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## ABSTRACT

Unit four of this curriculum plan for ninth grade social studies outlines a study of the automobile industry in the United States. Objectives state the desired generalizations, skills, and attitudes to be developed. A condensed outline of course content precedes expanded guidelines for teaching procedures and suggested resource materials. A bibliography includes books, articles, and other related references. Appended are a questionnaire on autos, an exercise on purchasing an auto, and an excerpt from the President's statement to Congress on truth in lending. Related documents are SO 005 451 through SO 005 455 and SO 005 457. (SHM)

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Grade Nine

Unit: The Auto Industry

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RESOURCE UNIT

Sφ 005 456

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1968

## OBJECTIVES

This unit should make progress toward helping pupils develop t

### GENERALIZATIONS

1. Economic wants of people seem never to be satisfied, since many goods and services must be replenished constantly as they are used up, since population is expanding, and since new inventions or styles create new wants.
  - a. Firms m cutting
  - b. Firms m trying product
  - c. Firms m heavy a ducts b the dem competi
  - d. Firms m introdu will be or chea
2. Prices are affected by changes in supply and demand.
  - a. Demand is affected by the supply of money and credit.
  - b. The elasticity of the demand for goods varies. For some "essential" goods, demand does not differ much regardless of the price.
3. In a private enterprise system, allocation of resources to different kinds of production is achieved largely by changing patterns of consumer demands and by the responses of producers who wish to make a profit.
4. Competition exists where there are a number of sellers of a product or service and no single seller can dominate or control the market price. However, price competition is not the only form
5. When there centration a few firms prices, comp may be rest
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## OBJECTIVES

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which competition takes.

- a. Firms may compete with each other by cutting prices.
  - b. Firms may compete with each other by trying to improve the quality of their product or by product differentiation.
  - c. Firms may compete with each other by heavy advertising to make their products better known and so increase the demand for them rather than for competing products.
  - d. Firms may compete with each other by introducing substitute products which will be more attractive to consumers or cheaper.
5. When there is a monopoly or such a concentration of production in the hands of a few firms that these firms can dominate prices, competition is reduced and supply may be restricted in lieu of cutting prices.
- a. Competition is affected by the end of entry of new competitors into a field.
  - b. Government policies may tend to reduce

or increase pressure toward concentration of industry or monopolistic tendencies.

6. In a competitive system many of the consumers do not have a perfect knowledge of prices and quality of goods; consequently, the market system does not always work out in practice as described in theory.
7. Laborers may join together in labor unions to agglomerate their power.
  - a. Collective bargaining by labor unions may help restore competition at times, or may hurt competition.
8. As compared with individual enterprises and partnerships, corporations make possible both a larger investment in capital goods (with an accompanying mass production and lower costs) and a control of this investment with a much smaller amount of money than the capital goods are worth.
  - a. Corporations make possible a larger investment in capital goods than do most individual enterprises and partnerships since shares of stock can be sold to many people.
  - b. A few large stockholders can control a corporation with a relatively small investment of money as compared to

the capital goods production.

- c. Holding companies equal to pyramids of a number of other companies, a small amount to the total value of companies.
9. Industries sometimes incur costs which the individual firm would not incur. Such costs sometimes require government regulation or expenditure.
10. Specialization of production and regions leads to economies of scale.
  - a. Companies sometimes produce products to protect security against competitors and to secure profits from other companies.
11. In the long run, a higher level of production can be achieved only by increasing productivity.
12. Investment in technological development may lead to new technology and so to new products because of more or better goods.
  - a. New inventions of production.

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c. Holding companies permit a few individ-  
uals to pyramid their control over a  
number of other corporations with just  
a small amount of money as compared  
to the total worth of all of the com-  
panies.

9. Industries sometimes involve third party  
costs which the industry does not pay.  
Such costs sometimes lead to government  
regulation or expenditures.

10. Specialization of individuals, businesses,  
and regions leads to interdependence.

a. Companies sometimes diversify their  
products to provide for greater se-  
curity against risks of a drop in  
profits from one product.

11. In the long run, a rise in real wages will  
be achieved only by a rise in labor pro-  
ductivity.

12. Investment in technological research and  
development may lead to higher levels of  
technology and so to greater productivity  
because of more or better quality capital  
goods.

a. New inventions open up whole new fields  
of production.

- b. New technological developments bring improved efficiency to tools and machines and increased labor productivity.
13. Most businesses in mature economies depend more upon corporation savings for new investment than upon investment from outside the business.
14. Output can be increased by a more efficient combination of productive resources (by the way in which production is organized).
- a. The most efficient combination of resources is the one which produces the largest output given the same cost or value of resource input.
  - b. Division of labor and specialization can increase a person's output.
    - 1) Mass production permits reduction in costs, but it is dependent upon a big enough market to make it profitable.
    - 2) Mass production, with its greater specialization and substitution of capital goods for labor, permits reduction of costs.
    - 3) Mass production needs a mass market with mass consumers, as well as standardization of products and parts and substitution of capital.
15. Up to a certain degree production is likely to be reduced costs by spreading over a larger output increasing productivity.
16. Purchasing costly items in large quantities reduces the cost to the consumer and proves more profitable to the seller.
17. People buy insurance to protect themselves; the risks are spread over many people.
18. Culture traits may spread as well as by internal investment.
19. A culture is an integrated system in one part of the culture may change and bring about changes in other parts of the system.

#### SKILLS

1. Attacks problems in a rational manner.
  - a. Identifies value-conflict.
  - b. Identifies factual questions and need investigation.

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production, with its great specialization and substitution of capital goods for labor, results in a reduction of costs.

production needs a mass market with mass consumers, as well as standardization of products

and parts and a high proportion of capital goods.

c. Up to a certain degree, large-scale production is likely to lead to reduced costs by spreading fixed costs over a larger output of goods and by increasing productivity of labor.

15. Purchasing costly items on credit raises the cost to the consumer and frequently proves more profitable than cash sales to the seller.

16. People buy insurance to reduce the risk to themselves; the risks are spread among many people.

17. Culture traits may spread by diffusion as well as by internal invention.

18. A culture is an integrated whole; a change in one part of the cultural system will ramify and bring about changes in other parts of the system.

### SKILLS

1. Attacks problems in a rational manner.

a. Identifies value-conflicts.

b. Identifies factual questions which need investigation.



- c. Sets up hypotheses.
- 2. Locates information efficiently.
  - a. Uses Reader's Guide to locate information.
- 3. Gathers information effectively.
  - a. Draws inferences from data.
    - 1) Draws inferences from tables and graphs.
  - b. Uses index numbers.
  - c. Reads for details.
- 4. Evaluates information and sources of information.
  - a. Distinguishes between relevant and irrelevant data. (Detects persuasion devices.)
  - b. Identifies incomplete data.
  - c. Detects inconsistencies.
- 5. Organizes and analyzes data and draws conclusions.
  - a. Applies previously-learned concepts and generalizations to new data.
  - b. Uses simple mathematical devices

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- c. Uses mod
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- f. Generali
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ATTITUDES

- 1. Is curious a
- 2. Is sceptical  
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- to analyze data.
- c. Uses models to help analyze data.
  - d. Identifies differences in data.
  - e. Tests hypotheses against data.
  - f. Generalizes from data.
  - g. Considers probable consequences of alternative courses of action.

#### ATTITUDES

1. Is curious about social data.
2. Is sceptical of the finality of knowledge. Holds theories and generalizations as tentative, subject to change in the light of new evidence.

### CONDENSED OUTLINE OF CONTENT

- I. The auto industry has the largest manufacturing firms in the U.S. and, along with the related firms, constitutes the largest sector of U.S. industry.
  - A. A large proportion of Americans consider cars a necessity, not a luxury. The car has affected many aspects of American life.
  - B. Many auto companies and companies related to the auto industry are found among the largest corporations in the country.
  - C. The auto industry has given rise to many other related industries or has at least increased their sales tremendously. It has also caused some industries to decline.
- II. An auto was developed first in Europe, and the ideas were borrowed by Americans who developed a highly competitive industry in the early days of the automobile.
  - A. The first auto was built in Europe, and many ideas were brought to the U.S.
  - B. The auto industry did not develop in this country until after the bicycle craze led to the development of better roads.
  - C. In the early part of this century (1900-1920), there were a large number of auto companies which assembled cars from parts which were made largely by other companies. Many of these companies

failed soon, but others made profits for a number of years.

- D. GM was organized as a holding company in 1908 (holding the companies of Buick, Cadillac and the Olds as well as eight other lesser auto companies and a number of companies making individual parts for autos). Although GM almost went bankrupt a few years later, it was reorganized and had surpassed Ford in sales by 1927, lost sales supremacy briefly, but regained and has held it since 1930.
  - E. Ford developed a sturdy car, built only one model at a time, and mass-produced the car with interchangeable parts and an assembly line in order to cut costs. He sold the car at a low price in order to get a big market and made his profits by a small profit margin on many sales. (He assumed an elastic demand for cars.) Other companies assumed an inelastic demand and continued to sell at higher prices. Ford soon outstripped all of the others in sales and profits.
  - F. Once the market had been saturated with current cars, other auto companies began to build new models with different styles in order to persuade people to buy new cars before the old ones wore out. Ford, who stayed with his one model and color for a number of years, began to drop behind General Motors in sales. Finally, he too, shifted to a new model.
- III. Today the auto industry is an oligopoly, with three companies selling over 80 per cent of the autos and one company selling 50 per cent of the autos.

- C. The consumer frequently buys on credit, and he needs to be well-informed if he is to get the cheapest credit or know how much he is really paying for credit.
  - D. Consumers in the market for cars need to budget carefully and consider many factors other than credit or the attributes of different cars before buying.
- V. The auto industry provides an example of third party or consumer costs which are not borne by the industry itself.
- A. The auto industry has not always paid as much attention to safety as many think they should have. Not only have they let style interfere with safety features within cars, but they have developed more and more powerful cars and have not always warned purchasers of faulty features of cars which may cause accidents.
  - B. The industry could not survive unless the government built roads, and highway development and city traffic problems are affected by changes in auto styling and power and sales.
  - C. The auto industry has done little to try to solve the problems created by junked cars.
  - D. The auto industry has done little to try to reduce the air pollution which is creating problems for cities around the country.
  - D. Government regulation of the auto industry has arisen because of these third party or consumer costs.

OBJECTIVES

OUTLINE OF CONTE

A. IS CURIOUS ABOUT SOCIAL DATA.

I. The auto industry has the lar  
firms in the U.S. and, along  
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S. Draws inferences from tables and graphs.

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OUTLINE OF CONTENT

SOCIAL DATA.

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- A. A large proportion of Americans consider cars a necessity, not a luxury. The car has affected many aspects of American life.

from tables and graphs.

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## TEACHING PROCEDURES

### Initiatory Activities

1. Give pupils the questionnaire in the appendix. This questionnaire should stimulate pupils to think more about the effects of automobiles on American life and on their own lives, it should identify some of their attitudes toward automobiles, and their susceptibility to certain kinds of advertising, and it should find out what they already know about the auto industry.
2. Have a committee tabulate the results of the questionnaire, or do the tabulation in class. Then do the following:
  - a. Have the class figure out the average number of cars per family and people per car as reported by pupils in answer to the first question on the questionnaire. Then show the class a chart comparing car ownership per capita today and in earlier years. Ask: What has happened to car ownership in this country?

Perhaps project the chart on increased registration of cars and trucks from 1940 to 1965 in Goodman and Harriss. Compare it with a table or graph showing changes in population during this period. Ask: How can you explain the great increase in auto registration over this period as compared to the increase in population? Why do you think auto registrations increased so much more rapidly than trucks and buses?



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MATERIALS

See Appendix

Goodman and Harriss,  
Economics, p. 381.

