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**ABSTRACT**

A policies and procedures manual for all administrators in the multicampus Macomb County Community College district, with the exception of the highest executive officers at the district level, and for all administrators at the campus level, including the dean of the campus, i.e., president, is provided. Following a preamble, the articles of the manual are: Membership; Conditions of Employment; Changes in Organization; Vacancies; Contracts; Academic Rank and Salary; Assignment to Faculty Status; Duties and Responsibilities; Evaluation; Civic Responsibilities; Administrative Service Committee; Compensation; Leaves of Absence; Fringe Benefits; Professional Concerns Committee--Board of Trustees Relationship; Due Process Procedure; Administrators Employed for Specially Funded Programs; and Termination and Modification. Appendixes provide: (A) Administrative Salary Ranges, and (B) Administrative Positions. (DB)

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# Policies and Procedures

for

# Administrative Personnel

JC 740 415

U.S. DEPARTMENT OF HEALTH,  
EDUCATION & WELFARE  
NATIONAL INSTITUTE OF  
EDUCATION

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MACOMB COUNTY COMMUNITY COLLEGE, WARREN, MICHIGAN

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## PREAMBLE

The Policies and Procedures for Administrators hereinafter set forth have been developed by consultation and negotiation with the Professional Concerns Committee elected by the administrators of Macomb County Community College. Such committee represents that they are the representatives of all of the administrators. The policies and procedures contained herein shall be binding upon the administrators and the Board of Trustees of Macomb County Community College.

It is further agreed that these policies and procedures shall remain in effect until June 30, 1974, that the annual review of these policies and procedures shall commence by February 1, 1974, that the deadline for submission to the Board for action shall be the regularly scheduled April, 1974 meeting; that the policies and procedures shall not be changed or altered during such period of time except by the mutual agreement of the Board of Trustees and the Professional Concerns Committee.

It is further agreed that the practice of having individual agreements with administrators shall be continued; however, the policies and procedures contained herein shall be a part of each administrator's contract as though set forth at length in each individual agreement. Except for what is provided in Article III, the Board shall make no changes in hours, wages, or working conditions of administrators incorporated in these policies and procedures except after good faith negotiation and agreement between the Board and the Professional Concerns Committee.

Whenever disputes arise as to the interpretation, application, or alleged violation of any of these policies and procedures as applied to any administrator, such disputes shall be handled in accordance with the provisions contained in the Due Process Procedure hereof.

It is acknowledged that each reference to the Board of Trustees' approval in these policies and procedures presupposes that action has been taken through the established administrative process. Communication between the Board of Trustees and/or its representatives and the Professional Concerns Committee shall be routed through the Chairman of the Professional Concerns Committee or his designee.

A newly hired administrator employed under a specially funded program shall be excluded from the provisions of Article V, VI, VII, XIII, A, B, (1). This provision does not apply to administrators presently employed by the College.

The provisions of this agreement and all policies of the Board shall be applied without discrimination with respect to race, religion, color, national origin, age, sex, marital status, or membership in the PCC, and shall be applied in a manner which is not arbitrary, capricious, or discriminatory.

ARTICLE I

MEMBERSHIP

The policies and procedures herein contained shall cover all administrators working at any installation of Macomb County Community College and include all employees holding the title of and performing the work as contained in Appendix B of this Agreement. All other employees of the College are hereby excluded from such policies and procedures.

ARTICLE II

CONDITIONS OF EMPLOYMENT

All positions shall be filled without discrimination as to sex, race, color, age, religion, country of origin or ancestry, political beliefs, marital status or membership or participation in, or association with the activities of any professional organization.

The Personnel Director shall prepare, publish, and distribute all notices of administrative vacancies. A sufficient time shall be provided between posting and filling of vacancies so that all interested parties may file application.

Procedure:

All notices of vacancy shall be published at least thirty (30) days prior to the filling of the position, except as indicated below.

Distribution shall be made internally to each college administrator and externally to appropriate sources of qualified applicants.

In the event a vacancy must be filled in less than thirty (30) days waiver of that time requirement shall require the agreement of the Professional Concerns Committee upon five (5) days' notice.

In the event a vacancy is not filled the Professional Concerns Committee may request rationale for such action from the President.

ARTICLE III

CHANGES IN ORGANIZATION

A. The Professional Concerns Committee may make recommendations to the President concerning the elimination, redefinition, or reclassification of any existing administrative positions or the proposed creation of any new administrative positions.

Such recommendations may include an assessment of:

- 1) the need for change and/or the new position
- 2) date of implementation
- 3) level of grade placement
- 4) job description

When the President determines that it is in the best interest of the College to eliminate, redefine or reclassify any existing administrative positions or to effect an addition to the administrative structure he must inform the Professional Concerns Committee. The Professional Concerns Committee shall have the opportunity to react to the recommendation of the President.

