

DOCUMENT RESUME

ED 051 416

VT 013 332

AUTHOR Chorness, Maury H.; And Others
TITLE The Feasibility of Establishing Highway Safety
Manpower Development and Research Centers at
University-Level Institutions. Final Report, Volume
II: Appendixes.
INSTITUTION Stanford Research Inst., Menlo Park, Calif.
SPONS AGENCY Department of Transportation, Washington, D.C.
National Highway Safety Bureau.
REPORT NO SRI-Proj-7386
PUB DATE Jul 69
NOTE 153p.

EDRS PRICE MF-\$0.65 HC-\$6.58
DESCRIPTORS Educational Development, Educational Needs,
*Feasibility Studies, Job Skills, *Manpower
Development, Program Administration, Program
Development, *Research and Development Centers,
*Safety, Site Analysis, Site Selection, Tables
(Data), *Transportation
IDENTIFIERS *Highway Safety

ABSTRACT

This document, the second of a 2-volume report, contains appendixes of data tables and other study materials relating to the feasibility of establishing Highway Safety Manpower Development and Research Centers. Appendixes are: (1) Skills and Disciplines Required for Highway Safety Education and Training, (2) Development of Program Strategy for the Placement of Centers, (3) Criteria for Selection of Candidate Universities, (4) Identification of Candidate Universities, and (5) Visits to Candidate Universities. Volume I is available as VT 013 331 in this issue. (SB)

ED051416

Final Report

**THE FEASIBILITY OF ESTABLISHING HIGHWAY SAFETY
MANPOWER DEVELOPMENT AND RESEARCH CENTERS
AT UNIVERSITY-LEVEL INSTITUTIONS**

Volume II: Appendixes

Prepared for:

OFFICE OF SAFETY MANPOWER DEVELOPMENT, TRAFFIC SAFETY INSTITUTE
NATIONAL HIGHWAY SAFETY BUREAU
DEPARTMENT OF TRANSPORTATION
WASHINGTON, D.C.



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Final Report

U. S. DEPARTMENT OF HEALTH, EDUCATION
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July 1969

THE FEASIBILITY OF ESTABLISHING HIGHWAY SAFETY MANPOWER DEVELOPMENT AND RESEARCH CENTERS AT UNIVERSITY-LEVEL INSTITUTIONS

Volume II: Appendixes

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SRI Project 7386

Prepared for the U.S. Department of Transportation, National Highway Safety Bureau, under Contract
FH-11-6317.

The opinions, findings, and conclusions expressed in this publication are those of the authors and not necessarily
those of the National Highway Safety Bureau.

Approved:

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Copy No. 1000000000

CONTENTS

Appendix 1	SKILLS AND DISCIPLINES REQUIRED FOR HIGHWAY SAFETY EDUCATION AND TRAINING	1
	Notes on Training Needs for Highway Safety Specialists Derivation of Chart Numbers	3
1-1	Single Highway Safety Manpower Development and Research Center, Professorial Requirements for Training of State Government Safety Specialist Trainees - Five-Year Program (When Estimated Manpower Requirements Exceed 100, Operating Personnel Are Trained in Field)	7
1-2	Single Highway Safety Manpower Development and Research Center, Professorial Requirements for Training of State Government Safety Specialist Trainees - Five-Year Program (When Estimated Manpower Requirements Exceed 1,000, Operating Personnel Are Trained in Field)	11
1-3	Distribution of State Highway Safety Operating Personnel to Federal Programs and Professorial Requirements for Training Needs - Five-Year Program	15
1-4	Single Highway Safety Manpower Development and Research Center, Professorial Requirements for Training of State Government Safety Specialist Trainees - Ten-Year Program (When Estimated Manpower Requirements Exceed 100, Operating Personnel Are Trained in Field)	17
1-5	Single Highway Safety Manpower Development and Research Center, Professorial Requirements for Training of State Government Safety Specialist Trainees - Ten-Year Program (When Estimated Manpower Requirements Exceed 1,000, Operating Personnel Are Trained in Field)	21
1-6	Typical Large State (California) Highway Safety Manpower Development and Research Center, Professorial Requirements for Training of State Government Safety Specialist Trainees - Five-Year Program (When Estimated Manpower Requirements Exceed 100, Operating Personnel Are Trained in Field)	25