G. A culture is an integrated whole; a change in one part of the cultural system will ramify and bring about changes in other parts of the system

S. Detects inconsistencies.

G. The elasticity of the demand for goods varies. For some "essential" goods, demand does not differ much regardless of the price.

S. Detects inconsistencies.

A. IS CURIOUS ABOUT SOCIAL DATA.

- b. Use the responses to questions 2, 3, 5, and 6 to discuss the effects of the auto on American life and the role of the auto in their own lives.

Now read aloud a quotation or brief article describing the changes which have resulted from the use of the car and current place of the car in American life. Or have a pupil investigate and report on changes.

- c. Compare the class' responses to question 15 on the elasticity of demand for cars with the class' responses to question two. Ask: Are your responses consistent? What factors do you think may have led to greater inelasticity of demand for cars than in the early years of the automobile?
- d. Discuss: Do the responses to question 8 on the kind of car desired agree with the responses to question 7 on why members of the class want a car? (If they have answered transportation to number 7 and have indicated a desire for an expensive prestige car in number 8, ask: Do you need this expensive car for the purposes you have indicated? Why do you want it then? Relate the desire to other factors to which auto makers cater or to appeals which they try to make.)

Have pupils begin to collect car advertisements and cartoons dealing with cars. These will be used later in the unit, but point out now that they should begin to think about the kinds of ads which appeal to them and what these appeals are.

Use the responses to questions 2, 3, 5, and 6 to discuss the effects of the auto on American life and the role of the auto in their own lives.

Now read aloud a quotation or brief article describing the changes which have resulted from the use of the car and current place of the car in American life. Or have a pupil investigate and report on changes.

See Compton's Pictured Encyclopedia, Vol. 1, pp. 566-569.

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the auto industry are four  
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S. Sets up hypotheses.

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OUT SOCIAL DATA.

- B. Many auto companies and companies related to the auto industry are found among the largest corporations in the country.

neses.

- e. Use the answers to question 13 if most pupils say that Henry Ford or at least some American invented the car. Ask for a volunteer to check on this idea and investigate the early history of the automobile. (He should report below in activity #14).
- f. Use the answers to questions 9 and 10 to find out how much time the class should spend developing the concepts of mass production and automation in connection with the unit.
- g. Use the responses of the class to question 11 to find out how well known the UAW is. If it is well known, ask: Why do you think so many of you know about this union? If it is not well-known, point out that they will find out more during the unit about why it is a powerful union which affects the lives of pupils in the class.
- h. Use the answer to question 12 to point out that the class lists only a few companies. Ask: Do you think this is because there are only a few or because you just don't know the others? (Begin to introduce the idea of a market in which only a few companies control the production of the product.)
- i. Have pupils note their answers to 14. Then show charts or figures or read aloud quotations to show that prices do not usually fall when demand for cars drops off. Ask: Why do you think this might be so? Let pupils set up hypotheses.

- S. Draws inferences from tables.
  
  
  
  
  
  
  
  
  
  
  - G. New inventions open up whole new fields of production.
  - G. Specialization of businesses makes for interdependence.
  
  
  
  
  
  
  
  
  
  
  - G. The elasticity of the demand for goods varies. For some "essential" goods, demand does not differ much regardless of the price.
  - S. Draws inferences from tables.
  - S. Sets up hypotheses.
- C. The auto industry has related industries or their sales tremendous some industries to de
  
  
  
  
  
  
  
  
  
  
  - 1. The auto industry the gasoline industry (which began for bicycles).
    - a. Tire companies . . . kinds of companion accessories for
  
    - b. Gasoline for cars . . . elastic demand, for any one product. This means that companies do not . . . in total and generate in profits.



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- C. The auto industry has given rise to many other related industries or has at least increased their sales tremendously. It has also caused some industries to decline.
1. The auto industry has brought prosperity to the gasoline industry and to the tire industry (which began earlier making tires for bicycles).
    - a. Tire companies are only one of many kinds of companies making products or accessories for cars.
    - b. Gasoline for cars tends to have an inelastic demand, even though the demand for any one producer's gasoline is elastic. This means that price wars among gasoline companies do not lead to increased sales in total and generally lead to a drop in profits.

Developmental Procedures

3. Show the class the current Fortune list of the largest companies in the United States. Use the top 20 or 40 companies. Have pupils count the number which are directly engaged in auto production or the production of auto parts. How many more are indirectly related to auto-production? How? This list includes a statement of profits and of assets. Provide figures on the government expenditures the previous year for the pupils' own state. How does this figure compare with the profits made by General Motors?
4. Have pupils try to list all of the kinds of industries which have grown up to service autos or provide auto parts. Now have a pupil check the local telephone directory and with a car dealer to add to the list.
5. Give pupils a table showing gasoline sales at different prices. What happens to the sales? Is the demand elastic or inelastic? Or show a figure on elasticity. Ask: How can you explain this? Would you expect the demand for gas to be more or less elastic than the demand for salt or bread? Why? Do you think the demand today would be less elastic than it was some twenty years ago before the suburbs grew so rapidly? Why or why not?

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Fortune each

McAllister, "  
Demand for Gas  
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cedures

Use the current Fortune list of the largest companies in the United States. Use the top 20 or 40 companies. Have pupils count the number which are engaged in auto production or the production of parts. How many more are indirectly related to auto production? How? This list includes a statement of sales and of assets. Provide figures on total expenditures the previous year for the state. How does this figure compare with expenditures made by General Motors?

Have pupils try to list all of the kinds of industries which depend on or depend upon autos. Have pupils go down up to service autos or provide auto services. Have a pupil check the local telephone directory for a car dealer to add to the list.

Prepare a table showing gasoline sales at different times of the day. What happens to the sales? Is the demand for gasoline elastic? Or show a figure on elasticity. Ask: Explain this? Would you expect the demand for gasoline to be more or less elastic than the demand for other commodities? Why? Do you think the demand today for gasoline is more elastic than it was some twenty years ago? Why? How do you think the demand in the suburbs grew so rapidly? Why or why not?

The \_\_\_\_\_ issue of Fortune each year.

McAllister, "Elasticity of Demand for Gasoline," p. 230.

- G. Firms may compete with each other by cutting prices.
- G. The elasticity of the demand for goods varies. For some "essential" goods, demand does not differ much regardless of the price.
- S. Sets up hypotheses.

S. Tests hypotheses against data.

- G. The elasticity of the demand for goods varies. For some essential goods, demand does not differ much regardless of the price.

S. Generalizes from data.

- G. Specialization of individuals, businesses, and regions leads to interdependence.

2. Many industries have specialized (e.g., the automobile industry even though it does with autos as well as restaurants, etc.)

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2. Many industries have been aided by the auto industry even though they have nothing to do with autos as such. (e.g. motels, restaurants, etc.)

6. Have pupils compare gasoline prices at stations selling different brands of gasoline. How much do they differ? What would be likely to happen if one station greatly reduced its prices? Why don't companies reduce their prices more frequently in order to take customers away from other gas stations? Would total sales be likely to rise? Why or why not? What would happen if one station reduced its prices? Explain the meaning of price war if no one can explain it. Ask: Would total sales of gasoline be likely to increase during such a price war? Why or why not? What would happen to the profits of a company during such a war?
7. If a recent gasoline price war has been going on, have pupils check with gasoline station owners about what is happening to their sales and profits. Let pupils make a chart showing the sales as against prices. Who is making the most sales? Have total sales gone up or down or stayed about the same? What do these figures show about the elasticity of demand for a particular brand of gasoline? about the effects of price wars upon gasoline dealers in general?
8. Now compare the elasticity of demand for autos and for gasoline in this country. Which is more elastic? Why?
9. Have pupils try to list industries or businesses which have been aided by or even grown up as a result of the widespread use of the auto even though they have nothing to do with cars as such.

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down? About the same? What do these figures  
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Compare the elasticity of demand for autos and for  
gasoline in this country. Which is more elastic? Why?

Ask pupils to list industries or businesses which  
have been created by or even grown up as a result of the  
existence of the auto even though they have nothing  
to do with autos as such.

See discussion on price  
wars for teachers, McAllister,  
"Elasticity of Demand for  
Gasoline," pp. 233-235.

McAllister, "Elasticity of  
Demand for Gasoline," p. 232-  
233.

G. A culture is an integrated whole; a change in one part of the cultural system will ramify and bring about changes in other parts of the system.

G. Specialization of individuals, businesses, and regions leads to interdependence.

3. The auto industry affecting its parts of the nation

S. Sets up hypotheses.

S. Uses Reader's Guide to locate information.

S. Sets up hypotheses.

G. Firms may compete with each other by introducing substitute products which will be more attractive to consumers or cheaper.

G. A culture is an integrated whole; a change in one part of the cultural system will ramify and bring about changes in other parts of the system.

S. Sets up hypotheses.

11. An auto was developed from ideas were borrowed by



is an integrated whole;  
in one part of the cul-  
ture will ramify and bring  
changes in other parts of

tion of individuals,  
, and regions leads  
dependence.

hypotheses.

Author's Guide to locate in-

hypotheses.

compete with each other  
by producing substitute products  
that are more attractive to  
consumers or cheaper.

is an integrated whole;  
in one part of the cul-  
ture will ramify and bring  
changes in other parts of the

hypotheses.

3. The auto industry is so large that anything affecting its prosperity affects other parts of the nation's economy.

11. An auto was developed first in Europe, and the ideas were borrowed by Americans who developed

10. Perhaps have pupils read the article on "Auto Sales--  
Barometer of Prosperity." Then discuss: Why is the  
prosperity of the auto industry so important to the  
prosperity of the rest of the nation? What would  
happen if there were a long strike in the auto indus-  
try?  
Senior Scholas  
1965.
  
11. Have pupils use the Readers' Guide to locate articles  
dealing with the many economic effects of the auto  
strike during the winter of 1967-68. (If necessary,  
review the use of the Reader's Guide.)  
Use Reader's G  
articles. AT  
graphy.
  
12. Have pupils list kinds of companies which would have  
gone out of business or declined drastically as a re-  
sult of the widespread use of the auto. Perhaps have  
one pupil give a report on problems facing railroads  
today.
  
13. Prepare a bulletin board display on THE AUTO INDUSTRY  
THEN AND NOW. On one side of the board show the early  
Use local libr  
pictures. Or

Have pupils read the article on "Auto Sales-- Prosperity." Then discuss: Why is the auto industry so important to the rest of the nation? What would have happened here were there a long strike in the auto industry?

Use the Readers' Guide to locate articles about the many economic effects of the auto industry during the winter of 1967-68. (If necessary, use of the Reader's Guide.)

List kinds of companies which would have thrived on business or declined drastically as a result of the widespread use of the auto. Perhaps have students give a report on problems facing railroads.

Bulletin board display on THE AUTO INDUSTRY. On one side of the board show the early

Senior Scholastic, Oct. 14, 1965.

Use Reader's Guide to locate articles. Also see bibliography.

Use local library files for pictures. Or see Rae, Am.

G. Firms may compete with each other by trying to improve the quality of their product or by product differentiation.

a highly competitive market of the automobile.

A. IS CURIOUS ABOUT SOCIAL DATA.

G. Culture traits may spread by diffusion.

A. The first automobile ideas were brought to the United States.

S. Generalizes from data.

B. The automobile industry in the United States until after the development of the automobile.

C. In the early part of the 19th century there were a large number of small companies which assembled cars but others made parts.

1. Most of the early automobile companies were individually owned and operated. A company could build a car but it could not build a car for profit without cash.

2. Many of the early automobile companies were small and operated in a local market.

may compete with each other  
trying to improve the quality  
of their product or by product  
differentiation.

CAUTION ABOUT SOCIAL DATA.

These traits may spread by dif-  
fusion.

Generalizes from data.

a highly competitive industry in the early days  
of the automobile.

