies	- Local Sources		
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, i,	TOTAL EX	PENDITURE BUDGET		ė,



1250 SOUTH ARDMORE AVENUE • VILLA PARK, ILLINOIS 60181 • DU PAGE COUNTY
TERRACE 4-9400

JOHN R. THORSON
Superintendent

ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY, HIGH SCHOOL

This will acknowledge receipt of your recent inquiry concerning a teaching vacancy in High School District 88.

At the present time we do not have a vacancy in your field of specialization, however, when a vacancy occurs for which you might be considered a candidate, we will contact you to learn of your availability.

Thank you for your interest in our school system.

Sincerely,

Bert H. Michelsen Director of Personnel

BHM: 1b

MI

. Community High School District 88

1250 SOUTH ARDMORE AVE. VILLA PARK, ILLINOIS 60181

Your application will be kept strictly confidential. Please complete it with great care. Attach one complete transcript of your college work or request that it be sent to PERSONNEL OFFICE, COMMUNITY HIGH SCHOOL DISTRICT 88, 1250 SOUTH ARDMORE AVENUE, Teaching position desired (subject area)_____ (1st Choice) (2nd Choice) ___ Date of application __ First Present or temporary address _ City Area Code Telephone No. __ Permanent Address Zip Code Area Code and Telephone No. Social Security No. Do you have an Illinois teaching certificate? Yes No If yes, what type? List other teaching certificate(s) held ______ Highest degree now held ______ Semester hours earned beyond that degree if any _____ Now a candidate for ______ degree To be conferred on or about ___ FOR PRINCIPAL'S USE ONLY Total years of contracted teaching experience Teaching Experience _____ Military Service ______Years Military Experience ________, Degree _____ + Sem. Hrs. ____ Experience Allowed _____ NOTE: ONLY FIRST PAGE OF APPLICATION Salary Scale Step ___ FORM INCLUDED WITH THIS DOCUMENT. Salary \$ ______ 94

103



1250 SOUTH ARDMORE AVENUE - VILLA PARK, ILLINOIS 60181 - DU PAGE COUNTY

JOHN R. THORSON

ADDISON TRAIL HIGH SCHOOL. WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH, SCHOOL

In reply to your recent inquiry, YES, we have a vacancy in your field!

We are extremely interested in maintaining high caliber personnel and will, therefore, appreciate receiving a complete and accurate account of your qualifications.

Enclosed you will find our application form. Please complete it and return it to our Personnel Office-within 10 days of the above date to confirm candidacy. In addition we require the following:

Up-to-date transcripts of college credits (1 copy each)
(If you have personal copies on hand they are acceptable at this time for evaluation of your candidacy)

Credentials from your Blacement Bureau or (4) letters of recommendation.

No interviews will be held until the above items are filed.

After this office has received all items, your file will be reviewed and if you have the background and qualifications for the vacancy, your folder will be sent to the principal's office. If not you will be notified promptly of decision concerning your candidacy.

After a folder has been sent to one of our schools, that school will call or notify you of interest in scheduling an interview.

Thank you for your interest in our school system.

Sincerely,

Bert H. Michelsen Personnel Manager

ERIC RHM.1

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MII

1250 SOUTH ARDMORE AVENUE . VILLA PARK, ILLINOIS, 60181 . DU PAGE COUNTY

JOHN R THORSON

ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HEGH SCHOOL YORK COMMUNITY HIGH SCHOOL

There has been no follow-up on your part on the original letter of application. Please be advised that the vacancy for which you applied has been filled.

Thank you for your interest in District 88.

Sincerely?

Bert H. Michelsen Director of Personnel

B!IM:mh

1250 SOUTH ARDMORE AVENUE . VILLA PARK, ILLINOIS 60181 .. DU PAGE COUNTY

JOHN R. THORSON

ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL

This will acknowledge receipt of your recent inquiry concerning a teaching vacancy in High School District 88

At the present time we do not have a vacancy in your field of specialization. If one should occur within the next thirty days for which you might be considered a candidate, we will notify you and check on your availability.

If you do not hear from us within that period of time, it will be your responsibility to inquire again at some future date if still interested.

Thank you for considering District 88.

Sincerely,

Bert H. Michelsen Director of Personnel

BHM:dh

MI-D

1250 SOUTH ARDMORE AVENUE . VILMA PARK, ILLINOIS 60181 . DU PAGE COUNTY.

JOHN-R THORSON
Superintendent

ADDISON TRAIL HIGH SCHOOL WILLOWSROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

There has not been sufficient follow-up on your part on your original letter of application for us to feel that you are pursuing candidacy in the vacancy for which you were sent notice.

Please be advised that your file is now considered inactive. We trust that in the interim you have located an assignment to your liking.

Sincerely,

Bert H. Michelsen Personnel Manager

BHM:dh .

MIVa - 3



1250 SOUTH ARDMORE AVENUE . VILLA PARK, ILLINOIS 60181 . DU PAGE COUNTY

JOHN R THORSON
Superintendent

ADDISON TRAPL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

Since you first contacted us, a vacancy has occurred in your field of teaching specialization. If you wish to be considered for this position would you please see that we receive the following:

- () Up-to-date transcripts of college credits (1 copy each)
- () Credentials from your placement bureau

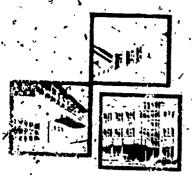
After these are received and we have given full consideration to your qualifications, we will contact you with regard to an interview.

Sincerely,

Bert H. Michelsen \
Director of Personnel

BHM: 1h

MIII



1250 SOUTH ARDMORE AVENUE VILLA PARK, ILLINOIS 60181 . DU PAGE COUNTY
TERRACE 4-9400

JOHN R. THORSON Superintendent

ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

Recently we sent you an application for a teaching position in our District. In reviewing our records we find that to date you have not returned the following items:

If you are no longer interested in applying for a position in our District, would you please let us know by . If we do, not hear from you by this date, we will automatically return any transcripts or credentials we have in our files.

We know you understand that this above procedure is designed to provide the most efficient processing of teacher applications and to provide the maximum service to all concerned.

Sincerely,

Bert H. Michelsen Director of Personnel

BHM:1b

MVI

1250 SOUTH ARDMORE AVENUE . VILLA PARK, ILLINOIS 60181 . DU PAGE COUNTY

JOHN R. THORSON

Superintendent

ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

In response to your recent inquiry, he assured that we have your application blank on file. Any other supportive papers we may have had in the past have been returned transcripts to you, credentials to your placement bureau. If return was not required by your bureau the credentials have been destroyed.

At this time any building of your complete file (application blank, transcripts and credentials) will be of your own choosing. We do not have a known vacancy in your field at present. Concerning transcripts, photocopies are acceptable for file and any subsequent interview in the event of a vacancy.

Your completed application has been returned to an active file and you will be notified when we are seeking instructors in your field.

Sincerely,

Bert II. Michelsen Personnel Manager

BHI : CW

MI-R





1250 SOUTH ARDMORE AVENUE • VILLA PARK, ILLINOIS 60181 • DU PAGE COUNTY
TERRACE 4.9400 .

JOHN R. THORSON Superintendent

ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY, HIGH SCHOOL

You are currently in our active file. We have just posted a vacancy in your field for next school year. Thus this tracer of your availability and interest is sent herevith.

The enclosed form letter tells what is needed to have your candidacy considered if you are interested.

Should we hear nothing from you within two weeks of the above date any papers on hand will automatically be transferred to an inactive file.

Sincerely,

Bert H. Michelsen Director of Personnel

BHM:1b

, <u>4</u> *

1250 SOUTH ARDMORE AVENUE - VILLA PARK, ILLINOIS 60181 - DU PAGE COUNTY

TERRACE 4-9400

JOHN R. THORSON Superintendent ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

You elected to send in all your materials at an earlier date. Please be advised that currently there is a vacancy in your field and your folder has been forwarded to

____ Addison Trail
___ Willowbrook
___ York

If you are not available for employment for next school year, please so advise. If available, be advised that after the school has had sufficient time to evaluate your folder there will be communication with you.

Sincerely,

Bert H. Michelsen Personnel Manager

BHM:dh

MVIIF



COMMUNITY HIGH SCHOOL DISTRICT 88 Du Page County, Illinois

TEACHER'S CONTRACT FIRST FULL TERM OF EMPLOYMENT

District Number 99 D. D.	een the Board of Education of
brother number of, bu rage County, an	d State of Illinois, and
	a legally qualified teacher
that the said	shall be employed for
that the said the school year, for t \$, this salar Degree and placement on Step current salary schedule	he annual basic salary of
, this salar	y based on
Degree and placement on Step	, Scale of the
current salary schedule.	
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IT IS FURTHER AGREED that this school laws of the State of Illi	contract is subject to the
or the State of Hilling's a	nd the reasonable and lawful
regulations of said Board.	
	• • • •
IT IS HEREBY MUTUALLY AGREED an	d understood that the provisions
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TOTAL POLICES WHO LUIES AND PROBLEMS	ne with managed as a second
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TTOTAL COLUMN COLUMN CONTRACTOR OF THE COLUMN COLUM	Nd 4 maammaa.k 1 1
reference, the same as if such regular.	ions were set forth in full
herein.	rous were set forth in full.
	• • • •
Pursuant to an Aye and Nay vote	taken and manual to the angle
meeting of the said Board of Education on the	hold at Wille Perk Title
on the day of	neid at villa Park, Illinois,
on the day of said Board of Education, this contract of	_, 19, and by order of
of v ; 19 ··	is executed thisday
, , ,	4 4 4
	*
· i	
	Teacher
	•
	,
President Regard's 5 71	
President, Board of Education	Note: If not returned to
` I	District 88 Personnel
* 4	Office within ten days
~	this contract will be
	considered null and void.
Secretary, Board of Education	,
•	*
•	
	384AS (First Year)

113

104

COMMUNITY HIGH SCHOOL DISTRICT 88 Du Page County, Illinois

TEACHER'S CONTRACT - FIRST FULL TERM OF EMPLOYMENT

				•		
· IT IS HEREBY AG	REED by and be	tveen th	e Boar	d of Education o	f District	
Number 88, DuPage Count	y, and State o	f Illino	is, an	d		-
a legally qualified tea employed for the school \$	cher, that the	said	·	<u> </u>	shall be	:
employed for the school	year	<u>. </u>	for	the annual basic	salary of	•
\$, this s	alary ba	sedon		<u> </u>	
Degree and placement on	Step 1	~ ,	Scale	, w	or the	
current salary schedule	φ subject to a	iny adjos	<u>t</u> ment	for said Step an	d Scale sho	uld
a new salary schedule b	e agreed upon.	, , , , , , , , , , , , , , , , , , ,	,		,	
IT IS FÜRTHER A	GREED that thi	is cõntra	ct is	subject ato the s	chool laws	
of the State of Illinoi	s and the reas	sonable a	nd law	ful regulations	of said Boa	rd.
IT IS HEREBY MU	TALLY AGREED a	and 'under	stďođ	that the provisi	ons of the	
Board Policy Regarding						
existing and future ame						
regulations with regard						his
contract, are to be con						
by reference, the same						
	,			· ·	,	
Pursuant to an	Aye and Nay vo	te täken	and r	ecorded at a law	ful meeting	;
of the said Board of Ed						
day of	•	, a	ind by	order of said Bo	ard of	
Education, this contrac	t is executed	this	<u> </u>	day of		,
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President, Board of Edu	cation	No		<pre>[f not returned t</pre>		88
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Secretary, Board of Edu	cation				*	
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			•	Oct-u (YINT-PT	ar rarr rege	X"/

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105

ERIC Provided by ERIC

COMMUNITY HIGH SCHOOL DISTRICT 83 Du, Page County, Illinois

TEACHER'S CONTRACT - PARTIAL SCHOOL TERM

Number 88, Du Page County, and State	etween the Board of Education of Dist	rict.
a legally qualified teacher that the	or Illinois and	<u> </u>
employed for the remainder of the sc		
annual basic salary of \$	hool year, at pro-re	
	based on Degr	_for ,
and placement on Step/ Sc		
schedule.		salary
		,
IT IS FURTHER AGREED that the of the State of Illinois and the real	is contract is subject to the school is sonable and lawful regulations of said	laws 1 Board.
existing and future amendments there regulations with regard to operating this contract, are to be construed a herein by reference, the same as if herein: This contract being for only count toward tenure status.	and understood that the provisions of Personnel of this School District, and to, and all other policies and rules a said School District during the term is a part of this contract and incorpor such regulations were set forth in full a partial year, contracted time does	d all and of cated
day of, 19	and by order of said Board of Edu	
or said board or Education held at V	illa Park, Illinois on the	
day of, 19	illa Park, Illinois on the	
day of, 19	illa Park, Illinois on the	
day of, 19	illa Park, Illinois on the	
day of, 19	illa Park, Illinois on the	
day of, 19	illa Park, Illinois on the	
day of, 19	illa Park, Illinois on the	
day of, 19	illa Park, Illinois on the, and by order of said Board of Edu, day of, 19	
day of, 19	illa Park, Illinois on the, and by order of said Board of Edu, day of, 19	
day of, 19	illa Park, Illinois on the, and by order of said Board of Edu, day of, 19	
day of, 19this contract is executed this	illa Park, Illinois on the, and by order of said Board of Edu, day of, 19	
day of, 19	illa Park, Illinois on the, and by order of said Board of Edu, 19	cation,
day of, 19this contract is executed this	Illa Park, Illinois on the, and by order of said Board of Edu, 19	trict
day of, 19this contract is executed this	illa Park, Illinois on the, and by order of said Board of Edu, 19	trict
day of, 19this contract is executed this	Note: If not returned to Dis 88 Personnel Office with ten days, this contract	trict
day of, 19this contract is executed this	Teacher Note: If not returned to Dis 88 Personnel Office wi	trict
day of, 19	Note: If not returned to Dis 88 Personnel Office with ten days, this contract	trict
day of, 19this contract is executed this	Note: If not returned to Dis 88 Personnel Office with ten days, this contract	trict thin t will void

ERIC

Full Text Provided by ERIC

1250 SOUTH ARDMORE AVENUE . VILLA PARK, ILLINOIS 60181 . DU PAGE COUNTY
TERRACE 4-9400-

JOHN R THORSON
Superintendent

ADDISON TRAIL HIGH SCHOOLS, WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

Congratulations on accepting an assignment of your choice. We are returning herewith pertinent papers. Thank you for having considered District 88.

Best wishes for future success.

Sincerely,

Bert H. Michelsen e Personnel Manager

BHM: dh

MIVe



Bert H. Michelsen, Personnel Manager COMMUNITY HIGH SCHOOL DISTRICT 88 1250 S. Ardmore Avenue Villa Park, Illinois

The following items must be sent to the personnel office of District 88 as soon as possible:

- 1. Write to the office of the Educational Service Region (DuPage)* for information on how to secure an Illinois Teaching Certificate if you are coming from out of state. If you are now teaching in Illinois ask for information on registering your certificate in DuPage County and please see that the personnel office receives your certificate. It must be on file in the personnel office.
- 2. Send us two official copies of your college transcripts, both undergraduate and graduate credits. Do not have your college(s) send transcripts until your degree has been entered on them. The transcript you may have sent as one of the materials for your consideration in application will constitute partial full-filment of this requirement if it is an original official copy and contains upon it all your credits and shows the attainment of your degree.
- 3. The Illinois School Law requires a tuberculin test not over sixty days old, or a T.B. chest x-ray not over ninety days old to be filed with the personnel office before you assume teaching duties.
 - 4. We are also enclosing a health examination form. Please have this form filled out by your family doctor and return it to us.
 - 5. W-4 and ILW-4 withholding tax statements have been enclosed. Picase complete and return these to the personnel office promptly.
 - 6. Pension form if applicable and Teachers' Service Record data.
- 7. In order to complete your office personnel file in the District Office we will need a small application size photograph of you. Please send one to the personnel office.
- 8. We have one set of your credentials on file. Have another set sent toothe personnel office from your college placement office. The reason for two sets of transcripts and credentials is that one is for the <u>District Office</u> and one for the <u>Principal's Office</u>.
 - Photostat of Armed Forces discharge papers are required if placement on salary schedule gives credit for military service.
- 10. Experienced teachers should complete attached form which permits us to request statement of previous teaching experience to complete your professional file.

BHM: 1b

encl. 2 copies of contract

- 1 health form
- 1 W-4 and 1 ILW-40Form
- 1 Pension form

*Mr. Merrill Gates, Superintendent DuPage County Educational Service Region

P. O. Box 500

Wheaton, Illinois 60187

Phone: 682-7150 (Area Code 312)



COMMUNITY HIGH SCHOOL DISTRICT 68 1250 So. Ardmore Ave. Villa Park, Illinois

MEDICAL HISTORY AND EXAMINATION

name	POSITION	SCHOOL
I. HIS	TORY: To be completed by applicant	prior to medical examination.
	Past Illnesses:	
-	Reasons for absence past year	·
•	Are you under medical care?	If so, state reason
	•	
	Are you taking medication?	If so, what medication?
•		
	Immunization Status - give most	
• *	Smallpox Diphthenia To	etanusPolio
,	Tuberculosis Status: A report of be on file in the Superintendent Test or x-ray must be within 90 of	t chest x-ray or tuberculin test must solffice on or before September 1st. days of presentation of report.
	THE ABOVE STATEMENTS ARE TRUE AN	COMPLETE TO THE BEST OF MY KNOWLEDGE
	Date	
		Signature of Applicant
TY. ME	EDICAL EXAMINATION	
II. ME		
	Abnormal findings	
`	<u>-</u>	
	Recommendations t	
	Is a subsequent examination advi	sable?
	On the basis of this examination good health and able to perform school.	, I believe the above person to be induties of his/her position in the high

• .	Date	Signature of Physician M.D.
1971	•	a Summer of any area.



SERVICE RECORD INFORMATION

As the following items are not permitted on application blanks, will you please give the following information. It is used in subsequent reports we are called upon to file.

name:					,)
DATE OF BIRTH	•f u	•				
	Month	 -	Day	Year		
MARITAL STATUS	3		NO. OF DEP	ENDENTS	•	_
Thank you		,		•	·.	

1250 SOUTH ARDMORE AVENUE + VILLA:PARK, ILLINOIS 60181 + DU PAGE COUNTY
LERRACE 4-9400 ;

JOHN R. THORSON Superintendent

ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

We had correspondence recently from you concerning a vacancy in District 88. Please be advised that that vacancy no longer exists.

Thank you for your interest in District 88.

Sincerely,

Bert H. Michelsen Director of Personnel

BHM:dh

MIN



1250 SOUTH ARDMORE AVENUE' - VILLA PARK, ILLINOIS 60181 - DU PAGE COUNTY

JOHN R. THORSON Superintendent

ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

This will acknowledge receipt of your recent inquiry concerning a teaching vacancy in High School District 88.

On the basis of interviews already held a decision will be reached in the vacancy to which you referred.

At the present time we do not have another vacancy in your field of specialization; however, when a vacancy occurs for which you might be considered a candidate, we will contact you to learn of your availability.

Thank you for your interest in our school system.

Sincerely,

Bert H. Michelsen Director of Personnel

BHM:dh

MIF

1250 SOUTH ARDMORE AVENUE - VILLA PARK, ILLINOIS 60181 - DU PAGE COUNTY -

JOHN'R THORSON Superintendent ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

You are aware of the large number of applicants for each vacancy listed this year. Employers have many choices in weighing relative strengths of applicants.

In a way it makes it easier to reassure the candidate that the competition is really keen and it is no reflection upon competencies that someone else will be appointed. We are returning all personal items to you and your credentials to your placement office. We appreciate your willingness to have been considered here. We regret that volume of applications precluded the possibility of scheduling interviews for all candidates.

Best wishes for locating an assignment of your choice.

Sincerely,

Bert H. Michelsen Personnel Manager

BlE4:dh,

11IVA-2





1250 SOUTH ARDMORE AVENUE . VILLA PARK, ILLINOIS 60181 . DU PAGE COUNTY

JOHN R. THORSON Superintendent ADDISON TRAIL HIGH SCHOOL WILLOWBROOK WIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

The position for which you had applied has been filled. The principal and department chairman reached a decision while your folder was being assembled. Thus we shall return to you any papers you may need for applying elsewhere. The volume of candidates this year has been great. We did not elect to set up a date to close applications. On the other hand when the school found what it was looking for, hiring was done. We couldn't assure that all who had started applications could be reviewed by a certain date.

We wish you the best of luck in appointment to a job of your liking. We shall retain your application blank to notify you should there be an unforeseen vacancy here. In that way we would have a check on your availability.

Thank you for considering District 88.

Sincerely

Bert H. Michelsen Personnel Manager

ITE	S NOT RE	CEIVED	, ,	
	Completed	applica	ation	blank
·	ranscrip	t(s)		***
	redentia Tecommenda		etters	of

BHM:dh



114

123

1250 SOUTH ARDMORE AVENUE + VILLA PARK, ILLINOIS 60181 + DU PAGE COUNTY

JOHN R THORSON Superintendent ADDISON-TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

Because of the nature of the classes involved, we have decided to hire an experienced person to fill the vacancy for which you have applied.

Thank you for your application. If a new vacancy should occur in the near future, we will contact you again.

I am sorry that volume of applicants precluded the possibility of having interviews scheduled for all candidates.

Sincerely,

Bert H. Michelsen Director of Personnel

BHM:mh

MVA

1250 SOUTH ARDMORE AVENUE . VILLA PARK, ILLINOIS 60181 . DU PAGE COUNTY

JOHN R THORSON

ADDISON TRAIL-HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

The enclosed form letter tells of the disposition of the vacancy for which you were a candidate. The quality of your folder is such that if you wish to have it kept intact in the event of a now unforeseen vacancy we would like to have it ready to resubmit at any time.

Please advise. We will not pursue the dismantling of the folder referred to in the attached until we have had time to hear from you.

Sincerely,

Bert H. Michelsen Personnel Manager

BHM:dh

MIVO



COMMUNITY HIGH SCHOOL DISTRICT 68 Du Page County, Illinois

TEACHER'S CONTRACT - CONTRACTUAL CONTINUED SERVICE

	· ·
	n the Board of Education of District
Number 88, Du Page County, and State of 1	
a legally qualified teacher, that the sai	idshall
be employed for the school year of \$, this sal	, for the annual basic salary
of §, this sal	lary based on
Degree and placement on Step	, Scale of the current
salary schedule, subject to any adjustmen	, Scale of the current of some said Step and Scale should a new
salary schedule be agreed upon.	
IT IS FURTHER AGREED that this conthe State of Illinois and the reasonable	ntract is subject to the school laws of and lawful regulations of said Board.
Board Policy Regarding Certificated Person existing and future amendments thereto as regulations with regard to operating said this contract, are to be construed as a herein by reference, the same as if such	nd all other policies and rules and d School District during the term of part of this contract and incorporated
herein.	•
•	his teacher serves on tenure status
of the said Board of Education held at V day of, 19, and	force and effect subject to salary aken and recorded at a lawful meeting illa Park, Illinois, on the
,	•
•	1
	•
	. Teacher
	•
•	· •
`\	
President, Board of Education	
President, Board of Education	
	- '
•	
Secretary, Board of Education	
Secretary, Board of Education	•
•	
.0	384 D (Tenure)
	JOA D (Tellate)



COMMUNITY HIGH SCHOOL DISTRICT 88 Du Page County, Illinois

TEACHER'S CONTRACT - SECOND OR THIRD PROBATIONARY YEAR

IT IS HEREBY AGREED by an	d between the Board of Education of
District Number 88, Du Page/Count	y, and State of Illinois, and
	, a legally qualified teacher,
that the said	shall be employed for
the school year	, for the annual basic salary of
P	. this salary based on
Degree and placement on Step	, Scale , of the
current salary schedule, subject	to any adjustments for said Step and
Scale should a new salary schedule	e be agreed upon
IT IS FURTHER AGREED that	this contract is subject to the school
laws of the State of Illinois and	the reasonable and lawful regulations
of said Board.	
IT IS HEREBY MUTUALLY AGR	EED and understood that the provisions
of the Board Policy Regarding Cer	tificated Personnel of this School
District, and all existing and fu	ture amendments thereto, and all
other policies and rules and regu	lations with regard to operating
said School District during the to	erm of this contract, are to be
construed as a part of this contra	act and incorporated herein by reference,
the same as if such regulations we	ere set forth in full herein.
The parties acknowledge the	his as being the
of probation.	· · ·
	•
Pursuant to an Aye and Na	y vote taken and recorded at a lawful
meeting of the said Board of Educa	ation held at Villa Park, Illinois;
on the day of	, 19, and by order of said
Board of Education, this contract	
, 19	_•
	•
<i>*</i>	
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• /	
	, Teacher
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<u></u>	<u> </u>
President, Board of Education '	Note: No assurance of assignment can
	be given for a contract re-
•	turned to District 88 Personnel
•	Office after May. , 197,
	· · · · · · · · · · · · · · · · · · ·
Secretary, Board of Education	-
	•
•	384C (Non-Tenure, 2nd or 3rd yr.)
•	to the first remains, and or ord free

118

1250 SOUTH ARDMORE AVENUE • VILLA PARK, ILLINOIS 60181 • DU PAGE COUNTY
TERRACE 4-9400

JOHN R. THORSON Superintendent

ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

Gentlemen:

The following credentials are no longer needed in our office and are, therefore, being returned for your files:

Thank you for your continued cooperation.

Sincerely,

Bert H. Michelsen Personnel Manager

BHM:dh

IIVM





- 1250 SOUTH ARDMORE AVENUE - VILLA PARK, ILLINOIS 60181 .. DI PAGE COUNTY

JOHN R. THORSON Superintendent

ADDISON TRAIL HIGH SCHOOL WILLOWBROOK HIGH SCHOOL YORK COMMUNITY HIGH SCHOOL

A comprehensive review of our subject election tallies reveals that there will be no expansion in your teaching area in our schools this year. Several factors are responsible for this. We are making every effort to project needs as conservatively as possible. As of this date we have no indications of resignations which would create openings in your field.

Therefore we are returning any personal papers you have on file here. Your credentials will be returned to your placement office. We shall be happy to retain your application should you wish to remain in an active file in the event of a future vacancy. We shall await notification from you.