CONTENTS (Continued)

Appendix 1 (Continued)

1-7	Single Highway Safety Manpower Development and Research Center, Professorial Requirements for Training of State Government Safety Specialist Trainees - Ten-Year Program (When Estimated Manpower Requirements Exceed 100, Operating Personnel Are Trained in Field)	29
1-8	Typical Medium State (Alabama) Highway Safety Manpower Development and Research Center, Professorial Requirements for Training of State Government Safety Specialist Trainees - Five-Year Program (When Estimated Manpower Requirements Exceed 100, Operating Personnel Are Trained in Field)	33
1-9	Single Highway Safety Manpower Development and Research Center, Professorial Requirements for Training of State Government Safety Specialist Trainees - Ten-Year Program (When Estimated Manpower Requirements Exceed 100, Operating Personnel Are Trained in Field)	37
1-10	Typical Small State (Idaho) Highway Safety Manpower Development and Research Center, Professorial Requirements for Training of State Government Safety Specialist Trainees - Five-Year Program (When Estimated Manpower Requirements Exceed 100, Operating Personnel Are Trained in Field)	41
1-11	Single Highway Safety Manpower Development and Research Center, Professorial Requirements for Training of State Government Safety Specialist Trainees - Ten-Year Program (When Estimated Manpower Requirements Exceed 100, Operating Personnel Are Trained in Field)	45
1-12	Contractor's Estimate of Local Government Requirements for Safety Specialists (letter - report dated October 14, 1968)	49

CONTENTS (Continued)

Appendix 1 (Continued)

1-13	Highway Safety Training Needs for Local Government Personnel - 1973 - Single Center for Nation Five-Year Program (When Estimated Manpower Requirements Exceed 1,000, Operating Personnel Are Trained in Field)	55
1-14	Highway Safety Training Needs for Local Government Personnel - 1978 - Single Center for Nation Ten Year Program (When Estimated Manpower Requirements Exceed 1,000, Operating Personnel Are Trained in Field)	57
1-15	National Highway Safety Bureau Federal Safety Administrative Personnel - Five Year Program	59

Appendix 2

DEVELOPMENT OF PROGRAM STRATEGY FOR THE PLACEMENT OF CENTERS	61
Location Strategy for Regional Centers and Regional Consortia for Highway Safety Manpower Development and Research Centers	63
2-1 Estimating Factors of Highway Safety Specialist Manpower by Job Titles - State and Local Governments Manpower Requirements	67
2-2 Estimating Factors of Highway Safety Specialist Manpower by States	71
2-3 Geographical Distribution of Highway Mileage by States and Regions - Regions A _M Through J _M	73
2-4 Geographical Distribution of Secondary School Enrollment by States and Regions - Regions A _E Through J _E	74
2-5 Geographical Distribution of Population by States and Regions - Regions A _p Through J _p	75
2-6 Geographical Distribution of Registered Vehicles by States and Regions - Regions A _V Through J _V	76



CONTENTS (Continued)

Appendix 2 (Continued)

2-7	Geographical Distribution of State and Local Manpower Requirements by States and Regions . . .	77
2-8	Listing of Federal College-Level Training, Education, and Research Programs that Are Analogous to the Proposed NHSB Program for HS&D&R Centers	79

Appendix 3

CRITERIA FOR THE SELECTION OF CANDIDATE UNIVERSITIES	99
--	----

3-1	Selected Source References of Data for Selection Criteria	101
-----	---	-----

Appendix 4

IDENTIFICATION OF CANDIDATE UNIVERSITIES	103
--	-----

4-1	Selected Source References for Characteristics of Possible Candidate Institutions	105
-----	---	-----