## A. (Cont'd.)

In any case, the recommendations of the Professional Concerns Committee shall be forwarded to the Board with those of the President.

Committee recommendations shall be transmitted in writing to the President not later than ten (10) working days after the request for such recommendation has been received by the Chairman. If the recommendation of the Committee is rejected, the President or his designee shall discuss the reasons for its rejection with the committee prior to official Board of Trustees' action. Such reasons shall be forwarded to the Professional Concerns Committee in writing following such conference.

B. The Professional Concerns Committee may make recommendations to the President concerning proposed changes in the structure of the administrative organization. Such recommendations may include details regarding:

- 1) orderly transition of the functions of the units involved,
- 2) orderly transition of authority and responsibility of the units involved,
- 3) provisions of continued employment of each displaced administrator involved.

A displaced administrator shall suffer no loss in pay, nor shall he be reassigned to faculty or other employee status without first being offered any existing vacant administrative position of equivalent grade and pay for which he is qualified; second, being offered any existing vacant administrative position for which he is qualified of lesser grade but with no loss of pay; or thirdly, being given at least one year's notice of intent to reassign him to faculty status.

Committee recommendations shall be transmitted in writing to the President no later than ten (10) working days after the request for such recommendation has been received by the Chairman. If the recommendation of the committee is rejected, the President or his designee shall discuss the reasons for its rejection with the committee prior to official Board of Trustees' action. Such reasons shall be forwarded to the Professional Concerns Committee in writing following such conference. In any case, the recommendations of the Professional Concerns Committee shall be forwarded to the Board with those of the President.

C. Filling of administrative vacancies shall require participation by administrators.

Whenever an administrative position of less than cabinet level is available, the President and the supervisor of the vacant administrative position shall appoint a committee composed of administrators from no less than three grade levels to review applications, interview candidates, and recommend appointees for the vacancy. Such recommendations shall include a priority list of preferred applicants with supporting rationale as well as a recommendation of administrative grade level and salary placement.

## C. (Concluded)

The sub-committee recommendations shall be transmitted in writing to the immediate supervisor five (5) working days after completion of review of all applicants. If the recommendation of the committee is rejected, the President or his designee shall discuss the reasons for its rejection with the committee prior to official Board of Trustees' action. Such reasons shall be forwarded to the Professional Concerns Committee in writing following such conference and shall include a list of preferred applicants with supporting rationale. When a selection committee is formed to review applications, interview candidates, and recommend appointees for vacancies at the cabinet level or for the Office of the President, the Professional Concerns Committee shall be invited to name a representative to that committee. It is understood that the use of such selection committee is optional on the part of the Board of Trustees.

## ARTICLE IV

VACANCIES

A vacancy shall be determined to exist when an administrative position is unfilled due to the following causes:

A. Resignation

The Board of Trustees may accept resignations upon recommendation of the President.

## Procedure:

An administrator shall initiate his request in writing to the President and submit it through his immediate supervisor (with a copy to the Director of Personnel) no less than thirty (30) days from the effective date.

B. Dismissal

The Board agrees that an administrator shall not be preemptorily discharged. An administrator may be discharged during the life of his individual contract for reasonable and adequate cause.

In all instances in which the President may conclude that an Administrator's performance or conduct may justify discharge, he shall be first suspended. A written notification of suspension with a complete statement of the charges pertaining to the suspension shall be given to the administrator no later than the day preceeding the first day of suspension. Such suspension shall be for not more than five (5) working days. During this period of initial suspension the administrator may resign or request a hearing before his immediate supervisor, the President, and a member of the Professional Concerns Committee. At the hearing the administrator may bring in his own counsel. At the conclusion of this hearing, the administrator may elect the option to resign without further proceedings. The President shall render his decision to reject or support the discharge within forty-eight (48) hours following the close of said hearing. If his decision is to support

## B. (concluded)

the discharge, his recommendation will be forwarded to the Board of Trustees and the suspended administrator. A dispute involving the decision above may be processed at Step C of the Due Process Procedure. When the decision of the President does not support discharge, the administrator shall be reinstated with no loss of pay or benefits, if withheld, for the period of suspension and hearing, and no record of such charges or proceedings will be made part of the administrator's personnel file.

C. Retirement

An administrator may be retired upon reaching the age of 65, consistent with Board policy.

D. Death of the Administrator holding the position.E. Professional Growth Leave

An administrative position shall be deemed to be vacant if the administrator who previously held such position has been granted a professional growth leave without a condition of return to his previous position by the Board of Trustees.

