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ABSTRACT

A survey was made in 1969 through interviews and questionnaires administered to hospital personnel directors to give health planners an indication of the health manpower needs and the existing hospital based or affiliated training programs. Areas of concern were accreditation, medical school affiliation, training programs, nursing home affiliations, and hospital personnel. The major conclusion was that there are definite manpower shortages in the 33 hospitals in Region 3. Suggested actions would be to hold meetings of hospital administrators, educational institutions, governmental manpower programs, and the New Jersey Health Careers Service to discuss means of meeting this need and to work out a plan of action. (MS)

ED 080846

US DEPARTMENTOF HEALTH
EDUCATION & MELFADE
NATIONAL INSTITUTE OF
FOUCATION

MANPOWER AND TRAINING SURVEY

of.

HOSPITALS IN REGION 3, NEW JERSEY

000 059

HOSPITAL AND HEALTH COUNCIL OF METROPOLITAN NEW JERSEY, INC. TWO PARK PLACE NEWARK, N.J. 07102

[201] 622-3280



HOSPITAL AND HEALTH PLANNING COUNCIL

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May 12, 1970

The Hospital and Health Council of Metropolitan New Jersey, Inc. the comprehensive health planning agency for Region 3, has just completed a "Manpower Training Survey of Region 3 Hospitals". This survey was designed to give people concerned with the field of health manpower a picture of the existing training programs in hospitals and of the manpower needs. It is hoped that this survey will assist individuals and/or agencies developing manpower training.

If you have any questions or if you wish additional copies of the survey, please contact Mr. Martin Parker at the Council's offices.

Very truly yours,

IIII Cleanede, Henry M. Kennedy

President

HMK/f



MANPOWER AND TRAINING SURVEY

of

HOSPITALS IN REGION 3, NEW JERSEY

INTRODUCTION

The Manpower and Training Survey of Hospitals in Region 3, New Jersey was initiated by the Hospital and Health Council of Metropolitan New Jersey, Inc. at the request of several state and local agencies interested in the area of health manpower. It was done to give both health planners and individuals concerned with developing training programs an indication of the health manpower needs and the existing hospital-based or -affiliated training programs. The survey w z egum in the spring of 1969 and the last questionnaire was returned to the Council in the late fall of 1969. The period until publication was used for analysis, synthesis and interpretation of the data.

The method used in this survey was the interview-questionnaire method.

After the questionnaire was prepared, each one of the hospital administrators in Region 3 was contacted. Either with the administrator's consent or through his office, an interview was scheduled with the hospital's personnel director to explain the purpose of the survey and to answer any questions. Prior to the interview, copies of the questionnaire were sent to the personnel director so that he would have time to study the survey and to formulate any questions that he might have.



After the interview, the personnel director was to complete the questionnaire and return it to the Council. Throughout this period Council staff was available to enswer any questions.

As can be seen in the opening paragraph, there was some delay in the return of certain questionnaires. There were many reasons for the delay in the return, some of which were: the length of the questionnaire (23 pages); the number of duties assigned to the personnel director or other responsible person; the fact that there were other manpower surveys in addition to the Council's in the area at the same time; and changes of some personnel directors during the time of the survey.

In the hospital personnel section of the survey it should be noted that the sum of the full-time personnel, full-time equivalents of the part-time personnel and the positions vacant may not equal the number of positions authorized. This is due to the fact that certain hospitals are currently employing part-time personnel whom they would like to replace with full-time personnel. Thus when the hospital employs a full-time person in a certain job, the number of positions vacant would decrease as would the number of part-time employees.

Example:

	Positions Authorized	Full-time	Full- T	ıll- Lme Juiv.	Vacant
Current kegistered Nurses	48	40	16 =	8	8
After employment of 4 add'1 RN's	48	44	8 =	4	4



Another problem with regard to the personnel section was the lack of standardization of terminology. This was particularly true of the allied health professions but extended into all areas. This might have led to some confusion on the part of the personnel director, which could have caused some inaccuracies in the data.

The Hospital and Health Council would like to express its appreciation to the Region 3 hospital administrators and personnel directors for their assistance and cooperation in making this survey.

