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ABSTRACT

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This report is concerned with the development of a model for projecting the enrollments of The Pennsylvania State University by simulating the flow of students through the campuses and colleges of which the institution is composed. Because it concerns a twenty-two campus system of a single university, it not only constitutes an institutional application but also represents a prototype of a state-system of higher education. Markovian in concept, the model is based upon the premise that at a point in time a given group of students, possessing a set of institutionally-assigned characteristics distinguishing them as unique from all others, has an associated set of probabilities, which describe their distribution at the next point in time among similar sets of unique categorizations. When suitably classified enrollments at one point in time are provided as input to such a model and multiplied by appropriate sets of probability distributions, the output constitutes a projection of enrollments at the next point in time. (Author)



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OFFICE OF BUDGET AND PLANNING University Park, Pa. 16802

A STUDENT FLOW MODEL
FOR PROJECTION OF ENROLLMENT
IN A MULTI-CAMPUS UNIVERSITY

B. M. Tallman and R. D. Newton

July 24, 1973

Operations Research
Office of Budget and Planning
The Pennsylvania State University
University Park, Pennsylvania 16802



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I: SUMMARY

The patterns of movement of students in a multi-campus institution of higher education have a significant impact upon the magnitude and major program composition of the enrollment at any one location. Inasmuch as the size and make-up of the student body are determinants of the demand for instructional services, it is of major importance that the institution be able to measure and predict these patterns of flow and to reflect them in their projections of enrollment.

This report is concerned with the development of a model - designated as SFM-1 - for projecting the enrollments of The Pennsylvania State University by simulating the flow of students through the campuses and colleges of which the institution is composed. Conceptually, it is based upon the premise that at a point in time a given group of students, possessing a set of institutionally-assigned characteristics distinguishing them as unique from all others, has an associated set of probabilities, which describe their distribution at the next point in time among similar sets of unique categorizations. When suitably classified enrollments at one point in time are provided as input to such a model and multiplied by appropriate sets of probability distributions, the output constitutes a projection of enrollments at the next point in time.

Models of this type are categorized as Markovian in formulation. Although conceptually accepted by the higher educational community as an improved methodology for projecting enrollments, applications are few in number and even fewer in those cases involving not only movement within a given location but among



different locations as well. The model described in this report bears a resemblance to two previously formulated models of state-systems of higher education encompassing the aspect of inter-campus flow, but it differs from both in that it provides a much ' ,her level of disaggregation making it suitable for both system-wide as well as campus management. Because it concerns a twenty-two campus system of a single university, it not only constitutes an institutional application but also represents a prototype of a state-system of higher education.

The work was conducted principally between December 1971 and August 1972. It has resulted in a system, utilizing the existing records of the University and the facilities of the Computation Center, which is capable, given a forecast of admissions, of generating a ten-year projection of Fall term enrollment by campus, degree-level, student-level, college, and department at a computational cost of \$35 with an annual updating expense of \$110. The projections one year into the future are accurate within 0.5% when measured on a system-wide basis and within 4% when the sum of differences without regard for sign between the actual and projected enrollments by campus are expressed as a percent of total enrollment.

In practice the Student Flow Model may serve several purposes. First, in conjunction with the Admissions Model it provides an efficient way to project future enrollments. Secondly, the output from the model when employed as input to the Instructional Activity Model generates projections of the demand for instructional activity. And lastly, the model may ultimately serve as an essential part of a total simulation model of the University.



II: INTRODUCTION

The ways in which students move through and from a system of higher education - progressing in academic level, changing their fields of specialization, transferring to new locations, withdrawing, and graduating - are major determinants of both the magnitude and composition of the demand imposed upon the institution for instructional services. Within a college or university, the demand for instructional services can be related to the enrollment of students at various academic levels in different curricula. Consequently, projections of enrollment similarly disaggregated are requisite for providing adequate lead time to assure the allocation of resources in an efficient and effective manner.

Although an institution - and indeed the educational community at large - may influence the patterns of student movement, it does not control them. Once admitted, the initiative passes to the student and it is the institution which must respond to the varying patterns of movement during the period of attendance. Consequently, it is of major importance that the institution be able to measure and predict these patterns well in advance of their occurrence and to reflect them in their projections of enrollment.

For this reason considerable interest in recent years has been shown in the use of what is characterized as the Markov process for describing the flow of students through an educational system. The Markov process is based upon the premise that at a point in time a given group of individuals possessing a set of characteristics categorizing them as unique



from all other groups ~ such as sophomore engineering students - has an associated set of transition probabilities, which in turn describes the status of the group at the next point in time ~ such as 80% will be junior engineering students, 5% will have transferred to another curriculum, 5% will have withdrawn, etc. Using historical data, it is possible to construct sets of transition probabilities, measuring the distribution of students in each origin state among all possible terminal states and to use these values as a vehicle for projecting enrollments from one point in time to the next.

Although conceptually accepted, there have been relatively few applications using a Markovian approach for projecting enrollments. With the exception of one by Gani (3) in 1963 concerning the projections of enrollment in the Australian system of higher education, all were reported around the turn between the last and current decades. Models for simulating aggregate enrollments at each major level of national systems of education were devised by Thonstad (15) and Zabrowski (16). Additionally, the technique was adopted to describe student-flows within the framework of resource simulation models for institutions of higher education by Koenig et al. (5) and Firmin (2) and to evaluate admission and enrollment options by Smith (12), Marshall (8), and Oliver et al. (10).

Of particular note, because they reflect the movement of students not only within an institution but also among different locations, are two other applications. The first is the HEEP model, designed and implemented by the Office of Program Planning and Fiscal Management (4) in the State of Washington to simulate the flows of undergraduate students by various academic levels within a state-wide system of higher education. The other, similar in concept but providing an additional dimension to the categorization of students, namely that of broadly defined disciplines of study, is a model



developed and pilot-tested by Baisuck et al. (1) of the Rensselaer Research Corporation for the New York State Education Department, but apparently not implemented for routine application by its sponsors.

Of more recent origin, NCHEMS, recognizing the inherent importance of enrollment projections upon resource management, initiated a program to develop an institutional student-flow model (7). Availability of this model is currently anticipated by the beginning of 1974.

At The Pennsylvania State University, a model was developed in 1968 by Newton (9) employing a Markovian concept of student-flow for projecting system-wide enrollments by academic level and college, but its utility was limited by inadequate specification of inter-campus flows. Later research conducted by Richard (11) provided evidence that different sources of incoming students need not be categorized separately for establishing their subsequent patterns of behavior. Both of these investigations provided insight for defining the design specifications of the model described in this report.

The model described in this report is concerned with projecting the enrollments in an institution of higher education by simulating the flow of students within and from the institution. Explicit in its use is the availability for input of a forecast of admissions into the institution. It is principally Markovian in concept, although it has been necessary to rely on other techniques at least on a transitory basis in order to circumvent certain informational limitations. As such it is not methodologically unique. What is unique about the model, which has been designated as SFM-1, is that it depicts student-flow within as well as among the twenty-two campuses of The Pennsylvania State University. Consequently, it bears a resemblance to both the HEEP and Rensselaer models, but differs from both in that it is more highly disaggregated, making it suitable for institutional as well as



campus management. Because it concerns a twenty-two campus system of a single university, it also represents a prototype application of a state-system of higher education.

Successful pursuit of efforts of this type are dependent upon the contributing roles played by a number of individuals and this project is not an exception. Several of these are of particular note. Even within an educational institution, acceptance of the need to break new ground can be a frustrating experience and for their support in nothing more tangible than a conceptualized goal we are indebted to both C. G. Norris and P. M. Etters. For their patient counsel and response to a myriad of questions in the process of design, recognition is due W. R. Haffner and A. W. Tyson. Lastly and of major significance is the contribution of C. A. Lindsay made years before work even began on the model; had he not taken the initiative in the middle 1960's in the development of what still must be regarded as a remarkable concept for maintenance of chronological records of student progression, the essential data for construction of the Student Flow Model would have been lacking.

III: CONCEPTUALIZATION

In the previous chapter, it was stated

that in a multi-campus institution of higher education, the patterns of student movement among academic levels, fields of specialization, and campuses have a significant impact upon the magnitude and major-program composition of the enrollment at any one location.

In this chapter it will be shown how these flows of students may be conceptualized in a form analogous to what is characterized as a Markov process, which in turn may be used as the basis for development of a model for projecting enrollments in an institution of higher education.

MARKOV PROCESS

A Markov process is a discrete time system characterized by a set of probabilities, one for each of the transitions from each origin state to each of the possible terminal states at the next juncture in time. Between two states, the transition probabilities or rates are assumed to be dependent only upon the origin state. If these rates, as measured from historical observations, are constant over time, they may be employed as the basis for projecting the flow from an origin state to each of the possible states at the next point in time.

The flow of students within and from an educational institution is analogous to a Markovian process. At any point in time, such as the start of a term, semester, or academic year, students may be categorized into states or common groups in accord with some measure of their academic level - first year,



second year, etc. and associate degree, baccalaurcate degree, etc. - within their fields of specialization - liberal arts, law, engineering, etc. - within the institution. For a multi-campus institution, an additional element representing location is added to the dimensional characteristics of each category. For each group of students having a unique combination of these characteristics, there exists a set of probabilities which describe their distribution among all possible states at the next point in time. The utility of a Markov-type model for projecting student-flows lies in the fact that when enrollments, suitably categorized into common states at one point in time, are multiplied by the appropriate transition rates the result is a projection of the enrollments similarly categorized for the next point in time.

