DOCUMENT RESUME

3D 058 469

24

AA 000 773

AUTHOR TITLE Piele, Philip K., Ed.: Smith, Stuart C., Ed. Directory of Organization and Personnel in

Educational Management. Third Edition: 1971-1972.

INSTITUTION

Oregon Univ., Eugene. ERIC Clearinghouse on

Educational Management.

SPONS AGENCY

National Center for Educational Research and

Development (DHEW/OE), Washington, D.C.

BUREAU NO

BR-8-0353 Dec 71

PUB DATE CONTRACT

OEC-0-8-080353-3514

NOTE

71p-

AVAILABLE FROM

Editor's Office, ERIC Clearinghouse on Educ. Mgmt., University of Oregon, Eugene 97403 (\$3.00, Make checks payable to Institute for Community Studies)

EDRS PRICE

MF-\$0.65 HC-\$3.29

DESCRIPTORS

Administrative Personnel; Decision Making;
*Directories; *Educational Administration;
*Educational Facilities; Educational Finance;
*Educational Researchers; Evaluation; Higher
Education; Institutional Research; Instruction;
Management; Organizational Climate; *Organizations
(Groups); Professional Associations; Teachers;

Vocational Education

ABSTRACT

Compiled as a tool for locating information about research in educational management, this new edition has been expanded both in the scope of its subject areas and in the number of organizations and researchers listed. The directory, with increased coverage of research on educational facilities, lists 154 organizations and 416 individuals. Cited for each organization is its name and address, purpose, policy for supplying information to users, geographic service areas, and topics of available publications. The personnel section cites each researcher's name, title, address, subject areas, research affiliation, and available publications. Extensive subject indexes are provided for both organizational and personnel sections. (Author)



DIRECTORY OF ORGANIZATIONS AND PERSONNEL

IN EDUCATIONAL MANAGEMENT

Third Edition: 1971-1972

PHILIP K. PIELE

STUART C. SMITH

U.S. DEPARTMENT OF HEALTH,
EDUCATION & WELFARE
OFFICE OF EOUCATION
THIS DOCUMENT HAS BEEN REPRODUCED EXACTLY AS RECEIVED FROM
THE PERSON OR ORGANIZATION ORIGINATING IT. POINTS OF VIEW OR OPINJONS STATED DO NOT NECESSARILY
REPRESENT OFFICIAL OFFICE OF EDUCATION POSITION OR POLICY.

ERIC CLEARINGHOUSE ON EDUCATIONAL MANAGEMENT
UNIVERSITY OF OREGON
EUGENE, OREGON 97403

December 1971
Clearinghouse Accession Number: EA 003 855

ERIC and ERIC/CEM

The Educational Resources Information Center (ERIC) is a national information system operated by the United States Office of Education. ERIC serves the educational community by disseminating educational research results and other resource information that can be used in developing more effective educational programs.

The ERIC Clearinghouse on Educational Management, one of twenty such units in the system, was established at the University of Oregon in 1966. The Clearinghouse and its nineteen companion units process research reports and journal articles for announcement in ERIC's index and abstract bulletins.

Research reports are announced in Research in Education (RIE), available in many libraries and by subscription for \$21 a year from the United States Government Printing Office, Washington, D.C. 20402. Most of the documents listed in RIE can be purchased through the ERIC Document Reproduction Service, operated by Leasco Information Products, Inc.

Journal articles are announced in Current Index to Journals in Education. CIJE is also available in many libraries and can be ordered for \$39 a year from CCM Information Corporation, 866 Third Avenue, Room 1126, New York, New York 10022. Annual and semiannual cumulations can be ordered separately.

Besides processing documents and journal articles, the Clearinghouse has another major function—information analysis and synthesis. The Clearinghouse prepares bibliographies, literature reviews, state-of-the-knowledge papers, and other interpretive research studies on topics in its educational area.

Cover Designed by Alan Baas

The ERIC Clearinghouse on Educational Management (formerly the Clearinghouse on Educational Administration) operates under contract with the Office of Education of the United States Department of Health, Education, and Welfare. This publication was prepared pursuant to that contract. Contractors undertaking such projects under government sponsorship are encouraged to express freely their judgment in professional and technical matters. Points of view or opinions do not, therefore, necessarily represent official Office of Education position or policy.

No federal funds were used in the printing of this publication.



CONTENTS

PREFACE	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	1
ORGANIZATIONS	•			•			•		•	•	•	•	•		•			1
INTRODUCTION	•	•		•	•	•			•	•			•				•	2
ALPHABETTS LISTING	•	•	•	•	• ·	•	•		•	•	•	•	,•				•	3
SUBJECT MEDEX	•	•	•		•				•	•		•	•	•	•	•	•	17
GEOGRAPHIC INDEX		•	•	•	•	•	•		•	•		•	•	•	•		•	24
PERSONNEL	•	•	•		•	•		•	•	•	•	•	•	•	•	•		25
INTRODUCTION	•	•	•		•	•	•			•	•		•	•	•	•		26
ALPHABETIC LISTING	•	•	•		•		•		•	•	•		•	•	•		•	27
SUBJECT INDEX		•			•	•			•			•	•	•	•	•		58



PREFACE

Compiled as a tool for locating sources of information on educational administration, the first edition of the directory, published in July 1968, listed 101 organizations providing publications and other information in the field. In September 1969 the second edition was published with the title Directory of Organizations and Personnel in Educational Administration. The listing was expanded to include 122 organizations, and a new section was devoted to individual researchers. One hundred twenty-three individuals were listed.

The change in title for this third edition corresponds to the change in title of the Clearinghouse. With the closing of the Clearinghouse on Educational Facilities at the University of Wisconsin in June 1970, the coverage of facilities documents was assigned to the Clearinghouse on Educational Administration. Operating with an enlarged scope, the Clearinghouse changed its name to the Clearinghouse on Educational Management. Therefore, this edition, in addition to covering such subjects as finance, planning, organization of instruction, staffing, and evaluation, also includes research on educational facilities at all levels of education.

The current listing identifies 154 organizations, 32 more than were included in the previous edition. The number of individuals listed has more than tripled—from 123 in 1969 to 416 in the current edition.

Although organizations and personnel are combined into one directory, the two sections are expected to have somewhat different functions. The purpose of the organizational listing is to guide users to organizations having specific publications or other information on educational management. Accordingly, we have indicated each organization's policy for supplying information in response to requests and, wherever possible, publications that can be obtained by writing to it.

The personnel listing, on the other hand, is meant to facilitate communication among researchers, who can use the listing to locate others doing similar or related research. It is hoped the increased communication made possible by the section will contribute to the overall improvement of educational management research.



For each organization listed, the directory cites its name and address, purpose, policy for supplying information to users, geographic service area, research subject areas, and topics of available publications. The organizations include USOE-funded laboratories and research centers, professional associations, school study councils, university research and service bureaus, and a variety of independent organizations.

For each person listed, the following information is provided: name, title, address, research subjects, research affiliation, and available publications. We did not attempt to list all publications authored by the persons listed because of the inordinate amount of space that would be required to indicate their availability and sources. Information for the personnel section was obtained by questionnaires sent to professors of educational administration in colleges and universities across the country. Persons were selected for inclusion in the directory on the basis of the relevance of their research for educational management.

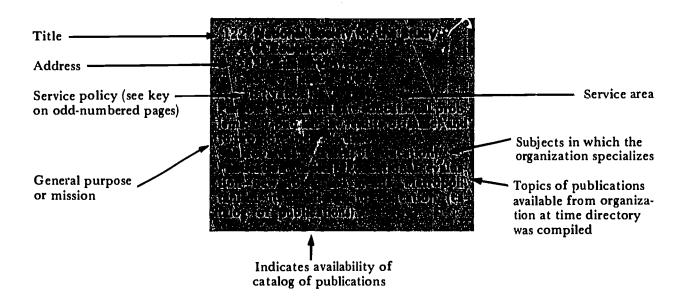
PHILIP K. PIELE STUART C. SMITH



ORGANIZATIONS

INTRODUCTION

Organizations can be easily located in the directory in any one of three ways: (1) by their titles in the alphabetic listing, (2) by their subject areas and publication topics through use of the subject index, and (3) by their service areas through use of the geographic index. Indexes refer to the organizations' entry numbers, not to page numbers. Following is a sample entry and an explanation of its use:



The letters a, b, x, (beneath the address) indicate the organization's policy for responding to requests for substantive information from professionals and laymen. The three alternatives are explained in a key at the bottom of each odd-numbered page. Many organizations provide services only within a specified geographical area. This geographical service area is indicated in parentheses beneath the address. If publication topics are listed, copies of the publications are usually available to anyone, even if the organization is indicated as not equipped to answer requests for information. Many publications must be purchased, however.

With few exceptions, only subjects that relate to educational management have been listed in the organizations' subject areas. Listed terms are therefore not necessarily the only subjects in which the organizations specialize.



ALPHABETIC LISTING

1. Academic Building Systems 2150 Shattuck Avenue, Suite 414 Berkeley, California 94704 b (Nation)

Purpose: To accommodate foreseeable and unanticipated trends and academic activities during the lifetime of an academic building within a realistic cost context. Subject areas: Environmental study of science and engineering buildings, cost performance study of science and engineering buildings (catalog of publications).

2. Academy for Educational Development, Incorporated

437 Madison Avenue New York, New York 10022 b (Nation)

Purpose: Nonprofit, tax-exempt planning organization to assist schools, colleges, universities, governmental agencies, and other organizations with the improvement of their operations and educational programs, and the development of plans for the future; through Management Division, to provide presidents and other top administrators of colleges and universities with information to improve the administration of higher education.

Subject areas: General management and planning studies under contract for colleges, universities, individual schools, and systems.

Publication topics: Guide to professional development opportunities for college and university administrators (catalog of publications).

3. American Association of School Administrators

1201 Sixteenth Street, N. W. Washington, D. C. 20036 x (Nation)

Purpose: A professional organization to promote development of competent administrative leadership for schools and to provide means by which this leadership gives united expression to the goals and values in education to which it subscribes. Subject areas: All areas of school administration.

Publication topics: Instructional technology and the school administrator, the

superintendent's cabinet, program budgeting and cost analysis, systems approaches in education, urban crises in educational administration, year-round school, administrative technology and the school executive, collective negotiations, human relations in educational administration, planning the school administration center, influence of politics and power structures on education, public relations in education (catalog of publications).

4. American Association of School Personnel Administrators

c/o Executive Secretary-Treasurer 2056 Golden Rain Road, No. 4 Walnut Creek, California 94595 x (Nation)

Purpose: To involve members in exchange of ideas, data, and information regarding practices in school personnel administration.

Subject areas: School personnel administration, evaluation techniques, collective bargaining, staff integration, community involvement and decentralization, innovation in teacher recruitment, employment and use of paraprofessionals.

5. American Association of State Colleges and Universities

One Dupont Circle, N. W. Washington, D. C. 20036 x (Nation)

Purpose: To serve as a vehicle for coordinated action and research programs, and as a clearinghouse for information.

Subject areas: All matters of interest to public higher education, especially state colleges and universities.

Publication topics: Educational support, due process for students, campus governance, rights and responsibilities of college presidents (catalog of publications).

6. American Council on Education

One Dupont Circle, N. W. Washington, D. C. 20036 x (Nation)

Subject areas: Higher education academic affairs, administrative affairs, federal relations, institutional research, international

education, long-range plans and objectives (catalog of publications).

7. American Educational Research Association

1126 Sixteen L. Street, N. W. Washington, D. C. 20036 b (Nation)

Purpose: To encourage and improve educational research and its applications, thereby increasing the contribution of education to human welfare.

Subject areas: All areas of education (catalog of publications).

8. American Management Association

135 West Fiftieth Street
New York, New York 10020
x (Nation)

Purpose: To promote management education and the exchange of information among administrators and executives. Subject areas: Short courses and seminars in general management for school superintendents and principals, college presidents, and other administrators; specialized short courses in personnel administration, training techniques, program planning and budgeting, and computer systems planning; accountability; performance contracting; differentiated staffing; management by objectives (catalog of publications).

9. American School Food Service Association

4101 East Iliff Avenue Denver, Colorado 80222 b (Nation)

Purpose: To maintain and improve the health and nutrition education of school children through nutritionally adequate and educationally sound, nonprofit school food service programs.

Subject areas: School food service management, including personnel, facilities, finances, nutrition research, and food preparation.

Publication topics: School food service director, guide for financing school food and nutrition services, school food purchasing guide, equipping the modern school food service facility (catalog of publications).

KEY: a = Services requests for information; b = Does not service requests for information; x = Limits services to members



10. Appalachia Educational Laboratory, Incorporated

P.O. Box 1348

Charleston, West Virginia 25325

a (Western and southeastern Virginia, southeastern Ohio, eastern Kentucky, eastern Tennessee, southwestern Pennsylvania)

Propose: To further educational development by providing access to quality education by use of mobile and communications facilities, to develop new organizational structures for schools, and to diffuse new practices.

Subject areas: Development of educational cooperatives, research, and evaluation. Publication topics: Development of the educational cooperative, proposal for a developmental effort for educational assessment.

11. Archonics Corporation

788 South Third Street
Terre Haute, Indiana 47808
b (Nation)

Purpose: To conduct behavioral research, to design and plan specialized or conventional educational facilities, and to provide consultation on finances and bonding. Subject areas: Campus planning and environment, campus housing design, educational programing, construction management, turnkey projects.

12. Associated Public School Systems

Teachers College
Columbia University
525 West 120th Street, Box 301
New York, New York 10027
x (Nation)

Purpose: Through research and educational service, to seek out new approaches and solutions to the pressing needs of its member school districts—public school systems throughout the United States. Subject areas: APSS quality inventory—a device for self-assessment of school system inputs. community attitudes toward education, factors influencing educational decision making, financial provisions for education, indicators of quality—a process measure of institutional quality, patterns of staff and specialist deployment, selected classroom variables related to school quality (catalog of publications).

13. Association for Educational Data Systems

1201 Sixteenth Street, N.W. Washington, D.G. 20036 b (Nation, also international)

and computer technology.

Purpose: Nonprofit association to provide a forum for the exchange of ideas and information about the relationship of modern technology to modern education. Subject areas: Educational data processing 14. Association for Institutional Research c/o Editor

Director of Institutional Research
The Claremont Colleges, Harper 104
Claremont, California 91711

b (Nation)
Purpose: To benefit, assist, and advance
research leading to improved understanding, planning, and operation of institutions
of higher education.

Subject areas: All areas of institutional research, such as goals and long-range planning, administration and faculty, curriculum and instruction, space utilization and scheduling, recruitment and admissions.

15. Association for Supervision and Curriculum Development

National Education Association 1201 Sixteenth Street. N.W. Washington, D.C. 20036 b (Nation)

Purpose: To improve education through the promotion of programs and practices that will facilitate the wholesome development of all persons involved in educational efforts.

Subject areas: Theory and practice of supervision and curriculum development at all levels of schooling from elementary through high school and in a variety of subject areas (catalog of publications).

16. Association of College and University Housing Officers

c/o Director, Housing/Food Service Department University of Rochester Rochester, New York 14627 x (Nation)

Purpose: To improve and coordinate housing and food service operations for students and staff members in institutions of higher learning.

Subject areas: Housing and food service operations in colleges and universities.

17. Association of Physical Plant Administrators of Universities and Colleges

c/o Administrative Director
P. O. Box 908
Portales, New Mexico 88130
a (United States, Canada)
Purpose: To promote information exchange among members and generally upgrade the physical plant operation.
Subject areas: Administration of college

18. Association of School Business Officials of the United States and Canada

and university physical plants.

2424 West Lawrence Avenue Chicago, Illinois 60625 x (Nation) Purpose: Nonprofit organization to research, determine, and publicize better methods of school business administration.

Subject areas: Accounting and finance, data processing, educational resources management (PPBES), food service management, insurance, legal aspects, office management, personnel management, maintenance and operation, management techniques and development, negotiations, nonpublic school management, professionalism of school business officials, schoolhouse planning and construction, transportation.

Publication topics: Guidelines for school planning and construction, purchasing and supply, qualifications and responsibilities of school business officials, wage and salary administration (catalog of publications).

19. Association Referral Information Service

Ohio Education Association 225 East Broad Street Golumbus, Ohio 43215 a (Nation)

Purpose: To serve as a clearinghouse of innovative programs and consultant personnel for referral to school districts.

Subject areas: Instructional programs, school-community relations, salary and negotiations, staffing, inservice training, school construction, equipment purchase, school finance, school law.

Publication topics: Middle schools, non-graded schools.

20. The Athletic Institute

805 Merchandise Mart Chicago, Illinois 60654 b (Nation)

Purpose: Nonprofit organization to advance athletics, physical education, and recreation.

Subject areas: Planning and design of facilities for health, physical education, and recreation at all educational levels.

Publication topics: College and university facilities guide; planning areas and facilities for health, physical education, and recreation; equipment and supplies (catalog of publications).

21. Building Systems Information Clearinghouse

Educational Facilities Laboratories, Incorporated 3000 Sand Hill Road Menlo Park, California 94025 a (Nation)

Purpose: To collect, generate, and disseminate information about the use of building systems and other systems build-



ing techniques in design and construction projects, especially of educational facilities.

Subject areas: Systems building techniques in design and construction of educational facilities (catalog of publications).

22. Bureau of Applied Social Research

Columbia University 605 West 115th Street New York, New York 10025 a (Nation)

Purpose: To conduct research and to provide research training in sociology.

Subject areas: School boards, goals of higher education, organization of educational research (schools of education and research centers), evaluation of educational information dissemination systems, school-community relations (catalog of publications).

23. Bureau of Educational Field Services

404 McGuffey Hall Miami University Oxford, Ohio 45056

a (Ohio, Indiana, Kentucky, Pennsylvania, West Virginia)

Subject areas: Administration, administrative and instructional and operational personnel, budget planning, business management, central office and staff planning, community characteristics, curriculum plans and practices, enrollment data, federal aid programs, finance, inservice training, instructional programs, organization, plant facilities, comprehensive school surveys—professional negotiations and school-community relations.

24. Bureau of Educational Planning and Development

College of Education
University of New Mexico
Albuquerque, New Mexico 87106
b (Nation)

Purpose: To assist educational organizations with the planning and improvement of education.

Subject areas: Elementary, middle, and secondary school facilities planning.

25. Bureau of Educational Research

Buchtel Chapel
University of Denver
Denver, Colorado 80210
a (Colorado, Montana, Utah,

Wyoming)
Purpose: To perform research studies in educational management and evaluation.
Subject areas: Administrative organization, building needs, curriculum planning

and development, finances, instructional evaluation, planning-programing-budgeting systems, school district reorganization, school plant evaluation and construction (catalog of publications).

26. Bureau of Educational Research and Service

151 Hellems Annex University of Colorado Boulder, Colorado 80302 b (Colorado)

Purpose: To coordinate and improve services provided by the School of Education to Colorado schools in a variety of areas. Subject areas: All areas of education.

27. Bureau of Educational Research and Service

College of Education University of Oregon Eugene, Oregon 97403

a (Nation, primarily Oregon)

Purpose: To provide service through school audits, educational studies, and individual or group consultation concerning problems of school management, and to provide leadership in administrator inservice programs.

Subject areas: School audits, school administration, curriculum, enrollment trends, educational specifications for new construction, utilization of facilities, finance, district organization, law, policies and philosophy, private-public issues, transportation, pupil personnel services, teacher and administrator preparation, assignment, professionalism.

Publication topics: Computerized enrollment projection model, district consolidation, student activism in secondary schools (catalog of publications).

28. Bureau of Educational Research and Services

College of Education Arizona State University Tempe, Arizona 85281

b (Nation, primarily southwest)
Purpose: To make available information
on surveys and research, to bring together
human and material resources, and to assist
in research and surveys for the total improvement of the educational product.
Subject areas: All areas of education.
Publication topics: Student activity, evaluation, reliability of videotaped interview
techniques involving prospective teacher
candidates (catalog of publications).

29. Bureau of Education Research and Services

3801 Cullen Boulevard

University of Houston Houston, Texas 77004 b (Nation)

Purpose: To encourage and facilitate educational research by assisting University of Houston faculty members and graduate students in research studies and by conducting research studies for local school systems on request.

Subject areas: Such facets of administration as personnel, building surveys, curriculum needs, and open concept schools (catalog of publications).

30. Bureau of Educational Studies and Field Services

College of Education University of Georgia Athens, Georgia 30601

a (Nation, primarily Georgia)

Purpose: To provide services to school systems, including comprehensive surveys and noncredit inservice programs for superintendents, principals, supervisory per-

sonnel, and librarians.

Subject areas: Administration, administrative organization of public schools, school finance, school law, teacher and administrator preparation, utilization of facilities.

31. Bureau of Field Studies and Surveys

300 Health Services Building University of Minnesota, St. Paul St. Paul, Minnesota 55101 b (Nation)

Purpose: To provide research and other services to agencies of educational government on a contractual basis.

Subject areas: Surveys of buildings, curriculum, district organization, finance, personnel.

32. Bureau of School Service

College of Education University of Kentucky Lexington, Kentucky 40506 a (Kentucky)

Purpose: To assist school districts in comprehensive educational planning by providing counsel and doing field studies to help them deal with problems.

Subject areas: Buildings, curriculum, facilities, finances, pupil population characteristics, school personnel.

33. Bureau of School Services

Stalker Hall, Room 216
Indiana State University
Terre Haute, Indiana 47809
b (Indiana, Illinois, Kentucky,
Michigan, Ohio, Wisconsin)
Purpose: To respond to requests for services within the scope of the Bureau's

KEY: a = Services requests for information; b = Does not service requests for information; x = Limits services to members

capabilities.

Subject areas: All areas of educational administration, including business management, curriculum, planning, problems of school district reorganization, school facilities, school finance.

34. Campus Safety Association of the National Safety Council

425 North Michigan Avenue Chicago, Illinois 60611 a (Nation)

Purpose: To promote safety on college and university campuses by exchange of information on prevention of accidents to faculty, staff, and students.

Subject areas: Environmental health and safety on college and university campuses, student housing standards (catalog of publications).

35. Canadian Teachers' Federation

320 Queen Street, 20th Floor Ottawa, Ontario K1R 5A3, Canada x (Canada)

Purpose: To promote and advance education and to raise the status of the teaching profession.

Subject areas: Legislation, school organization, educational finance, staffing patterns, teacher supply and demand, economic status of teachers, innovation processes.

Publication topics: Differentiated staffing, school-year plans (catalog of publications).

36. Capital Area School Development Association

Education Building State University of New York at Albany 1400 Washington Avenue Albany, New York 12203

x (Eleven New York State counties in capital area)

Purpose: To serve as a cooperative planning and development unit through which participating schools may more effectively define their purposes and functions, serve the educational needs of their respective communities, and promote a cooperative interaction between the university and the schools.

Subject areas: Curriculum development, finance, inservice education for school administrators, school boards, school business management, teachers, nonteaching staffs.

37. Center for Architectural Research

School of Architecture Rensselaer Polytechnic Institute Troy, New York 12181 a (Nation)

Purpose: To serve the environmental design professions, the building industry, and groups interested in providing physical

environments (education, health, etc.) by undertaking sponsored research into several areas of the built environment.

Subject areas: Facilities planning, programing, and design; environmental variables; protection of property and occupants; construction markets and economics; systems building; development and delivery of the built environment (catalog of publications).

38. Center for Curriculum Planning

Faculty of Educational Studies
Foster Hall, Library Circle
State University of New York at Buffalo
Buffalo, New York 14214

a (Western New York State)
Purpose: To improve curriculum development and instructional resources through research and development.

Subject areas: Computer-based curriculum planning, improvement of instruction, use of data processing in instructional planning.

39. Center for Educational Research and Service

318 Education Hall Oregon State University Corvallis, Oregon 97331 x (Nation)

Purpose: To improve education by providing research, consultation, and other specialized services to schools and educational agencies.

Subject areas: All areas of education.

40. Center for Field Research and School Services

51 Press Building
School of Education
New York University
32 Washington Place
New York, New York 10003
a (Nation)

Purpose: To undertake, on a contractual basis, educational surveys, to conduct workshops and institutes, and to offer consultative services for self-directed studies of local educational problems.

Subject areas: Differentiated staffing, school reorganization, facilities planning, school superintendent selection, development and evaluation of curriculum programs (catalog of publications).

41. Center for Field Service and Training

School of Education 149 Hellems Annex University of Colorado Boulder, Colorado 80302 b (Nation)

Purpose: To provide services to educational organizations at the state, regional, and national levels.

Subject areas: All areas of educational administration.

A STATE OF THE PROPERTY OF THE

Publication topics: Relationships between inflation and per pupil expenditures in Colorado school districts from 1962 through 1969, the principal as convenor for organizational change, differentiated staffing, effectiveness of women in role of elementary principal, state aid to nonpublic schools (catalog of publications).

42. Center for Improved Education

Battelle Memorial Institute 505 King Avenue Columbus, Ohio 43201 x (Nation)

Purpose: To help schools and colleges improve their educational systems through the application of existing knowledge. Subject areas: Educational planning, inservice training for educational administrators, human relations, business management practices, inservice training on computer applications in education (administrative and instructional), educational innovation.

43. Center for Planning and Evaluation

Santa Clara County Office of Education 1110 North Tenth Street

San Jose, California 95112

x (Nation, primarily California)

Purpose: To work with school districts

and educational agencies to plan, develop, and evaluate improved practices and programs.

Subject areas: Evaluation, proposal development, information and dissemination, program budgeting, systems applications (catalog of publications).

44. Center for Research and Development in Higher Education

University of California at Berkeley 2150 Shattuck Avenue, Fifth Floor Berkeley, California 94704 a (Nation)

Purpose: To facilitate changes in postsecondary education by supplying research information to appropriate audiences, particularly policy makers dealing with "new" students and with governance configurations, and through its development program to implement proposed changes and to assist in the evaluation of change efforts.

Subject areas: Developing colleges—resources, characteristics, impact; evaluation of faculty effectiveness; the educational institution and its constituency or public; governance models and their effects (especially for the "new" student); innovation and experimentation in institutional purposes, curriculum, governance; junior



and community colleges; key policy makers and decision making; multicampus educational systems; organization and administration of higher education with special reference to planning for the future; perspectives of institutional administration; planning for institutional change; statewide planning and coordination; student participation in policy formulation; systems theory and governance change (catalog of publications).

The second secon

45. Center for Social Organization Studies

Department of Sociology University of Chicago 1126 East Fifty-ninth Street Chicago, Illinois 60637 b (Nation)

Subject areas: Social organization of education programs, subprofessionals and volunteers in education.

Publication topics: Educational change in the mass society, group work for the control of behavior problems in secondary schools, impact of community action programs on educational decision making.

46. Center for Southern Education Studies

Box 164
George Peabody College for Teachers
Nashville, Tennessee 37203
b (Alabama, Arkansas, Florida,

Georgia, Kentucky, Louisiana, Mississippi, North Carolina, South Carolina, Tennessee, Virginia, West Virginia)

Subject areas: Community analyses, high school computer scheduling, high school size and program quality, program evaluation and development, school district reorganization, school system staff organization, tax support for private schools, teacher morale.

47. Center for Studies in Education and Development

Graduate School of Education Harvard University 38 Kirkland Street Cambridge, Massachusetts 02138 x (Nation, also international)

Subject areas: Public school administration in developing countries, theory and practice in educational administration, manpower and the economics of education, the school and the urban setting, rural education.

Publication topics: Educational planning, planning and the educational administrator, research and development for education, use of sociology in educational

management (catalog of publications).

48. Center for the Advanced Study of Educational Administration

University of Oregon Eugene, Oregon 97403

b (Nation)
Purpose: To develop improved arrangements and procedures for educational decision making, with particular emphasis on decisions related to instructional improvements in public elementary and secondary schools.

Subject areas: The decision-making process at the local school district level as it relates to instructional and curricular change, control of instructional policy, strategies of organizational change, procedures for system planning, production and evaluation of training materials.

Publication topics: Application of research findings in the practice of educational administration, organizational characteristics of the multiunit school, elementary school principals and their schools, community conflict in a suburban school district experiencing social change, science of organization, social system, organizational training for a school faculty, effect of organizational development on classroom climate, relationship between size of the administrative component and school system size, political expressivism among high school teachers, mathematical programing models in educational planning, economies of scale for a state system of public school districts (catalog of publications).

49. Center for the Study of Evaluation

145 Moore Hall
Graduate School of Education
University of California at Los Angeles
Los Angeles, California 90024
b (Nation)

Purpose: To produce new materials, practices, and knowledge leading to the development of systems for evaluating education that can be adopted and implemented by educational agencies.

Subject areas: Evaluation of educational systems, evaluation training materials, evaluation methodology and theory, evaluation of instructional programs (catalog of publications).

50. Center for the Study of Higher Education

University of Michigan Ann Arbor, Michigan 48104 b (Nation)

Purpose: A teaching unit to prepare college and university administrators who will be responsive to the nation's rapidly changing higher education system. Subject areas: Community colleges—urban setting, manpower development; collective bargaining; finance; innovations; organization and administration; relation of higher education to government.

the second s

51. Center for the Study of Social Organization of Schools

Johns Hopkins University 3505 North Charles Street Baltimore, Maryland 21218 b (Nation)

Purpose: To develop a scientific knowledge of how schools affect their students and to use this knowledge to develop better school practices and organization.

Subject areas: Effects of the social organization of schools on learning and mechanisms through which these effects take place, including studies of class organization and scheduling, informal social structure among students and teachers, personnel policies, racial and socioeconomic structure, and relations between levels of education.

52. Central New York School Study Council

218 Slocum Ha!!
Syracuse University
Syracuse, New York 13210
b (Central New York State)

Purpose: To provide services to schools that will aid in the promotion of change. Subject areas: All phases of elementary and secondary education, collective negotiations workshop, communications, educational program planning and evaluation, human relations training, inbasket simulation training for elementary and secondary principals, inservice training, sensitivity training.

Publication topics: Data processing, middle school, racial imbalance, school bonding.

53. Central School Boards Committee for Educational Research

Teachers College, Columbia University 525 West 120th Street New York, New York 10027 x (New York)

Purpose: To search for the determinants of school quality and to assist member systems in improving the educational process through achieving a quality program. Subject areas: Collective negotiations, public opinion, school finance, school system quality appraisal, staff characteristics, staff deployment, state patterns of control, teacher turnover (catalog of publications).

KEY: a = Services requests for information; b = Does not service requests for information; x = Limits services to members

54. Comparative Education Center

University of Chicago Chicago, Illinois 60637 b (Nation)

Subject areas: Crosscultural studies of education, education and social change.

Publication topics: Adaptation of education to a mobile society, common problems of universities, dilemmas arising from linking of educational to economic planning, economic aspects of teachers' salaries, educational institutions and socioeconomic change, educational planning in the context of national social policy, educational research in the South, methodology in comparative education, national assessment of educational policy, role of education in development, schools for and against innovation, social context of educational planning, social returns to education, socioeconomic determinants of educational expenditures in the South and other states compared, task of the public schools, theory of educational planning (catalog of publications).

55. Connecticut Association for the Advancement of School Administration, Incorporated

410 Asylum Street

Hartford, Connecticut 06103 x (Connecticut)

X (Connecticut)

Purpose: To improve the administration of education and the competency of educators and educational administrators in the state.

Subject areas: Salary schedule studies, problems of educational administration (negotiation procedures, use of teacher aides).

56. Cooperative Educational Research and Services

WARF Building, Room 633 610 Walnut Street Madison, Wisconsin 53706 a (Wisconsin)

Purpose: To serve the educational interests of Wisconsin, to extend the range of staff research interests, and to widen the field experience of advanced students.

Subject areas: All areas of education.

57. Cooperative School Service Center

School of Education
University of Massachusetts, Amherst
Amherst, Massachusetts 01002
x (Western Massachusetts)

Purpose: To serve as an information source for administrators, a voice for administrators, a news agent, and an organizer for workshops and special courses. Subject areas: All areas of education.

58. Council for the Advancement of Small Colleges

One Dupont Circle, N.W., Suite 750

Washington, D.C. 20036 x (Nation)

Purpose: A service and consultative organization to help member colleges improve their educational programs and administrative processes, and to define and articulate the role of the small, private, liberal arts college.

Subject areas: Academic and fiscal longrange planning, college business and financial management, federal relations information and advisory service, fund-raising by the small college, identification of major academic problems and subsequent conduct of a research and action programaimed at innovation in academic programing, management training for presidents and other administrators, trustee roles and responsibilities as related to top-level administrators.

59. Council of Educational Facility Planners

29 West Woodruff Avenue Columbus, Ohio 43210 b (Nation)

Purpose: To improve education through the continuous creation of concepts, principles, practices, and products affecting the physical environment of the learner. Subject areas: All phases of facility planning from early childhood through university level (catalog of publications).

60. Curriculum Research and Development Center

School of Education Indiana State University Terre Haute, Indiana 47809 b (Indiana)

Purpose: To provide consultant services, leadership in changing curriculum, workshops and conferences, and printed materials for dissemination of information from research and surveys.

Subject areas: All areas of curriculum research and development.

Publication topics: Indiana middle school survey, team teaching in Indiana, curriculum change and instructional innovations in the junior high school, developmental level of curriculum change and innovation in Indiana elementary schools (catalog of publications).

61. The Danforth Foundation

222 South Central Avenue St. Louis, Missouri 63105 b (Nation)

Purpose: To promote personal and humane values in higher education, secondary education, and urban affairs by making grants to schools, colleges, universities, and other public and private agencies, and by administering programs of its own designed to reflect its central emphases.

Subject areas: Short-term leave grants for college and university administrators; alternative patterns of school organization in decision making, power control, staff utilization, and personnel roles.

62. Division of Higher Education Facilities Planning

State Education Department Twin Towers, Room 1919 99 Washington Avenue Albany, New York 12210 a (New York State)

Purpose: To administer federal programs dealing with facilities, to assist state and federal agencies by the procurement of reliable facilities data, and to provide guidance in long-range facilities planning.

Subject areas: Facilities inventory and utilization studies; reports on Higher Education Facilities Act, Title I, and Higher

Education Act, Titles VI and VI-A.

Publication topics: New York State Higher
Education Facilities Comprehensive Planning Program—planning, inventory, utilization (twenty-seven state survey); highlights of New York State Higher Education
Facilities Comprehensive Planning Program; campus and facilities planning in higher education—the process and the personnel.

63. East Central Indiana School Study Council

T.C. 915
Ball State University
Muncie, Indiana 47306
x (Indiana)

Purpose: To improve educational administration and supervision.

Subject areas: Decision making, management, finance, secondary school administration, elementary school administration, school law, administrative preparation, student activism.

64. East Texas School Study Council

Department of Educational Administration East Texas State University Commerce, Texas 75428 x (Northeast Texas)

Purpose: To improve education in northeast Texas through research, cooperation, and dissemination of information.

Subject areas: All areas of educational administration, as related to expressed interests of members.

Publication topics: Criteria for the selection of public elementary school principals in Texas, differing perceptions between elementary school principals and teachers regarding certain administrative functions, guidelines for school personnel policies, innovations in education, professionalism in the superintendency.

65. Educational Change Team

School of Education
University of Michigan
Ann Arbor, Michigan 48103
b (Nation)

Purpose: To change the organizational structures and instructional processes of educational institutions and community systems by helping educators, students, parents, and communities respond to the primary causes of conflict and crisis in schools and by developing and disseminating both immediate and long-range strategies for dealing with these problems.

Subject areas: Educational conflict and change, models of educational governance, curriculum development, alternative educational systems, new roles for participants in teaching-learning systems, training school personnel in conflictutilization skills and new school governance procedures, intervention in schools faced with disruption, community social structures and social processes related to educational crisis and intervention, school desegregation and integration (catalog of publications).

66. Educational Facilities Laboratories, Incorporated

477 Madison Avenue New York, New York 10022 a (Nation)

Purpose: To help American schools and colleges solve the physical problems imposed by the need for expansion and for the provision of facilities for modern educational programs.