- A. The first auto was built in Europe, and many ideas were brought to the U.S.
- B. The auto industry did not develop in this country until after the bicycle craze led to the development of better roads.
- C. In the early part of this century (1900-1920), there were a large number of auto companies which assembled cars from parts which were largely by other companies. Many of these companies failed soon, but others made profits for a number of years.
  1. Most of the early cars were assembled individually at a high cost; however, a company could be organized with few funds and could build on credit and sell for immediate cash.
  2. Many of the early companies which lasted

competitive auto industry and on the other side show the modern oligopoly. Include pictures of products of the times and costs and techniques of production. (Or use an opaque projector to compare the products and show charts on the structure of the industry today and in the past.)

Automobile  
sury of the  
Hebb, Cars

Ask: Given what you have studied earlier, what is the usual claim about why products are improved by firms? Why would an industry which has become less competitive produce cars which most think superior to those produced in the days of greater competition? Let pupils set up hypotheses.

14. Have a pupil or committee investigate and report on the early history of the automobile, including the earliest inventions in Europe, the diffusion of the idea to the U.S., the many companies which produced individual autos, ways in which these companies raised money, and the way in which producers of other goods began to produce autos. Afterwards discuss: Why do you think there were so many auto companies then and so few now? How did the bicycle craze contribute to the development of the auto industry?

Rae, Am. Au  
1-3, 5-6.  
Compton's F  
pedia, pp.  
See graphs  
dents and m  
years in We  
American In

Perhaps show the film Auto-Biography which deals with the history of the automobile in this country.

Film: Auto  
Distributed  
26 min.

the auto industry and on the other side show oligopoly. Include pictures of products and costs and techniques of production. Use a transparent projector to compare the products and parts on the structure of the industry to the past.)

From what you have studied earlier, what is the reason about why products are improved by firms? In an industry which has become less competitive, which products are most thought superior to those produced under conditions of greater competition? Let pupils set up experiments.

Assign a group or committee to investigate and report on the history of the automobile, including the earliest cars in Europe, the diffusion of the idea to the United States, the many companies which produced individual autos, how each of these companies raised money, and the way in which producers of other goods began to produce autos. Have the group discuss: Why do you think there were so many small companies then and so few now? How did the bicycle contribute to the development of the auto industry?

Watch the film Auto-Biography which deals with the history of the automobile in this country.

Automobile; Stein, The Treasury of the Automobile;  
Hebb, Cars in Pictures.

Rae, Am. Automobile, chs. 1-3, 5-6.  
Compton's Pictured Encyclopedia, pp. 569-572, vol. T.  
See graphs on no. of independents and makes of autos over years in Weiss, Economics and American Industry, p. 327.

Film: Auto-Biography, CBS-TV, Distributed by McGraw-Hill, 26 min.

at all came to a  
made in producing  
bicycles, wagons

- D. GM was organized as  
(holding the company  
the Olds as well as  
companies and a number  
individual parts for  
almost went bankrupt  
was reorganized and  
by 1927, lost sales sup  
has held it since 19
- E. Ford developed a stu  
model at a time, and  
interchangeable parts  
order to cut costs.  
price in order to ge  
his profits by a sma  
sales. (He assumed  
cars.) Other compan  
demand and continued  
Ford soon outstripped  
sales and profits.
- F. Once the market had  
cars, other auto com  
models with differen  
suade people to buy  
ones wore out. Ford  
model and color for  
to drop behind Gener  
ally, he too, shifted
- G. Mass production permits reduction  
in costs, but it is dependent upon  
a big enough market to make it pro-  
fitable.
- S. Sets up hypotheses.
- S. Tests hypotheses against data.
- S. Draws inferences from graphs.



at all came to auto production with funds made in producing other products such as bicycles, wagons, etc.

D. GM was organized as a holding company in 1908 (holding the companies of Buick, Cadillac and the Olds as well as eight other lesser auto companies and a number of companies making individual parts for autos). Although GM almost went bankrupt a few years later, it was reorganized and had surpassed Ford in sales by 1927, lost sales supremacy briefly, but regained and has held it since 1930.

E. Ford developed a sturdy car, built only one model at a time, and mass-produced the car with interchangeable parts and an assembly line in order to cut costs. He sold the car at a low price in order to get a big market and made his profits by a small profit margin on many sales. (He assumed an elastic demand for cars.) Other companies assumed an inelastic demand and continued to sell at higher prices. Ford soon outstripped all of the others in sales and profits.

F. Once the market had been saturated with current cars, other auto companies began to build new models with different styles in order to persuade people to buy new cars before the old ones wore out. Ford, who stayed with his one model and color for a number of years, began to drop behind General Motors in sales. Finally, he too, shifted to a new model.

on permits reduction  
it is dependent upon  
market to make it pro-

eses.

es against data.

es from graphs.

15. Have a pupil report on Henry Ford's contribution to the auto industry. Be sure that the class discusses the importance of mass production and of his pricing policy as well as the problems which he encountered in the 1920's when other companies came out with many different styles. Rae, Th chs. 4- See fig Weiss, Industr
16. Be sure to discuss: Would Ford's pricing policy result in a profit for products of inelastic as well as elastic demand? What would happen to the elasticity of demand as more autos were sold in the early 1920's? Set up hypotheses and then check against a graph which shows autos and households from 1890 to 1960. See graph and Ame

report on Henry Ford's contribution to the  
. Be sure that the class discusses the  
mass production and of his pricing policy  
e problems which he encountered in the 1920's  
panies came out with many different styles.

Rae, The American Automobile,  
chs. 4-5, pp. 95-100.  
See figures on his prices in  
Weiss, Economics and American  
Industry, p. 330.

Discuss: Would Ford's pricing policy result  
or products of inelastic as well as elastic  
would happen to the elasticity of demand  
were sold in the early 1920's? Set up  
d then check against a graph which shows  
thresholds from 1890 to 1960.

See graph in Weiss, Economics  
and American Industry, p. 333.

- A. IS CURIOUS ABOUT SOCIAL DATA.
- S. Uses index numbers.
- S. Generalizes from data.

III. Today the auto industry has three companies selling autos and one company that controls the autos.

- S. Sets up hypotheses.
- G. Competition exists where there are a number of sellers of a product or service and no single seller can dominate or control the market price. However, price competition is not the only form which competition takes.

A. The auto industry is characterized by differentiated prices, in which competition is based on production rather than on supply.

IOUS ABOUT SOCIAL DATA.

index numbers.

izes from data.

III. Today the auto industry is an oligopoly, with three companies selling over 80 per cent of the autos and one company selling 50 per cent of the autos.

hypotheses.

tion exists where there are  
of sellers of a product or  
and no single seller can  
or control the market price.  
price competition is not  
form which competition

A. The auto industry is an example of administered prices, in which companies reduce production rather than prices when demand falls below supply.

17. If possible bring in old magazines from the 1930's or earlier and have pupils look at auto ads at that time. They should identify car features which were introduced at that time which pupils have thought must have been part of cars from the beginning. They might compare car costs in the two periods, using wage indexes to figure out to what extent the rise in costs have been offset by increases in wages. Do people have to spend a smaller or larger proportion of wages for a car today than in this earlier period? Are people paying for greater quality as well as different styles today?

18. Project a table or graph showing profits by General Motors from 1930 on and in 1955-59. Do the same for the other large companies.

Weiss, Ec  
Industry,

Also project a table or chart showing the proportion of the cars sold by the different companies in the past year or over a period of years. (A pupil could construct this chart from data obtained in Motor Trends.)

Motor Tre

19. Review the hypotheses about the relationship between prices and demand for cars which pupils developed for the questionnaire (see question #14 and activity 2i). Now ask: Would you expect to find sales prices changing somewhat throughout the year? Why or why not? (Cite prices of other goods which do shift during the year.) Let pupils set up hypotheses about what they think might happen to car prices during the course of one year. (The class might set up two hypotheses, one about list prices from the manufacturer and one about prices from dealers.)

ring in old magazines from the 1930's or have pupils look at auto ads at that time and should identify car features which were not available at that time which pupils have thought must be standard features of cars from the beginning. They might compare costs in the two periods, using wage increases to figure out to what extent the rise in costs is due to set by increases in wages. Do people pay for a smaller or larger proportion of wages for cars today than in this earlier period? Are people getting a better or greater quality as well as different

table or graph showing profits by General Motors in 1930 and in 1955-59. Do the same for other large companies.

table or chart showing the proportion of cars sold by the different companies in the country over a period of years. (A pupil could make a pie chart from data obtained in Motor Trends.)

hypotheses about the relationship between supply and demand for cars which pupils developed for activity 2i (see question #14 and activity 2i). Would you expect to find sales prices changing throughout the year? Why or why not? Compare prices of other goods which do shift during the year. Have pupils set up hypotheses about what they might happen to car prices during the course of the year. The class might set up two hypotheses, one about prices from the manufacturer and one about prices from dealers.)

Weiss, Economics and American Industry, pp. 350, 370.

Motor Trends

- G. When there is such a concentration of production in the hands of a few firms that these firms can dominate prices, competition is reduced and supply can be restricted in lieu of cutting prices.
- S. Tests hypotheses against data.
- A. IS SCEPTICAL OF THE FINALITY OF KNOWLEDGE. HOLDS THEORIES AND GENERALIZATIONS AS TENTATIVE, SUBJECT TO CHANGE IN THE LIGHT OF NEW EVIDENCE.
- S. Draws inferences from tables and graphs.
- G. When there is a monopoly or such a concentration of production in the hands of a few firms that these firms can dominate prices, competition is reduced and supply may be restricted in lieu of cutting prices.
- S. Generalizes from data.
- I. The other co of General M dustry. Ger to force con because of t ference unde



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tion in the hands of a  
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ces, competition is reduced  
y can be restricted in lieu  
g prices.

theses against data.

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ferences from tables and

is a monopoly or such a  
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few firms that these firms  
te prices, competition is  
d supply may be restricted  
cutting prices.

s from data.

1. The other companies follow the price lead of General Motors which dominates the industry. General Motors, in turn, hesitates to force competitors out by a price war because of the danger of government interference under anti-trust laws.

20. Project two charts, one showing changing sales of autos (or new auto registration) over the years, and one showing suggested retail price for cheapest four-door sedan in high powered line during same years. Ask: What happened to prices when sales dropped off? How did prices of different auto companies compare? (Be sure to discuss reason for drop of sales in 1940 to 1945.)

See Weiss,  
American In  
351.

21. Project a table or graph showing the proportion of the market controlled by the three largest companies in several different fields, including the auto industry and the tire industry. Ask: Why do these figures differ somewhat? Now have pupils consider once again the question about how the auto companies can cut production rather than cutting prices. Ask: How does the auto industry seem to compare with the farm situation in terms of supply and adjustment to demand? How can the auto industry reduce supply when farmers find it so difficult to do so without government controls?

Graph, p.  
nomics and  
Table, p.  
Figures on  
See also M  
eds., Econ  
115 and LI  
Our Americ  
165.

Weiss, p.  
on price a

Ask: Suppose you are a very small auto company and you cut your prices in order to take customers away from the big auto companies? What might happen? If you were Ford or Chrysler managers, why would you tend to follow the lead of General Motors in setting prices for different car models? Cite examples of how Ford

charts, one showing changing sales of autos (registration) over the years, and one showing retail price for cheapest four-door sedan over the same years. Ask: What happened when sales dropped off? How did prices of autos from different auto companies compare? (Be sure to discuss drop of sales in 1940 to 1945.)

Table or graph showing the proportion of the market controlled by the three largest companies in different fields, including the auto industry. Ask: Why do these figures differ? Now have pupils consider once again the question of how the auto companies can cut production and still keep prices low. Ask: How does the auto industry compare with the farm situation in terms of supply and adjustment to demand? How can the auto industry reduce supply when farmers find it so difficult to do so without government controls?