MODEL FORMULATION

In order to formulate a student-flow model in a form analogous to a Markov-type process, it is necessary to have available chronological records of students containing at calendar-identifiable points in time each student's academic level, field of study and, for a multi-campus institution, location. From such a record it is possible to determine

- 1: at some historical point in time, such as the start of the Fall term, the enrollment of students suitably categorized in accord with unique combinations of academic level, field of study, and location;
- 2: for the students categorized into each of these origin states, the enrollments at the next point in time, such as the following Fall term, in each suitably categorized terminal state; and
- 3: by dividing the enrollment in each terminal state by that appropriate to its origin state, to develop a set of transition rates.



The model operates on the assumption that the future enrollment is derived through the probabilities of students moving between two defined points in time from one state to other states. These probabilities are expressed by means of the transition rates. Once a student enters the system, there is a limited number of optional paths in which he can move from year to year. Once he is admitted to the institutional system, the individual either moves from state to state until he graduates or withdraws.

Transition Matrix

For illustrative purposes, a hypothetical example has been devised to show how data of the type described may be developed and used to compile the probability rates comprising a transition matrix. In order to simplify the discussion, the example is limited in scope to a single-campus institution. Let us assume that a hypothetical institution has students enrolled in two different fields of specialization - Letters and Applied Sciences - and at two student-levels - first and second year - within an associate degree-level program. Under such a structure, all returning and new students must be categorized within one of the following four origin states:

Letters - 1st year

Letters - 2nd year

Applied Sciences - 1st year

Applied Sciences - 2nd year

One year later, all of these students must be categorized within one of the following six terminal states:

Letters - 1st year

Letters - 2nd year

Applied Sciences - 1st year

Applied Sciences - 2nd year

Graduated

Withdrawn

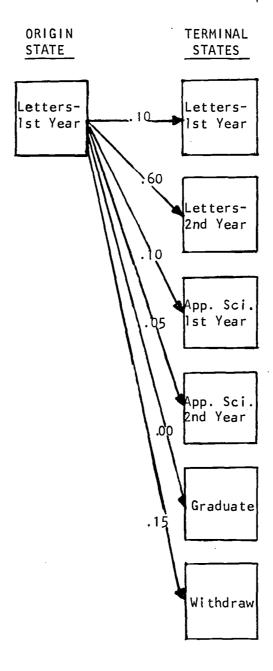


Let us furthermore assume that, from an appropriate record source, we can determine that at a point in time, such as the Fall term of 1970, there were 100 students enrolled as first-year students in Letters. One year later, in the Fall of 1971, these same students were distributed as follows: 10 in first-year Letters, 60 in second-year Letters, 10 in first-year Applied Sciences, and 5 in second-year Applied Sciences. In addition, 15 had withdrawn from attendance in the institution. The flow of students between the one origin state and all possible terminal states during these two points in time may be symbolically described as shown in Figure !!!-1. In order to determine the transition rates between the origin and terminal states, the enrollment in each terminal state is divided by the enrollment in their common origin state. For the case under consideration, the computed rates between each pair of states is shown on the arrows depicting the flow of students in Figure III-1. As will be noted, these fractions account for the entire flow from the crigin state to all possible terminal states between the two points in time. As a consequence, the summation of the rates from any one origin state must be equal to 1.0.

FIGURE III-1

ILLUSTRATIVE EXAMPLE OF THE FLOW OF STUDENTS

FROM ONE ORIGIN STATE TO ALL POSSIBLE TERMINAL STATES





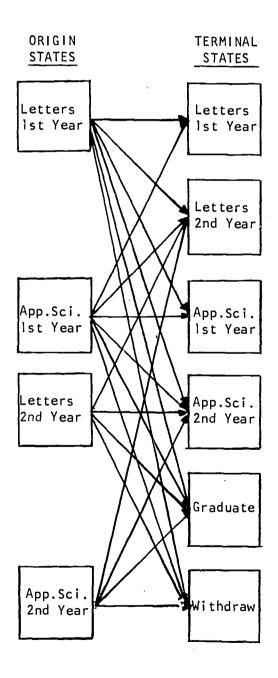
In a similar manner, the various flows of students in the hypothetical institution between each of the origin states and each of the possible terminal states at their respective sequential points in time may be depicted as shown in Figure III-2. The distribution of the enrollment in each origin state among all possible terminal states for the illustrative example is shown in Table III-1 and the appropriately calculated transition rates are listed in Table III-2.



FIGURE 111-2

ILLUSTRATIVE EXAMPLE OF THE FLOW OF STUDENTS FROM ALL ORIGIN

STATES TO ALL POSSIBLE TERMINAL STATES





ILLUSTRATIVE EXAMPLE OF DISTRIBUTION OF ENROLLMENT IN ORIGIN STATE AMONG TERMINAL STATES TABLE 111-1

	Withdraw	15	۲۷	15	5
	Grad.		. 47		25
ninal State	App. Sci1	72		25	5
Enrollment At Terminal State	App. Sci1	10		Ŋ	
En	Letters-2	09	8	4	
	Letters-1	10		-	
in	Enrollment	100	55	20	35
Origin	State	Letters-1	Letters-2	App. Sci1	App. Sci2

ILLUSTRATIVE EXAMPLE OF TRANSITION RATES BETWEEN ORIGIN AND TERMINAL STATES TABLE 111-2

	Grad. Withdraw	.150	.855 .090	.300	.714 .143
stes To	App. Sci2	. 050	₩.	.500	. 143
Transition Rates To	App. Sci1	.100		001.	
	Letters-2	009.	.055	.080	
	Letters-1	001.		.020	
د ما		5-1	s-2	:0	ci2
Origin State		Letters-1	Letters-2	App. Sci1	App. Sci2

Projection Model

Provided that the rates comprising the transition matrix are stable over time, it may be employed together with the enrollment of returning students and a given forecast of new admissions at one point in time to generate projections of the enrollment of returning students at the next point in time. This is done by multiplying the sum of enrollment of returning students and of new admissions for each year by the appropriate rates in the transition matrix and then aggregating the products over common states to derive the enrollment of returning students for the following period of time. The process is then repeated in an iterative mode until projections are developed for the entire projected time-frame.

To illustrate in tabular form how the process proceeds in an iterative fashion, assume for the hypothetical institution an input of returning students for time-period I and forecasts of new admissions for time-periods I, 2, and 3 and the applicability of the transition matrix shown in Table III-2. The steps involved in developing enrollment projections for three time-periods are depicted in Table III-3.

The number of possible student-flows has been limited in this example in order to illustrate diagramatically as well as computationally the steps involved in the projection process. However, conceptually the steps described in the example are equally applicable to any student-flow problem regardless of the number of dimensions - academic levels, fields of specialization, and locations - used to describe origin and terminal states.



TABLE 111-3 11-LUSTRATIVE EXAMPLE OF PROJECTION MODEL

		Wi thdraw	81	7	24	∞	57				Wi thdraw	20	ю	32	6	69						111	-10
	=2	Grad.		88		43	===			=3	Grad.		75		94	121							
	Returning Enrollment for Time=2	Ap. Sci1	9		04	6	54			Returning Enrollment for Time=3	Ap. Sci1	7		52	v	89							
	Enrollmen	Ap. Sci1	12	72	œ	. 1	25			Enrollmen	Ap. Sci1	13	72	Ξ		53							
	Returning	Letters-2	72		9		78			Returning	Letters-2	81		∞		89							
		Letters-1	12		2		† !				Letters-1	13		2		15							
	· 							 				i1	il	ii 		$\overline{}$	_						
		Wi thdraw	.150	.060	. 300	.143					Withdraw	.150	060	. 300	.143			-					
		Grad.		.855		.714		i			Grad.		.855		417.								
MATRIX)	tion Rates	Ap. Sci2	. 050		.500	.143				lates	Ap. Sci2	. 050		. 500	.143	• • • • • • • • • • • • • • • • • • •							
(TRANSITION MATRIX)	Transition	Ap. Sci1	.100	. 055	.100					Transition Rates	Ap. Sci1	.100	. 055	. 100		1 1 1 1 1 1 1 1							
)		Letters-2	.600		.080						Letters-2	.600		. 080		(((((((((((((((((((\						
		Letters-1	.100		.020				\		Letters-1	.100		. 020			/						
()	: !		×	×	×	×	·		\	/ -:		×	×	×	×	: 		}					· <u>;</u>
(OUTPUT)	Time=1	Total	120	8	& 	9				ime=2 /	Total	134	88	105	†9			:3,	Total	130	76	129	78
ļ		 El	11			 	! !			at T	×	11	4	ti	= +7			at T	El	1 ."	11	11	11
(INPUT)	Enrollment at	Return	10	75	20	23				Enrollment at Time=2	Return	14	78	25	54			Enrollment at Time=3	Return	15	89	29	89
N)	Enro	New	110 +	5 +	+ 09	7 +				Enro	New	120 +	÷ 0.	+ 08	+ 01			Enrol	Ne X	125 +	+	+ 00 1	10
:	<u> '</u>	<u>-</u> ,	Letters-1	Letters-2	Ap. Sci1	Ap.Sci2						Letters-1	Letters-2	Ap.Sci1	Ap.Sci2					Letters-1	Letters-2	Ap. Sci1	Ap.Sci2

MATHEMATICAL RELATIONSHIP

Mathematically the enrollment at some point in time may be projected from a prior point in time by means of the following relationship:

$$E_{j,t+1} = \sum_{i=1}^{m} E_{j(i),t} + N_{j,t+1} \text{ for } j = 1, 2 \dots m$$
 (1)

where: $E_{j,t+1}$ = student enrollment in year t+1 in terminal state j, where j defines a unique set of characteristics common to all students in that terminal state.