Sincerely,

Bert H. Michelsen Director of Personnel

BHM:mh

MIVR



1250 SOUTH ARDMORE AVENUE . VILLA PARK, ILLINOIS 60181 . DU PAGE COUNTY
TERRACE 4-9400

JOHN R THORSON Superintendent ADDISON TRAIL HIGH SCHOOL
WILLOWBROOK HIGH SCHOOL
YORK COMMUNITY HIGH SCHOOL

In reviewing your personnel file we have checked the following items which are needed to complete your records in our office:

Official transcripts from:

Credentials

Verification of previous teaching experience

U. S. W-4 Form and Illinois W-4 Form

Health Form

Small photograph

Teaching certificate

TB x-ray card - The State of Illinois requires that all school employees provide a written or printed notification of the result of chest x-ray or tuberculin test before September 1 and at that time the certificate must not be older than 60 days. This test can be taken free in Illinois or, if done privately, the expense is incurred by the teacher.

Teachers' Retirement Form if not a member

May we take this opportunity to extend to you our best wishes for a successful and satisfactory professional year.

Sincerely,

Bert d. Michelsen Personnel Manager

BHM:dh

FIIVM



APPLICATION FOR SUBSTITUTE TEACHING

COMMUNITY HIGH SCHOOL DISTRICT 88 1250 South Ardmore Avenue Villa Park, Illinois 60181

Name	· · · · · · · · · · · · · · · · · · ·	·,	_Date of Applicat	tion
Address	•		Phone	•
Stre Oate of Birth	et Town			
Teaching Preference	<u>s</u> (Specific Cours	es/Areas) <i>A</i>	At which District	
(1)	•	<i>H</i>		
(2)	•		, , ,	
(3)			•	
May we call you in		k you to sub	stitute? ·Yes	No
What restrictions, substitute? (Start	if any, do you wi	sh to place	upon vour availab	
When are you availa	ble for an interv	iew concerni	ng duties?	*****
Type of Teaching Ce	rtificate	¥.	Number_	· · ·
ate of Issue				
Name of College	Dates		•	
or University	From/To	Degrees	<u>Major</u> . (List semeste	Minor, r hours in each)
(1)				
(2)		• , • •		
.9) <u></u>	1	mn A curvo nu		
lame or School	Address	TEACHING EX	Dates From/To	Subjects taught and Grade Level
•		-		
•	•			
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	SUBSTITUTE	TEÀCHING EX	PER-LENCE	. ,
			•	•
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Please list at least three references on the other side of this sheet, giving name, title, address, telephone.

8-71

. 131

COMMUNITY HIGH SCHOOL DISTRICT #88 CLERICAL/SECRETARIAL

Position Desired	·		Date	
(Miss	•			
Name (Mrs	. First .	Socia	1 Security No	<u> </u>
, Last	. First .	Initial	*	•
Address		Tele	phone	
Street	City	State	<u> </u>	,
Date of Birth	<u> </u>	Place of Birth		
Dependents?	Number	_Ages		
E	DUCATION AND TRAINI	NG BEYOND ELEMEN	TARY SCHOOL	
Name of Cabool	Location	Dates Atten		r /Major Subject
Name of School	Location	l l		/
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	EMPLOYMENT	RECORD (LAST THR		
Name of Company	Location	Dates From To	Nature of Work	Annual Salary
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Name	· Addr	ess	Pos	ition .
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Return completed form to: Personnel Office, Community High School District #88, 1250 S. Ardmore Avenue, Villa Park, Illinois 60181



COMMUNITY HIGH SCHOOL DISTRICT #88 CAFETERIA

			Date	
(Miss ame (Mrs	•			
Last	First	Initial	ocial Security Nur	nber
dress				
Street	7 Cit		Telephone	
ite of Birth	. 01	ty State		
		trace of pittu		 ·
pendents?	Number	rAges	*	
EDI	UCATION AND TRAIN	NING BEYOND ELE	MENTARY SCHOOL	
	•	Dates Art	ended Degree or	Major
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	EMPLOYMENT	RECORD (LAST T	HREE) /	
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ne	. <u>R:</u> . Ad	EFERENCES		. ,

Return completed form to: Personnel Office, Community High School District #88 1250 S. Ardmore Avenue, Villa Park, Illinois 60181



133

COMMUNITY HISH SCHOOL DISTRICT #38 CUSTODIAL

Position Desired	,		nace				
lam e .	•	· Social S	ecurity Numbe	r			
lame	First	Initial					
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Address Street	City	State	HOHE				
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Date of Birth		Place of Birth					
leightWe	ight	Single	Married				
Number of Children							
And Amber of Cultareu	nges	Ocļi	er bependenca				
ED	UCATION AND TRAI	NING BEYOND ELEMEN	TARY SCHOOL				
		Dates Arrended	Degree or	Major			
Name of School	Location	From To	Diploma	Subject			
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Name of Company	location	Dates From/To	Nature of Work	Annual Salary			
Name 71 dompany	<u> </u>						
			 				
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Military Service		Branch					
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List special skills	you possess or n	machines you can of	perace: "				
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		REFERENCES	•	,			
Nama '		ldress	•	Position			
Name		141.633	 	\ \ \ \ \			
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COMMUNITY HIGH SCHOOL DISTRICT #88 TEACHER-AIDE

Position Desired				Date	
(Miss				`	
Name (Mrs.			_Social	Security 'Num!	oer
(Mr. Lasti	First	Initiai		•	
ddress	*	`			
Street	Cit	ty State	Tele	phone	~
ate of Birth	Cit Plac	re of Rirth	*	. *	
Dependents?	Number		ge(s)	. 3	•
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E	DUCATION AND TRAIN	NING BEYOND	ELEMENTA	RY SCHOOL	<u>-</u>
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ERIC Full Text Provided by ERIC

REOUISITION FOR NON-CERTIFICATED PERSONNEL

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roposed Applicant:	*		•		•
апо		Address	·		
elephone	Beginning Da	te of Employme	ent <u>~</u>		
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Classification of Personn	el: .		*: *	•	٠.
Clerical	Cafeteria	Custodi	al	Para-Pro	
Full Time	Part Time	Šumner_		Temporary	_**_
Description of the Dutie	s:	:			
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Beginning Salary:	×			• .	-
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Suggested Salary Commitm	lencs			, L .	
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Superintendent	• •	, SIGHT		*	
Date Received in Personn	nel Office; ,				_
		Principa	1		<u>.</u>
Pińk Copy - Fusiness Off	Eice, Green Cop	y - Principal	s Office, Pr	nite Copy - Po	ers.



BOARD OF EDUCATION

CCMMUNITY HIGH SCHOOL DISTRICT NO. 88

PAYROLL FROCEDURES

INCLUDING ASSIGNMENTS AND DEDUCTIBLES

Prepared By:

The Business Office

May 24, 1973

NOTES

The following explanatory notes will be helpful in developing an over-all perspective of payroll operations for this district.

- 1. The terms "Contract Year" and "School Year" are used interchangeably.
- 2. Payrolls will be prepared and distributed on the 5th and 20th of each month -- except when these dates fall on a non-school day in which case the payroll will be distributed on the previous work day.
 - All materials and data affecting any employee earnings or payroll must be in the district office at least ten (10) calendar days prior to the dates for distribution identified in the preceding paragraph.
- 3. All reimbursement earned for "overtime", special projects, curriculum projects, tutoring, substituting, working at concessions, ticket takers/sellers, supervision of student teachers, and other assignments for which payment cannot appropriately be distributed on the "quarter plan" shall be paid in one sum and added to the next payroll check to be written.
- 4. All employees salaries/wages paid to employees for services rendered are subject to deductions for either the Teachers Retirement System or IMFF which includes FICA except as noted in IV-N.

Compensation paid to certificated employees for services rendered during the school year will in most instances be subject to deductions to the Teachers Retirement System. An exception is noted in III-H (IV-F) where a "private contractor" relationship may exist.

Normally salaries/wages earned by the non-certificated employees of the school district will be subject to FICA (Social Security) or for deductions for the Illinois Municipal Retirement Fund (IMRF). The job description is of great importance in determining whether the deduction should be for FICA or IMRF--if the job description indicates more than 600 hours per year, the deduction is for IMRF but if the job description indicates less than 600 hours per year then the deduction if for FICA.

5. In 1973-74 for the first time, this district will inaugurate what may be called a "quarter plan" for reimbursing staff members for various assignments. The four quarters are comprised as follows: Fall Quarter (Sept., Oct., Nov.); Winter Quarter (Dec., Jan., Feb.); Spring Quarter (Mar., Apr., May); Summer Quarter (June, July, Aug.). It is contemplated that reimbursement for most of the job assignments/class-ifacations in Section III-A through H, will be made on this quarter plan basis. For example, payments for football coaching assignments will be made during the fall quarter comprised of six (6) pay periods-thus this added renumeration will be divided into six payments and will

be added to the basic salary due on Sept. 5, 20; Oct. 5, 20, and Nov. 5, 20. Similarly payments for basketball coaching assignments will be distributed in over six pay periods of the winter quarter and added to the basic salary due on Dec. 5, 20; Jan. 5, 20; and Feb, 5, 20.

Each principal will need to identify the particular quarter in which payment for certain assignments may be made. An example are the drama productions: if a production is being prepared for presentation some time in the month of December, the Principal's office may request reimbursement to be made during either the fall or winter quarter. Similarly, if a production is scheduled for presentation late in the month of January, payment may be made during the fall or winter quarter as desired and approved by the Principals' office. The fall, winter, spring quarters will have six (6) pay dates—two in each of the three months. The summer quarter will have only four (4) pay dates. Consequently, employees working in the summer driver education program, summer school, summer librarian, and counselors assigned during the summer months will have payroll checks distributed on June 20, July 5, and August 5.

		•	To Be De	ducted
Clas	ssific	ations	WT	Pension
ı.	Admi	nistration	• .	. /
	Α.	Schools	,	
	5	1. All positions requiring certification	W-4	T.P.
•		2. Additional/overtime compensation	W-4	T.P.
	В.	District Office	/ .	
		1. All positions requiring certification	W-4	T.P.
		2. Positions not requiring certification	W-4	IMRF
		3. Additional/overtime compensation-Non- Certificated	₩ - 4	IMRF
		4. Additional/overtime compensation- Certificated	W-4	T,. P.
II	Fac	ulty		
	Α.	Base Contractper salary schedule and/or agreement	W-4	T.P.
	В.	Additional Assignmentscompensation to be distributed throughout the contract year or any part remaining thereof		* .
		1. Audio-visual Director	W-4	T.P.
		2. Cheerleader Coach	W-4	T.P.
		3. Deans	₩-4	T.P.
	•	4. Deans Activities, Director of	W-4	T.F.
	•	5. Debate Coach	W-4	T.P.
		6. Department Chairmen	W-4	T.P.
	•	7. Driver Education Supervisor	W-4	T.P.
,	,	8. Extended Day - A.V. Director	W-4	т.Р.

	To I	Be Deducted
Classifications	WT	Pension
9. G.A.A. Sponsor	W-4	T.P.
10. Guidance		
a. `Counselorsregular school year	W _. -4	, T.P.
b. Directorregular school year	W4	T.P.
11. Library Director	W4	T.P.
12. Music	W-4	T.P
a. Band Directorregular school year	W-4	T.P.
b. Choral Director regular school year	W-4.	T.P.
c. Orchestra Directorregular school year	W <u></u> 4	T.P.
13. Nurses	See I	
14. Pom Pom Sponsors	W-4,	
15. Physical Welfare, Director	W-4	T.P.
16. Printing of School Newspaper	W-4	T.P.
17. Psychologists	See IV	,
18. Student Council Sponsor	W-4	T.P.
19. Usher Supervisor	W-4	T.P.
20. Yearbook Sponsor	W-4	T.P.
III Additional AssignmentsCertificated PersonnelCompensation to be paid on a "Quarter Plan" (Fall, Winter, Spring, Summer)		
A. Bus Supervision ~	W-4	T.P.
B. Cafeteria Duty	W-4	T.P.
C. Coaching Assignments for inter-scholastic Athletic Programs (Boys and Girls)	W-4	T.P.

		•	To Be	Deducted
<u>C1a</u>	ss <u>if</u>	ications	WT	Pension
	D.	Corridor Supervision	W-4 _.	T.P.
	E.	Drama ,		
		1. Lighting Supervisor	W-4	T.P.
*		2. Production Director	W-4	T.P.
,		3. Stage Director .	W-4	T.P.
		4. Stage Use Director	W-4	T.P.
	F.	Driver Education Teaching	- #	•
		1. B-T-W (during regular school year)	W-4	T.P.
		2. Supervision	W-4	T.P.
	G.	Intramural Program Coaching	W-4	T.P.
	н.	Officiating Athletic Events (Vendor Ghecks)	See 1	[V-F
		FOLLOWING TO BE PAID IN ONE SUM AND ADDED TO PAYE	ROLL CHI	3CK
	ı.	Concessions work at various events	W-4 .	T.P.
	J.	Curriculum Projects	W-4	т.Р.
	к.	G.A.A. Sports Programs (15)	₹W-4	T.P.
ä	L.	R gistration Week Help	W-4	T.P.
	M.	Student Club Related Activities	Ų-4	T.P.
,	N.	Supervision of Athletic Events	W-4	T.P.
	ο.	Supervision of Non-School Events	W-4	T.P.
	P.	Supervision of Student Activities .	W-4	T.P.
	Q.	Temporary Substituting	W-4	T.P.
	R.	Ticket Taking/Selling	W-4	T.P.
•	ſs.	Tutoring	W-4	T.P.
			-	,

	,			To Bo	e Deducted
<u>C1</u>	ssi	fice	tions	WT	Pension
•	T.	Pr at	ojects of Miscellaneous nature not listed	W-4	T.P.
IV	Spe	ecia	1 Situations		
	Å.	Sun	mer Programs		
•		1.	Driver Education (To be paid on Quarter Plan)	-	•
	\$		a. B-T-W	W-4	FICA
	*		b. Classroom	W-4	FICA
,	¢ .		c. Supervision	W-4	T.P.
		2,	Guidance (To be paid on Quarter Plan)		•
			a. Counselor Summer School Enrollees	W-4	FIÇA
,			b. Counselor Not Summer School Enrollees	VI MA	T.P.
		3.	Instructional Teacher (To be paid on Quarter Plan)	W-4	FICA
		4.	Librarian (To be paid on Quarter Plan)		•
			a. For Summer School Enrollees	W-4	FICA
	•		b. Not for Summer School Enrollees	W-4	T.P.
		5.	Music(To be paid on Quarter Plan)		•
			a. Band Director	W-4	FICA
	-		b. Orchestra Director	W-4	FICA
	v	6.	Vocational Co-ordinators (August) (To be computed and added to base contract for payment made throughout the year)	W-4	T.P.
		7.	Work Projects Miscellaneous (To be paid in one sum and added to payroll check)		
,	•		a. Professional Rate (\$8.20)	W-4	T.P.

				To Be	Deducted
Clas	sifi	cati		WI	Pension
,			b. Non-Professional Rate (\$4.56)	W-4	FICA .
	В.	Cont P 1a r	inuing Education(To be paid on Quarter	ř	
		1.	Certificated teacher contributing to teachers pension during the school year (Regularly employed by the district)	W-4	T.P.
	×	2.	Certificated personnel employed to teach a class or classes requiring certification but who are not otherwise employed by the district	W-4	~ T.P.
i .		3.	Non-certificated personnel teaching during the school yearless than 600 hours	W-4	FICA
	,	'4 .	Non-certificated personnel teaching during the school yearmore than 600 hours	W-4	IMRF
, 3		5.	Summer earnings paid to both certificated and non-certificated personnel	See S	ummer School
	Ċ.,		stitute TeachersPermanent (Not regular loyees)		, '
	4		be paid by payroll check on 5th and 20th for unt earned.	`	
	¢	Oth and	er substitute teachers to be paid in one sum added to payroll check if regular employee.		-
	•	1.	Certificated and teaching less than 20 days per year	W-4	None
		2.	Certificated and teaching more than 20 days per year	W-4	*
			*Permissiveteacher may participate by contacting the Teacher Pension Office in Springfield and submitting the necessary forms. (payment to be made by the teacher directly to the Teachers Pension Office)		:
*		3.	Certificated but retired.	See S	ection IV-k-1

ţ

		To	Be Deducted
Class	ifications	WT	Pension
· D	Para-Professionals, Teacher Aides, Security Guards, Corridor Duty (Positions not requiring certification) - (To be paid twice each month on 10 month basis)		
	1. Assignments in excess of 600 hours per year	W-4	IMRF
	2. Assignments less than 600 hours per year	W-4	FICA '
	3. Overtime in excess of 600 hours per year	W-4	IMRF
~	4. Overtime less than 600 hours per year.	W-4	FICA
E .	StudentsAll Earnings(To be paid on 5th and 20th of each month)	W-4	FICA
F.	employees paid to of ciciate at athletic events)	None	None '
	1. Certificated	W-4	T.P.
/ ₁ ×	2. Non-Certificatedassignment requiring more than 600 hours per year	W-4	IMRF
	3. Non-Certificatedassignment requiring less than 600 hours per year	W-4	FICA
н.	Librarians(Paid on Annual Basis)	•	,
	1. Certificated \	VI-4	T.P.
	2. Non-Certificatedassignment requiring more than 600 hours per year		4
		W-4 .	IMRF '
*	less than 600 hours per year	W-4	FICA
. I.	Election Judges(To be paid in one sum on 5th and 20th)	w-4	- FICA
	•		

T٥	Re	Deducted	

	· ·	\	-im	non eden
Classif	<u>ications</u>		<u>WT</u>	Pension
J.	Sabbatical Leave(To be paid on Annual Basis		₩-4 .	*
	*During the period of sabbatical leave the Board of Education shall pay the contribution required of the person on leave to the Teacher Retirement System computed on the annual full time salary under which the member last receive earnings immediately prior to the leave multip by the current applicable rate.	ed		,
ĸ.	Retired Teachers (To be paid on 5th and 20th)			
	1. Temporary assignment during the school year		W-4	* .
	*Retired teachers are allowed employment for 75 days annually as a teacher. Employ ment beyond 75 days will cause annuity to cease and the annuitant will again be considered a member.			
	2. Temporary assignment during summer school	•	W-4	FICA
L.	Psychologists (To be paid on 5th and 20th)			
	1. Working with OSPI permit	•	W-4	T.P.
	2. Intern working towards an OSPI permit		W-4	T.P.
	 Non-Certificated without permit and not working as an internassignment requiring less than 600 hours per year 	3	W-4	FICA
. M.	Tutors (To be paid on 5th and 20th and added to payroll check if requiar employee)		,	
	1. Certificated and regular employees paid by the school	,	W-4	Ţ.P.
	2. Non-certificated and paid by the schoolassignment requiring more than 600 hours per year		W-4	IMRF

		* .		To Be	Deducted.
<u>C1</u>	assi	fica	tions	WT	Pension
		3.	Non-certificated and paid by the schoolassignment requiring less than 600 hours per year	W-4	FICA .
	N.	Ini 5tl	tern/Student Teachers - (To be paid on and 20th)	W-4	None
	Ŏ.	be	pervisors of Intern/Student Teachers(To paid in one sum and added to payroll eck)	W-4	T.P.
	P.	Ret pai	troactivity of schedule Changes(To be id over balance of contract year)		
		1.	Certificated employees	W-4	T.P.
		2.	Non-Certificated employeesassignment requiring more than 600 hours per year	W-4	imrŕ
	•	3.	Non-Certificated employeesassignment requiring less than 600 hours per year	W-4	FICA
٧.	Śec	reta	rial/Clerical	·	
	Α.	Reg 600	ular earnings positions in excess of hours per year	W-4	IMRF
- .		0ve to	rtime earnings(To be paid and added next payroll check)	W-4	IMRF
•	B.	Reg tha	ular earnings positions requiring less n 600 hours per year	W-4	FICA
	,	Ove:	rtime earnings(To be paid and added next payroll check)	W-4	FICA
VI.	Cus	todi	al/Maintenance		
	Α.	Regi 600	ular earnings positions in excess of hours per year	w-4	IMRF
	•		rtime earnings(To be paid and added next payroll check)	W-4	IMRF
		_	•		

٠.	¥	To Be	Deducted
Classif	<u>lcations</u>	WT	Pension
В.	Regular earnings positions requiring less than 600 hours per year	w-4	FICA
	Overtime earnings (To be paid and added to next payroll check)	W-4	FICA
VII Caf	eteria .		*
۸.	Regular earnings positions in excess of 600 hours per year	w-4 [*]	IMRF
	Overtime earnings (To be paid and added to next payroll check)	W-4	c. · IMRF
В.	Regular earnings positions requiring less than 600 hours per year	W-4	FICA
	Overtime earnings (To be paid and added to next payroll check)	W-4	FICA
VIII Bo	okstore .	79. 1	
Ą;	Regular earnings positions in excess of 600 hours per year	W-4	IMRF
4 °t	Overtime earnings (To be paid and added to next payroll check)	₩~4	IMF
В.	Regular earnings positions requiring less than 600 hours per year	W-4.	FICA
	Overtime earnings (To be paid and added to next payroll check)	.w-4	FICA

(DESCRIPTIVE FORMAT ONLY)

ERIC

A) Location

) Dept. or Cost Center:) Salary Classification

> PROGRAM SALARY BUDGET 1973-74

> > (a) . Name

(b) & Applicable

(c) Regular Earnings - Total - Amount Allocated ?

(d) Certificated Insurance - Total - Amount Allocated N. C. Insurance - Total - Amount Allocated (e)

(f) IMRF - Total - Amount Allocated

(g) FICA - Total - Amount Allocated

(DESCRIPTIVE FORMAT ONLY)

A) Location

;*

LOCATION SALARY BUDGET - Certificated 1973-74

(b) Employee #

(c) Name

(d) Department(s)

(e) % Applicable

(f) Regular Earnings - Base per Schedule

. (g) Regular Earnings - Other (h) Regular Earnings - Explanation

'(i) Regular, Earnings - Total

(j) Employee Benefits - Certificated Insurance

COMMUNITY HIGH SCHOOL DISTRICT 88 Du Page County, Illinois

Compensation for Special Assignments .

Adopted June 1973, Effective 1973-74 School Year

	:	High School
	•	
ignat	ure of Principal	Date
. Atl	hletics	Amount of Reimbursement & Name of Person Assigned
1.	Baseball .	
	Varsity, Head	(1,026)
•	Assistant	(744)
	Assistant	(744)
2.	Basketball .	
•	Varsity, Head	(1,262)
·	J.V.	(891)
م	Soph.	(891)
	Fresh.	(.891)
	Assistant	(744)
3.	Cross-Country, Head Coach	(744)
4.	Football '	¥
N	Varsity, Head	(1,262)
,	Assistant	(891)
٠	Assistant 2	(891)
	Assistant*	(744)
	Soph, Head 4	(891)
~	Assistant	(7.44)
	Fresh., Head	(891)

. Ath	eletics (continued)	·
4.	Football	•
•	Assistant	(744)
	Assistant	(744)
	Assistant	(744)
5.	Golf, Head Coach	(744)
6.	Gymnastics	,
4	Varsity, Head	(1,026)
	Assistant	(744) -
,	Assistant	(744)
7.	Intramurals	(744)
8.	Tennis	
	Varsity, Head	(744)
	Assistant	(744)
9.	Track	
6	Varsity, Head	(1,262)
	Assistant	(· 89!) <u>. </u>
,	Assistant	(891)
	Assistant	(744)
10.	Wrestling	•
,	Varsity, Head	(1,026)
	Assistant .	(744) . ,
	Assistant	(744)
.1r.	Four Additional Coaches for 73-74	(744)
		(744)
	,	(744)
	•	(744)

В.	Aud	io-Visual Services	(1,148)		
	Ser	vices for Extended Day	· · · ·		
c.	Mus	ic Activities	,		
	1.	Band Director	^ • .		
		Regular School Year	(891)		
		Summer Program .*\$300 Educ. Fd.; \$1,132 Tuition Aux. Fd.	(1,432)		
•	2.	Orchestra Director	•		
		School Year	(210)		
		Summer Program *\$300 Educ. Fd.; \$1,132 Tuition Aux. Fd.	(1,432)		
	3.	Choral Director (School Year Only)	(210)		
D.	Cou	nseling	(1,460)		
	•	(\$291 for five days before opening of school; \$148 each semester; and \$291 per week for three weeks;	(1,460)		
			(1,460)		
0	,	June, July Freshmen interviews)	(1,460)		
	•		(1,460)		
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=			(1,460)		
			(1,460)		
			(1,460)		
,	,		(r,460)		
	•		(1,460)		
		•	(1,460)		
٧.	one	ial Summer School Counselor, per school for 6 weeks, urs daily, 5 days per week	(980)		

*Each School



D.	Deans	
	Director ·	(3,150)
	Deans - 1st Year	(1,680)
		(1,680)
		(1,680)
,	•	(1,680)
	Deans - 2nd Year	(1,785)
		(1,785)
		(1,785)
	,	(1,785)
.′	Deans - 3rd Year	(1.890)
, /		(1,890)
,	· ·	(1,890)
		(1,890)
	Part-time Deans	()
	1/5 of dean scale per period /	()
	assigned to dean's office	()
		()
		()
E.	Debate Coach and Speech Activities; Total per school \$1,783)	
	Debate Coach	(945)
	Speech Activities	()
	*	(*)
F.	Department Chairmen (Annual)	2
•	Please insert in places provided () reimbursement to become due for each department chairman listed per following schedule:	

E. Department Chairmen (continued)

- 1. Departments with not more than 4.5 teachers shall be allotted \$744 annually for the department chairman.
- 2. Departments with at least 4.6 teachers, and not more than 12.5 teachers shall be allotted \$1,115 annually for the department chairman.
- 3. Departments with at least 12.6 teachers shall be allotted \$1,337 annually for the department chairman.