F. Leave of Absence

1. An administrative position may be deemed to be vacant as the result of an award of any leave of absence which exceeds ninety (90) days, providing that no conditions of return to the previously held position shall have been made in the award of the leave of absence.
2. An administrator may request a medical leave of absence for medical reasons. Such request for a leave of absence shall be in writing and must be approved by the President. Ordinarily, such medical leaves of absence will be for a period of ninety (90) days, but may be extended for good medical reason for long periods of time. An administrator who has gone on a medical leave of absence of less than one year's duration, shall be entitled to return to the job which he left at the commencement of such medical leave, providing such job is then available and further providing that the employee can perform the job. Such jobs, if filled, will be filled on a temporary basis subject to the employee's return from medical leave of absence. If the medical leave of absence exceeds one year, the employee may return to the position he left providing the position has not been filled. If the position has been filled, such employee will be returned to any available position on the administrative staff that is vacant, providing he can perform that position in a satisfactory manner. He will accept that position if it is below his former rate of pay at the maximum rate of pay for that position. If the rate of pay of the position exceeds his former rate of pay, he will accept the new position on the basis of the appropriate rate of pay. If no position is vacant or available, the returning administrator will be considered as an administrator at large and may be used to fill temporary openings, providing he can perform the work available satisfactorily and at the rate of pay specified for such open positions.

The Board may require a statement from a physician selected by the Board attesting to the Administrator's physical condition.



ARTICLE IV

VACANCIES (Concluded)

G. New Positions created in accordance with policy.

H. Non-Renewal of Contract

An administrative position may be deemed to be vacant under the conditions of Article V, A., C.

ARTICLE V

CONTRACTS

A. Administrative contracts shall be for the period July 1 (or effective date of hire), to June 30. Such contracts shall include annual salary in dollars, administrative grade level, job title, and, if any, academic rank and faculty salary.

Recommendations for renewal or non-renewal of administrative contracts shall be presented by the President at the regular April meeting of the Board of Trustees. In the event an administrator is not to be recommended for renewal of an administrative contract, he shall be notified in writing at least thirty (30) days prior to the regular April meeting of the Board of Trustees provided that:

- 1) The evaluative procedure outlined in Article IX has been followed.
- 2) The administrator shall receive prompt verbal notification at the time it is determined that his performance is unsatisfactory. He shall be given a detailed explanation of the basis of such determination and advised specifically of the areas requiring improvement.
- 3) If the unsatisfactory performance referred to in paragraph 1 above has not been corrected within a reasonable period of time, the administrator shall be given a written notice of intention to officially rate him unsatisfactory together with the detailed basis for such action.
- 4) If the unsatisfactory performance referred to in paragraph 2 above has not been corrected within a reasonable period of time, the administrator may be then rated unsatisfactory and notified of the non-renewal of his contract. A dispute involving an unsatisfactory rating or notification to an administrator of non-renewal of contract may be processed at Step C of the Due Process Procedure.

Administrators recommended to the Board for a renewal of an administrative contract shall be notified in writing of the resulting Board action within ten (10) working days of the April Board meeting.

An administrator offered a renewal of contract shall notify his immediate supervisor if he intends to accept the contract, and return the signed contract to the Personnel Director at least ten (10) calendar days prior to the regular May meeting of the Board of Trustees. A request for written clarification of an individual contract shall be directed to the Director of Personnel.

- B. An administrator whose contract is not renewed shall be afforded the opportunity to apply for assignment to faculty status if he holds academic rank or to other employee status, subject to the provisions of Article VII.
- C. In the event that an administrator fails to comply with the required notification of intent, the administrative position may be declared vacant.

ARTICLE VI

ACADEMIC RANK AND SALARY

Administrators shall be granted academic rank and salary at time of hire provided they possess the minimum qualifications required for such rank and salary as prescribed by the 1972-74 MCCCFO-Board of Trustees Agreement.

Procedure:

An administrator who has previously held academic rank and salary at MCCC shall continue to hold such rank and salary. The faculty salary and rank for an administrator shall be the salary and rank the individual would be assigned had he remained on or been originally assigned to faculty status.

An instructional supervisor, hired after September 1, 1970, shall be granted academic rank and salary based upon the recommendation of the area faculty hiring committee. All other administrators, hired after September 1, 1970, shall be granted academic rank and salary according to procedures outlined in the 1972-74 MCCCFO-Board of Trustees Agreement.

ARTICLE VII

ASSIGNMENT TO FACULTY STATUS

- A. An administrator shall be granted assignment to faculty status upon recommendation of the President and the approval of the Board of Trustees.

Procedure:

An administrator shall initiate his request for faculty assignment in writing through his immediate supervisor by April 15th or December 15th of each year. If a vacancy occurs subsequent to these dates, an administrator shall be afforded the opportunity to apply for the position.

- B. Continuing contracts apply only to faculty status. An administrator previously granted a continuing contract as a teacher at Macomb County Community College shall retain such status. An administrator shall be granted continuing contract as a teacher upon recommendation of the President and the approval of the Board of Trustees.

Procedure:

An administrator who has not held a continuing contract as a teacher at Macomb County Community College may be recommended for a continuing contract by the immediate supervisor of the discipline in which he has had teaching experience.