4-2	Possible Candidate Institutions for Highway Safety Manpower Development and Research Centers (First Level of Selection With Two Basic Characteristics and Other Available Characteristics)	106
-----	--	-----

4-3	Possible Candidate Institutions for Highway Safety Manpower Development and Research Centers (Second Level of Selection With Five Basic Characteristics)	112
-----	--	-----

4-4	Possible Candidate Institutions for Highway Safety Manpower Development and Research Centers (Third Level of Selection With Five Basic and Three Special Characteristics)	116
-----	---	-----

4-5	Possible Candidate Institutions for Highway Safety Manpower Development and Research Centers (Relative Ranking of Individual Institutions by Percent of Optimum Criteria)	117
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CONTENTS (Concluded)

Appendix 5	VISITS TO CANDIDATE UNIVERSITIES	125
5-1	Letter to Presidents of Universities Requesting Approval to Visit and Undertake Discussions . . .	127
5-2	Letter to University Staff Directly Involved in Highway Safety Programs	128
5-3	Abstract for Presentation of Study to University Officials	130
5-4	Plan for Visits to Candidate Universities	141
5-5	Short Form of Conference Guide for Advanced Briefing to Participants	155

Appendix 1

SKILLS AND DISCIPLINES REQUIRED FOR
HIGHWAY SAFETY EDUCATION AND TRAINING

NOTES ON
TRAINING NEEDS FOR HIGHWAY SAFETY SPECIALISTS
DERIVATION OF CHART NUMBERS

Generalized Job Title--from BA&H report, Appendix B.

Column 1: Entering Education--from job description, BA&H report, Appendix B.

Column 2: 1973 Estimated Manpower Requirements--from manpower requirements, Alternate No. 2, BA&H report, Appendix E.

Safety Specialist Trainees

Column 3: Hours of Entry Training per Individual*--from job descriptions, BA&H report, Appendix B.

Column 4: Total hours of Entry Training--(Column 2 x Column 3).

Column 5: Hours of Refresher Training per Individual--from job descriptions, BA&H report, Appendix B.

Column 6: Hours of Refresher Training per Individual, 1969-1973--(5 x Column 5**).

Column 7: Total Hours of Refresher Training, 1969-1973--(Column 2 x Column 6).

Column 8: Total Training Hours, 1969-1973--(Column 4 + Column 7).

NOTE: The 1978 figures were basically determined by the same methods as the 1973 data. A ten year, rather than a five year base was used and where necessary, mathematical projections were made to fulfill the requirements for 1978.

* When two figures are shown in a column for one job title, the upper figure indicates the number of hours of training and the lower figure indicates the number of those hours that are devoted to laboratory type training.

** Hours of refresher training for five or ten years calculated on the basis of total annual hours.

2/3

Column 9: Place of Training (for those in Generalized Job Title positions) and Number of Field Trainers---if "Center" is indicated, training is given at a university or HSMDR Center. If "Field" is indicated, training is given outside of a university or HSMDR Center by a teacher who has been trained at a university or HSMDR Center. If the number of individuals occupying a job position is less than 100, as indicated in Column 2, the training will be given at a university or HSMDR Center. Otherwise, the training will be given outside of a university or HSMDR Center by a teacher who has been trained at a university or HSMDR Center.

In making the calculations for field trainers, it is assumed that courses will be "canned" by a university or HSMDR Center. Field trainers, who have been trained at a university or HSMDR Center can teach, on the average, 20 hours per week and 50 weeks per year. It is further assumed that an average class of 20 will be involved in classroom type teaching and an average class of 4 will be involved in laboratory type teaching.