Art .	()
Business Education	()
English	()
Guidance "	()
Home Economics	`()
Industrial Arts	()
Language	(.)
Library	()
Mathematics	(-)
Music	()
Physical Education (Boys') .	()
Physical Education (Girls')	(\(\sigma\)_\(\sigma\)
Science	()
Social Studies	()
Dramatics (Annual Allocation to Drama) Total per school, \$2,836.	
1. Director per production (3 approved)	(297 <u>)</u>
2. Stage Director per production (3 approved)	(216)}
3. Lighting Supervisor per production (3 approved)	(216)
4. Stage Use Supervision-Annual (3 approved)	(216)

H.	Gir	ls' Athletic Activities (Annual)		
	1.	GAA Sponsor	(406)
	2.	GAA Sports (15 Programs) Total per school, \$1,627	,	
		Pay for each Sport	(108)
	3.	Cheerleader Coach	(406)
	4.	Pom Pon Sponsor	(216)
ı.	Sup	ervision of Games		•
	1.	Away-from-home games (2 persons for conference games; 1 person for non-conference games) Pay due at completion of assignment.		
		Football - \$17.32m	(·)
		Basketball - \$14.58	()
	2.	At-home games		•
		Football - \$17.32	()
		Basketball - \$14.58	()
	,	Gymnastics & Wrestling - \$10.03	()
J.	Ush	ers' Supervisor	(197)
ĸ.	Stu	dent Council Sponsor	(`594)
L.		itional Assignments Reimbursed om Auxiliary Funds		•
	1.	Printing Newspaper	(1	,081)
	2.	Yearbook Sponsor	(669)
	3.	Driver Education Supervisor	(1	,228)
M.		, Cafeteria, Hall Duty, Regis- tion Week Faculty Help @ \$4.56/hr.		
N.	Sta	ge, Sound, Light Supervisor Non-		,

O. Summer School
Summer School Teachers

(1,337)_____

- P. Summer Work Related to Instruction
 - 1. Librarians \$493
 - 2. Curriculum Development @ \$8.20/hr.
 - 3. Driver Education, BTW @ \$8.20/hr.
- Q. Work Related to Regular Instruction
 - 1. Temporary Substitutes @ \$8.20/hr.
 - 2. Tutors @ \$8.20/hr.

TOTAL BUDGET (MAXIMUM) ALLOCATION____

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SUBJIT IN DUPLICATE - an initialed copy will be returned to the teacher indicating receipt of the authorization form.

•	,	DATE:		
• `	•	Day	Month	Year
TEACHER'S NAME:	<u> </u>			~
Last	, First `	itid	dle	,
TEACHER'S ADDRESS:		·		<u>.</u>
Street	City	`	Zip	
TEACHER'S SOCIAL SECURITY NUMBER:		<u> </u>		. •
NAME OF PROFESSIONAL ORGANIZATION:		·		
ANNUAL DUES OF PROFESSIONAL ORGANIZATE	ON:		•	
MANE, TITLE AND ADDRESS OF OFFICIAL TO	MION DUES SHOULD	BE SENT:	•	•
		•		
	* *			
Office of High School District 80 on or payroll deduction will be made from the Upon receipt of a lawfully executed writing the revoked upon receipt of a written agrees to deduct from each regular payrorata share of the annual membership the designated official of the specific The teacher agrees to indemnify and holclaims, suits, orders or judgments brownesselt of any action taken or not taken tion.	November 5, 197 Itten authorizati en request from to coll period an am dues and will re ed professional o	on from a he teacher ount which wit such wirganization less againgtingt the less the less againgtingt the less against the less against the less against the less againgt the les	teacher, (w), the BOAF is equal tithholdings	which D to the to all
	Teacher	r's Signatu	ire	<u>`</u>
•	-`	. o ozgmaci		•,
•	Received in	Business (Office D	ate
REVOCATION REQUEST	- PS - Mindang a			7
I hereby revoke the above dues within three weeks of the date	deduction reques	st, to be e	effective	
·	Teacher's Signatu			
	reacher a utiliati	116		
	<u> </u>	Data		



1973 Metropolitan Crusade of Mercy Contribution Instructions, - Payroll Deduction Form -

You make your 1973 contribution in any of the following ways:

- Direct contribution to the Community Chest. Send your check to:
 - a) Addison Community Chest P.O. Box 73 'Addison, Illinois 60101
- d) Greater Villa Park Area Community Chest 320 Wildwood Villa Park, Illinois 60181
- b) Elmhurst Community Chest111 South York RoadElmhurst, Illinois 60126
- e) Any other local Community Chest you choose
- c) Lombard Area Community Chest P.O. Box 72 Lombard, Illinois 60148
- 2) A contribution at the high school office.
- 3) Payroll deduction. If you choose this method, please observe the following:
 - a) Each payroll deduction must be at least one dollar (\$1.00).
 - b) Payroll deductions will be effective for ten (10) successive pay periods starting with the paycheck due on January 5, 1974, and continuing through the paycheck due on May 20, 1974, a minimum contribution of \$10.00.
 - c) You must designate in the space provided the one campaign (Addison, Elmhurst, Lombard, Villa Park) to receive your contribution.
 - d) Submit all authorization forms directly to the principal's office who will forward them to this office.
 - e) The following form authorizing your payroll deduction must be completed, signed, and on file in this office on or before November 30, 1973.

BOARD OF EDUCATION COMMUNITY HIGH SCHOOL DISTRICT NUMBER 88 CRUSADE OF MERCY PAYROLL DEDUCTION

Please deduct due on Januar May 20, 1974	ry 5, 1974,	from ea	ch paycheck and the characteristics of the ch	starting with t ne paycheck due	he paycheck on
Send my conti	ribution to	the followin	g community o	campaign:	
Circle one:	Addison	Elmhurst	Lombard	Villa Park	
Date:		Sig	ned:		
			. ———	(Employee)	
Approved:			Date		
••	(Busines	s Office) ,			



COMMUNITY HIGH SCHOOL DISTRICT NUMBER 88. 1250 SOUTH ARDMORE AVENUE VILLA PARK, ILLINOIS

SALARY WITHHOLDING AGREEMENT

To:	The District Business Office
From:	
	(Please Print)
Re:	Payroll Withholding for East DuPage Credit Union
Credit (modfy my salary paychecks so that money may be withheld as below, and forward such salary withholding to the East DuPage Union. It is understood that this deduction will not be during the current contract year.
,	Withhold from my salary \$ annually for theschool year. This amount to consist of semi-monthly withholding of \$ each. The first deduction/adjustment will be made in the pay period ending September 20, 1973.
	(Employee Signature) (Date)
	EXAMPLE: If you want \$20.00 withhold from each pay check, you will put \$480 in the first blank and \$20.00 in the second, etc. This amount may be saved or used to repay a loan, as you direct the Credit Union Office.
This form 4:00 P.M	m must be returned to the District Bullness Office no later than ., September 7, 1973.
	(Accepted by) (Date)
This form	should be submitted in duplicate. one will be initialed and for your records.



Community High School District #88 . 1250 South Ardmore Avenue Villa Park, Illinois

REQUISITION FOR MISCELLANEOUS PAYROLL

Pay Period				Date	·			
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Submitted by		Bldg. Pr	incipal	-	Bu	sines	s Office	



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TEMPORARY CHANGE IN EMPLOYEE SALARY

Community High School District 88 DuPage County, Milinois

Employee	INCRE	ASE	DECE	C . LEASE	Explanation_
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Original: Business Office cc: Personnel Office

(Obtain new forms from the Principal's Office)



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•	VACATION HOURS	1 1	1 1 1	 		- - - -	, / - - -			1 7 1				\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		
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ΡA	AMOUNT 6	- - -		-	,	1					, ,			1 1 1 1		
-	EMPLOYEE NUMBER 2 5															
		F.			$\overline{\cdot}$							•				
E	RIC of the Provided by ERIC					4	1	55 164		*						•

CHAPTER_VI

COMPUTER SERVICES

For the automated support to Handbook II, District 88 elected to utilize the computer services offered local districts by the Cóllege of DuPage (COD), a local community college. This section provides a brief description of the COD facility and the contractual relationship between District 88 and the College.

COMPUTER FACILITY

The College operates an IBM 370/135 in support of the College itself (enrollment 10,000 students), 13 local public school districts and other users. Approximately 80% of the system is budgeted to be utilized by the College, while 20% is budgeted to outside services. While the system is up 24 hours per day 5 days per week, main frame utilization is very low (about 20%)

(a) Characteristics

The computer system at COD includes:

- 1 IBM 370/135 Central Processor with 144,000 positions of core storage
- 1 1100 line per minute printer
- 1 1000 card per minute card reader
- 2 magnetic tape units *(800 bpi.)

9 - disk drives (2319)

39 - CRT visual/display terminals

The system operates under DOS, utilizing three partitions. Foreground partition Fl operates the GRASP input/output scheduler and control system 24 hours per day. Foreground partition F2 is used to service 37 remote terminals used in a variety of on-line administrative applications during the day and evening shifts. This partition is unused on the night shift. Batch programs operate in the background, with priority being given to instructional uses during the day (7:30 A.M. - 4:00 P.M.).

(b) Programming

The COD center utilizes IBM Basic Assembly Language (BAL) and COBOL as its programming languages. Approximately 80% of existing programs are written in BAL. Programmers are limited to 56K bytes of core storage for programs to be run in background. Testing is done in a closed-shop environment.

(c) Operations

Data preparation capability is available at the center; however, District 88 has elected to do its own data preparation work exclusively. Accordingly, COD provides the District with no control or data preparation support. At present, data is delivered and reports picked up at the center daily by District 88 personnel. However, because of the many operational iterations required in EPIC for month-end closing, a more frequent schedule is being considered.

(d) Organization

An organization chart for the COD center is shown on the facing page. As of this writing, this organization is undergoing some change; however, the facing page depicts the organization which was in existence while the EPIC system was being installed. Personnel assigned to the EPIC payroll project for District 88 reported to the Associate Director, External Services. The data processing department has a staff of 24.

(e) Services

External services were provided under the general guidance of a DuPage County Data Processing Cooperative (DPC)², since disbanded. An organization chart for the Cooperative is shown on the following facing page. The Cooperative Executive Committee was composed of seven school district superintendents. The basic functions of the Cooperative were to (1) receive and evaluate feasibility studies and new system proposals, (2) assign development priorities, and (3) monitor development and implementation activities.

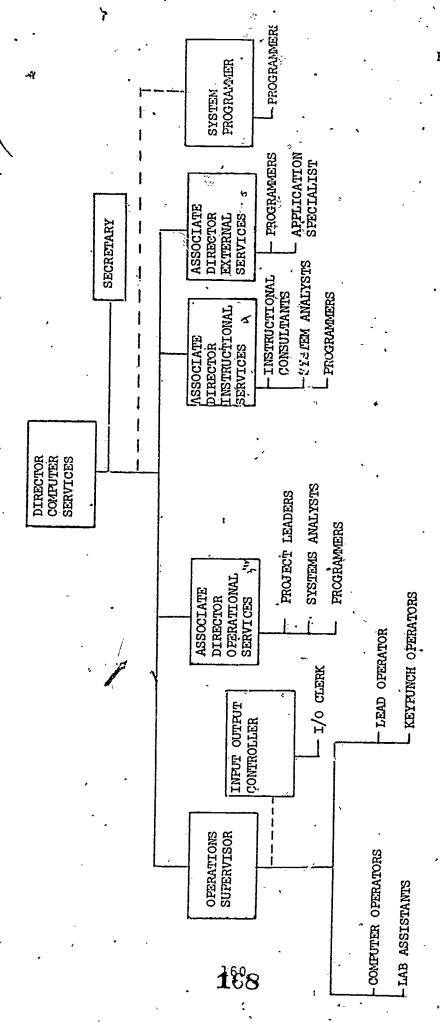
Services provided (DPC)² members by COD were organized into groupings or packages. The full range of applications offered to secondary schools at a current cost of \$4.00 per student is described in Exhibit VI-A. This cost does not include system development. Many of these applications are on-line.

DEVELOPMENT OF HANDBOOK II SUPPORT

The agreement for COD to support the District in the



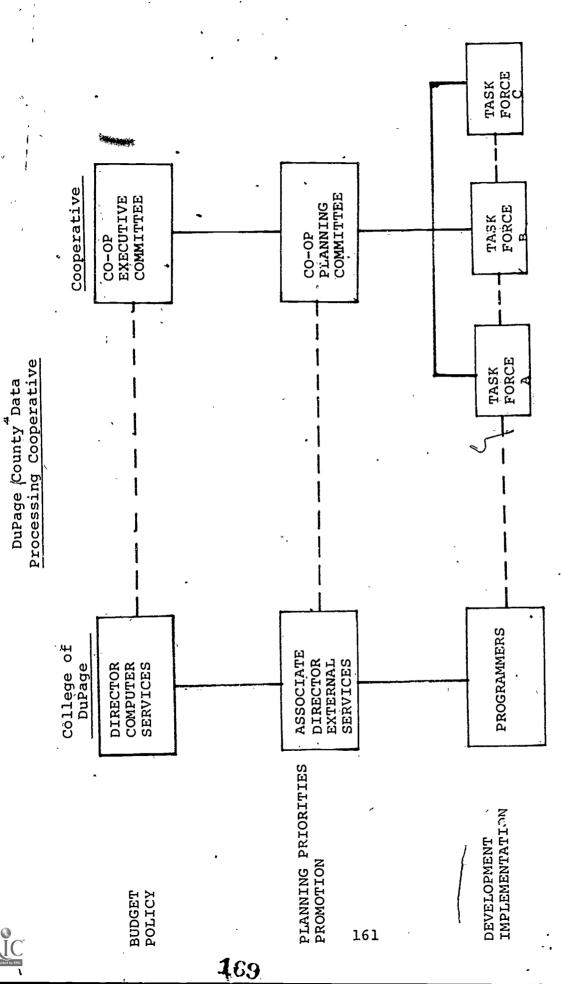
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COMPUTER SERVICES

COLLEGE OF DUBACE



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implementation of Handbook II envisioned:

- 1. The District would pay the costs of modification and implementation of the EPIC and payroll systems, by assuming the payroll costs of a programmer on the COD staff.
- 2. The system, when operational, would be supported by the College under the terms of its complete application package arrangement with the District. Thus, there would be no additional cost to the District for operation of the system.
- 3. District 88 would perform all data preparation and control activities, as with other application areas.

College of DuPage Application Package for Secondary Schools

STUDENT ACCOUNTING

Attendance Includes:

- 1. Daily Report
- 2. Monthly Summary
- 3. Grade Reporting Interface(s)
- 4. Year-end Summary
- 5. Begin-of-Semester Start-up
- 6. Print 9-week Attendance Class Lists
- 7. Daily Drop/Add Notices

Junior High School Grade Reporting Includes:

- 1. Report Cards
- 2. Failure and Incomplete Lists
- 3. Grade Distribution
- 4. Grade Loading and Updating
- 5. Beginning of Year Start-Up
 - a. Student Schedules Interface
 - b. Manual Input (Scanner)
- 6. Produce Teacher's Grading Sheets
- 7. Up to 10 Sets of Mailing Labels

High School Grade Reporting Includes:

- 1. Hard-copy Transcript
- 2. Print Teacher's Grading Sheets
- 3. Grade Loading
 - a. Edit
 - b. Actual
- 4. Updates and Corrections
- 5. Report Cards and Transcript Labels
- 6. Failure and Incomplete Lists
- 7. Rank
- 8. Honor Rolls
- 9. GPA
- 10. Grade Analysis

Student Scheduling Includes:

- 1. Tally and Conflict Matrix (2 runs)
- 2. Scheduling Runs (2 runs)
- 3. Student Schedules (43A) (2 per semester)
- 4. Class Lists Instructor (42A) (1 per semester)
- 5 Class Schedules (07A,07B,07M) (3 per semester) 6. Remaining Classes (08) (9 per semester)
- 7. Squdents with Drops/Adds/Withdrawals (48A) (1 per semester)
- 8. Maintenance



Student Information Includes:

- 1. All School Lists (1 per semester)
- 2. Student Name and Address List (26A) (2 per semester)
- 3. Disadvantaged and Handicapped List (1 per semester)
- 4. Library Delivery System List (1 per semester)
- 5. Mailing Labels (3 per semester)
- 6. Miscellaneous Card Tub Files (optional, cost extra)

FINANCIAL ACCOUNTING

Payroll Includes:

- 1. Payroll Checks
- 2. Current Payroll Check Register
- 3. Adjustments, Updates, Time Reporting, Trial Registers
- 4. Federal and State Reporting
 - a. Annual Teacher's Pension Report
 - b. Monthly Illinois Municipal Retirement Report
 - c. Quarterly Social Security Report (941A)
 - d. Annual Federal and State Withholding Report (W-2)
- 5. Local District Reporting
 - a. Year-to-date Cumulative Register
 - b. Deduction Register for each deduction and/or annuity
 - c. Account and Fund Distribution of Gross Salaries
 - d. Fund Distribution of all Liabilities
 - e. Updated Personnel Information Record
 - f. List of Checks Written
 - g., Time Card Pre-punched for Subsequent Payroll Runs
 - h. Employee Number Book
- 6. Automatic Input to Budget/General Ledger System of Gross Payroll Distributions

Budget-Cash Basis with Encumbering - and Payables Includes:

- 1. Board Budget Status Summary (monthly)
- 2. Detail Budget Status Report (monthly)
- 3. Processing of Transactions
 - a. Check-writing entries
 - b. Purchase orders
 - c. Journal entries
 - d. Vendors
 - e. Miscellaneous Changes/Additions/Deletions
- 4. Open Purchase Order Listings (monthly)
- 5. Vendor Name and Address List (upon request)
- 6. Report of Business with Each Vendor (monthly)
- Board Checks (monthly)
- Check Proof List (weekly)
- 9. List of Bills (monthly)

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10. Journal Posting - List of Transactions (monthly)



INSTRUCTION

Test Scoring Includes:

- Standardized (including national norms)
 a. Pre-slugged answer sheets

 - b. Statistical Analysis
 - c. Profiles
 - d. Labels
- 2. Teacher-made Tests
 - a. Student Scores
 - b. List of questions missed by student
 - c. Item Analysis

Computer Managed Instruction (Preliminary Information) Includes:

- 1. Daily updating of progress and test results
- 2. Weekly progress reporting
- 3. Periodic creation of tests
- 4. Scoring of tests and retention of results for daily updating
- 5. Listings of unit or packet material
- 6. Listings of units or packets comprising courses
- 7. Periodic "clustering" reports grouping students by progress

Student Programs - batch processed Includes:

- 1. Fortran
- 2. COBOL
- 3. RPG
- 4. PL/1
- 5. IBM 360 Assembler

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CHAPTER VII

PROGRAM DOCUMENTATION

This section of the manual contains a functional description of the system implemented at District 88. The system selected for implementation in this District was the IBM EPIC: Budget/Finance accounting system, with some modifications. Additionally, the District employs a locally prepared payroll system which was modified extensively for this use, and was interfaced to the EPIC system by the College of DuPage.

Included in this section are an overall system narrative describing both EPIC and the payroll system, a general system flow chart showing the system in its operational sequence, samples of each input document and each report produced by the system, program narratives for each of the significant programs and descriptions of all master files. Appropriate sections of the IBM publication SH20-1253-0 entitled "Program Product. EPIC: Budget/Finance User's Guide (Program Number 5735-E93)" have been paraphrased or quoted directly, as appropriate. We are indebted to IBM for its willingness to permit use of this material in this manner.

This section is not intended to serve as a guide for actual implementation of the program utilized by District 88. There are several reasons for this:

1. There is no assurance that another LEA desirous of implementing Handbook II would choose to utilize the same computer software. In fact, it is probable that there will be many other implementation schemes chosen, for a variety of reasons:



- Different size districts will have different reporting requirements.
- . Available hardware and software facilities will vary.
- . Other software systems already are available which can be modified to support Handbook II.
- . Other districts may choose to utilize only certain portions of the automated system.
- 2. EPIC is an IBM proprietary product.
- 3. As a part of the Federal grant which supported this documentation effort, District 88 made no commitment to support the actual transference of the system to another LEA. While it may be willing to do so, the arrangements for such a procedure will have to be worked out independently.

Rather, the intent of this section is to describe the system at a level of detail sufficient for the reader to fully comprehend the functioning of the system and relate that to the implementation efforts described elsewhere in this document.

OVERALL SYSTEMS NARRATIVE

Separate descriptions are provided for the LPIC: Budget/ Finance system and the College of DuPage payroll system.

(a) EPIC Functions

The EPIC system provides for centralized control of revenues and expenditures. Master disk files (account master records, unpaid invoices, accounting transactions, vendor records, outstanding checks and open orders) are created and updated by the system. At the start of the fiscal year, the user initializes his account master file, includin udget accounts containing budgeted amounts.

Daily accounting transactions in punched card form, such as orders, invoices, payroll checks, receipts and expenditures, update the disk files. Checks are prepared on-line utilizing invoice and vendor data kept on disk. Many of the programs used in processing both daily and permanent data include built-in safeguards to edit data validity.

The system has the ability to include historical ledger balance amounts for individual accounts. Thirty-six monthly and three prior year totals may be carried. At the other end of the accounting period, the year-end balance of the current year and the three future years' plan totals may be projected for each account.

The system is so designed that the five major account categories - assets, liabilities, fund balance, income, and expenditures - are designated on disk through the use of number ranges specified by the user. In addition, a sixth miscellaneous category for use with budgets may be specified. Budget reports are produced with a variety of information:

- . Normal current year budget-ledger encumbrance
- Year-end ledger balance for the current year (a projection)
- . Next-three-year projected totals of ledger balances
- . Prior three years' ending ledger balances
- Prior 35 months, plus the current month, ledger balance history

Budget reports can be printed in five optional sequences, in addition to the standard account code sequence. Also, automatic budget adjustments may be performed.



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A year-to-year transition capability is used to perform closing and opening account functions. Thus, files do not have to be manually reconstructed for the beginning of another fiscal year.

(b) EPIC Classification Scheme

In EPIC, individual accounts can be classified for reporting purposes using up to 12 different accounting control levels. A four digit field is reserved for entities within each of the 12 control fields. Thus, in EPIC an account number could be as long as 48 digits. District 88 uses 11 of the 12 control fields presently. In order to simplify the external (manual) use of this extensive classification scheme, a unique account identification serial number (ASN) is assigned to each valid combination of digits in the account code. The ASN is then the number used throughout the system to refer to the account. It apparently was intended that the ASN's would be assigned randomly to accounts. However, at District 88, the ASN itself has been structured to display location, department and object by inspection.

(c) Account Posting

The account types (expenditures, revenues, assets, liabilities and fund balances) must be specified in terms of a formula by which the computer can correctly classify any record in the system.

For example, at District 88, the code 1 serves to classify an account as an assat; 2 serves to identify a liability; 3 will identify the fund balances; 4 identifies revenue accounts; and 5 identifies the expenditures.



The formula approach is used to prevent clerical errors in classification and to reduce the overall manual effort involved in maintaining the system. Since a single formula is needed which works for both revenue and expenditure accounts, this method is chosen over that which uses absolute values in the budget field, and that which requires a recognition of the account as an expenditure or revenue to determine the mathematics required to compute the available balance.

For this reason, any transaction posted to a revenue account must have an X or 11 punch over the units position of the amount field. The punched sign will cause the amount to be subtracted.

The available balance then is computed by accumulating the algebraic sum of the budgeted amount, the amount expended (or realized) and the amount encumbered.

In addition to specifying a formula by which accounts may be classified by type, certain particular accounts must be identified more specifically. For example, the fund balance accounts to which the expenditures and revenues must be iffset at the end of the year (when such accounts must be cleared to zero in anticipation of the start of the next year) are identified by means of specific account segment codes, which will be found in each Institucion-Fund set of records contained within the total file of records. The precise

account which must be credited when payment is made must be specified for each different Institution-Fund combination.

(d) Budgeting

Budgets are developed both for proposed expenditures and anticipated revenues. A series of budget reports display actual experience against the budget, and utilize budget information to provide year-end projections.

(e) System Features

There are various options with EPIC. A summary of these choices follows, together with an indication of the way in which District 88 has elected to utilize (or not utilize) these options.

I. ACCOUNT CODE LEVELS

Twelve levels or segments of account code assignments may be used. Segments may be assigned individual codes to represent the various accounting breakdowns. Each code category may vary in length from one to four digits. The user may determine what the levels or segments represent in accounting terminology: fund, level, function, object (major and minor), record type, location, and program are some of the categories. The organization may use as many of these segments as it desires. As indicated above, District 88 presently utilizes 11 of the 12 segments.

Account records are grouped on magnetic disk by account type classification and will be printed out in this standard sequence as one of the six possible output report sequences. Therefore, one of the segments should provide for the breakdown of income, expenses, assets, liabilities, fund net balance, and miscellaneous.

United States Office of Education Requirements and Planning, Programming, Budgeting System categories readily fit into the flexible level structure.

2. ACCOUNT ALPHABETIC DESCRIPTIONS

Up to 12 separate name fields may be specified for an individual account number, one for each segment within the number. The Create Dictionary File (QB02) program is used to accomplish this. Each name may be up to 34 characters in length. In the dictionary approach, each segment need be punched only once in a special account description dictionary card deck. The computer automatically and repetitively assigns segment descriptions as often as the given levels are repeated.

3. REPORT PRINTING SEQUENCE

Each organization may choose up to five optional report control printing sequences in addition to the standard physical file printing sequence.

4. HISTORY DATA: FUTURE PROJECTIONS

The user may initially include up to 36 prior monthly ledger balance totals for the three years just preceding the start of the new fiscal year with which operations are to commence. These totals become part of the Account Master file. At the conclusion of each current month, past months' balances are automatically aged one month by moving each monthly field over one position. The program discards the ldest month, if all fields are filled, and inserts the balance of the month just finished as the first prior month. The computer uses these monthly figures to project the current year-end balance.

When the historical data is first entered, yearly totals are computed by summing the monthly totals for any year in which all 12 months' history has been provided. These yearly totals are updated annually thereafter by the Year-to-Year Transition program. The annual total historical data, together with the projected current-year ending balance, is used to project the future year balances one year into the future for each year in the past for which history is available, up to a maximum of three years. The budget comparisons report containing data concerning all years available will be produced as a part of this process.