 $N_{j,t+1}$ = new students entering the system in year t+1 in state j.

Since $E_{j(i)}$ represents measures of the flows between origin state i and terminal state j of students already in attendance, transition rates expressing the distribution of students in state i among state j may be computed from historical data as follows:

$$f_{ij} = \frac{E_{j(i),t}}{E_{i,t-1}}$$
 for $j = 1, 2 ... m$ (2)

where: f = transition rate of students between origin state i and terminal state j.

Therefore, Equation 1 may be expressed as follows:

$$E_{j,t+1} = \sum_{i=1}^{m} f_{ij} E_{i,t} + N_{j,t+1} \text{ for } j = 1, 2 \dots m$$
 (3)



IV: DEVELOPMENT

In the previous chapters, it was shown

- 1: that in a multi-campus institution of higher education, the patterns of student movement among academic levels, fields of specialization, and campuses have a significant impact upon the magnitude and major-program composition of enrollment at any one location, and
- 2: that these patterns of movement may be described by sets of transition rates expressing the probabilities of students following various paths between successive points in time.

This chapter is concerned with establishment of a suitable base of historical data from which the transition matrices as well as ancillary relationships may be developed for incorporation with a model for projecting student-flow for a large multi-campus institution, namely The Pennsylvania State University.

CRITERIA FOR STRUCTURE

Inasmuch as the composition of the output from a model is dependent upon both the structure of the model and the data used to develop it, a delineation of required output constitutes the initial step in design.

This is necessary to assure the utility of a model as a vehicle for supplying both explicit and perceived informational needs.



At The Pennsylvania State University, admission, are planned by mean of an iterative process, involving the generation of enrollment projections for a series of options concerning the magnitude and composition of admissions with subsequent selection for implementation of the one option which produces an enrollment projection reflecting the greatest consistency with that representing both policy and resource constraints. This projection of enrollment is then employed as the basic input to the procedures employed for developing the University's internal budget and for preparation of documents in support of the appropriation request to the Commonwealth. Although the contents of the projection output required for these three interrelated processes differ from one another, any model from which they are derived must possess a commonality of base to provide assurance of consistency.

For the iterative process involved in planning admissions and enrollments, the enrollment projections must be displayed in a disaggregated form
by campus and by degree-level in the initial phase of testing various optional
levels of admission. Once the resulting enrollments are in general alignment
with policy and resource constraints, further disaggregation by degree-level
and in the case of the University Park Campus by college or category of enrollment is usually required.

For application to the internal budgetary process, projections of enrollment are used both as a direct - as well as an indirect - input with the latter
involving subsequent use in ceriving instructional activity consumption and
production from the Instructional Activity Model. As a direct input, the
levels of disaggregation required of enrollment projections in the final
stage of the admission and enrollment planning process satisfy the requirements of budgetary responsibility, which currently rests at the so-called
administrative-division level. However, for analytical purposes, the enroll-



ments are further subdivided by department for the University Park and Capitol Campuses as well as the Hershey Medical Center and by college for the balance of the campuses in the system.

At the present time, in support of the University's appropriation request to the Commonwealth both PPBS and formula submissions are required. Currently enrollment projections on a head-count basis are not required for these submissions. They do, however, represent an indirect input since they are employed in the Instructional Activity Model to derive instructional activity consumption and production values, which are inherent parts of both sets of documents, and to derive projections of degrees-awarded by HEGIS discipline-division in the case of the PPBS process.

For the three interrelated processes, there is consistency in the content required of enrollment projections with respect to campus, degree-level, and student-level. Although somewhat of a dichotomy does exist concerning the level of aggregation required for specifying fields of specialization, the need to delineate these fields at the departmental level for certain campuses of the University and at the HEGIS discipline-division level for the PPBS submission makes it necessary to produce enrollment projections for all campuses at the departmental level of specialization.

CATEGORIZATION OF STUDENTS

In accord with the broad criteria adopted for assessing the utility of enrollment projections in relation to both internal and external needs, students are categorized in accord with attributes identifying physical location, academic level, and field of specialization. Physical location is denoted by campus, academic level by degree-level and within same where appropriate, by student-level, and field of specialization by college or category of enrollment and, within same where appropriate, by departmental responsibility for major programs of study. All measurements of the number



of students within each category are in terms of head-count enrollments applicable to the Fall term of each academic year.

Location

Twenty-five geographical identities are currently employed to classify the locations of attendance for the resident education function of the University. These encompass the twenty-two campuses and centers of the University as well as three other geographical identities which are essentially extensions of programs administered by organizational units at the University Park Campus. For this reason the latter three - involving the nursing program conducted at selected hospitals, graduate students registered for off-campus research, and students enrolled in the study-abroad program - are included for purposes of classifying enrollments as part of University Park Campus. Shown below are the twenty-two locations adopted for use in categorizing students.

TABLE IV-1

CAMPUSES

Allentown Center Altoona Campus Beaver Campus Behrend Campus Berks Campus Capitol Campus Delaware County Campus DuBois Campus Fayette Campus Hazleton Campus Hershey Medical Center King of Prussia Graduate Center McKeesport Campus Mont Alto Campus New Kensington Campus Ogontz Campus Schuylkill Campus Shenango Valley Campus University Park Campus Wilkes-Barre Campus Worthington-Scranton Campus York Campus



Academic Level

Within the hierarchy conceived and used to describe the academic levels of students, students may be categorized from the standpoint of degree-level - associate, baccalaureate, etc. - and within certain of these by student-level - first year, second year, etc. The relationships between these measures of academic level are shown in Table IV-2.

TABLE IV-2
HIERARCHY OF ACADEMIC LEVELS

DEGREE-LEVEL	STUDENT-LEVEL
Associate	1 2
Baccalaureate	1 2 3 4 ε 5
Graduate	l 2 or more
Adjunct	Not Applicable

For the application under review, students are classified by degreelevel and within same by student-level with one exception. The specific exception concerns suppression of student-level within the graduate degreelevel, an expedient necessitated by current data limitations.

Fields of Specialization

Within the hierarchy used to describe fields of specialization, most students may be categorized in accord with the specific major program of study in which they are enrolled, the department having responsibility for the curriculum content of the program, or the college in which the department is situated for organizational and fiscal purposes. For application to the Student Flow Model, student categorization by field of specialization



is limited to the aggregations of majors at the college and departmental organization levels. Although subdivision by major program was conceived as a desirable goal, it was considered to be infeasible to derive reliable projections of enrollment by major at each student-level. It was necessary to impose this limitation because of the very small numbers of students enrolled in most majors - and frequently exhibiting random patterns over time - at many of the campuses of which the University system is composed.

In addition to the eleven colleges offering degree programs at one or more degree-levels, there are four administrative categories in which a student may be classified for purposes of enrollment. These categories of enrollment are Division of Counseling, Capitol Campus, Inter-College, and Non-Degree. For undergraduate study, a student's program is administered by the Division of Counseling if he has not selected a major for study. At the Capitol Campus, the responsibility for undergraduate majors rests with the faculty at that location and the same is true for the preponderance of graduate programs. Students in interdisciplinary programs are classified within the Inter-College category for purposes of enrollment. A student will be assigned non-degree status for purposes of enrollment categorization if he has been admitted to the Graduate School but has not selected a field of study or if he has simply adjunct status. Within each of the eleven colleges as well as the Capitol Campus and Inter-College categories, a further subdivision of major program assignment may be made to departmental units.

Shown in Table IV-3 are the colleges or categories of enrollment and, where applicable within same, the departments adopted for classifying students in accord with their fields of specialization, together with the appropriate five-digit budget code used internally by the University



for resource assignment. In addition is shown for each department the HEGIS discipline-division code applicable to the preponderance of major programs within its area of responsibility.



TABLE 1V-3 HIERARCHY OF FIELDS OF SPECIALIZATION*

HEGIS CODE

DEPARTMENT OF ENROLLMENT

College of Category of Enrollment	Name	Budget	Bacc.	Assoc.
College of Agriculture	Agricultural Economics Agricultural Education Agricultural Engineering Entomology Agronomy Plant Pathology Animal Science Dairy Science Forestry Horticulture Poultry Science Veterinary Science	204-08 204-10 204-12 204-13 204-15 204-17 204-37 204-53 204-77 204-88	01 09 04 01 01 01 01 01	255225252525
College of Arts and Architecture	General Education Architecture Art History Landscape Architecture Music Art Theatre	205-07 205-11 205-14 205-33 205-38 205-44 205-44	. 00 00 00 00 00 00 00 00 00 00 00 00 00	200230320
College of Business Administration	Accounting Business Logistics Finance Insurance and Real Estate Management Science Marketing Inter-Department	206-11 206-15 206-19 206-24 206-35 206-36	00 00 00 00 00 00 00 00 00 00 00 00 00	2000000000000000000000000000000000000

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 * Status at end of 1971-72 Academic Year.