Suppose you are a very small auto company and you want to raise prices in order to take customers away from the big auto companies? What might happen? If you were a Ford or Chrysler manager, why would you tend to follow the lead of General Motors in setting prices for different car models? Cite examples of how Ford

See Weiss, Economics and American Industry, pp. 333, 351.

Graph, p. 327 of Weiss, Economics and American Industry.  
Table, p. 328 in Weiss.  
Figures on p. 326 of Weiss.  
See also Mark and Slate, eds., Econ. in Action, p. 115 and Lindholm and Driscoll, Our American Economy, p. 165.  
Weiss, p. 353 includes data on price adjustments by Ford.

S. Uses Reader's Guide to locate information.

G. Government policies may tend to reduce or increase pressure toward concentration of industry or monopolistic tendencies.

S. Draws inferences from data.

S. Applies concepts to new data.

G. Prices are affected by changes in supply and demand.

2. Retail outlets  
make room for n

s Guide to locate infor-

olicies may tend to re-  
ease pressure toward  
n of industry or mono-  
dencies.

nces from data.

epts to new data.

ected by changes in  
mand.

2. Retail outlets cut prices on old models to  
make room for new ones if supply exceeds

adjusted prices to G.M. prices.

Have a pupil use the Reader's Guide or clippings which you have put in the clipping file to find out what has happened to list prices of cars as announced by the large companies. They should note what happens when GM announces its prices for new cars. Ask: Does this evidence indicate that the auto industry still follows a practice of price leadership?

Use Reader's  
article

22. Tell the class briefly or have a pupil report on anti-trust legislation and action in this country. Now ask: Why doesn't General Motors wage a price war to force the other auto companies out of business? Suppose the government forced GM to cut prices by threats of court action? What would happen to GM's competitors?
23. Place the word "monopoly" on the board. Have they seen any situation so far this year in which one person or firm had a monopoly of any kind? Be sure that pupils define the term. Now ask: Is there a monopoly in the auto industry? Be sure to define oligopoly and distinguish between it and monopoly.

Perhaps have pupils read an account of price collusion in the electrical industry and have them compare such collusion with price leadership in order to understand the difference between the two.

Ammer,  
pp. 49-

24. Have several pupils present a report on retail pricing both at the end of the year and during the early part

See Weiss  
American

ces to G.M. prices.

Use the Reader's Guide or clippings which in the clipping file to find out what has been the highest prices of cars as announced by the manufacturers. They should note what happens when the manufacturers raise their prices for new cars. Ask: Does this indicate that the auto industry still follows price leadership?

Discuss briefly or have a pupil report on anti-trust legislation and action in this country. Now ask: Would General Motors wage a price war to force its competitors out of business? Suppose the government forced GM to cut prices by threats of court action. What would happen to GM's competitors?

Discuss "monopoly" on the board. Have they seen any examples so far this year in which one person or company has a monopoly of any kind? Be sure that pupils understand the term. Now ask: Is there a monopoly in the auto industry? Be sure to define oligopoly and distinguish between it and monopoly.

Have pupils read an account of price collusion in the electrical industry and have them compare such collusion with price leadership in order to understand the difference between the two.

Have pupils present a report on retail pricing in the first half of the year and during the early part

Use Reader's Guide to locate articles.

Ammer, ed., Readings and Cases, pp. 49-50.

See Weiss, Economics and American Industry, pp. 356-57.

S. Generalizes from data.

demand. There  
among dealers

S. Generalizes from data.

G. Firms may compete with each other  
by trying to improve the quality  
of their product or by product  
differentiation.

B. The foreign auto  
sales in the U.S.  
with American auto  
extent.



from data.

demand. There is more price competition among dealers than among producers.

from data.

pete with each other  
improve the quality  
ct or by product  
on.

- B. The foreign auto companies have made many sales in the U.S., but they do not compete with American auto companies to any great extent.

of the year. They should discuss packs as well as ways of altering the amount of money to be paid for a trade-in. Ask: Who takes most of the loss in reduction of prices at the retail level? How has the government affected retailing prices by legislation? These pupils might examine car advertisements from dealers to find out what kinds of prices, if any, are being quoted for the same make of car from one dealer to another and the comparative prices being offered by dealers for different makes of cars in the same general range. Discuss these findings in class. Ask: Why is it difficult to judge what one must pay for a car even when a dealer does mention a price in advertising?

25. Have pupils compare the reduction in auto prices in last year's model of cars, as found in the local area, with the depreciation losses estimated for cars each year. Discuss: Does the consumer come out ahead financially by buying a last year's model of a new car at the beginning of the year?
26. Have a pupil report on several kinds of foreign cars which are sold in the area. They should describe the characteristics of these cars as against those made in America. They should also try to find out how sales of such cars in their own area compare with sales of U.S. made cars and how sales have changed over time. Do these cars offer a real threat to American auto dealers? Why are such small cars so common in European countries? Why do Americans buy these cars? (Pupils might obtain some of their information through interviews with foreign car dealers in the local area.)

- S. Sets up hypotheses.
- G. Firms may compete with each other by trying to improve the quality of their product or by product differentiation.
- G. Economic wants of people seem never to be satisfied, since many goods and services must be replenished constantly as they are used up, since population is expanding, and since new inventions or styles create new wants.
- G. Firms may compete with each other by trying to improve the quality of their product or by product differentiation.
- S. Sets up hypotheses.
- S. Tests hypotheses against data.
- C. Competition in the market leads to an attempt to gain a competitive advantage by product-differentiation.
  - 1. Each company tries to produce a slightly different product to appeal to different people that its products are not differentiated from other factors such as price and quality choices. (This is true for wheat.)
  - 2. Each producer produces a new car each year, but not every year, and the company hopes that their old cars will be replaced. However, much, companies produce second-hand cars on style changes. Old cars are produced to create a competitive advantage. Consumers do not cause this.
  - 3. Each company has a different price in an attempt to gain a competitive advantage. Market research shows that consumers do not have loyalty to a particular car if there are other cars in the same price ranges within the market.

hypotheses.

compete with each other  
to improve the quality  
product or by product  
iation.

wants of people seem never  
sified, since many goods  
ces must be replenished  
y as they are used up,  
ulation is expanding, and  
inventions or styles  
wants.

compete with each other  
to improve the quality  
product or by product  
ation.

hypotheses.

hypotheses against data.

C. Competition in the auto industry comes through an attempt to gain a larger part of the market by product-differentiation and advertising.

1. Each company tries to make its product slightly different and tries to persuade people that its product is best. When products are not interchangeable and can be differentiated, people are likely to let other factors besides cost affect their choices. (This is not true in the market for wheat.)

2. Each producer changes his own styling each year, but not too much. By changing style, the company hopes to make consumers feel that their old car is obsolete and should be replaced. By not changing style too much, companies make it easier to sell second-hand cars. Each company decides on style changes several years before such cars are produced and then uses advertising to create a consumer demand for such a style. Consumer demand for specific styles does not cause the changes.

3. Each company has developed a number of models in an attempt to appeal to people in different price ranges and to have a line of cars within which consumers will buy. Market research has shown that people tend to have loyalty to a particular company's cars if there are models at different price ranges within that company's products.

27. Bring to class newspaper items or advertisements about auto shows and new car styles. Use them to initiate a discussion of competition in terms of changing styles. Discuss: Why do you think the auto makers like to make style changes even when they make few other changes in the operations of the car? Have the class set up hypotheses to check.

28. Read aloud quotes from a GM executive to effect that GM was building "dynamic obsolescence" into their cars and the principle of style cycling. Discuss.

Keats,  
pp. 52

29. Ask: Why do you think auto companies such as General Motors or Ford make so many different models of cars? Read aloud quotes from Keats on Popular Mechanics survey.

See di  
Weiss,  
dustry

Relate product differentiation in autos to product differentiation of other products.

Keats,  
pp. 61

Class newspaper items or advertisements about old and new car styles. Use them to initiate a discussion of competition in terms of changing styles. Why do you think the auto makers like to make changes even when they make few other changes in features of the car? Have the class set up hypothesis check.

Use quotes from a GM executive to effect that they are introducing "dynamic obsolescence" into their cars as a principle of style cycling. Discuss.

Do you think auto companies such as General Motors would make so many different models of cars? Use quotes from Keats on Popular Mechanics sur-

round product differentiation in autos to product differentiation of other products.

Keats, The Insolent Chariots, pp. 52 ff.

See discussion for teacher in Weiss, Economics and Am. Industry, p. 337.

Keats, The Insolent Chariots, pp. 61-63.

- S. Draws inferences from data.
- G. Corporations make possible a larger investment in capital goods than do most individual enterprises and partnerships, since shares of stock can be sold to many people.
- S. Detects persuasion devices.
- G. Governments affect business activity.
- G. Firms may compete with each other by heavy advertising to make their products better known and so increase the demand for them rather than for competing products.
- S. Distinguishes between relevant and irrelevant data. (Detects persuasion devices.)

4. Auto companies spend money advertising in order to create a demand which is needed for their products. The advertising try to create an image for their products which differs from other products. In other words, the advertising differentiate the products from other products including their own products. People will buy new cars because they will buy their company's products.

s from data.

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enterprises and  
nce shares of stock  
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ion devices.

ect business activity.

4. Auto companies spend huge sums for advertising in order to develop a mass market which is needed for mass production industries. The advertising is likely to try to create an image of the car--an image which differs from that of other cars. In other words, the advertising tries to differentiate the product from the others, including their own past models, so that people will buy new cars frequently and will buy their company's new model.

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(Detects persuasion



30. Have a pupil give a report on the Edsel car and how it was built only after extensive market research. He should explain the research, the amount of the investment, and what happened. Be sure that the class is aware of the cost of the attempt to produce the Edsel. Discuss: In the light of this cost, why didn't Ford go bankrupt?

31. Perhaps have pupils read the Sylvia Porter article for June 19, 1967, on developing a trade name. Discuss both the importance of a name to the sale of a product and the way in which the government protects trade names.

e.g. M  
Tribune

32. Have all pupils collect newspaper and magazine ads for autos for three days. They should also copy down the ads for autos which they see in outdoor advertising. (Perhaps some pupil who likes to take photographs might photograph several and bring them in for projection.) Have pupils analyze ads. What appeals are being made? Is the appeal primarily to safety, style, performance, etc.? How relevant are the facts which are presented to the way in which the auto actually performs? Does the ad leave out any information which pupils would want to know before deciding what kind of car to buy? Compare ads for several companies. Can pupils tell about actual performance of cars from these ads?

Write a report on the Edsel car and how it was developed. After extensive market research, he should determine the amount of the investment, and be sure that the class is aware of the cost to produce the Edsel. Discuss: In the light of this, why didn't Ford go bankrupt?

Pupils read the Sylvia Porter article for information on developing a trade name. Discuss the importance of a name to the sale of a product and how the government protects trade names.

e.g. Minneapolis Morning Tribune, June 19, 1967.

Collect newspaper and magazine ads for several days. They should also copy down the ads which they see in outdoor advertising. (If possible, a pupil who likes to take photographs might be asked to take pictures of ads and bring them in for projection.) Analyze ads. What appeals are being made? Are they primarily to safety, style, performance, or price? What are the facts which are presented about the car? How does the car actually perform? Does the ad give any information which pupils would use in deciding what kind of car to buy? Compare ads from several companies. Can pupils tell the relative performance of cars from these ads?