5. AUTOMATIC BUDGET ADJUSTMENTS

The user may let the computer transfer funds from reserve accounts to receiving or covered accounts in the case of overdrawals. Such transfers fall into two categories — triggered or requested. Triggered transfers occur automatically whenever a covered account is involved in an overdrawal. On-request transfers are restricted to those computer runs during which a special budget adjustment control card signifies to the system that transfers are to be made for the given run.

6. NON-DOLLAR FIGURES IN MONETARY RECORDS

Provision is made for non-dollar quantities to be carried as part of the Account Master records. Such accumulations may be useful in themselves as an integral part of the accounting record, or they may be used as input data for special programs written by the user to implement procedures peripheral to the buds t and finance procedures.

YEAR-TO-YEAR TRANSITION -- OPENING AND CLOSING FUNCTIONS .

The computer may be used to automatically prepare much of the next fiscal year's Account Master disk file. Expenditure and income accounts are zeroed out in preparation for new year accumulations. Other types of accounts are left unchanged. The offset amount of each expenditure and inc me account is posted to the fund balance account related to the zeroed accounts. Optionally, accounts receivable and accounts payable may be accrued as of the year end and reversed as the first entry of the new year by means of journal entries.

8. SUMMARY REPORTS

Reports which are produced primarily from information in the Account Master file, in the standard or five optional sequences, may be produced either in full detail or in any level of summarization. According to controls punched in a run-time option card, reports may omit control level totals and breaks, excluding increments from the lowest level in the sort hierarchy upwards through higher levels. A full description of the reporting options selected by District 88 is contained later in this section.

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9. CODE BOOKS

After a major file revision, usually at the end of the year, the user has the option of printing an account code book. New account serial identification numbers are printed in association with all segments of account code numbers and alphabetic description. The account code book is used as a reference for finding the ASN punched in transaction cards. Dictionary and vendor code books may also be printed.

10. EXCEPTION ENTRY OF DATA TO ACCOUNT MASTER FILE

During creation of the account Master file, account code segments may be keypunched on an exception basis. This means that only new segment codes need be punched, not those already fed into the system.

A number of the options available in IBM's EPIC program product were not implemented by District 88. These include:

- 1. Automatic distribution of expenditures within specified groups of accounts according to fixed percentages.
- 2. Line item budgetary accounting.
- 3. Interim budget and encumberance transactions entered via Port-A-Punch cards.
- 4. Three of the six report sequences available.
- 5. The twelfth dimension of the account classification scheme. This dimension has been reserved for future use.

As of this writing, several other features have not yet been exercised, although their use is contemplated.

- 1. Year end closing and the year to year transition routines.
- 2. Entry and use of non-monetary data.
- 3. Forecasting and future-year projections.

.A glossary of terms is included as Exhibit VII-A.



(f) Payroll

All employees of District 88 are paid bi-monthly on the College of DuPage payroll system. This includes certificated and non-certificated employees, substitutes and temporary help, overtime and various kinds of special payments.

The payroll system is organized around an index-sequential disk payroll master file which contains three records for each employee. These records are:

- . Current Payroll Data
- . Cumulative (year-to-date) Payroll Data
- . Personnel Data

The system performs all payroll calculations, including special provisions to accumulate College Work Study Program earnings and to finalize and liquidate time-specific contracts. The system operates on an exception basis and contains a completely automatic internal schedule of payroll dates by individual, showing deductions to be taken and reporting to be produced.

Outputs of the system include:

- 1. Paychecks in employee number sequence by district or location within district.
- Check register.
- 3. All required Federal and State reports, including contribution to the Teacher's Pension fund and Illinois State Retirement Funds.
- 4. Local District reporting including:
 - . Year-to-date payroll register
 - . Deduction register



- Account and fund distribution of gross salaries and all liabilities
- . All master file changes
- . Lists of employees and name and address books
- . Disability insurance eligibility

(g) Payroll Distribution

The system provides for payroll charges to be distributed to up to six different end uses (called "contracts"). An employee's prime contract (Contract #1) can be distributed on a recurring basis to up to 15 different activities (e.g. courses, departments, programs), charging a specified percentage to each. In addition, the employee can be assigned up to five secondary contracts. These are temporary in nature and must be specified at payroll run time; but, can be assigned a duration (in payroll cycles) and a fixed gross amount. Basic earnings, deductions, and employer's contributions to various fringe benefits all are distributed to the accounts based upon the terms of the contracts.

The payroll system was modified by the College of DuPage to produce account distribution entries in cards for entry into EPTC.

GENERAL SYSTEM FLOW CHART

Exhibit VII-B contains a general system flow chart for the payroll and EPIC systems as they are in operation at District 88.



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This chart depicts all programs, files, input forms used by and outputs produced by the system, and shows how each program relates to the other in operational sequence. Inputs and outputs are specifically referenced to the examples of these documents contained in Exhibits VII-C/l through VII-D/AD.

The EPIC system provides the option to run certain reports in any of six sequences. District 88 has chosen to use three of these sequences for its purposes. These sequences are:

Standard	Option #1	Option #2 (Summary)
Fund	Location	Fund
Account type	Department '	Account type
Fund source	Account type	Fund source
Function (3 levels)	Function (3 levels)	Function (2 levels)
Object (3 levels)	Object (3 levels)	Object (2 levels)
Location	Fund Source	Location
Department '	Fund	

In the output report exhibits, these sequences are referenced by name.

(1) Two additional options are available but not identified here.

SYSTEM FILES

The EPIC and payroll systems contain eight master files. They are:

Account master file
EPIC dictionary file
Vendor file
Accounting transaction file
Open order file
Invoice file
Payroll/personnel master file
Pupil personnel master file

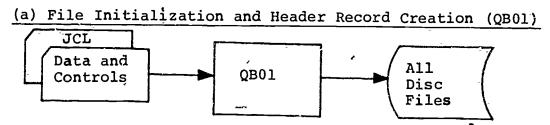
Most of these files are indexed sequential and maintained on disc. The contents of these files are displayed in Exhibits VII-E/l thru VII-E/8.



PROGRAM NARRATIVES

Narratives dealing with programs of the EPIC system have been extracted from IBM Publication SH 20-1253-0 and modified to reflect the system as it was actually installed in District 88.

They are described below in the operational sequence suggested by the flow chart. For reference, Exhibit VII-F contains a list of programs in the system, showing program identification, title, a brief description of functions and a reference to the page in this section where more detailed information may be found. Following are brief program narratives for EPIC and the payroll.



The initial program in this program product, QB01, is used to initialize all file space provided to the system in the preceding space-allocation step. All files in this program, with the exception of some temporary work files, are "direct access" files coded in COBOL with the words ACCESS IS RANDOM. In data processing terms, this means that records in each of the permanent files may be read from, or written into, on an individual basis without regard to their location within the file, and without requiring that the entire file be read or written.

In most cases, records are read by means of their "relative record number", meaning their numeric count location in the file. All records are numbered, starting with 1 for the first record in the file. In some cases, records are read by means of a "key", or control field, on which the records have been sorted at the time the file was initially created.

The QBO1 program writes "blank" records throughout all of the space allocated to the file, and it counts the number of record slots which it has been able to initialize in the space



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provided to each file. This count is recorded in a "header" record. Header records are one or more records with a format different from the normal records in the file. They start with the first record position in each file and use as many record positions as necessary.

Initialization is the first step in installing the system. The Account Master header records contain the user's unique specifications for file usage. These are as follows:

- 1. Institution or organization name.
- 2. Definition of up to 12 accounting control levels for both current year and next -- 12 each.
- 3. Up to five varying report sequences for both current year and next.
- 4. Record link pointers to the first and last records in the file for each controlled sequence -- five each. The pointers used are record location control keys which allow records to be retrieved from disk in prearranged reporting sequences, without having to actually sort the records. Records always remain in physical sequence on disk, according to the account I.D. serial number (ASN) assigned when the account was originally established. Exceptions are additions which are located at the end of the file.
- 5. Statement of account type classification ranges for both current year and next for each type of account. Included are the level in which encoded and the range of number values serving to identify accounts reserved for income, expenses, assets, liabilities, fund balance, and miscellaneous budget accounts.
- 6. Statement of the offset account segment codes required in the fund balance accounts. These accounts receive the total year-end expenditures and revenues when being closed at year-end. Also, the account segment codes to which the total adopted expenditure and revenue budgets are offset. The offset is needed to force a zero-balance control at the time of establishing the new year's original budgets.

Data Controls Account Segment Code Description Dictionary Code Book Dictionary File

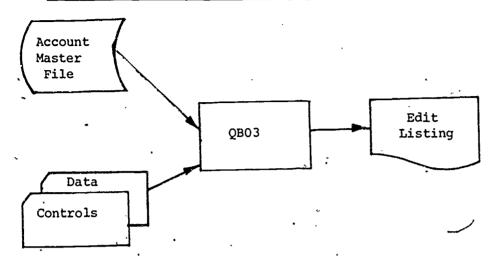
Input Form 7 is used to provide to the system a list of valid account segment codes, and the description of each such code which is to appear on all status reports where the account code is included. QB02 creates the Dictionary file, which will be used later to make the numeric-to-description conversion when producing reports. The Dictionary file should be created first in order that these codes will be available for editing to insure validity when account segment codes are used by other programs.

Initially, only the Current Year Dictionary file would be created. If the account segment codes are to change for the coming year, a new Next Year Dictionary file should be created once the new codes have been determined, with both versions of this file remaining in use until conversion to the next year is complete.

Following creation of the Dictionary file, a Dictionary Code Book will be produced. This program may be used independently to produce additional copies of the Dictionary Code Book when needed.

The QB02 program is also used to update the Dictionary file. In this mode, codes which are no longer valid may be deleted, and newly created codes may be added to the file. Following each file creation or updating, a new Dictionary Code Book will be produced, showing the updated status of the dictionary.

(c) Account Master File Create (QB03)



Once the Dictionary file has been created, the Account Master file must also be set up. The valid combinations of account segment codes, and their associated Account Identification Serial Numbers (ASN), are input to create records in this file, using data from Form 3 of the input data forms. Historical data in the form of ledger balance totals for each of 36 prior months are input to this program, using data from Form 4, if such data is available.

At District 88, it is planned that this program will be run on a monthly basis to permit account code changes. The account master file is backed-up on magnetic tape in a special addition to this run (QB03A).

Records are grouped on disk by the major accounting classification types. These are assets, liabilities, fund balance, income, expenses, and miscellaneous budgetary accounts. The account type is determined by the ranges of the account code segment numbers named by the user. A specified level of the account structure contains these ranges.

The Account Master file contains these categories of information:

- . Account I.D. serial number (ASN).
- . A maximum of 12 account code control levels for each of two years current and next.

- . Date file was last updated, and date each individual record was last updated.
- Automatic budget adjustment host ASN codes, both requested and triggered.
- . 35 prior months' ledger balances.
- . Current-month-to-date ledger balance.
- . Current-year-to-date ledger balance.
- . Prior three years' ledger balances.
- . Quantities, both month-to-date and year-to-date.
- . Outstanding encumbrances.
- Current year budget data -- original adopted, adjusted and approved, current working but not yet approved.
- . Projected year-end ledger balance.
- Approved budget balance of line items to date for next year.
- . Line item budget file pointers.
- Record retrieval sequence control pointers, including percent distribution pointers (all pointers, both current year and next).

The encumbrance amount carried in the master file is for the outstanding total only. Detail records with amounts which make up this total are carried in the open order file. Some of the master file information -- for example, the projected next year amount -- is optional, or not possible to obtain unless other optional data has been supplied.

Two Account Master file header records contain controls for account master file records -- one for current year and one for next year. Each record contains:

- Two account control levels, current year and next year retained separately
- . Five optional report sequence controls for both years'
- . Account type classification ranges for both years



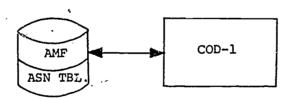
- Offset account segment codes for year-to-year transition
- . Institution name
- . Record link pointers, current year and next

The QB03 program may also be used in an update mode. In this mode, newly created valid combinations of account segment codes are added to the Account Master file. Form 3 allows the use of a short cut exception method of adding new accounts to the existing file.

In this method, the standard sequence account code book is used to locate the position in the file for the new-account code combination, which is subsequently written into the code book for future reference.

On Form 3 the following items are entered: the ASN, plus only the segment codes that are changing, plus the ASN of the account just preceding the new account in the code book. The computer will look up the referenced account just preceding the new account, and retrieve all account segment codes which are unchanged. It will combine these with those entries which did change, recording the new account under its new ASN reference. Since most new accounts will differ only slightly from a previously assigned account combination, the effort involved to add new accounts may be minimized. The exception method of entering new account codes may be used only in the UPDATE mode of QB03.

(d) Create Special ASN Table (no designation)

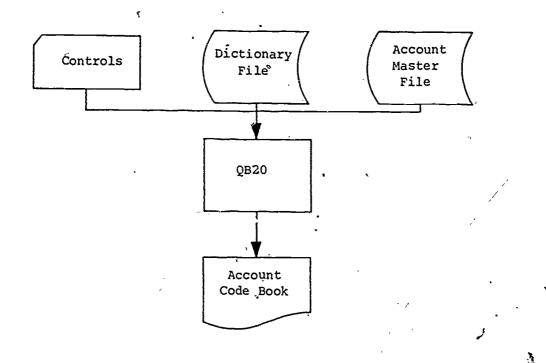


A special program was created by the College of DuPage to assist in development of the payroll interface to EPIC. This program, creates a table which cross-references the most recent ASN assignments for Board share deduction to the existing payroll classifications. This is used to ensure that when distribution is made of the

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Board share of the payroll deduction that it is recorded in the proper accounts.

(e) Print Account Code Book (QB20)

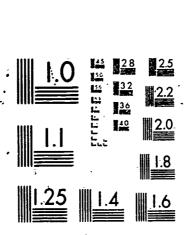


Since each account is identified in all transactions only by an account I.D. serial number (ASN), the ability to determine correct ASN's is an essential element of the system. Account code books are prepared periodically. New books are produced when necessary because of the volume of new accounts added or changed since the preparation of the last set of books.

Account code books may be produced in any of seven sequences. Six of the sequences are the same as those which may be used to produce budget reports and several other reports on the status of the Account Master file. The six sequences include the standard sequence, in which 12 count code levels are sorted in their original left-to-right sequence. The five special report sequences, in which these levels may be rearranged in any sequence, are also available. Both the account coding and its associated description are physically rearranged, according to the sequence selected, before printing. The seventh sequence is in strict ASN order. The ASN arrangement acts as an index to the accounts when all that is known is the ASN itself. When run in ASN sequence, the account code and associated description appear in "standard" sequence.



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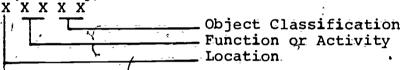
MICROCOPY RESOLUTION TEST CHART NATIONAL BUREAU OF STANDARDS-1963-A



Each entry in the Account Code Book reflects an account in the Account Master file which has not been tagged for deletion. Thus, there will be as many entries in the code book as there are accounts. Three items print for each account: the ASN, the account code number itself with each account code segment given in a logical level by level arrangement, and the full description of the account. The latter is also logically arranged, with each account code segment translated through reference to the account dictionary.

One person was given the assignment of determining what combinations of account code segments are valid for inclusion in the Account Master file. A new ASN will be assigned to each new combination.

At District 88, the ASN's themselves have been provided with partial meaning, as follows:



An ASN number can vary between 1 and 65,535. The limitation of 65,535 is based on the use of a 16-bit binary number, internally in the programs, when referencing an account by its ASN.

Code books produced by this program should probably be used in the following manner: The control person chosen to add new accounts would have a complete set of books.

when a new entry is made, it would be made manually, as stated above, in the standard sequence code book. The new code would be inserted between the two existing numbers where the new account code would normally be positioned in standard left-to-right sequence, according to the account segment codes, by level.

Code books produced in sequences other than standard or ASN would not normally be manually updated when new codes are assigned. Such books are normally used as indexes to assist the user in finding whether a particular account code has already been established. The books would also be used by clerks whose responsibility includes the coding of documents using existing codes.

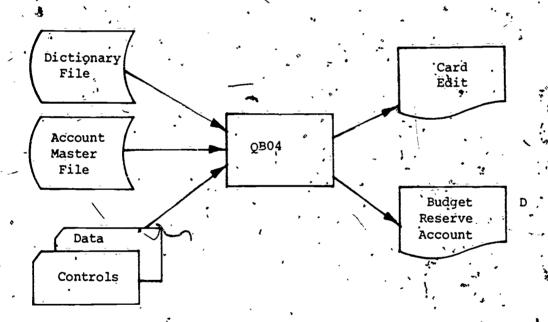
It is highly désirable to have the assignment of account codes performed as close to the source of the entry as possible. Selected sequences of the code book may be distributed to locations where such coding can be used as reference to original documents

which later form the basis of accounting entries.

District 88 distributes to each school location a code book sorted by location code, with only that portion of the book applying to the particular location. When a purchase or stores requisition is submitted, or a change proposed in the assignment of personnel, the ASN appropriate to the requisition or revised employee status can be used as reference to the document, itself.

Clerical staff members who manually process precoded documents at a later time need only verify that the ASN appears to be appropriate, and then use the same code for reference to the resulting purchase or stores issue order, or personnel change action form.

(f) Initialize Account Groupings (QB04)



Master accounts are grouped for several reasons:

Percent distribution under current year controls provides the means of grouping accounts. Accounts are grouped for the splitting of working budgets, ledger balances, and encumbrances percentagewise among a



variable number of accounts which are members of the same allocation group:

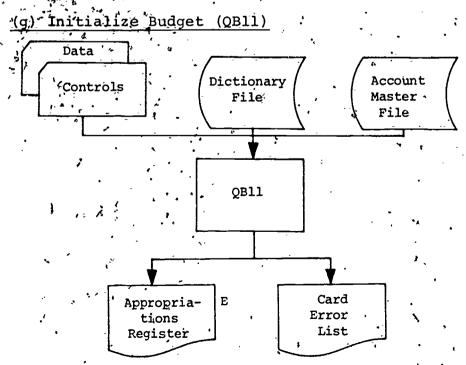
This feature of EPIC is not used at District 88.

. Percentage distribution under next-year controls provides the means of allocating history data among new year accounts.

This feature also is not used.

In automatic budget adjustment, specified "covered" accounts are linked to or associated with reserve fund "host" accounts. If a covered account is overdrawn as expenditure transactions are processed against the master budget account, the program locates the "host" account. It then generates a transaction to transfer working budget to cover the overdraft. is done whether or not the "host" account has sufficient available budget to support the transfer without going in the red itself. Overdrawn "host" accounts may then become "covered" accounts for obtaining working budget funds from a higher level "host" account The lowest level of host-covered accounts is called a "triggered basis" adjustment, while the higher level in the two-level hierarchy is called a "requested basis" adjustment.

Automatic budget adjustme ts are effected with data cards prepared from Form 5. Two types of automatic adjustment are provided - triggered and requested.



EPIC was first installed at the beginning of the riscal year. Thus, the new year's budget was not developed with the Budget Development Subsystem but was initially input in complete, form. Program OBIL allows the input of the initial officially adopted budget, as established by the governing board of the institutional user. Of course, the Board approved the budget using summary figures. Then, this program was provided with the detail entries to establish budgets at the lowest level of control while maintaining the budget totals approved for the start of the fiscal year.

Input data cards to this program are in the format established by Form 10 of the input data collection forms. These cards may be coded. "A" or "K". "A" cards are the means of entering original budget amounts into the Account Master record. "K" cards — Budget Adjustment Cards — are used to adjust the three budget fields in the Master record.

When budgets using this program are entered in the *ORIGINATE mode, such budgets are considered as adjustments to all three budget fields in each account master file record. Since these fields will initially be blank, "adjusting" the fields will in effect establish the amounts as the initial budget. The three fields affected in this mode are the "Original", "Adjusted", and "Working" budgets.

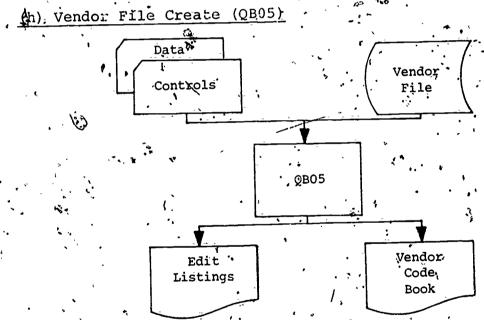
During the course of the fiscal year, working budget adjustments will be made, and incorporated into the records through the running of transaction registers. Eventually the working budgets will differ from the original budget to such a degree that a decision must be made to request that the governing board officially adjust the budget. At this time, this program is executed in an ANALYZE mode. In this mode, the differences between the working budget and the current adjusted budget will be computed, and a deck of adjustment cards punched out for subsequent use in effecting the change following approval of the governing board. Since the working budgets must continue to change as transactions occur, this operation in essence freezes the changes to be requested, to those which were required as of the time that the analysis was executed.

Eventually the governing board will approve, perhaps with changes, adjustments to the originally adopted budget (or to a previously adjusted budget). At that time, the card deck punched out when the analysis run was executed is input to the program, running in an ADJUSTMENT mode. In addition to the originally produced deck, any changes to the adjustments as originally punched must be added to the deck through manually produced cards.

when this program is executed in the adjustment mode, only the "adjusted" budget is affected. This is required since the original budget is almost never changed after the publication of the original budget adopted for the year, unless the budget is re-advertised and a new budget adopted. The working budget already contains most of the changes.

All data cards (budget adjustments) read by this program must zero balance in respect to each Institution-Fund combination included in the run. In its initial OREGINATE mode, the official adopted budget tust be forced to zero-balance through inclusion of a budget offset amount separately defined for budgeted expenditures and budgeted revenues. Thereafter all further budget adjustments should approximately since adjustments by their nature involve moving budget from one account to another; within the same institution-fund combination.

The official budget adjustment program may be run several times per year, including the period after the end of the budget year, if an updated final budget report is desired for history.



Program QB05 establishes a file of valid vendor reference numbers, together with the names and addresses of such vendors suitable for use in mailing This starts the cyclical (weekly at District 88) processing cycle. Provision is made for storing statistics on the volume of business transacted with each vendor.

This program also inserts new vendor records into the file. The vendor disk record contains the following data:

- . Five lines of name and address, 33 characters each
- . Month and year of last order to this vendor
- . Number of orders to this vendor, since last initialized
- . Amount ordered from this vendor, since last initialized
- . Vendor number one alphameric prefix and six digits...
 The prefix chosen should be the same for all vendor numbers
- Sequencing pointers to make possible record retrieval in vendor sequence after additions have been included in file

There are two vendor header records which contain control information. These contain:

- . Institution name
 - · Vendor alphabetic and special numeric delimiter controls (dummy vendor numbers needed to tell the computer where each letter group ends the end of all names beginning with the letter "A", for instance)
 - . Indices to vendor letter and special number groups.

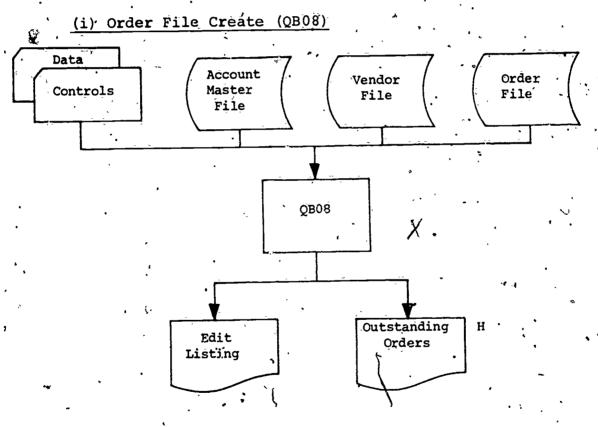
The regap routine in the program assigns vendor numbers to vendors in the same sequence as the file has been created and maintained, but allows maximum room between vendor numbers to assign new numbers. This should be performed immediately after file creation, to initialize fully gapped vendor numbers from the start of operations with the system.

Interim assignment of new numbers is performed manually: a new number is assigned by selecting an appropriate number from a gap in the previously assigned numbers of the Vendor Code Book. Such insertion maintains the overall alphabetic sequence, if each insertion is properly located alphabetically.

The first vendor header record contains alphabetic and special number control indexes to permit total printing on the open order listing for vendor groups, e.g., for the A group, B group -- up to 0 through 9 special number groups. These indexes

are created earlier by the File Initialization and Header Record Creation program. After many additions of new vendors to the file, performance of programs using this file will be improved if the file is reorganized. Such reorganization would place all wendors in a purely sequential order by vendor number. When the file is reorganized, all vendor records which had no new orders within the last two full years will be automatically deleted from the file.

This program prints the Vendor Code Book. The Vendor Code Book can optionally contain the current statistics gathered on each vendor up to the point at which the code book is printed. These statistics include the date of last order, the number of orders placed, and the value of orders placed since the last time that such fields were initialized. Initialization is usually at the start of the current fiscal year.



New orders for goods and services, such as purchase orders and contracts, are usually entered into the system through the use of program QBO8. An alternative method using Port-A-Punch cards is provided, but was not adopted by District 88. Most data

cards accepted by this program are in the format which provides for entering a single account breakdown per card. However, an Order Spread Card creates an identical record but provides for entering up to three account breakdowns for the same order, using a single card.

Program QB08 may be used to create the initial entries in a new file, such as would be encountered the first time the program is used, or to add new entries to an existing file. This program also has an updating mode which allows existing entries to be replaced or deleted, or the entire order to be completed. When new orders or replacements are being entered into the system, each ASN and vendor number is validated to insure that it is a number existing in the Account Master file and Vendor file. Deletions from this file may be in the same form as order completions, which apply to all account breakdowns of an order, or may apply to an individual breakdown only.

Program QB08 produces one of the two versions of the Outstanding Order report. The version produced by this program is in order number sequence. Disposition of this report normally would be to the purchasing department; where orders are filed by order number.