- C. It is the intent of the College to provide administrators who are qualified and have requested assignment to faculty status to be so assigned providing the activities of the cost centers demonstrate that the added position does not overstaff the area when compared to the need for part-time and extra-contractual activities. The part-time and extra-contractual activities of previous, current, and next academic year shall determine the existence of a vacancy.

ARTICLE VIII DUTIES AND RESPONSIBILITIES

A. Duty Hours

Administrators will observe reasonable duty hours.

Procedure:

Normal duty hours will be determined by the individual administrator subject to the approval of his immediate supervisor.

B. Job Description

An official job description shall be established for each administrative position. Change(s) in any previously established job description shall be deemed redefinition of the respective position and as such is (are) subject to the provisions of Article III, A.

Procedure:

Each job description shall include: (1) administrative title that accurately reflects the level of responsibilities and duties of the position; (2) specific areas of responsibility in detail; (3) relationship to immediate supervisor and other appropriate administrators.

The Personnel Director shall be responsible for the format of job descriptions.

The Campus Dean shall be responsible for the preparation of their respective campus administrative job descriptions and the President for District staff administrative job descriptions.

ARTICLE IX EVALUATION

- A. Evaluation shall be a continuous process and shall include as a minimum an annual written-oral evaluation of each administrator by his immediate supervisor for the purpose of professional improvement.

Procedure:

Each administrator shall have the opportunity to read and discuss his evaluation with his immediate supervisor prior to the submission of the evaluation to the next higher line officer. Such discussion shall be termed the evaluation interview.

The evaluation interview shall be scheduled in advance by agreement between the two principals.

At the termination of the evaluation interview both principals shall sign the written evaluation document. The evaluatee's signature shall denote only that the evaluation was conducted according to procedure (as stated herein) and does not necessarily imply or denote agreement with the evaluative content therein.

ARTICLE IX                    EVALUATION (Concluded)

- B.    The following applies to all evaluations of any administrator:
1.    All evaluations of administrators must be signed by the evaluator.
  2.    Each administrator evaluated by subordinates shall request and receive a copy of all evaluations completed and signed by his subordinates.
  3.    An administrator shall have the opportunity to review all evaluations of himself and the opportunity to respond to state his position in writing prior to any evaluation being placed in personnel file.
- C.    Informal evaluation is encouraged.

Procedure:

Each administrator may request informal oral evaluation session(s) with his immediate supervisor at interval(s) of at least three months from each other and from the formal annual evaluation interview.

- D.    The system of administrative evaluation shall be reviewed no later than September 30, by the PCC and their recommendations transmitted to the President for his reactions and recommendations for the establishment and implementation by October 30.

ARTICLE X                    CIVIC RESPONSIBILITIES

When the administrator speaks or writes as a citizen, he shall be free from institutional censorship and discipline. The administrator bears the responsibility to clarify the fact that he speaks or writes as an individual and not on the behalf of the institution.

ARTICLE XI                    ADMINISTRATIVE SERVICE COMMITTEE

- A.    An Administrative Service Committee shall be established with such functions as are described below reserved to it.
1.    The Macomb County Community College Association of Administrative Personnel shall be represented on the committee by the Chairman of the Professional Concerns Committee and two others appointed by him.
  2.    The Board of Trustees shall be represented on the committee by the President.
- B.    Functions: The Administrative Service Committee shall provide the context in which clarification of the intent of these Policies and Procedures shall occur. Issues arising between MCCAAP and the Board which are not covered by the various Articles and provisions of the Policies and Procedures shall also be considered by the Administrative Service Committee. The deliberations and determinations of the Administrative Service Committee shall not preclude the implementation of the Due Process Procedure, nor limit the proper authority of the Board or MCCAAP.

ARTICLE XI ADMINISTRATIVE SERVICE COMMITTEE (Concluded)

C. Procedures:

Meetings of the Administrative Service Committee may be called by either party upon written notification to the other.

ARTICLE XII COMPENSATION

Each administrative position shall be assigned a salary grade reflecting the relative level of administrative duties and responsibilities for the position.

- A. Newly hired administrators shall be assigned a salary from Appendix A consistent with the grade of the administrative positions and consistent with appropriate experience credit.
- B. Each administrator shall receive 4% plus \$376 increase to his existing salary to maximum of grade effective July 1, 1973 to June 30, 1974.
- C. In case of promotion, the new salary assigned shall not be less than the salary that would have been obtained if promotion had not taken place.

ARTICLE XIII LEAVES OF ABSENCE

A. Non-Compensable

An administrator, upon the recommendation of the President, and approval of the Board of Trustees, may be granted a leave of absence without compensation. These leaves may be granted for either personal or professional reasons, and where possible the position to which the administrator will return shall be determined at the time the leave is granted.