S. Identifies value-conflicts.

Instead or in addition you may wish to do one or more of the following:

- a. Project some of the ads, showing them only briefly at first, and asking: What did you see in this ad? Then let pupils analyze the ads in more detail. To what extent does their first impression differ from their reactions to the ad after longer study? Why? Ask: If you were in charge of auto sales, would you expect television or newspaper ads to be more effective? Why?
  - b. Have pupils count the number of times different types of appeals are found in the car ads which they have found. Discuss: Are these advertisements trying to sell "transportation" or something else? What do the manufacturers think are the things most likely to sell cars to American consumers? Why do you think they do not play up safety features more?
  - c. Tape some of the auto commercials on radio and television. Have pupils analyze the sales appeals.
  - d. Have pupils write their own car ads. They might identify the audience to which they wish to appeal, write a description of the car design which they would develop for such an audience, and then write a paragraph of advertising copy for it.
  - e. Show auto ads from old magazines of the 1940's or 1930's once more. Ask: How did the appeals in car ads in those days compare with those today? Why do you think that this is so?
33. Perhaps have pupils debate the pros and cons of the ethics of advertising in this fashion.

G. Up to a certain degree, large-scale production is likely to lead to reduced costs by spreading fixed costs over a larger output of goods and by increasing productivity of labor.

G. Mass production needs a mass market with mass consumers, as well as standardization of products and parts and a high proportion of capital goods.

G. Mass production, with its greater specialization and substitution of capital goods for labor, permits reduction of costs.

G. As compared with individual enterprises and partnerships, corporations make possible both a larger investment in capital goods (with an accompanying mass production and lower costs) and a control of this investment with a much smaller amount of money than the capital goods are worth.

G. Corporations make possible a larger investment in capital goods than do most individual enterprises and partnerships, since shares of stock

D. The auto co  
produce on

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ake possible a larger  
capital goods than do  
l enterprises and  
ince shares of stock

D. The auto companies are huge corporations which  
produce on a mass scale.

1. Advertising helps develop the big market  
needed for mass production.

2. The companies are corporations, with owner-  
ship widely dispersed but with a few peo-  
ple holding control and choosing management.

34. Give pupils figures for the amount spent on advertising by some of the large auto companies. Ask: Why do you think the companies spend so much? Do you think these expenditures on advertising raise the cost of cars by much? Why or why not? What advantages or disadvantages do you see in such large scale advertising for auto companies? for the consumers?

Weiss, p. 342  
pp. 366-368.

Perhaps show the class the table in Goodman and Harriss on "Marketing Costs In Various Industries." Ask: How do advertising costs as a per cent of sales compare in the auto industry with that in other industries? Why is it so much lower than in the drug or cigarette industry? How does the selling and delivery expense compare in the auto industry and in the other industries? Why is it so much lower than in some of the industries but higher than in aircraft and shipbuilding? How does the total per cent of sales costs compare with other industries which sell to the general public rather than to a few large industries or to the government?

Goodman and Harriss, p. 364.

35. Have pupils examine an annual report of one of the auto companies. Ask: Who owns the company? How are those who run the company chosen? What are the advantages of a corporation over a single owner? Over a partnership? (This is a review from the fourth grade course. If pupils have not had that course, have a pupil investigate and prepare a chart to compare the different types of organization.)

figures for the amount spent on advertising for the large auto companies. Ask: Why do you think these companies spend so much? Do you think these companies' advertising raises the cost of cars by much, if at all, and why not? What advantages or disadvantages are there to such large scale advertising for auto companies or the consumers?

Weiss, p. 342; see also Weiss, pp. 366-368.

the class the table in Goodman and Harriss "Advertising Costs In Various Industries." Ask: How do advertising costs as a per cent of sales compare in the auto industry with that in other industries? Why are they lower than in the drug or cigarette industry? How does the selling and delivery expense compare in the auto industry and in the other industries? Why are they lower than in some of the industries but higher in aircraft and shipbuilding? How does the cost of sales compare with other industries? How do advertising costs affect the general public rather than to a few individuals or to the government?

Goodman and Harriss, Economics, p. 364.

Examine an annual report of one of the auto companies. Ask: Who owns the company? How are those owners chosen? What are the advantages of a corporation over a single owner? Over a partnership? Discuss from the fourth grade course. If possible, had that course, have a pupil investigate and draw a chart to compare the different types of



can be sold to many people.

- G. A few large stockholders can control a corporation with a relatively small investment of money as compared to the capital goods owned by the corporation.
  - G. Holding companies permit a few individuals to pyramid their control over a number of other corporations with just a small amount of money as compared to the total worth of all of the companies.
  - G. Up to a certain degree, large-scale production is likely to lead to reduced costs by spreading fixed costs over a larger output of goods and by increasing productivity of labor.
  - G. Division of labor and specialization can increase a person's output.
  - G. Mass production, with its greater specialization and substitution of capital goods for labor, permits reduction of costs.
  - G. Mass production needs a mass market with mass consumers, as well as standardization of products and parts and a high proportion of capital goods.
3. The companies use methods including new automation to reduce the costs of production.

many people.

Stockholders can con-  
tinue with a relatively  
small amount of money as com-  
parable capital goods owned by  
many.

Companies permit a few in-  
dividuals to pyramid their control  
over other corporations  
with a small amount of money  
relative to the total worth of  
the companies.

To a degree, large-scale  
production is likely to lead to re-  
sponding fixed costs  
per unit of output of goods and  
an increase in the productivity of labor.

Division of labor and specialization  
increase a person's output.

Automation, with its greater  
division of labor and substitution of  
machines for labor, permits  
increased productivity.

Mass production needs a mass market  
of consumers, as well as  
a large amount of products and parts  
and a large portion of capital goods.

3. The companies use mass production, in-  
cluding new automation devices, to cut  
down the costs of production.

36. Use a chart to illustrate how a few people can control a large corporation. Use the example of the early GM holding company as well as of a typical company.

Now ask: Who really runs the auto companies? How are they paid for their efforts? Are they working for the profit motive?

37. Have a pupil read an account of advantages resulting from large-scale production and prepare a chart to illustrate. Discuss the chart. Be sure to bring out the possibilities of research and development in large companies, as well as the reduction in cost per unit.

Lindholm a  
American E  
158.

38. Have the class view a film showing mass production on an auto assembly line. Or have pupils visit a local auto assembly plant to see how the assembly line works.

Film: Man  
Line, McGr.

Or have a pupil report on auto assembly lines. Discuss: How does the assembly line affect production and output? cost of production? What problems might arise on such an assembly line? How might workers react to such an assembly line? How large a market is needed for mass production? How can the organization of assembly lines affect efficiency?

Hebb, Cars

Compton's  
pp. 573-76

t to illustrate how a few people can control corporation. Use the example of the early GM company as well as of a typical company.

Who really runs the auto companies? How are they rewarded for their efforts? Are they working for the benefit of the consumer?

Have pupils read an account of advantages resulting from large-scale production and prepare a chart to illustrate them. Discuss the chart. Be sure to bring out the advantages of research and development in large companies as well as the reduction in cost per unit.

Class view a film showing mass production on an assembly line. Or have pupils visit a local automobile plant to see how the assembly line works.

Have a pupil report on auto assembly lines. Discuss: How do the assembly line affect production and output? What problems might arise on such an assembly line? How might workers react to such an assembly line? How large a market is needed for mass production? How can the organization of assembly lines be improved for efficiency?

Lindholm and Driscoll, Our American Economy, pp. 156-158.

Film: Man on the Assembly Line, McGraw-Hill, 27 min.

Hebb, Cars in Pictures:

Compton's Pictured Encyclopedia, pp. 573-76, vol. 1.

- G. Output can be increased by a more efficient combination of productive resources (by the way in which production is organized).
- G. The most efficient combination of resources is the one which produces the largest output given the same cost or value of resource input.
- G. Mass production, with its greater specialization and substitution of capital goods for labor, permits reduction of costs.
- G. Specialization of individuals, businesses, and regions make for interdependence.
- G. New technological developments bring improved efficiency to tools and machines and increased labor productivity.
- G. The most efficient combination of resources is the one which produces the largest output given the same cost or value of resource input.
- S. Draws inferences from tables and graphs.
- G. In the long run, a rise in real

39. Instead or in addition to activity #38, project the maps and pictures (in sequence) in the section on "A Region-Sized Assembly Line" which describes the many places, factories, and jobs involved in finally putting together a Chrysler Dodge Coronet. Prepare cards for yourself to read as you show the pictures. Or perhaps have a pupil prepare this illustrated report to the class.

McLaughlin  
Time-Life B  
land, pp. 9

40. Perhaps show a film of an automated plant. Ask: What advantages are there in such a plant? What disadvantages might there be?

41. Cite figures or show charts on results of automation on output, the number of workers, costs, and wages in an auto industry. Discuss: Has automation helped or hurt the workers?

Buckingham,  
21, 37, 101.

In addition to activity #38, project the maps (in sequence) in the section on "A Region-Assembly Line" which describes the many places, and jobs involved in finally putting together a Dodge Coronet. Prepare cards for yourself to show the pictures. Or perhaps have a pupil give an illustrated report to the class.

McLaughlin and the Editors of Time-Life Books, The Heartland, pp. 97-107.

Show a film of an automated plant. Ask: What are there in such a plant? What disadvantages might there be?

Show or show charts on results of automation on the number of workers, costs, and wages in an industry. Discuss: Has automation helped or hurt workers?

Buckingham, Automation, pp. 21, 37, 101.

wages will be achieved only by a rise in labor productivity.

- G. Output can be increased by a more efficient combination of productive resources (by the way which production is organized).
- G. Up to a certain degree, large-scale production is likely to lead to reduced costs by spreading fixed costs over a larger output of goods and by increasing productivity of labor.

4. The corporation  
zonal and vert  
to cut costs an  
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to ownership of  
control (althou  
dealers) and sor

G. Most businesses in mature economies depend more upon corporation savings for new investment than upon investment from outside the business.

G. Collective bargaining by labor unions may help restore competition at times, or it may hurt competition.

G. Laborers may join together in labor unions to agglomerate their power.

E. The huge companies  
labor union in the



be achieved only by a rise in productivity.

be increased by a more combination of productive by the way which pro-organized).

tain degree, large-scale is likely to lead to re- by spreading fixed costs er output of goods and by productivity of labor.

esses in mature economies upon corporation savings estment than upon invest- outside the business.

bargaining by labor help restore competition - it may hurt competi-

join together in labor conglomerate their power.

4. The corporations have developed both horizontal and vertical integration in order to cut costs and ensure themselves of supplies. Vertical integration extends to ownership of wholesale agency plus control (although not ownership of retail dealers) and sometimes to credit companies.

- E. The huge companies are countered by a huge labor union in the area of labor relations.

42. Project charts showing General Motors as both a vertical and a horizontal organization. Compare it with an auto company organized vertically. Discuss the pros and cons of both kinds of organizations--or the purposes of both types. Tell the class how Ford and Chrysler have also decentralized their corporations to overcome inefficiencies which sometimes arise in very large industrial organizations.

See chart  
Driscoll,  
p. 162.

See discuss  
Weiss, Eco  
dustry, pp

See also  
Economics  
122.

See chart  
Giant Ente

43. Have pupils check with auto dealers from different auto companies to find out what kinds of arrangements are made between companies and dealers and how wholesaling of cars is handled. They should report their findings to the class, and the class should compare findings for dealers of different companies.

See discuss  
Weiss, Eco  
Industry,

44. Give pupils figures on assets and profits of G.M. and on the estimated cost of a new plant. Ask: How likely would it be for any one bank to loan G.M. the money needed for such a plant? How might G.M. raise the money? Now tell pupils about what is the general practice.

45. Have a pupil give a report on the rise of the United Automobile Workers. He should describe the growth, demands made, tactics used, and degree of success. Discuss: How does the union tend to counterbalance the strength of the auto industries? (Describe Galbraith's idea of counter-

charts showing General Motors as both a vertical and horizontal organization. Compare it with an auto company organized vertically. Discuss the pros and cons of both kinds of organizations--or the purposes of each. Tell the class how Ford and Chrysler have centralized their corporations to overcome inefficiencies which sometimes arise in very large industrial organizations.

See chart in Lindholm and Driscoll, Our Am. Economy, p. 162.