(j) Transaction File Create (QB06) Data Controls Vendor. Account Order File. Master File File QB06 . 4 r' Main ·Batch Unpaid Transaction Transaction Invoice File Lists File

Finance system will be entered by using the QB06 program. This program is the vehicle by which most batched data is introduced into the system. All data used by this program is in the form of "batches".

the entire batch is rejected if anything is wrong in any of the input cards. Batches are identified to the system by a batch number and a batch date.

Batched data entering the system through the use of OB06 is placed in one of two files. If the batch is for invoices to be included in the accounts payable subsystem for later payment then such data is placed in the Unpaid Invoice file, frequently called just the Invoice file. All other data is placed in the Main Transaction file, frequently called just the Transaction file. When the invoice data eventually results in a payment to a vendor, such entries are then placed in the Main Transaction file. Thus, all data entering the system via QB06 eventually ends up in the Main Transaction file.

This Unpaid Invoice file has multiple header records, one for each Institute-Fund combination. As checks/warrants are drawn against unique funds defined in the header record, controls are established and maintained by institution and fund to enable the preparation of the offset-to-cash entry for that fund.

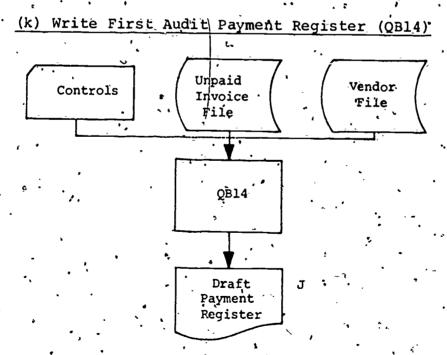
A general-purpose transaction card format is used to enter most transactions into the system. This card contains up to five reference fields to be used to identify documents related to the transactions. Some of the information carried is order number, vendor number, payment references, job number, and budget adjustment references. The card may also contain a full alphabetic transaction description. "Action" codes represent variations of handling conditions for transactions. Vendor, order, and account code numbers are edited via accessing the disk files involved to ensure that such codes actually exist.

All entries which reflect changes to the ledger balance field of the Account Master record must be self-balancing. That is, there must be in total a debit amount exactly equal to the total credit amount reflected in the batch. Similarly, all budget adjustments must be self-balancing, with the additional requirement that each separately numbered budget adjustment must zero balance within the group of adjustments bearing the same budget adjustment reference number.

Quantities in this system are not controlled, either to zero or to a predetermined control total. Thus the entry of quantities into the system need, not be matched with a control total. In fact, quantity cards may be intermixed with any batch whose data is to go into the Main Transaction file for inclusion in a Ledger Balance. Batches of working budget adjustments, or of encumbrances, may not have quantities included, nor may batches of Invoice cards.

Editing performed by OB06 is primarily one of these types: control to a total, verifying that ASN's and vendor numbers are existing codes in the Account Master and Vendor files and verifying that the character type of data in input cards agrees with the format required. Because the ASN's in a batch are valid and exist in the Account Master file is no assurance that the correct ASN's are, in fact, included in the input cards. In addition, no edit is performed to assure that a particular batch of self-balancing input truly balances within each Institute-Hund combination included in the batch.

QB06 is performed at two different points in the normal operating cycle. Weekly, it is utilized to post invoices to the Unpaid Invoice file; and once each month it is utilized to post all other transactions to the Transaction file.



Following the completion of the most recent preparation of checks or warrants; and prior to the cutoff for the next such run, a number of batches of invoices will have been placed into

the Unpaid Invoice file through the use of the OBO6 program. In that file, the first record acts as an overall file header containing the total of invoice transactions within the file at any one time.

The first step needed to produce a payment of unpaid invoices is to run QBL4 to produce an audit payment register. An audit payment register is identical with a final payment register except for two items, both involving the payment reference ence. Since the payment reference is not added to the record until the actual check/warrant has been prepared, the audit payment register will not contain the payment reference. Instead, contained in the field where the payment reference would normally appear, a relative record number shows where in the Unpaid Invoice file the individual record being listed is contained. This record number will be used later to effect any necessary corrections to the file prior to writing the checks/warrants.

The purpose of the audit payment register is to communicate to the accounts payable clerical personnel the exact content of the payment about to be made. This allows them to verify that the data to be used is in fact correct. An example of the type of error which might be caught at this time would be an incorrect vendor number. Frequently the vendor to whom the original purchase order was sent is not the vendor who eventually supplies the items ordered, and from whom the invoice is received. If this variance is not caught in time to enter the corrected vendor number on the invoice, and thus override the vendor reference contained in the original order, then the vendor name and address shown on the rough payment register will be in error.

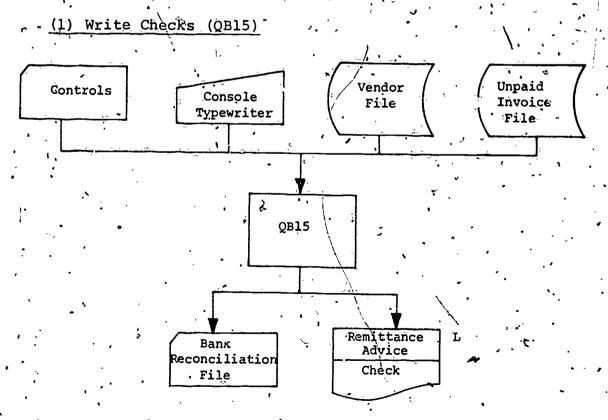
The Unpaid Invoice Transaction and Vendor files are input to the program that prints the register, detailing all payments to be made or payments already made to a given vendor. The register is in warrant/check number sequence, which is the same as vendor sequence, within each fund for a given run. Since vendor numbers are alphabetically sequenced, the register is effectively printed in alphabetic order by vendor within fund. Vendor names and addresses are included. The register essentially contains the same data used to write warrants/checks, but in format more suitable to the auditor's needs.

Data from the Unpaid Invoice Transaction file is sorted into vendor number sequence before the register is written, with order numbers sorted within vendor number. Adjustments and discounts remain associated with relevant invoices.

The payment register is run three times. It is run first as an audit run, and provided to the accounts payable clerks of the institution for a check to ensure that the payment about to be made is correct.

Following review of the payment register audit tun, corrections may be indicated. This program will then accept changes to be made to the Unpaid Invoice file, and a new audit run may be produced to ensure that the file is now correct and ready to be used to produce the actual checks. In the Update mode, this program permits any data to be changed or deleted in any field of a record, or permits the entire record to be deleted. New records cannot be added to the file at this point, however, since there are no blank record positions in the file to make such an insertion.

payment register final run must be made to be retained for record purposes. This is necessary, since the initial audit run will not have contained a payment reference to the check number assigned during the running of the check production program. The check number is included in the final run.



Once all corrections to the Unpaid Invoice file have been made, the actual check may be prepared. It is assumed that preprinted checks have been prepared on continuous forms suitable for use on the line printer of the computer system.

Checks are printed after the audit run register has been accepted. The print format in this COBOL source program may be modified so that the user will in many cases be able to continue to use his familiar check form, if some mechanized procedure has been in use previously. The forms design includes a voucher remittance statement stub, attached to the top of the remittance form, detailing invoices being paid.

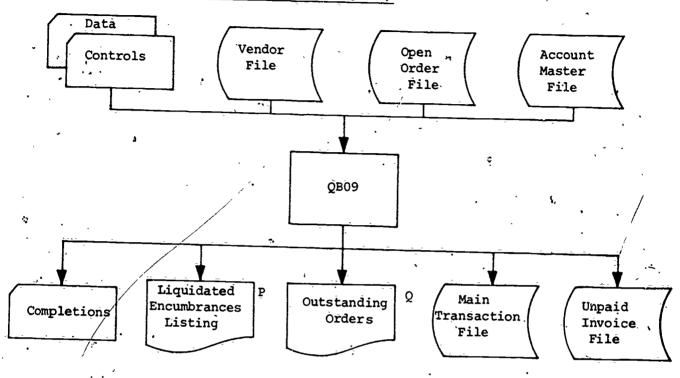
It is anticipated that the check forms used may be either pre-numbered by the printer or allowed to be numbered by the computer as they are printed. In either event, it is necessary for the operator to indicate the first number to be assigned at the start of the run.

A maximum of 33 invoice lines can be printed on the remittance advice. If more lines are required, the first check is Voided so that listing continues on the second statement, and the second check is utilized for both statements.

No direct check reconciliation functions are supported by EPIC: Budget/Finance. A method is needed to assist those institutions which are required to provide reconciliation of checks drawn on a bank, or who have an arrangement with such bank to provide notification of all checks drawn in a machine readable form. For this reason, the program provides for the punching of a reconciliation card for each check drawn.

As indicated above, a final payment register (QB14) will be run subsequent to completion of this program.

(m) Liquidate Encumbrances (QB09).



It is necessary to liquidate encumbrances resulting from outstanding orders. This is done at the conclusion of each payment cycle, but not later than the end of the accounting period used for periodic reporting of the status of the accounts. This is accomplished by applying payments against the Open Order file entries. Payments may be those made via the Accounts Payable Subsystem, where the computer is used to write the checks. They may also be payments drawn manually and reflected into the system at this time.

Input to this program comes primarily from the Unpaid Invoice file. The file's contents at this time reflect payments made but not yet included in the Main Transaction file. Also, the data has not yet been used to liquidate open orders. Once the Unpaid Invoice file has in fact been used to make payments, no further invoices may be added to it. It may be used only to liquidate encumbrances with QBO9.

of entries. It may again be used to add new invoices for payment. Since the Unpaid Invoice file may be used to hold the contents of only one payment period, and payments are normally made at least weekly, the user may desire to establish multiple Unpaid Invoice files. He would use one file per payment during the accounting period and then, running each file against QB09 at the end of the period, reinitialize it for application during the following accounting period.

A secondary input to this program comes from manually drawn checks. When the Accounts Payable Subsystem of this program product is in general use, such manually drawn checks usually reflect situations where the remittance must be made on an emergency or immediate basis. This occurs when there is no time for the usual post processing following receipt of an invoice.

Since use of the accounts payable subsystem is optional on the part of the user, all remittances may be manually drawn. On the other hand, they may be produced by the user's own accounts payable programs and entered into the system as if they were manually created.

A third input to this program is completion cards reflecting orders that are either complete or cancelled, or for which no further payments are anticipated. Completion cards are normally input via the QBO8 program, which updates the Open Order file. They are also permitted in the QBO9 program, however, as a convenience. A completion card always finishes the entire order, including all account breakdowns of the order.

During processing of this program, all manually drawn warrant or check entries, plus all paid invoices, are added to the Main Transaction file, for subsequent processing against the Account Master file. The account serial number, and the vendor number references in manually drawn warrant/check entries, are validated against the Account Master and the Vendor files prior to acceptance. This is done to ensure that all entries in the Main Transaction file have been prevalidated prior to acceptance.

Once the Main Transaction entries have been effected, all entries which are not discounts or other deductions, plus all completions, are used to update the Open Order file. Completions, plus all payments indicated as payment in full of the order, are used to flag the order record as complete, for subsequent deletion. Partial payments are added to the order record

amount-paid field; if such payment causes the order to go to zero or to be overpaid, the order will be flagged as complete, even if the payment was indicated as a partial.

The action code accompanying the payment transaction established full or partial payment for each account breakdown on an independent basis.

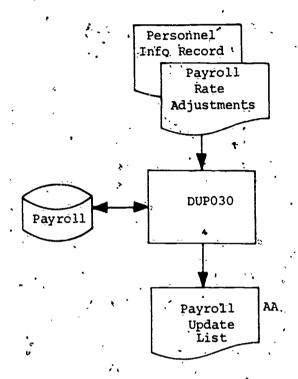
An order may also be potentially considered for deletion if the amount paid towards the entire order, including all account breakdowns, is within a user-specified amount of the original order total. When an order is so recognized, a completion card is punched by the program. After such completion cards have been clerically reviewed, those accepted for processing as complete are entered to cause such orders to be deleted from the file. A completion card always completes all account breakdowns, regardless of individual status.

A register is printed to show all of the encumbrance liquidation transactions. Exception messages highlight conditions deserving special attention. For example, payments exceeding the original order authorization are flagged.

A series of six separate computer runs perform the following functions:

- 1. Payments are applied to the open order from the unpaid invoice files and from payments made outside the vendor payment subsystem.
- 2. Completions are flagged in the Open Order file.
- 3. 'Completion cards are punched for records that might be deleted. Such deletion is due to the unpaid amount on the total order being below the user specified minimum.
- 4. The files are reorganized, with the completed or deleted records being physically removed.
- 5. An encumbrance liquidation register is printed.
- 6. An open order listing in vendor number sequence is printed.

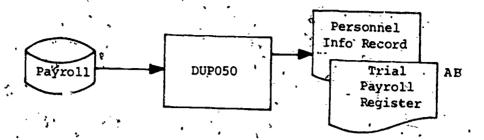
(n) Update Payroll/Personnel File (DUP030)



The COD payroll system is an exception payroll; that is, personnel are paid a pre-established amount on a regular basis unless the system is told otherwise. DUP030 provides for the modification of all fields in the payroll/personnel file through the use of two documents: the Personnel Information Record and Payroll Rate/Adjustments. The former is a turn-around document which is prepared initially by the computer from the payroll master file (in DUP050), retained in the business office files and is then marked manually for reentry whenever an employee's master file information needs to be changed. Only changed information needs to be input. The Payroll Rate Adjustment permits adjustment of the hours records and is used for any special pay requirements.

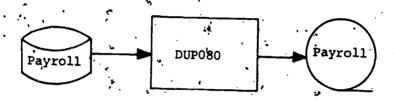
DUP030 prepares the Payroll Update Edit List.

(o) Payroll Register (DUP050)



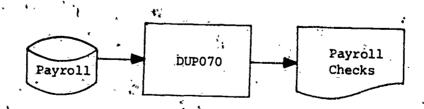
This program produces the payroll register. It is run twice during each payroll cycle: once to prepare a trial register, and again after checks have been written to prepare the final register with actual check numbers. During the second running of DUP050, new Personnel Information Records also are prepared for any new or changed personnel records.

(p) Payroll File Back-up (DUP080)



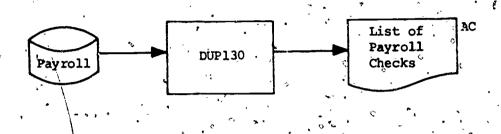
This program backs-up the payroll file on magnetic tape. It is employed twice in the job stream: after successful preparation of the trial register and again after reports have been written.

(q) Write Payroll Checks (DUP070)

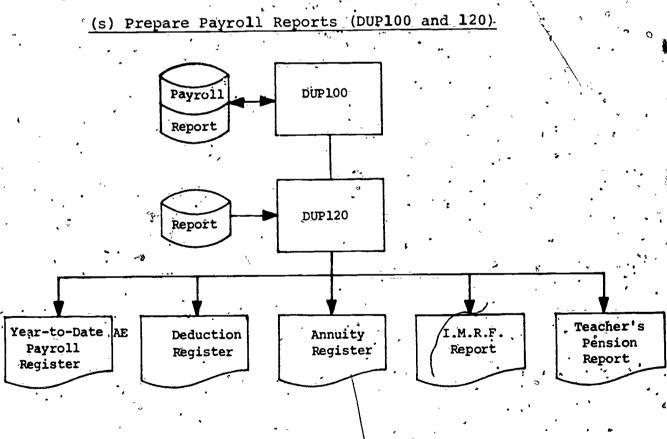


DUP070 prepares payroll checks from the data contained on the payroll/personnel master file. At District 88, all employees are paid on the same semi-monthly cycle.

(r) Prepare List of Payroll Checks (DUP130)

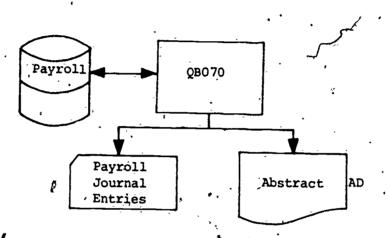


In DUP130, a list of payroll checks is prepared in fund and location sequence for inclusion in the Treasurer's monthly report to the Board.



Two programs, DUP100 and DUP120, work together to produce most of the reports required of the payroll system. DUP100 extracts pertinent data from the payroll/personnel master file and summarizes it on a report writer file. DUP120 then utilizes the report writer file to prepare the reports shown on the previous page.

(t) Prepare Payroll Accounting Distribution (QB070)

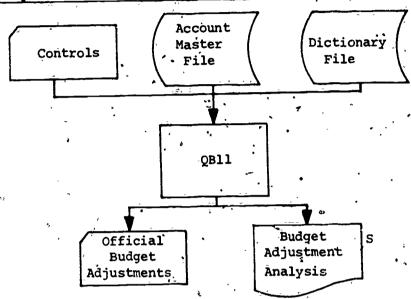


This program was especially prepared by COD to interface the COD payroll with EPIC. It performs several functions:

- 1. Basic payroll costs are assigned ASN's for proper accounting distribution.
- 2. Each Board-supported benefit amount is distributed according to the rules of contract organization in the payroll system. This is done by calculating each payroll cycle the percentage that each contract (or, in the case of the prime contract, each sub-classification) is to total gross pay. Then, each benefit amount is distributed accordingly and assigned ASN's. The Board-share amounts involved are:
 - Board-share of insurance (assigned to the prime contract only).
 - . FICA
 - . I.M.R.F. employer contribution

3. After each employee's pay and benefits have been distributed, accounting transactions are summarized into payroll journal entries and reported. Cards containing these data are punched for re-entry into EPIC.

(u) Adopt Official Budgets (QB11)



The governing board of District 88 will normally adopt the final official budget prior to or shortly after the start of the fiscal year. With a fiscal year starting on July 1, the official annual budget is usually adopted prior to the end of August. During the course of the fiscal year, however, many changes to the working budget will necessarily be made.

Most changes will be within the categories by which the governing board approves a budget, for example, within a major accounting classification of the state adopted codes. From time to time, however, changes are necessary which cross such major categories. Such changes thus develop differences between the officially adopted budget and the working budget, within categories by which the original budget was adopted.

At a cutoff time determined by the administration, the OB11 program can prepare official budget adjustment cards, reflecting all differences between the working budget and the currently approved adjusted budget. Such adjustment cards will be sufficiently detailed to adjust the budgets at the very lowest

levels for which differences are observed. The deck of cards thus produced will therefore permit the official adjusted budget to reflect budgets at all levels, rather than only at the high-level categories with which the governing board operates.

Once the official budget adjustment action of the governing board is taken, the actual changes may be reflected. The card deck previously prepared by QBII in the analyze mode must have been changed first. When QBII is used in an adjustment mode, only one of the three budget fields — the officially adjusted budget field — will be changed. The original adopted budget field is never changed once the budget is initially approved. The working budget field already reflects the changes made in anticipation of official action: Thus, only the adjusted budget field need now be modified.

(v) Edit Transaction (QB06)

Following QBIL, the Create Transaction program is run a second time. This run edits the Illowing transactions and records them on the transaction file for subsequent processing against the account master file:

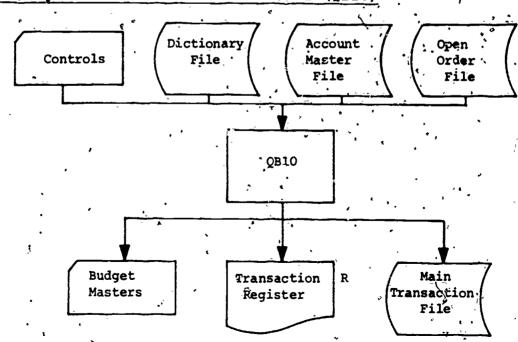
Paid invoices
Liquidated encumbrances

from QB09

Journal entries
Cash receipts
Investments
Payroll encumbrances
Non-dollar quantities

prepared manually

(w) Update Account Master File - 1 (QB10)



The Main Transaction file is used to update the Account Master file. The program reads account master records which have transactions against them. The program also reflects balances as of the last transactions updating and prints a line, for each master record, showing this old status. The program then prints a line for each Transaction file record that affects the master record. These records are transactions involving current year working budget, current year ledger balances, encumbrances, and quantities. Finally, the updated master record is printed, showing the revised status. At the end, the updated record is written back to disk.

The first processing of the transaction register run, using QB10, is related to the Open Order file. With this file, it generates encumbrances for each order account breakdown which is still outstanding. These encumbrances are added to the Main Transaction file, and effectively reencumber from the start all open orders as of the time of the run. The carry-forward balance of encumbrances in the account master records is therefore zeroed as each record is read. All outstanding encumbrances are added back as a part of the update.

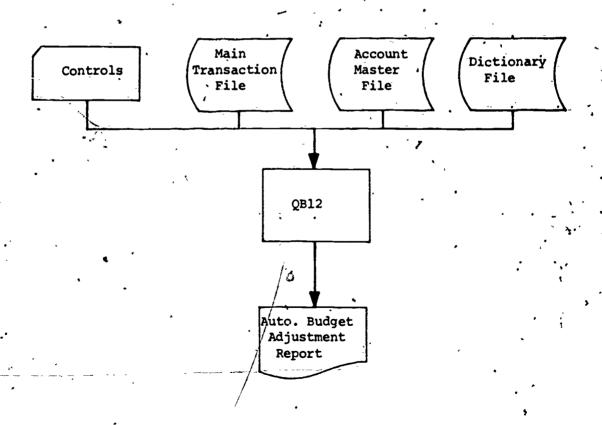
By the use of the above method, considerable simplification is achieved in that liquidations and completions of orders need be reflected only in the Open Order file, and not in the encumbrance field of the account master records. In addition, those reviewing the transaction registers are assisted in that all, entries in the encumbrance field are fully detailed as transactions. This eliminates the necessity of using prior run output to understand what is included in the encumbrance balances.

The above steps are performed just the first time in a given processing period. This is because "add-on" transaction registers may follow the initial run. These additional registers are normally used for applying transactions from percentage distributions and/or automatic budget adjustments. They follow the initial run and do not affect the validity of outstanding encumbrances as obtained from the Open Order file.

The updating program may be run as often as transaction volumes would require -- monthly in District 88. More frequent runs would produce an excessively large number of transaction register reports to be examined in the event a particular account had to be audited.

. The updating program is the last to be used before producing the final status reports. In a normal processing period, it may be required to produce an initial transaction register, including most of the transactions of the period. This would be followed by up to two special transaction registers incorporating automatic budget adjustments. For example, a "triggered" basis automatic budget adjustment run would be made to produce budget adjustment transactions to supply budget to overdrawn "covered" accounts. These transactions must be incorporated in a transaction register run prior to using the same program in a "requested" basis. This is done so that covered accounts on a requested basis, which are themselves "host" accounts on a triggered basis, may have been first updated to withdraw budget for covered accounts supplied by such A final transaction register must be run, after this last processing, to complete the inclusion of all transactions into the Account Master file records. This is done prior to producing the normal reports showing the status of the records at the conclusion of the processing period.

(x) Automatic Budget Adjustments (QB12)



The budget adjustments program reads the Account Master disk file, looking for these account situations:

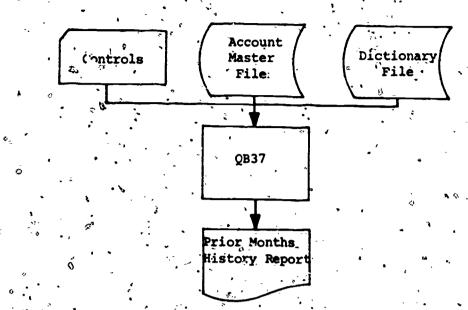
- a. Overdrawn available balances
- b. Presence of authorization to adjust such budgets automatically
- c. Authorization is keyed as either a "triggered" or a "requested" basis, and the indicated basis agrees with the mode in which the program is currently being run.

Automatic budget adjustments are normally run twice in order to effect two hierarchies of adjustments. The first run is the "triggered" run designed to be made each processing period. Covered accounts are those which have had a host account identified, from which budget is to be obtained in the event that the available balance is in an overdrawn condition. Adjustments for such accounts are "triggered" by reason of the overdraft, and are to be effected each processing period.

The second level of hierarchy is "requested", in that the run to produce this level of adjustment may not be made each processing period but only on request. Of course, nothing prevents the running of both levels of hierarchy each processing on period, nor does anything require the running of triggered adjustments. These names are intended to express the hierarchy of processing only; they do not reflect a mandatory status.

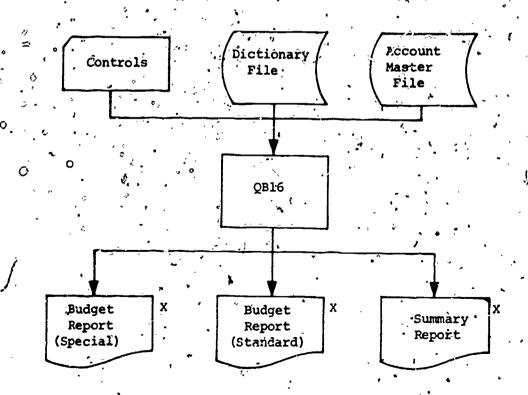
When a host account on a triggered basis becomes exhausted or is overdrawn; it may be at least brought back to a
zero available balance status by the operation of the requested
basis automatic budget adjustment. This is done by establishing
the lower level host accounts as covered accounts to a higher
level host account adequately budgeted to cover overdrafts of
lower level hosts.

(y) Detailed History Report (QB37)



Month's History report, to record the content of historical data in the Account Master file as of such time. At a minimum, this report should be run just prior to running the Year-to-Year Transition program, QB19

(z) Write current year Budget Reports (QB16)



the Budget report shows the current year status of each account at the end of an accounting period. All three budgets -original, adjusted, and working -- are presented. Ledger balance, encumbrance, and available balance based on the working budget are also presented. The full account description is printed, together with the full account number and ASN for each account. In addition, summary totals for each level are further identified with the description appropriate for that level.

This report may be produced in any of six sequences. In the standard sequence, the full account code is sorted in left-to-right sequence, with the levels arranged in numeric ascending order. Up to five special sequences may be used to prepare the report, all of which must have been defined unen establishing the header records for the Account Master file. These special sequences are obtained by arranging the levels in an order other than ascending sequence by level number.