TABLE 1V-3 (continued)
HIERARCHY OF FIELDS OF SPECIALIZATION

	DEPARTMENT OF ENROLLMENT		HEGIS	CODE
College or Category of Enrollment	Name	Budget	Bacc.	Assoc.
College of Earth and Min. Sciences	Geography Meteorology Geosciences Mineral Economics Mineral Engineering Materials Science and Constitution	224-12 224-18 224-19 224-24 224-25 224-36	25 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2222222
College of Education	Academic Curriculum and Field Exp. Art Education Counselor Education Educational Psychology Educational Policy Vocational Education Home Economics Education Music Education Special Education Inter-Department	212-06832 212-08 212-09 212-10 212-12 212-21 212-24 212-31	8888888888	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
College of Engineering	Aerospace Engineering Architectural Engineering Chemical Engineering Civil Engineering Electrical Engineering Acoustics Engineering Mechanics Engineering Science Industrial Engineering Mechanical Engineering General Engineering Nuclear Engineering Inter-Department	205-14 205-17 215-19 215-21 215-31 215-33 215-33 215-34 215-51 215-55	00000000000000000000000000000000000000	22222222222222



HIERARCHY OF FIELDS OF SPECIALIZATION TABLE 1V-3 (continued)

	DEPARTMENT OF ENROLLMENT		HEGIS	CODE
College or Category of Enrollment	Name	Budget	Bacc.	Assoc.
College of Health, Physical Education and Recreation	Instruction	227-11	80	55
College of Human Development	Individual and Family Studies Biological Health Biological Health, Nursing Community Development Man-Environment Relations Inter-Department	218-11 218-12 218-13 218-14 218-15 218-00	13 12 13 21 21	55 55 50 55 50 55
College of Liberal Arts	General Education Anthropology Classics Economics English French German History Journalism Labor Studies Linguistics Philosophy Political Science and Public Administration Psychology Religious Studies Slavic Sociology Spanish, Italian, Portugese	25	125 125 125 125 125 125 125 125 125 125	0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.
	inter-Department	221-05	4 0	20



TABLE 1V-3 (continued)
HIERARCHY OF FIELDS OF SPECIALIZATION

	DEPARTMENT OF ENROLLMENT		HEGIS CODE	CODE
College or Category of Enrollment	Name	Budget	Bacc.	Assoc.
College of Medicine	Anatomy Anesthesiology	217-12	04	54 52
	Comprehensive Medicine Behavioral Science	217-15	12	5 2
	Biological Chemistry	217-22	222	52
	ramıly medicine Medicine	217-41	12	52 52
	Obsterrics Pathology	217-47	12	52 54
	rationogy Pediatrics	217-51	12	52
	Pharmacology	217-52	12	52
	Psychiatry Radiology	217-59 217-62	12	52 52 52
	Surgery	217-67	12	52
College of Science	General Education	228-07	04	54
	Astronomy	228-09	19	53
	Biochemistry	228-12	04	54
	Biology	228-15	04	54
	>	228-21	ے د پی د	ير ت
	Computer science	2207 228-44) 	<u>, r</u>
	Microbiology	228-46	04	54
	Physics	228-54	9.	53
	Statistics	228-74	_	53
Division of Counseling	1			
Capitol Campus	Humanities, Social Sciences, and	260-10	00	ŭ
		260-20	60	53.5
	Business Administration Mathematics	260-30 260-90	05 07	50 51



TABLE 1V-3 (continued)
HIERARCHY OF FIELDS OF SPECIALIZATION

	DEPARTMENT OF ENROLLMENT		HEGIS	HEGIS CODE
College or Category of Enrollment	Name	Budget	Bacc.	Assoc.
Inter-College	Environmental Pollution Control Regional Planning and Admin. Other Graduate Inter-College Undergraduate Inter-College	231-20 231-22 232-01 231-09	0000 4444	50 50 50
Non-Inch	, 			,

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DATA REQUIREMENTS

In Chapter II, it was stated, that although the Student Flow Model described in this report was Markovian in concept, it was necessary to rely on other methodology to circumvent current data limitations.

For projecting both associate and baccalaureate degree-level enrollments, which collectively comprise over 80% of the University's resident education enrollment, the flows of students are developed in accord with a Markov-type process, as described conceptually in Chapter III. In this step students were categorized in origin and terminal states in accord with their campus, degree-level, student-level, and college or category of enrollment. Although the basic record, from which the data on student flow were extracted, would have permitted identification of major programs of study, which in turn could have been aggregated to the departmental level, this option was not exercised because of the very small enrollments observed in many of the major programs of study in the various campuses of the University.

In the current absence of machine-addressable longitudinal records on both adjunct and graduate degree-level students, it is not possible to utilize a Markov process as a basis for projecting enrollments of these two classes of students. For adjunct enrollments it is necessary to employ an empirical relationship between the number of adjunct students at a campus and the enrollment of baccalaureate and associate degree-level students. Graduate enrollment projections are developed from linear regression equations by college or category of enrollment at each campus.

Further disaggregation of the enrollment projections for all degreelevels of students by field of specialization from the college to the departmental level is achieved by use of a so-called Organization Matrix, which subdivides the college enrollments on the basis of prior history.



In summation the data requirements may be classified in accord with their application in development of the components of the model as follows:

- 1: Transition matrices for use in the Markov process describing the flow of associate and baccalaureate students.
- 2: An empirically observed relationship between adjunct students and undergraduate enrollments.
- 3: Sets of linear regression equations applicable to graduate enrollments.
- 4: An Organization Matrix for disaggregation of enrollments to the departmental level.

Associate and Baccalaureate Transition Matrices

For projecting both associate and baccalaureate degree-level enroll-ments, four types of transition matrices are developed for use in 'moving' students from each origin state in a Fall term to all possible terminal states in the next Fall term. These are as follows: Campus, Progression, Inter-Campus, and Switch Degree.

The Campus Matrix is the basic vehicle by which students are 'moved' from one year to the next within a campus. For each campus at which associate degree-level programs are offered, there are two such matrices, one for each student-level; for campuses offering baccalaureate study there are four, one for each student-level. Each matrix consists of a series of vectors - one for each college of enrollment in an origin state - each of which in turn is comprised of a set of fractions representing the distribution to all terminal states. Within each of these college vectors, the terminal states consist of the colleges of enrollment and additionally the proportions graduating, withdrawing, switching to the other undergraduate degree-level, and transferring to another campus.



In series with each Campus Matrix is a Progression Matrix, by which students are retained at the same student-level or advanced to the next student-level. Each of the vectors, of which the matrix is composed, consists of the two fractions representing the shares advancing and being retained.

Two other types of matrices are used to "move" students among campuses. The first is an Inter-Campus Matrix which, when used in conjunction with the flow of students through the so-called "transfer-ceil" in a vector of a Campus Matrix, distributes students of the same degree-level among the campuses. The second is a Switch Degree Matrix which, when used in conjunction with the flow of students through the so-called "switch-degree" cell in a vector of a Campus Matrix, not only distributes students among the campuses but also changes the degree-level of their program of study.

Shown in Figure IV-1 are examples of vectors drawn from the four types of transition matrices and their relationship to one another in the student flow process from an origin to a terminal state.



FIGURE IV-1 INTERRELATIONSHIPS AMONG TRANSITION MATRIX VECTORS

ORIGIN_STATE Enrollment for one campus for one degree-level for one student-level for one college .000 AGR .000 ASA .667 ВА ΕO .000 ENG .024 .000 HPE но .000 LA .000 .000 EMS SCI .021 00C .026 10 .000 GRAO .000 WO .167 50 .024 TRAN .071 CAMPUS VECTOR RET .071 AOV PROGRESSION VECTOR .000 AA AN .000 во .167 .000 BS BR .083 TERMINAL STATE .000 CL Enrollment -.000 0E by campus by degree-level by student-level 05 .167 FE .333 .000 AA AN .000 HN by college .000 ВО MA .083 MK .000 BS .000 .000 NK BR .000 CL OE 02 .000 .000 .000 SL .000 SN .083 .000 05 S۷ .000 FE .000 .000 UP .000 HN .083 WB .000 MA YK .000 MK .000 NK . 250 0 Z .000 SWITCH OEGREE YECTOR SL .000 SN .000 .000 SV UP .750 W8 .000 .000 YK INTER-CAMPUS

VECTOR



These matrices are developed from what is referred to as the Student Master Research Tape - or SMART - which is a series of longitudinal records over time of each undergraduate student indicating his term by term status with respect to degree-level, student-level, major program of study, campus, and attendance status from the time of admission to graduation or alternatively a maximum of twenty elapsed terms. (6) For the purpose of this application, only certain of the fields of each term-record on each student are employed. In Table IV-4 are the appropriate fields within each record on SMART utilized for developing the transition matrices.

For use with the Student Flow Model, the transition matrices are developed annually from data applicable to the changes occurring between the most recent sequential pair of Fall-terms. These values are assumed to be applicable over the entire projected time-frame. The validity of this assumption, however, was subject to evaluation prior to its adoption by generating the matrices for each sequential pair of Fall-terms over the past seven years and examining the patterns of behavior of corresponding values over time. The analysis revealed that the transition probabilities for corresponding categories remained relatively stable when the values were either relatively large in magnitude (i.e. between 0.5 and 1.0 as contrasted to less than 0.1) or were computed from relatively large populations of students. Since both of these conditions contribute to the ability of the model to generate reasonably accurate projections of enrollment, it was concluded that the transition rates were sufficiently stable over time to assume their applicability in the future for purposes of enrollment projection. Empirical Relationship for Adjunct Enrollment

The projected enrollment of adjunct students is computed by means of an empirical relationship, which on the basis of historical data was found to be applicable at all but four campuses. Basically, the relationship is



FIELDS IN SMART RECORD USED TO CATEGORIZE STUDENTS AT EACH FALL TERM TABLE 1V-4

ELD CODE IN FIELD	2 character Campus Code	2 for associate 2 for baccalaureate	ing 1-3 for first year 4-6 for second year 7-9 for third year 10 and over for fourth and fifth year	jor 3 character Major Code	8 for associate to baccalaureate 9 for baccalaureate to associate	4, 5, or 6
NAME OF FIELD	Campus	Degree	Term Standing	: College/Major	Legend	Pegend
STUDENT CATEGORY	Campus	Degree-Level	Student-Level	College or Category of Enrollment	Switch Degree	Withdrawn



based on the observation that, as the enrollment of students at the associate and baccalaureate degree-levels at a campus increases, the expression of adjunct enrollment as an equivalent fraction of the associate and baccalaureate enrollment decreases. Utilizing the fractions calculated from historical data and the projected enrollments of associate and baccalaureate degree-level students, adjunct enrollment at a campus is computed using the following relationship:

$$E_{D,ct} = (E_{A,ct} + E_{B,ct}) (f_a)$$
where:
$$E_{D,ct} = \text{adjunct enrollment at campus c in year t}$$

$$E_{A,ct} = \text{associate enrollment at campus c in year t}$$

$$E_{B,ct} = \text{baccalaureate enrollment at campus c in year t}$$

The values of f_a for the Altoona and Ogontz Campuses is 0.15 and for the Fayette and New Kensington Campuses is 0.40. For the balance of the campuses in the system, the value of f_a is related to the combined associate and baccalaureate degree-level enrollment at the campus as follows:

Associate and Baccalaureate Enrollment	f a
< 100	.40
101- 300	.20
301- 500	.10
501- 700	.06
701-1000	. 04
1001-2000	.03
>2001	.01

Although the relationship is incorporated within the program logic, it must be reviewed periodically for applicability.