Field Trainers

- Column 10: Estimated Number of Field Trainers--It is estimated that field trainers should have double the training time given to those those they teach. Field trainers will be trained at a university or HSMDR Center, (2 x Column 3).
- Column 11: Total Hours Entry Training--(Column 9 x Column 10).
- Column 12: Hours of Refresher Training per Individual--Here, again, it is estimated that field trainers should have about double the training time given to those they teach. This refresher training for field trainers will be done at a university or HSMDR Center, (2 x Column 5).
- Column 13: Hours of Refresher Training per Individual, 1969-1973--(5 x Column 12).
- Column 14: Total Hours of Refresher Training, 1969-1973--(Column 9 x Column 13).
- Column 15: Total Training Hours, 1969-1973--(Column 11 + Column 14).
- Column 16: Place of Training (for Field Trainers)--All "Teachers of Teachers" are trained at a university or HSMDR Center.

Column 17-23: Center Professorial Requirements, Full-time Man Years per Year (faculty requirements allocated to academic disciplines at university or HSMDCR Center to train highway safety personnel)--A large matrix type chart was constructed with BA&H, Appendix B, generalized Job Titles as the ordinate and Special Training Courses Description as the abscissa, showing the number of special training hours as specified by BA&H. Where BA&H did not break down the training hours to specific courses, an allocation was estimated. An analysis of the content of the courses indicated that they could be synthesized into the following discipline categories:

- A. Law
- B. Medicine
- C. Business or Public Administration
- D. Education
- E. Police Sciences
- F. Engineering
- G. Psychology

Column 24: Total number of Center Professors--It is assumed that university or HSMDCR Center professors must prepare their courses and keep them up-to-date and can teach on the average of 10 hours per week, 40 weeks per year. It is further assumed that there will be an average class of 20 in classroom type teaching and an average of 4 in laboratory type teaching.

Single Highway Safety Manpower

PROFESSIONAL REQUIREMENTS FOR TRAINING OF S
(When Estimated Manpower Requirements exceed 1

Generalized Job Title	Entering Education	1973 Estimated Manpower Requirements	Safety Specialist Trainees				
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training (thousands)	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1973	Total Hrs. Refresher Training 1969-1973 (thousands)
1. Governor's Highway Safety Program Director	BA	30	40	2.0	24 Tr1	40	7
2. Highway Safety Program Analyst	BA	99	160	15.0	40 Tr1	67	7
3. Highway Safety Public Information Officer	BA	27	40	1.1	40 Tr1	67	2
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	12,445	40 6	497.8 74.7	16 2 Yr	80 10	996 125
5. Motor Vehicle Station Inspector	HS	1,141	80 8	91.3 9.1	24 4 Yr	120 20	137 23
6. Driver Training Program Specialist	MS	200	40 4	8.0 .80	40 4 Tr1	67 7	13 1
7. Driver Education Supervisor	MS	3,063	40	122.5	40 Tr1	67	205
8. Driver Education Teacher	BA	11,888	300 24	3,566.4 283.3	24 4 Yr	120 20	1,427 236
9. Driver Retraining Instructor	BA	2,234	380 32	848.9 71.5	24 4 Yr	120 20	268 45
10. Driver License Examiner (incl. Motorcycle)	HS	3,881	40 8	310.5 31.1	24 4 Yr	120 20	466 78
11. Driver License Hearing Officer	HS	430	80	34.4	24 Yr	120	52
12. Codes and Laws Program Specialist	Law Deg	50	40	2.0	---	---	---
13. Traffic Court Judge	Law Deg	1,449	40	58.0	16 Yr	80	116
14. Traffic Court Program Specialist	Law Deg	50	80	4.0	32 Tr1	53	3
15. Alcohol Technical Specialist	BA	202	80 12	16.2 2.1	24 4 Yr	120 20	24 4
16. Breath Examiner Specialist	HS	2,152	40 8	86.1 17.2	16 4 Yr	80 20	172 43
17. Accident Site Investigator	MS	1,530	120	183.6	40 Tr1	67	103
18. Accident Site Investigator Aide	HS	1,074	120	128.9	24 Yr	120	129
19. Traffic Record Program Analyst	BA	100	80	8.0	40 Tra	67	7
20. Traffic Records Systems Analyst	BA	50	40	2.0	40 Tr1	67	3
21. Emergency Medical Services Program Specialist	MS	50	80	4.0	40 Tr1	67	3
22. Emergency Medical Services Field Representative	BA	220	80	17.6	24 Yr	120	26
23. Highway Engineer--Safety	BA	1,112	40	44.5	24 Yr	120	133
24. Engineering Aide--Safety	HS	770	120	92.4	24 Yr	120	82
25. Highway Safety Site Officer	HS	557	40	22.3	24 Yr	120	87
26. Traffic Engineer	MS	820	40 8	32.8 4.6	24 4 Yr	120 20	88 16
27. Engineering Aide--Traffic	HS	505	120 16	60.6 8.1	24 4 Yr	120 20	61 10
28. Traffic Control Service Technician	HS	516	40 20	20.8 10.3	24 8 Yr	120 40	62 21
29. Pedestrian Safety Program Specialist	MS	50	40	2.0	40 Tr1	67	3
30. Police Traffic Services Program Specialist	Jr. Col.	100	80	8.0	40 Tr1	67	7
31. Police Traffic Services Officer	Jr. Col.	1,211	80	96.9	20 Yr	100	121
32. Police Traffic Services Patrolman	HS	39,074	140 20	5,498.4 785.5	20 4 Yr	100 20	3,927 786
33. State Wrecker Operator	MS	3,981	40 4	159.3 15.9	10 2 Yr	80 10	319 40
34. State Wrecker Field Representative	BA	55	80 8	4.4 .4	24 4 Yr	120 20	7 1
35. School Bus Program Specialist	BA	50	80	4.0	40 Tr1	67	3
36. School Bus Driver Training Officer	BA	439	40 8	17.8 3.5	40 4 Tr1	67 20	29 9