In any of the six sequences, a summary report may be produced, with any degree of summarization down to only the overall total. Summary reports are specified by a control card which contains the number of levels to be included in the report. Even if the account code structure provides for 12 levels, for example, specification of a level-5 plus higher levels summary report will produce only the totals associated with levels 5, 4, 3, 2, 1, and the overall 0 level. An additional feature was added by COD which, in effect, truncated the higher levels of summary as well. Thus, using both features, a report might be produced which produced summaries at levels 3, 4, and 5 only.

The budget report contains:

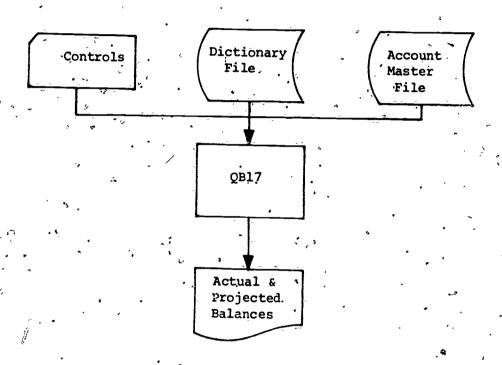
- . Original budget
- . Adjusted budget approved to date
- . Current working budget.
- Ledger Kalance year to date
- . Outstanding encumbrances
- . Available balance (based on working budget)

A summary printing option card may be included with any type of budget report run to selectively suppress lower level total printing.

(aa) Update Account Master File (QB03 and 03A)

After QB16 and QB37 are run, any changes to the Account Master File for the upcoming month are entered. The sequence QB03, QB03A and the special ASN look-up table are run to update and back-up the file and provide the proper distribution entries for the payroll.

(ab) Month-to-Month Transition (QB17)



At the conclusion of updating all transactions for a given month, it is necessary to run QB17 to effect the month-to-month transition. This run would follow the completion of the accounting period that also is the completion of the month (since accounting periods may be on a basis more frequent than a month, such as semi-monthly). The transition itself involves shifting the monthly history totals over one field, discarding the oldest month if all history fields were previously present, and adding the newest month of history from the current month-to-date field in the account master record. Prior to making this shift, however, all 36 months of history, if present, will be used to project the current month-ending balance. Actually, any number of months, from 12 to 36, may be used.

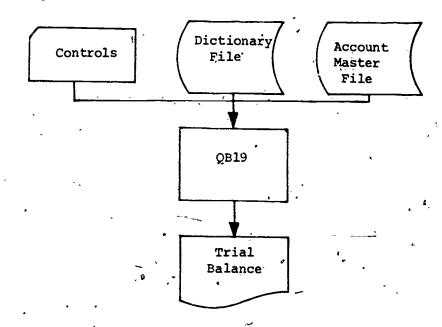
Two types of projection are made by this program, the current-year ending balance and the future-year balances. Projection of the current-year ending balance involves both the trend and the seasonality factor obtained from the months of history data in the account master record. The program projects the number of months remaining in the current year-to-date total to produce the projected current-year ending balance. Thus as the months of the year progress, fewer and fewer projected months are computed, and the projected ending balance becomes more and more dependent upon the current year-to-date balance.

At least 12 months of history data must be present for this projection to occur, since at least one seasonality cycle must exist to permit this factor to be computed. The accuracy of this projection will be improved when more than the minimum months of history are present, because a more representative seasonality factor can be used together with a longer trend line.

Following computation of future projections, a variation of the budget report is produced to show basic budget report information, plus:

- . Second-year-before-last ending.balance
- . Year-before-last balance
- . Last-year balance
- . Projected ending balance, this year
- . Next year's budget as developed to this point
- Projected ending balances, next three years

(ac) Year End Processing (QB19)



QB19 is designed primarily for the year-to-year transition of accounts across fiscal years. It also serves one additional and very important function, however, and that is the taking of a trial balance of the Account Master file.

This run is not used for this purpose during monthly processing at District 88.

Following completion of all status reports at the end of the final month in the fiscal year, the year-to-year functions of QB19 must be performed. The program must close out the old year expenditure and revenue accounts, shift the yearly history figures over to include the latest year, and convert to the next year's codes in the new current-year fields. The latter operation also includes the allocation of history data on a percentage basis among surviving accounts when conversion may not be made on a one-for-one basis.

The first operation necessary is the taking of a trial balance. Unless a trial balance can be successfully produced without error, no further functions of QB19 can be obtained. Once a successful trial balance is complete, then the program, if instructed through the use of a control card, will proceed to completion. The functions of this program are as follows:



- 1. All expenditure and revenue accounts are zeroed so that the new year data can be placed there once the new year is started.
- 2. The total expenditures of the old year are posted to an offset account established for this purpose in the Fund Balance accounts.
- 3. The total revenues of the old year are posted to an offset account established for this purpose in the Fund Balance accounts. If desired, this may be the same account used for expenditures, in which case the resulting net figure will reflect the "profit and loss," of operations during the year just ending. By this means, the fund balance of the institution (net worth) is adjusted to reflect the change in valuation resulting from operations of the year just ending.
- 4. Each of the three history year totals is, "shifted left" one year. If all three years were present, the oldest year is shifted off the end, resulting in deletion of this data from the file. The year-to-date total of the year just ending is placed in the first history year position.
- 5. The three budget fields for the year just ending are zeroed out. Thus the developed budget becomes the initial value placed in the original, adjusted, and working budgets for the new year.
 - 6. The next year percentage distribution is performed. This function is not used by District 88.

Following the opening of the new year's books after completion of the Year-to-Year Transition program operations, the first entries of the new year will frequently be the reversal of all accruals. This is done so that any differences between the amounts actually accrued, versus the amounts of the actual entries as they occur in the new year, will be charged to the new year directly. Alternately, accounting procedures may require that the payment of accrued items in

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the payables, or the crediting of accrued items in the receivables, be charged or credited direct to such accrual accounts. The differences between the accruals and actual amounts remain in the accrual accounts, or eventually are used to directly adjust the fund balance.

A number of other functions are accomplished during the conversion of the new year's plan to current year status. These include the zeroing out of the outstanding encumbrance fields, the projected year-end budget, and quantities accumulated for the prior year. The latter is done to initialize this field for use during the next year. The fiscal year-month is reinitialized to 01.

Historical data is updated at this time. The normal month-to-month transition operation of moving the current month-to-date ledger balance to the first prior month of history data is accomplished. All prior months are shifted over, or aged, one month. The current year-to-date balance, representing the year-end total of ledger balance, is used to replace the prior year total. Those prior year totals are shifted over one field to reflect the aging of the history fields by one year.

The third and last major function performed by this program is the prorating of history data among new-year accounts. This is done when a straight one-for-one transition from the old year's accounts to the new year status cannot occur, e.g., when there are multiple new-year accounts replacing a single old-year account. Two new-year accounts must replace the single old-year account if, for instance, a single old account called "books" were to be broken down into "textbooks" and "library books". Since the history data was accumulated for the "books" account only, it is necessary to prorate the history data between the two new year accounts. This is necessary if the history data is not to be lost, or incorrectly applied to one of the two replacement accounts.

At the time that the decision is made to cause one or more old-year accounts to be replaced by a differing number of new-year accounts, then a "next year" percent distribution group must be established.

While the steps performed by the Year-to-Year Transition program may appear to be complex, the operation of this program is automatic after a successful trial balance. Since major changes to the Account Master file are made by this program, however, maximim protection against accidental destruction of the file through processing interruption should be taken. The original file should be copied if it is necessary to restart the program after partial file processing.

GLOSSARY OF TERMS

1. ACCOUNT BREAKDOWN NUMBER

A two-digit number is appended to an order reference number to distinguish each unique account to which any portion of the order is coded.

2. ACCOUNT CODE LEVELS (Account Segment Code)

Twelve levels are found within the account code structure. Each level contains account segment codes of from 1 to 4 digits, if in use. Each segment represents any accounting control category the user desires. For example, level 1 may represent the major or highest level control, and level 12 the lowest.

3. ACTION CODES

A 1-letter code found in column 3 of all punched cards instructs a given program how to handle the data in the card. For example, "C" means the data belongs to the current year; "N" signifies next year's data.

4. ALPHABETIC DESCRIPTIONS

Used in Account Master records. The user may cause a "dictionary file" of alphabetic descriptions to be created on magnetic disk by means of a keypunched dictionary card deck and the Dictionary Create program. Every subsequent program that utilizes alphabetic descriptions on program-printed output reports draws upon the Dictionary file. The latter file contains a separate description for each account code number used within each segment. Descriptions are entered into the system only one time-barring corrections. Thereafter, the computer pieces together descriptions for individual numeric account codes at diverse levels, and causes a complete description matching all levels of the numeric code to print.

5. BATCH NUMBER

A control number is assigned to a "batch" of source documents converted to punched card input. Batch size is determined purely by convenience in handling or processing data. The system is essentially a batch processing system, which is to say that transactions are handled in groups, not singly. Printed reports usually contain batch totals for proofing purposes.



6. MISCELLANEOUS REFERENCE

A flexibly assigned reference field in the transaction card can be used for reference characters of any nature -- job number, item number, etc. -- up to seven characters in length.

7. ORDER NUMBER

Control or reference field, in a transaction card, for representing orders. Specifically, it is of the same length and general composition as the miscellaneous reference field.

8. ORDER SPREAD

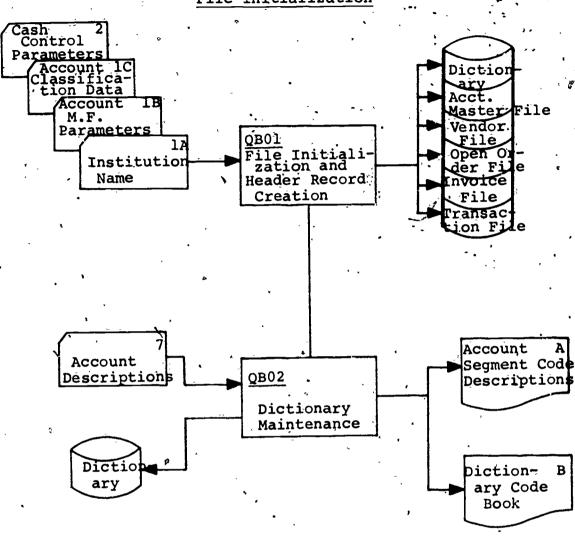
Name of a punched card; the term is also descriptive of the capability of spreading one order over multiple related account code numbers.

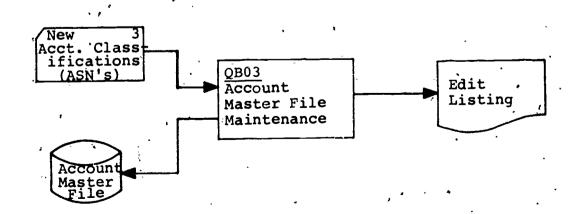
9. ACCOUNT ID SERIAL NUMBER (ASN)

Short-cut account code assigned by the user as convenient cross-reference number to full-length account code. The computer optionally prints out a cross-reference book for distribution within the organization. Most card formats and programs will accept and interpret the short-cut code, also called the account I.D. serial number.

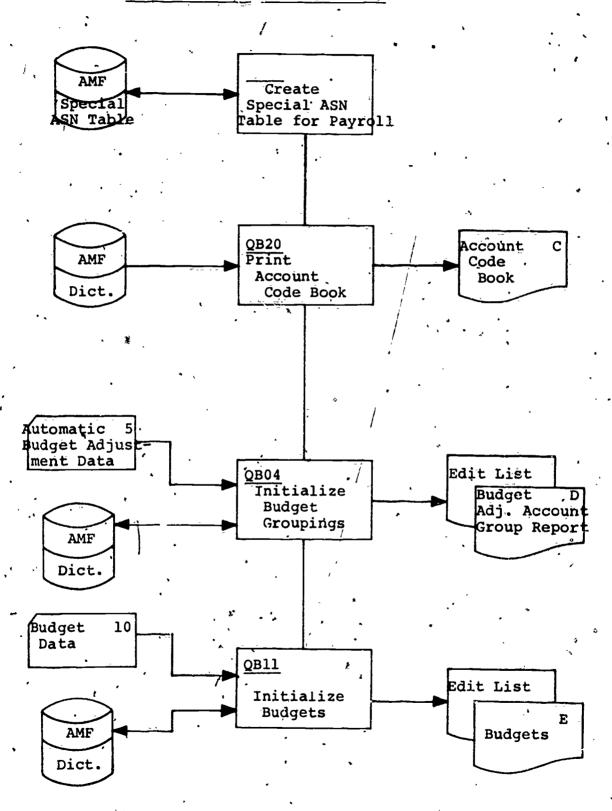


File Initialization





File Initial azation (con'd.)





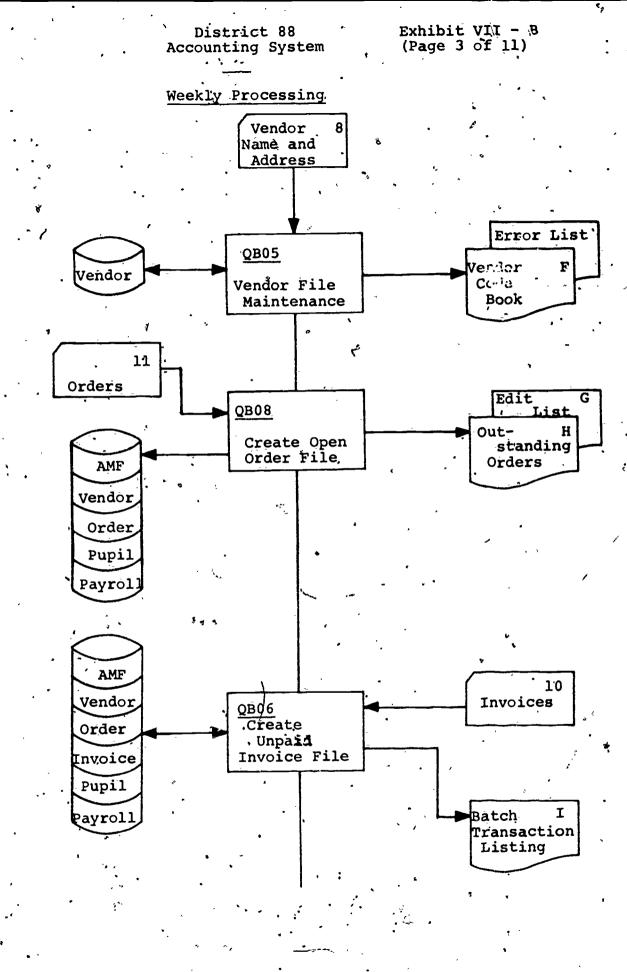
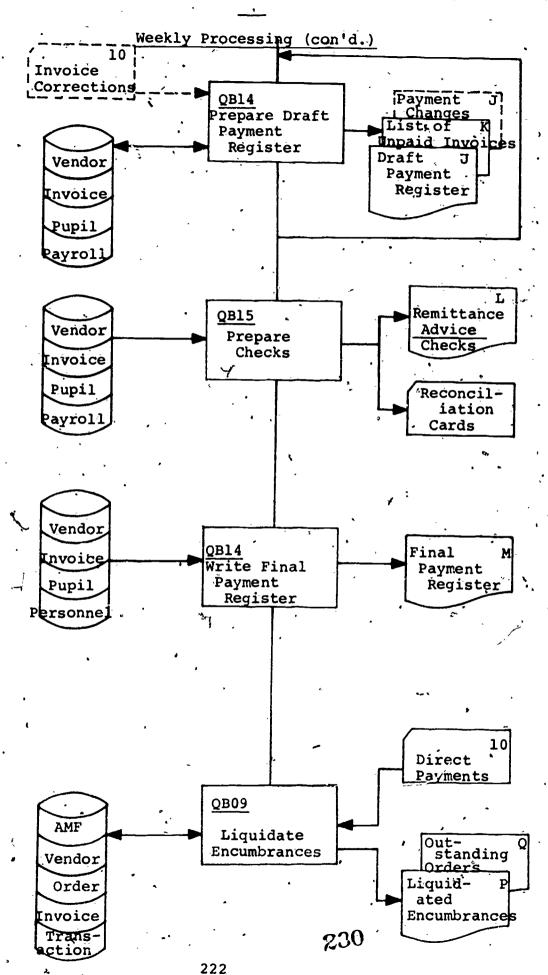
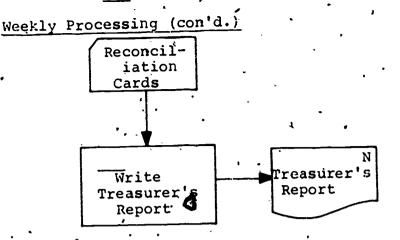


Exhibit VII - B (Page 4 of 11)

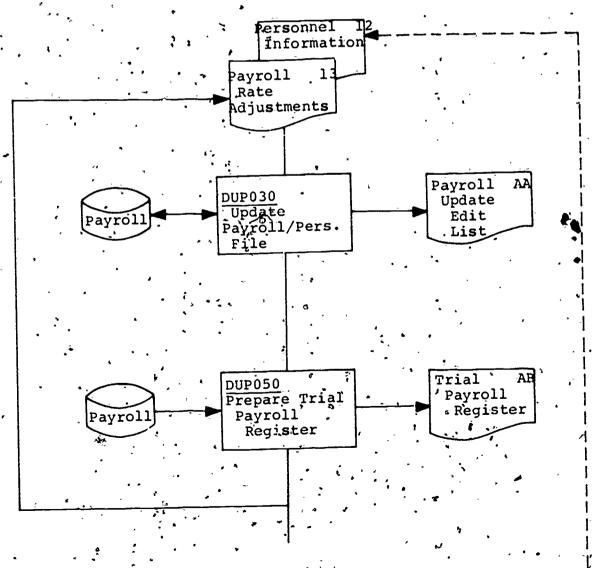


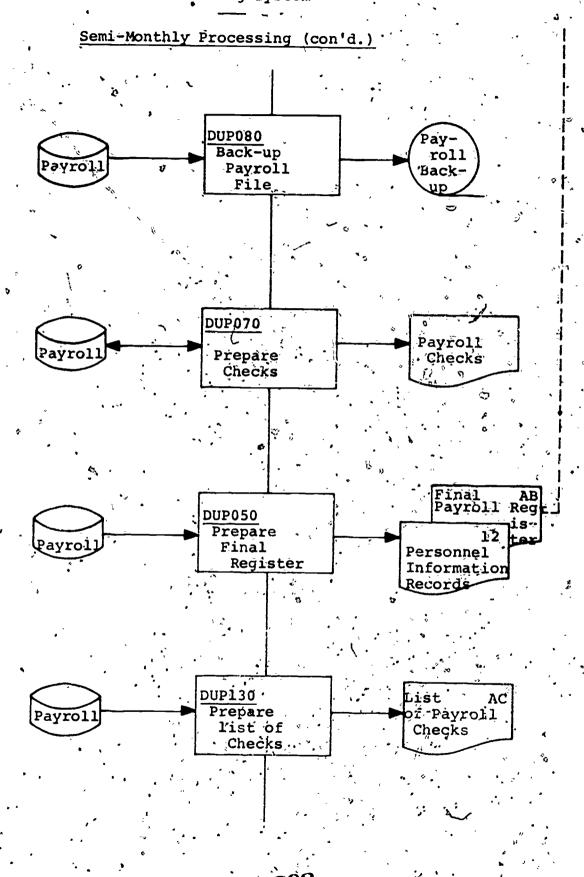
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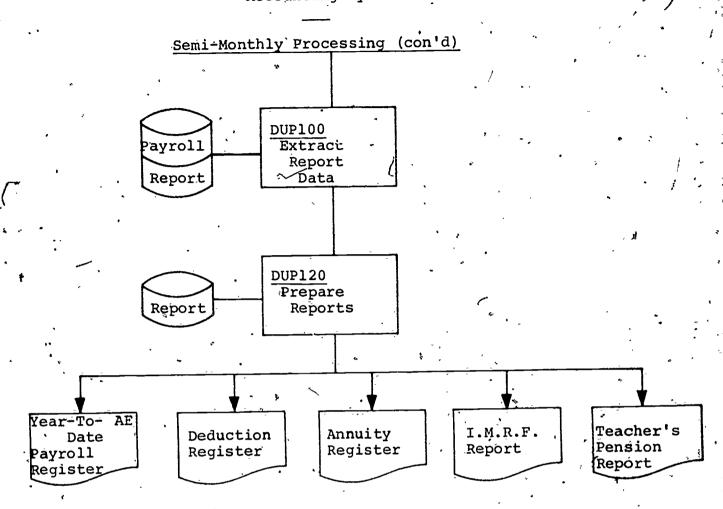
Exhibit VII - B (Page 5 of 11)

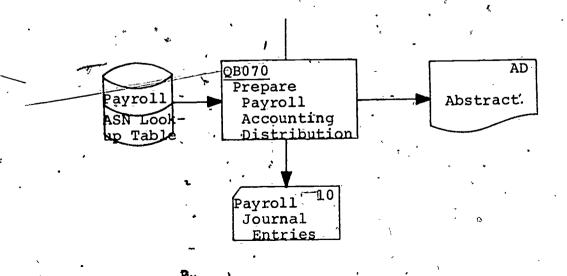


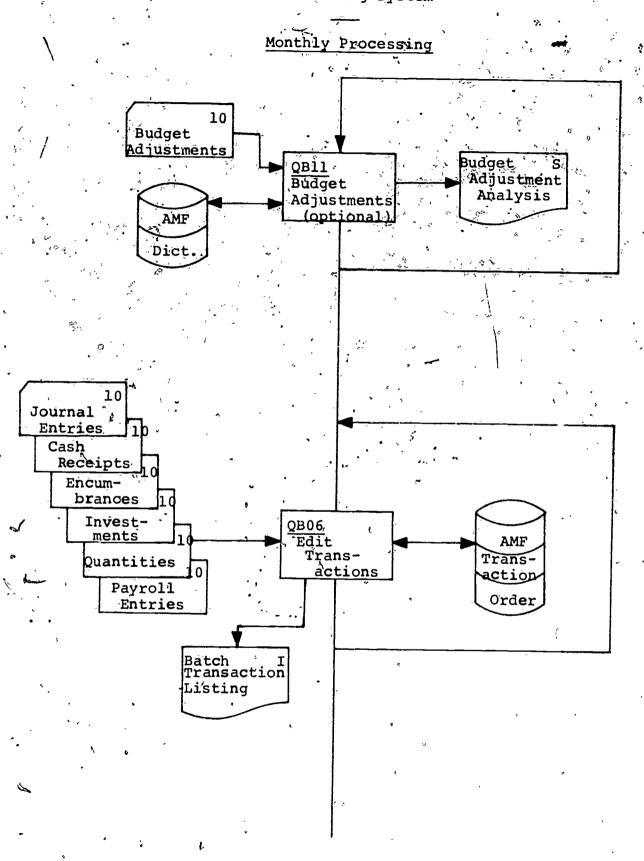
Semi-Monthly Processing



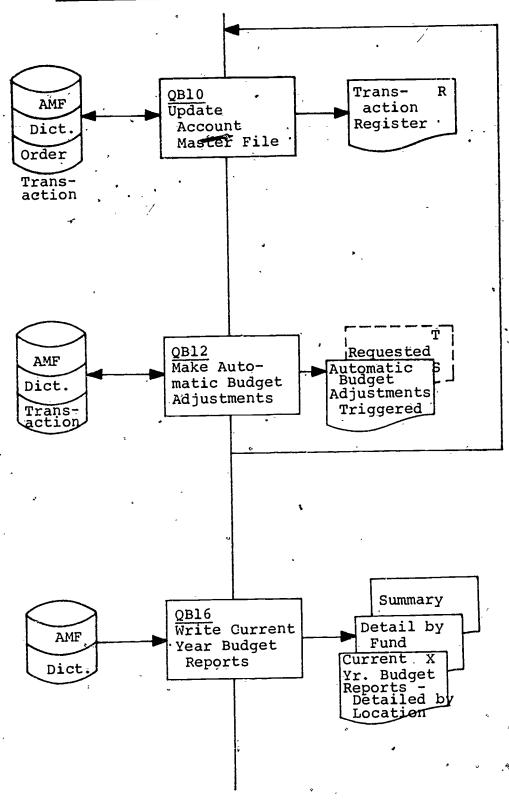


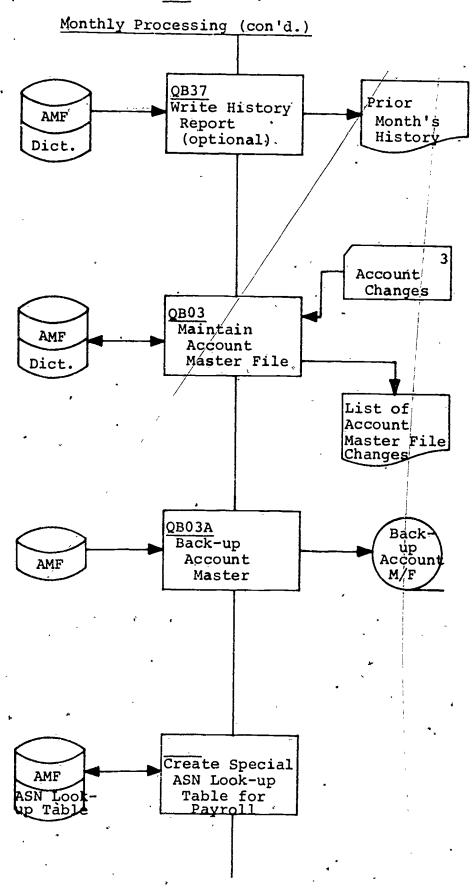




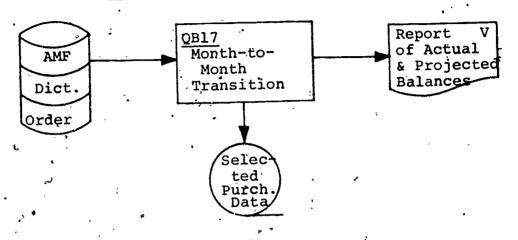


Monthly Processing (con'd.)