Subject areas: Research and experimentation in the planning and design of buildings and facilities for schools and colleges. Publication topics: Building costs, college planning and building, cooperation of school districts for single building system, middle school designs, partitionless classrooms to permit team teaching and nongraded programs, planning and utilization of instructional facilities in small colleges, relocatable school facilities, school scheduling by computer, the schoolhouse in the city, the schools and urban renewal (catalog of publications).

67. Educational Facilities Laboratories, Incorporated

New Life for Old Schools Project Suite 1734 Twenty North Wacker Drive Chicago, Illinois 60606 b (Nation)

Purpose: To encourage and initiate projects to determine the feasibility and the

best way to modernize existing educational facilities or to convert noneducational buildings to educational use.

Subject areas: Revitalization of outmoded school buildings, school building renovation and modernization, conversion of junior high school to house an innovative educational concept, feasibility of converting noneducational buildings to educational use (catalog of publications).

68. Educational Policy Group

Suite 818
2100 Pennsylvania Avenue, N.W.
Washington, D. C. 20037
x (Nation)

Purpose: To conduct policy studies on the impact of science and technology on education, and to develop alternative strategies for effective and socially beneficial applications of technology to learning situations in and outside of formal schools. Subject areas: Policy problems related to educational administration, including technology and manpower training; development of methodology for assessment of the effects of educational technology on the learner and on social and political aspects of education.

69. Educational Policy Research Center

Stanford Research Institute
333 Ravenswood Avenue
Menlo Park, California 94025
b (Nation)

Purpose: To provide the U. S. Office of Education with insights into the key educational policy issues of today and the future.

Subject areas: Alternative futures for the United States out to the year 2000, social and educational strategies required during a period of societal transition, educational accountability.

Publication topics: Alternative futures and educational policy, urban facilities and education (catalog of publications).

70. Educational Program Management Center

College of Education 216 Ramseyer Hall Ohio State University Columbus, Ohio 43210 b (Nation)

Purpose: To conduct research, development, and training activities regarding the application of systems management concepts, principles, procedures, tools, and techniques to the modification or change of educational systems and subsystems. Subject areas: Systems theory, project

management, program management, PPBS, PERT, planned change, systems development (catalog of publications).

71. Educational Research and Development Council of the Twin Cities Metropolitan Area, Incorporated

221 Student Health Services Building University of Minnesota, St. Paul St. Paul, Minnesota 55101

a (Minneapolis-St. Paul metropolitan area)

Purpose: A nonprofit corporation of Twin Cities area schools to improve education through conduct of needed research, development of instructional programs, and training of school personnel.

Subject areas: Administrative salaries, differentiated staffing, effects of class size on pupil achievement, evaluation of modular flexible study programs, municipal overburden.

Publication topics: Strategies for coping with burgeoning enrollments, municipal overburden (catalog of publications).

72. Educational Research Council of America

Rockefeller Building 614 Superior Avenue Cleveland, Ohio 44113

x (Massachusets, Michigan, Minnesota, New Jersey, Ohio, Pennsylvania)

Subject areas: Curriculum programs; service programs to participating schools, including administrative services, inservice education, surveys.

73. Educational Research Institute of British Columbia

3650 Wesbrook Crescent

Vancouver 8, British Columbia, Canada b (Province of British Columbia)

Purpose: To survey the educational research needs of the province, to promote research in education, to develop and apply educational research findings, to provide liaison concerning educational research between all interested educational organizations, to conduct and direct research in education, and to make available the findings of research studies.

Subject areas: Plan for establishing a regional educational data processing center in the metropolitan Vancouver area, openarea schools, joint use of school and community facilities, feasibility of implementing an extended school year and/or an extended school day.

Publication topics: Feasibility of a systems building program for the construction of British Columbia schools.

KEY: a = Services requests for information; <math>b = Does not service requests for information; <math>x = Limits services to members

74. Educational Research Services, Incorporated

Seven Holland Avenue White Plains, New York 10603 b (Nation)

Purpose: To provide educational consulting services to schools and colleges. Subject areas: Facilities planning, finance, management, staff relations.

75. Educational Resources and **Development Center**

University of Connecticut School of Education, U-32 Storrs, Connecticut 06268 b (New England)

Subject areas: All areas of educational administration and educational program development, finance, school district reorganization, school-plant planning.

76. Educational Service Bureau

College of Education Temple University Philadelphia, Pennsylvania 19122 x (Pennsylvania, Delaware, New Jersey, New York)

Purpose: To make available the human and physical resources of Temple University to school systems, colleges, citizens' groups, and state and local agencies for solving educational problems.

Subject areas: School district and comprehensive educational surveys, regional educational consulting services, recruiting superintendents for school boards.

77. Educational Service Bureau, Incorporated

1835 K Street, N. W. Washington, D. C. 20066 x (Nation)

Purpose: To solve specific problems in collective negotiations and modern school management for school systems, colleges, and universities.

Subject areas: All aspects of school administration, collective negotiations, school board policies and procedures, teacher recruiting, and other personnel functions of school districts.

Publication topics: Administrative organization of school districts, administrative problems, communicating with staff, control of teacher militancy, managing educational negotiations, principal's role in collective negotiations, systems planning in public education, teacher evaluation, techniques of negotiation in public education (catalog of publications).

78. Educational Systems and Planning Center

Education Building, Room 406 Florida State University Tallahassee, Florida 32306

a (Nation)

Purpose: To conduct research and development relative to the application of systems and operations analysis techniques to educational management and planning.

Subject areas: Operations analysis, environmental design, computer graphics, allocation of resources, utility/cost analysis, space allocations and utilization, space costs, management information systems design.

79. Educational Systems Corporation

Suite 301

1211 Connecticut Avenue, N. W. Washington, D. C. 20036 a (Nation)

Purpose: To assist clients in the resolution of problems through the sound application of management theory to the areas of training and technical assistance in manpower, education, industry, and government.

Subject areas: All human service fields, training and technical assistance, program planning.

Publication topics: Management training (catalog of publications).

80. Educational Systems Research Institute

4527 Winthrop Street Pittsburgh, Pennsylvania 15213 b (Nation)

Purpose: Nonprofit organization to conduct research and systems development for local, state, and federal educational agencies.

Subject areas: Educational management information systems, education evaluation studies, computer application to educational problems.

81. Education and Training Association, Limited

3504 Grand Avenue, N.E. Albuquerque, New Mexico 87106 b (Nation)

Purpose: To conduct research and development and to produce multimedia training courses for business, industry, secondary schools, postsecondary schools, colleges, universities, technical schools, and government.

Subject areas: Design of training courses in computer systems, operations research, scientific management techniques, accoun-

82. Education and Training Consultants Company

Box 49899

Los Angeles, California 90049 x (Nation, also international)

Purpose: To improve human performance. Subject areas: Computer-assisted instruction (also workshops in), curriculum, development of instructional systems, modeling and simulation, programed instruction, school systems analysis and synthesis (also work shops in), systems engineering applied to education systems (catalog of publications).

83. Education Commission of the **States**

300 Lincoln Tower Building 1860 Lincoln Street Denver, Colorado 80203 x (Nation)

Purpose: To provide a partnership of educators, legislators, and governors, all working together toward goals that will improve education at the state level.

Subject areas: Administration, collective negotiations, desegregation, facilities, federal aid, finance, interstate compacts, national assessment, nonpublic schools, program planning budget systems, twelvemonth school year, urban education.

84. Florida Educational Research and **Development Council**

College of Education Norman Hall University of Florida Gainesville, Florida 32601 x (Florida)

Purpose: To bridge the gap between practice in elementary and secondary schools and the findings of research.

Subject areas: Administration, automated data systems in Florida schools, educational leadership.

Publication topics: Federal aid to education, middle schools, supervision, teachers' roles as seen by school administrators, year-round schools in a Florida county (catalog of publications).

85. Fox Valley Curriculum Study Council, Incorporated

800 Algoma Boulevard Oshkosh, Wisconsin 54901 x (Northeastern Wisconsin)

Purpose: To strengthen and improve curriculum and instruction in member school systems through cooperative study and

Subject areas: All areas of educational administration.

86. Human Resources Research **Organization**

300 North Washington Street Alexandria, Virginia 22314 b (Nation)

Purpose: To improve human performance, particularly in organizational settings, through behavioral and social science research, development, consultation, and instruction.



menne and exercise and an analytic for the control of the control

Subject areas: Systems analysis, communication skills, evaluation, innovative training systems (catalog of publications).

87. Improving State Leadership in Education

1362 Lincoln Street Denver, Colorado 80203 b (Nation)

Purpose: To develop appropriate materials and dissemination procedures designed to assist state and other educational leaders to facilitate needed changes in education.

Subject areas: Alternative roles and interagency relationships of state education agencies in comprehensive statewide planning, extent and utilization of management information systems and planning-programing-budgeting systems in state education agencies.

Publication topics: State operation and support of the public schools, task force for student involvement, administration by objectives, emerging state responsibilities in education.

88. Indiana Public School Study Council

Teachers College
Ball State University
Muncie, Indiana 47306
x (Indiana)

Purpose: To improve education in member school systems and in the state and nation through cooperative study of common problems, diffusion of effective practices, and stimulation of planning activities by school boards, administrators, teachers, pupils, and laymen.

Subject areas: Administrative procedures, enrollment, facilities, finance, inservice education, organization, personnel, policy making, transportation.

89. Indiana State University Educational Development Council

School of Education Indiana State University Terre Haute, Indiana 47809

x (Indiana, east central Illinois)
Purpose: To provide opportunity for members to study, share, and make progress

in matters of mutual concern.

Subject areas: All areas of general administration, including finance, budgeting,

buildings, curriculum development, law.

90. Institute for College and University Administrators

American Council on Education One Dupont Circle, N.W. Washington, D.C. 20036 b (Nation) Purpose: To conduct short-term orientation programs for recently appointed presidents, vice-presidents, deans, and business officers, covering the range of problems, issues, and opportunities of academic leadership and administrative decision making.

Subject areas: College and university administration.

91. Institute for Community Studies

301 East Armour

Kansas City, Missouri 64111

b (Nation, primarily Midwest)
Purpose: To produce information on matters of consequence to communities through research and evaluation.

Subject areas: Preschool education, elementary education, educational organization and management.

92. Institute for Development of Educational Activities, Incorporated (I/D/E/A)

5335 Far Hills Avenue, Suite 300 Dayton, Ohio 45429 a (Nation)

Purpose: Nonprofit corporation to improve education through programs of research, development, and service.

Subject areas: Educational innovations at the elementary and secondary levels, nongraded elementary and high schools, collective negotiations.

Publication topics: Computers in education, flexible scheduling, models for nongrading schools, open plan school, student activism and the relevancy of schooling, principals and the challenge of change, school administrators' handbook on dissent and disruption in the schools (catalog of publications).

93. Institute for Educational Development

52 Vanderbilt Avenue New York, New York 10017 b (Nation)

Subject areas: Industry-education relationships, intervention of major New York corporations as partners with inner-city schools in New York City, mobility and retirement of school superintendents.

94. Institute for Research and Training in Higher Education

University of Cincinnati 3020 Woodside Place Cincinnati, Ohio 45221 a (Nation)

Purpose: To provide support and focus for educational innovation in areas of teaching and learning, departmental improvement, new programs, and other campus activities. Subject area: Academic evaluation research.

95. Institute for Research on Human Resources

Graduate Building
Pennsylvania State University
University Park, Pennsylvania 16802
b (Nation)

Purpose: To conduct research on all aspects of development and utilization of human resources.

Subject areas: Development and utilization of human resources.

Publication topics: Cost-effectiveness study of vocational education, evaluation of continuous progress program in elementary school, case study of state organization of research and development (catalog of publications).

96. Institute of Higher Education

University of Georgia Athens, Georgia 30601 b (Southeast)

Purpose: To serve as a service and research agency in higher education for the University of Georgia.

Subject areas: College and university organization and administration.

Publication topics: Concepts and techniques of college administration, law and atudent protest, legal aspects of student dissent and discipline in higher education, team approach to academic administration (catalog of publications).

97. Instructional Dynamics Incorporated

166 East Superior Street, Suite 701 Chicago, Illinois 60611

a (Nation)

Lurpose: To create and develop information programs for education, government, and industry, using systems approach or objective-oriented items for learning and training.

Subject areas: Classroom materials development (all grade levels), curriculum planning for specialized subjects, evaluation of college curricula, inservice and preservice training programs, programed learning units, school facilities design, teacher recruitment and school-community relations programs (catalog of publications).

98. International and Development Education Program

165 Social Science Building University of Pittsburgh Pittsburgh, Pennsylvania 15213 a (International)

Purpose: To promote graduate study, research, and international service activities

KEY: a = Services requests for information; b = Does not service requests for information; x = Limits services to members



that facilitate the role of educational institutions and programs in international development.

Subject areas: Administration of education in emerging countries, international and development education (catalog of publications).

99. International Council for Educational Development

522 Fifth Avenue New York, New York 10036 x (International)

Purpose: To identify and analyze major educational problems shared by a number of countries, to generate policy recommendations, and to provide consultation, on request, to international and national organizations.

Subject areas: University autonomy and public accountability, university-government relationships, management of systems of institutions (catalog of publications).

100. International Institute for Educational Planning

9, rue Eugene-Delacroix75 - PARIS 16e, Franceb (International)

Purpose: To function as a world center for research and advanced training in educational planning and to help all member states of UNESCO in their social and economic development efforts by enlarging the fund of knowledge about educational planning and the supply of competent experts in this fast-growing technical field. Subject areas: Educational planning, educational development, systems approach in educational planning.

Publication topics: Economic aspects of quality in education, policies and practices in educational planning, administrative factors in educational planning, investment approach to educational planning, modernizing the management of the educational system, systems analysis and educational design, functional analysis of

educational planning, management and decision making in educational planning (catalog of publications).

educational administration in relation to

101. Iowa Center for Research in School Administration

Jefferson Building, Room 606 University of Iowa Iowa City, Iowa 52240 x (Iowa)

Purpose: To provide research reports and other services to member schools. Subject areas: Administration, curriculum.

102. Iowa Educational Information Center University of Iowa

Iowa City, Iowa 52240 b (Iowa, Missouri, Louisiana, Indiana)

Purpose: To improve education through the application of modern data processing methods and computer technology. Subject areas: Management information systems, modular flexible scheduling service, traditional scheduling service, mark and attendance reporting service.

103. Metropolitan Detroit Bureau of School Studies, Incorporated

Fairmont Building Wayne State University 680 Merrick Street Detroit, Michigan 48202

x (Seven-county metropolitan Detroit area)

Purpose: Nonprofit organization of educational institutions to serve school management through cooperative development, responsible research, and service. Subject areas: Systems approaches, management by objectives, improving the management team, improvement of management's collective negotiations process, accountability in educational management, planning-programing-budgeting systems, administrative evaluation, collective negotiations.

Publication topics: Systems approaches to management of public education, PPBS, management by objectives for school administrators, financial data and costs per pupil in 112 metropolitan Detroit area schools (catalog of publications).

104. Metropolitan School Study Council

Teachers College, Columbia University 525 West 120th Street New York, New York 10027

x (Connecticut, New Jersey, New York)

Purpose: To assist school districts by conducting research on areas that contribute

to school quality.
Subject areas: Measurement of school quality through a process measure (Indicators of Quality project), determinants of quality (financial, staff, and organizational factors as well as socioeconomic, public opinion, and state-federal controls) (catalog of publications).

105. Mid-Continent Regional Educational Laboratory

104 East Independence Avenue Kansas City, Missouri 64106 a (Nation)

Purpose: To create a computerized liaison linking education agencies on the local, state, and federal levels.

Subject areas: Development of educational management system for Kansas State Board of Education, including information systems on school personnel, school facilities, and management data for all educational programs.

106. Midwest Administration Center

University of Chicago 5835 Kimbark Avenue Chicago, Illinois 60637 b (Nation)

Subject areas: Educational administration (policy making, research, and theory), decision making, professionalism in school administration, school finance, study of educational organization.

107. Midwest Research Institute

Economics and Management Science Division 425 Volker Boulevard Kansas City, Missouri 64110 b (Nation)

Purpose: To apply management science techniques to the administration of education.

Subject areas: Computer-assisted longrange planning, statistical analysis and projection of enrollments, cost analysis, program evaluation techniques, PPBS applications, training seminars and workshops in quantitative techniques in institutional research and management.

108. Mott Institute for Community Improvement

College of Education Michigan State University East Lansing, Michigan 48823 a (Nation)

Purpose: To prepare school personnel to function in schools and communities using the community school approach to aid educationally disadvantaged students. Subject areas: Gommunity school, differentiated staffing, preparation program for educational leadership, preparation program for teachers in the inner city, urban education.

109. The Mott Program

The Flint Board of Education 923 East Kearsley Street Flint, Michigan 48502 a (Nation)

Subject areas: Administration of the community school, community education, innovative education for inner-city elementary schools, utilization of community resources.

110. National Academy for School Executives

American Association of School Administrators 1201 Sixteenth Street, N.W. Washington, D.C. 20036 b (Nation)



Purpose: To design and conduct high quality inservice programs for school administrators across the United States, on a variety of current and relevant topics related to the leadership of the schools. Subject areas: All areas of interest to school executives, including accountability, PPBS, evaluation of administrative and supervisory personnel, educational planning, cirizen involvement in the public schools, performance objectives, performance contracting, differentiated staffing, student involvement and participation, year-round school.

111. National Association of Elementary School Principals

National Education Association 1201 Sixteenth Street, N.W. Washington, D. C. 20036

a (Nation)
Purpose: To help its members meet the responsibility for development and maintenance of the educational program in the elementary school.

Subject areas: All areas of elementary education.

Publication topics: Assistant principalship in public elementary schools, professional negotiation and the principalship, nongraded school (catalog of publications).

112. National Association of Independent Schools

Four Liberty Square
Boston, Massachusetts 02109
x (Nation)

Purpose: To assist and strengthen independent schools in the United States and similar schools elsewhere, and to aid them to serve effectively the free society from which they derive their independence.

Subject areas: Independent school education.

Publication topics: Accounting for independent schools, independent school administration, role of business manager in the independent school, student unrest in independent schools (catalog of publications).

113. National Association of Secondary School Principals

National Education Association 1201 Sixteenth Street, N.W. Washington, D.C. 20036 b (Nation)

Purpose: To support and improve the secondary schools by providing services in such areas as research on and development of innovative programs, legislation for education, and inservice training for administrators.

Subject areas: All areas of secondary education.

Publication topics: Assistant principalship, professional negotiations, administrative internship, job specifications and salary considerations for principalship in 1970s (catalog of publications).

114. National Association of State Universities and Land-Grant Colleges

One Dupont Circle, N.W., Suite 710 Washington, D.C. 20036

x (Nation)

Purpose: To focus national attention on both the problems and accomplishments of the special segment of higher education represented by state universities and landgrant colleges.

Subject areas: Federal legislation affecting higher education; student and university finance; university governance; role of voluntary support in public higher education; contributions of predominantly black public institutions; surveys on tuition, admissions, enrollment, degrees awarded, innovative activities at public institutions, and state tax support (catalog of publications).

115. National Community Resources Workshop Association

c/o Department of Education Hope College Holland, Michigan 49423 x (Nation)

Purpose: To encourage, organize, promote, and assist local community resources workshops throughout the country.

Subject areas: Communication and cooperation between all segments of community life and schools, community resources workshops for teachers, utilization of community resources to strengthen instruction in the schools.

116. National Community School Education Association

1017 Avon Street Flint, Michigan 48503 a (Nation)

Purpose: To promote and expand community schools and to establish community schools as an integral and necessary part of the educational plan of every community.

Subject areas: Administration of the community school, development of community education, innovation in community education, planning for construction of community school facilities.

117. National Council of State Consultants in Elementary Education 3942 North Upland Street

Arlington, Virginia 22207 x (Nation)

Purpose: To assist members in cooperation toward solution of common problems, to exchange ideas of desirable practices through conferences and reports, and to become better acquainted with and to assist in extending the services and programs of the U.S. Office of Education. Subject areas: Instruction, curriculum, and administration in elementary education.

118. National Education Association

Research Division 1201 Sixteenth Street, N.W. Washington, D.C. 20036 a (Nation)

Purpose: To conduct original studies in basic educational statistics, to provide support for the NEA legislative program, to collect data for decision making by NEA official bodies, and to assist state and local education associations on certain problems

Subject areas: Salaries scheduled and paid, professional negotiation.

Publication topics: Class size, rescheduled school year (catalog of publications).

119. National Fire Protection Association

60 Batterymarch Street
Boston, Massachusetts 02110
a (Nation)

Purpose: To serve as an international clearinghouse for fire protection information, fire fighting procedures, fire protection methods, and analysis of fire experience.

Subject areas: Fire protection standards, laws, and regulations; fire-safe building design and construction, building equipment, and facilities; fire detection and alarm equipment; fire safety in transportation equipment (catalog of publications).

120. National Laboratory for Higher Education

Mutual Plaza
Durham, North Carolina 27701
a (Nation)

Purpose: To promote constructive change in higher education administration, instruction, and curriculum.

Subject areas: Organization development, information systems, institutional research, educational development officer training materials (catalog of publications).

121. National Organization on Legal Problems of Education

825 Western Avenue Topeka, Kansas 66606 x (Nation)

KEY: a = Services requests for information; b = Does not service requests for information; x = Limits services to members

Purpose: To improve education by promoting interest in and understanding of school law throughout the United States, by holding meetings for the presentation and discussion of school law problems, by stimulating the teaching of school law, and by issuing publications on school law subjects.

Subject areas: School law.

122. National Society for the Study of Education

5835 Kimbark Avenue Chicago, Illinois 60637 b (Nation)

Purpose: To investigate educational problems, to publish the results of same, and to promote their discussion.

Subject areas: All areas of education. Publication topics: Educational evaluation—new roles and means, metropolitanism—its challenge to education (catalog of publications).

123. National Study of School Evaluation

2201 Wilson Boulevard Arlington, Virginia 22201 b (International)

Purpose: To improve education through the development, publication, and distribution of materials to evaluate schools. Subject areas: Evaluation of all phases of the school program, including instruction, administration, facilities, and services. Publication topics: Evaluative criteria, evaluative criteria for junior high schools and middle schools.

124. New England School Development Council

55 Chapel Street

Newton, Massachusetts 02160

x (Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont)

Purpose: To promote changes in educational practice to meet the challenges of the day.

Subject areas: Collective negotiations, computer applications, evaluation of educational programs, management training, New England finance programs, predicting school enrollments, school district reorganization, school plant planning (catalog of publications).

125. New Mexico Research and Study Council

College of Education, Room 121 University of New Mexico Albuquerque, New Mexico 87106 b (New Mexico)

Purpose: To assist local school districts in improving their educational operations. Subject areas: All areas of educational management.

126. North Country School Study Council

Raymond Hall SUNY College at Potsdam Potsdam, New York 13676

x (Northern New York State)

Purpose: To improve educational opportunities and programs for use in public and parochial schools in the North Country. Subject areas: Inservice activities and workshops for administrators, principals, supervisors, and teachers.

127. Northeastern Indiana School Study Council

Ball State University
Muncie, Indiana 47306
x (Northeastern Indiana)

Purpose: To improve the process of educational change for public schools in the state of Indiana.

Subject areas: Curriculum development, decision making, finance, research and theory.

128. Northern Illinois Cooperative in Education

c/o John H. Johansen College of Education Northern Illinois University DeKalb, Illinois 60115

x (Twenty-three counties of northern Illinois)

Purpose: To disseminate new and innovative educational practices and to conduct research of an "action" or "field" nature. Subject areas: Analysis of state capital outlay programs, innovations before Cubberly, twelve-month school.

129. Northwest Community Education Development Center

University of Oregon 1736 Moss Street Eugene, Oregon 97403

a (Alaska, Oregon, Washington, Montana, western Idaho)

Purpose: To promote and assist in the establishment of broad-based community education and service programs in school districts throughout the Pacific Northwest

Subject areas: School-community relations, community use of school facilities, interagency relationships, community surveys, school-community recreation, adult education, enrichment, funding, training for community school directors, community organization.

130. NTL Institute for Applied Behavioral Science

Associated with the National Educational Association 1201 Sixteenth Street, N. W. Washington, D. C. 20036 b (Nation)

Purpose: To develop ways of improving the quality and effectiveness of relationships in all areas of human life.

Subject areas: Management training, organizational development, staff training. Publication topics: Human relations training, laboratory training, styles of change agentry (catalog of publications).

131. Ontario Institute for Studies in Education

Department of Educational Administration 252 Bloor Street West Toronto 181, Ontario, Canada b (Ontario)

Subject areas: Educational administration and the social sciences, administrative theory, change, interpersonal relations, organizational theory, program development.

132. Oregon School Study Council

College of Education
University of Oregon
Eugene, Oregon 97403
x (Oregon)

Purpose: To serve member school districts, to publish important educational materials, and to arrange conferences and school visitations of interest to its members.

Subject areas: Administration, curriculum, finance, innovations, legislation, inservice training, school policies, community relations, decision making, staffing, negotiations.

133. Peninsula School Study Council

School of Education Stanford University Stanford, California 94305

x (California, primarily Bay Area)

Purpose: For member districts, to provide
through developmental research a link between practice and basic research; for
student staff, to provide practice in analysis, data collection, and development of
implications for practice.

Subject areas: Primarily developmental research in administration—administrative organization, educational technology, evaluation, financial support, personnel, special services and programs.

134. Pennsylvania School Study Council 304 Rackley Building

University Park, Pennsylvania 16802 b (Pennsylvania)

Purpose: To conduct research and study activity, disseminate such research and other relevant information, and join in other activities to the mutual benefit of both university and school district personnel.

Subject areas: All areas of school adminis-

THE PERSONAL PROPERTY OF THE PERSONAL PROPERTY

Company of the party of the party of

tration, including curriculum, facilities, inservice education for teachers and administrators and school board members, personnel, planning, professional negotiations, school business, school-community relations, school district reorganization, supervision, teaching, surveys.

Publication topics: Middle school (catalog of publications).

135. Philadelphia Suburban School Study Councils

(Center for Study Councils) University of Pennsylvania 3700 Walnut Street Philadelphia, Pennsylvania 19104

x (Eastern Pennsylvania) Purpose: To provide ways to increase the effectiveness of the schools in the communities it serves.

Subject areas: Organizational and administrative problems of schools and school systems, improvement of educational programs in precollegiate institutions.

136. Public Education Association

Twenty West Fortieth Street New York, New York 10018 b (New York City)

Purpose: To improve public education in New York City.

Subject areas: Allocating funds among school districts, selecting superintendents, selecting principals.

137. Public Policy Research Organization University of California at Irvine Irvine, California 92664

b (Nation) Purpose: To foster the initiation, conduct, and utilization of research and analysis on problems of public policy and to conduct research into the evolving methodology of public policy research itself.

Subject areas: Novel means of organizing teachers and pupils in a school to increase student participation, development of planning and goal-setting procedures for public school systems (catalog of publications).

138. Research and Information Services for Education

117 West Ridge Pike

Conshohocken, Pennsylvania 19428

a (Pennsylvania)

Purpose: To bring together the work of the education research and development community and those educational practitioners responsible for decision making relating to the quality of the public and private educational enterprise.

Subject areas: All areas of administration,

curriculum, school facilities, and school personnel (catalog of publications).

139. Research for Better Schools, In corporated

1700 Market Street

Philadelphia, Pennsylvania 19103 x (Delaware, eastern Pennsylvania,

New Jersey) Purpose: To develop change capabilities for implementation by educational institutions.

Subject areas: Research utilization preschool through college, comprehensive planning, project management, administrative organization.

Publication topics: Project management, change, cost effectiveness, comprehensive planning (catalog of publications).

140. School Facilities Council of Architecture, Education, and Industry, Incorporated

c/o Executive Secretary College of Education Western Illinois University Macomb, Illinois 61455 b (Nation)

Purpose: To promote better understanding among educators, architects, and industry on matters influencing school facility design and the necessary equipment to implement improved educational opportunities for all people.

Subject areas: School building design, utilization, and equipment.

141. School Information and Research Service

127 Lewis Hall Annex University of Washington Seattle, Washington 98105 x (Washington)

Subject areas: All areas of education. Publication topics: Contractual relations between boards and their instructional staffs in Washington, management techniques for educators, optimal size of school districts.

142. School Services Bureau College of Education

Southern Illinois University Carbondale, Illinois 62901 b (Illinois, Indiana, Iowa, Kentucky, Missouri, Tennessee) Subject areas: Curriculum development, educational data processing, inservice education.

143. Scientific Educational Systems, Incorporated

Suite 607

910 Seventeenth Street, N. W. Washington, D.C. 20006 b (Nation)

Purpose: To apply scientific and quantitative methodology and techniques to the solution of problems in education and psychology.

Subject areas: Evaluation of educational programs, systems analysis of educational systems, management information in education.

144. Southern Regional Education Board

130 Sixth Street, N.W. Atlanta, Georgia 30313

a (Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Maryland, Mississippi, North Carolina, South Carolina, Tennessee, Texas, Virginia, West Virginia)

Purpose: To do research on the South's problems and needs in higher education, to provide consultant services to states and institutions, to help solve problems in higher education through programs of regional cooperation, to publish information on higher education.

Subject areas: Public and private higher education in the South: long-range goals, statewide planning and coordination.

Publication topics: Campus size, effective use of resources, legal and political issues of state aid for private higher education (catalog of publications).

145. South Florida Educational Planning Council, Incorporated

Executive Office, Suite 102 College of Education Building University of South Florida Tampa, Florida 33620

x (Twelve Florida counties) Purpose: To serve as a cooperative planning, research, and development unit, bringing together major educational agencies in the region for purposes of longrange planning; and to provide a vehicle for cooperative studies and activity, and a forum for exchange of promising ideas and practice.

Subject areas: Long-range educational planning, accountability.

146. Southwestern New York Association for the Improvement of Instruction

SUNY College at Fredonia Fredonia, New York 14063

x (Southwestern New York State) Purpose: To improve instruction among area schools through a consortium of educational agencies.

Subject areas: General administration, in-

KEY: a = Services requests for information; b = Does not service requests for information; x = Limits services to members

dividualization of instruction, inservice education of teachers, K-12 school curriculum, school reorganization, supervision.

147. Southwestern Ohio Educational Research Council, Incorporated

1212 Oxford State Road Middletown, Ohio 45042

x (Thirteen Ohio counties)

Purpose: To conduct research and perform service in the field of education, to coordinate research efforts among the member units, to provide a repository for research materials, and to provide opportunities for the training of research workers.

Subject areas: Year-round school, evaluation of twenty ungraded schools, lay participation in the public schools.

148. Southwest Regional Laboratory for Educational Research and Development

11300 La Cienega Boulevard Inglewood, California 90304 b (Nation)

Purpose: To conduct long-range programmatic educational research and development.

Subject areas: Instructional systems, training systems, installation systems, accountability systems, modification systems (catalog of publications).

149. Systems Research Group, Incorporated

25 2 Bloor Street, West Toronto 5, Ontario, Canada a (Canada)

Purpose: To engage in the research, development, and application of scientific techniques to planning and management problems of the public sector.

Subject areas: Educational planning, application of systems analysis to national educational planning, adaptation of CAMPUS (Comprehensive Analytical Methods for Planning in University Systems) techniques to the planning problems of public school boards.

150. Tri-State Area School Study Council

School of Education
University of Pittsburgh
Pittsburgh, Pennsylvania 15213
x (Western Pennsylvania)

Purpose: To incorporate approximately ninety neighboring school districts and the School of Education, University of Pittsburgh, for the purpose of pooling resources to work on common problems and to facilitate educational improvements. Subject areas: Fiscal problems, instructional materials center, problems of school administration and supervision, school

plant appraisal, summer school programs, team teaching programs, negotiations.

151. The University Council for Educational Administration

29 West Woodruff Avenue Columbus, Ohio 43210 a (Nation)

Subject areas: Administration of public and nonpublic schools: case method of teaching, case studies, community analysis, curriculum reform simulation, educational administration and the humanities, educational planning simulation, inservice programs, instructional materials, junior high principalship, leadership game, preservice programs, urban education.

Publication topics: Preparation of administrators (catalog of publications).

152. Upper Wabash Valley School Study Council

Headquarters, Teachers College Ball State University Muncie, Indiana 47306 a (Indiana)

Purpose: To provide cooperative programs, research, and studies for the member school systems and to diffuse educational practices.

Subject areas: Salary schedules, budget planning, personnel policies, educational programs, workshops on evaluation and student unrest.

153. Western Interstate Commission for Higher Education

P.O. Drawer P
Boulder, Colorado 80302
a (Alaska, Arizona, California,

Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Oregon, Utah, Washii.gton, and Wyoming)

Purpose: To help the thirteen western states work together to increase educational opportunities for western youth, improve programs of colleges and universities, expand the supply of specialized manpower, and inform the public of higher education needs.

Subject areas: Planning and management systems, program classification structure, resource requirements prediction model, student flow model, input/output indicators, information exchange procedures, space analysis, personnel classification manual.

Publication topics: Summary of 1970 state legislation affecting higher education in the West; colleges and universities as agents of social change; the identification, measurement, and evaluation of outputs of higher education; program classification structure; planning-programing-budgeting systems for higher education;

compatible management information systems.

154. Western New York School Development Council

117 Foster Hall
State University of New York at Buffalo
Buffalo, New York 14214

x (Eight western New York State counties)

Purpose: To encourage, coordinate, and improve the process of cooperative educational planning at the local, subregional, and regional levels in western New York. Subject areas: Planning techniques and processes, curriculum development, finance and legislation, school boards, school business management, nonproissional personnel (catalog of publications).

SUBJECT INDEX

ACADEMIC ACHIEVEMENT, 71

Accountability, see EDUCATIONAL **ACCOUNTABILITY**

ACCOUNTING, 18, 81, 112

ACTIVISM, 28, 63, 92

Disruption, 65, 92

Higher education, 96

Independent schools, 112

Secondary schools, 27

Workshops, 152

ADMINISTRATION, 23, 30, 50, 83, 84,

89, 101, 132, 138, 145

By objectives, 87

Colleges, 17, 90, 96

Developmental research, 133

Elementary education, 117

Evaluation, 103, 123

Higher education, 2, 6, 14, 44, 50, 96

Independent schools, 112

Inservice training, 42

Institutional, 14, 44

Personnel, 8, 29

Preparation, 63

Problems, 77

Procedures, 88

Salaries, 18

School business, 18

School personnel, 4 Service programs, 72

Team, 96

Universities, 17, 90, 96

See also EDUCATIONAL

ADMINISTRATION, SCHOOL

ADMINISTRATION

ADMINISTRATIVE ORGANIZATION.