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A. ACCREDITATION

Twenty-six hospitals in Region 3 are accredited by the Joint Commission on Accreditation of Hospitals, two are accredited by the American Osteopathic Hospital Association and one hospital is not accredited.

The hospital's date of accreditation ranged from 1966 through 1969.

The breakdown is as follows:

	<u>JCAH</u>	<u>AOHA</u>	
1966	3	gang réas	
1967	15	Sent Sent	
1968	5	1	
1969	1	1	
	24	2	26*

*Two hospitals did not report their date of accreditation.

Twenty-six hospitals received an accreditation for a three year period (one of which was an osteopathic hospital) and two for a one year period (one of which was an osteopathic hospital). The hospital that was not accredited had within the past year requested that a survey be made of its institution.

B. MEDICAL SCHOOL AFFILIATION

In three hospitals in Region 3 the appointments of chiefs of service are subject to the nomination and/or approval of a medical school.*

The hospitals under this agreement are:



^{*}It should be noted that since the time of the survey, St. Michael's Medical Center and United Hospitals Medical Center have become affiliated with the New Jersey College of Medicine and Dentistry.

Hospital	Medical School	Service
Martland Hospital Unit	N. J. College of Medicine & Dentistry (NJCMD)	All services
Newark Beth Israel Medical Center	rt	Medical, surgical, obstetrics/gynecology
Veterans Hospital, East Orange	11	All services

Eight hospitals have medical students assigned to their hospital for teaching purposes. They are:

<u>Hospital</u>	School Service	No. Students	No. Months
Hospital Center at Orange	NJCMD Medicine	15	2
Martland Hospital Unit	" Medicine " Dentistry	326 207	48 48
Mountainside	" Medicine	20	42
Newark Beth Israel Medical Center	" Madicine	19	2
Overlook	" Radiology	2	1
St. Elizabeth	" Obstetrics " Radiology " Pathology	6 4 · 4	2 1 1
St. Michael's	" Medicine	30	6
Veterans Admin., Administration	" Internal " Medicine, " Psychiatry, " Neurology, " Surgery, " Orthopedics, " Opthomology, " Oral Surgery	71	9

Six hospitals have medical students who come to their hospital on an elective basis for teaching purposes. They are:



<u>llospital</u>	Medical School	Service
Hospital Center at Orange	NJCMD and others	Cardiology externship
Mounteinside	11	Medicine, Survery, Pedi- atrics and Pathology
Newark Beth Israel Medical Center	NJCMD	Services yet to be determined -should begin in the fall and winter of 1969
0verlook	Ħ	Radiology
St. Elizabeth	n	Radiology and Pathology
United	11	Pediatrics

A medical school formally assigns faculty to two hospitals for instruction of house staff and/or attending staff. They are:

<u>Hospital</u>	Medical School	Services
Martland Hospital Unit	NJCMD	All services
Veterans Administra-	Ħ	Almost all services

Four hospitals have formal educational affiliation with another hospital.

They are:

<u>Hospital</u>	Affiliate Hospital	Arrangement
Hospital Center at Orange	East Orange General	One resident at the second and fourth year levels in general surgery affiliates at East Orange General for a period of 12 months.
	Essex County Hospital Center at Cedar Grove	One resident at the third year level in general surgery affiliates at the Essex County Hospital Center for a period of 12 months.



<u>Hospital</u>	Affiliate Hospital	Arrangement
Kessler Institute	United Hospitals and Veterans Admin.,E.O.	For training of resident physians in rehabilitation medicine.
Martland Hospital Unit	Newark Beth Israel and Veterans Admin., E.O.	College-Hospital Affiliation
Veterans Administra-	Martland	College-Hospital Affiliation
tion, E. Orange	Yessler Institute	P.M. and R. Resident Training
	Bronx Municipal Hospital	P. M. and R. Resident Training
	Children's Unit of United Hospitals	Pediatric Survery Residency Training
	:lackensack Hospital	Traumatic Survery Residency Training
	New York Medical College	Neurology Residency Training
	Hospital Center at Orange	Female and Pediatric Training