Procedure:

An administrator requesting a leave of absence shall submit his request in writing to his immediate supervisor, with sufficient copies for the line officers and the Personnel Director. This request shall include the reasons for the leave of absence and the term of the leave.

Modifications of the term of the leave may be granted, if the request is submitted in writing, upon the recommendation of the President and the approval of the Board of Trustees.

The employment of an administrator who does not return to the service of Macomb County Community College at the approved time may be considered terminated if an extension has not been granted.

An administrator who accepts a leave in excess of fifteen weeks as provided for in Article IV, may be entitled to return to the administrative position he held.

B. Compensable Leaves

1. Professional Growth Leaves - An administrator, upon recommendation of the President and the approval of the Board of Trustees may be granted a Professional Growth Leave with compensation. Such leaves may be employed to permit administrators to serve on local, state, federal and association committees/commissions; to enroll in special seminars, workshops or courses; or to engage in other activities which lead to improved professional administration or to an enhancement of the stature of the institution.

The total number of weeks to be allocated in any one contract year shall be determined by multiplying the number of administrators times 52 weeks times 1%.

Conditions for leave:

- a. No loss of pay, benefits, or status. The College will pay the administrator the differential between his regular pay rate and that paid by the local, state, federal or association committee/commission.
  - b. Return to same administrative position.
  - c. Number, length, and nature of short duration leaves to be determined as needed by the Cabinet with the approval of the President.
  - d. The plan for compensable, professional growth leaves submitted to the PCC shall include:
    - (1) Plan for satisfactory administration of unit involved.
    - (2) Detailed plan of work for period of leave.
    - (3) Provisions for review of progress.
    - (4) Statement of how the leave will benefit the institution.
2. Sick Leave - Each administrator shall be credited with one sick day per month of employment with MCCC, with a maximum accumulation of (30) thirty sick days. No administrator shall lose sick days accumulated prior to the date of approval of these policies.
  3. Personal Business - Each administrator shall be allowed up to five personal business days per year, non-accumulative.
  4. Bereavement Leave - Each administrator shall be allowed up to five days bereavement leave, non-accumulative, in the case of the death of an immediate relative.
  5. Professional Business - Each administrator is encouraged to represent the Institution at appropriate conferences, seminars, workshops, etc. The necessary funds for resulting expenditures will be reimbursed when such conferences have been approved by his line administrator. No administrator shall be expected to use personal funds for College business.

ARTICLE XIII LEAVES OF ABSENCE (Concluded)

B. Compensable Leaves (Concluded)

6. Absences - Each administrator is responsible for reporting to his immediate supervisor in accordance with published procedure.
7. Jury Duty - An administrator who is required to perform jury duty shall receive the differential between the administrator's rate of pay and that paid for jury duty. The College shall have the opportunity to request the court to excuse the administrator from jury duty after consultation and agreement between the cabinet officer and the administrator.

ARTICLE XIV FRINGE BENEFITS

Fringe benefits enumerated here represent the total fringe benefits program provided administrators by the Board of Trustees during the life of these Policies.

A. Vacations

Each administrator shall be granted twenty-five vacation days per year, and a maximum of forty-five days may be accumulated. If an administrator leaves the institution or returns to faculty status, he shall be paid for the unused portion at his current salary to the maximum of forty-five days.

B. Holidays

Administrators shall observe the following holidays:

Day before New Year's Day	Labor Day
New Year's Day	Day after Thanksgiving
Good Friday	Thanksgiving Day
Memorial Day	Day before Christmas
Independence Day	Christmas

Should any of these holidays fall on Saturday, the preceding Friday shall be considered a holiday. If they fall on Sunday, the following day shall be observed as a holiday.

Whenever state or federal statute requires that any of such holidays be observed on a day or date other than as set forth above, holidays shall be observed on the day or date prescribed by state or federal statute, whichever is controlling.

C. Medical Insurance

1. The Board shall provide for all administrators and their dependents health insurance provided by Michigan Blue Cross/Blue Shield Comprehensive Hospital Semi-private MVF-2 with Master Medical plus Riders OB, ML, and IMB, or comparable plan mutually agreed to through the Service Committee.

C. Medical Insurance (Concluded)

2. The Board will make monthly contributions for the following month's coverage on behalf of each subscribing administrator, while he is on the payroll toward the cost of the hospital-surgical-medical coverage described above equal to the full subscription rate on premium charge for the classification or coverage to which the administrator shall have subscribed according to his marital status and the number of dependents, provided that such coverage is not in excess of the coverage described in the next paragraph.
3. The coverage for which the Board will contribute under the foregoing may be at the administrator's option, protection for (1) self alone, or (2) self and family, including only spouse and eligible children.
4. There shall be no interruption in Blue Cross/Blue Shield coverage for those administrators already enrolled. For those newly enrolling coverage shall go into effect after the Blue Cross/Blue Shield prescribed waiting period.
5. All administrators and their families covered under the basic plan with Blue Cross/Blue Shield are eligible for Blue Cross/Blue Shield prescription allowance or comparable plan as mutually agreed to through the Service Committee. A maximum fee of \$1.25 will be charged for each drug or prescription obtained at a BC/BS participating pharmacy.