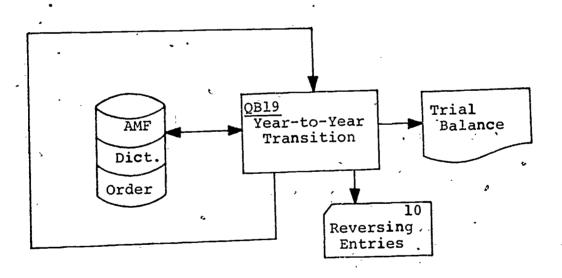


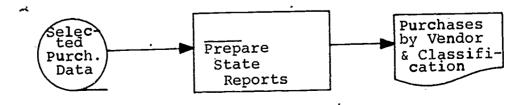


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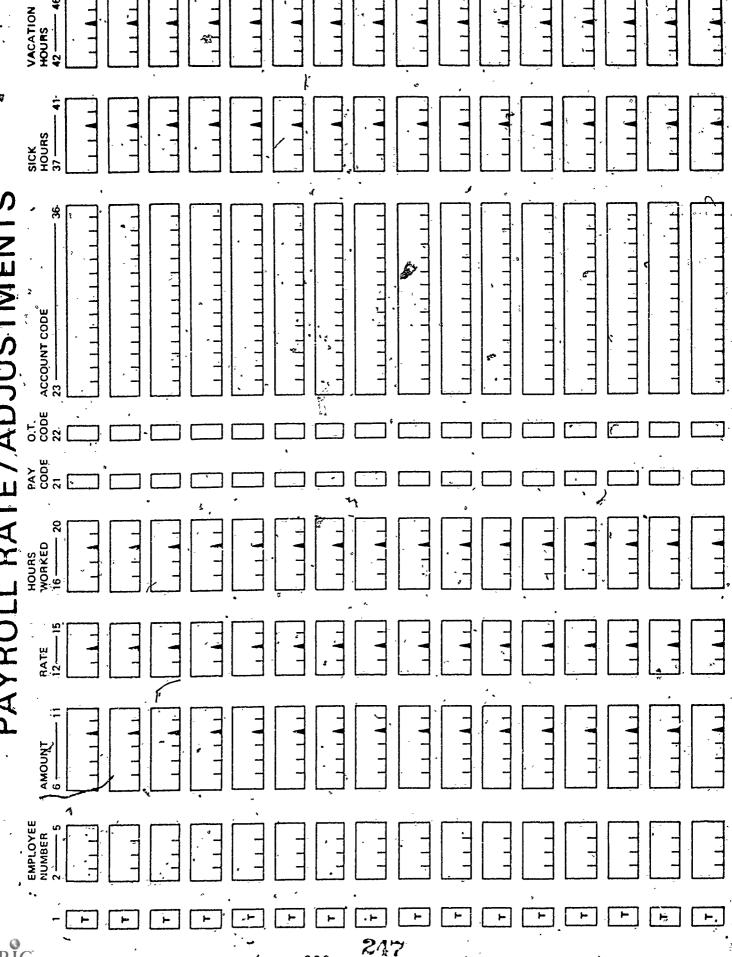
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PAYROLL RATE / ADJUSTMENTS



ERIC

Full Text Provided by ERIC

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FOLLOWING EXHIBITS

REPRESENT

THE OUTPUTS FROM THE COMPUTERIZED

BUDGETARY ACCOUNTING AND PAYROLL SYS
TEMS. FOR EACH OUTPUT, THE FACING

PAGE DESCRIBES THE PURPOSE FREQUENCY,

SEQUENCE AND DISTRIBUTION OF THE REPORT.



ACCOUNT DICTIONARY DESCRIPTION LIST

PURPOSE:

To facilitate maintenance of the account code.

FREQUENCY:

Whenever the dictionary is updated. Normally, quarterly.

SEQUENCE:

Account segment number within level.

DISTRIBUTION:

Accounting.



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COUNT TREPURS OF SCRIPTING LIST - TRIBERT YEAR

1.11117

ACCT .

3100 NON RESTRICTED FED. GRANTS. 3407 RESTRUCTED FED. 58471S 3900 HTHER FFDERAL REVENUES 4100 REGULAR VA JORANS NO 4300 CUNTINUING FD. PROGRANS F 4300 CUNTINUING FD. PROGRANS 14400 VOCATIONAL PROGRANS 15170 ATHER ISSTRUCTINAL PROGRANS BUDGET ACC JUNTS, AND CREDITS GRANTS IN ATO OTHER STATE REVENUES NOW RESTRICTED FED. GRANTS: SUDGET ALCOUNTS AND DESTIS GENERAL ADMIN, SUPPORT SCHOOL ADMIN, SUPPORT RUSTITESS ADMIN, SUPPORT CENTRAL ABAIN. SUPPRIPT NON PROGRAMMED CHARGES JIMER INCAL REVENUES CURRENT LIABILITIES INVESTMENT CARNINGS CHAMBONITY SERVICES PUPIL ACTIVITIES CURRENT ASSETS+ FOOD SERVICES ડાગગ પ્રેયા 1 dr dalis CTHER SUPPLINT FUND BALANCES FIXFO ASSETS TEXTAGRAS TUETION TAXES PJACIA 5200 5300 5400 5500 56JU 5900 9000 9009 2100 5100 7000 0100 0200 0300 0400 0500 0600 0700 11000 1500 1700 0061 8000 1600

DICTIONARY CODE BOOK

· 政氏POSE: ·

To facilitate maintenance of the dictionary code files -- current year and next.

Each account segment code within each level has an explanatory alphabetic description in the file. The Code Book is used for reference by personnel who handle Account Master file record

information.

FREQUENCY:

After new dictionary file is created, or

updated (optional).

SIQUENCE:

Level - account segment number.

DISTRIBUTION:

Accounting.



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ALPHARETIC UESCALPTIUN

CURPENT YEAR

LEVEL ACCI

VOC. ED. - DISADV. AND HNDCPD. LIFE SAFETY ROND FUND TRANSPORTATION FUND MINICIPAL RETIPEMENT FUND ADRKING CASH FUND OTHER AUXILIARY RECFIPTS OTHER VOC. ED. - WORK STUDY VOC. ED. - CONSUMER ED. - OPERATIONS SPEC. 60. CANST. FURD LIFE SAFETY FUND OTHER EXPENSE BUDGET OTHER PEVENUE BUDGET EDUCATIONAL FURN SPEC. ED. CONST GIFTED CHILDREN FEE CARDS VAC. ED. - CVIS THE SET CLEARING CURRENT ASSETS FIXED ASSETS K BOND FUND L BOND FUND CDF BOND FUND SCTIVITY FUND FIJND BALANCES OTHER EXPENSE OTHER REVENUE FXPFNDI TURES LIFE SAFETY LIABIUITIES SPEC. ED. TRAN SFERS TITLE II REVENUES K BOND L BOND CLUBS A SSETS OTHER. LOCAL DVR 0610 0620 0700 0900 0900 0002 0002 0023 0023 0024 0024 0093 0093 0099 0396 0200 360C 0035 0036 0037 0031 0082 0083 0084 00 70 0100 0,500 0300 0400 00 34 0600 3040 0900 0023 3033 33.21 06 32 60 60 60 60 60 60 60 60 60 03 0300 9 01000

ACCOUNT CODE BOOK

PURPOSE:

To provide access to the complete description of each account code (ASN), and to facilitate maintenance of the account master file.

The Account Code Book may be printed in seven sequences; by Account Identification Serial Number, Standard Account Code, or up to five special account code sequences. The alphabetic and numeric descriptions are printed for each individual segment code within each level used by the institution. The Account Identification Serial Number (ASN) prints on the same line as the full numeric account code. Every record in the Account Master file is listed.

FREQUENCY:

After new account master file is created or updated. (Optional)

SEQUENCES:

This report is produced in three sequences: Standard Sequence #1 and ASN. The last (ASN) is regarded as the most useful for guide reference and master file maintenance.

DISTRIBUTION:

Accounting



- SUPPURT----

- LUCAL

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SE JUENCE-ASIV

MUNICIPAL RETINEALINT FUND + EXPENDITURES

BUSINESS ADMIN. SUPPLIE - MAINIENANCE OF PLANT - EMPLOYEE BENEFITS HON CERTIFILATED - MUNICIPAL RETIREMENT - YORK HIGH SCHOOL

MAINTENANCE OF PLANT

50-500-10-222-0027-0546-0044-004-10-10-10-3300

HUNICIPAL KETIKEHENT FUND - EXPENDITURES - LUCAL - SUPPUKT BUSINESS ADMIN. SUPPUKT - MAINTENANCE OF PLANT - EMPLUYEE BENEFITS A-S-N 13322

NUN CENTIFILATED - F. I. C. A. - YURK HIGH SCHUUL MAINTENANCE UF PLANT

50-500-00-5000-5500-5550-2000-2200-2250-10-300 21-500-00-00-5000-5005-0ccs-005c-000-3000-00-12 - PURCHASED SERVICES BUILDING FUND - EXPENDITURES - LUCAL'.- SUPPURT BUSINESS ADMIN. SUPPURT - MAINTENANCE OF PLANT - PURCHASEC PUNCHASEU SERVICES - PURLHASEU SERVICES - YORK HIGH SCHOUL MAINTENANCE UF PLANT 0-5-N 13330 A-S-N 13323

BUILDING FUND - EXPENDITURES - LUCAL - SUPPORT BUSINESS ADMIN. SUPPURT - MAINTENANCE OF PLANT - PURCHASED SERVICES PURCHASED SERVICES - STAFF TRAVEL - YORK HIGH SCHOUL MAINTENANCE OF PLANT

21-500-00-5000-5000-5500-3000-3000-320-10-3300 K-3-N 13331

21-500-00-2000-2500-2550-3000-3000-3000-10-3300 BUILDING FUND — EXPENDITURES — COCAL — SUPPORT BUSINESS ADMIN. SUPPURI — MAINTENANCE OF PLANT — PURCHASED SERVICES PURITHANEU SERVILES — OTHER PURCHASED SERVICES — YURK HIGH SCHOOL MAINTENANCE OF PLANT A-5-N 13332

21-500-00-5000-5500-5500-5500-4000-4100-10-10-3300 BUILDING FUND - EXPENDITURES - LUCAL - SUPPORT BUSINESS AUMIN. SURPORT - MAINTENANCE OF PLANT - SUPPLIES -GENERAL SUPPLIES - YORK HIGH SCHOOL - MAINTENANCE OF PLANT A-S-4 13340

21-500-00-5000-5500-5550-4000-4000-4900-10-3300 SUPPLIES BUSINESS ADMIN. SUPPORT - MAINTENANCE OF PLANT - SUPPLIES UTHER SUPPLIES - YORK HIGH SCHUOL - MAINTENANCE OF PLANT - SUPPORT BUILDING FUND - EXPENDITURES - LUCAL A-S-N 13341

21-500-00-5000-5500-5550-5000-5000-5400-10-3300 CAPITAL DUTLAY - EQUIPMENT - YORK HIGH SCHOOL - MAINTENANCE OF PLANT - CAPITAL DUTLAY BUILDING FUND - EXPENDITURES - LOCAL - SUPPORT BUSINESS ADMIN. SUPPORT - MAINTENANCE OF PLANT A-S-N 13350

21-500-00-5000-5500-5550-5000-5000-5500-10-3300 BUILDING FUND - EXPENDITURES - LUCAL - SUPPORT BUSINESS ADMIN. SUPPURI - MAINTEMANCE OF PLANT - CAPITAL WILLAY LAPITAL DUTLAY - VEHICLES - YORK HIGH SCHUÜL - MAINTENANCE OF PLANT 1-5-4 13351

10-500-00-4000-4100-4130-1000-1110-1112-10-3400 REGULAR PROGRAMS - HIGH SCHOOL - SALARIES - CERTIFICATEO - REGULAR TEACHING - YURK HIGH SCHOOL - HATHEMATICS EDUCATIONAL FUND - EXPENDITURES - LOCAL - INSTRUCTION A-S-N 13410

BUDGET RESERVE ACCOUNTS REPORT

PURPOSE:

To describe accounts which are "covered" by Host accounts.

The column called "Host" shows the ASN's of the budget reserve accounts from which funds are being transferred to the "covered" or receiving accounts. Covered account ASN's are spread across the page. The list shows the input card data used to establish automatic budget adjustment group controls:

FREQUENCY:

Whenever account groupings are created or

charged.

SEQUENCE:

. Host ASN

DISTRIBUTION:

Accounting



HOST COVERED ACCUUNTS

1/R

COMM HIGH SCHOOL DIST 38

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CURRENT YEAR APPROPRIATION REGISTER

PURPOSE:

To display the status of the current year appropriation file.

Used in the *ORIGINATE mode, the program QB11--Adjust Current Year Appropriations--causes the original adopted official budget to be, established in all three budgetary fields. Thus, the same amount appears on the sample report under all budgetary columns for a jiven Master Account.

The *ANALYZE mode of the program causes the differences between the present working budget and the adjusted budget to print. In the *ADJUST mode, adjustments to the official budget are algebraically added to the Adjusted Budget column only.

The original budget is the amount budgeted at the beginning of the fiscal year. This figure remains unchanged. The adjusted budget shows the most recent approved budget amount. The working budget shows the actual targeted budget amount which is not yet officially approved. "Change" is the difference between working and adjusted budgets. Final totals are printed.

FREQUENCY:

Whenever budgets are established or revised:

SEQUENCES:

As input from accounting.

DISTRIBUTION:

Accounting



AFIONS REGISTER 1973-14 09/11/13 P	y BJUGET	A-N A-MILLUÄBR 1-1,000-1,300-1,33 20,000-00	SCHOJL TUITIUN-N A-N A-N A-ADDISUN TKAIL HIGH SCHODL-SUMMER . 10-400-00-1000-1300-1331-9000-9000-9000-30-4800 . 15+000+00	SCHOUL TUITIUN-N A-N A-N A-UISTRICT #IDE-SUMMEK SCHOOL. 10-400-00-1303-1131-9JUU-9UU0-9000-40-480J 8.UUU.00	A-N.A-DIST	HER SUPPURT SERVICES-OTHER-UTHER-PRIUR YEAR EXPENSES-DISTRIC 10-500-00-5000-5900-5900-6000-6000-6604-40-9000 70,000.00- 70,000.00-	N A-N A-DISTRICT AIDE-N A 10-610-00-9940-9990-9900-9900-9000-9000-9000	PROGRAMS-HIGH SCHOOL-SUPPLIES-SUPPLIES-AUDIO VISUAL SUPPLIES-YUR 10-500-00-4100-4150-4150-4500-4110-10-0200 150.00-	TENDANCE AND SCHEU. SERVICES-SALAKIES-WON-CERT REGULAR-TE LLING 10-500-00-5000-5100-5116-1000-1210-1213-10-0500 LY,000,00-	TENDANCE AND SCHED. SERVICES-SALARIES-NDW-CERT REGULAR-SE 10-500-00-5100-5110-1000-1210-1218-10-0500 9.000.00-	TENDANCE AND SCHED. SERVICES-PURCHASED SERVICES-PURCHASEO SE AND SCHEDULING 10-500-00-5100-5110-3000-3000-3150-10-0500 15,600.00-	JUIO VISUAL SERVICÉ-SUPPLIES-GENERAL SUPPLIES-YORK H 10-500-00-5200-5233-4000-4000-4100-10-0600 5,945.00-	PRUGKAMS-BUSINESS MARKETING AND MGMTSALARIES-CERTIFICATED - 10-500-00-4400-4430-1000-11.10-11.12-10-0900 162,500.00- 162,500.00-
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VENDOR LIST

PURPOSE:

To list vendor names and addresses retained as the vendor file. Statistical data also may be shown (optionally).

Three columns of vendor statistics are shown:

ORDR LAST DATE: Date of the last order to this vendor.

NO. OF ORDS: Number of orders placed with this vendor, year-to-date.

ORDERS YTD: The total dollar amount ordered from this vendor, year-to-date.

Totals are printed for these three columns at the end of each vendor letter group. The characters shown in the right-hand name and address position are optionally included to designate the "letter group" to which each vendor belongs.

If "99" appears in the day positions of the date in the report heading, it signifies that no activity has occurred since the Vendor file was created.

FREQUENCY:

Weekly, unless orders are run.

SEQUENCE:

Vendor number (roughly: alphabetical).

DISTRIBUTION:

Business Office '



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08/99/3 08/99/3 08/99/3 08/99/3 08/99/3 08/99/3 08/99/3 08/99/3	6/46/80
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ERIC Floridad by ERIC

OUTSTANDING ORDER FILE REPORT

PURPOSE:

To list for review additions made to the outstanding order file (new purchase orders) in the current period.

FREQUENCY:

Whenever orders are run - normally, weekly.

SEQUENCE:

Purchase order number.

DISTRIBUTION:

Business Office

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PAGE

11/00/11

AUTSTANDING ORDER FILE - ADDITIONS 1975-74

COMP HIGH SCHIA DIS AN BAILTY'S DAY 11/36/73

OPEN ORDERS LISTING

PURPOSE:

To enable both purchasing and accounting personnel to respond to inquiries concerning the status of open orders.

The Open Order Listing in order-number sequence is one of two versions of the open order report and is produced by the program QB08--Order File Create: The second version is in vendor-numbered sequence and includes a total of all the outstanding orders for each vendor. This latter version is printed after the program QB09--Encumbrance Liquidation--updates the Open Order file.

FREQUENCY .:

Whenever orders are run - normally weekly.

清富 :

SEQUENCES:

Purchase Order Number, Vendor

DISTRIBUTION:

Business Office



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	COMM HIGH	COMM HIGH SCHOOL DIST 88	OPEN ORDER	LISTING - ORDER SEUU	SEQUENCE 1973/74	11/30/73	PAGE 1
	VENDR-NU	VENDUR NAME	URDER-NO 8D	SC-REF	IGINAL ORDER	PAID-TO-DATE NET-	ONORDER
	*	-08004 SICNE HUUSE INC		18112	648.00	00.0	. 00 *8 *9
	•	800 PAKK KEENE N HAMP 034J1	,	, LROER TOTAL	00*849	. 00.0	64g•00
	VC-08063	VC-08063 - CMARTY STARSHAK ENTERPRISES INC	PC-01002 01	18016	00.05	00.00	20•00
		LCMBARG IL 60148		URDER TOTAL .	. 50•00	, 00.0	20.00
	16750-08	PEP RALLY CO	PÓ-01004 01	91087	240.00	00.0	240.00
	,	130 STLVAN UKIVE PLNOELEIN IL 60060		CROER TOTAL	240.00	00.0	240.00
	V0-08238	BOCSTERS, INC.	10 50010-04	18016	17.50	. 3 00 • n	17,50
		P.C. BOX 7156 PCNTGOMERY, ALABAMA 36107	-	CROER TOTAL	. 17.50	.00*0	17.50
~	V0-06-7.16	THE RECURD CENTER	PO-01006 01	18052	00•9	00.0	00 • 9
255		1614 NORTH FULASKI KUAU CHICAGO IL 60639		GROER TOTAL	00*9	0 0 • 0	9• 00
	VU-01290	DICK BLICK	PO-01007 01 PO-01007 02	18112	16.80 28.85.	. 00 0	16.80 28.85.
		GALESBURG IL 61401		ORDER TOTAL	45.65	00.0	_ 45 •65
	V0-09228		P0-01008 01	18086	. 08•1	00.0	1.80
		BUX 488 2 LINCOLN MARBLEHEAD MASS 01945		CROER TOTAL	1.80		1,480
	40-01914		10 60010-0d	18086	39.00	00 00	39, 00
		P U BUX 251 AMES TOWN SOULD		CROER TOTAL	39•00	00.0	39.00
	VO-051-91		10 01010-0d	18016	240,00	00.0	240.00
		MUNCELEIN IL 60060		CROER TOTAL	240.00	00•0	240• 00
	V0-06793	WESTWAY	10 11010-0d	13048	100•00	00.0	100•00
	,	VILLA PARK IL 60181	•	GROER TOTAL	00*001	00*0	100.00
							•

OPEN ORDER LISTING - VENDOR SEQUENCE

PURPOSE:

To provide purchasing personnel with ready reference to data concerning unfilled orders.

FREQUENCY:

Whenever invoices are paid. Normally, weekly.

SEQUENCE:

Purchase order number within vendor.

DISTRIBUTION:

Business Office.



	2000		_	STUSE	ISTING - VENDUK	SEJUENCE	1473/74	67/07/60	73 PAGE 1	
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	V0-00300	ALLYN AND BACON INC	~ ì	PO-20472 UI	75047	~	230.40	0.00	700, 40	
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	VU-02470			PU-20320 01	73240		42.00	0.00	00*76	
		DETROIT MICHIGAN 48226			URDER TUTAL VENOUR TUTAL LETTER-9 TOTAL	•	92.00 92.00 92.00	0.00	92.00 92.00 92.00	
	VO-02885			PU-20420 01	73640		37.89	00 • 0	37,89	
		CCUNTRYSIDE 1L 60525			URDER TOTAL VENDÜK TÜTAL LETTER-3 TOTAL		37.89 57.89 37.89	0000	37.89 37.89 37.89	
	V0-04655	NASCU	٠	PU-10323 01	14440	~	249.20	00.0	249.20	
		FUKI AIKINSUN MI 55558			URDER TOTAL VENDUR, TÜTAL		249.20	2000	249.20	
					LEIJEK-Y IUIA		44.50	•••	07.647	

TRANSACTION LISTING

PURPOSE:

To provide a complete history and, audit trail of all activity entered into the accounting system—automated as well as manual.

The Transaction Listing--not to be confused with the Transaction Register--is printed by the program QB06, Create Transaction and Invoice Files. The listing is printed by ASN vithin transaction batch.

The column SOURCE shows a brief alphabetic description of the transaction source. DATE is the date from the source document. Account breakdown -- BD -- is suffixed to ORDER - NO. If the transaction cards are invoices, the invoice number may appear to the left of the column INVOICE-NBR (PAYMENT DESC.) This would be done on the Unpaid Invoice Listing, which uses the same report format. Quantities may appear on the same list as transaction amounts but not in the same individual transactions. PAY - REFN is usually used for warrant or check numbers. MP stands for Prior Month Adjustment Number used for adjusting history totals. MP shows the number of months prior to the current month.

FREQUENCY:

As implemented in District 88, this listing is run at two different points in the system—weekly when invoices are paid; and monthly, when general accounting activity is posted and reports produced.

SEQUENCE:

As entered into the system, within batch.

DISTRIBUTION:

Accounting



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PAYMENT REGISTER

PURPOSE:

To permit an audit of payments to be made prior to check writing. The Payment Register is first run in rough copy so that errors unpaid invoice records may be corrected before checks are written. On this run, the relative record numbers of invoice records are printed in place of check numbers, which are printed on the final Payment Register copy.

Totals are shown by vendor, batch and overall control.

FREQUENCY:

Whenever invoices are paid. Normally, weekly.

- SEQUENCE:

Vendor within fund.

DISTRIBUTION:

Business Office



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UNPAID INVOICE LISTING

PURPOSE:

To provide accounting with ready reference to the descriptions of any unpaid invoices, and to serve as an audit trail.

FREQUENCY:

Whenever invoices are paid. Normally, weekly.

SEQUENCE:

Purchase order number.

DISTRIBUTION:

Business Office

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	######################################	INCE

REMITTANCE STATEMENT AND CHECK

PURPOSE:

To clear the outstanding obligation and to inform the recipient of the items being

paid for.

FREQUENCY:

Normally, weekly.

SEQUENCE:

Check number.

DISTRIBUTION:

Vendor, Accounting (2).

COMMUNITY HIGH SCHOOL DISTRICT 88; VILLA PARK, DU PAGE COUNTY, ILLIMOIS 60181

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AMOUNT	4.10			•• 16
		• /	•	TOTAL AMOUNT
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			22	•

70.598 No.10947 COMMUNITY HIGH SCHOOL DISTRICT 88 VILLA PARK, OU PAGE COUNTY, ILLINOIS 60181

PAY EXACTLY シャセキャキカキナム DOLLARS AND 3 G CENTS

FUND

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"TO-THE ORDER OF

AUTANUE SCHIEN PREWING adu N'ALBLE SE CHICAU IL JUS

ELMHURST NATIONAL BANK Elmhurst, Illinois

AMOUNT DATE

EXHIBIT VII D-L

PAYMENT REGISTER

PURPOSE:

To provide a permanent record of all payments made to vendors and others.

After corrections are made to the Unpaid Invoice File, checks or warrants may be printed and the final Payment Register run. On this copy, check or warrant numbers are printed in the Payment Reference column instead of the relative record numbers. Also, the full vendor name and address are listed: however, this option is used only on the preliminary register.

FREQUENCY:

Normally, weekly. Whenever checks are written.

SEQUENCE:

Vendor within fund (i.e. check number).

DISTRIBUTION:

Accounting.

