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ABSTRACT

As part of the United States Air Force Occupational Survey Program, this report summarizes the results of a study conducted to determine the dimensions of job satisfaction within and between career ladders as perceived by airmen. Surveyed on 97 career ladders were some 100,000 respondents. Findings include: (1) Most of the airmen surveyed found their jobs interesting and felt that their talents were being well utilized, (2) Extensive job satisfaction differences existed between career ladders and among individuals within ladders, and (3) Ladder by ladder studies are required in order to identify factors causing the differences and to evaluate the impact which work performed had on career decisions. (Author/SN)





KESOURCE

REPORTED JOB INTEREST AND PERCEIVED UTILIZATION
OF TALENTS AND TRAINING BY AIRMEN
IN 97 CAREER LADDERS

By

R. Bruce Gould

PERSONNEL RESEARCH DIVISION Lackland Air Force Base, Texas

January 1972

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PERSONNEL RESEARCH DIVISION
AIR FORCE HUMAN RESOURCES LABORATORY
AIR FORCE SYSTEMS COMMAND
Lackland Air Force Base, Texas



FOREWORD

This research was completed under Project 7734, Development of Methods for Describing, Evaluating, and Structuring Air Force Occupations; Task 773405, Derivation of Methods to Provide for Career Progression and Development of Air Force Personnel.

The purpose of this study is to report general findings of the levels of job satisfaction in 97 care. ladders. It is to serve as a point of departure for an extended series of studies into the nature of job satisfaction or dissatisfaction of specific career ladders. The ultimate goal of the series is to provide operational guidelines for managers in the improvement or maintenance of job satisfaction for the force in general and for specific career ladders. This report, however, is provided for use by personnel associated with behavioral science research and is not intended for use by operational or managerial personnel. The report is essentially descriptive in nature and provides a base line for making comparisons between career ladders, evaluating the changes within ladders across time, and identifying ladders for individual study.

Special appreciation and thanks are given to Dr. Raymond E. Christal for his technical suggestions and to Mrs. Joyce Giorgia for tabulating and verifying the data.

This report has been approved.

George K. Patterson, Colonel, USAF Commander



ABSTRACT

The purpose of this study was to investigate the extent of differences in reported job satisfaction of over 100,000 airmen in 97 career ladders. The differences between career ladders and between individuals within career ladders were evaluated. Two seven-point scales measuring incumbents' job interest and feelings of how well their jobs make use of their talents and training have been included in inventories administered under the USAF Occupational Survey Program. Analyses of the responses indicated that while most airmen found their jobs interesting and felt well utilized, there were some extreme differences between career ladders and among individuals within ladders. Extensive ladder by ladder studies are warranted to identify factors relating to differences in job satisfaction.



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REPORTED JOB INTEREST AND PERCEIVED UTILIZATION OF TALENTS AND TRAINING BY AIRMEN IN 97 CAREER LADDERS

1. INTRODUCTION AND DESCRIPTION OF THE DATA

Data on two dimensions of job satisfaction have been collected from airmen on a routine basis as part of the USAF Occupational Survey Program. This paper presents a summary of data collected thus far and describes findings concerning variations in job satisfaction among airmen within and between career ladders.

Scales measuring job interest and utilization have been placed in all Occupational Surveys administered since September 1966. By April 1971, data had been collected on over 100,000 respondents in 97 career ladders using standard occupational analysis procedures (Morsh & Archer, 1967). The 97 ladders surveyed are listed in the Appendix tables.

Respondents used 7-point scales to indicate their job interest ranging from "extremely dull" to "extremely interesting" and the extent to which their jobs utilize their talents and training with responses from "not at all" to "perfectly." Figure I illustrates the interest and utilization scales as they appeared in the Background Information section of the job inventories. Mean scale values for each career ladder were derived to permit ladder by ladder comparisons. The utilization scale was found to be especially effective for identifying specialty differences when respondents were dichotomized into those who reported their utilization as "very little" or "not at all" and those responding "fairly well" to "perfectly." The percentages of incumbents who reported very little or no utilization were then compared between and within all ladders by skill levels 3, 5, and 7.

II. RESULTS AND DISCUSSION

Comparing job satisfaction for the 97 career ladders in the data base, mean interest scores (Table 1) ranged from 3.23 to 6.17 with the average score being 4.82 for 3-level airmen. Most 3- and 5-level respondents indicated that their jobs were "so-so" to "fairly interesting." Perceived utilization of talents and training averaged "fairly well" to "quite well" at the 3- and 5-levels and "very well" at the 7-level. Several career ladders had average scale values which varied significantly from the population averages. These differences indicate there are ladders with very high or very low job satisfaction among incumbents. (Table 3

in the Appendix presents the means and standard deviations of the interest and utilization scales for each of the 97 ladders.) The numeric ratings of the utilization scale were generally about one point lower than the interest scale. The scale difference may have been essentially a function of the verbal description of the values and can not be interpreted to mean that interest was greater than self-reports of utilization.

The summary of reported interest and perceived utilization in Table I indicates that most airmen found their jobs interesting and felt that their talents and training were being well utilized. This finding, however, does not disguise the fact that some specialties had substantial numbers of airmen who were extremely satisfied or dissatisfied with their jobs. The differences can be effectively compared by use of the utilization scale.