25, 133

School districts, 77

See also ORGANIZATION, SCHOOL

ORGANIZATION

ADMINISTRATIVE PERSONNEL, 23

College, 2, 5, 90

housing officers, 16

management training, 58

physical plants, 17

short-term leave grants, 61

trustee roles, 58

Elementary, 111, 117

Evaluation, 110

Higher education, 2, 6, 44, 153

Inservice programs, 27, 110, 126

Instructional technology, 3

Internship, 113

Leadership, 3

Management by objectives, 103

Management education, 8

Planning, 47

Preparation, 27, 30, 151

Professionalism, 27

Salaries, 71

School administrators, 3, 92, 110

School business officials, 13, 112

School personnel administrators, 4

Secondary, 113

University, 2, 90

housing officers, 16

physical plants, 17

short-term leave grants, 61

See also PRINCIPALS, SCHOOL **SUPERINTENDENTS**

ADMISSIONS, 14

ADULT EDUCATION, 129

ATTENDANCE RECORDS, 102

-B-

BEHAVIORAL SCIENCES, 11, 130

BOARDS OF EDUCATION. 22, 36, 154

Contractual staff relations, 141

Inservice education, 134

Planning techniques, 149

Policies and procedures, 77

Superintendent recruitment, 76

BUDGETS, 89

Planning, 23, 152

See also COST EFFECTIVENESS,

EDUCATIONAL FINANCE,

PROGRAM BUDGETING

BUILDINGS, 32, 59

Academic, 1

Conversion, 67

Costs, 66

Needs, 25

Science and engineering, 1

Surveys, 29, 31

See also EDUCATIONAL

FACILITIES, FACILITIES,

SCHOOL BUILDINGS

BUSINESS ADMINISTRATION, 23, 33,

Business officials, see ADMINISTRATIVE **PERSONNEL**

CAMPUS PLANNING. 11

CASE STUDIES, 151

CHANGE

Organizational, 44, 48

Social, 54, 153

See also EDUCATIONAL CHANGE

CLASS ORGANIZATION, 51

CLASSROOM ENVIRONMENT Organizational development, 48 Variables and quality, 12

Class scheduling, see SCHEDULING

CLASS SIZE, 71, 118

COLLECTIVE NEGOTIATION, 3, 19,

53, 55, 77, 83, 92, 103, 113, 118,

124, 134, 150

Administrators, 3

Higher education, 50,77 School business officials, 18

School personnel, 4

Survey, 23

Workshops, 52

COLLEGES

Administration, 17, 90, 96

Administrators

leave grants, 61

management training, 8, 58

orientation programs, 90

preparation, 50 professional development, 2

Agents of social change, 153 Business management, 58

Consulting services, 74

Curricula, 97

Environmental health, 34

Facilities plan and design, 20, 66

Financial management, 58

Food service, 16.

Health facilities, 20 Housing, 11, 16, 34

Junior, 44

Land-grant colleges, 114 Management studies, 2

Physical education facilities, 20

Physical plants, 17

Planning, 2, 66 Presidents

management education, 8 rights and responsibilities, 5 DESCRIPTION OF THE PERSON OF T

COLLEGES (continued) Recreation facilities, 20 Resource development, 44 Safety on campuses, 34 Small, 58, 66 State, 5 See also COMMUNITY COLLEGES. HIGHER EDUCATION,

COMMUNICATION, 77, 86 COMMUNICATIONS, 52

UNIVERSITIES

COMMUNITY

Analyses, 46, 151 Attitudes, 12 Characteristics, 23 Conflict in social change, 48 Involvement, 4 Social structure and crisis, 65 Studies, 91 Surveys, 129 See also SCHOOL COMMUNITY RELATIONSHIP

COMMUNITY COLLEGES, 44

Manpower development, 50 Urban setting, 50 See also HIGHER EDUCATION

COMMUNITY EDUCATION, 109

COMMUNITY SCHOOLS, 108, 116, 129 Administration, 109, 116

Directors, 129 Facilities construction, 116

COMPARATIVE EDUCATION, 54

COMPUTER ASSISTED INSTRUCTION, 82

COMPUTER GRAPHICS, 78

COMPUTERS

Applications, 92, 124 Scheduling, 66 Systems, 8, 81 Technology, 13

COMPUTER SYSTEMS, 8

CONFLICT RESOLUTION, 48, 65

CONSTRUCTION

Costs, 66 Management, 11 Markets and economics, 37 School buildings, 18,73 See also SCHOOL CONSTRUCTION

CONSULTANTS, 19

CONTINUOUS PROGRESS PROGRAM,

COST EFFECTIVENESS, 3, 107, 139 Science and engineering buildings, 1 Utility/cost analysis, 78 Vocational education, 95

CURRICULUM, 27, 31, 32, 33, 82, 85, 101, 132, 134, 138

Elementary education, 60, 117 Higher education, 14, 44 Junior high schools, 60 K-12 school, 146 Needs, 29 Planning, 23, 97 Programs, 72 Reform simulation, 151 Research, 60, 85

CURRICULUM DEVELOPMENT, 15,

25, 36, 60, 65, 89, 127, 142, 154 Computer based, 38 Program evaluation, 40 Theory and practice, 15

D

DATA PROCESSING. 13, 18, 52, 142 Automated systems, Florida, 84 Instructional planning, 38 Regional center, Vancouver, B.C., 73

DECENTRALIZATION, 4

DECISION MAKING, 63, 106, 127, 132

Community action programs, 45 Curricular change, 48 Educational planning, 100 Factors influencing, 12 Instructional change, 48 Key policy makers, 44 School organization, 61

DIFFERENTIATED STAFFS, 8, 35, 40, 41, 71, 108, 110

-E-

EDUCATION

Alternative futures, 69 Community attitudes, 12 Crosscultural studies, 54 Educational research, 7 Educational technology, 68 Evaluation studies, 80 Financial provisions, 12 International, 6, 98 Metropolitanism, 122 Mobile society, 54 Policy, 68, 69 Politics and power structures, 3 Problems, 80, 122 Professionalism, 27 Public relations, 3 Relations between levels, 51 Role in development, 54 Social change, 54 Social returns, 54 State responsibilities, 87 Subprofessionals and volunteers, 45 Systems planning, 77

EDUCATIONAL ACCOUNTABILITY,

8, 69, 145, 148 Administrative personnel, 110 University autonomy, 99

EDUCATIONAL ADMINISTRATION, 33, 41, 63, 64, 75, 85, 106, 107,

Case studies, 151 Developing nations, 47, 98 Educational planning, 100 Elementary principal-teacher perceptions, 64 Humanities, 151 Human relations, 3 Policy problems, 55, 68 Research, 25, 47, 106 Social sciences, 131 Theory, 47, 106, 131 Urban crises, 3 Use of sociology, 47 See also ADMINISTRATION, **SCHOOL ADMINISTRATION**

EDUCATIONAL CHANGE, 65, 127,

131, 139 Change agentry, 130 Higher education, 44 Institutional, 44 Mass society, 45 Planning, 70 Principals, 92 See also EDUCATIONAL INNOVATION, INNOVATION

EDUCATIONAL COOPERATIVES. 10

Educational data processing, see **DATA PROCESSING**

EDUCATIONAL DEVELOPMENT, 10, 89, 93, 100

Alternative educational systems, 65 International, 98, 99 Officer training materials, 120

EDUCATIONAL ECONOMICS, 47, 100

EDUCATIONAL FACILITIES, 11, 23

33, 105, 138 Appraisal, 150 Campus planning, 11 Community schools, 116, 129 Construction, 11, 18, 21 Design, 21, 66, 97 Evaluation, 123 Higher education instructional, 66 physical plants, 17 space analysis, 153 Planning, 18, 24, 66, 75 Relocatable, 66 School plants construction, 18, 25 evaluation, 25 planning, 18, 124 Systems building program, 73 See also BUILDINGS, FACILITIES, SCHOOL BUILDINGS

EDUCATIONAL FINANCE, 11, 12, 18, 19, 23, 25, 27, 30, 31, 32, 33, 35, 36, 53, 63, 74, 75, 83, 88, 89, 106, 127, 132, 154 Bonding, 11, 52

Costs per pupil, 103 Determinants of quality, 104



Financial support, 12, 133 Fiscal problems, 150 Food service, 9 Higher education, 5, 50, 58, 74 Insurance, 18 Municipal overburden, 71 New England programs, 124 Private schools, 46, 112 School audits, 27 School business, 18 School quality, 104 State capital outlay programs, 128 See also BUDGETS, COST EFFECT-IVENESS, PROGRAM BUDGETING

EDUCATIONAL IMPROVEMENT, 2, 15, 24, 26, 28, 39

EDUCATIONAL INNOVATION, 42, 64, Community schools, 116 Elementary, 92 Inner-city elementary schools, 109 Instructional, 60 Secondary, 92 See also EDUCATIONAL CHANGE,

EDUCATIONAL LEGISLATION, 132,

154 Canada, 35 Higher education federal, 114 state, 153

INNOVATION

Educational management, see EDUCA-TIONAL ADMINISTRATION

EDUCATIONAL OBJECTIVES

Alternative futures, 69 Higher education, 6 Institutional research, 14

EDUCATIONAL PLANNING, 24, 42,

45, 47, 100, 110, 149 Economic planning, 54 International, 100 Long-range, 6, 145 Mathematical programing, 48 National social policy, 54 Programs, 52 Simulation, 151 Social context, 54 Systems approach, 100 Theory, 54 See also PLANNING

EDUCATIONAL POLICY, 54, 68, 69

EDUCATIONAL PROGRAMING, 11

EDUCATIONAL PROGRAMS

Cooperative, 152 Management data, 105 Social organization, 45

EDUCATIONAL QUALITY

Classroom variables, 12 Economic aspects, 100 Indicators, 12, 53 Institutional quality, 12 School determinants, 53, 104 **EDUCATIONAL RESEARCH, 7, 10, 28,** 29, 31, 39, 47, 56, 71, 72, 73, 74, 80, 81, 84, 118, 125, 127, 138, 141, 147, 148 Academic evaluation, 94 Academic programing, 58 Colorado schools, 26 Curriculum, 60 Development, 47 Educational administration, 106 Educational policy, 69 Educational statistics, 118 Evaluation, 25 Higher education, 14, 44, 94, 96 Management, 25 Policy, 68, 69, 137 School administration, 101 School quality, 53 Schools and centers, 22 Schools of education, 22 South, 54 Westem Massachusetts, 57 Wisconsin, 56 See also RESEARCH

EDUCATIONAL SOCIOLOGY

Crisis and change, 65 Educational management, 47 Research training, 22 Social change, 54 Social organization studies, 45, 51 Societal transition, 69

Educational support, see EDUCA-TIONAL FINANCE

EDUCATIONAL TECHNOLOGY, 3, 68,

ELEMENTARY EDUCATION, 52, 91, 92, 111, 117

ELEMENTARY SCHOOLS

Administration, 63 Continuous progress program, 95 Curriculum, 15, 60 Facilities planning, 24 Inner city, 109 Innovation, 60, 92 Nongraded, 92, 111 Principals, 41, 48, 64, 111 Supervision, 15

ENROLLMENT, 88

Characteristics, 32 **Data**, 23 Increasing, 71 Projections, 25, 107, 124 Trends, 27

ENVIRONMENT

Design, 11, 37, 78 Health and safety, 34 Learning, 59 Studies, 1 Variables, 37

EQUIPMENT

Food service, 9

Purchasing, 19 School buildings, 140

EVALUATION, 10, 28, 43, 86,

122, 123 Academic, 94 Administrative, 103, 123 College curricula, 97 Continuous progress program, 95 Curriculum programs, 40 Developmental research, 133 Educational assessment, 10 Educational policy, 54 Educational systems, 49 Education studies, 80 Faculty effectiveness, 44 Higher education outputs, 153 Information dissemination systems, 22 Institutional quality, 12 Instructional, 25, 123 Instructional programs, 49 Junior high schools, 123 Methodology and theory, 49 Middle schools, 123 National, 83 Research studies, 25 School plants, 25 School program, 123 School quality, 104 School services, 123 School system inputs, 12 School system quality, 53 Teacher, 77

Workshops, 152 **EXPENDITURES**

Techniques, 4

Training materials, 49

Ungraded schools, 147

Per pupil, Colorado, 41 Socioeconomic determinants, 54

EXTENDED SCHOOL DAY, 73 EXTENDED SCHOOL YEAR

Feasibility, 73 See also YEAR ROUND SCHOOLS

F

FACILITIES, 32, 83, 88, 134 Built environment, 37 Construction, 27

Design, 20, 37 Federal legislation reports, 62 Fire protection, 119

Food service, 9 Health. 20

Inventory studies, 62

Joint use, school and community, 73 Physical education, 20

Planning, 20, 37, 40, 59, 66, 74

Programing, 37 Recreation, 20

Science and engineering buildings, 1 Utilization, 27, 30, 62

See also BUILDINGS, EDUCATIONAL FACILITIES, SCHOOL BUILDINGS

FACULTY

Effectiveness evaluation, 44 Higher education, 14 Integration, 4 Organizational training, 48

FEDERAL AID, 23, 83, 84

FEDERAL RELATIONS

Higher education, 6 Information and advisory, 5 8 State-federal, 104 University and government, 99

Finance, see EDUCATIONAL FINANCE

FIRE PROTECTION, 119

FLEXIBLE SCHEDULING, 71, 92, 102

FOOD SERVICE

Colleges and universities, 16 Schools, 9, 18

-G-

GOVERNANCE

Change and systems theory, 44 Higher education, 44 Models, 65 New procedures, 65

GRADES (SCHOLASTIC), 102

-H-

HIGHER EDUCATION, 5, 6, 44, 94, 96,

120, 144, 153 Academic affairs, 6 Administration, 2, 6, 14, 44, 120 **Administrators** orientation, 90 preparation, 50 Admissions, 14 Collective negotiations, 50, 77 Curriculum, 14, 120 Educational research, 44 Facilities planning, 11, 37, 59, 62, 66, 74 Faculty, 14 Federal relations, 6 Food service, 16 Goals, 14, 22 Governance, 5, 44

Housing, 16 Information, 153 Information systems, 120, 153 Input/output indicators, 153 Institutional research, 6 Instruction, 14, 120 Land-grant colleges, 114

Legislation federal, 114

state, 153 Long-range plans and objectives, 6, 14 Management, 77, 153

Management information systems, 153

Multimedia training course

Multimedia training courses, 81 Outputs, 153 Personnel classification, 153
Physical education, 20
Physical plant administration, 17
Planning systems, 149, 153
Private, 144
Program budgeting, 153
Program classification, 153
Recruitment, 14
Relation to government, 50
Research, 44, 94, 96, 139
Resource prediction model, 153
Safety on campuses, 34
Scheduling, 14

Personal and humane values, 61

School law, 96 Small colleges, 58 South, 144

Space utilization, 14, 153 State colleges, 5

State universities, 5, 114 Student dissent, 96

Students

due process, 5 flow model, 153 "new", 44

See also COLLEGES, COMMUNITY COLLEGES, UNIVERSITIES

HIGH SCHOOLS

Computer scheduling, 46 Nongraded, 92 Size and program quality, 46 Teachers, political expression, 48 See also SECONDARY SCHOOLS

HUMAN RELATIONS, 3, 42, 52, 130 HUMAN RESOURCES, 86, 95 HUMAN SERVICES, 79

-1-

Independent schools, see PRIVATE SCHOOLS

INDIVIDUALIZED INSTRUCTION, 146
INFORMATION DISSEMINATION, 43

INFORMATION SYSTEMS

Evaluation, 22 Higher education, 120, 153 School personnel, 105

Inner-city education, see URBAN EDUCATION

INNOVATION, 19, 50, 128, 132
College academic programing, 58
Higher education, 44
Junior high building conversion, 67
Processes, 35
Schools for and against, 54
Teacher recruitment, 4
See also EDUCATIONAL CHANGE,
EDUCATIONAL INNOVATION

INSERVICE EDUCATION, 72, 88, 126, 132, 142

Administrative, 42
Educational administrators, 27, 42, 134
Instructional, 42
Programs, 19, 23, 151
School administrators, 36, 126
School board members, 134
Teachers, 134, 146
Training programs, 19, 97

INSTRUCTION

Community resource utilization, 115
Elementary education, 117
Evaluation, 25, 123
Facilities, small colleges, 66
Higher education, 14
Improvement, 38, 48, 85, 146
Individualized, 146
Inservice education, 42
Planning, 38
Policy control, 48
Programed, 82, 97
Programs, 19, 23, 97
Systems, 82, 148

INSTRUCTIONAL MATERIALS

Centers, 150, 151 Classroom, 97 Planning, 48

INSTRUCTIONAL TECHNOLOGY, 3
INSURANCE PROGRAMS, 18
INTERNATIONAL EDUCATION, 6, 98
INTERNSHIP PROGRAMS, 113
INTERPERSONAL RELATIONSHIP, 13
INTERSTATE PROGRAMS, 83

J

JUNIOR COLLEGES, 44
See also COMMUNITY COLLEGES,
HIGHER EDUCATION

JUNIOR HIGH SCHOOLS

Building conversion, 67 Curriculum change, 60 Evaluation, 123 Instructional innovations, 60 Principals, 151 See also MIDDLE SCHOOLS

-L-

Law, see SCHOOL LAW

LEADERSHIP

Educational, 84
Game, 151
Preparation program, 108
School administrators, 3

LEARNING PROCESSES

Educational technology, 68
Participant roles, 65
School social organization, 51



-M-

MANAGEMENT, 8, 63, 74, 91 Administrator seminars, 8 Business, 12, 33, 42 By objectives, 8, 103 College business and financial, 2, 58 Construction, 11 Contract studies, 2 Development, 18 Education, 8, 79 Food service, 9, 18 Institutions, 99, 107 Modernizing, 100 Nonpublic schools, 18 Office, 18 Personnel, 18 Programs, 70, 139 Research, 25 School food service, 9 Team, 103 Techniques, 18, 81, 141 Theory application, 79 Training, 79, 124, 130

MANAGEMENT IN FORMATION SYSTEMS, 80, 102, 143

Design, 78 Higher education, 153 State education agencies, 87

MANAGEMENT SYSTEMS

Higher education, 153
Kansas State Board of Education, 105

MANPOWER TRAINING, 68

MIDDLE SCHOOLS, 19, 52, 84, 134 Design, 66 Evaluation, 123

Facilities planning, 24 Indiana survey, 60

MODELS, 82

Educational governance, 65
Educational planning, 48
Enrollment projections, 27
Higher education
governance, 44
resource prediction, 153
student flow, 153
Nongrading schools, 92

MODIFICATIONS SYSTEMS, 148 MULTIUNIT SCHOOLS, 48 MUNICIPAL OVERBURDEN, 71

-N-

NONG RADED SYSTEM, 92
Elementary and high school, 19, 92,

Evaluation, 147
Partitionless classrooms, 66

-0-

OFFICE MANAGEMENT, 18 OPEN PLAN SCHOOLS, 29, 73, 92 OPERATIONS RESEARCH, 78, 81

ORGANIZATION, 8, 23, 48, 50, 88, 91,

Administrative, 25, 139
College, 96
Developmental research, 133
Theory, 131
University, 96
See also ADMINISTRATIVE ORGANIZATION, SCHOOL
ORGANIZATION

ORGANIZATIONAL CHANGE, 41, 44, 48

ORGANIZATIONAL DEVELOPMENT, 48, 120, 130

P

PARAPROFESSIONAL SCHOOL PERSONNEL

Teacher aides, 55 Use and employment, 4, 45

PERFORMANCE CONTRACTS, 8, 110 Turnkey projects, 11

PERFORMANCE OBJECTIVES, 110

PERSONNEL, 31, 88, 134
Administration, 8
Consultants, 19
Evaluation, 110
Food service, 9
Higher education classification, 153
Instructional, 23
Management, 18, 29
Nonprofessional, 154
Operational, 23

See also SCHOOL PERSONNEL
PERT, see PROGRAM EVALUATION

PLANNING, 33, 43, 134

Policies, 152

Specialists, 12

Academic and fiscal, 58
Administrators, 47
Comprehensive, 139
Computer systems, 8, 107
Contract studies, 2
Educational administrators, 47
Facilities, 37, 40, 74
Higher education, 6, 44, 153
Institutional change, 44
Institutional research, 14
School plants, 75
Statewide coordination, 44, 87, 144
Techniques and processes, 154
See also EDUCATIONAL PLANNING,
SCHOOL PLANNING

POLICY FORMATION, 88

Decision making, 44
Educational, 68, 69
Educational administration, 106
Student participation, 44

POLITICS

High school teachers, 48

Power structures and education, 3
State aid private higher education, 144

PPBS, see PROGRAM BUDGETING, PROGRAM PLANNING

PRESCHOOL EDUCATION, 91

PRESERVICE PROGRAMS
Administrators, 151
Instructional, 97

PRINCIPALS

Change, 92 Collective negotiation, 77 Elementary, 48 assistant, 111 effectiveness of women, 41 inbasket simulation training, 52 inservice training, 52 perceptions, 64 professional negotiation, 111 selection, 64 Inservice programs, 126 Junior high schools, 151 Management education, 8 Organizational change, 41 Secondary assistant, 113 inbasket simulation training, 52 inservice, 52 Selection, 136

PERSONNEL PRIVATE SCHOOLS

Administration, 151
Higher education, 144
Independent schools, 112
Management, 18, 83
State aid, 41
Tax support, 46

See also ADMINISTRATIVE

Professional negotiations, see COLLECTIVE NEGOTIATION

PROGRAM BUDGETING, 3, 8, 18, 25,

43, 70, 83, 100, 110 Higher education, 153 Management, 103 Resource management, 18 State education agencies, 87

PROGRAM DEVELOPMENT, 46, 75, 131

PROGRAM EVALUATION, 46, 52,

124, 143
Instructional programs, 49
Modular flexible programs, 71
PERT, 70
Techniques, 107
See also EVALUATION

PROGRAM PLANNING, 8, 25, 70, 79, 83

83
Management, 103
State education agencies, 87

PROGRAM PROPOSALS, 43

Public, see COMMUNITY



PUBLIC OPINION, 53, 104 PUBLIC RELATIONS, 3

Public school relations, see SCHOOL COMMUNITY RELATIONSHIP

PUBLIC SCHOOLS, 12

Citizen involvement, 110, 147 Planning and goal setting, 137 State aid and operation, 87 Task, 54 See also ELEMENTARY SCHOOLS, HIGH SCHOOLS, JUNIOR HIGH SCHOOLS, MIDDLE SCHOOLS, SCHOOLS, SECONDARY **SCHOOLS**

PURCHASING

Equipment, 19 School food, 9 Supply, 18

Quality, see EDUCATIONAL QUALITY

-R-

RACIAL DISTRIBUTION, 51, 52

RECRUITMENT

Higher education, 14 School superintendents, 76 Teachers, 4, 28, 77, 97

REGIONAL PROGRAMS, 76

RESEARCH

Behavioral, 11 Community studies, 91 Educational administration, 48 Environmental, 37 Facilities planning and design, 66 Human resources, 86, 95 Institutional higher education, 6, 14, 120 workshops, 107 Management science, 107 Nutrition, 9 Social, 22 State organization, 95 Systems analysis, 149 Utilization, 139 See also EDUCATIONAL RESEARCH

RESOURCE ALLOCATIONS, 18, 78

Funds among school districts, 136 Higher education, 153

-S-

SAFETY

Campuses, 34 Fire protection, 119 Protection of property and occupants, Transportation equipment, 119

SALARIES

Administration, 18 Administrative, 71

Negotiations, 19 Schedules, 55, 118, 152 Secondary principals, 113 Teachers, 54

SCHEDULING

Computer, 66 Flexible, 71, 92, 102 Higher education, 14 High school computer, 46 Learning effects, 51 Traditional, 102

SCHOOL ADMINISTRATION, 3, 27, 55,

77, 101, 134, 151 Business, 18, 36, 134, 154 Center, planning, 3 Nonpublic schools, 151 Problems, 135, 150 Professionalism, 106 School personnel, 4 See also ADMINISTRATION, **EDUCATIONAL ADMINISTRATION**

School boards, see BOARDS OF **EDUCATION**

SCHOOL BUILDINGS

Construction, 18, 19 Design, 66, 140 Renovation and modernization, 67 See also BUILDINGS, EDUCA-TIONAL FACILITIES, **FACILITIES**

SCHOOL CALENDARS, 3, 35, 83, 84 110, 118

SCHOOL COMMUNITY RELATIONSHIP, 19, 22, 115, 129,

Joint use of facilities, 73 Programs, 97 Resource utilization, 109, 115 Surveys, 23

SCHOOL CONSTRUCTION, 18, 19, 21, 25

SCHOOL DISTRICTS

132, 134

Administrative organization, 77 Consolidation, 27 Consultant personnel, 19 Curricular change, 48 Decision making, 48 Fund allocations, 136 Innovation, 12, 19 Instructional change, 48 Optimal size, 141 Organization, 27, 31 Personnel functions, 77 Planning assistance, 32 Reorganization, 25, 33, 46, 75, 124, 134 Single building system, 66 State system, 48 Suburban, 48 Surveys, 76

School facilities, see **EDUCATIONAL FACILITIES**

SCHOOL INDUSTRY RELATIONSHIP, 93

SCHOOL INTEGRATION, 65

SCHOOL LAW, 18, 19, 30, 63, 89, 121 Higher education, 96 Policies and philosophy, 27

SCHOOL ORGANIZATION, 35, 40, 146

Alternative patterns, 61 Multiunit schools, 48 School quality, 104 See also ADMINISTRATIVE ORGA-NIZATION, ORGANIZATION

SCHOOL PERSONNEL, 32, 138

Administration, 4 Characteristics, 53 Conflict utilization skills, 65 Food service, 9 Governance procedures, 65 Information systems, 105 Instructional, 23 Nonteaching staffs, 36 Operational, 23 Policies, 51, 64 Roles, 61 Staff communication, 77 integration, 4 organization, 46 relations, 74

training, 130 Staffing, 19, 23, 35, 132 See also ADMINISTRATIVE PERS-ONNEL, FACULTY, PARAPRO-FESSIONAL SCHOOL PERSON-**NEL, TEACHERS**

SCHOOL PLANNING, 18, 20, 24, 37, 75

School plants, see EDUCATIONAL **FACILITIES**

SCHOOLS

Administrative organization, 30 Administrative problems, 135 Business management, 18, 36, 134, 154 Disruption, 65, 92 Innovation, 54 Maintenance and operation, 18 Management studies, 2 Open plan, 29 Organizational problems, 135 Planning, 2, 36 Policies, 132 Quality, 53, 104 Social organization and learning, 51 Student participation, 137 See also ELEMENTARY SCHOOLS, HIGH SCHOOLS, JUNIOR HIGH SCHOOLS, MIDDLE SCHOOLS, PRIVATE SCHOOLS, PUBLIC SCHOOLS, SECONDARY **SCHOOLS**

SCHOOL SUPERINTENDENTS

Cabinet, 3
Management education, 8
Mobility and retirement, 93
Professionalism, 64
Recruiting, 76
Selection, 40, 136

SCHOOL SYSTEMS

The state of the s

Analysis and synthesis, 82 Management and planning, 2 Quality appraisal, 12, 53 Size, 48 Staff organization, 46

SECONDARY EDUCATION, 52, 61, 92, 113

SECONDARY SCHOOLS

Administration, 63
Behavior problems, 45
Curriculum, 15
Facilities planning, 24
Principals, 113
Student activism, 27
Supervision, 15
See also HIGH SCHOOLS, JUNIOR
HIGH SCHOOLS

SENSITIVITY TRAINING, 52

SIMULATION, 82

SOCIAL CHANGE

Colleges and universities, 153 Education, 54 Suburban school district, 48

SOCIAL SCIENCES, 131

SOCIOECONOMIC INFLUENCES

Educational institutions, 54 Learning process, 51 School quality, 104 State expenditures, 54

SPACE UTILIZATION

Allocations, 78 Higher education, 14

Staff, see DIFFERENTIATED STAFFS, FACULTY, SCHOOL PERSON-NEL, TEACHERS

STAFF UTILIZATION, 12, 53 School organization, 61

STATE AID

Nonpublic schools, 41, 144 Public schools, 87

STATE DEPARTMENTS OF EDUCATION

Management information systems, 87 Planning-programing-budgeting, 87 Statewide planning, 83, 87

STATE SCHOOL DISTRICT RELATIONSHIP, 48, 53

Student activism, see ACTIVISM STUDENT HOUSING, 11, 16

STUDENT PARTICIPATION, 87, 110

Increasing, 137
Policy formation, 44

STUDENT PERSONNEL, 27

STUDENTS

Achievement and class size, 71 Activism, 27, 28, 92, 96, 112 Due process, 5 Higher education flow model, 153 "New", 44 Participation, 44, 87, 110, 137 School social structure, 51

SUMMER SCHOOL PROGRAMS, 150

Superintendents, see SCHOOL SUPERINTENDENTS

SUPERVISION, 15, 63, 84, 134, 146 Problems, 150 Theory and practice, 15

SUPERVISORS, 126

SYSTEMS ANALYSIS, 86, 143 Educational planning, 100, 149

SYSTEMS APPROACH, 3, 70, 77, 103 Applications, 43 Educational planning, 100

Educational systems, 82 Governance change, 44 Management, 103

SYSTEMS DEVELOPMENT, 49, 70, 78, 79, 80, 149

-T-

TAX SUPPORT

Municipal overburden, 71 Private schools, 46

TEACHER EDUCATION, 27, 30

Inservice, 126, 134, 146 Preservice, 97

TEACHER MILITANCY, 77

TEACHERS, 35, 36

Assignment, 27
Community resource work shops, 115
Economic status, 35
Evaluation, 77
High schools, political expression, 48
Inner city, 108
Morale, 46
Recruitment, 4, 28, 77, 97
Roles, 84
Salaries, 54
School social structure, 51
Student participation, 137
Supply and demand, 35
Turnover, 53

TEACHING, 134

Case method, 151 Participant roles, 65

TEAM ADMINISTRATION, 96

TEAM TEACHING

Indiana, 60
Partitionless classrooms, 66
Programs, 150

TRANSPORTATION, 18, 27, 88, 119

-U-

UNIVERSITIES

Administration, 2, 90 Administrators leave grants, 61 preparation, 50 professional development, 2 Environmental health, 34 Food service, 16 Health facilities, 20 Housing, 11, 16 Management studies, 2 Physical education facilities, 20 Physical plants, 17 Planning, 2, 149 Problems, 54 Recreation facilities, 20 Safety on campuses, 34 State, 5, 114 See also COLLEGES, HIGHER **EDUCATION**

URBAN EDUCATION, 47, 61, 83, 108,

109, 151
Crises in administration, 3
Facilities, 69
Metropolitanism, 122
Municipal overburden, 71
New York City corporations, 93
Schoolhouse in city, 66
Urban renewal, 66

-V-

VOCATIONAL EDUCATION, 95 **VOLUNTEERS**, 45

-Y-

YEAR ROUND SCHOOLS, 3, 35, 83, 84, 110, 118, 128, 147



GEOGRAPHIC INDEX

Alabama, 46, 96, 144 Alaska, 129, 153 Arizona, 28, 153 Arkansas, 46, 144 California, 43, 133, 153 Bay Area, 133 Colorado, 25, 26, 153 Connecticut, 55, 75, 104, 124 Delaware, 76, 139 Florida, 46, 84, 96, 144, 145 Georgia, 30, 46, 96, 144 Hawaii, 153 Idaho, 153 western, 129 Illinois, 33, 67, 142 east central, 89 northern counties, 128 Indiana, 23, 33, 60, 63, 67, 88, 89, 102, 142, 152 northeastern, 127 Iowa, 101, 102, 142 Kansas, 67 Kentucky, 23, 32, 33, 46, 142, 144 eastern, 10 Louisiana, 46, 102, 144 Maine, 75, 124 Maryland, 144 Massachusetts, 72, 75, 124 western, 57 Michigan, 33, 67, 72 Detroit metropolitan area, 103 Minnesota, 67, 72 Minneapolis-St. Paul, 71 Mississippi, 46, 144 Missouri, 67, 102, 142 Montana, 25, 129, 153 Nebraska, 67 Nevada, 28, 153 New Hampshire, 75, 124 New Jersey, 72, 76, 104, 139 New Mexico, 28, 125, 153 New York, 53, 62, 76, 104 capital area, 36 central, 52 City, 136 northern, 126 southwestern, 146 western, 38, 154

North Carolina, 46, 144 North Dakota, 67 Ohio, 23, 33, 72, 147 southeastern, 10 Oklahoma, 67 Oregon, 27, 129, 132, 153 Pennsylvania, 23, 72, 76, 134, 138 eastern, 135, 139 southwestern, 10 western, 150 Rhode Island, 75, 124 South Carolina, 46, 96, 144 South Dakota, 67 Tennessee, 46, 142, 144 eastern, 10 Texas, 144 northeast, 64 Utah, 25, 28, 153 Vermont, 75, 124 Virginia, 46, 144 western and southeastern, 10 Washington, 129, 141, 153 West Virginia, 23, 46 Wisconsin, 33, 56, 67 northeastern, 85 Wyoming, 25, 153

Canada, 17, 35, 149 British Columbia, 73 Ontario, 131

Nation, 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 24, 27, 28, 29, 30, 31, 34, 37, 39, 40, 41, 42, 43, 44, 45, 47, 48, 49, 50, 51, 54, 58, 59, 61, 65, 66, 67, 68, 69, 70, 74, 77, 78, 79, 80, 81, 82, 83, 86, 87, 90, 91, 92, 93, 94, 95, 97, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 130, 137, 140, 143, 148, 151

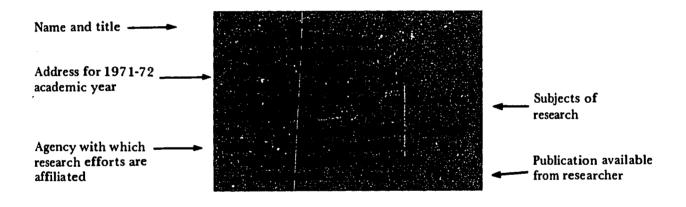
International, 13, 47, 82, 98, 99, 100, 123



PERSONNEL

INTRODUCTION

Researchers are listed alphabetically by their last names. An extensive subject index is cross-referenced with the alphabetic listing and provides access to the researchers by means of the subjects in which they specialize. Publications are not indexed. Following is a sample entry and an explanation of its use:



With few exceptions, only subjects that relate to educational management have been listed in the subjects of research. Listed terms are therefore not necessarily the only subjects in which the researchers specialize. If a researcher specializes in more than one subject, or if his research is conducted under affiliation with more than one agency, each subject or each agency is numbered. Researchers should not be expected to supply information on the subjects in which they specialize.

Only publications that can be obtained by writing to the researchers at their own addresses are cited. All publications—papers, articles, books, etc.—are enclosed in quotation marks.



ALPHABETIC LISTING

1. Abbott, Max G.

Professor of Education, Gollege of Education Director, Center for the Advanced Study of Educational Administration University of Oregon Eugene, Oregon 97403

SR: (1) Control of instructional policy, (2) organizational implications of instructional change, (3) strategies of organizational change, (4) systems approaches to planning, (5) instructional materials development program.

RA: Federally supported research center.

2. Achilles, Charles M.

Associate Professor of Educational Administration and Supervision Bureau of Educational Research and Service College of Education University of Tennessee at Knoxville

Knoxville, Tennessee 37916 SR: Cooperative arrangements in education having formal governing boards and

formal organizational structures. RA: (1) University research bureau, (2) school study council, (3) federal research

P: "Interpretive Study of Educational Cooperatives," bibliography on same topic.

3. Ainsworth, C. L. (Len)

Associate Professor of Education, School of Education Assistant Dean of the Graduate School Texas Tech University Lubbock, Texas 79409

SR: Planning preschool programs for handicapped children.

RA: School study council. P: Guide on above subject.

4. Alexander, Kern

4. Alexander, Kern
Professor of Educational
Administration
College of Education
Norman Hall
University of Florida
Gainesville, Florida 32601
SR: Finance management.

RA: Federal research grant.

P: "Dimensions of Educational Need" (with others), "Economic Factors Affecting the Financing of Education" (with others), "Planning to Finance Education" (with others).

5. Alford, Genevieve

Associate Professor of Education School of Education Sam Houston State University Huntsville, Texas 77340

SR: (1) Evaluation of the instructional program in elementary, middle, and secondary schools, (2) procedures for conducting inservice training in areas needing improvement as revealed by the evaluation instrument.

RA: Independent research organization. P: "An Instrument for Evaluation and Inservice Training for the Elementary School," "An Instrument for Evaluation and Inservice Training for the Middle School," "An Instrument for Evaluation and Program Improvement for the High School."

6. Alkin, Marvin C.

Director
Center for the Study of Evaluation
Graduate School of Education
145 Moore Hall
University of California at Los Angeles

Los Angeles, California 90024 SR: (1) Evaluation of school systems, instructional programs, and special projects,

(2) program budgeting.

RA: Federally supported research center. P: "Analysis of a Design for Secondary School Evaluation/Accreditation," "Behavioral Objectives Specification in Evaluation: Relevant or Irrelevant?" "Evaluating Cost Effectiveness in Instructional Programs," "Preliminary Analysis of Data for a Secondary School Input-Output Model" (with others), "Simulated Evaluation Exercise: Materials Supplement" (with others), "Systems Analysis Applications in Evaluation Research," "The Use of Quantitative Methods as an Aid to Decision Making in Educational Administration."