C. TRAINING PROGRAMS

Thirteen hospitals in Region 3 have internship training programs that are approved by the American Medical Association. They are:

<u>Hospital</u>	No. positions available	No. full-time physic ans who completed this program last year	-
East Orange General	8	6	6
Elizabeth General	14	12	12
Hospital Center at Orange	10	10	
Martland Hospital Unit	50	38	46
Memorial General	6	6	6
Mountainside	15	7	4



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Hospital	No. positions available	No. full-time physicians who completed this program last year	No. currently receiving training
Newark Beth Israel Medical Center	15	12	14
Overlook	14	14	14
St. Barnabas Medical Center	16	9	20
St. Elizabeth	20	20	20
St. Michael's Medical Center	20	13	7 .
United	27	11	22
*Veterans Administra-	35		12
tion, E. Orange			
Total	250	158	137

^{*}Integrated with Martland

Twelve hospitals in Region 3 have residency programs approved by the American Medical Association and/or the American Dental Association. They are:

		Length of	No. resi-	No. grad- uates	No.students
<u>Hospital</u>	Specialty	program	dents	last year	
Elizabeth General	Pathology		1		.
Fair Oaks	Psychiatry	6 mos.	1		
Hospital Center at Orange	General Surgery	4 yrs.	9	6	7
•	Orthopedic Surgery	3 yrs.	• 6	2	5
Martland	Medicine	3 yrs.	70	25	66
	Surgery	4 yrs.	49	14	47
	Pediatrics	3 yrs.	3 6	6	32
	Obstetrics/ Gynecology	3 yrs.	15	6	11
	Dentistry	3 yrs.	3		4
	Pathology	4 yrs.	6	3	6



Hospital	Specialty	Length of program	No. res	i-No. Gra uates last ye	d-No.Students currently ar
Mountainside	Internal Medicine	3 years	. 8	3	8
	Surgery	1 year	3	2	3
	Pathology	4 years	5	1	5
	General Practice		4	ī	1
Newark Beth Israel Medical Center	Internal Medicine	3 years	10	2	10
	Surgery	4 years	10	2	10
	Obstetrics/ Gynecology	3 years	4	1	4
	Pediatrics	2 years	8	2	8
	Radiology	3 years	4	1	4
	Anesthesio- logy	2 years	4	1	3
	Pathology	4 years	4	gan wal	2
Overlook	General Practice	2 years	4	2	4
	Pathology	4 years	4	1	4
St. Barnabas Medical Center	Anesthesio- logy	2 years	2	1	2
	Internal Medicine	3 years	3	1 .	4
	General Surgery	1 year	4	1	4
	General Surgery	4 years	1	1	4
	Plastic Surgery	3 years	3	1	3
	Obstetrics/ Gynecology		6		1
	Pathology	4 years	4	2	4
St. Elizabeth	Medicine	3 years	10	12	10
	Pathology	2 years	2	1	1
St. Michaels Medical Center	Internal Madicine	3 years	14	14	14
	Pediatrics	2 years	8	8	8
	Surgery	1 year	2	2	3
	Obstetrics/ Gynecology	•	6	6	6
	Pathology	4 years	4	4	3
United Hospitals	Pediatrics	2 years	8	4	8
Medical Center	Ophthamolog	•	5	4	5
	Otorhino- laryngolog		6		6
	Pathology	eries weld been	3	am 117	***
	General		3	1	1

Surgery



No	_	Gr	ad	_
-10	D	σı	au	

		Langth of	No.resi-	uates	No.Students
Hospital	Specialty 5 and 5	program	dents	last yea	r currently
Veterans Administration	Psychiatry*		4	3	4
East Orange	Urology		4	3	3
	Ophthamolog	y	2	2	2
	Orthopedics		2	3	2
	Plastic		2	2	2
	Surgery	•			
	Oral Surger	y**	2	2	2
	Internal		30	35	30
	Medicine				
	Neurology**	*	6	2	2
	Pathology		5	1	1
	Physical		4	1	1
	Medicine &				
	Rehabilitar	ion			
	General		14	12	12
	Surgery				
	m-+-1		727	100	202
	Total		437	199	392