D. Life Insurance - Administrator Non-Contributory

The Board shall continue to provide life insurance protection as detailed in the Group Insurance Plan of the Prudential Insurance Company of America, or comparable plan as mutually agreed to with the Service Committee. Such insurance shall be in the amount three times the administrator's annual salary.

E. Dental Insurance

The Board shall provide dental insurance for all administrators and their dependents who qualify giving benefits no less than Prudential Insurance Company's Dental Plan for Class A and Class B and Orthodontic benefits with the \$50 deductible, or comparable plan as mutually agreed to through the Service Committee.

F. Workmen's Compensation

The Board shall carry Workmen's Compensation Insurance so that an administrator disabled from an injury or disease due to his employment may receive medical attention and weekly benefits while losing pay. Such insurance shall cover all benefits required by Michigan's Workmen's Compensation Act. In the event an administrator is entitled to benefits under the Workmen's Compensation Act, the administrator may exercise the option of being paid the difference between the benefits he received under Workmen's Compensation and 65% of the administrator's current annual contract salary out of his accumulated sick leave allowance and/or vacation days, which shall be prorated reduced.



ARTICLE XIV

FRINGE BENEFITS (Cont'd.)

G. Public Liability Insurance

The Board shall provide Professional Public Liability Insurance in the amount of \$200,000 per administrator covering services rendered during the course of employment.

H. Annual Medical Examination

An annual medical examination (on an out-patient basis) shall be provided by the Board for each administrator covered by these policies and procedures. Such examination shall be subject to \$100 maximum yearly payment.

I. Tuition

1. Each administrator is eligible for full tuition and fee reimbursement for courses taken for credit at Macomb County Community College.
2. The Board of Trustees will establish a fund in the amount of \$100 per administrator per year, which will be known as "Administrators' Tuition Fund". Each administrator is eligible to draw up to \$300 per year for tuition for credit courses successfully completed. If the fund is exhausted, reimbursement for administrators shall be on a pro-rated basis. Any monies left over in the fund not already committed will revert to the general fund on June 30 of each year.

J. Short and Long-Term Disability Insurance - Administrator Non-Contributory

1. Sickness and Accident Insurance

The Board shall continue to provide short-term Sickness and Accident Insurance. Disability benefits may commence upon the exhaustion of sick leave days up to twenty days or accumulated sick leave days, whichever occurs first, but no sooner than the sixth day of absence. This insurance shall apply to absence from work because of illness, accident or hospitalization. Benefits continue through the thirteenth week or end of disability, whichever occurs first.

2. Long-Term Disability

The Board shall continue to provide long-term disability insurance in the amount of 65% of the administrator's basic contract salary. Disability benefits shall commence the fourteenth week of total disability and continue for the period of total disability or to age 65, whichever occurs first.

K. Accidental Death and Dismemberment Insurance - Administrator Non-Contributory

The Board shall continue to provide accidental death and dismemberment insurance as detailed in the Group Insurance Plan of the Prudential Insurance Company of America. Insurance to \$15,000.

L. Administrator Non-Contributory Investment Plan

Procedure:

An amount as determined by the following table, shall be provided by the College for each administrator covered by these policies:

<u>Years Issued an Administrator Contract at MCCC previous to Nov. 1969</u>	<u>Percent of Salary</u>
1st Year	2%
2nd Year	3%
3rd Year	4%
4th and each succeeding Year	5%
<u>Years Issued an Administrator Contract at MCCC after Nov. 1969</u>	<u>Percent of Salary</u>
3rd Year	2%
4th Year	3%
5th Year	4%
6th and each succeeding Year	5%

M. Optical Insurance

The Board shall provide optical insurance to all administrators and their dependents who qualify giving benefits no less than Prudential Insurance Company's Optical Plan as outlined in Prudential's Proposal of May 13, 1971. Costs for the optical exam and glasses not covered by the plan shall be considered part of the annual medical exam (Article XIV). This will apply only to the administrator and not to dependents who qualify for optical insurance.

N. The Board shall provide to administrators while on leave as specified below the following insurance coverages for the periods indicated:

1. An administrator on Professional Growth Leave shall be provided with Life, Long-Term Disability and Health Insurance coverages as described above for the period of leave.
2. Administrators on extended Health Leave shall be provided with Life, Long-Term Disability and Health Insurance coverages as described above. The Board shall require a statement from a physician attesting to the administrator's inability to work.
3. The liability of the Board shall be specifically limited to the Provisions of 1 and 2 above. Extensions of leave shall not extend these coverages. Administrators on other forms of Personal and Professional Leaves may elect to continue under the College Health Insurance at the administrator's expense subject to the limitations of the terms of the insurance contract.