7. Ammentorp, William

Associate Professor
Department of Educational
Administration
College of Education
University of Minnesota, Minneapolis
Minneapolis, Minnesota 55455

SR: (1) Roles and behavior in school organizations, (2) instructional system design.

RA: School district.

8. Amos, Neil G.

Director, Bureau of Educational Research Assistant to the Dean, College of Education College of Education, Box 5365 Mississippi State University State College, Mississippi 39762

SR: Three-year followup study on graduate and undergraduate students, leading to development of a systematic evaluation program for use in management decision making.

RA: University research bureau.

9. Anderson, Barry D.

Assistant Professor Graduate Institute of Education McMillan Hall, Box 1183 Washington University St. Louis, Missouri 63130

SR: Impact of bureaucratic structure on students.

RA: Federal research grant.

P: "Bureaucracy and Alienation: An Empirical Study in Secondary Schools," "School Bureaucratization and the Social Class of Students," "Reactions to a Study of Bureaucracy and Alienation."

10. Anderson, Duane D.

Associate Professor of Higher
Education
Director, Office of Community
College Affairs
317 Jessup Hall
University of Iowa
Iowa City, Iowa 52240
R: (1) Use of video taping in admi

SR: (1) Use of video taping in administrative decision making, (2) reverse transfer program.

KEY: SR = Subjects of research; RA = Research affiliation; P = Available publications

11. Anderson, G. Ernest, Jr.

Associate Professor of Education School of Education

University of Massachusetts, Amherst Amherst, Massachusetts 01002

SR: Simulation modeling: computerized interactive (time-sharing) and larger computerized (noninteractive).

RA: (1) Federal research grant, (2) business firm, (3) school district.

P: Documentation of the following simulation models: "Adult Resources Flow (interactive-matches staff time with work needs), "Queue" (interactive-examines use of resources on a random basis, e.g., guidance counselors, resource centers), "EDSIM 1" (noninteractive-derives distribution of completion times based on individualized program parameters).

12. Anderson, G. Lester

Professor, College of Education Director, The Center for the Study of Higher Education 110 Willard Building Pennsylvania State University

University Park, Pennsylvania 16802 SR: (1) Organization and administration of colleges, (2) university committees as policy-making and management decisionmaking mechanisms, (3) departments as organizations.

RA: University research bureau. P: "The Operation of Academic Departments," "Management Science."

13. Anderson, Robert A.

Director

Bureau of School Service and Research 126 Lewis Hall Annex University of Washington Seattle, Washington 98105

SR: (1) Administrative salaries and compensation theory, (2) school facilities, (3) community attitude surveys and voter behavior prediction, (4) educational vouchers, (5) individualized instruction, (6) administrative characteristics, (7) evaluation of administrators, (8) school district consolidation, (9) administrative reorganization.

RA: (1) University research bureau, (2) Title III center, (3) federal research grant, (4) independent research organization, (5) school district.

P: "The Feasibility of Implementing a 'Voucher Plan' in Seattle," "The Washington Principal Evaluation Inventory."

14. Anderson, Waldo K.

Associate Professor of Educational Administration Director, Bureau of Educational Research and Service College of Education

University of Arizona Tucson, Arizona 85721

SR: (1) Indian school boards and administration, (2) Arizona State Board of Education, (3) comparison of two state boards of education.

RA: University research bureau.

15. Andes, John

Associate Professor College of Human Resources and Education West Virginia University

Morgantown, West Virginia 26506 SR: (1) Alternative models for large school district organization, (2) policies on student unrest, (3) higher education collective bargaining simulation game. RA: (1) Federal research grant, (2) school district, (3) university.

16. Andruiis, Richard S.

Director of Research and **Evaluation Design** Adult Learning Laboratory American College of Life Underwriters 270 Bryn Mawr Avenue Bryn Mawr, Pennsylvania 19010

SR: Installation of curriculum programs. RA: Federally supported regional labor-

"Variables Affecting Installation, Part I," "Variables Affecting Installation of Science-A Process Approach and Man-A Course of Study" (with another), "Factor Analysis of Measures of Personality, Organizational Climate, and Morale," "A Guide to Decision Making: Installation" (with others).

17. Atherton, Peter J.

Associate Professor Department of Educational Administration University of Alberta Edmonton 7, Alberta, Canada

SR: (1) Economics of education, (2) program cost analysis. RA: School district.

P: "Junior College Program Cost Analyses" (three parts).

18. Bailey, Edwin R.

Professor of Education School of Education 5100 Rockhill Road University of Missouri at Kansas City Kansas City, Missouri 64110

SR: Extension of participatory democracy in the governance of institutions of higher education.

RA: Junior College Leadership Program at UCLA.

19. Bailey, Gerald

Institute of Management and Labor Relations

University Extension Division Rutgers University at New Brunswick New Brunswick, New Jersey 08903 SR: Evaluation of executive management training courses. RA: University research bureau.

20. Ball, Lester B.

Professor of Education School of Education Peabody Hall University of North Carolina Chapel Hill, North Carolina 27514 SR: (1) Team approach to administration, (2) team approach to training in administration, (3) role of the staff development director, (4) on-site training of potential leadership. RA: (1) Federal research grant, (2) school district.

21. Banghart, Frank W.

Professor Educational Systems and Planning Center Education Building, Room 406 Florida State University Tallahassee, Florida 32306

SR: (1) Systems, (2) operations analysis, (3) computer graphics, (4) allocation of resources, (5) utility/cost analysis, (6) environmental planning, (7) space needs.

RA: University research bureau. P: "Demographic Mapping Via Computer

Graphics," "Simulation of Space Needs and Associated Costs," "Simulation for Determining Student Station Requirements and School Space Needs."

22. Baratta, Anthony N.

Professor of Education School of Education Fordham University at Lincoln Center New York, New York 10023 SR: New York City decentralization. RA: University research bureau.

23. Barr, W. Monfort

Professor of Education School of Education Indiana University at Bloomington Bloomington, Indiana 47401 SR: (1) School finance, (2) school tax and bond elections. RA: Federal research grant.

24. Basom, Myron R.

Director Center for Research, Service and **Publication** 309 Grad Hall University of Wyoming Laramie, Wyoming 82070



SR: (1) Innovative school practices, (2) accountability in education.

RA: University research bureau.

P: "Innovative Practices in Wyoming Schools as Reported by the Schools," "Accountability in Education" (with an-

25. Becker, Gerald L.

Director Center for Educational Research and Service 318 Education Hall Oregon State University Corvallis, Oregon 97331

SR: Issues and problems in elementary school administration, as perceived by elementary school principals in all of the 50

RA: (1) Federal research grant, (2) independent research organization.

26. Bedenbaugh, Edgar H.

Associate Professor of Educational Administration and Supervision Southern Station, Box 407 University of Southern Mississippi Hattiesburg, Mississippi 39401

SR: (1) Educational finance—federal programs, (2) school-community relations. RA: Federal research grant.

27. Begin, James

Institute of Management and Labor Relations University Extension Division Rutgers University at New Brunswick New Brunswick, New Jersey 08903 SR: Collective bargaining in higher education.

RA: University research bureau.

28. Bell, Dennis D.

Associate Dean College of Education Illinois State University Normal, Illinois 61761

SR: (1) Effectiveness of administrative organizations, (2) laboratory schools and teacher education, (3) microplanning.

RA: (1) University research bureau, (2) independent.

P: "A Study of the Relationship of Administrative Organizations to the Effective Accomplishment of Administrative Tasks," "The Effects of Knowledge about Subject Matter on the Performance and Attitudes of Prospective Teachers."

29. Bennett, Roger V.

Assistant Professor of Education College of Education, 325 F University of Maryland College Park, Maryland 20740

SR: Curricular organizing strategies and classroom interaction.

30. Benveniste, Guy

Associate Professor School of Education University of California at Berkeley Berkeley, California 94720

SR: (1) Organizational arrangements in educational planning, (2) participation in process of planning, (3) role of experts in politics of planning, (4) role of agents of change in developing countries.

P: "Bureaucracy and National Planning,"

"The Politics of Expertise."

31. Berty, Ernest

Director of Research State Department of Education State Capitol Building 6 Charleston, West Virginia 25305

SR: "Decision-oriented" studies for a state education agency.

RA: State education department. P: "Principles and Practices of Evaluation," "Barriers to Innovation in West Virginia," "A Guide to the Evaluation of

Pilot Programs," "Program Planning and Review Model," "Feasibility Study-State Transportation Program."

32. Bessent, E. W.

Professor Department of Educational Administration College of Education Education Annex, F38 University of Texas at Austin Austin, Texas 78712

SR: Computer-assisted instruction in administrative decision making—the effects of a CAI program on information search patterns, decision rules, and choices under uncertainty.

RA: University research bureau.

33. Bhrerman, Robert D.

Director of Research American Federation of Teachers 1012 Fourteenth Street, N.W. Washington, D.C. 20005

SR: (1) Economic issues concerning teachers, e.g., salaries and fringe benefits, (2) PPBS, (3) behavioral objectives, (4) performance contracting and vouchers, (5) differentiated staffing.

RA: Teachers union.

34. Blackmon, C. Robert

Coordinator of Research in Education **P.O. Box 288** University of Southwestern Louisiana Lafayette, Louisiana 70501

SR: (1) Values, (2) laboratory schools functions and trends.

RA: (1) University research bureau, (2) independent research organization. P: "Laboratory Schools, U.S.A.," "Changing Behaviors and Values: The Educational Administrator in American Society."

35. Bliss, Sam W.

Director Educational Resources Management Center Box 5774

Northern Arizona University Flagstaff, Arizona 86001

SR: (1) Educational management systems, (2) computer applications in education. RA: (1) University research bureau, (2) federal research grant, (3) school district. P: "Glendale Union High School District Curriculum Improvement Surveys (Community, Staff, Students, and E.D.P.)."

36. Blumberg, Arthur

Professor of Education School of Education Syracuse University Syracuse, New York 13210

SR: (1) School organization behavior, (2) change processes, (3) supervision.

RA: University department.

37. Boardman, Gerald R.

Assistant Professor of Educational Administration College of Education University of Florida Gainesville, Florida 32601

SR: (1) A computer-based feedback model for simulation exercises involving school administrators, (2) revenue allocations, pupil achievement, and socioeconomic level, (3) computer-based school finance simulation models.

RA: Federal research grant.

P: "Personal Income by School Districts in the United States," "Systems Management in Education," "Computers and Education: An Annotated Bibliography.

38. Bogart, Quentin J.

Associate Professor and Junior College Specialist Center for the Study of Higher Education

Arizona State University Tempe, Arizona 85281

SR: (1) Arizona junior college bonding theory, (2) junior college administration, (3) planning.

RA: (1) University research bureau, (2) business firm, (3) Arizona State Board for Junior Colleges.

P: "Arizona Junior College Bonds: A Practical Approach."

KEY: SR = Subjects of research; RA = Research affiliation; P = Available publications



39. Boicourt, Gerald W.

Professor of Educational Administration College of Education Education Building, Room 275 Wayne State University Detroit, Michigan 48202

SR: (1) Effectiveness of citizens committees, (2) educational parks—cost, effectiveness, (3) decentralization and regional

RA: (1) University research bureau, (2) independent research organization.

P: "New Directions for Education in St. Paul, Minnesota."

40. Bolvin, John O.

Executive Associate to the Dean, School of Education Associate Director, Learning Research and Development Center University of Pittsburgh 160 North Craig Street Pittsburgh, Pennsylvania 15213

SR: (1) Classroom management relative to individualizing instruction, (2) changing roles of supervisors and administrators in the elementary school.

RA: Federally supported research center. P: "Programed Instruction in the Schools: An Application of Programing Principles in 'IPI'," "Implications of the Individualization of Instruction for Curriculum and Instruction," "Developmental Aspects of IPI," "The Role of the Teacher in IPI," "Evaluating Teacher Functions."

41. Bontrager, Ralph L.

Professor of Educational Administration and Supervision Corbin Education Center Wichita State University

Wichita, Kansas 67208
SR: (1) Community schools-middle school, comprehen we high school, counmunity junior college, (2) community schools-ungraded-continuous progress organization and curriculum.

RA: (1) University research bureau, (2) school district, (3) consultation service. P: "Education for Mid America" (with another).

42. Bouchard, John B.

Executive Secretary SWNY Association for the Improvement of Instruction SUNY College at Fredonia Fredonia, New York 14063

SR: (1) School reorganization systems for individualizing instruction, (2) induction problems and practices of beginning teachers.

RA: (1) University research bureau, (2) school study council.

43. Bowles, B. Dean

Associate Professor Department of Educational Administration School of Education WARF Building, 610 Walnut Street University of Wisconsin at Madison Madison, Wisconsin 53706

SR: UCEA urban elementary school simulation materials, (2) state educational agency and local educational agency financial and personnel management assessment program, (3) political aspects of the school superintendency.

RA: (1) University research bureau, (2) federally supported research center.

44. Boyan, Norman J.

Professor of Education Dean, Graduate School of Education University of California at Santa Barbara

Santa Barbara, California 93106 SR: (1) Planning and evaluation of educational programs, (2) authority structure of educational organizations.

RA: (1) University research bureau, (2) federal research grant.

45. Boyd. William L.

Assistant Professor of Education College of Education University of Rochester Rochester, New York 14627

SR: (1) Politics of education in suburbia, (2) educational politics in Rochester, (3) community status, citizen participation, and conflict in educational decision making.

46. Briner, Conrad

Professor and Chairman Faculty in Education Claremont Graduate School Claremont, California 91711

SR: Organization analysis and executive development.

RA: (1) Federal research grant, (2) independent research organization, (3) state of California legislative committee.

P: "Organization in Education: 1985."

47. Browder, Lesley H., Jr.

Associate Professor and Chairman Department of Educational Administration School of Education Hofstra University Hempstead, New York 11550

SR: (1) Comprehensive planning components, including personnel management, curriculum development, educational planning, and systems techniques, (2) accountability.

48. Brubacher, John W.

Professor and Chairman

Department of Educational Administration School of Education, Box U-32 University of Connecticut Storrs, Connecticut 06268

SR: (1) Administrative simulation, (2) organizational behavior.

RA: (1) University research bureau, (2) independent research organization, (3) school district.

49. Bruno, James E.

Assistant Professor Graduate School of Education University of California at Los Angeles Los Angeles, California 90024 SR: (1) Operations research, (2) systems analysis, (3) economics.

50. Bruns, Jon

RA: University.

Assistant Dean College of Education Cleveland State University Cleveland, Ohio 44115

SR: Institutional merger in higher education.

RA: University research bureau.

51. Budde, Ray

Assistant Professor of Educational Administration **School of Education** University of Massachusetts, Amherst Amherst, Massachusetts 01002 SR: Administrator preparation programs.

RA: Cooperative School Service Center.

52. Bumbarger, Chester S.

Visiting Research Associate Center for the Advanced Study of Educational Administration University of Oregon Eugene, Oregon 97403 SR: Differentiated staffing.

RA: Federally supported research center.

53. Burnham, Robert A.

Assistant Professor Department of Educational Administration and Supervision College of Education Education Building, Room 317 University of Illinois, Urbana Campus Urbana, Illinois 61801

SR: (1) Operations research applications in selected local districts, (2) facilities planning in Illinois school districts. RA: University research bureau.

P: "Environmental and Structural Determinants of Innovation in School Districts."

54. Burns, Gerald P.

Professor of Higher Education Department of Higher Education College of Education



Florida State University Tallahassee, Florida 32306

SR: (1) Role of students and faculty in university governance, (2) criteria for the evaluation of higher education departments and professors, (3) finance in higher education.

A STATE OF THE STA

P: "Needed: Presidents with Authority," "Multiversity and College," "Dual Higher Education System Requires Division in Support," "Financing Universities in Eur-

55. Burns, Mildred L.

Associate Professor Faculty of Education McGill University P.O. Box 6070

Montreal 101, Quebec, Canada SR: The effects of feedback and commitment on the behavior of elementary school

RA: Federally supported regional laboratory.

56. Burwen, L. S.

Director of Institutional Research San Francisco State College 1600 Holloway Avenue, AD 123 San Francisco, California 94132 SR: (1) Student dissent, (2) facilities utilization.

RA: University research bureau.

57. Buser, Robert L.

Professor Department of Secondary Education College of Education Southern Illinois University Carbondale, Illinois 62901 SR: Practices by which state education

agencies influence curriculum and instructional practices in local schools.

RA: University research bureau.

58. Butters, Robert S.

Associate Professor Department of Educational Administration College of Education, 82KB Northeastern University Boston, Massachusetts 02115 SR: (1) Administrator characteristics, (2) administrator preparation programs. RA: Federal research grant.

59. Caldwell, William E.

Associate Professor, College of Education Executive Director, Pennsylvania School Study Council 304 Rackley Building Pennsylvania State University University Park, Pennsylvania 16802 SR: (1) Collective negotiations, (2) evaluation of administration, (3) rule administration behavior of supervisors, principals, and superintendents.

RA: School study council.

60. Campbell, Clyde M.

Director Mott Institute for Community Improvement 517 Erickson Hall Michigan State University East Lansing, Michigan 48823 SR: (1) Administrative organization for

community schools, (2) differentiated staffing programs. P: "The Community School and Its Administration.'

61. Campbell, Roald F.

Fawcett Professor of Educational Administration College of Education Ohio State University 29 West Woodruff Avenue Columbus, Ohio 43210

SR: (1) Policy making for American education, (2) review of planning division, Ohio Department of Education, (3) performance contracts in education, (4) governance of education.

RA: No. 4 above with Education Commission of the states.

P: "Educational Administration as a Social Process" (with others), "Policy Making for American Education" (with another), "The Organization and Control of American Schools" (with others), "Introduction to Educational Administration" (with others), "A Review of the Division of Research, Planning, and Development of the Ohio Department of Education" (with another).

62. Carlson, Richard O.

Professor of Education, College of Education Member, Center for the Advanced Study of Educational Administration University of Oregon Eugene, Oregon 97403 SR: (1) Organizational implications of instructional change, (2) careers.

RA: Federally supported research center.

63. Carlton, Patrick W.

tional administration.

∴ 36

Director Sponsored Programs and Research University of the Pacific Stockton, California 95204 SR: (1) Collective negotiations in education, (2) decision-making processes in bureaucracy, (3) mobility patterns in educaRA: (1) University research bureau, (2) federally supported research center, (3) federal research grant.

64. Carmichael, W. R.

Professor of Education School of Education Sam Houston State University Huntsville, Texas 77340

SR: (1) Evaluation of the instructional program in elementary, middle, and secondary schools, (2) procedures for conducting inservice training in areas needing improvement as revealed by the evaluation

RA: Independent research organization. P: "An Instrument for Evaluation and Inservice Training for the Elementary School," "An Instrument for Evaluation and Inservice Training for the Middle School." "An Instrument for Evaluation and Program Improvement for the High School.'

65. Carpenter, H. H.

Assistant Dean Graduate School Nicholls State University Thidbodaux, Louisiana 70301

SR: Organizational structural factors and teachers' job satisfaction.

RA: University research bureau.

P: "The Relationship of Formal Organizational Structural Factors and the Perceived Job Satisfaction of Classroom Teachers."

66. Case, Charles W.

Associate Professor and Chairman **Educational Administration Program** College of Education University of Vermont Burlington, Vermont 05401

SR: (1) Applications of systems theory and techniques to educational management, (2) community development

RA: (1) Federal research grant, (2) private foundation.

67. Castetter, William B.

Professor of Educational Administration Graduate School of Education University of Pennsylvania 3700 Walnut Street

Philadelphia, Pennsylvania 19104 SR: (1) Compensation, (2) performance appraisal, (3) economics of public education, (4) organizational effectiveness, (5) state school finance.

RA: University research bureau.

P: "Economic Aspects of Public Education in Pennsylvania," "Planning the Compensation of School Administrative Personnel," "Planning and Improving the

KEY: SR = Subjects of research; RA = Research affiliation; P = Available publications

Performance of School Administrative Personnel," "State Support of Public Education in Pennsylvania."

68. Chamberlin, Leslie J.

Professor of Educational Administration and Supervision Department of Education Bowling Green State University Bowling Green, Ohio 43402 SR: (1) Team teaching-organization and administration, (2) discipline-relationship of instruction to student control. RA: Independent.

69. Chambers, Merritt M.

Visiting Professor and Consultant on Higher Education Department of Educational Administration College of Education Illinois State University Normal, Illinois 61761

SR: (1) State tax support of higher education, including capital funds and their sources, and improvements in state revenue systems, (2) judicial opinions of higher courts affecting universities from 1800 to 1970, with emphasis on current developments.

RA: University department.

P: "Appropriation of State Tax Funds for Operating Expenses of Higher Educa-tion, 1970-71," "Financial Malnutrition in Public Higher Education," "The Jet Set in State Tax Support of Higher Education," "The Middle Range of Gains in State Support of Higher Education."

70. Charters, W. W., Jr.

Professor of Education, College of Education Member, Center for the Advanced Study of Educational Administration University of Oregon Eugene, Oregon 97403

SR: (1) Effects of instructional staffing on social structure of schools, (2) processes of implementing instructional innovations in schools.

RA: Federally supported research center. P: "Complexity as a Dimension of the School's Technical System.'

71. Cistone, Peter J.

Assistant Professor of Educational Administration Ontario Institute for Studies in Education 252 Bloor Street West Toronto 181, Ontario, Canada SR: (1) Politics of education, (2) organization theory. RA: Provincially supported research and development institute.

72. Clear, Delbert K.

Assistant Professor Department of Educational Administration and Supervision University of Wisconsin at Milwaukee Milwaukee, Wisconsin 53201

SR: (1) Instructional supervision, (2) staff relationships, (3) simulation in instructional supervision.

RA: Federal research grant.

P: "Training Change Agents in the Public School Context," "Supervision in an Educational Organization.

73. Cober, John G.

Director, Division of Applied Research State Department of Public Instruction Box 911

Harrisburg, Pennsylvania 17126 SR: (1) School finance, (2) transportation of public school pupils, (3) analysis of school construction costs in Pennsylvania. RA: State education department.

P: "An Analysis of Fifty States Reimbursement Plans," "Effect of Weighting in the Pennsylvania Basic Subsidy Formula," "Analysis of Cost Data for School Construction in Pennsylvania," "Analysis of Public School Transportation Costs in Pennsylvania," "School Construction Costs.

74. Cochran, George C.

Chairman and Professor Department of Administration College of Arts and Science SUNY College at Geneseo Genesco, New York 14454 SR: Student alienation.

RA: School study council.

75. Cochran, Glen

Associate Professor of Educational Administration College of Education 254 Graduate Education Building University of Arkansas Fayetteville, Arkansas 72701

SR: School plant planning.

RA: Federal research grant. P: "Spatial, Curricular, and Financial Characteristics of Secondary School Facilities in Arkansas with Implications for School Plant Planning" (with another).

76. Conrad, M. J.

Professor and Head Educational Administration and Facilities Unit Ramseyer Hall, Room 310 Ohio State University 29 West Woodruff Avenue Columbus, Ohio 43210

SR: (1) Educational facility planning, (2) enrollment projections, (3) saturation studies, (4) modular scheduling, (5) educational program development.

RA: University department. P: "Annotated Bibliography on Educational Facility Planning."

77. Conway, James A.

Associate Professor Department of Educational Administration 120 Foster Hall

State University of New York at Buffalo Buffalo, New York 14214

SR: (1) Effects of humaneness training on school climate, (2) refinements of decisional deprivation, saturation, and equilibrium, (3) belief-system congruence and student evaluation, (4) diagnostic processes in administration derived from a medical model.

RA: (1) Independent research organiza-

tion, (2) school district.

78. Copley, Patrick O.

Dean

Division of Education and Psychology Southwest Missouri State College Springfield, Missouri 65802

SR: Comparative analysis of principals' ratings of beginning teachers (a) with no education courses, (b) with education courses but no student teaching, and (c) with education courses and student teaching.

RA: University research bureau. P: Report on above subject.

79. Cornell, Francis G.

President

Educational Research Services, Inc. Seven Holland Avenue

White Plains, New York 10603

SR: (1) School facilities planning, (2) school district reorganization, (3) state school finance, (4) school business affairs, (5) administrative organization of schools and colleges, (6) evaluation of special programis.

RA: Independent research organization.

80. Corwin, Ronald G.

Professor of Sociology Department of Sociology Ohio State University 1775 South College Road Columbus, Ohio 43210

SR: (I) Organizational structure and conflict. (2) professional-employee role conflict.

RA: University department.

P: "Militant Professionalism: A Study of Organizational Conflict in High Schools."

81. Cramer, Harold L.

Director Schoolhouse Systems Project State Department of Education Knott Building Tallahassee, Florida 32304



SR: School buildings.

RA: (1) State education department, (2) Educational Facilities Laboratories, Inc. P: "Performance Specifications," "User Requirements—K Thru 12," "User Requirements—Junior Colleges," "User Requirements—Portables."

82. Croft, John C.

Associate Professor of Educational
Administration
Ontario Institute for Studies in
Education
252 Bloor Street West
Toronto 181, Ontario, Canada
SR: Organization development.
RA: Provincially supported research and development institute.
P: "The Organizational Inventory Meet-

ing: A Method of Gaining and Integrating Administrative Commitment."

83. Cuff, William A.

Associate Professor
School of Education
Montclair State College
Upper Montclair, New Jersey 07043
SR: (1) Middle schools, (2) organizational culture.

RA: University research bureau.

84. Cunningham, Luvern L.

Dean
College of Education
Ohio State University
1945 North High Street
Columbus, Ohio 43210
SR: Governance of education.
RA: University department.
P: "Organization and Control of American Schools" (with others), "Governing Schools."

85. Curtis, James P.

College of Education

Professor

University of Alabama
Box 3781
University, Alabama 35486
SR: (1) School plant planning, (2) educational planning, (3) leadership.
RA: (1) University research bureau, (2) federally supported research center, (3) federally supported regional laboratory, (4) school district.

86. Cusick, Philip A.

Assistant Professor
College of Education
409 Erickson Hall
Michigan State University
East Lansing, Michigan 48823
SR: (1) Informal student associations, (2) supervisor-teacher interactions.
RA: University research bureau.

P: "Some Student Groups and Their School Perspective."

NET CONTROL OF THE PROPERTY OF

87. Cyphert, Frederick R.

Dean
School of Education
University of Virginia
Charlottesville, Virginia 22903

SR: (1) Methods of obtaining client consensus concerning goals for schools—the Delphi Technique, (2) concerns of effective and ineffective university deans.

RA: University research bureau.

P: "The Use of the Delphi Technique to

P: "The Use of the Delphi Technique to Establish Goals for a School of Education."

88. Davis, Robert H. Assistant Provost

Educational Development Program
Office of Provost
Michigan State University
East Lansing, Michigan 48823
SR: (1) Program evaluation, (2) learning
system design.
RA: Educational Development Program,
MSU.
P: "Educational Development at Michigan

89. Dederick, Warren E.

State."

Associate Professor of Educational
Administration and Supervision
School of Education
CUNY Brooklyn College
Brooklyn, New York 11210

Predictors of effectiveness in sch

SR: Predictors of effectiveness in school administration. Role-playing in an open-ended dramatization of a simulated school crisis provides the observer with identifiable behavior patterns, predictive of behavior on the job. Correlation is being sought with the findings of Halpin and Hemphill (LBDQ, OCDQ), Rokeach (Dogmatism Scale), and Ring (Performance Style).

RA: University research bureau.

90. Delon, Floyd G.

Associate Dean and Professor of
Education
College of Education
107 Hill Hall
University of Missouri at Columbia
Columbia, Missouri 65201
SR: (1) School law, (2) secondary school

SR: (1) School law, (2) secondary school administration.
RA: (1) Federally supported regional lab-

oratory, (2) business firm.
P: "The Law and the Teacher in Missouri" (with another).

91. Demeke, Howard J.

Associate Professor of Educational Administration

Bureau of Educational Research and Services College of Education Arizona State University Tempe, Arizona 85281

SR: Administrative competence for the school principal—a behavioral definition. RA: (1) University research bureau, (2) school district.

P: "The School Principalship: Seven Areas of Competence."

92. Derr, C. Brooklyn

Assistant Professor
Harvard Graduate School of
Education
Larsen Hall, Appian Way
Harvard University

Cambridge, Massachusetts 02138 SR: (1) Organizational adaptation, (2) organizational environments, (3) conflict resolution, (4) organizational development, (5) "People problems" in educa-

tional planning.

RA: (1) Federally supported research center, (2) independent research organization.

P: "Organizational Development and PPB for Education," "Organizational Adaptation to Forces for Change in a Big City School System," "Conflict Resolution in Educational Organizations," "Successful Entry as a Key to Successful Organizational Development in Big City School Systems," "Negotiating Intergroup Decisions: An Intervention to Surface and

93. Dietrich, John E.

Assistant Provost
Office of Provost
Michigan State University
East Lansing, Michigan 48823

Manage Organizational Power."

SR: (1) Curricular revision, (2) instructional innovation, (3) use of resources in the academic program.

RA: Educational Development Program, MSU.

P: "Summary of Educational Development Program Projects, 1964-1968."

94. Doherty, Victor W.

Assistant Superintendent for Evaluation Portland Public Schools 631 N. E. Clackamas Street Portland, Oregon 97208

SR: (1) Desegregation of racially imbalanced schools, (2) goals and objectives in PPBS.

RA: School district.

95. Doi, James I. Professor and Dean College of Education



University of Rochester Rochester, New York 14627 SR: Colleges and universities—behavior of academic organizations, institutional research and planning, finance, administrative behavior.

RA: University department.

96. Dressel, Paul L.

Assistant Provost and Director of Institutional Research 329 Administration Building Michigan State University East Lansing, Michigan 48823

SR: (1) Educational specialist programs in higher education, (2) university information systems, (3) impact of the passfail system, (4) impact of sponsored projects on selected academic departments of MSU during 1964-69, (5) future information requirements for reporting and resource allocation.

RA: University research bureau.

97. Duff, William L., Jr.

Associate Professor of Business
Statistics
Director, Bureau of Business and
Public Research
School of Business
University of Northern Colorado
Greeley, Colorado 80631

SR: (1) Cost-benefit studies, (2) economic (econometric) studies, (3) operations research studies.

RA: (1) University research bureau, (2) independent research organization, (3) school district.

P: "Teacher Retention and Student Performance in the Inner-Urban Elementary School."

98. Duncan, Merlin G.

Professor of Administration and Higher Education College of Education University of Alabama Box 5077 University, Alabama 35486

SR: (1) Organization and administration in large bureaucratic structures, (2) systems techniques in improving management processes.

RA: (1) University research bureau, (2) federal research grant, (3) school district.

99. Duncan, Robert C.

Assistant Professor
School of Education, 241
Indiana University at Bloomington
Bloomington, Indiana 47401
SR: The school as a political institution
within the community.
RA: Syracuse University department.

100. Duvail, Elven E.

Professor of Educational
Administration, College of
Education
Executive Secretary of Michigan
Congress of School
Administrator Associations
129 Boone Hall
Eastern Michigan University
Ypsilanti, Michigan 48197

SR: (1) Trends and patterns in the development of administrator bargaining units in Michigan public schools, (2) management team approach to school administration.

RA: (1) School district, (2) Research Committee of MCSAA.
P: Reports on above subjects.

101. DuVall, Lloyd A.

Assistant Professor of Education College of Education University of Rochester Rochester, New York 14627

SR: (1) Middle management, (2) simulation.

RA: University Council for Educational Administration.

102. Eckel, Howard

Professor of Educational Administration Teachers College, 36 University of Nebraska Lincoln, Nebraska 68508

SR: Develop and test research instruments for analyzing educational administrator role, emphasizing devices to study relationships between variable definitions of educational administrative activities, styles, and norms, and between role conflict and ambiguity.

RA: Federal research grant.

103. Edington, Everett D.

Chairman
Department of Educational
Administration
College of Education
Box 3N
New Mexico State University
Las Cruces, New Mexico 88001

SR: (1) Vocational and technical education administration, (2) administration of rural and small schools.

RA: (1) University research bureau, (2) state education department.

104. Eidell, Terry L.

Chairman, Department of Educational
Administration, College of
Education
Associate Director, Center for the
Advanced Study of Educational
Administration
University of Oregon
Eugene, Oregon 97403

SR: (1) The organizational structure and socioculture of schools as these attributes relate to innovativeness, (2) the development and evaluation of instructional materials for preservice and inservice training of school administrators.

RA: Federally supported research center.

105. Elkind, Joel

Program Associate Ramapo Central School District No. 2 50 South Main Street

Spring Valley, New York 10977 SR: (1) Middle school organizational patterns, (2) development of metropolitan regional education authorities, (3) statemandated qualifications for school board membership.

RA: Independent research organization.

106. Ellis, W. E.

Director, Office of Research State Department of Education 1203 Rutledge Building

Columbia, South Carolina 29201 SR: (1) School district surveys of buildings, organization and administration, curriculum, etc., (2) rankings of counties and school districts.

RA: State education department.
P: "School Districts of South Carolina:
Organization and Administration,""Rankings of the Counties and School Districts

of South Carolina." 107. Erickson, Edsel

Professor of Education and Sociology Center for Sociological Research Western Michigan University Kalamazoo, Michigan 49001

SR: (1) Organizational structure, (2) teacher mobility, (3) student dropouts, (4) race, class, and tracking in the schools.

RA: (1) University research bureau, (2) independent research organization.

P: "Increasing the Gap between Whites and Blacks: Tracking as a Contributory Force."

108. Erickson, Kenneth A.

Director
Bureau of Educational Research and
Service
College of Education
University of Oregon
Eugene, Oregon 97403

SR: (1) Teacher-administrator preparation and inservice training, (2) collective negotiations, (3) decision making, (4) district organization, (5) private-public issues, (6) school-community relations, (7) law and legislation, (8) finance and audits, (9) enrollment trends, (10) pupil personnel services, (11) transportation, (12) educational specifications for new construction, (13) plant adequacy, (14) utilization of



noncompany of the property of

facilities.

THE PARTY OF THE P

RA: (1) University research bureau, (2) school study council, (3) federally supported research center, (4) federally supported regional laboratory, (5) school district.

P: "A Study of the Intermediate Schools, Beaverton, Oregon," "An Evaluative Study: Baker Intermediate Education District and Baker Public Schools," "Activism in the Secondary Schools: Analysis and Recommendations."

109. Etters, E. Martin

Mediator-Arbitrator 23 Pine Hill Bend

Ballston Lake, New York 12019 SR: Collective negotiations under New York's Taylor Law.

RA: New York Public Employment Relations Board.

P: "Initial Response to the Taylor Law: Relationships to Conflict Level," "Comparability of School Districts on Negotiation Outcomes."

110. Evans, John A.

Management Consultant
The MITRE Corporation
Box 208

Bedford, Massachusetts 01730 SR: (1) Needs assessment, (2) planning, (3) evaluation, (4) program management, (5) systems analysis, (6) management information systems, (7) organizational de-

sign and renewal.

RA: (1) Title III center, (2) federal research grant, (3) school district.

P: "A Framework for the Evolutionary Development of an MIS," "Management Information Systems: Progress and Prospectives" (with others).

111. Everhart, Robert B.

Research Assistant
Center for the Advanced Study of
Educational Administration
University of Oregon
Eugene, Oregon 97408
SR: Career of the paraprofessional in four schools.
RA: Federally supported research center.
P: "A Field Study Approach to Admin-

_ . _ . _

istrative Careers."

112. Faber, Charles F.
Professor and Chairman
Department of Administration and
Supervision
College of Education
University of Kentucky
Lexington, Kentucky 40506
SR: Collective negotiations in Australia.
RA: George Peabody College for Teachers
Faculty Research Council.

P: "A Study of Teacher Negotiations in Australia."