^{*} awaiting committee action ** Provisional *** Probationary



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Seven Region 3 hospitals have student RM taining programs. They are:

Hospital	Length of Program	No. of Students	Tuit 1st year	ion charges 2nd year	3rd year
Clara Maass	33 months	102		1890	
East Orange General	3 years	51	953*	388	255
Elizabeth General	33 months	100	400	240	200
The Hospital Center @ Oran		80	574	400	315
Martland Hospital Unit	3 years	78	325	300	3 00
Mountainside	32 months				
Newark Beth Israel Medica Center**	3 years 1	11	500	500	500
	_			•	
Tot	al	422			

* \$205 deposit required
** Phasing out school 6/70



Ten hospitals have an affiliation requiring the regular training of professional nursing students on at least two clinical services under an agreement with a college or university offering degree(s) in nursing. They are:

iney are:			
Hospital	Name of college and degree	No. of students	Clinical services in which training takes place
Fair Oaks Hospital	Seton Hall University The Nursing	90 (30 per semester)	Psychiatry
Hospital Center at Orange	Rutgers BS in Nursing	14	Medical-Surgical Orthopedics
Martland Hospital Unit	Rutgers BS in Mursing	18	Pediatrics Obstetrics
Newark Beth Israel Medical Center	Essex County College Associate degree in Mursing Rutgers BS in Mursing	140	Medical-Surgical Pediatrics Obstethics Operating Room Outpatient Department
Rahway	Middlesex County College- Associate degree in Mursing	51	Pediatrics Medical-Surgical Obstetrics Operating Room
St. Barnabas Medical Center	Rutgers - BS in Hursing Seton Hall - BS in Mursing Rutgers (grad. coulin Coronary care)		Obstetrics Coronary Care Pediatrics
St. Elizabeth	Seton Hall BS in Hursing		
St. Mary's	Felician College Associate degrae in Nursing	59	Medicine Surgery
St. Michael's Medical Center	Rutgers- BS in Mursing Rutgers- BS in Psychiatric Murs	70	Medical-Surgical Pediatrics Obstetrics ICU & CCU Operating Room



<u>Hospital</u>	Name of college and degree		Clinical services in which training takes place
Veteran's Administration, East Orange	Fairleigh-Dickinson University- Associate degree* Seton Hall-BS in Hursing Middlesex Combity College - Loc ciate degree in Nursing Rutgers - BS in Nursing Hospital Center- diploma	238	Medicine Surgery Psychiatry
	Total	720	

* Will become BS in 1970



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Eighteen hospitals conduct paramedical training courses. They are:

Hospital	Course	Affiliation (if any)	Accreditation	No. of students
Alexian Brothers	Inhalation Therapist			2
	Ward Clerk			34
Clara Maass	Inhalation Therapist			3
	Ward Clerk X-Ray	عد در		6
	Technologist			6
East Orange General	X-Ray Technologist	Marquis School of Radiology	AMA \$ ARRT	6
	Medical Record			4
	Ward Clerk			6
	Dietician Intern	Various Collèges	ADA	4
Elizabeth General	Medical Technologist	Fairleigh~ Dickinson	ASCP	
33.13.13 <u>.</u>	Ward Clerk			13
Hospital Center at Orange	Medical Technologist		AS CP	4
Kessler Institute	Administrative Residency	e University of Florida	ACHA	1 /
Martland Hospital	l Surgical Technicians			12
one c	Pharmacy Interns	Rutgers	Rutgers	4
Memorial General	Medical Record	on ==		4
	Ward Clerk		~·	6
	X-Ray Technologist		'	4
Mountainside	Surgical Technicians	t did calle cape		Varies
	Ward Clerk			Varies
	Dietician Intern			2-4
	Medical Technologist		ASCP	8
	K-Ray Technologist			15