Regression Equations for Graduate Enrollment

Graduate degree-level enrollments are developed from linear regression equations, which are incorporated within the model and are updated annually to reflect new data. The equations represent the graduate degree-level enrollments by college or category of enrollment for each campus of the University over time. The summation of the extrapolated values for any one campus at any point in time is subject to normalization relative to maximum and/or minimum levels of graduate degree-level enrollments permitted at the particular campus. These maximums and minimums are supplied as input to the model.

Organization Matrix

The Organization Matrices are employed to disaggregate enrollments in various fields of specialization from the college to the departmental level. Each matrix consists of a series of vectors - one for each college or category of enrollment at each student-level within degree-level for each campus - each of which in turn is comprised of a set of fractions representing the distribution of a given college's enrollment among the departments of which it is composed. The Organizational Matrices are updated annually from the data issued in the Final Distribution of Enrollment Report for the Fall term.



V: PROJECTION MODEL

In the previous chapters, it was shown

- 1: that in a multi-campus institution of higher education, the patterns of student movement among academic levels, fields of specialization, and campuses have a significant impact upon the magnitude and major-program composition of the enrollment at any one location,
- 2: that these patterns of movement may be described by sets of transition rates expressing the probabilities of students following various paths between successive points in time, and
- 3: how a suitable base of historical data may be compiled and used for development of these matrices.
- This chapter is concerned with the use of the components described in the previous chapter as an integrated model, which, given the current enroll-ment and a forecast of new admissions, may be employed to generate projections of enrollment.

COMPONENTS

The projection model consists of the following major components:

1: A series of transition matrices - Campus, Progression, Inter-Campus, and Switch-Degree - consisting of vectors of the fractional distribution of undergraduate enrollment



V-2

at one origin state - campus, degree-level, student-level, and college or category of enrollment - in the Fall term of one year among all possible terminal states in the subsequent Fall term.

- 2: A curvilinear relationship between the number of associate and baccalaureate degree-level students at a campus and the equivalent fraction of these students representing adjunct enrollment.
- 3: A series of regression equations representing the enrollment of graduate students over time in each college or category of enrollment at each campus.
- 4: A series of Organizational Matrices one for each student-level within each degree-level at each campus consisting of vectors of the fractional distribution of the enrollment in each college or category of enrollment among the departments responsible for the major programs of study.

INPUT

The inputs to the projection model are as follows:

- l: Actual Fall term enrollment for the most recent historical year subdivided by campus, degree-level, student-level where appropriate, and college or category of enrollment, as developed from the Final Distribution of Enrollment Report issued by the Records Office of the Division of Admissions, Records, and Scheduling
- 2: Projections of freshmen admissions for each calendar year, but expressed in terms of those registered in the Fall term of the particular year, for as many years as



V-3

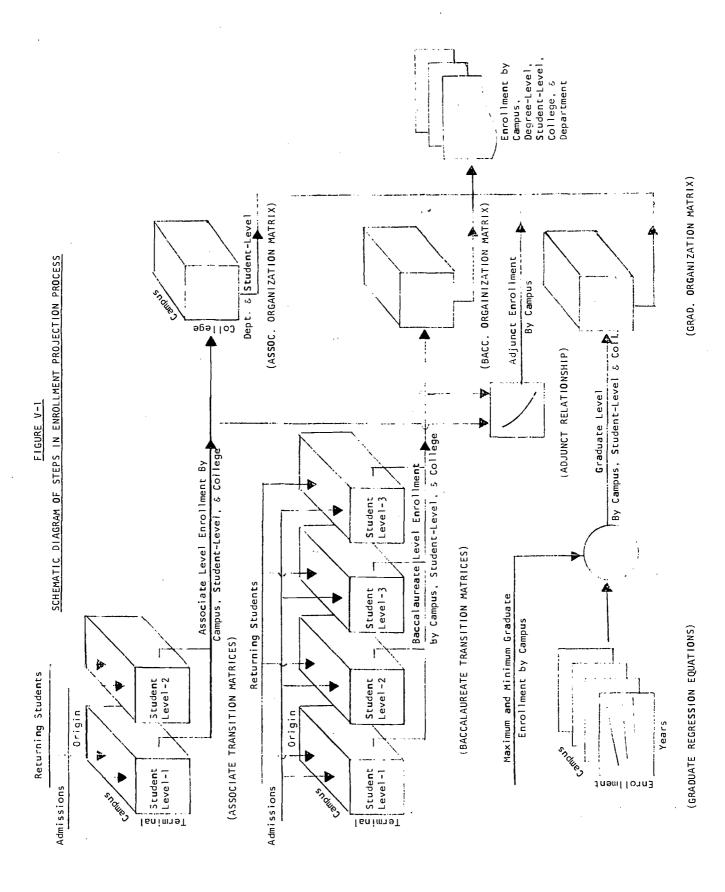
desired by campus, degree-level, and college or category of enrollment, as generated by the Admissions Model (14).

- 3: Projections of both advanced-standing and adjunct-todegree undergraduate admissions as well as undergraduate readmissions for each calendar year for as many years as desired by campus, degree-level, student-level, and college or category of enrollment, as generated by the Admissions Model (14).
- 4: Parameters establishing the maximum and minimum levels of graduate enrollment by campus for each year in the projected time-frame.

OPERATION

Procedurally the following steps, as schematically depicted in Figure V-1, are involved in the projection process of the model:

- 1: The actual associate and baccalaureate degree-level enrollment by campus, student-level, and college of enrollment for the most recent Fall term is iterated through the Campus, Progression, Inter-Campus, and Switch-Degree Matrices to derive the enrollment of returning students in the Fall term of the first year in the projected time-frame. To these values are added the forecast of new admissions and of readmissions to generate the projected undergraduate degree-level enrollments for the first year.
- 2: The projected enrollments for the first year in the timeframe are then iterated through the matrices to derive returning students for the second year. To these are added the forecasts of new admissions and readmissions to generate projected undergraduate degree-level enrollments for the second year.





- 3: The process is then repeated until undergraduate degreelevel enrollment projections have been developed for each year in the projected time-frame.
- 4: For each year in the projected time-frame, adjunct enroll-ments are computed for each campus using the empirical relationship provided within the model.
- 5: For each year in the projected time-frame, graduate enrollments by campus and college or category of enrollment
 are projected using the regression equations provided within
 the model and the input parameters relating to the minimum
 and maximum enrollments by campus.
- 6: The projections of enrollment by college or category of enrollment for each year in the projected time-frame are then disaggregated to the departmental level.

OUTPUT

Output from the projection model is of two types. Common to both is a subdivision of Fall term enrollment for each year in the projected time-frame by degree-level and within same by student-level wherever appropriate.

Detailed Output

The first of the two types is characterized as detailed output of Fall term enrollment and contains for each campus an analysis by college or category of enrollment as well as department wherever appropriate. In order to provide further identification of each departmental entity, the internal five-digit budget and two-digit HEGIS discipline-division codes are also shown. A sample of this output for one campus and one year is shown in Table V-1.



Summary Output

The second type is characterized as summary output. Here the detail by college and department is suppressed to provide on a single page the Fall term enrollment by campus for the entire University system. A sample of this output for one year is shown in Table V-2.