Comparing percentages of airmen who felt poorly utilized, there were large differences between ladders, particularly at the 3- and 5-skill levels. If the ladders are arranged on a continuum of lowest to highest reported utilization, the percentages of those utilized "very little" or "not at all" at the 3, or semiskilled, level range from 63 percent in the 551X0, Pavements Maintenance Ladder, to zero percent in the 982X0, Dental Laboratory Ladder. Table 2 presents the ten ladders at each end of the continuum. (The percentages of airmen, including 9-levels, feeling poorly utilized in each of the 97 ladders are presented in Table 4 of the Appendix.) From Table 2, there is no apparent relationship between perceived utilization and type of career field. There are electronics, weapons maintenance, law enforcement, precision equipment maintenance, and medical career ladders represented at each end of the satisfaction continuum. Fields requiring very low and very high aptitudes for initial entry, ladders which traditionally receive highly and minimally educated personnel, and imbalanced specialties are also represented at each extreme.

Within-ladder differences were also apparent. As the skill levels increased, the degree of utilization increased substantially in all but a few ladders. A possible explanation is that those who feel poorly utilized tend to leave the service. Also, as skill levels increase, the tasks performed should become more demanding and hence better utilize talents and training. These explanations are now under study. For the 97 ladders, the average percentage of respondents who felt poorly utilized



YOUR RESPONSES TO THE FOLLOWING THREE ITEMS WILL BE HELD IN STRICT CONFIDENCE AND WILL BE USED FOR RESEARCH PURPOSES ONLY MY JOB UTILIZES MY LEIND MY JOB: TALENTS AND TRAINING: 1 D EXTREMELY DULL [] NOT AT ALL 2 D VERY DULL 2 D VERY LITTLE 3 🔲 FAIRLY DULL 3 [] FAIRLY WELL 4 🔲 SO-SO 4 \(\subseteq \text{QUITE WELL} \) 5 A FAIRLY INTERESTING 5 D VERY WELL 6 D VERY INTERESTING 6 D EXCELLENTLY 7 D EXTREMELY INTERESTING 7 PERFECTLY

Fig. 1. Job satisfaction scales.

Table 1. Summary of Job Interest and Perceived Utilization for 97 Career Ladders

		Jo	b Interest	U	tilization
Skill Level	N	Grand Mean	Ladder Mean Score Range	Grand Mean	Ladder Mear Score Range
3-level	10,836	4.82	3.23-6.17	3.54	2.39-4.90
5-level	59,491	4.87	3.61-6.16	3.73	2.68-5.10
7-level	29,807	5.57	4.34-6.53	4.71	3.69 5.00

at the 3-, 5-, and 7-levels was 24, 22, and 10 percent, respectively.

When making comparisons between specific ladders, caution must be exercised because of differences in survey dates. The time interval of five years between the oldest and most recent survey makes direct comparisons of some ladders difficult. (Survey dates are given in Table 4 of the Appendix.) In two cases where ladders were resurveyed, there was a substantial increase in expressed dissatisfaction during the intervening time period. For the 671X3, Accounting Disbursement Ladder, expressed feelings of poor utilization increased from 30 to 58 percent at the 3-skill level and from 25 to 45 percent at the 5-level over a 30-month period. In the 421X3, Aerospace Ground Equipment Repair Ladder, dissatisfaction increased from 16 to 36 percent at the 3-skill level and from 19 to 34 percent at the 5-level over a 42-month period. The causes for increased feelings of poor utilization are not yet certain. The increase could be the result of general increases in dissatisfaction among enlistees during the time span, changes in tasks performed on the job, or changes in the aptitude and educational characteristics of the personnel assigned to these career fields during the past few years.

The interest and utilization data presented here were collected at the same time as factual data at the task performance level. It will now be possible to evaluate job content factors as they influence job satisfaction. Since it is known that there are extensive job satisfaction differences both between and within career fields, these differences can now be studied to identify associated factors and suggest remedial actions at the task, or performance, level.

Extensive studies are now being initiated for ladders which have high proportions of airmen who feel poorly utilized. Preliminary findings indicate that factors relating to feelings of utilization differ widely and are essentially unique for each ladder. This requires that individual studies be made on a ladder by ladder basis. Studies are also being planned which will follow individuals for a period of time and relate changes in jobs to changes in attitudes.



Table 2. Career Ladders at Extremes of Rank-Ordering According to Percentage of Incumbents Indicating that Talents and Training Are Poorly Utilized

		3-te	vel	5-lev	el	7.1	evel
AFSC	Caroer Ladder	N	%	N	%	N	%
551X0	Pavements Maintenance	218	63	728	54	113	15
671X3	Accounting Disbursement	167	58	1.187	45	N/A	N/A
402X0	Aerospace Photo Systems			209	56	52	35
611X0	Supply Services	155	53	482	36	312	12
303 X 3	Auto Tracking Radar Rpmn	49	51	353	39	259	20
234 X0	Precision Photoprocessing	142	47	442	42 .	215	15
811 X0	Security	682	46	2,312	36	623	9
443 X0 G	Minuteman Missile Rpmn	77	44	567	46	335	18
_∩4X0	Intelligence Operations	151	43	393	39	322	20
915%0	Medical Materiel	126	43	581	26	273	7
				•			
811X0A	Dog Handle.	70	10	438	24	51	2
361 X 4	Cable Splicer	20	10	182	14	96	7
903 X0	Radiolog	32	9	355	12	149	11
432X0	Jet Engine Mechanic	149	9	935	8	470	6
30 5X 3	Elect Computer Rpmn	54	7	555	14	371	13
305X1	Elect Digital Data Process	55	7	537	18	381	9
324 X0	Precision Measuring Equip	62	6	481	7	576	8
322X1	Weapons Control Sys Mech	105	5	704	6	411	3
272X0	Air Traffic Control	41	2	764	5	606	7
982X0	Dental Laboratory	30	ō	270	6	148	3

Note.—A dash is used where the N is less than 20. N/A indicates skill level was not authorized at time of survey. Career ladders ordered on decreasing percent at 3-level.