113. Farquhar, Robin H.

Chairman
Department of Educational
Administration
Ontario Institute for Studies in
Education
252 Bloor Street West
Toronto 181, Ontario, Canada

SR: (1) Preparatory programs in educational leadership, (2) nonpublic schools, (3) interinstitutional cooperation in higher education, (4) international approaches to the study of educational administration, (5) recruitment of educational leaders, (6) creativity, futurism, and educational leadership.

RA: Provincially supported research and development institute.

114. Farrah, George A.

Professor of Education
School of Education
St. Cloud State College
St. Cloud, Minnesota 56301
SR: Nationwide replication of a model dealing with student activism and curriculum development in higher education.
RA: (1) University research bureau, (2) state research grant.

115. Faust, Claire E.

Professor and Chairman
Department of Educational
Administration
School of Education
Mankato State College
Mankato, Minnesota 56001
SR: Kappa, a model state agency.
RA: University research bureau.

116. Fitzgerald, Laurine Elisabeth

Professor of Administration and
Higher Education
Associate Dean of Students
155 Student Services Building
Michigan State University
East Lansing, Michigan 48823
SR: (1) Student personnel practices, (2)
role studies regarding entry-level college
personnel functions.
RA: (1) University research bureau, (2)
independent research organization.
P: "Survey of University Policies Relating
to Student Life" (with others).

117. Ford, Richard W.

President
Richard Ford Associates, Inc.
2100 East Genesee Street
Syracuse, New York 13210
SR: (1) Psychological health and leadership behavior, (2) organizational climate

of schools.

RA: Business firm.

P: "The Relationship of Psychological Health of Elementary School Principals to the Organizational Climate of Schools."

118. Forman, Joseph C.

Senior Statistician
Higher Education Facilities
Comprehensive Planning
State Education Department
Twin Towers Building, Room 1919
99 Washington Avenue
Albany, New York 12210
SR: Parking on college and university
campuses.
RA: (1) Federal research grant, (2) state
education department.
P: Annotated bibliography on above sub-

119. Forsythe, Ralph A.

Associate Director, Bureau of
Educational Research
Buchtel Chapel
University of Denver
Denver, Colorado 80210

SR: (1) Legal problems, (2) administrative reorganization, (3) elementary school evaluation, (4) PPBS, (5) performance objectives in administrative and business divisions, (6) cooperative purchasing, (7) public school warehousing, (8) enrollment and space needs projections, (9) school district status studies.

RA: (1) University research bureau, (2) school study council, (3) federal research grant, (4) school district.

P: "Procedures and Guidelines for Initiation of an Ungraded Primary Unit," "Guidelines for the Selection of Programmed Materials," "Labor Law and Education," "Criteria for Centralized Warehousing Procedures in Public School Districts," "Public Relations Strategy."

120. Fox, G. Robert

Chairman
Graduate Division
Stetson University
DeLand, Florida 32720

SR: (1) Adjustment problems of beginning teachers, (2) educational administration in East European school systems. RA: Federal research grant.

121. Friesen, David

Associate Professor
Department of Educational
Administration
University of Alberta
Edmonton 7, Alberta, Canada
SR: (1) Characteristics of students in postsecondary institutions, (2) school climate
(organizational climate), (3) individualiz-



ing educational programs in a high school. RA: (1) School district, (2) Human Resources Research Center. P: "Discretionary Powers of Classroom Teachers," "Open Campus-A Rationale."

122. Friet, James E.

Associate Professor of Education Department of Education Western Washington State College Bellingham, Washington 98225 SR: (1) School finance, (2) school organization, (3) school curriculum. RA: Special Levy Study Commission, Washington State Legislature.

123. Fruth, Marvin

Assistant Professor of Educational Administration Department of Educational Administration WARF Building, 610 Walnut Street University of Wisconsin at Madison Madison, Wisconsin 53706 SR: (1) Urban administration, (2) student personnel administration. RA: Federal research grant.

124. Fuller, William S.

Director Higher Education Facilities Comprehensive Planning State Education Department Twin Towers Building, Room 1919 99 Washington Avenue Albany, New York 12210

SR: (1) Higher education facilities-inventory, space utilization, (2) allocation of total resources of higher education institutions.

RA: (1) Federal research grant, (2) state education department.

P: "Highlights of New York State Higher Education Facilities Comprehensive Planning Program," "Campus and Facilities Planning in Higher Education: The Process and the Personnel," "Facilities Comprehensive Planning Program: Private Colleges and Universities."

125. Gaddy, Dale

Director, Microform Project American Association of Junior Colleges

One Dupont Circle, N.W., Suite 410 Washington, D.C. 20036

SR: (1) Student activism, (2) school and college law.

RA: (1) Federal research grant, (2) independent research organization. P: "The Scope of Organized Student Protest in Junior Colleges."

126. Garrison, X. L. Associate Professor of Administration and Supervision School of Education

Box 8177 Georgia Southern College Statesboro, Georgia 30458

SR: (1) Private schools-financing, staffing, accomplishments, (2) effects of Title I on pupil achievement in selected schools, (3) effects of departmentalized instruction on pupil achievement (elementary). RA: Independent.

127. Gauerke, Warren E.

Professor of Educational Administration College of Education, 277(S) Wayne State University Detroit, Michigan 48202

SR: (1) Analyses of periodical and newspaper editorial comment on legal issues in public education, (2) changing ideas about legal structures and functions supporting education since 1955. RA: Textbook publishers.

128. Gaynor, Alan K.

Associate Professor Department of Educational Administration School of Education Boston University Boston, Massachusetts 02215

SR: (1) Development of structured feedback instruments for administrative simulations, (2) administrative behavior in simulated educational environments, (3) reciprocal attitudes and perceptions of students, teachers, and administrators in educational environments.

RA: University research bureau.

129. Gibson, R. Oliver

Professor of Education Chairman, Department of Educational Administration 119 Foster Hall

State University of New York at Buffalo Buffalo, New York 14214

SR: (1) Longitudinal absence study, (2) administrator supply and demand in New York State.

RA: (1) University research bureau, (2) state voluntary organization.

P: "A Comparative Study of Work Relationships."

130. Gibson, Raymond C.

Professor of Higher Education School of Education Indiana University at Bloomington Bloomington, Indiana 47401

SR: Block grants for higher education, based on research in England and the Commonwealth countries.

RA: Independent research organization. P: "Challenge of Leadership in Higher Education.'

131. Gilliland, John W.

Director Center for Educational Facilities College of Education University of Florida Gainesville, Florida 32601

SR: (1) School planning, (2) school plant management, (3) selection and care of carpeting in schools, (4) environment for learning.

RA: (1) Independent research organization, (2) Educational Facilities Laboratories, Inc.

P: "Selection and Care of Carpeting."

132. Giuliani, Betty

Continuing Education Research Five Kellogg Center Michigan State University East Lansing, Michigan 48823

SR: Management information for continuing education.

RA: University research bureau.

133. Glasman, Naftaly S.

Assistant Professor of Educational Administration Graduate School of Education University of California, Santa Barbara Santa Barbara, California 93106

SR: (1) Governance and politics of education, (2) comparative educational administration, (3) labor negotiations in Israeli education.

RA: University department.

P: "Teachers' Low Expectation Levels of Their Culturally Different Students: A View from Administration," "Major Planning Activities in Israeli Education: Politically Dictated Improvisations," "Governance of Education and Politics for Education: A Cross Cultural Examination."

134. Glick, Oren

Associate Professor of Psychology and Education University of Puget Sound Tacoma, Washington 98416 SR: School-community relationships. RA: (1) Title III center, (2) federal research grant, (3) independent research organization, (4) school district.

135. Goodwin, Harold I.

Chairman Department of Educational Administration College of Human Resources and Education, 606 FTA West Virginia University Morgantown, West Virginia 26506

SR: (1) Organizational and psychological factors of alienation, (2) collective negotiations.

RA: (1) University research bureau, (2) independent research organization.



136. Gorman, Burton W.

Professor of Educational Administration Kent State University Kent, Ohio 44240

SR: (1) Secondary school structure and organization, as related to aims, (2) method and emphases in teaching, i.e., the bases of curriculum.

RA: Independent.

P: "Secondary Education: The High School America Needs."

137. Greenfield, T. B.

Associate Professor and Chairman Ontario Institute for Studies in Education 252 Bloor Street West

Toronto 181, Ontario, Canada

SR: Systems analysis for educational planning and management.

RA: Provincially supported research and

development institute.

P: "Administration and Systems Analysis," "Classroom Research and Teacher Decision-Making," "Variations in Pupil Achievement Associated with Administrative Levels in School Systems," "Organizational Themes Relevant to Change in Schools," "Research in the Behavior of Educational Leaders: Critique of a Tradition," "Developing School Systems: Planning, Organization and Personnel."

138. Greer, John T.

Chairman
Department of Educational
Administration
Georgia State University
33 Gilmer Street, S.E.
Atlanta, Georgia 30303

SR: Assistant principalship in elementary schools in Georgia.

RA: (1) University research bureau, (2) State Elementary Principals Association.

139. Griffin, C. T.

Professor School of Education Western New Mexico University Box 11 Silver City. New Mexico 88061

Silver City. New Mexico 88061
SR: Experimental trends in scheduling and organization of secondary schools.
RA: School district.

P: Report on above subject.

140. Griggs, Norman M.

Director
Center for Educational Administration
and Physical Facilities
College of Education, Room 410
University of Akron
Akron, Ohio 44304

SR: (1) Curriculum development, (2) school district demographic surveys, (3) development of educational specifications, (4) policy review and development, (5) evaluation studies.

MICHEL DE LE MANTENE DE LE COMPANY DE LE

RA: University Field Service.

P: "The Secondary School Program of Ottawa-Glandorf Local School District, Putnam Co., Ohio—Curriculum Development and Evaluation," "A Program of Instruction and Educational Specifications for the New Ohio County Senior High School, Wheeling, West Virginia."

141. Grinstead, Kenneth

Professor of Educational
Administration
College of Education
101 Boone Hall
Eastern Michigan University
Ypsilanti, Michigan 48197
SR: Michigan Employment Relations

Commission and public education.

RA: National Organization on Legal Prob-

RA: National Organization on Legal Problems of Education.

142. Guba, Egon G.

Associate Dean
School of Education
231 Education Building
Indiana University at Bloomington
Bloomington, Indiana 47401

SR: Evaluation.

P: "Evaluation: The Process of Stimulating, Aiding, and Abetting Insightful Action," "Evaluation as a Decision-Making Tool."

143. Gue, L. R.

Associate Professor of Educational
Administration
Department of Educational
Administration
University of Alberta
Edmonton 7, Alberta, Canada

SR: Measurement of value orientations as a facet of curriculum development.

RA: Independent.

P: "Value Orientations in an Indian Community," "A Selected, Annotated Bibliography Concerning Future Needs in All Levels and Forms of Native Education in Alberta, Canada."

144. Hack, Walter G.

Professor of Education
College of Education
Ohio State University
29 West Woodruff Avenue
Columbus, Ohio 43210
SR: School finance.

RA: University research bureau.
P: "A Federal School Foundation Program."

145. Hageny, William J.

Chairman

Department of Educational
Administration

Grimm House

SUNY College at New Paltz New Paltz, New York 12561

SR: Formal legal opinions of New York State commissioners of education.

RA: University research bureau.

146. Hall, John W.

Assistant Professor of Education
Department of Education
St. Lawrence University
Canton, New York 13617

SR: Organizational climate.

RA: University department.
P: "A Comparison of Halpin and Croft's Organizational Climates and Likert and Likert's Organizational Systems."

147. Haller, Emit J.

Associate Professor
Department of Education
103 Stone Hall
Cornell University
Ithaca, New York 14850

SR: (1) Effects of school organization on norms and attitudes of children, (2) effects of social context of high schools on aspirations of students, (3) instructional module to train college students in techniques of research interviewing.

RA: Federal research grant.

148. Halpin, Andrew W.

Research Professor College of Education University of Georgia Athens, Georgia 30601

SR: (1) Organizational climate of schools,

(2) leadership behavior.

RA: Individual research projects.

149. Hammond, Robert L.

Associate Professor of Education,
College of Education
Member, Center for the Advanced
Study of Educational
Administration
University of Oregon
Eugene, Oregon 97403
SR: Evaluation and decision making.

RA: Federally supported research center.

150. Hanson, Mark

Assistant Professor of Education and Administration
School of Education
University of California at Riverside
Riverside, California 92502
SR: (1) Systems theory as a predictor of educational change, (2) organization and administration of Latin American minis-

tries of education, (3) school organization and the education of Mexican-Americans. RA: University research bureau.

P: "Educational Reform in Colombia and Venezuela: An Organizational Analysis," "Characteristics of Centralized Education in Latin America: The Case of Venezuela," "Cultural Democracy, School Organization, and Educational Change," "On Stability, Change, and Accountability in Educational Organizations," "Structural and Administrative Decentralization in Education: A Clarification of Concepts."

151. Harlow, James G.

President Office of the President West Virginia University

Morgantown, West Virginia 26506 SR: (1) Administrative theory, (2) administration of colleges and universities, (3) university management information system.

RA: University.

152. Harris, Ben M.

Professor of Educational
Administration and Supervision
College of Education
Education Annex F-29
University of Texas at Austin
Austin, Texas 78712

SR: (1) Roles and functions of supervisory personnel, (2) dynamics of change in instructional organizations, (3) designs for inservice education and curriculum development.

RA: (1) University research bureau, (2) federally supported research center, (3) federally supported regional laboratory, (4) federal research grant, (5) school district.

P: "Curriculum Decision-Making," "Descriptive Observation Record for Inservice Sessions."

153. Harrison, Forrest W.

Washington, D.C. 20202

Specialist, Statistics of Educational Finance
U. S. Office of Education
400 Maryland Avenue, S.W.

SR: Projections of statistics of elementary and secondary schools and higher education—enrollment, high school graduates and earned degrees, teachers, expenditures (including salaries, construction and other capital, and interest), and student charges. RA: Federal government.

154. Hartley, Harry J.

Associate Dean for Instruction School of Education 42 Press Building New York University 32 Washington Place New York, New York 10003 SR: Planning-programing-budgeting systems (PPBS).

RA: (1) Independent research organization, (2) ESEA Title V projects of school districts in several states.

155. Hatley, Richard V.

Assistant Professor of Education School of Education 202 Bailey Hall University of Kansas Lawrence, Kansas 66044

SR: (1) Economic, legal, and political aspects of educational finance, (2) national and international support of education—comparative analysis of revenue sources and allocation, (3) open systems theory—its application and utility to educational organizations, (4) motivation and incentive theories as applied to school personnel.

RA: (1) University restarch bureau, (2) federal research grant, (3) independent research organization, (4) university department, (5) OCEPLAN/KU, (6) AID Program.

P: "Professor-Administrator Trainee-Practitioner (Role Conflict and the Man in the Middle)," "Voting Behavior in Four Albuquerque School Financial Referendums."

156. Hawkins, Harold L.

Head
Department of Educational
Administration
College of Education
Texas A & M University
College Station, Texas 77843

SR: Leadership styles of administrators of overseas schools.

RA: University research bureau.

157. Heck, James B.

Dean
College of Education
University of Delaware
Newark, Delaware 19711

SR: (1) Statewide coordination of higher education, (2) collegiate organization in higher education.

RA: University department.

158. Heding, Howard W.

Professor of Education
College of Education
204 Hill Hall
University of Missouri at Columbia
Columbia, Missouri 65201

SR: (1) School business administration, (2) educational organization, (3) school law, (4) school administrator characteristics, (5) personnel (staff and student), (6) higher education—business and organization.

RA: University department.

159. Hedlund, Dalva E.

Assistant Professor
Department of Education
Stone Hall
Cornell University
Ithaca, New York 14850

SR: (1) Graduate training of student personnel administrators and models of counseling services, (2) effect of college housing plans (coeducational, cooperative, residential college, etc.) on student development.

RA: (1) Independent, (2) state education department grants.

P: "Effect of Student Personnel Services on Completion Rate in Two-Year Colleges, 1969," "Graduate Preparation for Student Personnel: Implications of Humanistic Education."

160. Heller, Melvin P.

Professor and Chairman
Department of Administration
and Supervision
College of Education
Loyola University
820 North Michigan Avenue
Chicago, Illinois 60611

SR: (1) Development of modular schedules, (2) activism and effects on decision making, (3) leadership roles of administrators, (4) inservice programs for teachers, (5) innovations.

RA: (1) School study council, (2) school district, (3) independent.

P: "Catholic Secondary School Administration" (with another), "Team Teaching: The Concept."

161. Heller, Steven A.

Educational Consultant
Educational Opportunities Planning
Center
224 Henson Hall
University of Tennessee at Knoxville

Knoxville, Tennessee 37916 SR: (1) Use of an institute in changing attitudes of black and white public school personnel (students, teachers, and administrators), (2) statewide survey of black and white students', teachers', and administrators' perceptions about the effects of racial desegregation.

RA: School Desegregation Center.

P: "The Effects of a Five-Day Institute on the Attitudes of Black and White Public School Participants."

162. Helsel, A. Ray

Assistant Professor of Education College of Education 2124 General Office Building Southern Illinois University Edwardsville, Illinois 62025

SR: (1) Value orientation and pupil control ideology of public school educators, (2) status obeisance and pupil control



ideology, (3) socialization in a heteronomous profession: public school teaching, (4) influence of innovation characteristics on teachers' acceptance of change, (5) development and test of an instrument to measure pupil control behavior, (6) the school and pupil control behavior. RA: University research bureau.

163. Helwig, Carl

Associate Professor School of Education Old Dominion University Norfolk, Virginia 23505

SR: (1) Organizational climate, (2) innovation, (3) educational philosophy, history, and management.

RA: (1) University research bureau, (2) university department.

164. Hencley, Stephen P.

Dean
Graduate School of Education
225 Milton Bennion Hall
University of Utah
Salt Lake City, Utah 84112

SR: (1) Leadership, (2) taxonomies of organizational behavior, (3) educational

RA: (1) Federal research grant, (2) school district.

165. Hensarling, Paul R.

Professor of Educational
Administration
College of Education
Texas A & M University
College Station, Texas 77843

SR: (1) Organization and administration of special school services, (2) public relations, (3) administrative internship.

RA: (1) University research bureau, (2) independent research organization, (3) in-

dependent.

P: "Administering Special School Services," "Techniques for Increased Effectiveness of School Publications," "Instrument for Evaluation of Transportation Services," "Organization and Administration of Involvement of Students in High School Policy Making," "Instrument for Evaluation of Student Involvement in Programs and Policies," "Handbook for Supervision of the Intern in School Administration," "Emerging Concepts in Community Education."

166. Hereford, Karl T.

Dean
School of Education
2077 Derring Hall
Virginia Polytechnic Institute
and State University
Blacksburg, Virginia 24061

SR: Evaluation of multiproject program. RA: Federal research grant.

167. Herriott, Robert E.

Director
Center for the Study of Education
Institute for Social Research
Florida State University
Tallahassee, Florida 32306
32: (1) Social context and the sch

SR: (1) Social context and the school, (2) the school as a complex organization. RA: University research bureau.

168. Hickcox, Edward S.

Associate Professor
Ontario Institute for Studies in
Education
252 Bloor Street West
Toronto 181, Ontario, Canada
SR: (1) School board-administrator rela-

SR: (1) School board-administrator relationships, (2) patterns of school system structure, (3) analysis of school board policies.

RA: Provincially supported research and development institute.

169, Hickrod, G. Alan

Associate Professor
Department of Educational
Administration
College of Education
Illinois State University
Normal, Illinois 61761

SR: School finance and the economics of education—productivity, local demand for education, optimum size, equity, state grant-in-aid models, etc.

RA: University department.

P: "Local Demand for Education: A Critique of School Finance and Economic Research circa 1959-1969," "Alternatives in Educational Expenditure Policy for the State of Illinois," "Social Stratification, Educational Opportunity, and the Role of State Departments of Education" (with another), "Ecological Changes within a School District and Expenditures for Education," "Social and Economic Inequality among Suburban School Districts: A Longitudinal Study."

170. Hicks, Samuel I.

Professor of Educational
Administration
College of Education
Ohio University
Athens, Ohio 45701

SR: (1) Data processing and retrieval system for public school administrative districts with 4,060-10,000 average daily membership, (2) improvement of business practices in predominantly Negro colleges and universities.

RA: (1) University research bureau, (2)

school district, (3) National Association of University and College Business Officers.

171. Hillman, Larry W.

Associate Professor
Department of Educational
Administration
College of Education
Wayne State University
Detroit, Michigan 48202

SR: (1) Decentralization of Detroit as a viable approach to school reorganization, (2) organizational climate, personal characteristics, and innovation—comparisons and relationships.

RA: (1) Federally supported research center, (2) school district.

P: "School Decentralization: The Detroit Story."

172. Hill, Russell A.

Assistant Dean College of Education Temple University

Philadelphia, Pennsylvania 19122 SR: (1) Research management, (2) instructional design, (3) cost analysis of instruction, (4) instructional supervision. RA: (1) Federally supported research center, (2) federally supported regional laboratory, (3) independent research organi-

173. Hixon, Lawrence B.

Professor of Educational
Administration
Department of Education
103C Stone Hall
Cornell University
Ithaca, New York 14850

SR: (1) Role and status of teacher aides in selected New York State school districts, (2) junior colleges and the educational paraprofessional.

RA: (1) University research bureau, (2) federal research grant, (3) State University of New York.

174. Hobbs, Philip J.

Assistant Chairman
Division of Education
Indiana University—Purdue
University at Indianapolis
902 North Meridian Street
Indianapolis, Indiana 46204

SR: Community power structures and school administrator effectiveness.

RA: School district.

P: "Perception of the Community Power Structure by the Public School Administrator as Related to His Effectiveness."

175. Hoepfner, Ralph

Director, School Evaluation Project



Center for the Study of Evaluation 145 Moore Hall

University of California at Los Angeles Los Angeles, California 90024

SR: (1) Assessing consensual school needs, (2) test selection, (3) program planning.

RA: Federally supported research center. P: "CSE Elementary School Test Evaluations," "CSE/ECRC Preschool-Kindergarten Test Evaluations," "Procedures for Needs-Assessment Evaluation," "A Test of Tests."

176. Holden, Leonard William

Research Coordinator Pupil Personnel Services Tacoma Public Schools P.O. Box 1357 Tacoma, Washington 98401

SR: (1) Junior high grade distribution, (2) data processing procedures for scoring, reporting, and analyzing teacher-made tests, (3) model for evaluating the effectiveness of computer-assisted instruction. RA: (1) School district, (2) Seattle University.

P: "Pupils and Professional Staff-1967-1968."

177. Holemon, Richard L.

Associate Dean
College of Education
University of New Mexico

Albuquerque, New Mexico 87106 SR: Use of organizational stress to bring about change in a multicultural county. RA: Federally supported research center.

178. Holland, John W.

Associate Professor
Ontario Institute for Studies in
Education
252 Bloor Street West
Toronto 181, Ontario, Canada
SR: (1) Economic aspects of educational investment and finance, (2) education expenditures in metropolitan areas.
RA: Provincially supported research and

179. Hooker, Clifford P.

development institute.

Professor of Education
Chairman, Division of Educational
Administration
College of Education
218 Health Services Building
University of Minnesota, St. Paul
St. Paul, Minnesota 55101
SR: Relationship between state aid distribution systems and school district organization.

PA. (1) University receases by pressure (2)

RA: (1) University research bureau, (2) federally supported research center.

180. Hornbostel, Victor O.

Dean
College of Education

University of Tulsa 600 South College Tulsa, Oklahoma 74104

SR: (1) Financing capital outlay in local school systems, (2) research methodology. RA: (1) University research bureau, (2) National Education Association.

181. Hoy, Wayne K.

Associate Professor of Educational
Administration
Graduate School of Education
Rutgers University at New Brunswick
New Brunswick, New Jersey 08903
R: (1) Organizational characteristics of

SR: (1) Organizational characteristics of schools and client alienation, (2) principal-staff relations, (3) organizational socialization of beginning teachers.

RA: (1) University research bureau, (2) federal research grant.

P: "Loyalty to Immediate Superior at Alternate Levels in Public Schools," "Relationships between Characteristics of Secondary Schools and Student Alienation."

182. Hubbard, Ben C.

Chairman
Department of Educational
Administration
College of Education
Illinois State University
Normal, Illinois 61761

SR: Urban education.
RA: School Problems Commission (Illinois).

P: "Social Stratification, Educational Opportunity, and the Role of State Departments of Education" (with another), "Local-State-Federal Relations" (with others), "Report of School Problems Commission, Number 11 (Illinois), June 15, 1971."

183. Hughes, Larry W.

Professor of Educational
Administration
College of Education
220 Henson Hall
University of Tennessee at Knoxville
Knoxville, Tennessee 37916

SR: (1) Interpretive study of research and development relative to educational cooperatives, (2) attitudes and orientations of rural groups and effect on educational decision making and innovation in rural school districts, (3) organizational climate—another dimension to the process of innovation.

RA: (1) Federally supported regional laboratory, (2) federal research grant.

184. Huli, Ronald

Assistant Professor
Teacher Education Research Center
SUNY College at Fredonia
Fredonia, New York 14063

SR: (1) School reorganization systems for individualizing instruction, (2) induction problems and practices of beginning teachers, (3) preservice and inservice teacher education programs.

RA: (1) University research bureau, (2) school study council.

185. Hull, William L.

Research and Development Specialist Center for Vocational and Technical Education 1900 Kenny Road Columbus, Ohio 43210

SR: (1) Change process in vocational and technical education, (2) development of a taxonomy of educational innovations.

RA: Federally supported research center. P: "Installing a Coordinated Information Network in a State Education Agency."

186. Hummel, Errett

Professor of Education Portland State University P.O. Box 751 Portland, Oregon 97207

SR: Personal costs of students attending secondary schools.

RA: (1) University research bureau, (2) school study council.

P: Report on above subject.

187. Hunnicutt, H. B.

Associate Dean of the Graduate College Office of Research Grants and Contracts Arizona State University Tempe, Arizona 85281

SR: (1) Administrative preparation programs, (2) educational planning, (3) policy formulation.

RA: University research bureau.

188. Ignatovich, Frederick R.

Assistant Professor
College of Education
416 Erickson Hall
Michigan State University
East Lansing, Michigan 48823
1: (1) Leadership theory, (2) u

SR: (1) Leadership theory, (2) use of Q-methodology in organizational theory, (3) structural factors in leadership behavior, (4) organizational climate, (5) administrative teaming.

RA: University research bureau.
P: "Types of Elementary School Principal-Leader: A Q-Factor Analysis."

189. ikenberry, Stanley O.

Professor, College of Education
Associate Director, Center for the
Study of Higher Education
110 Willard Building
Pennsylvania State University
University Park, Pennsylvania 16802



SR: (1) Higher education organization, administration, finance, and decentralization, (2) instructional system design.

RA: University research bureau.

P: "Instructional Systems in Higher Education," "Roles and Structures for Participation in Higher Education Governance."

190. Impara, James C.

Administrator, State Assessment Florida State Department of Education 255 Knott Building

Tallahassee, Florida 32304

SR: Assessing educational resource inputs, processes, and outputs, and utilizing assessment results in program modification on a statewide basis; investigate alternative approaches for assessment.

RA: State education department.

P: "Annotated Bibliography: Matrix Sampling," "Plan for Educational Assessment in Florida."

191. Inger, Morton

Director, Evaluation Division Center for Urban Education 105 Madison Avenue New York, New York 10016

SR: Management of school desegregation. RA: Federally supported research center. P: "Politics and Reality in an American City."

192. Irvine, David J.

Chief

Bureau of School Programs Evaluation State Education Department Albany, New York 12224

SR: (1) Evaluation of educational programs, (2) development of school management and decision-making models, (3) criteria of school effectiveness, (4) determinants of school effectiveness, (5) impact of school system administrative structure on school effectiveness.

RA: State education department.
P: "Performance Indicators in Education."

193. Jenkins, Jerry A.

Research Analyst Institute for Educational Research 1400 West Maple Avenue

Downers Grove, Illinois 60515 SR: (1) Implementation of PPBS in education, (2) instructional management support systems, (3) individual learning spaces, (4) flexible environment, (5) evaluating educational programs, (6) classroom evaluations.

RA: Independent research organization.

194. Johns, R. L.

Director
National Educational Finance
Project

1212 S.W. Fifth Avenue, Apt. No. 5 Gainesville, Florida 32601

SR: Educational finance.

RA: Federal research grant.

P: "Dimensions of Educational Need,"
"Economic Factors Affecting the Financing of Education," "Planning to Finance Education," "Status and Impact of Educational Finance Programs," "Alternative Programs for the Financing of Education."

195. Johnson, Howard M.

Associate Director
Bureau of School Service and Research
126 Lewis Annex
University of Washington

Seattle, Washington 98105 SR: (1) Administrative salary programs in education, (2) career and vocational education programs.

RA: University research bureau. P: "Edmonds Salary Study."

196. Jones, John E.

Assistant Director for Administration Center for the Advanced Study of Educational Administration University of Oregon Eugene, Oregon 97403

SR: (1) Organizational implications of industrial change, (2) case studies of differentiated staffing.

RA: Federally supported research center.

197. Jungers, Richard P.

Professor of Education, College
of Education
Director of Field Service and
Extension in Education
102 Gundersen Hall
Oklahoma State University
Stillwater, Oklahoma 74074

SR: Development of program to distribute state aid to public schools in Oklahoma.

RA: Oklahoma education associations.

198. Kaiser, Dale E.

Director School Services Bureau College of Education Southern Illinois University Carbondale, Illinois 62901

SR: (1) Curriculum development, (2) inservice education, (3) educational data processing, (4) school surveys.

RA: University research bureau.

199. Kantz, R. Clayton

Director, Building Systems Projects
Office of the President
641 University Hall
University of California at Berkeley
Berkeley, California 94720

SR: Procedures, planning concepts, and building subsystems relative to programing, designing, and constructing academic buildings.

RA: Office of the President, UC.

P: "URBS Contract Documents and Performance Specifications."

200. Kaplan, Lawrence

Executive Director
New Jersey School Development
Council

Graduate School of Education Rutgers University at New Brunswick New Brunswick, New Jersey 08903

SR: (1) Financial data study, (2) school-community communications, (3) criteria for teacher tenure and promotion to administration contrasted, (4) continuing teacher education, (5) middle school task force.

RA: (1) School study council, (2) federal research grant, (3) school district. P: "Learning Environment."

201. Kaufman, Roger A.

Professor of Human Behavior
Graduate School of Human Behavior
United States International
University

8655 Pomerado Road

San Diego, California 92120 SR: (1) Needs assessment, (2) system analysis, (3) educational planning, (4) educational evaluation, (5) educational management tools and techniques.

RA: (1) Title III center, (2) federal research grant, (3) business firm, (4) school district.

P: "System Approaches to Education: Discussion and Attempted Integration."

202. Kennedy, V. J.

Director
Bureau of Education Research
and Services
3801 Cullen Boulevard
University of Houston
Houston, Texas 77004

SR: (1) Open concept schools, (2) administrative personnel.

RA: (1) University research bureau, (2) school study council, (3) federal research grant, (4) school district.

203. Kenney, James B.

Associate Provost
Old College
University of Georgia
Athens, Georgia 30601

SR: (1) Organizational Climate Description Questionnaire, (2) computers and their application to educational management, (3) educational planning (facilities and scheduling) using computers.



RA: (1) University research bureau, (2) federally supported research center, (3) federally supported regional laboratory, (4) Charles F. Kettering Foundation. P: "The Performance of Elementary School Principals as Evaluated by Teachers and Principals," "Personality Characteristics of Teachers and Their Perception of Organizational Climate.'

204. Kerensky, V. M.

Director Center for Community Education College of Education ED No. 1, Building 23, Room 106 Florida Atlantic University Boca Raton, Florida 33432 SR: Community education. RA: Mott Foundation projects. P: Occasional papers on community education.

205. Kiser, Chester

Associate Professor Faculty of Educational Studies State University of New York at Buffalo Buffalo, New York 14214

SR: Development of an operational model for application of planning-programing-budgeting systems (PPBS) to local school districts.

RA: (1) School study council, (2) Title III

206. Kittleson, Howard

Assistant Professor Department of Administration and Foundations of Education Kansas State University Manhattan, Kansas 66502 SR: Management information systems for public schools. RA: Independent.

207. Klein, Stephen

Director, Evaluation Theory and Training Program Center for the Study of Evaluation 145 Moore Hall University of California at Los Angeles

Los Angeles, California 90024 SR: (1) Educational evaluation, (2) educational evaluation auditing, (3) evaluation theory and procedures, (4) accountability.

RA: (1) Federally supported research center, (2) business firm.

P: "Evaluating Tests in Terms of the Information They Provide," "The Uses and Limitations of Standardized Tests in Meeting the Demands for Accountability," "The Center's Changing Evaluation Model."

208. Kline, Charles E.

Assistant Professor of Education Department of Education

F 15 South Campus Court Purdue University West Lafayette, Indiana 47906

SR: (1) Supervision of instruction and supervisory relationships, (2) elementary principalship, (3) organizational structuring, (4) sociology of administration, (5) decision making.

RA: (1) Federal research grant, (2) university research bureau, (3) independent research organization.

209. Knezevich, Stephen J.

Professor of Educational Administration Principal Investigator and Director of the Multiunit Staff Development Project Wisconsin Research and Development Center 758 WARF Building, 610 Walnut Street

University of Wisconsin at Madison Madison, Wisconsin 53706

SR: (1) PPBS, (2) systems techniques as applied to education, (3) staff evaluation, (4) continuous professional development of school administrators, (5) productivity of educational institutions, (6) supply and demand of administrative personnel with earned doctorates (manpower needs). RA: (1) Federally supported research center, (2) University Council for Educational Administration.

210. Koelling, Charles H.

Professor of Education, School of Education Director, Continuing Professional Education 101 Hill Hall University of Missouri at Columbia Columbia, Missouri 65201 SR: (1) Policy development, (2) educational change, (3) communications. P: "Organization and Control of Public Education in the United States-A Primer for the Public.'

211. Kohler, E. T.

Director Office of Institutional Research Mississippi State University Drawer EY State College, Mississippi 39762 SR: (1) Credit hour production studies, (2) faculty workload studies. (3) grade distribution studies, (4) faculty evaluation studies, (5) information system development. RA. University research bureau.

212. Kohl, John W.

Associate Professor **Education Policy Studies** 316 Rackley Building Pennsylvania State University University Park, Pennsylvania 16802

SR: (1) Regional education cooperatives, (2) special education administration. RA: Federal research grant. P: "A Study of Attitudes toward Regional Cooperative Education," "Projecting Areas of Cooperation in Regional Education Services," "Basic Planning and Evaluation Model for Cooperation in Providing Regional Education Services," "A

Study of the Administrator of Special

213. Kolodny, Jules

Education."

Professor of Educational Administration New York University Four Washington Place New York, New York 10003 SR: (1) School law, (2) collective negotiations, (3) conflict resolution, (4) power systems and school district relationships. RA: (1) School district, (2) independent.

214. Komoski, P. Kenneth

President and Director **Educational Products Information** Exchange Institute (EPIE) 386 Park Avenue South New York, New York 10016

SR: (1) Technology in education, (2) curriculum development and administration, (3) administration of cooperative research and service programs in curriculum decision making.

RA: Independent research organization. P: "Toward Effective Instructional Technology," "Improving Educational Product Selection: A Cooperative Program,' "Realizing the Radical Relativeness of Technology and Education," "Protecting the Ultimate Educational Consumer: The Learner."

215. Kowitz, Gerald T.

Assistant Dean College of Education University of Oklahoma 820 Van Vleet Oval Norman, Oklahoma 73069 SR: (1) Training evaluation, (2) information systems. RA: (1) School study council, (2) federal contracts for evaluations. P: "Information for School Administrators" (with others), "Mobility in the Education Profession" (with others), "General Information Processing System" (with others).