6/7

TRAINING OF STATE GOVERNMENT SAFETY SPECIALIST TRAINEES
 (Costs exceed \$100, operating personnel are trained in field)

Total Hrs. Refresher Training 1969-1973 (thousands)	TOTAL Training Hrs. 1969-1973 (thousands)	Place of Training & No. of Field Trainers	Center Professional Requirements--Fulltime Man Years/Year							Total No. of Center Professors
			Law	Medicine	Bus. Adm. or Public	Education	Police Science	Engr.	Psych.	
2	4	Center			.100					.10
7	23	Center			.392			.084	.354	.56
2	3	Center			.070					.07
996	1,493	Field (23)								
125	199									
137	228	Field (4)								
23	32									
13	21	Field (1)								
1	2									
205	328	Field (4)								
1,427	4,993	Field (71)								
238	523									
263	1,217	Field (16)								
45	116									
464	776	Field (13)								
78	109									
52	85	Field (1)								
---	2	Center	.037		.012					.05
116	174	Field (2)								
3	7	Center	.075		.095					.17
24	40	Field (1)								
4	6									
172	258	Field (5)								
43	60									
103	285	Field (3)								
124	258	Field (2)								
7	15	Center			.035	.074		.167	.074	.37
3	5	Center			.130					.13
3	7	Center		.126	.054					.18
26	44	Field (1)								
133	178	Field (2)								
92	185	Field (2)								
67	89	Field (1)								
96	131	Field (3)								
36	23									
83	121	Field (2)								
10	18									
62	87	Field (2)								
21	24									
3	5	Center			.033	.097				.13
7	13	Center			.044	.166	.160			.37
121	218	Field (1)								
3,927	9,426	Field (158)								
188	1,571									
318	678	Field (8)								
40	56									
7	11	Center		.073	.187	.095		.095		.43
1	2									
3	7	Center			.090	.090				.18
38	47	Field (1)								
8	12									