III. CONCLUSIONS

Most airmen surveyed found their jobs interesting and felt their talents and training were well utilized. However, extensive job satisfaction differences existed between career ladders and among individuals within ladders. Ladder by

ladder studies are required to identify factors causing these differences and to evaluate the impact which work performed has en career decisions.

REFERENCE

Morsh, J.E., & Archer, W.B. Procedural guide for conducting surveys in the United States Air Force. PRL-TR-67-11, AD-664 036. Lackland AFB, TX: Personnel Research Laboratory. Aerospace Medical Division, September 1967.



APPENDIX: STATISTICAL DATA



*¹*5

Table 3. Means and Standard Deviations of Reported Job Interest and Perceived Utilization of Talents and Training

					Repor	Reported Job 1	Interest					Perc	Perceived Utilization ^a	llization		
			3-Level			5-Level		•	7-Level		3-Leve	vel	5-Leve	vei	7-16	evel
AFSC	Career Ladder	z	Mean	SD	z	Mean	SD	2	Mean	SD	Mean	SD	Mean	SD	Mean	gs
204X0	Intelligence Operations	151	4.79	1.49	393	4.69	1.61	322	5.27	1.52	3.17	1.55	3.25	1 50	31.5	1 65
206X0	Photo Interpretation	47	5.13	1.61	374	5.07	1.55	199	5.60	48	3.45	1.40	99 2	977	448	79
233X4	Still Photo Lab	86	4.82	1.67	518	4.80	1.60	158	5.28	1.42	3.33	1.43	3.61	1.52	74	9
234X0	Precision Photoprocessing	142	3.85	1.63	442	4.50	1.59	215	5.39	1.35	2.79	9	3.09	7	2	
236X1	Still Photo Camera Spec	\$2	5.15	1.39	383	4.98	1.64	96	5.5%	1.46	3.98	1.55	3.77	1.55	197	
252X1	Weather Observer	105	4.73	1.24	1,050	4.48	1.58	276	5.51	1.22	3.52		3.41	- 7	7 60	7 7 X
253X0	Weather Forecaster	•	•	•	A/N	۷ ۷	</td <td>343</td> <td>5.80</td> <td>86.</td> <td></td> <td></td> <td>Z Z</td> <td>ž</td> <td>4.93</td> <td>£ .</td>	343	5.80	86.			Z Z	ž	4.93	£ .
272X0	Air Traffic Control	41	6.17	.75	764	91.9	00.1	909	6.18	1.07	4.90	1.12	66.7	-	۶ ، ۶	
273X0	Aerospace Control Systems	114	4.47	1.41	066	4.09	1.66	401	4.83	1.57	3.18	1.33	3.08	- 07	7	99
273X2	Operations	43	4.65	1.63	V/N	V/A	N/A	123	4.63	69'1	3.48	1.45	Z/Z	× ×	3.90	5.4
275X0	Operations	N/A	N/A	Y/N	95	3.95	1.85	73	4.92	1.79		\ <u>'</u> Z	2.97	1.53	3.92	98.
291X0	Communications Center	217	4.46	1.48	1,362	4.34	1.65	449	5.13	1.48	3.07	1,31	3.41	:53	6.30	797
293X0	Ground Radio Operator	165	4.16	1.58	890	4.13	1.73	189	4.99	1.45	3.02	1.25	3.05	1.40		69.
30120	Aircraft Radio Repair	8	5.01	1.33	814	5.23	1.20	386	5.64	1.25	3.79	1.4)	3.95	1.27	4.66	7.
301XUA	Abn Comd Post Comm Eqp Rpmn	V/Z	K/Z	N/A	36	5.77	.80	39	6.21	.79	くと	٧ <u>/</u> ۷	4.97	1.14	5.28	1.50