216. Kraft, Richard H. P.

Associate Professor Department of Educational **Administration** College of Education Florida State University Tallahassee, Florida 32306



SR: (1) Resource allocation problems, (2) cost-effectiveness analysis, (3) manpower projections, (4) cost-and-return studies (in Korea).

RA: (1) Federal research grant, (2) business firm, (3) school district, (4) state ed-

ucation department.

P: "Adjusting to Modern Technology: Educational Planning as a Vehicle for Systems Change," "Cost-Utility and the Efficiency of Government," "Technological Change and Educational Management in Perspective," "Cost-Effectiveness Analysis of Vocational-Technical Education Programs."

217. Krchniak, Stefan P.

Assistant Professor and Chairman Department of Educational . Administration College of Education Southern Illinois University Edwardsville, Illinois 62025

SR: (1) Organizational socialization and educational personnel, (2) teacher organizations and intraorganizational competition

RA: University research bureau.

P: "Professional and Bureaucratic Orientations of Teachers and Organizational Socialization," "The Organizational Choice of Beginning Teachers in Districts with Competing NEA and AFT Affiliates.

218. Lampshire, Richard H.

Associate Professor of Education College of Education Drake University 25th and University Des Moines, Iowa 50311 SR: Voter perception and behavior in Perry, lowa. RA: (1) University research bureau, (2)

school district.

219. Lang, Gerhard Professor of Psychology and Education Chairman, Department of Educational Research and Evaluation Montclair State College Upper Montclair, New Jersey 07043 SR: Personnel in Jewish schools. RA: American Association for Jewish Education.

220, Lawton, Stephen B.

Assistant Professor of Educational Administration Ontario Institute for Studies in Education 252 Bloor Street West Toronto 181, Ontario, Canada

SR: (1) Distribution of federal school aid funds, (2) social, economic, and organizational factors affecting the promotion rate of administrators, (3) distribution of minority administrators in Berkeley, (4) allocation of educational resources-definitions of educational need and their use in distribution formulas.

RA: Provincially supported research and development institute.

P: "Distribution of Minority Administrators in Berkeley, California.

221. Layton, Donald H.

Assistant Professor Graduate School of Education University of California at Los Angeles

405 Hilgard Avenue

Los Angeles, California 90024 SR: (1) Politics of education, (2) intergovernmental relations, (3) state educational administration, (4) nonpublic education, (5) legal problems of education. RA: Research Committee, Academic Senate of UC.

P: "Policy Making for American Education" (with another).

222. Leonard, B. Charles

Director, Center for Educational Improvement College of Education 203 Hill Hall University of Missouri at Columbia Columbia, Missouri 65201

SR: (1) Teachers' values relating to disadvantaged pupils in differing organizational climates, (2) student achievement in language arts and the organizational climate of schools, (3) selected perceptions of parents and elementary school staff attitudes related to organizational climate and income.

RA: (1) Federal research grant, (2) school district.

223, Levine, Daniel U.

Director Center for the Study of Metropolitan Problems in Education University of Missouri at Kansas City 5100 Rockhill Road

Kansas City, Missouri 64110 SR: (1) Student activism, (2) school-community relations.

RA: (1) University research bureau, (2) federal research grant.

P: "Public Reactions to a Brochure Aimed at Maintaining Confidence in the Schools of a Racially Changing Urban Community," "Problems and Perceptions in a Desegregated Urban High School: A Case Description and Its Implications," "The Attitudes of Students at Back High Schools in Five Cities."

224. Levy, Stanley R.

Assistant Professor of Higher **Education**

Associate Dean of Students 310 Student Services Building University of Illinois at Urbana Urbana, Illinois 61801

SR: PPBS applications for college and university administrators and administration.

RA: University department.

225. Lieberman, Myron

Director Office of Program Development Division of Teacher Education City University of New York 1411 Broadway

New York, New York 10018 SR: (1) Collective negotiations, (2) education and new communities, (3) education and community development, (4) accountability, (5) academic senates and faculty representation.

RA: (1) University research bureau, (2)

school district.

226. Lindemann, Bertram C.

Assistant Professor School of Education Montclair State College Upper Montclair, New Jersey 07043 SR: Communication between teachers and supervisors. RA: Federal research grant.

P: "A Study of the Relationship of Various Factors to the Communication between Teachers and Supervisors."

227. Lipham, James M.

Professor of Educational **Administration** Department of Educational Administration School of Education WARF Building, 610 Walnut Street University of Wisconsin at Madison Madison, Wisconsin 53706

SR: (1) Role. and function of boards of education, (2) administrative organization in education, (3) leadership in education. RA: (1) University research bureau, (2) federally supported research center. P: "The School Board as an Agency for Resolving Conflict.

228. Livingston, James A.

Associate Professor of Educational Administration Department of Educational Administration

Sacramento State College Sacramento, California 95819

SR: (1) Educational goals and objectives, (2) PPBS, (3) politics of education. RA: (1) Title III center, (2) federal re-



search grant, (3) independent research organization, (4) school district.

229. Lonsdale, Richard C.

Professor of Educational

Administration
Division of Educational
Administration
Four Washington Place, Room 277
New York University

New York, New York 10003 SR: Educational decision making in and concerning the New York City public schools.

RA: Consortium of five universities, under grant from the Danforth Foundation.

230. Lowell, C. Duane

Research Assistant
Center for the Advanced Study of
Educational Administration
University of Oregon
Eugene, Oregon 97403
SR: Application of mathematical programing in educational management.
RA: Federally supported research center.

231. Low, Hervey L.

Associate Professor of Education
College of Education
Cleveland Hall
Washington State University
Pullman, Washington 99163
SR: Group process as an inservice staff development vehicle.

RA: Federal research grant.

232. Lows, Raymond L.

Assistant Professor of Educational Administration
Faculty of Educational Administration and Supervision College of Education
Southern Illinois University
Edwardsville, Illinois 62025
SR: School district reorganization.
RA: University research bureau.

233. Lucht, George

Professor of Educational
Administration
407 Education Building
Kent State University
Kent, Ohio 44240

SR: (1) School building planning, (2) business management.

RA: (1) University research bureau, (2) school district.

234. Lucow, W. H.

Chief of Research
Education Division
Dominion Bureau of Statistics
Ottawa, Ontario, Canada
SR: Organization and administration of public schools in Canada.
RA: Department of Canadian Federal Government.

235. Lutz. Frank W.

Professor of Education
Director, Division of Education Policy
Studies

College of Education
311 Rackley Building
Pennsylvania State University

University Park, Pennsylvania 16802 SR: Decision-making behavior of the New

York City Board of Education.

RA: (1) Federal research grant, (2) private foundations.

236. Magisos, Joel H.

Coordinator of Information Services
Center for Vocational and Technical
Education
Ohio State University
1900 Kenny Road

Columby:, Ohio 43210
SR: (1) Change orientation of state-level vocational-technical education supervisory personnel, (2) information dissemination.
RA: Federally supported research center.
P: "Guide for State Vocational-Technical Education Information Dissemination Systems."

237. Maidment, Robert

Associate Professor of Educational Administration School of Education College of William and Mary Williamsburg, Virginia 23185

SR: (1) School board-consultant relationships, (2) ombudsman in education, (3) year-round schools, (4) personnel management.

RA: (1) University research bureau, (2) business firm, (3) school district, (4) self-owned consulting firm.

P: "The Connor-Maidment Leport Writing Cycle."

238. Malik, Joseph A.

Co-Director, Mountain-Plains
Community College Leadership
Program
University of Colorado
Boulder, Colorado 80302
SR: Careers of community college presidents.
RA: University research bureau.

239. Manatt, Richard P.

Chairman

Department of Educational
Administration
230 Curtiss Hall
Iowa State University
Ames, Iowa 50010
SR: (1) Teaching-learning modes for implementation of flexible modular scheduling, (2) improvement of small high schools, (3) role perceptions of midwestern elementary school principals.
RA: (1) University research bureau, (2)

business firm.
P: "Elementary Principals' Perceptions of Their Role."

240, Mann. Dale

Assistant Professor and Research Associate Teachers College Columbia University New York, New York 10027

SR: (1) Politics of community representation, (2) politics of high school administration.

RA: (1) University research bureau, (2) New York State Commission.

P: "Conceptual Framework for the Social Systems Analysis of Education Decision Making," "Representational Role Orientations of Elementary School Administrators in New York City," "School-Community Representation in New York State."

241. Mansergh, Gerald G.

Assistant Professor of Education,
University of Michigan and
Wayne State University
Executive Director, Metropolitan
Detroit Bureau of School
Studies, Inc.
Fairmont Building
Wayne State University
680 Merrick Street
Detroit, Michigan 48202

SR: (1) Systems techniques, (2) collective negotiations, (3) management teams in school administration, (4) school finance.

RA: School study council.

P: "Systems Approaches to the Management of Public Education," "Curricular and Fiscal Planning with PPBS," "Dynamics of Management by Objectives for School Administrators," "The Management Team Concept in School Administration: An Annotated Bibliography of Selected Literature."

242. Marcum, R. Laverne

Administration
Coilege of Education
Idaho State University
Pocatello, Idaho 83201
SR: Organizational climate and the adoption of innovation.
RA: Federal research grant.
P: Conference summary reports: "Change Strategies in the Public Schools," "Professional Negotiations."

Associate Professor of Educational

243. Martin, David V.

Associate Professor of Education Duke University Durham, North Carolina 27706



SR: (1) Educational organization, (2) law and education.

RA: University department.

244. Martinetti, Odino A.

Coordinator Higher Education Facilities Comprehensive Planning State Education Department Twin Towers, Room 1919 99 Washington Avenue Albany, New York 12210

SR: Utilization of facilities and development of data elements for long-range facilities planning.

RA: Federal research grant.

P: "New York State Higher Education Facilities Comprehensive Planning Program—Planning, Inventory, Utilization: A 27 State Survey," space inventory reports.

245. Mortin, Mike

Associate Director University Council for Educational Administration 29 West Woodruff Avenue Columbus, Ohio 43210

SR: (1) Case methods, (2) simulation and games, (3) role conflict, (4) organizational development, (5) preparation programs for educational leaders, (6) attaining organizational goals.

RA: (1) Independent research organiza-tion, (2) University Council for Educational Administration.

P: "Role Conflict and Deviant Adaptation as Related to Educational Goal Attainment," "Research Feedback and School Improvement: Helping Educational Leaders Understand Their Schools and Community," "Resistance to Change: A Case Study."

246. Mauch, James E.

Office of Research and Field

Director

Operations 2901 Cathedral of Learning University of Pittsburgh Pittsburgh, Pennsylvania 15213 SR: (1) Differentiated staffing, (2) school desegregation, (3) teacher corps, (4) inservice training evaluation. RA: (1) University research bureau, (2) school study council, (3) federal research grant, (4) school district. P: "Evaluation of Pittsburgh Teacher Corps Pre-Service Program-Fourth Cycle, June 25-August 31, 1969."

247. Mayhew, Thomas H.

Coordinator Southwest Regional Center for Community School Development 415 Farmer Education Building

Arizona State University Tempe, Arizona 85281 SR: Community education and administration. RA: Mott Foundation.

THE STATE OF THE PROPERTY OF T

248. McCann, Walter J.

Associate Professor and Chairman Administrative Career Program Harvard Graduate School of Education 701 Larsen Hall, Appian Way Harvard University Cambridge, Massachusetts 02138 SR: Effects of revenue sharing and block grants on education.

249. McCleary, Lloyd E.

Professor and Chairman Department of Educational . Administration University of Utah, 339 MBH Salt Lake City, Utah 84112

RA: University research bureau.

SR: (1) Competency-based curricula for training educational administrators, (2) communications structures in large secondary schools.

RA: (1) Independent research organization, (2) professional association and local districts jointly.

P: "Model of a Competency Based Curriculum," "Role Attrition in the Princi-palship: Three Studies of the Job of the Principal."

250. McIntire, Wayne F.

Professor of Education Chairman, Department of Educational Administration-Supervision and Higher Education San Fernando Valley State College 1811 Nordhoff Northridge, California 91324 SR: (1) Educational administration and supervision, (2) elementary and secondary schools, (3) special schools. RA: Federal research grant.

251. McKeefery, William J.

Executive Vice President Virginia Polytechnic Institute and State University Blacksburg, Virginia 24061 SR: Higher education administration. RA: University research bureau. P: "Decision Making by Department Chairmen," "Emerging Universities."

252. McLure, William P.

Director Bureau of Educational Research Education Building, Room 288 University of Illinois, Urbana Campus Urbana, Illinois 61801

SR: (1) Analysis of program cost differentials, (2) projection of educational finance needs for the 1970s. RA: University research bureau. P: "Early Childhood and Basic Elementary and Secondary Education: Needs, Programs, Demands, Costs," (with another).

253. McNamara, James F.

Associate Professor of Public Affairs and Administration, School of Community Service and Public Affairs

Member, Center for the Advanced Study of Educational Administration

University of Oregon Eugene, Oregon 97403

SR: (1) Socioeconomic planning, (2) operations research in education, (3) economics of public education, (4) resource allocation models.

RA: (1) Federally supported research center, (2) independent research organization, (3) school district.

P: "Mathematical Programming Models in Educational Planning," "A Mathematical Programming Approach to State-Local Program Planning in Vocational Education," "Economics of Scale for a State System of Public School Districts," "A Modification of the Age-Cohort Method for Projecting First Grade Enrollments, "Quadratic Programming and Restricted Least-Squares Regression Models."

254. Meierhenry, W. C.

Professor of Education 105 University High School University of Nebraska Lincoln, Nebraska 68508 SR: (1) Innovation, (2) dissemination, (3) media and technology. RA: University department. P: Papers on innovation, evaluation, and instructional approaches.

255. Metos, Thomas H.

Associate Professor, College of Education Director of Research Service, Bureau of Educational Research and Services Arizona State University

Tempe, Arizona 85281

SR: (1) Curriculum development and evaluation, (2) educational planning and forecasting, (3) system techniques and approaches to administration.

RA: University research bureau.

P: "State Educational Needs Assessment: Arizona," "Management through Administrative Differentiation."



256. Michel, George J.

Lecturer, Educational Administration
Department of Educational
Administration
School of Education, Room 323
State University of New York at

Albany 1400 Washington Avenue Albany, New York 12203

SR: (1) Federal aid, (2) school integration, (3) decision making, (4) school district conflict, (5) educational data processing.

RA: (1) Independent research organization, (2) university department.

P: "Social Interaction among Students from Blue-Collar Backgrounds."

257. Miller, Ross W.

Assistant Professor
Division of Education
West Georgia College
Carrollton, Georgia 30117

SR: (1) Rate and direction of educational change, (2) teacher attitudes toward change.

RA: (1) Title III center, (2) institutional grant (state funds).

P: "Educational Practices and Proposed Changes: A Report to Participants in the First Field Use."

258, Mink, Oscar G.

Director, Senior College Division National Laboratory for Higher Education

Mutual Plaza

Durham, North Carolina 27701

SR: (1) Developing goals, (2) deriving measurable objectives, (3) management by objectives, (4) policy oriented institutional research, (5) organization development, (6) conflict management.

RA: (1) Federally supported research center, (2) federally supported regional laboratory.

P: "The Application of Open Systems Theory and Organization Development,"
"The Educational Development Office: A Catalyst for Change in Higher Education,"
"Organizational Development in Higher Education," "The Systems Approach to Organization Development: Formulating Goals and Deriving Objectives."

259, Miskel, Cecil G.

Assistant Professor of Educational
Administration
School of Education
University of Kansas
Lawrence, Kansas 66044
SR: (1) Politics of education, (2) motiva-

tion and incentives to work.

RA: (1) University research bureau, (2) federal research grant.

P: "An Investigation of the l'olitics of Education Using Two Theories of Social Organization as a Conceptual Guide," "The Stability and Reliability of a Modified Work Components Study Questionnaire in the Educational Organization."

260. Mood, Alex M.

Director Public Policy Research Organization University of California at Irvine Irvine, California 92664

SR: Allocation of resources in the administration of institutions of higher education

RA: University research bureau.

261. Moore, Harold E.

Professor of Education College of Education Arizona State University Tempe, Arizona 85281

SR: (1) Personnel administration, (2) the community school.

RA: (1) University research bureau, (2) federally supported research center, (3) private foundation.

P: "A Research and Development Activity Related to High Priority Areas in School Personnel Administration," "High Priority Areas in School Personnel Administration: Bridging the Gap between Research and Practice," "Parent-Child Educational Centers," "Design for Lifetime Learning in a Dynamic Social Structure: Education 1980 A.D."

262. Moore, J. William

Chairman
Department of Education
Bucknell University

Lewisburg, Pennsylvania 17837

SR: (1) Procedure for determining cost effectiveness of instructional systems, (2) improvement of learner performance through consideration of the educational institution structural problem.

RA: Carnegie Corporation.

P: "A Procedure for Determining the Cost Effectiveness of Instructional Systems."

263. Moser, Robert F.

Professor of Educational
Administration
Department of Educational
Administration
610 Walnut Street, Room 748
University of Wisconsin at Madison
Madison, Wisconsin 53706

SR: Administrative internship (preparation programs).

RA: University department.

P: "The Administrative Internship Comes of Age," "Administration and the Territorial Imperative."

264. Mueller, Van D.

Associate Professor and Assistant Chairman Division of Educational Administration College of Education 217 Health Services Building

217 Health Services Building University of Minnesota, St. Paul Campus

St. Paul, Minnesota 55101
SR: (1) Administrator preparation programs, (2) school finance.
RA: School district.

P: "An Exploratory Study of Education Program Costs," "Advanced Degree Programs in Curriculum in Educational Administration."

265. Myran, Gunder A.

Associate Professor
Department of Administration
and Higher Education
426 Erickson Hall
Michigan State University
East Lansing, Michigan 48823
8: (1) Community college administration

SR: (1) Community college administration, (2) community services, (3) organizational development.

RA: University research bureau.

266. Nagle, John M.

Assistant Professor of Education,
College of Education
Member, Center for the Advanced
Study of Educational
Administration
University of Oregon

Eugene, Oregon 97403 SR: (1) Designing and testing a comprehensive planning system for schools—Data-Based Educational Planning System, a practical application of PPBS principles to educational problem solving in both program and budget, (2) development of small-group problem-solving technique.
RA: Federally supported research center.

267. Nasstrom, Roy

Assistant Professor Department of Education Purdue University Lafayette, Indiana 47907

SR: (1) Professional organizations in education, (2) collective negotiations, (3) federal programs in Appalachia—impact and problems.

RA: (1) School district, (2) independent.

268. Neal, James R.

Associate Dean
School of Education
Northwestern University
1809 Chicago Avenue
Evanston, Illinois 60201

SR: (1) Classroom interaction analysis, (2) sociology of education.



269. Nelson, Kenneth G.

Director Teacher Education Research Center SUNY College at Fredonia Fredonia, New York 14063

SR: (1) School reorganization systems for individualizing instruction, (2) induction problems and practices of beginning teachers, (3) preservice and inservice teacher education programs.

RA: (1) University research bureau, (2) school study council.

270. Nesper, Paul W.

Professor of Educational Administration and Supervision Teachers College, 915 **Ball State University** Muncie, Indiana 47306

SR: (1) Process followed in developing educational specifications, (2) relationship of flood control projects to school system administration.

RA: (1) Independent research organization, (2) university department doctoral program.

271. Newell, Clarence A.

Professor of Educational Administration College of Education University of Maryland College Park, Maryland 20742 SR: (1) Human relationships, (2) organizational climate, (3) communications in

organization. RA: (1) University research bureau, (2) school district.

272. Nolte, M. Chester

Chairman Department of Educational Administration School of Education University of Denver Denver, Colorado 80210

SR: (1) School law, (2) collective bargaining in education, (3) nonretention of the nontenured teacher, (4) students' rights and responsibilities, (5) grievance procedures, (6) general administrative studies. RA: (1) University research bureau, (2) school study council, (3) federal research grant, (4) National Organization on Legal Problems of Education.

273. North, Stewart D.

management.

Chairman Department of Administration and Supervision College of Education University of Houston Houston, Texas 77004 SR: (1) Environment for learning, (2) negotiations, (3) planning, (4) facilities, (5) RA: (1) University research bureau, (2) university department.

274. Nunnery, Michael Y.

Professor of Education Department of Educational Administration College of Education University of Florida Gainesville, Florida 32601

SR: (1) Field studies of community characteristics and pupil population, (2) voter opinion surveys for local districts, (3) evaluation of innovative procedures in doctoral preparation program, (4) recruitment and selection of school administra-

RA: (1) School study council, (2) Title III center, (3) school district, (4) federally funded training program.

275. O'Fallon, O. K.

Professor of Educational Administration Director, Center for Extended Services College of Education 207 Holton Hall Kansas State University Manhattan, Kansas 66502 SR: School finance and taxation-comparative study of taxpayers' total tax loads by occupation and socioeconomic level. RA: Center for Extended Services and

P: 'Topeka Junior High Schools Study: Summary of Findings and Recommendations."

276. Ohm, Robert E.

Dean, College of Education Director, Education Professions Division College of Education 820 Van Vleet Oval University of Oklahoma Norman, Oklahoma 73069

SR: Simulations in management training. RA: University research bureau.

277. Ollenburger, Alvin W. Associate Professor

Division of Education and Psychology University of Minnesota, Duluth Duluth, Minnesota 55812

SR: (1) Systems management, (2) management information systems. RA: (1) Title III center, (2) independent.

278, Olson, Leroy C.

Professor of Educational Administration Department of Educational Administration College of Education

344 Ritter Hall Temple University Philadelphia, Pennsylvania 19122 SR: Status and future of the administrative internship.

RA: University Council for Educational

Administration.

279. Ostrander, Kenneth H.

Assistant Professor College of Education University of Washington Seattle, Washington 98105

SR: Concerns of local community leaders in school affairs.

RA: School district.

280. Otto, Henry J. Professor Emeritus 3414 Mt. Barker Drive Austin, Texas 78731

SR: (1) Nongradedness, (2) preparation of principals for disadvantaged schools. RA: (1) University research bureau, (2) federally supported research center.

281. Owens, Robert G.

Associate Professor **Education Department CUNY Brooklyn College** Brooklyn, New York 11210

SR: (1) Organizational behavior in urban schools, (2) change processes in organizations, (3) organizational development.

RA: University research bureau.

P: "Change Strategies in Inner-City Schools," "Organizational Climate in the More Effective Schools," "Organizational Development in SUTEC," "Impact of Research Findings and Recommendations in Urban School Districts: A Case Analysis."

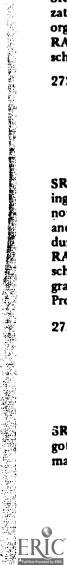
282. Paltridge, J. G.

Research Educator and Assistant Director

Center for Research and Development in Higher Education 2150 Shattuck Avenue

Berkeley, California 94704 SR: (1) Urban higher educational consortia, (2) organizational conflict management, (3) statewide systems and coordination of higher education, (4) trustee decision making.

RA: Federally supported research center. P: "California's Coordinating Council for Higher Education, A Study of Organiza-tional Growth and Change," "Conflict and Coordination in Higher Education, the Wisconsin Experience," "Toward a Systems Model for State Coordination, "Organizational Conflict in Academia," "Guidelines for Statewide System Coordination," "Urban Higher Education Consortiums."



leges.

283. Park, Young
Administrative Coordinator
96 Powell Library
University of California at Los Angeles
Los Angeles, California 90024
SR: Junior college administration.
RA: ERIC Clearinghouse on Junior Col-

284. Parsey, John M.

Associate Professor, College of Education
Assistant Director, School for Advanced Studies in Education 421 Erickson Hall
Michigan State University
East Lansing, Michigan 48823

SR: (1) School-community relationsnewspaper processing of educational news, (2) structural-conceptual analysis of education as a social institution, (3) administrative theory and practice.

RA: (1) University research bureau, (2) private foundation grant, (3) independent.

285. Patterson, Wade N.

Associate Professor
Department of School Administration
School of Education
California State College, Hayward
Hayward, California 94545

SR: (1) Decision making in high schools, (2) behavior and attitude modification of administrators, (3) voter behavior in school budget elections, (4) administrator dogmatism.

RA: (1) School study council, (2) federally supported research center, (3) USOE. P: "A Comparative Study of Organizational Decision-Making in High Schools," "A Comparative Study of Inconsistent Voter Behavior in School Budget Elections."

286. Peak, G. Wayne

Assistant Professor
Department of Political Science
Virginia Polytechnic Institute and
State University
Blacksburg, Virginia 24061

SR: (1) Local educational politics, (2) school board-superintendent relationships. RA: Federally supported research center.

287. Peccolo, Charles M.

Director, Bureau of Educational
Research and Service
College of Education
213 Claxton Education Building
University of Tennessee at Knoxville
Knoxville, Tennessee 37916
SR: (1) Thermal environment, (2) administrative characteristics, (3) curriculum development.
RA: University research bureau.

P: "A Comparison of Leadership Behavior of Kansas Secondary School Principals Who Had Military Leadership Roles and Those Who Did Not," "A Study of the Role of the Subordinate Administrator in Kansas School Districts," "Some Research Studies of the Effect of Thermal Environment on Learning."

288. Pedersen, K. George

Associate Director
Midwest Administration Center
University of Chicago
5835 Kimbark Avenue
Chicago, Illinois 60637

SR: (1) Economics of education and educational finance, (2) career patterns of classroom teachers and administrators.

RA: (1) University research bureau, (2)

federal research grant, (3) school district.

P: "Economic and Sociological Correlatives of Teacher Turnover."

289. Pellegrin, Roland J.

Professor of Sociology
Member, Center for the Advanced
Study of Educational
Administration
University of Oregon
Eugene, Oregon 97403

SR: (1) Social organization, (2) sociology of education, (3) educational organization and change, (4) comparative community studies with emphasis on power structure and decision making.

RA: Federally supported research center.

290. Peterson, LeRoy J.

Professor of Educational
Administration
College of Education
WARF Building, 610 Walnut Street
University of Wisconsin at Madison
Madison, Wisconsin 53706

SR: (1) Toward a measure of equity in school finance, (2) centralized negotiations of salaries and fringe benefits for school personnel, (3) allocation of financial resources for colleges within a university system.

RA: (1) University research bureau, (2) university department.

P: "Economic Impact of State Support Models on Educational Finance," "Legal Problems of School Administrators."

291. Peterson, Paul E.

Assistant Professor
Department of Education
University of Chicago
Chicago, Illinois 60637
SR: Politics of education.

292. Peterson, R. Duane
Associate Professor
College of Education
Wayne State University

Detroit, Michigan 48202 SR: Effects of democratic leadership instruction on elementary school faculty meetings. RA: Federal research grant.

RA: Federal research grant P: Report on above subject.

293. Pharis, William L.

Executive Secretary
National Association of Elementary
School Principals
1201 Sixteenth Street, N.W.

Washington, D.C. 20036 SR: (1) Elementary school principalship, (2) assistant principalship in public elementary schools.

RA: NEA Research Division. P: Reports on above subjects.

294. Phay, Robert Edmond

Associate Professor of Public Law and Government

Assistant Director, Institute of Government
Boy 990

University of North Carolina Chapel Hill, North Carolina 27514

SR: Public school and higher education law-student conduct, teachers, finance, school board and board of trustee operations, etc.

RA: (1) Independent research organization, (2) school district, (3) university. P: "Student Suspensions and Expulsions: Proposed School Board Codes Prohibiting Serious Misconduct and Establishing Procedures for Dealing with Alleged Violations," "Trustee Responsibility for the Campus in Crisis."

295. Piele, Philip K.

Assistant Professor of Educational Administration, College of Education

Director, ERIC Clearinghouse on Educational Management University of Oregon

Eugene, Oregon 97403
SR: (1) Voting behavior in school financial elections, (2) computer-based mathematical models for analyzing costs of rescheduled school year plans.
RA: ERIC clearinghouse.

296, Pierce, Lawrence C.

Assistant Professor of Political Science Member, Center for the Advanced Study of Educational Administration
University of Oregon
Eugene, Oregon 97403
SR: Educational decision making.
RA: Federally supported research center.

297. Prator, Ralph

Professor of Higher Education Room 223, Monterey Hall



San Fernando Valley State College Northridge, California 91326 SR: Student role in administration policy taking. RA: Independent.

298. Pratzner, Frank C.

Assistant Professor, College of Education
Research and Development Specialist,
Center for Research and
Development in Vocational
and Technical Education
Ohio State University
Columbus, Ohio 43210

SR: (1) Relative effectiveness of two ways of structuring and presenting preservice and inservice vocational teacher education, (2) a performance basis for differentiating among, the instructional tasks performed by vocational-technical teachers and related staff.

RA: Federally supported research center.

299. Provus, Malcolm

Professor of Education Evaluation Research Center No. 2 Dawson's Row University of Virginia Charlottesville, Virginia 22903

SR: (1) The administrator as a nondirective group discussion leader in an inservice training program, (2) evaluation needs of big-city school systems, (3) model for the evaluation of school programs.

RA: (1) University research bureau, (2) school study council, (3) federally supported research center, (4) state of Illinois legislative act for research support, (5) Bureau of Research, USOE.

P: "Teaching for Relevance," "Big City Title 1, Evaluation Conference." "The Discrepancy Evaluation Model," "A Critique of the Discrepancy Evaluation Model" (post-AERA Symposium [1969] on Evaluation).

300. Quattlebaum, Charles A.

Specialist in Education
Senior Specialist Division
Congressional Research Service
Library of Congress
Washington, D.C. 20540

SR: Federal educational policies, programs, and proposals.

RA: Federal research agency.

301. Quetchenbach, Raymond Thomas

Dean of the Graduate School Divine Word University Tacloban City, Leyte 1-246 Philippines

SR: (1) Behavior in the Philippine school viewed in terms of the Jacob Getzels and Egon Guba theory-interplay of the

school, the student, and the Philippine culture, (2) adaptation of the University Council for Educational Administration simulation materials to the Philippine situation as a means for preparing school administrators.

Mark the same of t

RA: (1) Society of the Divine Word, (2) dissertation.

302. Randles, Harry E.

Associate Professor School of Education 218 Slocum Hall Syracuse University Syracuse, New York 13210

SR: (1) Attitudes of school board members and professional staff toward labor and management, (2) creative potential and leadership.

RA: (1) School study council, (2) university department.

P: Publication on first subject above.

303, Rath, Gustave J.

Professor and Chairman
Design and Development Center
The Technological Institute
Northwestern University
Evanston, Illinois 60201

SR: (1) Methodology and software for implementation of PPBS in schools, (2) computer simulation of educational organizations.

RA: Independent research organization. P: "Program Budgeting and PPBS."

304. Readling, John J.

Professor of Education SUNY College at Oswego Oswego, New York 13126

Associate Professor of School

SR: (1) Systematic approach to teacher assessment, (2) teacher supervision via teacher teams, (3) participative educational planning.

RA: School district.

university.

305. Regier, Herold G.

Administration
Director, Educational Placement
104 Bailey
University of Kansas
Lawrence, Kansas 66044
SR: (1) Selection of school superintendents, (2) school-community relations, (3) administrator organizations.
RA: (1) University research bureau, (2)

306. Reitz, Donald J.
Professor of Education
Department of Education
Loyola College
4501 North Charles Street
Baltimore, Maryland 21210

SR: Relationship of existential philosophy and administrative theory, emphasizing social theory and policy-making activity. RA: Independent.

307. Richardson, Gordon E.

Director of School Administration
Department of Education
University of North Dakota
Grand Forks, North Dakota 58201
3: (1) Development of a management

SR: (1) Development of a management information system for schools and school districts, (2) educational finance of North Dakota public school districts. RA: (1) Federal research grant, (2) North Dakota Legislative Research Council.

308. Roach, Stephen F.

Professor School of Education Boston College

Chestnut Hill, Massachusetts 02167 SR: Determination of cases decided in higher state and federal courts, and analysis of judicial opinions, for significant implications affecting operation of public and private schools, colleges, and universities in eastern, north-central, and western states.

RA: Publication of School Law Review. P: Eastern, north-central, and western editions of School Law Review.

309. Robbins, Jerry

Chairman
Department of Educational
Administration
School of Education
University of Mississippi
University, Mississippi 38677
SR: (1) Custodial care of educational facilities, (2) supervision of student ac-

tivities program. RA: (1) State education department, (2)

university.

310. Robbins, Melvyn Paul
Associate Professor
Ontario Institute for Studies in
Education
252 Bloor Street West

Toronto 181, Ontario, Canada SR: (1) Doctoral dissertations in educational administration, (2) future context for educational activity.

RA: Provincially supported research and development institute.

311. Roberts, Launey F., Jr.
Associate Professor of Education
School of Education
Texas Southern University
Box 44
Houston, Texas 77004



SR: (1) Relationship of parents' perceptions and elementary school staff attitudes to organizational climate and income, (2) effects of organizational climate on student teacher attitudes. RA: University research bureau.

P: "Parents' Perceptions of School Staff Attitudes."

312. Roney, Robert K.

Director UT-MSU Center for Advanced **Graduate Study in Education** UT-MSU Center 711 Jefferson Avenue, Room 108-B Memphis, Tennessee 38128 SR: Role of institutional research in higher education in the United States. RA: University research bureau.

313. Rose, James

Director Center for Field Services and Training 149 Hellems Annex University of Colorado Boulder, Colorado 80302 SR: (1) Educational finance, (2) school district organization. RA: University research bureau. P: "Relationships between Current Per Pupil Expenditures and Inflation in Colorado School Districts from 1961 through

314. Rossmiller, Richard A.

Professor Department of Educational Administration College of Education WARF Building, Room 789 University of Wisconsin at Madison Madison, Wisconsin 53706

SR: (1) Economics of education, (2) financing education, (3) resource allocation processes in education, (4) legal aspects of education.

RA: (1) Federal research grant, (2) school district.

P: "The School Board as an Agency for Resolving Conflict," "Educational Programs for Exceptional Children: Resource Configurations and Costs," "Fiscal Capacity and Educational Finance: Variations among States, School Districts and Municipalities."

315. Rowe, H. Gerard, Jr.

Associate Professor of Education School of Education U-32 University of Connecticut Storrs, Connecticut 06268

SR: (1) Urban school needs, (2) taxonomic analysis, (3) graduate schools of education.

RA: (1) University research bureau, (2) federally supported research center, (3) school district.

P: "A Study of Urban School Needs in the Five Largest Cities in Connecticut."

316. Runkel, Philip J.

Professor of Psychology Member, Center for the Advanced Study of Educational Administration University of Oregon Eugene, Oregon 97403

SR: Social psychology of work groups and organizations in education, with special attention to organizational development. RA: (1) Federally supported research center, (2) school district.

P: "Improving Organizational Problem-Solving in a School Faculty" (with others), "Organizational Training for a School Faculty" (with another), "The Effect of Human Relations Training on Diagnosing Skills and Planning for Change" others), "Technology for Organizational Training in Schools" (with others), "Theory to Guide Organizational Training in Schools" (with others), "Linking Organizations to Maintain Organizational Development and Transmit Innovation."

317. Rutherford, Brent M.

Assistant Professor of Political Science Member, Center for the Advanced Study of Educational Administration University of Oregon Eugene, Oregon 97403

SR: (1) Research methodology, (2) political behavior, (3) procedures of system planning, (4) evaluation.

RA: Federally supported research center.

318. Rutrough, James E.

Professor of Educational Administration College of Education 2125 Derring Hall Virginia Polytechnic Institute and State University Blacksburg, Virginia 24061

SR: (1) Development of a formula to indicate the ability of local school districts to support education, using factors in addition to real estate property values, (2) legal responsibilities of student teachers in the schools.

RA: (1) School district, (2) university de-

319. St. John, Walter D.

Coordinator of Educational Administration and Supervision Program University of Tennessee at Nashville 810 Broadway Nashville, Tennessee 37203 SR: (1) Effective communication, (2) effective school board operation, service, and leadership. P: Handbooks on above subjects.

320. Saisi, Robert

Chairman Department of Secondary Education Westfield State College Westfield, Massachusetts 01085 SR: (1) School administration preparatory programs (CAGS). RA: University research bureau.