PAY-REFN A-S-N DRUFR-ND BIJ MISC-RIF VFNUR-NJ **** VENDA NAME AND ADDRESS **** INVUI	CE-NBR/PAYMENT-DESC.	AHUUNT PALD
	THOOR TOTAL	112.29*
3 - TOOHOS HOLL A TOOPOO TOOPO		788.00
10-กกกก-ด้	, , , , , , , , , , , , , , , , , , ,	27.00 815.00*
00-10651 33241 PO-30471-01-10-03935 VO-01991 CONSUMERS UNITH	VENDOR TOTAL	*00 * 7
00-10652 34543 0-00000-01 0-00000 VO-01996 CONTEMPORARY FILMS	VENDOR TOTAL	15.75
00-10653 40760 0-00000-01 0-00000 V0-02037 CORROON BLACK OF 11 LINDIS INC	VENDOR TOTAL	1,819,00
00-10654 14140 P0-10364-01 10-62827 V0-02065 CROFT EUUCATIONAL SERV	VENDOR TOTAL	230.77 230.77*
00-10655 33940 P0-30125-01 10-64703 V0-02100 CUNNINGMAN REILLY INC	-	604.45
00-10655 20340 PO-20855-01 10-01873 VO-02100 CUNNINGHAM REILLY INC	VENDOR TOTAL	\$5¢°056
00-10656 13540 PO-10288-01 C-000CC VO-02130 DANCE MAGAZINE	VENOOR TOTAL	12.00
00-10657 23040 P0-20170-01 10-03866 V0-02375 DUPAGE AUTOMOTIVE SUPPLY	VENDOR TOTAL	68.31 4 68.31*
00-10658 12042 PQ-10700-01 10-24739 VO-02417 E AND R DEVELCPMENT CO	VENDOR TOTAL	28.19 28.19*
00-10659 20540 Pg-20743-01 10-03034 VO-02484 EFF CIENCY INC	VENDOR" TOTAL	308.00 308.00*
00-1 560 01164 \0-00000-01 0-00000 V0-02485 EDUCATOR'S PROGRESS SERV	•	- 01 •6,
EOUCATORS	VENDOR TOTAL	39.45
CO-10661 5214U 0-00000-01 10-48633 VO-02635 FAIRCHILO SERVICE	VENDOR TOTAL	\$94°00 \$ \$94°00
00-10662 1924U PO-10126-01 10-70490 VO-02653 FEARON PUBLISHERS INC	, VENOOR TOTAL	74.66
00-10663 32041 0-00000-01 0-00000 VO-02706 FILMS INCORPORATED	. VENDOR TOTAL	33,50*
00-10664 13540 PU-10363-01 C-00000 Y0-02725 CARL FISCHER INC	VENOOR TOTAL	421.79*
00-10665 53750 U-00000-01 0-00000 VO-02876 FLOYO GANZER		. 253.60

TREASURER'S REPORT/LIST OF BILLS

PURPOSE: To provide a means of matching the EPIC data

with the Treasurer's normal cash record and reconciling with the bank statements. This data also is reported directly to the School

Board.

FREQUENCY: Whenever invoices are paid. Normally, weekly.

SEQUENCE: Vendor within fund.

DISTRIBUTION: Treasurer, Business Office, School Board.

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COMMUNITY FIGH SCHOOL DISTRICT 88 ; Check Register	FUNC DATE VENDOR CHECK DESCRIPTION 10 11/15/73 1516362, 0011467 MR MRS BERT COUPER
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BUILDING FUND

COLLEING TONO	JI 11/15/73 VOD1473 COL1479 BROWNS INDUSTRIAL UNIFURM	M M GRAINGER INC	M W GRAINGER INC	MODIL CURPORALION	OK PAPERS INC	SOUKLPS HARCHARE STUKE	COMMUNITY HIGH SCHOOL	CUMMUNITY HIGH SCHOOL	HARBARA DEAN .	AL FRED KEENAN	GARY MILLIS
	0011479	0011480	0011431	0011482	0011483	0011484	0011485	9851100	1851100	2011488	0011489
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TRANSPORTATON FUND

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ACTIVITY

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0011494	0011495	3541100	7691100	0011498	0011499	001100	1051100	0011502	001100	0011504
V000185	V000817	V001570	V001879	V002816	V002899	V004244	V004506	V004606	V005210	V005753
11.715/73	11/15/73	11/15/13	11/15/73	11/15/43	11/15/73	11/15/73	11/15/73 V004506	11/15/73	11/15/73	11/15/73 V005753
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9.24, 13.00, 11.50, 130.27, 164.27, 30.34, 3.00, 77.55, 55.00,

ENCUMBRANCE LIQUIDATION REGISTER

PURPOSE:

To provide accounting personnel with the detail

necessary to reconcile the encumbrance and

expedite accounts.

FRÉQUENCY:

Whenever invoices are paid. Normally, weekly.

SEQUENCE:

Purchase order within vendor.

DISTRIBUTION:

Accounting.

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TRANSACTION REGISTER

PURPOSE:

To permit accounting personnel to validate the account master file updating activity, and to provide an audit trail. The Transaction Register is printed by the program QB10--Update Account Master File with Transactions--to reflect the old and new status of Account Master records including updating transactions.

The encumbrances shown are re-encumbered accounts derived from orders outstanding at the time of the report. Quantity, Working Budget, and Ledger Balance are updated from pertinent transactions in the Transaction file. Available Balance is computed by algebraically adding ledger balances, encumbrances, and working budgets.

FREQUENCY:

Monthly.

SEQUENCE:

Account serial number (ASN) within location.

DISTRIBUTION:

Accounting, Principal's Office.



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CUMM HIGH SCHIDL DIST

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21/21/15 ۲ AVAIL. BALANCE 3,094,27 0.00 E 4C U 103 ANCES HALANCE "AUKKING BUDGET LEDGER 3, (30.30 404 411 TY SCURCE ISPULK-NJ/OU VENDN-NJ PAY-ALF W MISC-KEF

PFUSKA 15-PF-5 JVAL N.W. FUOLIC SEKVICES-SUPALIES-SUPPLIES-TEXTA 10-bUSKA 15-PF-5 JV-4UJU-4UJU-4UUU-4Z0U-10-Z8UU 328. vo-513.57-6.30 4.13 **0.0** 14.63 00.0 8.33 0.30 328.UJ--0C. b2c EDUCATIUNAL ADADAD-EXPENDIOAKS-LUCAL-INSTRUCTIUM-VUCATIUNAL 2 2 NEW BALAMCES NEA BALANCES 10000-01 7118 00-000 po 50-00-00 **8018** DOKS-YDAK HISH SCHJUL-HUME ECSNUMICS VU-04233 VU-V8762 ASN 1.2844 INVER

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AUTOMATIC BUDGET ADJUSTMENT REPORT--TRIGGERED

PURPOSE:

To provide a record of automatic (triggered) budget transfers which have been made by

program QB12.

FREQUENCY:

Monthly.

SEQUENCE:

ASN of the receiving budget.

DISTRIBUTION:

Accounting.



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BUDGET COMPARISON-HISTORY AND PROJECTED YEARS

PURPOSE:

To provide school administration with history and projection showing the trends of expendi-

tures by account.

FREQUENCY:

This report and program (QB17) have not yet been implemented by District 88. Hence, no

frequency has been established.

SEQUENCE:

No sequence has been established--six are

available.

DISTRIBUTION:/

No distribution has been established.

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ERIC

*Full Text Provided by ERIC

BUDGET REPORT - CURRENT YEAR

PURPOSE:

To provide administrators with information concerning expenditures and encumbrances against budgeted accounts.

FREQUENCY:

Monthly.

SEQUENCE (S):

This report is produced in several different versions:

- (1) Full detail by object within department by location (Sequence #1).
- (2) Full_detail in standard sequence '(Sequence "S").
- (3) Summary data in standard sequence (Sequence #2).

DISTRIBUTION:

The different sequences described above are distributed as follows:

- (1) Department chairmen and others with direct budget responsibility, Accounting, School Principals.
- (2) Accounting:
- (3) Board of Education.

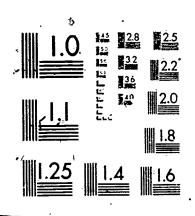
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EXHIBIT VII.D-X

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TAPAGET TOTES

PAYROLL EDIT LIST

PURPOSE: To provide a complete record and audit trail of all charges made to the payroll master file.

FREQUENCY: Semi-monthly.

SEQUENCE: Employee Number.

DISTRIBUTION: Business Office.



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PAYROLL RATE ADJUSTMENTS

PURPOSE: To provide a listing of any special pay during a pay period not covered in a contract.

. Semi-monthly. FREQUENCY:

Employee Number: SEQUENCE:

DISTRIBUTION: Business Office.



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PAYROLL REGISTER

PÚRPOSE:

To record details of all payroll amounts due - used for edit of payroll prior actual payment run, and for audit trail.

FREQUENCY:

Semi-monthly *

SEQUENCE:

Employee Number.

DISTRIBUTION:

Business Office.

EXHIBIT VII DAB

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ERIC

Full Text Provided by ERIC

CHECKS WRITTEN

PURPOSE:

To provide a list of payroll checks actually prepared.

FREQUENCY:

· Semi-monthly.

SEQUENCE:

Check Number.

DISTRIBUTION:

"Business Office. *



COMMUNITY HIGH SCHOOL CHECKS WRITTEN ON 09/20/13.

CHECK NO .	AMOUNT	EMP. NO.	EMP. NAME
,		4573	KYLE K JANSEN
42879	258.60	4580	MÍTCHELL J. JARMULA
42.880	240.29	4673	AUSTIN S. JOHNSON "
42381 42882	256.92	4714	DAVID J JONES
42883	180.52	4768	CATHERINE JUGLE
42883	195.24	4815	BEVERLY KADEN
42885	140648	4821	MARY KAISER
42486	145.59	4830	DIANE M. KARMIS
42887	. 173.40	4831	LOUISE BAKER KEMP
42338	80.02	4926	HORTENSE C KILTZ:
42389	125.01	4945	MARY KING MARGARET KIRBY
42890	187.77	4,759	WILLIAM J KLOTZ
42891	258.00%	4987	MARLICE KRONE
42892	131.85	. 5046	KALA D KRUKOFF
<u>, 42893</u> ,	152.46	5053	MARY ANN LARSON
42394	223.89	5155	JOREN LAWRENCE
42895	264.29	5164 ° 5261	BURTON E LINDER
42846	230.75	3201 3208°	DOLORES DEL RIO LINK
,42897	90.05	5398,	ELEANOR M LYNCH
42-898	139.21	5444	THOMAS J MALECKY
42899	292•53 18:2•70	5451	MELBA MANN
42900 "	134.44	" 540l \	ELLEN MARTE MARION
42901 5 42902	78.22	5463	MARY K MARCOTTE
\$ 42902 42903	129.29	* 5504	THOMAS MATHIS
42904	37.12	5703	EVELYN M MIERZWA
42905	84.99.	571.9	DOROTHY MILLER
42900 _	. 13.78	2721	JEFF MILLER
• 42407	221.39	5733	VIRGINA MILLER
42908	79. <u>i</u> 9	5 7 82.	ESTHER MUNTELEONE
42909	(271.29.)	. 5822	ANTHONY MORECI BESSIE MOSETICH
42913	290.39	2850	MARK A MULLINER
42711	, ۱۶۰۶۶	5893	ELIZABETH M DEHLER
42912	221.90.	. ^ 63 <u>09</u>	ELIZABETH ORGAN
42913	80.54	6639	KIMBERLY PLAKE
42914.	75.01	υ960 ο978	NELVA N PEILER
42915	. 69.19	7022	VIRGINIA PETERSON ,
. 42916	104.93	7026	CAROL L PIETRUSIAK
42917	164.59	7029	ARTHUR RETZ JR
42918 • 42919	92.35	€7074	GERTRUDE B. PIERCE
42920	78.40	7100	BEATRICE L PLASS
42921	63.65	7146	MICHAEL J'POTTS
42922	3.68.41	7172	JOSEPH A PRACHAR
42923	221.08	7192	GLORIA PRIEBE
42924	182.48	7199	RUSE MARIE PROSKEY
42925	35.74	7318	JOSEPH O RADCLIFFE
42926	97.14 .	7548	PEGGY ROGERS PATRICIA ROGERS
42927	62.97	1549	· CHARLOTTE E ROPKE
42928	223.14	, 7500	LAURA RONZHEIMER
42929 '	203.30	7563	MICHAEL & ROONEY
, 429,3Ç	83.86	7564 7657	ANN RYLANDS
42931	, 85.UL	7667	A STATE OF THE PROPERTY OF
		•	

PAYROLL DISTRIBUTION

PURPOSE:

To display the distribution of payroll changes to various accounts. This data also is prepared in punchcard form for re-entry into the EPIC system.

FREQUENCY:

Semi-monthly.

SEQUENCE:

Employee Number.

DISTRIBUTION:

Business Office.



AMUUNT PCT	211.41 100.0000 211.41 100.0000 	` = i		417.92 ob. 3533 91.74 13.4689 27.87 4.0915 143.64 21.0872 641.17 100.0000	3 70. 00 100. 2000 3 70. 00 100. 3000		429.91 100.0000 429.91 100.0000 759.58 100.0000
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PAY SILL.	24413 3439 22412 U861		230	32010	31410 45310 30510 . 0878	6690	0000

CUMULATIVE PAYROLL REGISTER

PURPOSE:

To display year-to-date earnings information on each employee.

FREQUENCY:

"Semi-monthly.

SEQUENCE'S

Employee Number.

DISTRIBUTION:

Business Office.



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EPIC Account Master File ____Data Fields

Header Record

Current year account levels
Report sequences (5)
Levels encoded
Account type classification record pointers
Institution name
Off-set codes
File pointers
Fiscal year
Current year record pointers
Next year record pointers

Data Record

ASN Current year account codes (12) Next year account codes (12) Data last updated Automatic budget adjustment flag (2) *Prior balances by month (35) Current month-to-date balance Prior balances by year (3) Current year-to-date balance *Accumulated quantities (non-numeric data) (2) Outstanding encumbrances Current year budgets - original - adjusted - work - projected *Next year budget Current year record pointers

Not currently in use at District 88



*Next year record pointers

EPIC Dictionary File Data Fields

Header Record

Data last updated Account level file limits File pointers

Data Records

Key
Description (may be 9, 17 04 34
character in length)



EPIC Vendor File Data Fields

Data Record

Vendor number
Vendor name and address (5 lines)
Year-to-date amount
Number of orders
Last order data

EPIC Transaction and Invoice Files Data Fields

Header Record

File.Pointers

Batch total to date
Institute/Fund codes
Institution name
Fund name
Bank number
Fiscal year.

Data Records

Transaction

Card codes

Location ASN

Order number ': Vendor number

Miscellaneous Reference Number Description Amount

Invoices

Card codes

Institute Fund

Order number Vendor number

Miscellaneous Reference number Description Amount



EPIC Open Order File Data Fields

Data Record

ASN. Order number.

Order date
Vendor number
Miscellaneous reference number
Original order amount
Last payment reference
Total amount paid to date

Special ASN Table for Payroll

Data Records

Percent

Pay classification
ASN
repeated as many times as needed

Payroll Master File Key Data Fields

"G" Record

Employee number Prime rate Various standard deduction fields 13 variable deductions Current regular hours Current overtime hours. Current sick hours Current vacation hours Current gross total. Current FIT Current SIT Current Pension Current FICA Current IMRF (Retirement Fund) Current Net Six Contracts, each containing: Pay code Regular or overload Account number Gross pay per payroll dycle Total amount of contract No. of checks to be prepared .

"H" Record

Contains all year-to-date records

"J" Record

Employee number
Name
Address
Phone
Eligibility dates
Social security no.
Location
Department
Pay classification and range

Payroll Master File (con'd.)

"J" Record (con'd.)

Pay date
Discipline
Title
Tenure
Various personal data
*15 fields for distribution of pay,
charged to contract #1, each
containing:
ASN
Percentage

* These fields were added to permit the payroll to interface with EPIC. They were placed in the "J" record because there was not adequate space left in the "G" record.

LIST OF PROGRAMS AND THEIR FUNCTIONS

Drogram		
Program Identification	Program Title and Description of Functions Performed	. Page
QB01 ·	File Initialization and Header Record Creation	178
	Initialize file space to all blank record. Create file header records, and establish end-of-space pointer. Copy any file to a new space on disc, of a different size.	· .
QB02 , ,	, Dictionary Create	180
•	Create Account Description Dictionary file. Update Dictionary file with new entries and deletions. Print Account Dictionary Code Book.	• -
QB03	Account Master File Create	181
,	Create the Account Master file. Update the Account Master file with additions and deletions. Reorganize to resequence the Account Master file.	
QB04	Initialize Account Groupings	186
	Initialize Percent Distribution Grouping in Account Master file. Initialize for automatic budget ad- justments in Account Master file. Update for new entries, changes, and deletions. Print percent distribution groupings report. Print automatic budget	
	adjustments report.	-
QB05	Vendor File Creaté	189
	Create Vendor file. Update Vendor file with new entries and deletions. Regap vendor codes to make room for new insertions. Reorganize to resequence the Vendor file. Print the Vendor Code Book.	•
QB06 ^{; =}	Transaction File Create	192
	Create and add new records to the Main Transaction file. Create and add new records to the Unpaid Invoice file.	Ť
	4	



Page N/A Update Main Transaction file with Port-A-Punch budget. Update the Open Order file with a new order entered as Port-A-Punch encumbrances. Adjustment Cards. 191 Order File Create **©**808 Create the Outstanding Order file. Add, replace and delete records in the Outstanding Order file. Delete records are flagged only, and will not be physically deleted except when the file is reorganized using QB09. Print the Outstanding Order File Report in order number sequence. Liquidate Encumbrances **QB09** Liquidate, encumbrances by posting payments and completions of orders to the Outstanding Order file. Payments include checks/warrants produced by the Accounts Payable Subsystem, as well as payments drawn through manually written checks/warrants. Punch completion cards for orders on which payments are made, if the payments retire the unpaid balance of an order. All account breaks are summed for the entire order in considering a completion transaction. The predefined minimum order amount to be retained is also considered. Update the Vendor file for number and value of orders made for each vendor, when an order is deleted as complete. Print the encumbrance liquidation register. Print the Outstanding Order File Report in Vendor Number sequence. Reorganize the Open Order file, physically deleting all records flagged for deletion by earlier steps. 206 Update Account Master File . QB10 Update the Account Master file with transactions. Print-the transaction register. / Punch a new Port-A-Punch Budget Master Card file. 187 Initialize and Update Official Budgets QB11 Originate a newly adopted budget in the Account Master file. The new budget/affects original, adjusted, and working budget fields. Adjust a previously originated budget field only. Analyze differences between the current adjusted and working budgets, to determine the amounts of adjustments required. An output deck of punched cards is produced. The deck may be used later after

official approvals are obtained, to adjust the budget.

Page

QB12

Automatic Budget Adjustments

208

Print automatic budget adjustments on a "requested" or a "triggered" basis. Produce transactions in the Main Transaction file, for subsequent updating of the working budget by program QB10. Print the automatic budget adjustment report.

QB13

Percent Distribution - Current Year

N/A

Perform percent distributions on current year data. Produce transactions in the Main Transaction file for subsequent updating of budgets, ledger balances, and encumbrances in the Account Master file by program QB10.

· QB14

Write Payment Register

194

Write the payment register to account for checks/warrants to be produced later by the Accounts Payable Subsystem. The "audit" mode is used prior to writing the checks/warrants, and the "final" mode is used subsequently. Update the Unpaid Invoice file with changes resulting from a review of the "audit" mode register.

QB15

Write Warrants/Checks

196

A negotiable check form is produced, with a remittance advice stub at the top. The user may adopt the check form as it exists in the program product, or he may modify the program to suit another format. Funch a check reconciliation card for each warrant/check printed.

QB16

Write Current Year Budget Reports

210

Write Budget Reports for the current year. Sequence of the account master records may be any one of five predefined sequences of level rearrangements, or in the standard sequence where the levels are in their original order.

QB17

Month=To-Month Transition

212

Project the current year ending budget balance. Project the next three future year ledger balances. Print the budget comparisons - prior, present and future years projections/ledger balances. May be printed in standard, or any of the five optional predefined sequences as in QB16.

Page

· QB18

Create Line Item Budget File

N/A

Create the Line Item Budget file. Update the Line Item Budget file with additions and deletions. Print the Line Item Budget file in budget authorization number sequence.

QB19

Trial Balance and Year-To-Date Transition

214

Print a trial balance of the Account Master file, suppressing any further functions if out of balance. Zero out the current year original, adjusted and working budgets. When coding so indicates, replace current year amounts with the next year budget amounts. developed through the line item budget procedures. Shift the monthly history fields over one month, moving the current month-to-date field to the first prior month. of history. Then zero out the current month-to-date ' field. Shift the yearly history fields over one year, moving the current year-to-date field to the first prior year of history. Offset each expenditure and revenue ledger balance to the appropriate offset account in the fund balance area of the account code structure. Zero out all expenditure and revenue accounts in the ledger balance, fields as they are offset. Zero out the outstanding encumbrance fields. Move the "mext year" account codes to the "current year" fields, doing the same for the sequence , pointers. Perform the "next year" percent distribution, operations, promating all history data among group members which will continue in existence in the next year. Print the Percent Distribution Report. All accounts which have a zero percent for the new year will be tagged for deletion. All "next year" percent distribution.group data will be eliminated from the record.

OB20

Print Account Code Book

184

OPPINT THE Account Code Book. This book contains an entry for each account in the Account Master file. It may be produced in any of the six sequences found in the Budget Report program, OB16, or in a seventh sequence which is by account I.D. sequence number. From 1 to 99 copies may be produced in a single run of the program. Either the "current year" or the "next year" codes may be used.

Page

QB 28

Line Item Budget, In Account Code' Sequence

N/A

Produce a Line Item Budget Report in account code sequence. Account codes may be sequenced in any of the six sequences found in the Budget Report program, QB16. Each account code is, followed by a listing of all the line item budgets in the file for that account.

QB37 '

Détailed History Report

210

Print the prior months and prior years history data as found in the Account Master file. Included are: 35 prior months of history data, the current month-to-date, the three prior years of history data, current year-to-date, and the projected current year ending balance.

CHAPTER VIII ·

DATA SYSTEMS INTERFACE

The purpose of this chapter is to briefly describe

the interrelationships which exists between the revised accounting system and other District data systems. As discussed elsewhere in this documentation, we have automated the majority of
our administrative systems, with the exception of the property
control system, and these systems are processed on the COD
computer system.

PAYROLL/PERSONNEL

Included in Chapter VII is the interface which has been developed between the budgetary accounting and payroll processes.

Essentially, this is the payroll and employee benefit distribution.

STUDENT ACCOUNTING

Our student data system has been developed to accomodate the counseling, scheduling, grade reporting requirements of our District. Additionally, we have established an interface between this data system and the budgetary accounting system, specifically the vendor sub-system, to handle check writing requirements for refunds; special payments, etc.

PROPERTY ACCOUNTING

As we discussed in Chapter II, our property control system is not maintained in the District. We have contracted with an outside service bureau to do the following:

 Establish the base property inventory at each seperate location.



PROPERTY ACCOUNTING

As we discussed in Chapter II, our property control system is not maintained in the District. We have contracted with an outside service bureau to do the following:

- 1. Establish the base property inventory at each seperate location.
- 2. Provide annual inventory data sheets for physical inventoring.
- 3. Update the inventory with changes.
- 4. Establish new evaluation for District.

The District then incorporates the new inventory valuation into the year end formal statements.

We have no present plans to develop a property system within the District. However, at such time that we move into the analysis of space utilization, unit cost studies, etc., we will develop an in-house capability to support these types of analyses.

CHAPTER IX

IMPLEMENTATION PROBLEMS AND COSTS

As outlined in other chapters of this manual, we have viewed this project as another in a series of District 88 efforts to improve our ability to manage. Needless to say, in any project of this magnitude, problems will be encountered.

We feel that we have dealt with each in an effective manner. Because of ample efforts in early planning, we were able to anticipate many of the problems and therefore facilitate logical solutions.

We conducted weekly progress meetings with the College of Du Page (COD) which were very effective in reconciling most problems which developed. Robert Davis Associates (RDA) participated in several of these meetings and we feel that their presence helped COD to maintain schedule commitments, and other computer related problems from Lecoming major obstacles.

We did miss our original implementation date in that the complete system was not operational on July 1, 1973. But the system was sufficiently implemented to allow normal accounts payable and payroll processing to be handled during July. The reporting and closing sub-systems were not completed until early September. While this was perhaps disheartening, it was not critical.



PROBLEMS ENCOUNTERED

Perhaps the greatest problem we encountered centered around our desire to gain the most impact from the revision of our accounting system. In our particular case there were three major areas, all inter-connected, which together made this project much more difficult. They included:

- h Changes in policy procedure and practices which were introduced.
- Conversion of all business systems from accounting machine level (i.e., IBM 402) to totally computerized (IBM 370-135).
- Conversion of a basic fund, function, object oriented accounting system to a program oriented system.

In the following we will highlight certain of these problems as well as some additional ones.

(a) Computer Services

our decision to use the COD facility was based upon a sound judgment; that is; District 88 was not staffed or equipped to establish its own capability. We feel there is a fundamental problem with any service bureau arrangement, especially if the user has no say in the priorities that exist in the computer center. Certainly, during this project we did encounter significant problems in getting our systems programmed and tested.

Without an in-house computer capability, a very close working relationship with any service bureau becomes critical.

(b) Conversion . \

District 88 has operated in a unit, record environment historically, except for payroll processing. Naturally, the con-



DISTRICT 88

HANDBOOK II IMPLEMENTATION

PROJECT COSTS

	Original Budget Estimate	Actual Project Costs		
Salaries	. •	· •		
District 88 College of DuPage	\$36,200.00 17,500.00	\$33,900.00 17,870.00		
Data Processing Support	7,500.00	. 11,400.00		
Supplies & Expense Report Preparation	1,050.00 2,000.00	1,950.00 2,500.00		
Travel	200.00	315:00		
	\$65,450.00	\$67,935.00		
MAN MONTHS EXPENDED,				
District 88 College of Dupage	TOTAL	22.1 13.8 35.9		

version to completely computerized systems was traumatic. We did have difficulties in source data conversion and data scheduling as well as the removal of hard-copy ledgers from the business office.

(c) EPIC Software

In the main the EPIC software was a very good programming package. However, it does not include an interface between the payroll and general ledger sub-systems. In Chapters IV and VII we have outlined the mechanisms we had to design to handle this problem.

(d) Handbook II

In the main, Handbook II and the Illinois Financial
Manual (HB-FI) are quite similar. Our problems with the expenditure code structures involved such things as:

- 1. Source of funds interpretation and usage.
- 2. Treatment of such things as internal services, audiovisual, data processing, and library as support service functions and not object expenditures in the instruction function.

While these problems were not insurmountable, they did require additional changes in operating policy in the District.

IMPLEMENTATION COSTS

On the facing page we have included the actual costs of implementation. (The figures have been rounded.)

We think two observations are in order:

1. These costs relate to the total implementation of Handbook II in a computerized environment utilizing a service bureau.



321

2. The original estimate was exceeded by approximately \$2500.00

Additionally, we have included the estimated man-months of effort which was required during this project.

while these costs may seem to be substantial, the readers must realize that they represent the implementation of a large-scale sophisticated system, the costs of which can be amortized over several years.