301X1	Acit Elect Nav Equip Repr	107	5.21	1.23	874	5.30	1.18	399	5.73	1.14	3.77	1.26	4.06	38.1	4.78	() (+)
301X4	Acft Nav Sys Repair	98.	5.61	1.24	673	5.63	1.13	240	5.98	1.06	4.2}	7.4	4.25	1.36	5.015	-
303X2	AC&W Radar Repair	45	5.11	1.22	269	4.91	1.35	438	5.18	1.33	3.51	1.29	3,68	1.33	4.17	15
303X3	Auto Tracking Radar Repair	6	4.40	1.50	353	4.54	1.50	259	5.12	1.36	2.82	38	3.12	9	00.7	77
304X0	Radio Relay Equip Repair	43	4.88	1.10	467	4.45	1.57	961	5.21	1.39	3.19	1.26	3,4	7	4.17	15
304X1	Flight Facilities Eqp Repair	•	•		404	4.90	1.37	258	5.09	1.45			3.75	1.37	4.16	95
304X4	Ground Radio Comm Repair	54	4.12	1.43	816	4.65	1.51	397	5.34	1.17	3.52	1.34	3.52	38.1	4.32	4
305X1	Liect Digital Data Process	25	5.67	.92	537	5.14	1.42	381	5.52	1.24	4.51	1.37	3.99	1.47	4.66	1.46
30583	Elect Computer Repair	54	5.81	60:1	555	5.64	1.32	371	8.69	1.30	4.57	1.34	4.37	1.48	4.72	.56
30/20	lelet omm Sys Opr	53	4.89	1.29	674	4.93	1.45	397	5.21	1.49	3.28	1.16	3.67	1.4.2	57.7	09.
31/X0 321X0	Instrumentation Mech	•	•		361	4.64	1.48	556	5.46	1.29	•	•	3.26	1.37	4.23	5.5.1
32120	Boind May Sys wiech		•	•	•	•		•						•	,	•
321705	B-5.2 E/F/G/H	•	•	•	157	4.97	1.22	145	5.30	1.2.1	•	•	3.63	1.42	64.4	140
321X0D	6-32 C/D EB.111	•	i		93	4.80	1.27	104	5.21	1.16		•	3.65	1.24	4.42	1.30
377X1	Wesners Control Suc Mach	. 901	, ;	• 5	77	5.05	٠. روز.	₹ ;	5.77	1.02	•	•	3.68	94.	4.77	1.17
374X0	Production Magnetical Courts	<u> </u>	4.0	86.	407	5.55	01.1	-	5.94	8 0.1	4.33	1.25	4.37	<u>);</u>	5.24	1.28
324X0	Auto Et Control C	70	65.5	97.1	481	5.21	1.30	276	5.40	87.	4.50	1.24	4.31	1.3.3	4.59	7:37
32370	Auto Fit Control Sys	•			7.1	4.92	1.43	180	5.78	œ ~	•		3,62	1.37	4.X.2) 4 .
323X0A	Auto Fit Control Sys	•	•	•	526	4.92	1.34	183	5.78	1.28			3.71	1.24	4.93	1.5.1
17576	AMONICS Enstrument Sys	•	•	•	303	5.14	1.35	217	5.72	χ. Σ.			3.95	×+. –	1.80	1,3,3
42270	Acit Instrument Kpmn	4	5.05	1.17	471	5.00	1.22	861	5.59	01.1	3.61	1.17	3.86	1.27	4.68	66.1
24171	instrument trainer	٠	•	•	233	4.90	1.48	16	5.20	1.60	•	•	3.74	1.53	4.14	997
342X0 342X0	r ught Simulator	36	4.97	140	404	5.37	1.25	232	5.94	1.02	3.89	1.45	4.13	.33	90.5	97.1
342AUA	right Simulator	∀ /Z	N/A	</td <td>78</td> <td>5.61</td> <td>††. l</td> <td>49</td> <td>6.20</td> <td>.75</td> <td>K/Z</td> <td>< Z</td> <td>4.33</td> <td>5</td> <td>2 3</td> <td>77.</td>	78	5.61	††. l	49	6.20	.75	K/Z	< Z	4.33	5	2 3	77.
361X3	Missile Sys Cable Splicing	•	•		78	4.71	1.34	38	5.39	8 0.1		. '	3.44		00.7	59.1
														:		