321. Sam, Norman H.

Director Council for Research in Teaching and Learning Lehigh University Bethlehem, Pennsylvania 18015

SR: (1) Fermal and informal communication systems in relation to school district size, (2) classroom organization and its relationship to teacher loyalties, (3) individualized program development in elementary school science.

RA: (1) University research bureau, (2) Title III center.

322. Sanders, Donald P.

Professor Faculty of Educational Development College of Education Ohio State University 29 West Woodruff Avenue Coiumbus, Ohio 43210 SR: Educational planning and development. RA: Center for Human Resource Re-

scarch, Ohio State University. P: "Planning for Educational Develop-

323. Sarthory, Joseph A.

Associate Professor of Educational **Administration** College of Education Kansas State University Manhattan, Kansas 66502 SR: (1) Collective negotiations, (2) administrator characteristics, (3) administrator preparation programs.

versity department. P: "Structural Characteristics and the Outcomes of Collective Negotiations," "Project Kansas 76: Preparation of Educational Personnel for New Leadership Roles

RA: (1) Federal research grant, (2) uni-

in the Public Schools."

324. Saxe, Richard W.

Assistant Dean for Research and Development University of Toledo Toledo, Ohio 43606

SR: (1) Leadership role of teachers, (2) public school principalship.

RA: (1) University research bureau, (2) federal research grant.



P: "Perspectives on the Role of the Teacher Corps Team Leader," "Perceptions of Urban Principals," "Mayors and Schools."

325. Saylor, J. Galen
Professor of Secondary Education
Teachers College
University of Nebraska
Lincoln, Nebraska 68508

SR: (1) Curriculum practices, (2) teacher education, especially relationships with cooperating teachers.

RA: University department.

P: "Nebraska Public High School Curriculum Practices Study."

326. Schlesser, George E.

Chairman, Department of Education
Director of Graduate Studies
Director of Educational Research
Colgate University
Hamilton, New York 13346
SR: Regional university-schools research
and development program.
RA: (1) University research bureau, (2)
state education department, (3) Charles F.
Kettering Foundation.
P: "A Study of Change and Innovation in

327, Schmuck, Richard A.

Education" (with others).

Professor of Educational Psychology
Member, Center for the Advanced
Study of Educational
Administration
University of Oregon
Eugene, Oregon 97403

SR: (1) Inservice training in classroom group processes for teachers, (2) organizational training for school faculties and school district staffs, (3) training of school staffs, students, and parents for the open school, individualized instruction, and freedom to learn.

RA: Federally supported research center. P: "Improving Organizational Problem Solving in a School Faculty" (with others), "Increasing Teachers' Participation in Making Decisions" (with another), "Helping Teachers Improve Classroom Group Processes," "Theory to Guide Organizational Training in Schools" (with others), "Technology for Organizational Training in Schools" (with others), "Organizational Specialists in a School District" (with others), "Black and White Students in Several Small Communities" (with another), "Social Psychological Factors in Knowledge Utilization," "Influence of the Peer Group," "Self-Confrontation of Teachers," "Organizational Training for a School Faculty" (with another).

328, Schoppmeyer, Martin W.

Professor
Department of Educational
Administration
College of Education
University of Arkansas
Fayetteville, Arkansas 72701

SR: (1) Multidistrict management accountability system based on communication networks, (2) role perception and communication as a solution to problems of desegregation.

RA: (1) Title 111 center, (2) Title IV Civil Rights Act.

P: "An Evaluation of a Workshop for Crossover Teachers in North Little Rock, Arkansas."

329, Schroeder, Glenn B.

Assistant Professor of Educational
Administration
Assistant Director, Educational
Service Bureau
Department of Educational
Administration
Trimple University
Philadelphia, Pennsylvania 19122

SR: Studies as contracted by local educational agencies, e.g., administrative practices, organization, instructional management, business management.

RA: (1) University research bureau, (2) school district.

33(ı. Sciortino, Philip T.

Assistant Professor
Department of Graduate Studies
in Education
529 Memorial Library
University of Notre Dame
Notre Dame, Indiana 46556
SR: (1) Leadership, (2) educational management and organization, (3) educational facilities, (4) educational finance, (5) community relations.

331. Scribner, Jay D.

RA: University research bureau.

Associate Professor, Graduate
School of Education
Chairman, Educational Policy and
Planning Program
University of California at Los Angeles
405 Hilgard Avenue
Los Angeles, California 90024
SR: (1) Politics of education, (2) administrative theory, (3) research design, (4) school management, (5) impact of federal policy on state departments of education, (6) political systems analysis of school boards and central staffs, (7) adaptability of schools to change, (8) school district reorganization.

RA: (1) University research bureau, (2)

independent research organization, (3) school district.

332. Seamon, Herold P., Jr.

Director of Special Services New Jersey State School Boards Association

P. O. Box 909

Trenton, New Jersey 08605

SR: Functions, duties, and responsibilities of boards of education.

RA: State association of school boards. P: "Student Activism," "The Extended School Years," "Financial Compensation of School Administrative Personnel," "Analysis of School District Budgets Appealed to the Commissioner of Education," "Analysis of Negotiated Agreements, 1970-71."

333, Sederberg, Charles H.

Director, Bureau of Field Studies and Surveys 300 Health Service Building

University of Minnesota, St. Paul St. Paul, Minnesota 55101

SR: Surveys of buildings, curriculum, district organization, finance, personnel.
RA: School study council.

334. Selinger, A. D.

Assistant Professor
Ontario Institute for Studies in
Education
252 Bloor Street West

Toronto 181, Ontario, Canada SR: (1) Preservice and inservice education for community college personnel, (2) improving the political strategy of teacher organization leaders, (3) developing access to and participation in policy and deci-

inservice programs for open education. RA: Provincially supported research and development institute.

sion making in a school community, (4)

335. Seymour, John C.

Professor of Higher Education
University of Alabama
P. O. Box 5431
University, Alabama 35486
SR: (1) Student advisory systems, (2) student attitude surveys and analyses, (3) higher education finance.

RA: (1) University research bureau, (2) Institute for Higher Education.

336. Shaffer, Robert H.

Professor of Education School of Education, Room 319 Indiana University at Bloomington Bloomington, Indiana 47401

SR: (1) Organizational behavior, (2) organizational psychology, (3) student involvement in higher education governance, (4) evaluation.



RA: (1) University research bureau, (2) university department.

Assistant Superintendent for Pupil

337. Shovlin, Daniel W.

Personnel Services Lake Washington School District P. O. Box 619 Kirkland, Washington 98033 SR: Effects of the middle school environment and the elementary school environment on sixth grade students. RA: Public school district.

338. Shuff, Robert V.

Professor and Head Department of Administration and Supervision College of Education 310 AAEC Building Eastern Illinois University Charleston, Illinois 61920

SR: (1) Reorganization studies and surveys of county school districts, (2) administrative staffing, (3) educational planning, (4) building utilization.

RA: (1) Ur.iversity research bureau, (2) private contracts under authorization of State Education Agency.

339. Si:non, Roger I.

Assistant Professor Department of Educational Administration Ontario Institute for Studies in Education 252 Bloor Street West Toronto 181, Ontario, Canada SR: (1) Community schools-parent involvement in local education, (2) attitudinal and belief systems, (3) design of edu-

cational environments. RA: Provincially supported research and development institute.

340. Simpkins, Edward

Assistant Dean of Faculty, Harvard Graduate School of Education **Executive Director, Center for Urban Studies** Harvard Graduate School of Education 601 Larsen Hall, Appian Way Harvard University Cambridge, Massachusetts 02138

SR: Collective negotiations in urban school districts.

RA: Foundation.

P: "Problems, Issues and Techniques in the Resolution of School Disputes: A Report on the Collective Negotiations Institute, 1969."

341. Simpson, George C.

Professor of Education and Supervision Grimm House

SUNY College at New Paltz New Paltz, New York 12561

SR: (1) Middle school, (2) school plant surveys, (3) salary surveys, (4) team teaching and interdisciplinary teaming.

RA: (1) School study council, (2) independent research organization, (3) school district.

P: "Middle School."

342. Sinicropi, Anthony V.

Associate Professioned Chairman Department of Business Administration University of Iowa Iowa City, Iowa 52240

SR: (1) Collective negotiations, (2) student activism, (3) administrator character-

RA: University research bureau. P: "Collective Negotiations and Public Administration Conference Series No. 15, 1970.

343. Cinks, Thomas A.

Professor of Education School of Education Mankato State College Mankato, Minnesota 56001 SR: (1) Modular scheduling in junior high school, (2) nongraded curriculum plan, (3) five-state middle school survey. RA: University research bureau.

344. Smith, Louis M.

Professor Graduate Institute of Education Washington University St. Louis, Missouri 63130 SR: Anatomy of educational innovation. RA: Federally supported regional labora-

345. Sommerville, Joseph C.

Associate Professor of Education Department of Administration and Supervision College of Education University of Toledo Toledo, Ohio 43606 SR: Relationship between organizational

climate and self-concept, level of aspiration, and attitude and opinion of students about school.

RA: (1) Federally supported research center, (2) Title III center, (3) school district.

346. Spencer, Raiph L.

Dean, Division of Professional Studies 101 Sheldon Hall SUNY College at Oswego

Oswego, New York 13126 SR: (1) Attitudes toward administrators, (2) manpower planning for teacher education.

RA: Independent.

347. Spiess, John

Associate Professor and Division Chairman College of Education

University of Toledo Toledo, Ohio 43606

SR: (1) Intermediate units, (2) community analysis, (3) accountability, (4) lead-

RA: (1) University research bureau, (2) federal research grant, (3) school district. (4) Teacher Corps.

P: "Community Power and Influence Studies: Two Positions," "Concepts of Leadership for Team Leader: ", "

348. Spinner, Arnold

Director Center for Field Research and **School Services** Press Building 51 School of Education New York University 32 Washington Place New York, New York 10003

SR: (1) Decision-making behavior of four large-city school boards and their superintendents, (2) use of educational assistants (paraprofessionals), (3) evaluation of Manpower Development Training Act pro-

RA: University research bureau. P: "Teacher Mobility in New York City," "A Fifteen-Year Educational Projection," "An Evaluation of a Program for the Recruitment, Training, and Employment of Auxiliary Non-Professional Neighborhood Personnel for Careers in New York City Schools Follow-up Study," "Study of Educational Programs and Facilities.

349. Spuck, Dennis W.

Assistant Professor Department of Educational Administration WARF Building, 610 Walnut Street University of Wisconsin at Madison Madison, Wisconsin 53706

SR: (1) Research methods in educational administration, (2) computer applications in educational administration, (3) reward structures.

RA: University department.

350. Staats, William D.

Executive Director Southwestern Ohio Educational Research Council, Inc. 1212 Oxford State Road Middletown, Ohio 45042

SR: (1) School finance, (2) staff personnel, (3) curriculum development.

RA: Private, nonprofit research corporation.

P: "A Taxonomy-Capital Outlay Financing in the United States," "Power Relationships among the Principal Participants



in Collective Negotiations," "The Role of the Superintendent in Curriculum Development."

351. Stark, Harry F.

Director Institute of Management and Labor Relations University Extension Division Rutgers University at New Brunswick New Brunswick, New Jersey 08903 SR: (1) Impact of collective negotiation on decision making in higher education, (2) organization and administration of higher education. RA: University research bureau.

352. Stark, Thomas F. **Executive Secretary**

Educational Research and

Development Council of the Twin Cities Metropolitan Area 221 Student Health Services Building University of Minnesota, St. Paul St. Paul, Minnesota 55101 SR: (1) Evaluation of modular flexible study programs, (2) municipal overburden, (3) administrative salaries, (4) effects of class size on pupil achievement, (5) strategies to cope with burgeoning enrollments, (6) differentiated staffing, (7) computerassisted classroom evaluation. RA: University.

353. Steel, Carolyn Associate Dean

College of Education Utah State University Logan, Utah 84321 SR: (1) Change in educational organizations, (2) organizational interaction pat-

354. Steinhoff, Carl R.

Associate Professor of Educational Administration School of Education New York University Four Washington Place New York, New York 10003 SR: Organizational climate in administrator training programs. RA: (1) University research bureau, (2) University Council for Educational Administration.

355. Stephens, E. Robert

Associate Professor of Educational Administration College of Education 626 Jefferson Building University of Iowa Iowa City, Iowa 52240 SR: (1) Regionalism in education, (2) school-intergovernmental relations,

state school system/structure governance. RA: (1) University research bureau, (2) Title III center, (3) federal research grant, (4) school district.

356. Sterns, Harvey N.

Associate Professor of Education Department of Educational Administration Marshall University Huntington, West Virginia 25701

SR: Team teaching. RA: School district.

P: "Team Teaching: Student Adjustment and Achievement," "Team Teaching in Teacher Education Programs," "Non-Graded Schools: New Trends in Instruction in Michigan."

357. Stevens, Godfrey D.

Professor of Education Department of Special Education and Rehabilitation University of Pittsburgh 160 North Craig Street Pittsburgh, Pennsylvania 15213 SR: Development of a reality-based simulator for inservice training of special education leadership personnel in intermediate units in Pennsylvania. RA: School district.

358. Stollar, Dewey H.

Professor and Head Department of Educational Administration and Supervision College of Education Henson Hall, Room 221 University of Tennessee at Knoxville Knoxville, Tennessee 37916 SR: (1) Personal income by school districts in the U.S., (2) cost analysis of secondary school vocational education pro-RA: (1) Federal research grant, (2) school district.

359. Stone, Franklin D. Director Iowa Center for Research in School Administration Jefferson Building, Sixth Floor University of Iowa Iowa City, Iowa 52240 SR: (1) Financial accounting, (2) school insurance programs. RA: University research bureau.

360. Strom, Merle T.

Professor and Chairman Department of Educational Administration and Supervision Teachers College, 915 **Ball State University** Muncie, Indiana 47306 SR: (1) Organizational, operational, financial, and structural aspects of educational administration as related to school districts, (2) school surveys.

RA: (1) School study council, (2) independent research organization, (3) school district, (4) university department.

361. Strong, Merle E.

Professor and Chairman Department of Educational Administration School of Education WARF Building, 610 Walnut Street University of Wisconsin at Madison Madison, Wisconsin 53706

SR: Assessment of Wisconsin's vocational and technical education program. RA: (1) University research bureau, (2) State Advisory Council.

362. Sullivan, Arthur F.

Associate Superintendent Worcester Public Schools 20 Irving Street Worcester, Massachusetts 01609 SR: School-business-industry cooperation.

RA: Joint committee of school-businessindustry personnel. P: "Report of the Sub-Committee on Curriculum of the School-Business-Industry

Cooperation and Assistance Committee, Worcester, Massachusetts."

363. Summerfield, Harry L.

Assistant Professor of Educational Administration Assistant Professor of Urban Life Department of Educational Administration Georgia State University 33 Gilmer Street Atlanta, Georgia 30303

SR: Government and politics of educa-

RA: University department.

P: "The Neighborhood Based Politics of Education," "Professional Growth in High and Low Incentive School Districts.'

364. Swanson, Austin D.

Professor Department of Educational Administration 119A Foster Hall State University of New York at Buffalo Buffalo, New York 14214

SR: (1) Cost-effectiveness analysis in school systems, (2) regional educational planning, (3) determinants and consequences of variation in teachers salaries, (4) governance structures for financing and policy determination in public education. RA: (1) School study council, (2) Title III center, (3) federal research grant, (4) school district.



P: "An Investigation of the Determinants and the Consequences of Variation in Teachers Salaries in New York State."

365. Swanson, Bert E.

Professor of Political Science and Urban Studies Department of Political Science University of Florida Gainesville, Florida 32601

SR: (1) Desegregation, (2) decentralization, (3) race relations, (4) political intervention.

RA: (1) University research bureau, (2) federal research grant, (3) school district. P: "Decision-Making in the Desegregation-Decentralization Controversies in New York City Schools."

366. Swanson, James R.

Assistant Chief, Research Florida State Department of Education 255 Knott Building Tallahassee, Florida 32304

SR: (1) Systematic approach to educational planning and evaluation, (2) program budgeting, (3) educational assessment.

RA: State education department. P: "Plan for Educational Assessment in Florida," "Goals for Education in Florida," "A Model for Planning Education."

367. Sweitzer, Robert E.

Professor of Education
College of Education
408 Rackley Building
Pennsylvania State University
University Park, Pennsylvania 16802
SR: (1) Some models of predecisional behavior, (2) institutional expectations of faculty and students.
RA: (1) University research bureau, (2)
University Council for Educational Ad-

368. Tag, Herbert G.

ministration.

Associate Professor of Education School of Education, U-33 University of Connecticut Storrs, Connecticut 06268 SR: Middle management practices in instructional supervision. RA: University research bureau.

369. Tanger, Frederick E.

Director, Administering for
Change Program
Research for Better Schools, Inc.
1700 Market Street, Suite 1700
Philadelphia, Pennsylvania 19103
SR: (1) Project management in education,
(2) problem-solving guide for administrators, (3) comprehensive planning for local school districts, (4) organizing and managing procedures for administering for

change.

RA: Federally supported regional laboratory.

370. Tanner, C. Kenneth

Associate Professor of Educational
Administration
College of Education
202 Henson Hall
University of Tennessee at Knoxville
Knoxville, Tennessee 37916

SR: (1) Program evaluation, (2) program planning, (3) decision making, (4) management by objective, (5) cost-effectiveness analysis, (6) forecasting student populations, (7) objectives assessment by PERT and educational planning.

RA: (1) University research bureau, (2) federal research grant.

P: "A Heuristic Approach to Program Cost/Effectiveness Analysis."

371. Taylor, Robert E.

Director, Center for Vocational and Technical Education Director, ERIC Clearinghouse on Vocational and Technical Education Ohio State University 1900 Kenny Road Columbus, Ohio 43210

SR: (1) Comprehensive data systems for occupational education, (2) state evaluation system for vocational and technical education, (3) simulation training programs for state leadership development. RA: Federally supported research center. P: "Guide for State Vocational-Technical Education Information Dissemination Systems."

372. Temkin, Sanford

Research Fellow
Research for Better Schools, Inc.
1700 Market Street, Suite 1700
Philadelphia, Pennsylvania 19103
SR: (1) Cost-effectiveness theory, (2)
applying cost-effectiveness methods in school district planning, (3) developing

self-instructional materials for school district planning.
RA: Federally supported regional labo-

P: "Cost-Effectiveness as an Input into the Budgetary Process," "Ways for School Districts to Use Effectiveness and Cost Information in Planning" (with another), "A Comprehensive Theory of Cost-Effectiveness," "Comprehensive Planning for School Districts," "An Evaluation of the Literature of Comprehensive Planning with an Annotated Bibliography."

373. Thiemann, Francis C.

Associate Professor of Educational Administration, College of Education Member, Center for the Advanced
Study of Educational
Administration
University of Oregon
Eugene, Oregon 97403
SR: Training materials for administrators.
RA: Federally supported research center.

374. Tirion, Peter D. J.

Technical Director
Study of Educational Facilities
C/o Metropolitan Toronto School
Board

155 College Street

Toronto 2B, Ontario, Canada SR: (1) Educational user requirements, (2) school building systems, (3) relocatable structures, (4) mixed-use projects.

RA: (1) Independent research organiza-

RA: (1) Independent research organization, (2) school district.

375. Tjomsland, Arnold C.

Professor
College of Education
A. A. Cleveland Hall
Washington State University
Pullman, Washington 99163

SR: Educational change as it relates to school building planning.

RA: School district.

376. Tollett, Daniel J.

Assistant Professor of Educational Administration and Supervision Department of Secondary Education College of Education Tennessee Technological University P.O. Box 5032 Cookeville, Tennessee 38501

SR: (1) Organizational climate of Appalachian schools, (2) use of consultants in public schools, (3) educational cooperatives.

RA: Independent research organization.

377. Tripp, Philip A.

Professor of Education College of Education Ohio State University 1945 North High Street Columbus, Ohio 43210

SR: Role and function of college student personnel administration in higher education.

RA: American College Personnel Association.

378. Tronsgard, David T.

Executive Secretary
National Association of State
Boards of Education
1575 Sherman, Suite 604
Denver, Colorado 80203

SR: (1) State boards of education, (2) federal legislation.

RA: (1) Federal research grant, (2) state education department.



379. Troxell, Raymond R., Jr.

Professor of Educational Administration Superintendent, West York Area School District 2605 West Market Street

York, Pennsylvania 17404 SR: (1) Individualized instruction program, (2) teacher-school board negotiations, (3) middle school.

RA: (1) Federally supported research center, (2) federally supported regional laboratory, (3) Title III center, (4) school dis-

P: "How to be Serious about Innovating Independent Study," "Emerging Patterns in Teacher-School Board Negotiations," "Non-Graded Elementary Language Arts Program," "Basic Thoughts on the Superintendency Today," "Thoughts on Supervision.'

380. Trump, J. Lloyd

Associate Secretary for Research and Development National Association of Secondary School Principals 1201 Sixteenth Street, N.W. Washington, D.C. 20036 SR: (1) Survey of principals to obtain their appraisals of school programs, (2) model schools program.

381. Tully, G. Emerson

RA: NASSP.

Director of Educational Research Office of Academic Affairs, Board of Regents State University System of Florida 107 West Gaines Street Tallahassee, Florida 32304 SR: (1) Long-range statewide planning,

(2) articulation between community colleges and public universities. RA: Office of the Board of Regents. P: "Public Upper Division Campuses in

the Tampa Bay Area: A Look at the Future.'

382. Tye, Kenneth A.

Program Officer Research Division, I/D/E/A 1100 Glendon Avenue, Suite 950 Los Angeles, California 90024 SR: Leadership roles of elementary school principals in change-oriented schools. RA: (1) Independent research organization, (2) C. F. Kettering Foundation.

383. Van Woert, Robert

Associate Professor of Education Director of Student Teaching College of Education Montana State University Bozeman, Montana 59715

SR: Evaluation of Title I ESEA summer programs 1969.

RA: (1) Federal research grant, (2) school district.

P: Report on above subject.

384. Vincent, William S.

Professor of Education Director, Institute of Administrative Research Teachers College Columbia University

New York, New York 10027 SR: School system evaluation.

RA: (1) School study council, (2) independent research organization.

385. Vrooman, Theodore H.

Associate Professor College of Education University of Maine, Orono Orono, Maine 04473

SR: (1) Theory of administration, (2) student personnel.

RA: (1) Independent research organization, (2) school district.

386. Wade, D. E.

Professor of Educational Administration Department of Administration and Supervision SUNY College at Geneseo Genesco, New York 14454

SR: (1) Simulation study in the allocation of educational resources for application to school systems as a training program for educational administrators and governmental educational authorities, (2) role conflict and differential staff specialization in educational organization. RA: Title III center.

387. Walker, John Edward

Associate Coordinator Southwest Regional Center for Community School Development College of Education 415 Farmer Building Arizona State University Tempe, Arizona 85281 SR: Relationships among personality characteristics, personal factors, and effectiveness of community school directors. RA: (1) School districts, (2) Mott Program of the Flint Board of Education.

388. Walker, William G.

Visiting Research Fellow Center for the Advanced Study of Educational Administration University of Oregon Eugene, Oregon 97403 SR: Power structures of educational organizations-particularly the way teacher associations seek to exercise power with state legislatures.

RA: Federally supported research center.

389. Wallin, Herman A.

Associate Professor Centre for Study of Administration

in Education University of British Columbia

Vancouver, British Columbia, Canada SR: (1) Professionalization strategies of national teacher organizations, (2) administrator involvement in collective negotiations in selected public agencies-including schools and colleges, (3) teacher supply and demand in British Columbia, (4) economics of higher education-returns in terms of numbers and kinds of graduates on investments made in graduate departments in Canadian, British, and U.S. universities, (5) consequences of totalistic features of public schools.

RA: (1) University research bureau, (2) independent research organization, (3) Federal Department of Labour.

P: "Totalistic Features of Educational Institutions: Some Possible Dysfunctions," "The Teachers' Association: Factors Underlying Its Struggle for More Power in Education."

390. Walters, Charles D.

Professor of Education Hampton Institute Box 6482 Hampton, Virginia 23368

SR: Administration of admissions, recruitment, and retention policies in Virginia teacher education institutions.

RA: Independent research organization.

391. Walters, Donald L.

Associate Professor Department of Educational Administration College of Education Temple University Philadelphia, Pennsylvania 19122

SR: (1) Attitudes toward administration and administrators (research seeks to identify similarities and differences among administrators and selected referent groups-college students, teachers, board members), (2) comparative study of educational resource management systems. RA: University.

392. Walton, John

Professor Department of Education Johns Hopkins University Charles and 34th Baltimore, Maryland 21218

SR: Similarities and distinctions between educational and other forms of adminis-



tration.

RA: University department.
P: "Administration and Policy Making in Education."

393. Ward, Darrell L.

Specialist, State Leadership Development Center for Vocational and Technical Education Ohio State University 1900 Kenny Road Columbus, Ohio 43210

SR: (1) Development and testing of an information system for vocational education planning, (2) simulation materials for vocational education leadership training. RA: Federally supported research center. P: "Supervision and Decision-Making Skills in Vocational Education: A Training Program Utilizing Simulation Techniques," "Simulation Training in Planning Vocational Education Programs and Facilities," "An Interaction Simulation: Coordinated Local-State Vocational Education Planning."

394. Wasik, John L.

Research Associate
Center for Occupational Education
North Carolina State University
P. O. Box 5096

Raleigh, North Carolina 27607 SR: (1) Use of mathematical modeling procedures to estimate enrollments, (2) perceptions of functions of a community college.

RA: Federally supported research center. P: "Review and Critical Analysis of Mathematical Models Used for Estimating Enrollments in Educational Systems."

395. Watson, Paul E.

Professor of Education Co-Director, Center for International Studies 204 Social Science Building

University of Pittsburgh

Pittsburgh, Pennsylvania 15213 SR: (1) Comparative educational administration, (2) educational planning and implementing mechanisms.

RA: (1) Independent research organization, (2) foreign governments.

396. Wattenbarger, James L.

Director
Institute of Higher Education
University of Florida
Gainesville, Florida 32601

SR: (1) Community college finance, (2) state board coordination and administration

RA: (1) University research bureau, (2) Title III center, (3) community college consortium.

P: "The State Director for Community

Colleges" (with others), "Coordination of Higher Education-Annotated Bibliography" (with others), "State Level Coordination of Community Colleges: Academic Affairs" (with another).

397. Wayson, William W.

Director, Urban Education College of Education 215 Arps Hall Ohio State University Columbus, Ohio 43210

SR: Organization of urban schools.

398. White, Ralph L.

Chairman
Department of Education
Middle Tennessee State University
Murfreesboro, Tennessee 37130

SR: Pupil population and community characteristics.

RA: (1) University research bureau, (2) school district.

399, Whitt, Robert L.

Professor and Chairman
Department of Educational
Administration
College of Education
Drake University
Des Moines, Iowa 50311
SR: Community school directors.

400. Whorton, David M.

Assistant Professor of Educational Administration Director, University Laboratory School Northern Arizona University

Northern Arizona Univer Box 5774

Flagstaff, Arizona 86001 SR: (1) Influence of situational factors on the administrative behavior of secondary school principals, (2) attitudes of students in teacher education programs regarding administrators, (3) availability of free textbooks for students.

RA: University research bureau.

401. Wicklund, Lee A.

Assistant Professor of Educational Administration College of Education Idaho State University Pocatello, Idaho 83201

SR: (1) School surveys, (2) consultant services, (3) organizational studies, (4) decision making, (5) educational planning. RA: University.

402. Wiggins, Thomas W.

Associate Professor of Education and Human Relations College of Education 820 Van Vleet Oval University of Oklahoma Norman, Oklahoma 73069 SR: (1) Administrative behavior, (2) organizational structure, (3) organizational socialization, (4) training simulations, (5) organizational development, (6) evaluation.

RA: (1) University research bureau, (2) independent research organization.

403. Wiles, David Kimball

Assistant Professor
Department of Educational
Administration
Ontario Institute for Studies in
Education

252 Bloor Street West Toronto 181, Ontario, Canada

SR: (1) Policy making and governance patterns of the two-tier educational system in metropolitan Toronto, (2) urban teacher characteristics.

RA: (1) Federal research grant, (2) provincially funded research and development institute, (3) University Council for Educational Administration.

P: "The Mosaic Composition of Urban School Teachers," "The Changing Politics of Urban Education," "Proposal for Anticipatory Simulation Exercises in Educational Administration," "Research Problems in Studying the Educational Decision-Making Environment of Metropolitan Toronto."

404. Williams, Douglas F.

Assistant Professor School of Education Auburn University 404 Green Street

Auburn, Alabama 36830 SR: (1) Organizational procedures for collective negotiations in fifteen selected Michigan community colleges, (2) the chief executive and collective negotiations, (3) the law and collective nego-

RA: University department.

P: "The Junior College Board of Trustees and Negotiations with Faculties."

405. Williams, Stanley W.

tiations.

Professor of Educational
Administration
California State College at
Long Beach
6101 East Seventh Street

Long Beach, California 90801 SR: Information and attitudes concerning educational and employment opportunities in a period of transition from wartime to peacetime modes of economic

activity.

RA: University research bureau.

406. Willower, Donald J.

Professor
Division of Education Policy Studies
College of Education



314 Rackley Building Pennsylvania State University University Park, Pennsylvania 16802 SR: (1) The school as a social systemthe relation of theory and practice, (2) the teacher subculture—its structure and functions, (3) the school's adaptive response to its environment. RA: Independent.

P: "Educational Change and Functional Equivalents," "Educational Policy and Schools as Organizations.'

407. Wilson, Alfred P.

Assistant Professor of Educational Administration College of Education New Mexico State University Box 4096 University Park Las Cruces, New Mexico 88001 SR: (1) Educational change, (2) administrative theory, (3) organizational change. RA: (1) University research bureau, (2) Title III center, (3) federal research grant, (4) independent research organization,(5) business firm, (6) school district. P: "Individualized Inservice Training," "Personality Characteristics of Teachers in Relation to Performance in an IPI Program."

408. Wirt, Frederick M. Lecturer, School of Education

Research Political Scientist, Institute of Government Studies University of California at Berkeley Berkeley, California 94720 SR: (1) Politics of education, (2) politics of school desegregation. RA: (1) University research bureau, (2) federally supported regional laboratory. P: "Role Choices and Superintendency Behavior in Desegregation Crisis," "Use of a Community Power Structure in Facilitating Desegregation," "Federal Enforcement, Local Response, and Constitutional Guarantees."

409. Witmer, David R.

Director of Institutional Studies and Academic Planning Board of Regents of Wisconsin State Universities P. O. Box 912 Madison, Wisconsin 53701 SR: (1) Benefit-cost analysis of higher education, (2) the computer as a management tool, (3) governing boards and administration-history, operations, etc., (4) college and university law. RA: Board of Regents of Wisconsin State Universities. P: "Wisconsin State Universities: Purpose,

and Exercise of Authority over Students,

dents in Wisconsin," "Right of Notice and Hearing, 'Due Process', and Related Constitutional Rights of Students," "The Rise of Administration in Higher Education."

410. Wohlers, Arthur E.

where $\hat{\rho}_{ij}$ is a property of the second constant of $\hat{\rho}_{ij}$

Professor of Educational Administration Director, Educational Placement Unit College of Education 176 Arps Hall Ohio State University Columbus, Ohio 43210

SR: (1) A recommended plan of action for the Ohio Youth Commission, (2) educational facilities.

RA: Ohio Youth Commission.

411. Wolcott, Harry F.

Professor of Education, College of Education Member, Center for the Advanced Study of Educational Administration University of Oregon Eugene, Oregon 97403 SR: (1) Organizational implications of instructional change, (2) elementary school principalship studied from an ethnographic approach. RA: Federally supported research center.

412. Woollatt, Lorne H.

Associate Commissioner for Research, Evaluation, and Communications New York State Education Department Albany, New York 12224 SR: (1) Extended school year, (2) performance guarantee contracting, (3) research management, (4) evaluative research, (5) data systems. RA: State education department. P: "The Impact of a Rescheduled School Year," "Elementary and Secondary Education Vouchers,""Performance Contracting in Elementary and Secondary Education," "Commissioners Conference on State and National Assessment."

413. Wundram, Edward C.

Director, Systems Building Program Portland Public Schools 631 N.E. Clackamas Street Portland, Oregon 97208 SR: Systems approach to facility planning and construction. RA: (1) Educational Facilities Laboratories, (2) Ford Foundation. P: "Renewed Schools for Portland."

414. Wynn, Richard

Professor of Education Chairman, Department of Educational Administration

School of Education 2828 Cathedral of Learning University of Pittsburgh Pittsburgh, Pennsylvania 15213 SR: (1) Administration of instructional technology, (2) compatibility of various issues with collective bargaining versus other modes of conflict reduction. RA: (1) American Association of School Administrators, (2) independent.

415. Zeigler, L. Harmon

Professor of Political Science Member, Center for the Advanced Study of Educational Administration University of Oregon Eugene, Oregon 97403

SR: (1) Control of instructional policy, (2) politics of education.

RA: Federally supported research center.

416. Zude, Byron A.

Associate Professor Director, Administrative Internship **Program** Teachers College 109 Biology University of Cincinnati Cincinnati, Ohio 45221

SR: (1) Model system for preparation of elementary school principals, (2) leadership training and development program, (3) community education program in three counties.

RA: (1) School study council, (2) federal research grant, (3) school district.