See discussion for teacher in Weiss, Economics and Am. Industry, pp. 331-332, 347-350.

See also Mark and Slate, eds., Economics in Action, pp. 117-122.

See chart on GM in Chandler, Giant Enterprise, pp. 120-121.

Students check with auto dealers from different auto companies to find out what kinds of arrangements are made between companies and dealers and how wholesaling is handled. They should report their findings to the class, and the class should compare findings for different companies.

See discussion for teacher in Weiss, Economics and American Industry, p. 336.

Students list figures on assets and profits of G.M. and on estimated cost of a new plant. Ask: How likely would any one bank to loan G.M. the money needed for a new plant? How might G.M. raise the money? Now tell about what is the general practice.

Students give a report on the rise of the United Automobile Workers. He should describe the growth, demands, tactics used, and degree of success. Discuss: How do the union tend to counterbalance the strength of big industries? (Describe Galbraith's idea of counter-

G. Competition is affected by the end of entry of new competitors into a field.

F. It is very difficult for the auto industry companies to declare

G. Up to a certain degree, large-scale production is likely to lead to reduced costs by spreading fixed costs over a larger output of goods and by increasing productivity of labor.

I. Entry is made of capital needed for autos which could be the modern market

G. When there is such a concentration of production in the hands of a few firms that these firms can dominate prices, competition is reduced and supply can be restricted in lieu of cutting prices.

ected by the end  
competitors into a

F. It is very difficult for new companies to enter the auto industry, and the number of auto companies is declining rather than increasing.

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1. Entry is made difficult by the huge amounts of capital needed for mass production of autos which could compete successfully on the modern market.

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46. Ask: If we wanted to start a new auto company, why would it be more difficult today than in 1910? How would the financial resources needed to begin a company differ in these two periods? If we were to go into the business to compete with existing firms, what would we need to know? (e.g. production techniques, sales techniques and force, advertising, analysis of consumer demand, service shops around country, etc.) Would people be likely to buy our cars? Why or why not? What would we have to do to sell them?

You may wish to expand upon this discussion by doing several of the following, wherever a factor hampering entry seems to need further development:

- a. Ask: Give pupils figures on estimates by auto officials about the number of car sales needed to make an auto assembly plant efficient. (Define meaning of term efficient here.) Now show pupils figures of sales for different companies once again. Could the independent companies operate an efficient assembly line? If so, why were their costs higher than those of the larger companies? Now tell pupils about how the larger companies have built a number of assembly plants around the country. Why might they do so? (How would such plants reduce their costs?) Have pupils figure out how many such assembly plants the independents could afford to build, given their sales and a desire to operate such plants efficiently. Ask: What effect would this smaller number have upon their costs as compared to the costs of the larger companies?

See Weiss, p. 340.

G. Up to a certain degree, large-scale production is likely to lead to reduced costs by spreading fixed costs over a larger output of goods and by increasing productivity of labor.

2. E  
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S. Draws inferences from data.

G. Companies sometimes diversify their products to provide for greater security against risks of a drop in profits from one product.

G. Investment in technological research and development may lead to higher levels of technology and so to greater productivity because of more or better quality

certain degree, large-scale  
on is likely to lead to re-  
sts by spreading fixed costs  
larger output of goods and by  
ng productivity of labor.

2. Entry is made difficult because it is dif-  
ficult to gain an immediate market for the  
number of cars which must be sold to reduce  
fixed costs per unit. Such costs include new  
tools for new styles, research, and national  
advertising campaigns.

ferences from data.

s sometimes diversify their  
to provide for greater  
against risks of a drop  
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nt in technological re-  
nd development may lead  
r levels of technology  
o greater productivity be-  
more or better quality



- b. If necessary, cite figures on the number of cars which must be produced to make it economical to introduce new tools needed for changes in auto styles and models. Ask: What would happen to the company which could not produce and sell this many automobiles? Now give pupils figures on the number of companies which reached this figure and on figures reached by some of the independent companies, including some of those which failed to survive.
- c. Ask: Would the big companies be as likely to produce and sell as many of their high-priced cars as of their low-priced cars? Why? Given what you have just learned about the relationships between car sales and economy in the use of new tools, would it be easier for independent companies to compete in low-priced cars or high-priced cars in general? Why? What would this mean if sales of all cars dropped drastically because of hard times?
- d. Remind pupils of the way in which the Big Three have diversified their products with cars for different price ranges. Ask: What possible advantages does this give these companies if they make bad guesses as Ford did with the Edsel or if the styling of an old car does not appeal to the public one year? What would happen to one of the independents if it made bad guesses?
- e. Ask: Why would it be easier for a large, established company to engage in research and market developments?

See Weiss, Economic  
American Industry,  
Watson, ed.,  
In Action, pp.

See Weiss, Economic  
Industry, p.

See Weiss, Economic  
Industry, p.

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would it be easier for a large, established  
engage in research and market develop-

See Weiss, Economics and  
American Industry, p. 337,  
Watson, ed., Price Theory  
in Action, pp. 212-213.

See Weiss, Economics and Am.  
Industry, p. 337.

See Weiss, Economics and Am.  
Industry, p. 337.

capital goods.

G. Output can be increased by a more efficient combination of productive resources (by the way in which production is organized).

3. Entry is made of science and know-  
concerns which  
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4. Entry is made d  
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S. Draws inferences from data.

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increased by a more  
nation of productive  
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nized).

3. Entry is made difficult by the edge in exper-  
ience and know-how of management in going  
concerns which tends to make them more  
efficient than new companies.

4. Entry is made difficult because of the need  
to develop a large sales organization  
in order to compete successfully.

from data.

5. Entry is made difficult because of the low  
resale values for cars of new companies.

- f. Ask: Given what you have learned about advertising spent by General Motors and Ford, why would it be difficult to enter the auto business or even keep up with the other companies if you were a small producer? See Weiss, Economic Industry, pp. 34
- g. Ask: Suppose you wanted to start a new auto company. What problems might you have with management and supervision for workers to begin with? Why would this make it difficult to compete with older firms?
- h. Ask: Given what you have learned about auto dealers, how easy do you think it would be for a new company to set up business with many dealers? Why would the largest companies have an advantage over the smaller independents? See Weiss, Economic Industry, pp. 34
- i. Ask: Why do consumers pay attention to possible resale values of cars? (Cite Consumer Union Reports on such sales in their evaluation of cars each spring.) What relationship is there between probable resale value and the size and success of companies? Why would this factor in sales affect the ability of new companies to enter the field? See Weiss, Economic Industry, pp. 34
47. Have a pupil report on the Kaiser auto. Why was Kaiser able to enter the auto industry for a time? Why did he finally give up auto production? Rae, Am Automobi 170; Weiss, Econ. Industry, p. 339.

at you have learned about advertising  
General Motors and Ford, why would it be  
difficult to enter the auto business or even keep  
other companies if you were a small pro-

See Weiss, Economics and Am.  
Industry, pp. 342-43.

if you wanted to start a new auto company.  
What might you have with management and  
labor workers to begin with? Why would  
it be difficult to compete with older firms?

See Weiss, Economics and Am.  
Industry, pp. 343-46.

What do you have learned about auto dealers,  
and do you think it would be for a new company  
to do business with many dealers? Why would  
other companies have an advantage over the  
new entrants?

See Weiss, Economics and Am.  
Industry, pp. 346-47.

Why do consumers pay attention to possible  
features of cars? (Cite Consumer Union Re-  
views) What role do these features play in  
their evaluation of cars? What relationship  
is there between the value and the size and  
success of a company? How would this factor  
in sales affect the ability of new  
companies to enter the field?

Rae, Am Automobile, pp. 167-  
170; Weiss, Econ. and Am.  
Industry, p. 339.

G. Companies sometimes diversify their products to provide for greater security against risks of a drop in profits from one product.

G. Up to a certain degree, large-scale production is likely to lead to reduced costs by spreading fixed costs over a larger output of goods and by increasing productivity of labor.

G. In a competitive system many of the consumers do not have a perfect knowledge of prices and quality of goods; consequently, the market system does not always work out in practice as described in theory.

IV. The consumer does not  
envisioned for him  
petitive market.

A The product is  
able to differ

es sometimes diversify their  
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mpetitive system many of the  
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consequently, the market  
does not always work out in  
ce as described in theory.

IV. The consumer does not play the role typically  
envisioned for him in the model of a highly com-  
petitive market.

A The product is too complicated for him to be  
able to differentiate products by quality.



48. Have a pupil give a report on what happened to the Studebaker Company which used to make automobiles. (Perhaps call about ratings in Consumer Reports before you ask pupil to check on what happened.) Afterwards, discuss: What caused the end of Studebaker's auto production? What did the Studebaker company do to keep from going out of business when it stopped producing autos?

Use Reader's information bibliography

49. Ask: What do you think of \_\_\_\_\_? (Name of some new type of tire or engine development.) The boys are likely to know something about whatever you name, but they are not likely to agree about it. After letting them argue vociferously for a brief time, ask: Why do you think you disagree so much? Why don't the girls have more to say?

Now have several pupils investigate some of the current controversy over the new product which you have mentioned. For example, if you used tires, have a pupil investigate some of the articles on the advantages and disadvantages of new kinds of tires and the controversy over federal regulations to obtain uniform labels on tires. Discuss: Why is it difficult for the consumer at present to buy wisely when selecting tires?

See bibliography Reader's Guide articles.

50. Have pupils read annual issues on autos published by such organizations as Consumers Union or Consumers Research. What differences are there between the reports of the different organizations, if any? Why

report on what happened to the Stude-  
baker used to make automobiles. (Perhaps  
in Consumer Reports before you ask  
what happened.) Afterwards, discuss:  
of Studebaker's auto production?  
What do the Studebaker company do to keep from going  
back to it stopped producing autos?

Use Reader's Guide to locate  
information. Also see  
bibliography.

Think of \_\_\_\_\_? (Name of  
the car or engine development.) The  
Studebaker now know something about whatever you  
thought was not likely to agree about it.  
You can argue vociferously for a brief time,  
but how do you think you disagree so much? Why don't  
you say?

Students investigate some of the cur-  
rent issues on the new product which you have  
discussed. If you used tires, have a  
group read one of the articles on the advan-  
tages of new kinds of tires and the  
federal regulations to obtain uniform  
discuss: Why is it difficult for  
consumers to buy wisely when selecting

See bibliography and use  
Reader's Guide to locate  
articles.

Equal issues on autos published by  
the National Consumers Union or Consumers  
References are there between the  
different organizations, if any? Why

- G. In a private enterprise system, allocation of resources to different kinds of production is achieved largely by changing patterns of consumer demands and by the responses of producers who wish to make a profit.
  
- G. In a competitive system many of the consumers do not have a perfect knowledge of prices and quality of goods; consequently, the market system does not always work out in practice as described in theory.

do these organizations make such complicated studies of autos? Does the more expensive car always get the best evaluation? Why or why not?

51. Have pupils examine different kinds of materials from agencies providing help to those purchasing autos or auto-parts. Discuss the kinds of help which can be obtained.
52. Perhaps have a pupil or several pupils investigate some of the controversy over car repairs and possible frauds in some car repair businesses. They should report back to the class about the recommendations of those concerned about consumers' interests. Discuss: Why is it so difficult for the ordinary consumer to know whether or not he is being given a fraudulent deal when he buys car repair services?
53. Quote an auto businessman to the effect that the best way to regulate the auto industry is to leave it up to the consumer to choose the best product. Do pupils agree or disagree? Why?

Use Reader's  
articles.  
Also see bibl

Organizations make such complicated studies of the more expensive car always get the best value or why not?

Examine different kinds of materials from the dealer and get help to those purchasing autos or discuss the kinds of help which can be

One pupil or several pupils investigate some dealerships over car repairs and possible frauds in repair businesses. They should report back to the class about the recommendations of those concerning consumers' interests. Discuss: Why is it important for the ordinary consumer to know whether he is being given a fraudulent deal when he buys a car? Why?