Table 3 (Continued)

					Reporte	ted Job II	nterest					Perc	erceived Uti	tilization	9	
			3.Level			5-Level	ļ	•	7 ·Level		3-Le	evel	5-Le	-Level	7-Level	vel
AFSC	Career Ladder	z	Mean	as	z	Mean	ا ۾	z	Mean	SD	Mean	SD	Mean	SD	Mean	SD
361X4	Cable Splicing	20	5.40	1.32	182	5.30	7.26	96	5.54	1.28	3.95	1.16	4.24	1.52	5.10	1.40
362X4	Telephone Equip Repair	101	5.24	1.10	208	5.32	1.35	181	5.64	1.30	3.79	1.30	4.24	1.52	4.85	1.57
402X0	Aerospace Photo Systems	•	•	٠	209	3.99	99.1	52	4.92	1.73		٠	2.78	1.27	3.69	1.70
404X0	Precision Photo Systems	•	•	•	134	4.83	1.57	80	5.68	1.05	1	•	3.72	1.44	4.59	1.49
421X2	Acft Pneudraulic Repair	179	90.5	1.29	1,155	4.99	1.38	469	5.52	1.14	3.79	1.27	4.01	1.40	4.79	1.33
421X3	Aerosp Grnd Equip Repair ^b	173	4.98	1.09	853	4.93	1.35	415	5.70	1.21	3.60	1.22	3.76	1.40	4.97	1.47
421X3	Aerosp Gmd Equip Repairc	137	4.11	1.58	1,221	4.10	1.58	530	5.18	1.41	3.01	1.21	3.12	1.34	4.37	1.51
422X1	Acft Environmental Sys	74	5.05	1.23	998	5.08	1.25	284	5 55	1.14	3.59	1.15	4.04	1.37	4.76	1.38
423X0	Acft Electrical Rpmn	130	5.27	1.11	792	5.46	1.14	475		1.15	4.06	1.29	4.29	1.39	5.23	1.29
424X0	Acft Fuel Systems Mech	73	5.22	1.50	651	4.88	1.42	310	31	1.31	3.90	1.62	3.92	1.46	4.89	1.36
431X0A	Helicopter Mechanic	88	5.15	1.24	512	9.60	1.09	160	5.82	1.23	3.81	1.33	4.42	1.36	5.03	1.31
431X0B	Helicopter Mechanic	•	•	•	92	5.85	.87	52	5.86	1.08	•	٠	4.98	1.24	5.08	1.09
431X0C	Helicopter Mechanic	•	•	•	63	5.76	.92	١	•	•	•	•	4.48	1.31	•	
431X1A	Aircraft Maintenance	172	4.81	1.29	936	4.88	1.42	383	5.57	1.22	3.55	1.29	3.74	1.44	4.80	1.46
431X1C	Acft Maint Jet 1-2 Eng	438	4.93	1.35	2,097	5.02	1.37	1,086	2.67	1.17	3.59	1.30	3.91	1.45	4.86	1.50
431X1E	Acft Maint Jet over 2 Eng	306	4.75	1.48	1,576	4.85	1.41	655	5.50	1.28	3.48	1.33	3.72	1.46	4.76	1.44
431X1F	Acft Maint Turbo-prop	171	4.87	1.38	448	4.75	1.44	175	5.49	1.23	3.60	1.44	3.65	1.45	4.53	1.64
432X0	Jet Engine Mechanic	149	5.51	1.19	935	5.59	1.13	470	5.83	1.13	4.44	1.47	4.59	1.44	5.15	1.41
433X0	Maint Scheduling	268	4.82	1.57	N/A	N/A	N/A	1,081	5.19	1.51	3.59	1.48	N/A	A/N	4.21	1.59
435X0	Flight Engineer	•	•	•	130	5.22	1.50	184	5.81	1.06	•	٠	3.88	1.66	4.73	1.58
435X0A	Fit Eng Turbo-prop	•	•	•	61	5.61	1.14	319	5.94	.97	•	•	4.48	1.50	5.24	1.26
435X0B	Fit Eng	N/A	N/A	Y/N	69	5.84	96.	59	6.31	.70	N/A	A/A	4.32	1.48	5.31	1.05
435X0C	Fit Eng Performance Qual	N/A	N/A	Y/N	•	•	•	989	6.13	88.	N/A	N/A	1	•	5.34	1.26
443X0G	Minuteman Msl Rpr	77	4.29	1.30	267	4.04	1.67	335	4.90	1.40	2.86	1.35	2.94	1.49	3.93	1.49
461X0	Munitions Maint	176	5.00	1.31	864	4.78	1.44	239	5.59	1.33	3.53	1.32	3.55	1.45	4.76	1.59
462X0	Weapons Maint	190	5.16	1.13	754	4.92	1.35	310	2.60	1.21	3.91	1.36	3.78	1.45	4.88	1.49
4/2X0	Vehicle Maintenance	£ ;	5.06	1.54	192	5.12	1.32	A/A	V/N	Α. Υ.	3.67	1.68	3.93	1.66	V/N	N/A
4/271	Spec ven Maint	25	40.0 40.0	1.3/	33	5.11	1.33	82	5.94	1.01	3.92	1.37	4.18	1.56	5.10	1.57
47381	Gentrupose Ven Maint Veb Body Densit	971	5.03	1.23	384	90.0	1.35	Α/Z	A/N	Α 2 2 .	3.66	1.40	3.90	1.62	Α ; ς	Α .
534X0	Airframe Renair	140	7 0 7	1 27	1 1 1 0 0	2005	1.47	410	0.7	00.0	, 0,0	, 24	77.7	00.1	3.06	200
543X0	Elect Power Production	135	5.11	1.27	897	5.35	1.30	278	78.5	5	3.61	1.31	4.0.4 4.04	1.41	4 88	1.30
545X0	Refrigeration & Air Cond	66	4.93	1.63	595	5.32	1.49	159	5.80	1.26	3.55	1.42	4.07	1.53	4.62	1.61
547X0	Heating Systems	89	4.63	1.50	305	4.76	1.50	57	5.68	1.09	3.25	1.37	3.69	1.54	4.72	1.60
547X0A	Systems Plant Operator	•	•	•	144	4.38	1.75	45	5.36	1.64	•	•	3.33	1.49	4.51	1.68
551X0	Pavements Maintenance	218	3.23	1.84	728	3.61	1.73	113	5.41	1.32	2.39	1.37	2.68	1.44	4.65	1.66
551X1	Const Equip Opr	163	4.37	1.60	286	4.68	1.66	88	9.60	1.53	3.05	1.51	3.41	1.57	4.49	1.68
563X0	Water & Waste Processor	160	4.74	1.45	482	5.09	1.35	109	6.05	1.05	3.40	1.40	3.79	1.48	5.04	1.56
566X0	Engineering Entomologist	36	4.58	1.69	140	2.06	1.64	59	5.79	1.54	3.25	1.23	3.79	1.53	4.55	1.52
571X0	Fire Protection	383	4.98	1.37	1,609	5.15	1.45	363	5.77	1.29	3.64	1.52	4.03	1.60	5.12	1.41
605X0	Air Passenger	119	4.79	1.54	539	4.81	1.62	202	5.69	1.22	3.24	1.48	3.45	1.63	4.50	1.54
605X1	Air Cargo	171	4.58	1.54	765	4.73	1.48	•		•	3.40	1.41	3.45	1.52	•	
611X0	Supply Services	155	3.96	1.70	482	4.53	1.73	312	5.80	1.21	2.71	1.35	3.50	1.74	4.83	1.63



Table 3 (Continued)