TABLE V-1: DETAIL OF PROJECTED FALL TERM 1975 RESIDENT EDUCATION ENROLLMENT - UNIVERSITY PARK CAMPUS

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THEATOR	205-48 1C	C.	0	0	64	19	47	2.7		205
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BACC 4	244 244 38 376 157	0 84CC 4	25 116 146 146 146 116 25 10 27 27 217 1185 111 1144 117	160
RACC 3	1065 319 75 117 351	8 AACC 3	26 133 43 133 43 171 26 171 288 210 215 172 172 173 173 173	9ACC 3
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TABLE V-1 (continued)

TABLE V-1 (continued)

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TABLE V-2: SUMMARY OF PROJECTED FALL TERM 1975 RESIDENT EDUCATION ENROLLMENT - THE PENNSYLVANIA STATE UNIVERSITY

		A550 1	ASS0 2	BACC 1	BACC 2	BACC 3	BACC 4	GRAD	ADJ	TOTAL
ALIODNA	CAMPUS_IDIALS:	263	145	638	429	7	đ	a	222	1704
ALLENTOWN	CAMPUS_IDIALS:	0	0			12	0	0	38	134
BEHREND	CAMPUS_IDIALS:	120	65	834	500	52	3.7	90	48	1746
BERKS	CAMPUS IDIALS:	188	84	348	147	1	o	0	30	798
BEAVER	CAMPUS IDIALS:	-35	50	529	311	9	3	0	39	1037
CAPITOL	CAMPUS TOTALS:	9	0	0		11.75	908	199	31	2782
DELAWARE	CAMPUS TOTALS:	115	49	582	362	10	2	0	33	1153
DVBOIS	CAMPUS IDIALS:	124	6.B	193	86	0	g	a	- 15	518
EAXETTE	CAMPUS TOTALS:	137	148	326	179	4	3	a	318	1115
HAZLETON	CAMPUS_IDIALS:		35	449	197	3	2	a	29	270
MONIALIO	CAMPUS IDIALS:	180	84	303	142	1	a	a	28	738
MCKEESPORT	CAMPUS TOTALS:	11	-51	199	378	DT	4	O	35	1222
NEW KENSINGION CAMPUS ICIALS:	CAMPUS_IGIALS:	165	88	353	208		1	0	328	1150
0G0NT2	CAMPUS TOTALS:	110	61	680	-561	8	1	a	213	1634
SCHUYLKILL	CAMPUS TOTALS:	63	36	302	198-	+	2	0	36	638
SCRANTGN	CAMPUS_LOIALS:	128	- 57	313	203	9	0	0	28	745
SHENANGO	CAMPUS TOTALS:	78	35	245	-116		0	0	14	522
UNIXA PARK	-CAMPUS IOTALS:	0	17	4227	5083	8126	7003	5544	366	30366
WILKES BABBE	CAMPUS IDIALS:	89	55	19	20	0	9	0	46	277
YOBK	CAMPUS_IDIALS:	- 31	43	312	144	4		0	35	059
HERSHEY	CAMPUS_IDIALS:	0		0	B	0	9	434	0	434
KING_OE_PRUSSIA_CAMPUS_IGIALS:	CAMPUS IDIALS:	0	g	g	0	0	0	255	0	255
PENN_SIAIE_UNIVE	PENN_SIAIE_UNIYERSIIY_GRAND_IDIALS:	2082	1181	11435	9282	9434	7967	6990	1997	50368



EVALUATION

Evaluation of the performance of a predictive model usually involves providing actual historical data as input and n comparing the output with the appropriate historical records. By utilizing such an approach any variations between the output from the model and historical data may be attributed to the characteristics of the model itself. However, for evaluation of the model described in this report, a departure from this type of procedure has been adopted which actually provides a somewhat more stringent basis for measurement of validity. Rather than using actual admissions data as input, the output from the Admissions Model (14) was employed. Thus the evaluation is in reality an evaluation of both the Admissions and Student Flow Models on a combined basis. In brief this approach was adopted because of the existence of certain empirical relationships, interfacing between the two models, which essentially translate student admissions throughout a given calendar year into student registrations in the Fall term of the same year with an ensuing question arising as to the proper assignment of these relationships to one of the two models for purposes of evaluation. Adoption of the combined approach eliminates the need for what would otherwise be an arbitrary assignment.

For this reason the evaluation was conducted by comparing the actual 1972 enrollments with those projected by the Student Flow Model, which in turn was provided with input from the Admissions Model containing the targets and parameters which had been established in January 1972 for guidance of the admissions process for that calendar year. From a system-wide standpoint, the total projection of enrollment differed only by 0.5% from the actual.

However, this value is of limited significance for internal management application, since it is achieved in part as a result of compensating errors



in over- and under-projecting the individual sectors of which the University's total enrollment in resident education is composed. Furthermore, since enrollments are ultimately determinants of the demand for instructional services and it is usually infeasible from an operational view to consider the interchange among campuses of resources for the instructional function, the forecast errors of the campus enrollments are of importance. The differences between the projected and actual enrollments for each campus are shown in Table V-3. The summation of these differences, without regard for sign, expressed as a percentage of the actual enrollment for the total system amounts to 4.0%. This means that this fraction of the projected enrollment was distributed among campuses in a manner differing from that which actually occurred.

For evaluation purposes, two other bases may also be of possible interest. In the report on the Instructional Activity Model (13), it was stated that the interchange of resources for providing instructional activity was operationally infeasible not only among the campuses but also, in the case of the University's largest campus at University Park, among colleges. However, errors in the composition of the enrollment at any one location are somewhat mitigated in their impact upon the composition of demand for instructional activity because students register for courses not only within their own college but in others as well. Nevertheless, for evaluation purposes there is interest in the forecast errors among the individual colleges at the University Park Campus and the balance of the campuses as unitary organizations since collectively these units, which internally are categorized as administrative divisions, constitute the level of budgetary responsibility in the University. As shown in Table V-4, the summation of the differences, without regard for sign, between the actual and projected enrollments for these units amounts to 7.9% of the actual enrollment for the total system, which implies that this fraction of the enrollment was distributed by the model among administrative divisions in a manner differing from that which actually transpired.



TABLE V-3

COMPARISON OF ACTUAL AND PROJECTED FALL-TERM 1972 ENROLLMENT

BY CAMPUS

	ENROLL	MENT	
	ACTUAL	PROJECTED	DIFFERENCE
	1,700 212 1,573 714 936 2,190 1,021 497 1,062 773 749 1,053 1,053 1,026 1,757 660 649 550 396 564 301 245 28,635	1,581 1,626 685 1,023 2,495 871 471 960 849 703 1,041 1,020 1,642 727 722 499 293 534 353 341 28,921	-119 -67 +53 -29 +87 +305 -150 -26 -102 +76 -46 -12 -6 -115 +67 +73 -51 -103 -30 +52 +96 +266
TOTAL	47,263	47,502	+239 (0.5%)
ABSOLUTE SUM	47,263		1,931 (4.0%)



TABLE V-4

COMPARISON OF ACTUAL AND PROJECTED FALL-TERM 1972 ENROLLMENT

BY ADMINISTRATIVE DIVISION

ENRO	DLLMENT	
ACTUAL	PROJECTED	DIFFERENCE
1,700 212 1,573 714 936 2,190 1,021 1,062 773 749 1,053 1,026 1,757 660 649 550 396 4,255 1,311 2,737 4,255 2,781 2,781 2,781 3,693 573 212 708	1,581 145 1,626 685 1,023 2,495 871 471 960 849 703 1,020 1,642 727 722 499 293 534 353 341 1,395 1,260 2,710 4,576 2,730 841 2,808 6,218 1,001 3,779 672 875	-119 - 67 + 53 - 29 + 87 +305 - 150 - 26 -102 + 76 - 46 - 21 - 6 -115 + 67 + 73 - 51 - 103 - 30 + 52 + 96 - 222 - 51 - 27 + 321 - 51 - 151 - 237 + 520 - 12 + 86 + 99 - 156 + 167
47,263 47,263	47,502	+239 (0.5%) 3,765 (7.9%)



TOTAL

ABSOLUTE SUM

The last basis for evaluation purposes concerns the convention which seems to prevail for displaying the enrollment projections resulting from the admissions and enrollment planning process, described briefly in Chapter IV. For this purpose, the projections are subdivided not only by administrative division but also by degree-level. In this case, as shown in Table V-5, the summation of the differences, without regard for sign, between actual and projected enrollments by degree-level for each administrative division amounts to 10.0% of the actual enrollment for the total system, which implies that this fraction of the enrollment was distributed among degree-levels and administrative divisions in a manner differing from that actually occurring.

In closing, it should be noted that the forecast errors, described above, are limited to a one-year projection into the future. At the present time it is obviously not possible to provide an evaluation beyond this time-frame.



COMPARISON OF ACTUAL AND PROJECTED FALL-TERM 1972 ENROLLMENT BY DEGREE-LEVEL WITHIN ADMINISTRATIVE DIVISION TABLE V-5

																																5%)	0ž)
	삥																															0.5	(10.0
	DIFFERENCE	+ 56	+ 44	/- - +	ο · ι	+	· +	+ 22	- 153	- 37	∞ +	- 36	- 77	- 10	- 14	+	- 34	+	- 52	+	-	0	†† +	9 +	9 -	- 24	- 74	- 26	1	1	+204	+239	4,728
ENROLLMENT	PROJECTED	355	93/ [c.	45- 139	7.0	1 027	459	739	26	412	206	24	44	38	39	55	33	42	274	32	39	30	291	214	41	70	45	48	48	0	463	47,502	
ENRO	ACTUAL	299	8 2 2 3	126	971	0 × 0	408 408	717	209	644	198	09	121	84	53	39	29	35	326	27	28	30	247	208	47	1 9	119	74	49	_	259	47,263	47,263
	DIFFERENCE	911-	- 25				1 4-6	-129		9† +	+ 4	99 -	- 26	-179	- 89	1	+277	- 31	-162	-232	+431	- 63	+ 65	+ 99	+ 45	. +101	-		+ 97			TOTAL	ABSOLUTE SUM
ENROLLMENT	PROJECTED	704	74-1	4 6 9	413	85.7	493	1,261	548	452	322	30	343	1,047	•	•	3,639	•	702	•	5,191	545	3,040	672	106	. 603	0	S	341	322	7	•	
ENRO	ACTUAL	823	266 1,71	4/4 707	426	870	539	1,390	505	904	318	96	369	1,226	1,120	•	3,362	•	864	2,875	•	605	2,975	573	19	502	-	301		355	191		
	DIFFERENCE	- 87	+ -	+	+ 40	· +	. 1	- 45	9 +	- 34	-	7 -	∞ +	+ 30	+ 51	ب ب	_ 	٠ ٢	- 10	-	۳	- 2	+ 4	~ 1	۳ ا				+ 33				
ENROLLMENT	PROJECTED	356	0/0	203 229	210	134	188	217	148	251	154	236	167	138	230	:32	215	143	26	0	0	0	5	0	0	1,019	Ŋ	/	41	/	\sim		
ENROL	ACTUAL	443	ر و .	104 281	120	121	195	262	142	285	153	240	159	108	179	113	226	146	36	-	m	2	-	_	m	1,059	96	1,027		713	1,649		



VI: SYSTEM APPLICATION

In the previous chapters, it was shown

- 1: that in a multi-campus institution of higher education, the patterns of student movement among academic levels, fields of specialization, and campuses have a significant impact upon the magnitude and major-program composition of the enrollment at any one location,
- 2: that these patterns of movement may be described by sets of transition rates expressing the probabilities of students following various paths between successive points in time,
- 3: how a suitable base of historical data may be compiled and used for development of these transition matrices, and
- 4: how these matrices together with ancillary relationships may be used as a projection model, which, given the current enrollment and a forecast of new admissions, may be employed to generate projections of enrollment.