Use Reader's Guide to locate articles.

Also see bibliography.

Write a letter to the businessman to the effect that the best way to protect the auto industry is to leave it up to the consumer to choose the best product. Do pupils agree? Why?

S. Generalizes from data.

B. Although auto companies c  
in one sense, they try to  
create his desire for the  
to build into their produ  
consumers really prefer s  
features is a highly deba

S. Sets up hypotheses.

S. Tests hypotheses against data.

G. Firms may compete with each other  
by trying to introduce substitute  
products which will be more attrac-  
tive to consumers or cheaper.

G. Purchasing costly items on credit  
raises the cost to the consumer and  
frequently proves more profitable  
than cash sales to the seller.

C. The consumer frequently b  
needs to be well-informed  
cheapest credit or know h  
paying for credit.

G. Demand is affected by the supply of  
money and credit.

m data.

- B. Although auto companies cater to consumer wants in one sense, they try to use advertising to create his desire for the style which they plan to build into their products. Whether or not consumers really prefer style to safety features is a highly debatable question.

ses.

s against data.

te with each other  
troduce substitute  
will be more attrac-  
rs or cheaper.

ly items on credit  
to the consumer and  
es more profitable  
to the seller.

- C. The consumer frequently buys on credit, and he needs to be well-informed if he is to get the cheapest credit or know how much he is really paying for credit.

ed by the supply of

54. Read aloud quotes from authors who believe that auto companies are not necessarily providing better quality but are more interested in style for purposes of selling cars. Ask: Do you think the consumer in the auto market determines what is produced or do you think the auto manufacturer determines what is produced or do you think both affect decisions about style, etc?
55. Use the illustration in Weiss of possible car lengths desired by consumers and optimal lengths of two cars to satisfy consumers as compared to the way in which big companies tend to move closer on lengths. Why do they do so rather than offering very different lengths in different price ranges? (Quote examples of how they do tend to follow each other on this point.) Now ask: If you were one of the independents and wished to pick up some of the market among consumers who do not like this car length, what length would you choose? Why? Have a pupil report on how American Motors regained strength with its smaller car and the trend it started in this country. Also discuss: Why is the competition of the foreign car important in helping the consumer get some of the qualities it wants from American car companies?
56. Ask: Why would so many people buy cars on credit rather than paying cash? Have several pupils read articles about how car dealers dislike cash deals and the way in which they make profits on those buying on credit. They should report to the class on their findings. Pupils should then check with their parents to find out if they have found similar situations when they have purchased cars.

Keats, F  
pp. 24-2

See Weiss  
American

Consumer  
258-261  
densed l  
and Case  
220-224



quotes from authors who believe that auto  
 e not necessarily providing better quality  
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Keats, The Insolent Chariots,  
 pp. 24-29, 37-38, 39-40.

See Weiss, Economics and  
 American Industry, p. 365.

Consumer Reports, May, 1965,  
 258-261, (Reprinted in con-  
 densed form in Ammer, Readings  
 and Cases in Economics, pp.  
 220-224.)

G. Purchasing costly items on credit raises the cost to the consumer.

S. Uses simple mathematical devices to analyze data.

S. Identifies incomplete data.

G. Purchasing costly items on credit raises the cost to the consumer.

S. Identifies value-conflicts.

S. Identifies value-conflicts.

S. Considers possible consequences of alternative courses of action.

57. Perhaps have pupils read the story of Ed. Doe or Ralph Homer and the way in which they use credit. Discuss: How wise is it for a person to use as much credit as this? Let pupils discuss this question before they listen to the report in activity #59 b.

Black, Buy  
pp. 3-5 (H  
(Doe).

58. Give pupils an exercise on the cost of credit. Have pupils work with one of the formulas for figuring out true annual cost of credit. Then have one or more pupils check with local agencies to find out what credit arrangements and costs are locally for auto financing.

See append  
For a form  
true annua  
Black, Buy  
appendix.

59. You may also wish to expand your analysis of credit to areas outside of buying an auto. For example, you might do the following:

a. Have pupils read the story of the pressure sales and building up of credit in Harlem. Discuss the ethics of such procedures. Should the government try to set up legislation to prevent such tactics? How might they do so, or don't you think this possible?

Black, Buy  
pp. 132-133

b. Have a group present a panel discussion on the increased sale of credit to the American public and the ways in which such credit affects the consumer and industries. They might debate the ethics of such sales of credit.

Black, Buy

c. Have pupils read the section of the President's message to Congress in 1967 on the truth in lending act. Then have a group of students present a panel discussion on the pros and cons of such an act. They should be sure to include an analysis of how it would affect auto buyers, and the auto industry.

See Appendi

Have pupils read the story of Ed. Doe or Ralph the way in which they use credit. Discuss: is it for a person to use as much credit as they can get? Have pupils discuss this question before they write the report in activity #59 b.

Black, Buy Now, Pay Later, pp. 3-5 (Homer) or 82-83 (Doe).

Have pupils do an exercise on the cost of credit. Have them work with one of the formulas for figuring out the real cost of credit. Then have one or more groups check with local agencies to find out what credit rates and costs are locally for auto financing.

See appendix. For a formula for figuring true annual interest, see Black, Buy Now, Pay Later, appendix.

Have pupils also wish to expand your analysis of credit to the other side of buying an auto. For example, you could do the following:

Have pupils read the story of the pressure sales tactics building up of credit in Harlem. Discuss the ethics of such procedures. Should the government set up legislation to prevent such tactics? Should they do so, or don't you think this possible?

Black, Buy Now, Pay Later, pp. 132-133.

Have a group present a panel discussion on the increased sale of credit to the American public and the ways in which such credit affects the consumer industries. They might debate the ethics of the increased sales of credit.

Black, Buy Now, Pay Later.

Have pupils read the section of the President's message to Congress in 1967 on the truth in lending act. Then have a group of students present a panel discussion on the pros and cons of such an act. They should be sure to include an analysis of how it would affect auto buyers, and the auto industry.

See Appendix.

- S. Reads for details.
- S. Identifies incomplete data.
  
- S. Identifies incomplete data.

D. Consumers in the market for carefully and consider many credit or the attributes of before buying.

-62-

is.  
complete data.

- D. Consumers in the market for cars need to budget carefully and consider many factors other than credit or the attributes of different cars before buying.

complete data.

60. Have a pupil or several pupils investigate the importance of examining any contract signed in relationship to a car deal. What kinds of things should buyers be particularly alert to when signing a contract?

Use textbook education on

61. Say: Suppose you are going to buy a car and try to figure out what you need to put into your budget for car expenses for next year. What would you include? Which of these items do you think will cost you the most?

Now show the class the figures prepared by a federal agency for average costs for a ten-year period in Baltimore, Maryland, for a 4-door sedan car costing \$2,806 plus an excise tax of \$150.00.

Cost over period of ten years for:	
Gasoline -- about 7000 gallons on average	\$2,230.00
Parking fees and tolls	1,800.00
Maintenance and repairs	1,763.00
Insurance	1,415.00
State and federal auto taxes	1,188.00

Now have pupils examine the federal agency's breakdown of operating costs for a car in terms of cents per mile:

- 2.8 cents for depreciation of original auto cost.
- 2.1 cents for maintenance, accessories, parts, and tires.
- 1.8 cents for garage parking and tolls.
- 1.7 cents for gas and oil, not counting taxes on these items.
- 1.4 cents for insurance.
- 1.2 cents for state and federal taxes.

1 or several pupils investigate the importance of examining any contract signed in relationship to a purchase. What kinds of things should buyers be especially alert to when signing a contract?

Use textbooks on consumer education or business law.

When you are going to buy a car and try to determine what you need to put into your budget for the next year. What would you include? Which of these items do you think will cost you the most?

Present to the class the figures prepared by a federal agency showing average costs for a ten-year period in Maryland, for a 4-door sedan car costing \$10,000 and an excise tax of \$150.00.

Gasoline for a period of ten years for:	
Gasoline -- about 7000 gallons on average	\$2,230.00
Registration fees and tolls	1,800.00
Maintenance and repairs	1,763.00
Insurance	1,415.00
State and federal auto taxes	1,188.00

Pupils examine the federal agency's breakdown of the average costs for a car in terms of cents per mile:

- 100 cents for depreciation of original auto cost.
- 100 cents for maintenance, accessories, parts, and repairs.
- 100 cents for garage parking and tolls.
- 100 cents for gas and oil, not counting taxes on these items.
- 100 cents for insurance.
- 100 cents for state and federal taxes.



S. Generalizes from data.

S. Generalizes from data.

G. People buy insurance to reduce the risk to themselves; the risks are spread among many people.

G. People buy insurance to reduce the risk to themselves; the risks are spread among many people.

S. Identifies value-conflicts.

S. Considers probable consequences of alternative courses of action.

G. Industries sometimes involve third party costs which the industry does not pay. Such costs sometimes lead

V. The auto industry provides an industry itself.

from data.

from data.

insurance to reduce the  
lives; the risks are  
many people.

insurance to reduce the  
lives; the risks are  
many people.

value-conflicts.

able consequences of  
courses of action.

... sometimes involve third party or consumer costs which are not borne by the industry itself. V. The auto industry provides an example of third party or consumer costs which are not borne by the industry itself.

62. Have pupils analyze the relative costs of depreciation from selling a car every year or two years and the costs of repairs and new parts, etc. if a car is kept longer than that. They might examine the federal report on auto operating costs as well as other articles. The federal report assumes that a car costing \$2,806 will depreciate about \$842 the first year and by \$1,431 by the end of the second year. However, it points out that the cost per mile of owning a car differs little for car owners of cars which they have kept a number of years as compared to those of car owners who trade every year or two, since other repairs jump so greatly after several years.
63. Have a pupil investigate the legal responsibilities of car owners. What kinds of insurance are important for the car owner to have? Also discuss some of the things which may negate insurance coverage, such as charging for car pool rides, etc.
64. Have a pupil or a group of students investigate car insurance. They might present a report on the kinds of things which a consumer should study when buying auto insurance as well as the current debate over insurance rates, cancelling policies, payments of accidents, etc. They should also analyze some of the current proposals being debated for federal regulation of insurance companies and for a form of insurance which would get around some of the current problems of court litigation.
65. Tell pupils about cause of the slow development of the auto industry in England and about early developments in France. What governmental actions hindered or helped the

Use Real  
article

Is analyze the relative costs of depreciation  
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being debated for federal regulation of insur-  
nies and for a form of insurance which would  
l some of the current problems of court litiga-

Use Reader's Guide to locate  
articles.

s about cause of the slow development of the  
try in England and about early developments in  
hat governmental actions hindered or helped the

to government regulation or expenditures.

- S. Identifies incomplete data.
- G. Industries sometimes involve third party costs which the industry does not pay. Such costs sometimes lead to government regulation or expenditures
- S. Identifies value-conflicts.
- S. Identifies factual questions which need investigation.
- S. Identifies value-conflicts.
- G. Industries sometimes involve third party costs which the industry does not pay. Such costs sometimes lead to government regulation or expenditures.

A. The auto industry has no attention to safety as man  
Not only have they let s  
ty features within cars,  
more and more powerful ca  
warned purchasers of fau  
which may cause accidents

regulation or expen-

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regulation or expendi-

- A. The auto industry has not always paid as much attention to safety as many think they should have. Not only have they let style interfere with safety features within cars, but they have developed more and more powerful cars and have not always warned purchasers of faulty features of cars which may cause accidents.

auto industry in these two countries? Explain the meaning of "third-party costs."