					Repor	Reported Job Interes	nterest					Perc	Perceived Utilization ^a	ilization		
		•	3-Leve	_		5-Level			7-Level		3-Leve	vel	5-Le	evel	7.Level	vel
AFSC	Career Ladder	z	Mean	SD	z	Mean	SD	z	Mean	SD	Mean	SD	Mean	SD	Mean	SD
612X0	Meatcutter	٠	1		118	5.28	1.48	46	5.83	96		•	4.81	1,66	5.33	1.53
631X0A	Fuel Services	240	4.59	1.66	1.500	4.25	1.54	365	4.34	1.66	3.05	1.47	3.41	1.64	5.07	1.43
651X0	Procurement	49	5.27	1.24	360	5.13	1.48	329	8.69	1.35	3.69	1.54	3.75	1.50	4.59	1.58
67!X!	Accounting General ^b	9/	4.72	1.23	319	4.98	1.35	N/A	A/Z	Z/A	3.25	1.45	3.77	1.48	N/A	√ Z
671X3	Accounting Disbursement	121	4.79	1.40	504	4.86	1.50	N/A	V/Z	N/A	3.40	1.47	3.64	1.50	Z.	A/Z
671X0	Accounting & Finance	V/N	N/A	A/A	N/A	N/A	N/A	312	5.67	1.13	N'A	Z/A	N/A	N/A	5.00	1.44
671XI	Accounting Generalc	35	4.86	1.36	642	4.41	19.1	A/X	Y/V	N/A	3.23	1.44	3.25	1.51	A/A	N/A
671X3	Accounting Disbursement	167	3.95	1.65	1.187	4.09	1.62	N/A	N/A	N/A	2.65	1.31	2.90	1.41	A/N	N/A
671X0	Accounting & Finance	N/A	A/A	N/A	N/A	A/N	N/A	906	5.27	1.39	N/A	A/A	N/A	N/A	4.42	1.58
68130	Data Services	51	4.43	1.68	147	4.37	1.78	152	4.80	1.57	3.08	1.45	3.24	1.60	3.97	1.65
683X0	Data Services	48	5.27	1.73	A/A	N/A	N/A	143	5.45	1.53	4.35	1.59	N/A	N/A	4.41	1.62
685X0	Data Process Mach Opr	566	5.44	1.27	1.539	5.25	1.44	589	5.80	1.27	4.26	1.58	4.09	1.49	4.89	1.52
0X989	Data Sys Analysis & Design	78	5.54	1.55	N/A	Z/A	N/A	161	5.71	1.48	4.14	1.68	N/A	Z/A	4.56	1.62
0X/89	Data Sys Programming	88	5.47	1.42	742	5.26	1.54	422	5.84	1.27	3.73	1.54	3.89	1.59	4.71	1.60
732X0	Personnel	•	•	•	440	5.31	1.44	433	5.64	1.36	•	٠	3.62	1.29	4.29	1.16
733X0	Manpower	33	6.12	1.04	N/A	Z/A	N/A	202	5.80	1.18	5.12	1.37	N/A	N/A	4.93	1.32
733X1	Management Engineering	84	5.98	1.01	A/A	Υ/Z	A/A	369	5.83	1.23	4.74	1.37	Y/X	N/A	4.79	1.36
751X0	Education Spec	76	5.42	1.01	88	5.33	1.38	19	5.85	1.42	3.77	1.50	4.02	1.67	4.95	1.73
751X2	Training Spec	287	5.80	1.21	N/A	N/A	A/A	758	5.88	1.26	481	1.47	Y/N	N/A	4.95	1.54
811X0	Security Specialist	682	3.87	1.81	2,312	4.28	1,84	623	5.55	1.39	2.85	1.47	3.34	1.66	4.80	1.54
811X0A	Dog Handler	70	5.46	1.46	438	5.19	1.72	51	6.53	89	4.30	1.52	4.02	1.82	00.9	1.24
811XI	Correction Spec	•	•	•	64	5.28	1.63	73	5.90	1.36	•	•	4.42	1.55	61.5	1.75
902X0	Medical Services	358	4.75	1.63	1,131	4.96	1.62	316	5.50	1.32	3.37	1.51	3.59	1.60		1.57
902X2	Operating Room	•	•	•	462	5.16	1.49	133	5.74	1.19		٠	3.79	1.57		.45
903X0	Radiology	32	5.78	.82	355	5.57	1.34	149	5.81	1.42	4.63	1.45	4.48	1.65		ú
906X0	Medical Admin	150	4.43	1.65	685	4.79	1.55	372	2.67	1.26	3.19	1.50	3.58	1.53		
907X0	Preventive Medicine	21	4.76	1.19	2.5	5.31	1.43	125	5.97	1.01	3.43	1.26	4.10	1.53		
0.826	Veterinary Services	63	5.29	1.00	297	2.00	1.39	181	5.99	1.01	3.63	1.12	3.76	1.44		
915X0	Medical Materiel	126	4.30	1.64	581	4.74	1.60	273	5.62	1.47	2.93	1.40	3.76	1.60		,
922X0	Protective Equipment	•	•	•	096	4.05	1.68	342	5.19	1.45	•	•	3.01	1 52		÷
9777	Pressure Suit	•	•	•	37	4.91	1.59	48	5.72	1.35		•	3.94	1.73	}	~
981X0	Dental Services	246	5.14	1.38	198	4.80	1.51	200	5.32	1.35	3.59	1.58	3.58	1.59	4	r
981X1 982X0	Preventive Dentistry Dental Laboratory	114 30	5.77	1.24	N/A 070	4 % V X	X/2 7.7	971	5.78	1.28	4.87	1.52	Α/Z \ 4 / Z \	Α'N •	4.63	1.66
)	2	?	2	1	2:1	1	5	ò	:	1.20	2.10	÷.	60.0	1.30

Note. — Data are not entered in cells containing an N of less than 20 as indicated by dashes. Skill levels which were not authorized for a career ladder at the time of survey are indicated by the entry N/A.



^aCell Ns are the same as those for Job Interest, b_{Time 1}.

^cTime 2.