ARTICLE XV

PROFESSIONAL CONCERNS COMMITTEE - BOARD OF TRUSTEES  
RELATIONSHIP

The elected Professional Concerns Committee shall be so constituted as to represent campuses, as well as the district administrators. It shall be the function of this committee to define and represent the viewpoint of the administrative body covered by these policies.

- A. The Chairman of the Professional Concerns Committee shall be furnished with one copy of the agenda of each public meeting of the Board with all non-confidential attachments at the same time regular distribution is made.
- B. Items requested by the Chairman of the Professional Concerns Committee shall appear on the Board agenda provided written notification of the nature of such items is submitted to the College President's Office by noon, Wednesday, preceding a regularly scheduled meeting.
- C. PCC - Board arrangements described above shall not preclude appearances by administrators acting on their own behalf on issues other than wages, hours, working conditions, or matters subject to the Due Process Procedure before the Board in the manner prescribed below:
  - 1. The administrator shall submit a written statement to the President of the College detailing the nature of the item(s) to be presented at least ten working days prior to the regular meeting date. The administrator may also submit a copy to the Chairman of the PCC if he so chooses.
  - 2. The administrator shall be notified of the time and place to appear before the Board at least five working days prior to the meeting.
- D. The PCC shall be responsible for an annual review of administrative policies and procedures including wages, fringe benefits, working conditions and matters relating to professional development.
- E. Special Studies - When committees are formed to study administrative salaries, a system for grading administrative positions, or policies relating to administrative rules, authority, and responsibility, it is recognized that representation from the Professional Concerns Committee will be included on such committees.

Outside, independent management consultants may be called upon to assist in these studies subject to Board approval.

ARTICLE XVI

DUE PROCESS PROCEDURE

Whenever a dispute arises between an administrator or group of administrators and the Board of Trustees or one of its agents concerning the application or interpretation of any of the policies and procedures set forth, such dispute shall be handled in accordance with the following:

**ARTICLE XVI****DUE PROCESS PROCEDURE (Concluded)**

- A. The administrator who feels that the policies have been violated misinterpreted, misapplied or not interpreted shall voice his feelings to the administrator who has violated said policies or to the grievant's cabinet level officer within thirty (30) days after the date the events occurred which formed the basis of such dispute or disagreement. An attempt at resolving the difference shall be immediately made within 10 working days.
- B. If the concern is not resolved as outlined in A, the matter shall be submitted to the Professional Concerns Committee by the grievant within two (2) working days. The matter shall be submitted to the Professional Concerns Committee in writing, and the Professional Concerns Committee shall within fifteen (15) working days make a determination in writing as to whether or not the matter has merit and should be processed further.

In the event that the Professional Concerns Committee shall determine that the matter submitted as above described has no merit, the Professional Concerns Committee shall take no further action. The aggrieved administrator, however, has the right to pursue his grievance independently on his own behalf to arbitration. In the event the Professional Concerns Committee shall determine that the matter has merit, then the matter shall be submitted to a meeting of the Professional Concerns Committee and a representative of the Board of Trustees who shall be the President or his designee.

- C. If the determination of the President or his designee does not resolve the matter within fifteen (15) working days after the submissions by the Professional Concerns Committee, the Professional Concerns Committee may request that the dispute be submitted to final and binding arbitration by notifying the President in writing of its desire to submit the unresolved matter to arbitration. After receipt of written notification the President or his designee shall meet with the Professional Concerns Committee and select a mutually acceptable arbitrator or one from the list of the American Arbitration Association who shall be empowered to make a final and binding decision. The arbitrator shall have the power to make a determination in the matter but shall not have the power to add to, subtract from or otherwise modify any of the Policies and Procedures for Administrators. The expenses of such arbitration shall be paid one-half by the College and one-half by the Association of MCCC Administrative Personnel. Each party shall make arrangements for the expenses of such consultants and witnesses as they may retain.
- D. It shall be the obligation of the arbitrator to make a reasonable effort to rule on cases within thirty (30) days after final hearing and said decision shall be final and binding upon the Board of Trustees and the Administrative Association.

**ARTICLE XVII****ADMINISTRATORS EMPLOYED FOR SPECIALLY-FUNDED PROGRAMS**

Administrators who are not PCC members may be employed for special programs. A specially-funded program shall be defined as a program that receives at least 50% of its financing from non-college operating funds. Provisions of this article shall constitute the total conditions of their employment.