Generalized Job Title	Entering Education*	1973 Estimated Number of Field Trainers	Field Trainers				
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training (thousands)	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1973	Total Hrs. Refresher Training 1969-1973 (thousands)
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	23	80 12	1.84 .28	32 4 Yr	160 20	5.68 .46
5. Motor Vehicle Station Inspector	HS	4	160 16	.64 .06	48 8 Yr	240 40	.96 .16
6. Driver Training Program Specialist	MS	1	80 8	.08 .01	80 8 Tri	134 14	.13 .01
7. Driver Education Supervisor	MS	4	80	.32	80 Tri	134	.54
8. Driver Education Teacher	BA	71	200 48	42.60 3.41	48 8 Yr	240 40	17.04 2.84
9. Driver Retraining Instructor	BA	16	260 64	12.16 1.02	48 8 Yr	240 40	3.84 .64
10. Drive. License Examiner (incl. Motorcycles)	HS	13	160 16	13.31 .21	48 8 Yr	240 40	3.12 .52
11. Driver License Hearing Officer	HS	1	160	.16	48 Yr	240	.24
13. Traffic Court Judge	Law Deg	2	80	.16	32 Yr	160	.32
15. Alcohol Technical Specialist	BA	1	160 24	.16 .02	48 8 Yr	240 40	.24 .04
16. Breath Examiner Specialist	HS	5	80 16	.40 .08	32 8 Yr	160 40	.80 .20
17. Accident Site Investigator	MS	3	240	.72	80 Tri	134	.40
18. Accident Site Investigator Aide	HS	3	240	.72	48 Yr	240	.72
22. Emergency Medical Services Field Representative	BA	1	160	.16	48 Yr	240	.24
23. Highway Engineer--Safety	BA	2	80	.16	48 Yr	240	.48
24. Engineering Aide--Safety	HS	2	240	.48	48 Yr	240	.48
25. Highway Safety Site Officer	HS	1	80	.08	48 Yr	240	.24
26. Traffic Engineer	MS	3	80 16	.24 .05	48 8 Yr	240 40	.72 .12
27. Engineering Aide--Traffic	HS	2	240 32	.48 .06	48 8 Yr	240 40	.48 .08
28. Traffic Control Services Technician	ES	2	80 40	.16 .08	48 16 Yr	140 80	.48 .08
31. Police Traffic Services Officer	Jr. Col.	3	160	.48	40 Yr	200	.60
32. Police Traffic Services Patrolman	HS	158	280 40	44.24 6.32	40 8 Yr	200 40	31.60 6.32
33. State Wrecker Operator	HS	8	80 8	.64 .06	32 4 Yr	160 20	1.28 .16
36. School Bus Driver Training Officer	BA	1	80 16	.08 .02	80 8 Tri	134 40	.13 .04

Total Prof.

Source for Entering Education, Estimated Manpower Requirements, Hours of Entry Training and Hours of Refresher Training: Booz, Allen & Hamilton's report to NMSB, Safety Specialist Manpower, Manpower Requirements, Vol. 1, Appendix B, August 15, 1968.

* HS = High School, BA = BA or BS Degree, MS = MS or MA Degree

Note: Where the number of hours in training are shown as two figures (example - 50/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