Hospital	Course	Aff: liation (if any)	Accreditation	No. of students
Newark Beth Israel Medical	Medical Technologist	Putgers	Rutgers	5
Center	X-Ray		AMA	6
	Technologist Ward Clerk			36
Overlock	X-Rey Technologist		AMA & ARRT	20
	Administrative Residency	e Cornell		1
Rahway	X-Ray Technologist	Middlesex General Hospital	AMA	3
St. Barnabas Medical Center	Inhalation Therapist		·	3 .
Moderat Contor	Medical Technologist	Fairleigh- Dickinson	ASCP-AMA	12
	Administrative Residency			1
	Laboratory Assistant			
St. Elizabeth	X-Ray			7
	Technologist Administrative Residency			1
St. Mary's	Medical Technologist	Felician College	ASCP-AMA	4
St. Michael's	Operating Room Technician			12
	Medical	Fairleigh- Dickinson Univ.	FDU	.8
	Technologist	Central State	CSC	
		College Caldwell College	CC	
United Hospitals	Medical Technologist	Rutgers Fairleigh- Dickinson	Rutgers FDU	2
	X-Ray Technologist			11
^	Ward Clerk			Vacies
	Surgical Technician		n di Pala nua	Vacies

Hospital	Course	Affiliation	Accreditation	No. of students
		(if any)		
Veterans Administration	Dietician , Internship	St. Elizabeth College		1
East Orange	Administrative Residency	George Washing University	ton	1

The total number of individuals trained by the eighteen hospitals by job category are:

Inhalation Therapy		13
Ward Clerk	_	71
X-Ray Technologist		84
Medical Record Clerk	-	8
Dietician Intern	_	4
Medical Technologist	_	43
Administrative Residency		5
Surgical Technician	_	24
Pharmacy Intern	_	4



Three hospitals in Pagion 3 have a student LPM program.

<u>Hospital</u>	Length of course	Number of students	Tuition charged
Overlook	12	29	\$100 for students inside service area \$175 for students outside service area
St. Barnabas Medical Cente	12 er	26	\$650
St. Vincent's	12		40 at 40
		55	

Four hospitals have affiliations requiring the regular training of student LPN's under an agreement with a high school, community college or other educational institution.

<u>Hospital</u>	School	No. of students	Clinical Services
Martland Hospital Unit	Essex County Vocarional School	30	Medicine Surgery Pediatrics Obstetrics
Newark Beth Israel Medical Center	Essex County Vocational School	40	Medicine Surgery Pediatrics Obstetrics Out-patient Department Operating Room
John E. Runnells	Union County Technical Institute	38	Pharmacology Geriatric Nursing Rehabilitation
St. Michael's Medical Center	Esse: County Skills Center	90	Medicine-Surgery Recovery Room Pediatrics Obstetrics Out-patient department Emergency Room Cardiac & Intensive Care Units

Twenty two Region 3 hospitals conduct inservice training programs, twenty of which have a full-time training director.

<u>Hospital</u>	Name of Program 1	Tumber of students
Alexian Brothers	Inservice for RN, LPN, & Ward Clerks	varies
	Inservice for nurses aides	15
Clara Maass	Nurses Aides	40
Children's Specialized	Inservice education for aides, orderlies, etc.	varies
Columbus	Coronary care nursing	23
	Intramuscular injection	20
East Orange General	Nurses aide	12
	Orderlies	4
	Physical therapy assistants	1
Elizabeth General	Nurses aides	12-15
	Junior nurses aides	7
	Refresher program for R.N.	7
	Ongoing monthly program	
	in continuing education	
Fair Oaks	Orientation to psychiatric nursing	40
	Psychiatric aide orientation	
	Principles and techniques of psychiatric nursing	
Hospital Center at Orange	A regular program of in-service education is provided for all nursing service division pers	
Kessler Institute	Nurses aides, orderlies and therapy aides	varies
Martland Hospital Unit	Basic course for nursing aides	30-40
Memorial General	Nurses aide	10
Mountainside	Introduction to inhalation therapy	40
	Oxygen therapy	35
	Pulmonary function tests	. 20
	Resuscitation therapy	25
	Nurses aides	50
	Senior nursing assistant	5