This chapter is concerned with a description of the system developed to carry out the steps outlined in Chapters IV and V for routine application within The Pennsylvania State University for generation of projections of enrollment for the Fall term. The interrelationships among the components



are delineated and the function, procedural steps, and operational cost of each programmed module are outlined in brief. Details concerning the program logic and application are shown in the Appendices.

COMPONENTS

The system comprising the Student Flow Model consists of three modules. These are programmed in Fortran IV for operation on the IBM System 370/165 in the Computation Center. The first of the modules, COEF-1, is concerned with generation of the various matrices from the Student Master Research Tape. The second, ITER-1, utilizes these matrices as a mechanism for iterating undergraduate students through the system. The third, DISAG-1, generates projections of both graduate and adjunct students and disaggregates both these and undergraduate projections to the departmental level.

The relationship of these modules to one another is shown in Figure VI-I and a brief description of each is provided below.

COEF-1 Module

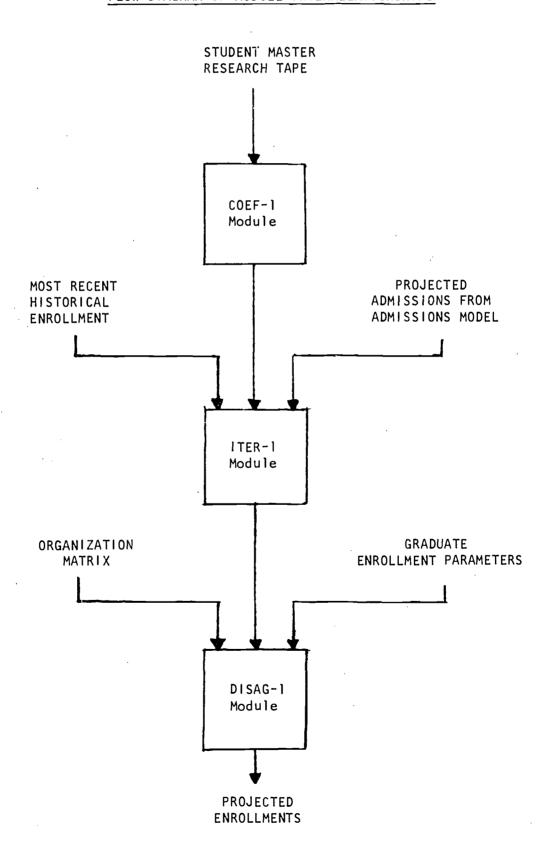
The COEF-1 program generates the Campus, Progression, Inter-Campus, and Switch-Degree Matrices from the Student Master Research Tape. Each record on SMART is read and aggregations of enrollment are prepared for the Fall term of each calendar year on the basis of commonality of campus, degree-level, student-level, and college or category of enrollment as well as distributions of the enrollment for each common group among the campus, degree-level, student-level, and college of enrollment for the subsequent Fall term. The distributions to terminal states are then computed as fractions of the total for the corresponding origin states and produced in punched-card form.

ITER-1 Module

The ITER-1 program generates projections of Fall term undergraduate enrollments from the most recent historical enrollment and the projections of admissions
for as many years into the future as desired by means of the transitions matrices



FIGURE VI-1
FLOW DIAGRAM OF MODULE INTERRELATIONSHIPS





V1-4

generated by the COEF-1 module as applicable to the most recent year. The summation of the enrollments of returning students and new admissions is computed for each common group for a Fall term and then multiplied by the appropriate coefficients in the matrices to derive enrollments for the following Fall term. The process is then repeated for as many years into the future as admission projections are provided. The resulting enrollments for associate and baccalaureate students are written for output onto tape.

DISAG-1 Module

The DISAG-1 program reads the undergraduate enrollments from the output of ITER-1, computes the adjunct student enrollment for each campus from the empirical relationship, and by means of recression equations generates enrollment of graduate students. These enrollments, which are produced for each campus, degree-level, student-level, and college or category of enrollment for each Fall term in the projected time-frame, are then disaggregated to the departmental level by means of the Organization Matrix and produced in hard-copy form, as described in the previous chapter.

COST OF OPERATION

The system as described serves two major purposes. The first is concerned with generation of the various transition matrices employed to simulate student movement and the second with the use of these matrices plus additional input for projection application.

Generation of the transition matrices involves the use of the COEF-1 program. This procedure must be carried out only once a year and is characterized as part of the updating process. The overall cost of operation involves an expenditure of \$110 per year.

The projection process involves the input of the matrices from the COEF-1 program, the Organization Matrix computed from the Final Distribution of Enroll-ment Report, and a forecast of admissions for as many years into the future as



desired as supplied from the Admissions Model. Once the updating for a year has been completed, the projection procedure may be conducted any number of times without the necessity of repeating the steps involved in updating. The cost of each projection run of ten-years duration using ITER-1 and DISAG-1 is \$35.

Shown in Table VI-1 are the operating characteristics involved in application of the three modules as described. It is of note that the data in this table were compiled on the basis of operation on an IBM 360/67. With the installation of a 370/165, CPU time and cost for each module are expected to be lower.

TABLE VI-1
OPERATING CHARACTERISTICS

	CPU Time-Seconds	Records	Cost
COEF-1 (Baccalaureate)	350	22,000	\$65
COEF-1 (Associate)	130	7,000	45
ITER-1*	100	7,000	14
DISAG-1*	100	21,000	21

 $^{^{*}}$ For a run with a projected time-frame of 10 years.



VII: FUTURE EFFORTS

An appraisal of the results of this project and the perceived use of the model have made it desirable that consideration be given to incorporation of certain innovations within the model. Most of these, as will be noted below, are concerned with improvement in predictability.

Projection of Transition Rates

Explicit in the application of the basic Markov process is the assumption that the transition probabilities are stable over time. An analysis of historical data during the development process confirmed the general validity of this assumption for the model in question. However, some exceptions were noted. As an entirely separate project, a multi-method general-forecasting procedure for time-series projection has now been developed. The procedure will be applied on a test basis to historical time-series of transition rates. If significant improvement in predictability is achieved, consideration will be given to incorporation of the procedure within the model.

Inter-Campus Flow

Of major significance in the projection of enrollments of the campuses of The Pennsylvania State University is the impact of student movement among different locations. Currently, inter-campus movement is handled within the model by a two-step process. A single-step process has now been conceived and deemed feasible for implementation. Since application may improve the accuracy of the projections and will permit identification of the flows between campuses, an aspect which is not possible through the existing procedure, early consideration will be given to implementation.



Graduate and Adjunct Enrollment Methodology

As indicated previously, current record limitations preclude the application of the Markov process for determination of both graduate and adjunct enrollments. If and when suitable records become available, the techniques currently used within the model should be replaced by ones conceptually based upon the Markov process. It is of note that the forecast error by degree-level within administrative division of associate and baccalaureate enrollments, which were projected by application of the Markov concept, is only 8% as contrasted to 18% for graduate and adjunct enrollments, which do not use this methodology.

Organization Matrix

The Organization Matrices, which are used for disaggregation of enrollments to the departmental level in regard to field of specialization, must be updated annually. Currently this is done by a manual procedure from hard-copy records, a process which is not only extremely time-consuming but also is inherently prone to inclusion of human error. An alternative source of data must be developed and the procedure programmed for computer operation. To improve the efficiency of the annual updating process, an investigation must be conducted concerning other sources of data for this purpose and the procedure programmed for computer application.



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A: COEF-1 MODULE

The user must supply in addition to the SMART tape the following card input:

- 1: <u>Parameter Card</u>: The following information must be provided in a right justified form in the Column positions noted.
 - Columns 1- 2: Number of campuses.
 - Columns 3-4: Number of years of data to be extracted.
 - Columns 5-6: Number of student-levels.
 - Columns 7-8: Number of terminal states in campus matrix.
 - Columns 9-10: Number of colleges or categories of enrollment.
 - Columns 11-12: Last two digits of last year on SMART.
 - Columns 13-14: Last two digits of first year of data to be extracted.
 - Columns 15-16: Degree-level (2 for associate and 4 for baccalaureate).
- 2: <u>Campus Name Cards</u>: One card per campus with abbreviation and name of campus.
 - Columns 1- 2: Campus abbreviation.
 - Columns 3-18: Campus name.
- 3: <u>Terminal State Name Cards</u>: One card per terminal state with college code in Column 1 and abbreviation in Columns 2-4 for colleges and with abbreviation only in Columns 2-4 for other states.