ARTICLE XVII ADMINISTRATORS EMPLOYED FOR SPECIALLY-FUNDED PROGRAMS (Concluded)

- A. An individual may be employed for no more than one year initially. Re-employment may be for no more than two (2) one-year periods.
- B. Seniority rights shall not accrue to administrators employed under the provisions of this article.
- C. An administrator employed under these provisions shall hold a Master's Degree or the equivalent in occupational experience.
- D. Administrators employed for specially-funded programs work a thirty-five (35) hour week.
- E. The employer shall retain the right to discipline or discharge the employee for a just cause.
- F. Provisions of this Agreement not specifically enumerated shall not apply to administrators employed for specially-funded programs.
- G. The salary for the administrator shall conform to program limitations but in no instance shall exceed the maximum salary of administrators covered by this Agreement.
- H. Fringe benefits, in addition to those required by law, shall be: One sick leave day for each full month of employment, one of which may be used for personal business in each year; Blue Cross/Blue Shield, MVF I; Life Insurance equal to the annual salary.
- I. Provisions of article XVI shall apply to administrators of specially-funded programs. (Due Process Procedure)
- J. People employed in accordance with this article shall not be used to replace administrators by performing the administrator's responsibility or any portion thereof.

- A. This agreement shall be effective as of July 1, 1973 and shall continue in full force through June 30, 1974, subject to conditions set forth herein.
- B. Either party may give written notice to the other of its desire to negotiate no later than February 1, 1974, but not prior to January 1, 1974.
- C. Collective bargaining meetings between the Board and PCC may be called during the term of the agreement only through the request of one party and the consent of the other party for the purpose of negotiating amendments or modifications of the agreement, but in no case shall these modifications or amendments become final until they have been ratified by the Board and the Association of MCCC Administrative Personnel.
- D. Any amendments that may be agreed upon during the life of this agreement shall become and be a part of this agreement without modifying or changing any other terms of this agreement.

IN WITNESS WHEREOF, THE SAID PARTIES HAVE CAUSED THIS DOCUMENT TO BE EXECUTED BY THEIR DULY AUTHORIZED OFFICERS THE YEAR AND DAY FIRST ABOVE WRITTEN.

COMMUNITY COLLEGE DISTRICT OF  
THE COUNTY OF MACOMB

MACOMB COUNTY COMMUNITY COLLEGE  
ASSOCIATION OF MCCC ADMINISTRATIVE  
PERSONNEL

By Paul K. Cousino  
Paul K. Cousino  
Chairman, Board of Trustees

By Albert L. Lorenzo  
Albert L. Lorenzo  
Chairman, PCC

By John R. Dimitry  
John R. Dimitry  
President

By Benjamin Shumaker  
Benjamin Shumaker  
Chairman, Policy Review Committee

APPENDIX A

ADMINISTRATIVE SALARY RANGES

BEST COPY AVAILABLE

GRADE

I	\$20,995	2470	\$31,415	2622
II	\$18,525	2470	\$28,793	2621
III	\$16,055	1235	\$26,172	1362
IV	\$14,820	1235	\$24,810	1362
V	\$13,585		\$23,448	

## APPENDIX B

### ADMINISTRATIVE POSITIONS

#### District

Administrative Assistant to the President  
Dean of Administration  
Business Administrator  
Director of Personnel  
Assistant Director of Personnel  
Dean of Continuing Education  
Coordinator of Cultural Affairs and Community Services  
Coordinator of Public Information  
Coordinator of Instructional Research  
Coordinator of Community Research  
Controller  
Director of Information Systems  
Physical Plant Planner

#### South Campus

Dean of the Campus  
Administrative Assistant to the Campus Dean  
Business Manager  
Dean of General Education  
Dean of Learning Resources  
Dean of Occupational Education  
Dean of Student Services  
Director of Communications  
Director of Humanities  
Director of Math and Science  
Director of Athletics and Physical Education  
Director of Audio-Visual Resources  
Director of Social Sciences  
Director of Plant Operations  
Director of Programmed Instruction  
Director of Applied Technology  
Director of Business  
Director of Design Technology  
Director of Mechanical Technology  
Director of Admissions  
Director of Counseling  
Director of Placement and Financial Aids  
Director of Registration  
Director of Student Activities  
Director of Student Union



**APPENDIX B  
(Concluded)**

**Center Campus**

**Dean of the Campus  
Administrative Assistant to the Campus Dean  
Business Manager  
Dean of Instructional Resources  
Dean of Occupational Education  
Dean of General Education  
Dean of Student Services  
Coordinator of Library Services  
Coordinator of Audio-Visual Resources  
Chairman of Business and Office Occupations  
Chairman of Allied Health Programs  
Chairman of Public Service Programs  
Coordinator of Nursing  
Coordinator of Culinary Arts  
Director of Food Services  
Chairman of Communications  
Chairman of Humanities  
Chairman of Math and Science  
Chairman of Social Sciences  
Chairman of Physical Education  
Coordinator of Recreation Leadership  
Director of Registration and Admissions  
Director of Counseling and Placement**

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