Hospital	Hame of program	Number of students
Newark Beth Israel Medical Center	Murses aide Orderly	52 20
Overlook	Aide and attendant program Floor clerk program	78 42
Rahway	Murses aide training program	42
John E. Runnells	Health occupation training program	64
St. Barnabas Medical Center	Hurses aides and orderlies training program	
St. Michael's Medical	Nurses aide refresher course	50
Center	LFH pharmacology course	50
	Coronary cardial care course	40
	Assistant unit manager cours	
United Hospitals	Nurses aides	39
Medical Center	Orderlies (attendants)	15
Veterans Administration East Orange	Basic course of instruction- nursing aides	68 ,
9	Advanced course-nursing aide	. 38
	Advanced medication training	
	REF, LPM orientation program Short courses to personnel a volunteers on medical aseps General in-service program f all levels on personnel tou	is or
West Essex	Nurses aides	10
	Candy stripers	35
West Hudson	Various programs with no set name, programs are determin by need	



The categorical totals for inservice training programs are:

Nurses aides and orderlies	_	473
Coronary care nursing	_	63
Intramuscular injection		20
Physical therapy assistant	_	1
Junior nurses aide	_	7
Refresher program for registered nurses		7
Orientation to psychiatric nursing		40
Inhalation therapy	_	40
Oxygen therapy	_	35
Pulmonary function tests	_	20
Senior nursing assistants		5
Food and clerk program	-	42
Health occupations training program	_	64
LPN - pharmacology	-	75
Murses aide refresher program	_	50
Advanced course - nursing aides	_	83
RN - LPM orientation course	_	52
Candy stripers	_	35



D. MURSING HOME AFFILIATIONS

In Region 3, twenty-two hospitals have formal (written) agreements with nursing homes providing for the transfer of patients. The following table groups the hospital by the number of affiliations.

Number of Hospitals	Number of Affiliations
	-
4	1
3	2
3	3
5	4
3	5
2	7
1	12
1	. 22

The mean number of affiliations is 4.6, the median is 4 and the mode is 4.

The following is a list of nursing homes that have affiliation with Region 3 hospitals and the number of hospitals with which they have affiliations:

Columbus - Redwood Theresa Grotta	- 14 - 9			
Cranford Health and Extended Care Facility	~ 5			
Northfield Manor	- 5			
Park Avenue	- 5			
Cranford Hall	- 4			
Edison Lodge	- 4			
Irvington	- 4			
Lincoln Park	- 3 - 3			
Essex County Hospital - Belleville				
Troy Hills	- 3			
Elizabeth Manor	- 2			
Emory Manor	- 2			
Hartwyck West	- 2			
Lizmora	- 2			
Abbey	- 2			
Green Grove	- 2			
Heritage Hall	- 2			

Birchwood, Van Dyk, New Jersey Hills, Chestnut Hill, Pine Crest, Hill Top, Senator Center, Newark Gardens, Cornell Hall, Daughters of Israel, Glenside, Ashbrook, Royal Oaks, Perk View, Community, Branchview, Brunswick Park, Country Manor, Crestview, Golden Crest, Hospitality, Maple Shade, Parkwav, Stratford, Summit, Laurelview, Cherry Hill, Saddlebrook, Inglemoor - 1 each.



E. HOSPITAL PERSONNEL

The following is a compilation of hospital personnel for Pegior 3. It is broken down by profession or job category for all budgeted politions.