Column 1	Columns 2-4
Α	AGR
В	AA
E	ВА
F	ED
G	ENG
Н	HPE
J	HD
L	LA
N	EMS
\$	SCI
T	DOC
V	10
	GRADUATE
	WITHDRAW
	SWITCH-DEGREE
	TRANSFER
	RETAIN
	ADVANCE

The COEF-1 program produces as printed output the Campus, Progression, Inter-Campus, and Switch-Degree Matrices for all years. In addition, punched cards for each Matrix for the most recent year are produced.

Figure A-1: Nacto Flow Creat of The Cost-1 Hopule (Oot))								*. YES	* *	• ×	***** *002*	* 13 *	*)	*. YES (*	• ×	*****	* CI * *	#		* NO	***	A-	-	* B1* * *	*	
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226	IF (IMPLIES NE. U. O) COFF(1.C)=SUB(C.Y.L.S)/IMPUTS	(163x)
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	LUG D. AL #1 SSw(9) + 4C + SEX + FLACE (2) + CULL FG(3) + CULMAJ(3+20) + CAMPUS(2+2) 10) + CC(2) + CULMAM (4+17) + CAMPAM (20+20)	9704 9709
as many	LUGICAL*1 NUPF1(2NU) LUGICAL*1 KEY(PUPANEK).	670x U/Ly
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B: ITER-1 MODULE

The user must supply the following card input for use of the INDEX-1 module:

1: Parameter Card:

- Columns 1-2: Number of years to be projected.
- Columns 3-4: Maximum number of student-levels for any one degree-leve.
- Columns 5- 6: Maximum number of origin colleges for any one degree-level.
- Columns 7-8: Maximum number of terminal states in Campus and Progression Matrices for any one degree-level.
- Columns 9-10: Number of campuses.
- Columns 11-12: Row number of "transfer" in Campus and Progression Matrices.
- Columns 13-14: Row number of "switch degree" in Campus and Progression Matrices.
- Columns 15-16: Row number of "retained" in Campus and Progression Matrices.
- Columns 17-18: Row number of "advanced" in Campus and Progression Matrices.
- Columns 19-20: Last two digits of base year.
- 2: <u>Campus Cards</u>: One card per campus with the campus abbreviation in Columns 1-2 and name in Columns 3-20.
- 3: <u>Terminal State Names</u>: One card for each row in the Campus Progression Matrices.
- 4: <u>Coefficient Cards</u>: The Matrices produced as punched output from COEF-1 in the following order.

Campus and Progression: Baccalaureate



Inter-Campus: Baccalaureate Switch-Degree: Baccalaureate

Inter-Campus: Associate
Switch-Degree: Associate

Campus and Progression: Associate

The last card in the two sets of Campus and Progression Matrices must have a 9 punched in Column 8.

5: Enrollment Cards: Enrollments for the base year must be read in on cards with the following format:

Columns 3-4: Campus number equal to the order in which the campus is processed, which is in alphabetic order of the campus codes.

1: Altoona

2: Allentown

3: Behrend

4: Berks

5: Beaver

6: Capitol

7: Delaware

8: DuBois

9: Fayette

10: Hazleton

11: Mont Alto

12: McKeesport

13: New Kensington

14: Ogontz

15: Schuylkill

16: Scranton

17: Shenango

18: University Park

19: Wilkes Barre

20: York

Columns 5-6: Student-level of enrollment 1, 2, 3, or 4.

Columns 7-8: College of enrollment number equal to order in which colleges are processed.

1: Agriculture

2: Arts and Architecture

3: Business Administration

4: Education

5: Engineering

6: Health and Physical Education

7: Human Development

8: Liberal Arts



9: Earth and Mineral Sciences

10: Science

11: Division of Counseling

12: Inter-College

Columns 11-15: Baccalaureate enrollment.

Columns 16-17: Associate enrollment.

The last card must have a 9 punched in Columm 2. All fields must be right justified.

Example:

Altoona, Freshmen, Agriculture, 41 Baccalaureate, 14 Associate.

RRQIQIQIRRR41RRR14

Example:

Berks, Freshmen, Engineering, 34 Bacca:aureate, 63 Associate.

RRQ4Q1Q2RRR34RRRQ3

The ITER-1 program produces printed output of enrollment by campus, degree-level, student-level, and college of enrollment at the undergraduate level. In addition, a tape output is produced.

***************************************	FIGURE B-1: MACRO FLOW CHART	HART OF THE ITER-1 MODULE		
	<u>0</u>	(100)		
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N + 4	1	3220	
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*3×	JB=1+F6-2)	32011	
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-	KET (C.L.+1)+NN) = SID48CIDE (C.L.+K+D)	3541	3710
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	L]=[+]. WKI:F(6.43(1) .4]	4500		
.	FURNAL(/, 101, 8X, 1LEVEL=1, 1Z, 175, 1 BACCALANKEATH 1, 5X, 1 ANNUCLATE! , 823X 11 EVEL = 1, 12, 7X, 1 BACCALANEL 5X, 1 ENSING ATE!)	4530		
8250m 8250m 8250m 8250m		1)567		
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7.00	DU 920 S=1+Sw	40 XC		
AISUM	A1Stm=A1Stm+ImPtJ (C.L.S.2)	6400		
AZSUM AZSUM	AZSUM=AZSUM+INPULI((*LL*Z*L)	4420		
WRITE	4KII÷(2,425)(CULNAM(S.41,41=1,21,41)NPULC(4,42,41),421,421,4	44311		.
*(CUL»	*(CDLMA=(S.J);J=1;Z);([NPU (C.L];S.U);L=1;Z) FIRMAT(' ',ZAM,TOX,TS,TOX,TS,ZOX,ZAM,TOX,TS,TOX,TS)	11011		
ļ.		445i) 447t)		
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945 00 548	UU 545 K=[•n JSUn(K)=t)	4200		
44 (IC)	(b) 940 S=1+5N	4600	y.	
JSU-	JSUm(2)=JSUm(2)+IMPUT(C+2+5+2)	4620		
JSUM.	JSUM(4)=JSUM(4)+IMPUT(6.2.5.1)	4460		
Jens 1.	$\frac{150\mu(5) = 150\mu(5) + 1\mu P(1) ((.45.5.1)}{150\mu(5) = 150\mu(5) + 1\mu P(1) ((.45.5.1)}$	4651		
940 CUMILTURE	4100	4b7.		
	ISBn=150m(1)+J50m(2)+J50m(3)+J50m(4)+J50m(5)+J50m(6) MRT1=(15, 841) J50m(1)m	11207		
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C: DISAG-1 MODULE

In addition to the tape output from ITER-1, the user must provide the following card input:

1: <u>Campus Cards</u>: One card per campus. The first twenty campuses are in campus abbreviation order as specified for ITER-1. King of Prussia and Hershey are 21 and 22 respectively.

Columns 1- 2: Campus code.

Columns 3-18: Campus name.

2: <u>College Cards</u>: One card per college or category of enrollment. The number of departments within each college is right justified in Columns 1-2. The college name follows beginning in Column 3 with the order of colleges as shown below.

Agriculture
Arts and Architecture
Business Administration
Education
Engineering
Health and Physical Education
Human Development
Liberal Arts
Earth and Mineral Sciences
Science
Inter-College
Capitol
Medicine
Non-Degree

3: <u>Department Cards</u>: The department names and associated budget and HEGIS discipline-division code of the first college, followed by the names of the second etc. One card per department is left justified.



Columns 3-18: Department name.

Columns 19-26: Budget-code.

Columns 27-34: HEGIS code.

4: Organization Matrix Cards: One card per department showing the fraction of each college's enrollment, degree-level, and student-level at a campus represented by the department.

Columns 1- 2: Campus number, right justified.

Columns 11-12: College code.

Columns 14-15: Department number, right justified.

Columns 21-25: Fraction of first year associate with decimal point at 22.

Columns 26-30: Fraction of second year associate

with decimal point at 27.

Columns 31-35: Fraction of first year baccalaureate

with decimal point of 32.

Columns 36-40: Fraction of second year baccalaureate

with decimal point at 37.

Columns 41-45: Fraction of third year baccalaureate

with decimal point at 42.

Columns 46-50: Fraction of fourth year baccalaureate

with decimal point at 47.

Columns 51-55: Graduate with decimal point at 52.

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5: <u>Campus Graduate Regression Equations</u>: These project the number of graduate students at each campus and are prepared using library program POLY-2. One card per campus.

6: College Graduate Regression Equations: One card per college at each campus having graduate enrollment with the campus number in Columns 1-2 and the college number in Columns 3-4, where the number represents the order in which the campus and college cards are entered.



- 7: Year Card: One card for each year of enrollment.
 - Columns 1- 5: Planned level of graduate enrollment right justified.
 - Columns 6-10: Number of campuses with graduate enrollment constraints right justified.
 - Column 15: Index for type of output desired.
 - 1 ≈ output by campus
 - 2 = output by campus and college
 - 3 = output by campus, college, and
 department
- 8: <u>Graduate Constraint Cards</u>: The number of cards will be the number specified in Columns 6-10 of the Year Card.
 - Columns 1-5: Campus number right justified.
 - Columns 6-10: Minimun constraint.
 - Columns 11-15: Maximum constraint. (Note maximum constraint must be denoted as 99999).

In addition to the printed output of enrollment by year, campus, degree-level, student-level, college, and department, a tape output is generated for use into CONSUM-1 of the IA-1 model.

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