Table 4. Percentage of Incumbents Indicating That Training and Talents Are Utilized "Very Little" or "Not At All"

204X0	. =		Date of			5kill		
206X0	AFSC	Career Ladder	Survey	N	3	5	7	9
2334X Still Photo Lab Dec 70	204X0	Intelligence Operations	Aug 67	926	43	39	20	17
234X0	206X0	•			26	26	16	5
236X1					29	28	18	
		• •					15	19
1938/0 Weather Forecaster							13	
17310		The state of the s			30			10
17380								4
17382								
175X Operations								N/A
93X0 Communications Center Fieb 70 2,092 37 31 18 18 18 18 18 18 18		•						19
9380/92 Ground Radio Operator Feb 70 1.265 58 42 22 22 23 24 24 25 25 25 25 25 25		•						1.
			-					13
								12
OIXI/90		Abn Conid Post Comm Fan Romn						
101X4/90								- 14/7
103X2								16
03X3/90								2
OAXO 95 Radio Relay Equip Repair Jul 70 781 30 30 15	03X3/90		Nov 68					
OAX 95	04X0/95	Radio Relay Equip Repair						10
OAX4/95 Ground Radio Comm Repair Jul 70 1,332 24 28 14 14 15 15 15 15 15 15	04X1/95	Flight Facilities Equip Repair	Mar 71	795		19	19	1
DSX3	04X4/95	Ground Radio Comm Repair	Jul 70		24	28	14	- :
O7XO			Jan 69	1.012	7	18	9	19
17X0		Elect Computer Repair	Aug 67	1,055	7	14	13	13
21X0			Apr 68	1,176	28		20	
21X0K B-52 E/F/G/P					-	35	16	1.
21X0L B-52 C/D Nov 70 197 - 14 8 21X0R FB-11 Nov 70 52 - 23 7 22X1/90 Weapons Control Sys Mech Jul 67 1.285 5 6 3 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 3 5 5 6 7 8 5 5 5 6 7 8 5 5 5 7 7 5 7					-	-		- 3
21X0R FB-11 Nov 70 52 - 23 7 22X1/90 Weapons Control Sys Mech Jul 67 1.285 5 6 3 3 4 2 4 10 5 2 2 2 3 7 2 2 2 2 3 7 2 2 2 2 3 7 2 2 2 2 3 2 2 3 2 2					-			
22X1/90 Weapons Control Sys Mech Jul 67 1.285 5 6 3 24X0 Precision Measuring Equip Mar 70 1.212 6 7 8 25X0/91 Auto Flt Control Sys Apr 68 483 - 24 10 25X0A Auto Flt Control Sys Apr 68 419 - 15 9 N/ 25X1 Avionics Instrument Sys Mar 69 555 - 19 6 22X0/92 Acft Instrument Rpmn Mar 69 727 20 14 8 41X1 Instrument Trainer Jan 71 349 - 24 21 42X0 Flight Simulator Jun 68 760 19 11 2 42X0A Flight Simulator Jun 68 127 N/A 13 2 N/ 61X3 Missile Sys Cable Splicing Mar 69 106 - 32 21 N/ 61X4 Cable Splicing Mar 69 328 10		·			-			
24X0 Precision Measuring Equip Mar 70 1,212 6 7 8 25X0/91 Auto Flt Control Sys Apr 68 483 - 24 10 25X0A Auto Flt Control Sys Apr 68 419 - 15 9 N/ 25X1 Avionics Instrument Sys Mar 69 555 - 19 6 22X0/92 Acft Instrument Trainer Jan 71 349 - 24 21 41X1 Instrument Trainer Jan 71 349 - 24 21 42X0 Flight Simulator Jun 68 760 19 11 2 42X0A Flight Simulator Jun 68 127 N/A 13 2 N/ 61X3 Missile Sys Cable Splicing Mar 69 106 - 32 21 N/ 61X4 Cable Splicing Mar 69 328 10 14 7 16 14 7 16 14 12 14 12 <td></td> <td>=</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		=						
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25X0A Auto Flt Control Sys Apr 68 4 19 - 15 9 N/ 25X1 Avionics Instrument Sys Mar 69 555 - 19 6 22X0/92 Acft Instrument Rpmn Mar 69 727 20 14 8 41X1 Instrument Trainer Jan 71 349 - 24 21 42X0 Flight Simulator Jun 68 760 19 11 2 42X0A Flight Simulator Jun 68 127 N/A 13 2 N/ 61X3 Missile Sys Cable Splicing Mar 69 106 - 32 21 N/ 61X4 Cable Splicing Mar 69 328 10 14 7 1 62X4/90 Telephone Equip Repair Oct 69 815 12 14 12 1 02X0 Aerospace Photo Systems Jul 70 261 - 56 35 04X0 Precision Photo Systems Jul 70 1								
25X1	•			-		-		N1/4
22X0/92 Acft Instrument Rpmn Mar 69 727 20 14 8 41X1 Instrument Trainer Jan 71 349 - 24 21 42X0 Flight Simulator Jun 68 760 19 11 2 42X0A Flight Simulator Jun 68 127 N/A 13 2 N/ 61X3 Missile Sys Cable Splicing Mar 69 328 10 14 7 1 61X4 Cable Splicing Mar 69 328 10 14 7 1 62X4/90 Telephone Equip Repair Oct 69 815 12 14 12 1 02X0 Aerospace Photo Systems Jul 70 261 - 56 35 04X0 Precision Photo Systems Jul 70 214 - 22 13 21X2/93 Acft Pneudraulic Repair Jan 70 1,857 15 14 4 21X3/90 Aerosp Grad Equipb Oct 70 1,955					-			
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Table 4 (Continued)