	NO. OF POSITIONS AUTHORIZED			IME EMPLOYEES FULL-TIME EQUIVALENT	NO.OF POSITIO VACANT	% OF EUD- 'S GETED POSITIONS
CATEGORY						VACANT
Physicians	381	29 8	145	73	10	2.6%
Registered Hurses	3760.7	2722	1311	532.6	502.1	13.4%
Licensed Practical	1363.8	1076	254	116.3	172.5	12.6%
Nurses aides	1307.3	1388	25₹	105.5	75.9	4.2%
Medical Technologia (registered)		247	36	16.5	44.5	14.5%
Medical Technologis (non-registered)	st 257	220	71	28.9	13	5.1%
Radiology Technolog (registered)	gist 181.5	147	19	8.8	29.7	16.4%
Radiology Technolog (non-registered)	gist 49	45	13	5.7	1	2.0%
Inhalation therapi	st 100	82	7	3.4	18	18.0%
Cardio-Pulmonary	19	15	5	1.5	2	%ذ.10
Technologist	17	13	3	1.5	-	2013/6
(registered)						
Cardio-Pulmonary Technologist	39	31	3	.5	7.5	19.2%
<pre>(non-registered) EEG Technologist (registered)</pre>	11	10			1	9.1%
EEG Technologist (non-registered)	18.5	18	2	1	.5	2.7%
Physical Therapist (registered)	69	57	13	5.5	18.8	27.2%
Physical Therapist (non-registered)	13.5	11	3	1.5	1	7.4%
Speech Th rapist (registered)	18	12	6	3	3	16.7%
Occupational Thera	pist 16	8	1	.5	7.5	46.9%
Radiologist, Pathol	oief 136.1	125	16	7.1	4.5	.3%
Psychiatrists and	-	123		, , _		,
related physician						
Dieticians (ADA)	31.5	24	4	2	6	19.0%
Dieticians	53	47	6	3	6.5	12.3%
Chefs-cooks	142.8	129	5	2.3	12	8.4%
Pharmacist (regist		73	11	4.9	1.5	1.3%
Social Workers (MS MSW, ACSW)	•	34	2	1	12	25.5%
Social Workers (BA and Case Aides) 47.5	41.5	1	.5	6	12.8%



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	NO. OF	110. OF	PART-T	IME EMPLOYEES	NO. OF	% OF BUD-	
	POSITIONS	FULL-TIME	HUMBER	FULL-TIME	POSITION	IS GETED	
	AUTHORIZED	EMPLOYEES		EQUIVALENT	VACANT	POSITIONS	
CATEGORY						<u>VACANT</u>	
Mursing School	141.5	119	16	8.5	14	12.8%	
(Total Staff)*							
Interns	198	185	6	3	10	5.1%	
Residents	395	371	48	24			
Medical & Radiolog	gical 23	15	15	7	1	4.3%	
Technologist							
Instructors							
Medical & Radiolog	gical 94	77		~~	17	18.1%	
Technologist							
Students (only if paid)							
Medical Record	_						
Librarian	10.5	9	2	1	1	9.5%	
(non-registered)							
All Clerical and	2022.7	1790	247	122.7	104	4.6%	
Office Help		÷					
All Aides	2904	2648	497	252.8	166.5	5.8%	

^{*}excludes clerical and office

Some clarification of the category "aides" is needed. This category ranges from unskilled jobs such as porter or maids to some semi-skilled jobs involving patient care such as physical therapy aides. As the job description and the skills needed would vary from hospital to hospital it would be extremely difficult to make the same sort of comparison and compilations between hospitals as can be done with such job categories as registered nurse or medical technologist. It was for this reason that all aide-type jobs were considered as one job-category. This aide category plus the clerical-office category could give a valuable insight into service areas. This effect is in the economical area. Hospitals through their employment of community residents can have very definite effect on the economy of that community and it is in the area of aides and clerical-office where most community residents are employed.



CONCLUSION

and

PLANS FOR FUTURE ACTION

There is one basic conclusion that can be drawn from this survey. That is, there are definite manpower shortages in the 33 h spitals in Region 3. This study has given an objectification to the man-power shortages about which many people have spoken.

It is hoped that this objectification might lead to future actions that would meet this critical need. Some of these actions might be:

- (1) To hold a meeting of the hospital administrators in Region 3 to review the survey and its implications, and to discuss the possible actions that they may take to alleviate this problem;
- (2) To hold a meeting of the various educational institutions, high schools, community colleges and/or four year colleges to discuss the health manpower needs and how these institutions can meet this need;
- (3) To hold a meeting with the various governmental manpower programs to discuss their role in resolving this need;
- (4) To discuss this paper with the New Jersey Health Careers Service to see how the survey can add to the overall plans of Health Careers Service;
- (5) To determine as a result of these meetings and/or similar meetings what can be the best plan of action to alleviate this very serious manpower problem.

In conclusion, the Council stands ready to work with any and all groups working in the area of health manpower.