66. Show the film Signal 30 or some other film dealing with the human costs of auto accidents. Discuss: What point of view does the film maker take toward the reasons for accidents? Would you agree that these reasons are important? What other possible factors are there that are neglected in this film?
67. Now have pupils report on the Nader book or on the whole controversy raised by the legislative investigations into auto safety. He should report on the controversy and the legislation passed, not upon its effects. Then ask: Why do you think the companies did not notify all customers about faults? Did competition in this case lead to the best of all products for customers? Why or why not? (Develop idea of third party costs.) Why didn't some of the car companies install safety devices sooner? (Have a pupil tell about the consumer reaction to some of the early safety devices.) Also discuss: How effective do you think such legislation would be? Why? What limitations might it have?
68. Now have a follow up report on the effects of this legislation thus far and about current debates about the need for modification of the law. (They should include an analysis of company reports on cars recalled for safety modifications.)

Nader, Unsafe At  
chs. 1-3.

Use Reader's Guide  
articles.

ry in these two countries? Explain the "third-party costs."

Im Signal 30 or some other film dealing with costs of auto accidents. Discuss: What point s the film maker take toward the reasons for Would you agree that these reasons are impor- other possible factors are there that are ne- this film?

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Nader, Unsafe At Any Speed, chs. 1-3.

follow up report on the effects of this thus far and about current debates about r modification of the law. (They should analysis of company reports on cars recalled modifications.)

Use Reader's Guide to locate articles.



- G. Industries sometimes involve third party costs which the industry does not pay. Such costs sometimes lead to government regulation or expenditures.
- B. The industry could government built road city traffic problems in auto styling; po
- S. Considers probable consequences of alternative courses of action.
- C. The auto industry H solve the problems.
- G. Industries sometimes involve third party costs which the industry does not pay. Such costs sometimes lead to government regulation or expenditures.
- S. Identifies value-conflicts.
- D. The auto industry h reduce the air pollution problems for cities
- S. Identifies factual questions which need investigation.
- S. Identifies value-conflicts.
- G. Industries sometimes involve third party costs which the industry does not pay. Such costs sometimes lead to government regulation or expenditures.

tries sometimes involve third costs which the industry does pay. Such costs sometimes lead to government regulation or expenditure.

B. The industry could not survive unless the government built roads; highway development and city traffic problems are affected by changes in auto styling, power, and sales.

describes probable consequences of alternative courses of action.

tries sometimes involve third costs which the industry does pay. Such costs sometimes lead to government regulation or expenditure.

C. The auto industry has done little to try to solve the problems created by junked cars.

describes value-conflicts.

describes factual questions which require investigation.

D. The auto industry has done little to try to reduce the air pollution which is creating problems for cities around the country.

describes value-conflicts.

tries sometimes involve third costs which the industry does pay. Such costs sometimes lead to government regulation or expenditures.

69. Discuss other problems raised by the auto industry. What would happen if the government did not provide highways? What has happened in many cities because of the great increase in auto ownership?

Read aloud several quotations about the traffic problems and freeway developments. Discuss: What would happen to the auto industry if governments did not collect taxes to expand the highway system? How does auto styling and the type of production affect highway costs and construction? Quote the early comment that autos would be far safer than runaway horses. How do the decisions by auto manufacturers to increase the length of cars affect highway costs?

70. A pupil might investigate the whole question of how to handle junked cars, the eyesores of car graveyards, public costs in removing abandoned cars, and some of the possible ways of disposing of the junked cars. Ask: Why is the problem greater for cars than for most consumer durable goods? (Relate to third-party costs once more.)

Use Reader's

71. Have several pupils role-play a discussion between a representative of the auto industry and government health officials about the problems of air pollution.

Nader, Unsafe  
ch. 4.  
Goldman, ed.,  
Pollution, pp

blems raised by the auto industry. If the government did not provide highways, what problems would have happened in many cities because of the increase in auto ownership?

Use quotations about the traffic problems and highway developments. Discuss: What would have happened to the auto industry if governments did not expand the highway system? How does the type of production affect highway construction? Quote the early comment that cars are far safer than runaway horses. Discuss the reasons given by auto manufacturers to increase highway costs?

Investigate the whole question of how to deal with the eyesores of car graveyards, publishing abandoned cars, and some of the problems of disposing of the junked cars. Ask: Why are there more cars than for most countries? (Relate to third-party costs)

Use Reader's Guide.

Have students role-play a discussion between a representative of the auto industry and government officials about the problems of air pollution.

Nader, Unsafe At Any Speed, ch. 4.  
Goldman, ed., Controlling Air Pollution, pp. 49-58.

S. Generalizes from data.

E. Government regulation of L  
arisen because of these th  
sumer costs.

S. Identifies differences in data.

S. Generalizes from data.

S. Uses models to help analyze data.

S. Uses models to help analyze data.

S. Applies previously-learned concepts  
and generalizations to new data.

S. Tests hypotheses against data.

data.

E. Government regulation of the auto industry has arisen because of these third party or consumer costs.

ferences in data.

data.

elp analyze data.

elp analyze data.

ly-learned concepts  
ons to new data.

against data.

72. Discuss: How do third party costs which are not paid by industry lead to government interference with business or government enterprise? Is the auto industry the only industry with third party costs?
73. How compare the auto industry and farm enterprise in as many ways as possible. Ask: How do they differ? How do they resemble each other, if at all? Have pupils make a chart showing different economic models for each type of industry.
74. Give pupils other examples of industries which they have not studied so far and have groups investigate each to decide which model it comes closest to. Discuss results in class. Include industries which fall under highly competitive and oligopoly types of markets. Then add some industries which might be classified even differently and have pupils examine and discuss them.
75. Quote an economist to the effect that our most technologically progressive industries are among the oligopolies rather than among the most competitive markets. Ask pupils if they think he may be right. Then have pupils examine profits tables for some of the different industries and quotations about the degree of technological development in each. Do they still agree with their earlier hypotheses?

How do third party costs which are not paid  
to government interference with busi-  
ness enterprise? Is the auto industry  
different from other industries with third party costs?

Compare the auto industry and farm enterprise in  
as far as possible. Ask: How do they differ?  
How do they resemble each other, if at all? Have  
students make a chart showing different economic models  
of industry.

Give other examples of industries which they  
have studied so far and have groups investigate  
the model to which it comes closest to.  
Assign students in class. Include industries which  
are highly competitive and oligopoly types of  
industries. Add some industries which might be  
studied differently and have pupils examine  
them.

Refer to the economist to the effect that our most tech-  
nologically progressive industries are among the  
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Ask pupils if they think he may be right.  
Have pupils examine profits tables for some of  
the oligopoly industries and quotations about the degree  
of technological development in each. Do they still  
hold their earlier hypotheses?

Caves, American Industry,  
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Grade Nine  
Unit: Auto Industry

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QUESTIONNAIRE ON AUTOS

1. How many families live in your house or apartment building?  
How many people live in your house or apartment building?  
How many autos do these people own?
2. If tomorrow, your family automobile were to disappear, how would life in your family change?
3. If the automobile had never been invented, how do you think American life would be different from the way it is now?
4. Do you agree or disagree with the following statement:  
American automobiles, on the whole, are pretty good.
5. Do you think you will own your own car some day?
6. If your answer to question five was yes, how old do you think you will be when you first get your own car?
7. If your answer to question five was yes, why do you want to own a car?
8. If you could own any car in the world, which kind would it be? Why?
9. What do you think the purpose is of mass production?
10. What does automation mean?
11. What is the UAW?
12. What are the names of companies which manufacture automobiles in the U.S. today?
13. Who invented the automobile?
14. According to what you have learned about how prices are determined, what do you think would happen to auto prices if the demand for autos were to decrease?
15. Do you think the demand for autos is elastic or inelastic?

### EXERCISE ON PURCHASING AN AUTO

Henry Glurp is convinced that he wants to buy a new car, a flashy Enchilada Super. After a good deal of talk with the Enchilada salesman, who boasted that he could make "the hottest deal in town," Henry got away from the salesman and sat down to think. As nearly as Henry could figure it out, he could trade in his two-year-old Panther De Luxe on a new Enchilada, and owe \$1200 on the new car. Now he has to decide how he can best pay the \$1200. He is considering these possibilities:

- (1) Henry can withdraw the \$1200 from his savings account. The interest paid to him on his savings is  $4\frac{1}{2}\%$  per year.
- (2) Henry can borrow the \$1200 from his friendly neighborhood bank. The banker has told him that he will be charged  $6\%$  per year in interest for every \$100 he borrows, and that he will need to repay the loan in 12 equal installments.
- (3) Henry can borrow \$1200 from the credit union at his place of work. There, the interest on the loan is  $6\%$  per year of the unpaid balance of the loan. Henry will have to repay the loan in 12 installments.
- (4) Henry can borrow \$1200 from a finance company, the Friendly Loan and Thrift Co. The finance company advertises a "low, low  $1\frac{1}{2}\%$  interest per month on the unpaid balance of the loan." Again, Henry will have 12 months to repay the loan.

#### Questions

1. Which of the four possibilities listed above do you suppose looks best, at first glance, to Henry?
2. Will the first possibility listed above (taking the money out of his savings account) cost Henry anything?

If your answer is "yes," how much will it cost him?

3. Under the second possibility listed above (borrowing from the bank), how much, in interest, will Henry have to pay?



4. Under the third possibility listed above, (borrowing from the credit union) how much, in interest, will Henry have to pay?
5. What is the basic difference between the way the bank figures its interest rates, and the credit union's way?
6. How much in interest will Henry have to pay if he borrows from the Friendly Loan and Thrift Co. (the fourth possibility)?
7. What seems to be the "catch" in the way the finance company charges interest?
8. Of the four possible ways of paying the \$1200, which really is the cheapest? Is your answer here the same one as your answer to the first question?
9. Do you think Henry might become confused about how to pay for the new Enchilada?

## TRUTH IN LENDING

Consumer credit has become an essential feature of the American way of life. It permits families with secure and growing incomes to plan ahead and to enjoy fully and promptly the ownership of automobiles and modern household appliances. It finances higher education for many who otherwise could not afford it. To families struck by serious illness or other financial setbacks, the opportunity to borrow eases the burden by spreading the payments over time.

Because of these benefits, consumers rely heavily on credit. Outstanding consumer credit today totals \$95 billion; \$75 billion takes the form of installment credit. The interest costs on consumer credit alone amounted to nearly \$13 billion in 1966.

The consumer has the right to know the cost of this key item in his budget just as much as the price of any other commodity he buys. If consumers are to plan prudently and to shop wisely for credit, they must know what it really costs.

In many instances today, consumers do not know the costs of credit. Charges are often stated in confusing or misleading terms. They are complicated by "add-ons" and discounts and unfamiliar gimmicks. The consumer should not have to be an actuary or a mathematician to understand the rate of interest that is being charged.

As a matter of fair play to the consumer, the cost of credit should be disclosed fully, simply, and clearly.

Now that the right of consumers to be fully informed is protected when they shop in the supermarkets, the time has come to protect that right for shoppers who seek credit.

I recommend the Truth-in-Lending Act of 1967 to assure that, when the consumer shops for credit, he will be presented with a price tag that will tell him the percentage rate per year that is being charged on his borrowing.

We can make an important advance by incorporating the wisdom of past discussions on how the costs of credit can best be expressed. As a result of these discussions, I recommend

legislation to assure--

Full and accurate information to the borrower; and  
Simple and routine calculations for the lender.

This legislation is urgently needed to--

Close an important gap in consumer information.  
Protect legitimate lenders against competitors who  
misrepresent credit costs.

The Truth-in-Lending Act of 1967 would strengthen the efficiency of our credit markets, without restraining them. It would allow the cost of credit to be freely determined by informed borrowers and responsible lenders. It would permit the volume of consumer credit to be fully responsive to the growing needs, ability to pay, and aspirations of the American consumer.

The above is an excerpt from Message from the President of the United States to the Congress (House of Representatives: Document No. 57, 90th Congress, 1st Session).