		Date of			Skill	Level	
AFSC	Career Ladder	Survey	N	3	5	7	9
435 X 0	Flight Engineer	Feb 68	423		29	13	1
435 X0A	Flt Eng Turbo-prop	Feb 68	380		11	3	N/A
435 X0B	FIt Eng	Feb	98	N/A	14	0	N/A
435 X0C	Flt Fing Performance Qual	1	6 9 3	N/A	-	2	N/A
443X0G/91	Minuteman Msl Rpr	an 71	1,032	44	46	18	15
461X0	Munitions Maint	167	1.279	22	26	11	N/A
462X0	Weapon Maint	Oct 67	1,343	16	22	8	3
472X0	Vehicle Maintenance	Jul 68	225	27	23	N/A	N/A
472X1	Spec Veh Maint	Jul 68	388	12	15	10	N/A
473X0	Gen Purpose Veh Maint	Jul 68	712	23	23	N/A	N/A
473X1	Veh Body Repair	Jul 68	473	-	18	8	(
534X0	Airframe Repair	Scp 69	1,744	15	13	5	6
543X0	Elect Power Production	Jun 67	1,336	18	17	10	8
545 X O	Refrigeration & Air Cond	Aug 70	853	27	15	13	N/A
547X0	Heating Systems	Aug 70	450	28	23	12	10
547X0A	Systems Plant Operator	Aug 70	205	-	35	18	N/A
551X0	Pavement Maintenance	Jul 68	1,059	63	54	15	N/A
55 IX I	Const Equip Opr	Jul 68	876	42	33	19	
563X0	Water & Waste Processor	May 68	751	29	21	8	N/A
66X0	Engineering Entomologist	May 68	213	31	23	10	
571X0	Fire Protection	Арг 68	2.377	25	19	5	9
605 X 0	Air Passenger	Mar 68	878	35	33	13	
505 X 1	Air Cargo	Mar 68	936	26	31	-	
511X0	Supply Services	Jan 69	949	53	36	12	N/A
512X0	Meatcutter	Jan 69	232	-	14	7	11
531X0A/90	Fuel Services	Jan 69	2,151	40	34 💆	7	2
55 1X0	Procurement	Feb 70	788	24	24	12	8
571X1	Accounting Generala	May 67	395	34	21	N/A	N/A
571X3	Accounting Disbursement	May 67	625	30	25	N/A	N/A
571X0	Accounting & Finance	May 67	312	N/A	N/A	7	N/A
572X0	Accounting Budget	May 67	73	N/A	N/A	N/A	10
571X1	Accounting Generalb	Jan 70	677	40	36	N/A	N/A
571X3	Accounting Disbursement	Jan 70	1,354	58	45	N/A	N/A
571X0	Accounting & Finance	Jan 70	906	N/A	N/A	13	N/A
572X0	Accounting Budget	Jan 70	131	N/A	N/A	N/A	7
81X0	Data Services	Nov 67	350	39	39	23	N/A
583X0	Data Services	Nov 67	220	19	N/A	17	24
85X0	Data Process Mach Opr	Nov 67	2,394	15	16	9	N/A
86X0	Data Sys Analysis & Design	Nov 67	189	21	N/A	12	N/A
587X0	Data Sys Programming	Nov 67	1,510	28	26	12	10
/32X0/91	Personnel	Jun 67	1,024	-	20	8	4
33X0	Manpower	Jul 67	235	3	N/A	7	N/A
773X1	Management Engineering	Jul 67	722	8	N/A	. 4	9
751X0	Education Spec	Feb 67	230	23	19	13	5
751X2	Training Spec	Feb 67	1,045	7	N/A	10	N/A
311X0	Security Specialist	Apr 68	3,617	46	36	9	N/A
SIIXOA	Dog Handler	Apr 68	559	10	24	2	N/A
311X1	Correction Spec	Apr 68	268	-	19	14	5
902X0/92	Medical Services	Jul 70	1,832	31	30	13	7
002X2	Operating Room	Jan 71	606	-	21	9	-
03X0	Radiology	Oct 67	548	9	12	11	-
06X0	Medical Admin	Nov 66	1,317	41	29	12	7
07X0	Preventive Medicine	Mar 67	375	29	14	9	-
08X0	Veterinary Services	Mar 67	541	14	19	7	N/A
15X0	Medical Materiel	Sep 66	1,022	43	26	7	2
22X0	Protective Equipment	Mar 70	1,358	-	43	13	5
22X0B	Pressure Suit	Mar 70	80	-	25	13	-
81X0	Dental Services	Nov 69	1,249	26	27	12	-
81X1	Preventive Dentistry	Nov 69	206	10	N/A	15	4
82X0	Dental Laboratory	May 67	486	0	6	3	16

Note. Dash indicates an N of less than 20. Skill levels which were not authorized for a career ladder at the time of survey are indicated by the entry N/A. Cell N_S by skill level can be determined from Table 3.



^aTime 1.

b_{Time 2.}

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13. ABSTRACT			

The purpose of this study was to investigate the extent of differences in reported job satisfaction of over 100,000 airmen in 97 career ladders. The differences between career ladders and between individuals within career ladders were evaluated. Two seven-point scales measuring incumbents' job interest and feelings of how well their jobs make use of their talents and training have been included in inventories administered under the USAF Occupational Survey Program. Analyses of the responses indicated that while most airmen found their jobs interesting and felt well utilized, there were some extreme differences between career ladders and among individuals within ladders. Extensive ladder by ladder studies are warranted to identify factors relating to differences in job satisfaction.

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_		ROLE	WT	ROLE	WT	ROLE	
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