"Double Jeopardy and University Stu-KEY: SR = Subjects of research; RA = Research affiliation; P = Available publications



SUBJECT INDEX

ACADEMIC ACHIEVEMENT, 37

Class size, 352 Departmentalized instruction, 126 Organizational climate, 222 Title I effects, 126

Accountability, see EDUCATIONAL ACCOUNTABILITY

ACTIVISM

Effects on decision making, 160 Higher education model, 114 Student, 56, 125, 223, 342 Student unrest policies, 15

ADMINISTRATION

Administrative practices, 329 Administrative theory, 151, 284, 306, 331, 385, 407 Bureaucratic structures, 98 Diagnostic processes, 77 Evaluation, 59 Higher education, 151, 189, 251, 409 Indian school boards, 14 Junior colleges, 283 Latin American education ministries, 150 Performance objectives, 119 Rule behavior, 59 Simulation, 48 Sociology, 208 Student personnel, 123 Studies, 272 Urban, 123 See also EDUCATIONAL ADMINISTRATION, SCHOOL ADMINISTRATION

ADMINISTRATIVE ORGANIZATION

Education, 227 Reorganization, 13, 119 Schools and colleges, 79 ORGANIZATION

ADMINISTRATIVE PERSONNEL

Administrative staffing, 338 Attitudes changing, 161, 285 labor and management, 302 toward, 346 Behavior, 285, 400, 402 Career patterns, 288 Characteristics, 13, 58, 158, 287, 323, 342

Collective negotiation, 389 Community college presidents, 238 Compensation, 67 Dogmatism, 285 Educational environment, 128 Effectiveness and community power structure, 174 Elementary behavior, 55 changing roles, 40 perceptions of issues and problems, 25 Evaluation of, 13 Higher education, PPBS applications, Inservice training, 104, 103, 299 Internship programs, 263, 278 Leadership roles, 160 Leadership training, 299 Manpower needs, 209 Minority administrators, Berkeley, 220 Organizational socialization, 217 Organizations, 305 Overseas schools, 156 Preparation programs, 51, 58, 187, 264, 274, 301, 323 Preservice training, 104, Problem-solving guide, 369 Professional development, 209 Promotion, 220 Racial integration, 161 Recruitment, 113, 274 Role analysis, 102 Salaries, 13, 195, 352 School board relationships, 168 Selection, 274 Simulation involving, 37 Staff development director, 20 Student control ideology, 162 Studies, 202 Supply and demand, 129 Training competency-based curricula, 249 materials, 373 organizational climate, 354 resource allocations, 386 Value orientation, 162 See also PRINCIPALS

See also ORGANIZATION, SCHOOL

ADULT EDUCATION, 132

ATTENDANCE, 129 ATTITUDES, 339 **AUTOINSTRUCTIONAL AIDS, 372** -B-

BEGINNING TEACHERS

Adjustment problems, 120 Induction problems and practices, 42, 184, 269 Organizational socialization, 181 Ratings by principals, 78

Elementary school principals, 55 Models of predecisional, 367 Organizational, 48, 164, 336 Political, 317 Rule administration, 59 School organization, 7 Student control, 162 Theories, 301 Voter, 13

BEHAVIORAL OBJECTIVES, 33

BELIEFS, 339

BOARDS OF EDUCATION

Administrator attitudes, 391 Administrator relationships, 168 American Indians, 14 Attitudes administrators, 391 labor and management, 302 Consultant relationships, 237 Decision making large cities, 348 New York City, 235 Effective operation, 319 Functions and responsibilities, 332 Policy analysis, 168 Political systems analysis, 331 Role, 227 School law, 294 State-mandated qualifications, 105 Superintendent relationship, 286 Teacher negotiations, 379

Budgeting, see COST EFFECTIVENESS, EDUCATIONAL FINANCE, PROGRAM BUDGETING

BUILDINGS

Relocatable, 374 Surveys, 333 Utilization, 338 See also EDUCATIONAL FACILITIES, FACILITIES, SCHOOL BUILDINGS

BUREAUCRACY

Administration in, 98 Effect on students, 9

BUSINESS ADMINISTRATION, 233,

-C-

CAREERS, 62 **CARPETING, 131**

CASE METHODS, 245

Change, see EDUCATIONAL CHANGE, ORGANIZATIONAL CHANGE

CHANGE AGENTS, 30

CHANGING ATTITUDES, 161

CITIZEN PARTICIPATION, 39, 45

Class scheduling, see SCHEDULING

CLASS SIZE, 352

COCURRICULAR ACTIVITIES, 309

COLLECTIVE NEGOTIATION, 59, 63,

108, 109, 112, 135, 213, 225, 241, 267, 272, 273, 323, 342

Administrator bargaining units, 100 Chief executive, 404

Community colleges, 404

Conflict reduction, 414

Higher education, 15, 27, 351, 389

Israel, 133

Law, 404

Urban school districts, 340

COLLEGES

Administration, 12 Deans, 87

Housing, 159

Personnel functions, 116

School law, 125, 308, 409

Students

attitudes, 391

housing, 159

research interview training, 147

See also COMMUNITY COLLEGES, HIGHER EDUCATION, JUNIOR

COLLEGES, UNIVERSITIES

COMMUNICATION, 319

COMMUNICATION NETWORKS, 328

COMMUNICATIONS, 210

COMMUNITY

Administrator effectiveness, 174 Characteristics and pupil population, 274, 398

Development, 66, 225 Education, 204, 247, 416

Leaders and school affairs, 279

Relations, 330

School as political institution, 99

Services, 265

Studies.

analysis, 347

attitudes, 13

power structure and decision

making, 289

See also SCHOOL COMMUNITY

RELATIONSHIP

COMMUNITY COLLEGES

Administration, 265

Careers of presidents, 238

Collective negotiation, 404

Finance, 396

Junior colleges, 41

Perceptions of functions, 394

Personnel education, 334

Reverse transfer program, 10

Universities, 381

See also JUNIOR COLLEGES,

HIGHER EDUCATION

COMMUNITY SCHOOLS, 261

Administrative organization, 60 Comprehensive high schools, 41

Directors, 387

Junior colleges, 41

Middle schools, 41

Parent involvement, 339

Ungraded, 41

COMPREHENSIVE HIGH SCHOOLS, 41

COMPUTER ASSISTED INSTRUCTION,

32, 176

COMPUTER GRAPHICS, 21

COMPUTER ORIENTED PROGRAMS,

35, 203, 409

CONFLICT

Organizational structure, 80 See also CONFLICT RESOLUTION,

ROLE CONFLICT

CONFLICT RESOLUTION, 92, 213, 258

Collective bargaining, 414 Organizational, 282

CONSULTANTS

School board relationship, 237

Services, 401

Use in public schools, 376

CONTINUING EDUCATION, 132

CONTINUOUS PROGRESS PLAN, 41

COST EFFECTIVENESS

Analysis, 216, 370

Higher education, 409

Instructional systems, 172, 262

Programs, 17, 252

Rescheduled school year, 295

Studies, 97

Theory, 372 Utility/cost analysis, 21

COUNSELING SERVICES, 159

CREATIVITY, 113, 302

CREDITS, 211

CURRICULUM, 122, 333

Administrative personnel training,

249

Evaluation, 255

Methods and emphases, 136

Nongraded plan, 343

Planning programs, 16

Practices, 325

State education agencies, 57

CURRICULUM DEVELOPMENT,

47, 93, 140, 198, 214, 255,

287, 350

Classroom interaction, 29

Design, 152

Value orientations, 143

-D-

DATA PROCESSING

Administrative districts, 170

Educational, 198, 256 Teacher-made tests, 176

DECENTRALIZATION, 365

Detroit, 171

Higher education, 189

New York City, 22

Regional planning, 39 **DECISION MAKING, 77, 108, 149**

208, 256, 296, 370, 401

Activism, 160

Bureaucracy, 63

Community studies, 289 Computer-assisted instruction, 32

Curriculum, 214 Evaluation program, 8

Higher education, collective

negotiation, 351

High schools, 285

Models, 192 New York City schools, 229

School boards

large-city, 348

New York City, 235

School community, 334 State departments of education, 31

Status, participation, and conflict,

University committees, 12

Video tape recordings, 10

DELPHI TECHNIQUE, 87

Desegregation, see RACIAL INTEGRATION

DIFFERENTIATED STAFFS, 33, 52

246, 352

Case studies, 196

Programs, 60 Role conflict, 386

DISADVANTAGED SCHOOLS, 280

DISADVANTAGED YOUTH, 222

DROPOUTS, 107

0

EDUCATIONAL ACCOUNTABILITY, 24, 47, 207, 225, 328, 347

EDUCATIONAL ADMINISTRATION

Community education, 247 Comparative, 133, 392, 395 Computer application, 349 Doctoral dissertations, 310 East European schools, 120 History and philosophy, 163 International approaches, 113 Mathematical programing, 230 Mobility patterns, 63 Organization, 330 Research methods, 349 School districts, 360 State, 221 Supervision, 250 Systems approach, 66, 137, 255 Tools and techniques, 201 Vocational education, 103 See also ADMINISTRATION, SCHOOL ADMINISTRATION

EDUCATIONAL CHANGE, 210, 407

Adaptability of schools, 331
Administrative procedures, 369
Multicultural county, 177
Rate and direction, 257
Role of elementary principals, 382
School building planning, 375
Systems theory as predictor, 150
Teacher attitudes, 257
See also EDUCATIONAL INNOVATION, INNOVATION

EDUCATIONAL COOPERATIVES, 212, 376

Educational data processing, see DATA PROCESSING

EDUCATIONAL DEMAND, 169

EDUCATIONAL DEVELOPMENT, 322 EDUCATIONAL ECONOMICS, 17, 49,

155, 314

Educational finance, 169, 288
Educational investment, 178
Higher education, graduate departments, 389
Public education, 67, 253

Public education, 67, 253 Studies, 97

EDUCATIONAL ENVIRONMENT

Administrative behavior, 128 Attitudes in, 128 Design, 339 Humaneness training, 77 Learning, 273

EDNICATIONAL FACILITIES, 13, 330,

410
Custodial care, 309
Management, 131
Planning, 75, 76, 79, 85
Surveys, 341
User requirements, 374
See also BUILDINGS, FACILITIES, SCHOOL BUILDINGS

EDUCATIONAL FINANCE, 194, 313,

330, 333
Audits, 108
Budgeting taxonomic analysis, 315
Capital outlay, 180
Economics of education, 155, 169, 178, 288
Equity in school finance, 290
Expenditures
metropolitan areas, 178
projections, 153
Federal programs, 26, 220
Financial accounting, 359
Financial data study, 200
Financing education, 314

Fiscal capacity, 318 Higher education, 170, 189, 335 Management, 4

Management, 4
Needs projection, 252
North Dakota school districts, 307
Private schools, 126
Revenue sharing and block grants, 248
Revenue sources and allocation, 155

School district administration, 360 School finance, 23, 73, 122, 144, 241, 264, 350

School law, 294
Simulation models, 37
Taxes, 275
See also COST EFFEC

See also COST EFFECTIVENESS, PROGRAM BUDGETING

EDUCATIONAL INNOVATION

Anatomy of, 344
Characteristics and acceptance, 162
Doctoral programs, 274
School practices, 24
Taxonomy, 185
See also EDUCATIONAL CHANGE,
INNOVATION

EDUCATIONAL LEGISLATION, 108, 127

Educational management, see EDUCA-TIONAL ADMINISTRATION

EDUCATIONAL NEEDS,

Assessment, 110, 201 Distribution, 220 School needs, 175

EDUCATIONAL OBJECTIVES, 228

Consensus, 87 Deriving measurable, 258

EDUCATIONAL PARKS, 39

EDUCATIONAL PHILOSOPHY, 163

EDUCATIONAL PLANNING, 85, 164,

187, 201, 322, 338, 401
Facilities and scheduling, 203
Forecasting, 255
Future context, 310
Implementing mechanisms, 395
Objectives assessment, 370
Organizational arrangements, 30
Participative, 304

"People problems," 92 Regional, 364 Role of experts in politics, 30 Systems analysis, 137 Systems approach, 366 Vocational education, 393 See also PLANNING

EDUCATIONAL POLICY, 61, 140

Educational politics, see POLITICS OF EDUCATION

EDUCATIONAL PRACTICE, 406

EDUCATIONAL PROGRAMS, 44

EDUCATIONAL PSYCHOLOGY, 336

EDUCATIONAL RESEARCH

Curriculum decision making, 214 Management, 172 Research interviewing techniques, 147

EDUCATIONAL RESOURCES, 391

EDUCATIONAL SOCIOLOGY, 268, 284, 289

EDUCATIONAL SPECIFICATIONS

New construction, 108 Development, 140, 270

EDUCATIONAL SUPPLY, 405

EDUCATIONAL TECHNOLOGY, 214

EDUCATIONAL VOUCHERS, 13, 33

ELEMENTARY SCHOOLS, 250

Assistant principalship, 138, 293 Departmental teaching plans, 126 Effects on sixth graders, 337 Evaluation, 119 Instructional programs departmentalized, 126 evaluation, 5 **Principals** change role, 382 perceptions of issues, 25 preparation, 416 role perceptions, 239 Principalship, 208, 293, 411 Staff attitudes, 311 Statistical projections, 153 Urban, UCEA simulation materials, 43

EMPLOYMENT OPPORTUNITIES, 405

ENROLLMENT

Increasing, 352
Projections
elementary, secondary, and
higher education, 153
facilities, 76
mathematical modeling,
394



space needs, 119 Trends, 108

ENVIRONMENT

Flexible, 193 School, 337, 406

EVALUATION, 110, 142, 149, 201, 317,

336, 402
Administration, 59
Administrative personnel, 13
Classroom, 193
Computer-assisted classroom, 352
Computer-assisted instruction, 176
Decision making, 8
Educational assessment, 366
Educational programs, 44, 192
Elementary schools, 119

Innovative doctoral programs, 274 Inservice training, 246 Instructional programs, 5, 6, 64 Management training courses, 19

Methods, 207

Needs, urban schools, 299 Research, 412

School effectiveness, 192 School systems, 6, 384 Special programs, 6, 79

State and local educational agencies, 43 State vocational education systems, 371

Studies, 140 Systems approach, 366

Theory and procedures, 207 Training, 215

See also PROGRAM EVALUATION

EXTENDED SCHOOL YEAR, 412

F

FACILITIES, 273

Higher education, 124
Planning
computer applications, 203
Illinois, 53
long-range, 244
systems approach, 413
Utilization, 56, 108, 244
See also BUILDINGS,
EDUCATIONAL FACILITIES,
SCHOOL BUILDINGS

FACULTY

Evaluation, 211
Institutional expectations, 367
Mobility, 107
Representation, 225
See also SCHOOL PERSONNEL,
TEACHERS

FEDERAL AID, 256

School aid distribution, 220 State departments of education, 331

FEDERAL LEGISLATION, 378

FEDERAL PROGRAMS, 300

Appalachia, 267 Title I, academic achievement, 126 **FLEXIBLE PROGRESSION, 107**

FLEXIBLE SCHEDULING, 239

FRINGE BENEFITS.

School personnel, 290 Teachers, 33

-G-

many to the formal of the control of

GAMES, 245

GOVERNANCE

Education, 61, 84
Finance and policy formation, 364
Higher education, 18
Politics of education, 133
School systems
state, 355
Toronto, 403

GOVERNING BOARDS

Administration, 409 Cooperative education, 2

GRADE DISTRIBUTION STUDIES, 211

GRANTS, 248

GRIEVANCE PROCEDURES, 272

-H-

HIGHER EDUCATION

Administration, 189, 151, 251 Administrative behavior, 95 Administrative organization, 79 Block grants, 130 Business and organization, 158 Business practices, 170 Collective negotiations, 15, 27, 351, 389 Collegiate organization, 157 Cost effectiveness, 409 Curriculum development, 114 Decentralization, 189 Departments as organizations, 12 evaluation, 54 Educational specialist programs, 96 Facilities and space, 124 Faculty evaluation, 54 Finance, 54, 189, 335 Governance, 18, 54, 336 Governing boards, 409 Graduate schools economic returns, 389 education, 315 Information systems, 96 Institutional mergers, 50 Institutional research and planning, 95, 312 Interinstitutional cooperation, 113 Management information systems, 151 Model, student activism and curriculum, 114 Organization, 189 Parking facilities, 118 Pass-fail systems, 96

Program budgeting, 224 Regional university-schools program, 326 Resource allocations, 96, 124, 260, 290 School law, 294 Space utilization, 124 State tax support, 69 Statewide coordination, 157, 282 Statistical projections, 153 Student participation, 336 Student personnel administration, 377 Teacher education institutions, 390 Trustees decision making, 282 school law, 294 Urban consortia, 282 See also COLLEGES, COMMUNITY COLLEGES, JUNIOR COLLEGES, UNIVERSITIES

HIGH SCHOOLS

Decision making, 285
Individualized programs, 121
Politics of administration, 240
Small, improvement, 239
Social context and student
aspirations, 147
See also SECONDARY SCHOOLS

HUMAN RELATIONS, 271
HANDICAPPED CHILDREN, 3

-1-

INDIVIDUALIZED INSTRUCTION, 13

Classroom management, 40 Programs, 379 School reorganization, 42, 184, 269 Training, 327

INDIVIDUALIZED PROGRAMS, 121
INFORMATION DISSEMINATION, 236,

INFORMATION SYSTEMS, 215

Development, 211 University, 96 Vocational education, 393

INNOVÁTION, 160, 163, 254

Organizational climate, 171, 183, 242
Organizational structure, 104
Personal characteristics, 171
Rural school districts, 183
School socioculture, 104
See also EDUCATIONAL CHANGE,
EDUCATIONAL INNOVATION

INSERVICE EDUCATION, 198

Administrators, 104, 108, 299
Community college personnel, 334
Designs, 152
Evaluation, 246
See also INSERVICE PROGRAMS,
INSERVICE TEACHER
EDUCATION



INSERVICE PROGRAMS

Open education, 334
Special education, 357
Staff development, 231
Teachers, 160, 269
See also INSERVICE EDUCATION,
INSERVICE TEACHER
EDUCATION

ILISERVICE TEACHER EDUCATION,

108, 184, 200, 269
Classroom group processes, 327
Training procedures, 5, 64
Vocational, 298
See also INSERVICE EDUCATION,
INSERVICE PROGRAMS

INSTITUTIONAL PRODUCTIVITY, 209

INSTITUTIONAL RESEARCH

Higher education, 312 Folicy oriented, 258

INSTRUCTION

Cost effectiveness, 172 L'esign, 172, 415 Elementary, departmentalized, 126 Management, 329 Materials administrator training, 104 development program, 104 Policy, 1 Program evaluation, 5, 6, 64 Staff relationships, 72 school social structure, 70 State education agencies, 57 Student control, 68 Supervision, 72, 172, 208, 368 Systems cost effectiveness, 262 design, 7, 189 rhanagement support, 193 Vocational education, 298 See also INDIVIDUALIZED INSTRUCTION, INSTRUC-TONAL INNOVATION

INSTRUCTIONAL INNOVATION, 93

Organizational implications, 1, 62, 411 Processes of implementing, 70

INSTRUCTIONAL TECHNOLOGY, 414

INSURANCE PROGRAMS, 359

INTERACTION PROCESS ANALYSIS

Classroom, 268 Organizational, 353

INTERGOVERNMENTAL RELATIONS,

INTERMEDIATE ADMINISTRATIVE UNITS, 347

INTERNATIONAL EDUCATION, 155

INTERNSHIP PROGRAMS, 165, 263, 278 |

-.I-

JUNIOR COLLEGES

Administration, 38, 283
Bonding theory, 38
Community schools, 41
Paraprofessional personnel, 173
See also COMMUNITY COLLEGES,
HIGHER EDUCATION

JUNIOR HIGH SCHOOLS

Grade distribution, 176 Modular scheduling, 343 See also MIDDLE SCHOOLS

-L-

LABORATORY SCHOOLS

Functions and trends, 34 Teacher education, 28

Law, see SCHOOL LAW

Behavior, 117, 148, 188
Creativity potential, 302
Overseas schools, 156
Preparation programs, 245
Teachers, 324
Theory, 188
Training
development, 416
elementary faculty, 292
on-site, 20, 113, 416
preparatory programs, 113

LEARNING

Environment, 131 Individual learning spaces, 193 Performance improvement, 262 System design, 88

LEGAL PROBLEMS, 119, 127, 221

-M-

MANAGEMENT, 273

Development, 46
Education
simulations, 276
training courses, 19
Middle management, 101
Objectives, 258, 370

MANAGEMENT INFORMATION

SYSTEMS, 110, 277 Public schools, 206, 307 University, 151

MANAGEMENT SYSTEMS, 35, 98, 277

MANPOWER NEEDS

Administrative personnel, 209 Projections, 216
Training Act evaluation, 348

MEDIA TECHNOLOGY, 254

METROPOLITAN AREAS, 178

MEXICAN AMERICANS, 150

MIDDLE SCHOOLS, 83, 341, 379

Community schools, 41
Environmental effects, 337
Five-state survey, 343
Instructional programs, 5
Organizational patterns, 105
Task force, 200
See also JUNIOR HIGH SCHOOLS

MOBILE CLASSROOMS, 374

MODELS

Administration, 37,77 Computer-assisted instruction, 176 Counseling services, 159 Curriculum development, 114 Decision making, 192 Elementary principals, 416 Enrollment projections, 394 Predecisional behavior, 367 Rescheduled school year, costs, 295 Resource allocations, 253 School administration, 192 School finance, 37 School program evaluation, 299 Simulation, 11 State agency, 115 Student activism, 114

MODEL SCHOOLS PROGRAM, 380

Modular scheduling, see SCHEDULE MODULES

MOTIVATION

School personnel, 155 Work, 259

MUNICIPAL OVERBURDEN, 352

-N-

NONGRADED SYSTEM, 280

Curriculum plan, 343

-0-

Occupational education, see VOCATIONAL EDUCATION

OHIO YOUTH COMMISSION: 410

OMBUDSMEN, 237

OPEN PLAN SCHOOLS, 202, 327

OPERATIONS RESEARCH, 21, 49, 253

Local districts, 53 Studies, 97

ORGANIZATION, 329

Analysis, 46
Bureaucratic structures, 98
Communication in, 271
Conflict, 80
Educational, 158, 243, 330
Effectiveness, 67



Innovative, 104
Latin American education ministries,
150
Social, 289
Studies, 401
Teachers' job satisfaction, 65
Theory, 71, 188
See also ADMINISTRATIVE
ORGANIZATION, SCHOOL
ORGANIZATION

ORGANIZATIONAL CHANGE, 289, 353, 407 Adaptation, 92

Change processes, 36, 281 Industrial, 196 Instructional organizations, 152 Multicultural county, 177 Strategies, 1

ORGANIZATIONAL CLIMATE, 83, 92,

146, 163, 188, 271
Administrator education, 354
Adoption of innovation, 242
Appalachian schools, 376
Aspiration level, 345
Innovation, 171, 183
Language arts, 222
Parent and staff attitudes, 222, 311
Questionnaire description, 203
Renewal, 110
Schools, 117, 121, 148, 167
Self-concept, 345
Student attitudes, 345
Student teacher attitudes, 311
Teachers' values and disadvantaged,

ORGANIZATION AL DEVELOPMENT 82, 245, 258, 265, 281, 316, 402

ORGANIZATIONAL GOALS, 245

ORGANIZATIONAL SOCIALIZATION, 217, 402

ORGANIZATIONAL STRUCTURE, 2, 107, 208, 402

ORGANIZATIONS (GROUPS)

Administrative, 28
Behavior, 48
Change processes, 281
Computer simulation, 303
Educational
open systems theory, 155
power structure, 44
professional, 267
Instructional, 152

-P-

PARAPROFESSIONAL SCHOOL PERSONNEL

Careers, 111

Junior colleges, 173 Teacher aides, 173 Use, 348

PARENTS

Attitudes, 222, 311

Participation in community schools, 339

Training for open schools, 327

PARKING FACILITIES, 118

PERFORMANCE CONTRACTS, 33, 61, 412

PERFORMANCE CRITERIA, 67

PERSONNEL MANAGEMENT, 47, 237,

PERT, see PROGRAM EVALUATION

PLANNING, 38, 110, 273

Comprehensive components, 47 school districts, 369 Educational programs, 44 Environmental, 21 Higher education, 282 Microplanning, 28 Ohio State Department of Education, 61 Participation in process, 30 Regional, 39, 364 School, 131 School plants, 85 Socioeconomic, 253 Statewide, 282, 381 Systems approaches, 1 See also EDUCATIONAL PLANNING

POLICY FORMATION, 187, 210

Administrative theory, 306
Public education, 364
School community, participation, 334
Student role, 297
Toronto school system, 403
University committees, 12

POLITICS OF EDUCATION, 71, 221,

259, 291, 331, 408, 415 Governance, 133 Government, 363 Local, 286 Political intervention, 365 Rochester, New York, 45 School boards and central staffs, 331 Suburbia, 45

POST SECONDARY EDUCATION, 121

POWER STRUCTURE

Administrator effectiveness, 174
Community studies, 289
Educational organizations, 44
School districts, 213
Teacher associations and state
legislatures, 388

PPBS, see PROGRAM BUDGETING, PROGRAM PLANNING

PRESCHOOL PROGRAMS, 3

PRESERVICE EDUCATION

Community college personnel, 334 Teacher programs, 184, 269 Vocational, 298

PRINCIPALS

Administrative competence, 91
Disadvantaged schools, 280
Elementary
assistant, 138, 293
change-oriented schools, 382
perceptions of issues, 25
preparation, 416
principalship, 208, 293, 411
role perceptions, 239
Public school principalship, 324
Ratings of beginning teachers, 78
Rule administration behavior, 59
School program appraisals, 380
Secondary schools, 400
See also ADMINISTRATIVE
PERSONNEL

PRIVATE SCHOOLS, 113, 221 Financing and staffing, 126 School law, 308

PROBLEM SOLVING

Administrator guide, 369
PPBS applications, 266
Small group technique, 266

PROGRAM BUDGETING, 6, 33, 119, 205, 209, 366

Budget applications, 266
Goals and objectives, 94
Higher education administration, 224
Implementation, 193
Local school districts, 205
Methodology and software, 303
Systems, 154

PROGRAM COSTS, 252

PROGRAM DEVELOPMENT, 76

PROGRAM EVALUATION, 44, 88, 192, 193, 370

Assessment approaches, 190
ESEA Title 1 summer programs, 383
Manpower Development Training
Act, 348
Model, 299

Modular flexible study, 352 Multiproject programs, 166 PERT, 370 Special programs, 6, 79 Statewide assessment, 190 Survey of principals, 380 See also EVALUATION

PROGRAMPLANNING, 175, 370

PROJECTS

Management, 369 Mixed-use, 374 **PUBLIC RELATIONS, 165**

PUBLIC SCHOOLS

Canada, 234
Totalistic features, 389
See also ELEMENTARY SCHOOLS,
HIGH SCHOOLS, JUNIOR HIGH
SCHOOLS, MIDDLE SCHOOLS,
SCHOOLS, SECONDARY
SCHOOLS

PURCHASING, 119

-R-

RACE RELATIONS, 365

RACIAL INTEGRATION

Desegregation, 365
Perceptions of effects, 161
See also SCHOOL INTEGRATION

RECRUITMENT

Administrative personnel, 274 Educational leaders, 113

REGIONALISM IN EDUCATION, 355

REGIONAL PROGRAMS

Metropolitan education authorities, 105 University-schools, 326

RESEARCH

Educational cooperatives, 183
Environmental, 21
Evaluative, 412
Management, 412

RESEARCH DESIGN, 931

RESEARCH METHODOLOGY, 180, 317

RESOURCE ALLOCATIONS, 21

Academic programs, 93
Colleges within university, 290
Higher education, 96, 124, 260
International education, 155
Models, 253
Needs and distribution formulas, 220
Problems, 216
Processes, 314
Revenue, 37
Simulation study, 386

REWARD STRUCTURES, 349

ROLE CONFLICT, 245

Administrator role, 102 Differentiated staffs, 386 Professional-employee, 80

RURAL SCHOOLS

Administration, 103
Attitudes and decision making, 183

-s-

SALARIES

Administrative, 13, 352

School personnel, 290 Surveys, 341

SATURATION STUDIES, 76

SCHEDULE MODULES, 76

Development, 160
Evaluation, 352
Junior high schools, 343
Teaching-learning modes, 239

SCHEDULING

Computer applications, 203
Experimental, secondary schools, 139
Flexible, 239

SCHOOL ADMINISTRATION

Business affairs, 79, 158
Canadian public schools, 234
High schools, politics, 240
Impact on effectiveness, 192
Management, 331
Management teams, 100, 241
Models, 192
Predictors of effectiveness, 89
Preparatory programs, 320
Rural and small schools, 103
Secondary schools, 90
See also ADMINISTRATION, EDUCATIONAL ADMINISTRATION

School boards, see BOARDS OF EDUCATION, STATE BOARDS OF EDUCATION

SCHOOL BUDGET ELECTIONS

School tax, 23

Voter behavior, 285, 295

SCHOOL BUILDINGS, 81, 374
Construction costs, Pennsylvania, 73
Design and construction, 199
Learner performance, 262
Planning, 233, 375
See also BUILDINGS,
EDUCATIONAL FACILITIES,
FACILITIES

School climate, see EDUCATIONAL ENVIRONMENT

SCHOOL COMMUNITY RELATIONSHIP, 26, 108, 223, 305

Client alienation, 181
Communications, 134, 200
Community development, 225
Leaders and school affairs, 279
Newspapers and educational news, 284
Politics of representation, 240
See also COMMUNITY

School desegregation, see SCHOOL INTEGRATION

SCHOOL DISTRICTS

Administrative aspects, 360 Communication systems, 321 Conflict, 256 Consolidation, 13 County surveys, 338 Demographic surveys, 140 Fiscal capacity, 318
Large organization models, 15
Management information systems, 307
Multidistrict communication, 328
Operations research applications, 53
Organization, 108, 313, 333
Personal income survey, 358
Planning
comprehensive, 369
cost effectiveness, 372

Educational finance, 307

Facilities planning, 53

cost effectiveness, 372
self-instructional materials, 372
Power systems, 213
Rankings, 106
Reorganization, 79, 232, 331, 338
Rural attitudes and decision making

Reorganization, 79, 232, 331, 336 Rural, attitudes and decision making, 183 Staff organizational training, 327 State aid distribution systems, 179 Status studies, 119

Surveys, 106 Urban collective negotiations, 340 Voter opinion surveys, 274

Adaptive response, 406 Effects on sixth graders, 337 School facilities, see EDUCATIONAL

SCHOOL ENVIRONMENT

FACILITIES
SCHOOL INDUSTRY RELATIONSHIP,

362

SCHOOL INTEGRATION, 246, 256

Management, 191
Politics of, 408
Racial balance, 94
Role perception and communication,

SCHOOL LAW, 90, 125, 158, 213,

243, 272
Boards of education, 294
College law, 125, 409
Implications of court decisions, 308
Legal aspects, 314
Legal issues in public education, 127
Legislation, 108
New York State commissioners of
education, 145
School finance, 294
Student behavior, 294

SCHOOL ORGANIZATION, 122

Universities, 69, 409

Behavior, 36
Canada, 234
Client alienation, 181
Community schools, 60
Decentralization, 171
Individualizing instruction, 42, 184
Mexican-American education, 150
Norms and attitudes of children, 147
Roles and behavior, 7
Secondary schools
aims, 136
experimental trends, 139

See also ADMINISTRATIVE ORGA-NIZATION, ORGANIZATION, ORGANIZATIONAL CLIMATE

SCHOOL PERSONNEL, 158, 350 Jewish schools, 219 Motivation theories, 155 Open school training, 327 Organizational socialization, 217 Organizational training, 327 Political systems analysis, 331 Salaries and fringe benefits, 290 Staff development director, 20 group process training, 231 Staff evaluation, 209 Staff meetings, 292 Staff-principal relationship, 181 Surveys, 333 See also FACULTY, PARA-PROFESSIONAL SCHOOL

School plants, see EDUCATIONAL FACILITIES

PERSONNEL, TEACHERS

SCHOOLS

Administrative organization, 79 Business affairs, 79, 158 Effectiveness, 192 Enrollment community characteristics, 398 forecasting, 370 Innovativeness, 104 Intergovernmental relations, 355 Organizational climate, 117, 121, 148, 167 Organizational structure, 104 Overseas, 156 Small, administration, 103 Social environment, 167 Social system, 406 Sociocultural patterns, 104 Special schools, 250 Special services, 165 Surveys, 198, 360, 401 See also ELEMENTARY SCHOOLS, HIGH SCHOOLS, JUNIOR HIGH SCHOOLS, MIDDLE SCHOOLS, PRIVATE SCHOOLS, PUBLIC SCHOOLS, SECONDARY SCHOOLS, URBAN SCHOOLS

SCHOOL SUPERINTENDENTS

Board of education relationship, 286
Political aspects, 43
Rule administration behavior, 59
Selection, 305
Urban schools, 348

SCHOOL SYSTEMS

Administration, 270
Cost-effectiveness analysis, 364
Evaluation, 6, 384
Structure, 168
Toronto, 403

SECONDARY SCHOOLS, 250 Administration, 90 Communication structures, 249
Experimental scheduling, 139
Instructional evaluation, 5
Principals, administrative behavior, 400
Statistical projections, 153
Structure and organization, 136
Student costs, 186
Vocational programs, 358
See also JUNIOR HIGH SCHOOLS,
HIGH SCHOOLS, MIDDLE
SCHOOLS

SIMULATION, 101, 245

Administrative, 37, 48, 128
Administrator preparation, 301
Collective negotiation, 15
Educational organizations, 303
Instructional supervision, 72
Management training, 276
Modeling, 11
Resource allocations, 386
School finance models, 37
Special education inservice training, 357
State leadership programs, 371
Training, 402
Urban elementary schools, 43
Vocational education, 393

SOCIOECONOMIC INFLUENCES, 37 SPACE UTILIZATION, 21, 119, 124

SPECIAL EDUCATION

Administration, 212 Leadership inservice training, 357

STATE AID

Higher education, 69 Oklahoma program, 197 School district organization, 179 School finance, 67, 79

STATE BOARDS OF EDUCATION, 378 Arizona, 14

Coordination and administration, 396

STATE DEPARTMENTS OF EDUCATION, 221

Curriculum and instruction, 57
Decision-oriented studies, 31
Federal policy, 331
Financial program, 43
Planning, Ohio, 61
Personnel assessment program, 43

Student achievement, see ACADEMIC ACHIEVEMENT

Student activism, see ACTIVISM

STUDENT ALIENATION, 74, 135

STUDENT ATTITUDES

Organizational climate, 345 Surveys and analyses, 335 Teacher education programs, 400

STUDENT PERSONNEL, 385

Administration, 123, 377
Administrator training, 159
Practices, 116
Services, 108

STUDENTS

Administrative policy, 297
Advisory systems, 335
Behavior and school law, 294
Bureaucratic structures, effect, 9
Evaluation, 77
Higher education governance, 336
Institutional expectations, 367
Organizations, 86
Rights, 272
Training for open school, 327
Transportation, 73

STUDENT TEACHERS

Legal responsibilities, 318 Organizational climate and attitudes, 311

Superintendents, see SCHOOL SUPERINTENDENTS

SUPERVISION, 36

Educational administration, 250 Instructional, 72, 172, 208, 368 Relationships, 208

SUPERVISORS

Elementary, changing roles, 40 Roles and functions, 152 Rule administration behavior, 59 State, vocational-technical, 236 Teacher interactions, 86, 226

SYSTEMS ANALYSIS, 49, 110, 201 Educational planning, 137

SYSTEMS APPROACH, 21, 241

Administration, 255
Comprehensive planning, 47
Education, 209
Educational change, 150
Educational management, 66
Educational organizations, 155
Educational planning, 1, 317
Management processes, 98
Schools, theory and practice, 406

-T-

TAXES

Comparative study, 275 School, 23

TEACHER AIDES, 173

TEACHER ASSOCIATIONS

Intraorganizational competition, 217 Leaders' political strategy, 334 National, 389 State legislatures, 388

TEACHER CORPS, 246

TEACHER EDUCATION

Cooperating teachers, 325
Institutions, Virginia, 390
Laboratory schools, 28
Manpower planning, 346
Ratings of beginning teachers, 78



TEACHER EDUCATION (continued)

Student attitudes, 400 Vocational, 298

TEACHERS Attitudes administrators, 391 educational change, 257 labor and management, 302 organizational climate, 222 Career patterns, 288 Classroom organization and loyalties, 321 Continuing education, 200 Elementary, attitudes, 222 Evaluation of, 304 Innovation and change, 162 Inservice programs, 269 Job satisfaction, 65 Leadership role, 324 Nontenured, retention, 272 Organizational training, 327 Preservice programs, 269

Promotion, 200 Racial integration, 161 Salaries, 33, 364 School board negotiations, 379 Supervisors communication, 226

interactions, 86 teams, 304 Supply and demand, 389 Teacher subculture, 406

Teaching load, 211 Tenure, 200 Urban, characteristics, 403 Values, disadvantaged, 222

TEAM ADMINISTRATION, 20, 100, 188, 241

TEAM TEACHING, 356

Interdisciplinary teaming, 341 Organization and administration, 68

TESTS

Selection, 175 Teacher-made, scoring, 176

TEXTBOOKS, 400

THERMAL ENVIRONMENT, 287 **TRANSPORTATION**, 108

--U-

UNIVERSITIES

Committees, 12 Community colleges, 381 Judicial opinions affecting, 69 School law, 308, 409 See also COLLEGES, HIGHER **EDUCATION**

URBAN EDUCATION, 182

Administration, 123 Metropolitan regional authorities, 105 Teacher characteristics, 403

URBAN SCHOOLS

Evaluation needs, 299 Needs, 315 Organization, 397 Organizational behavior, 281 UCEA simulation materials, 43

VALUES, 34

Public school educators, 162

VOCATIONAL EDUCATION, 103

Administration, 103 Career programs, 195 Change process, 185 Data systems, 371 Information system, 393 Leadership training, 393 Secondary schools, 358 State evaluation system, 371 State leadership development, 371 Teachers, 298 Wisconsin program, 361

VOTING

School budget elections, 295 Voter behavior Perry, Iowa, 218 prediction, 13 school budget elections, 285 Voter opinion surveys, 274

W

WAREHOUSES, 119

YEAR ROUND SCHOOLS, 237, 295