Substitute 1 - Prof. Req. Motor Veh

Substitute 2 - Prof. Req. Driver Tr 8) and Po 31, and Training Motor Veh

Total Prf. Refresher Training 1969-1973 (thousands)	TOTAL Training Prf. 1969-1973 (thousands)	Place of Training	Center Professora! Requirements--Fulltime Man Years/Years						Total No. of Center Professors	
			Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.		Psych.
3.68	5.52	Center						.210	.21	
.46	.74	Center			.009	.015		.036	.06	
.96	1.60	Center			.009	.015			.06	
.16	.22	Center			.003	.007			.01	
.13	.21	Center			.003	.007			.01	
.01	.02	Center			.006	.014			.02	
.54	.85	Center							.02	
17.04	59.64	Center				1.484		.836	2.12	
2.84	5.25	Center				.85		.142	.57	
3.84	16.00	Center						.143	.57	
.64	1.65	Center			.072			.408	.48	
3.14	16.43	Center							.48	
.52	.73	Center	.004			.003		.003	.01	
.24	.40	Center	.004			.003			.01	
.32	.48	Center	.007		.003				.01	
.24	.40	Center		.010	.004		.006		.02	
.04	.06	Center	.015		.030		.015		.06	
.80	1.20	Center	.015		.030		.015		.06	
.20	.28	Center			.002		.007	.021	.03	
.40	1.12	Center			.002		.007	.021	.03	
.72	1.44	Center			.010		.004	.026	.04	
.24	.40	Center		.007	.003				.01	
.48	.64	Center			.003			.015	.02	
.48	.96	Center			.007			.013	.02	
.54	.32	Center			.003			.007	.01	
.72	.96	Center			.010			.030	.04	
.12	.17	Center			.003			.037	.04	
.48	.96	Center			.003			.037	.04	
.08	.14	Center			.007			.023	.03	
.48	.64	Center			.007			.023	.03	
.08	.16	Center						.011	.03	
.60	1.04	Center			.019		.011		.03	
31.60	79.84	Center	.412	.221		1.138	1.359		3.16	
8.32	12.64	Center			.035	.023	.012		.07	
1.28	1.92	Center							.07	
.16	.22	Center							.01	
.13	.21	Center				.007		.003	.01	
.04	.06	Center							.01	
Total Professora! Requirements:			.580	.472	1.462	3.467	1.646	.906	1.267	8.82
1 - Prof. Requirements without Motor Vehicle Inspector (No. 4):			.580	.472	1.462	3.467	1.646	.696	1.267	8.61
2 - Prof. Requirements without Driver Training (Nos. 6, 7, and 8) and Police Training (Nos. 30, 31, and 32) and School Bus Training (Nos. 35 and 36) and Motor Vehicle Inspector (No. 4):			.138	.253	1.300	.581	.116	.696	.628	3.71

PROFESSIONAL REQUIREMENTS FOR TRAINING OF

(When Estimated Manpower Requirements Exceed

Generalized Job Title	Entering Education*	1973 Estimated Manpower Requirements	Safety Specialist Trainees				
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training (thousands)	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1973	Total Hrs. Refresher Training 1969-1973 (thousands)
1. Governor's Highway Safety Program Director	BA	50	40	2.0	24 Trl	40	2
2. Highway Safety Program Analyst	BA	99	160	15.8	40 Trl	67	7
3. Highway Safety Public Information Officer	BA	27	40	1.1	40 Trl	67	2
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	12,445	40	497.8	16	83	896
5. Motor Vehicle Station Inspector	HS	1,141	6	74.7	2 Yr	10	125
6. Driver Training Program Specialist	HS	290	80	91.3	24	120	137
7. Driver Education Supervisor	MS	3,063	8	8.1	4 Yr	20	23
8. Driver Education Teacher	BA	11,588	40	8.0	40	67	13
9. Driver Retraining Instructor	BA	2,234	4	6	4 Trl	7	1
10. Driver License Examiner (incl. Motorcycles)	MS	3,063	40	122.5	40 Trl	67	200
11. Driver License Hearing Officer	BA	430	300	3,566.4	24	120	1,427
12. Codes and Laws Program Specialist	Law Deg	50	24	285.3	4 Yr	20	238
13. Traffic Court Judge	Law Deg	1,479	32	71.5	4 Yr	20	45
14. Traffic Court Program Specialist	Law Deg	50	80	310.5	24	120	466
15. Alcohol Technical Specialist	BA	202	8	31.1	4 Yr	20	7
16. Breath Examiner Specialist	HS	430	80	34.4	24 Yr	120	52
17. Accident Site Investigator	MS	1,530	40	2.0	--	--	--
18. Accident Site Investigator Aide	MS	1,074	40	58.0	16 Yr	80	116
19. Traffic Records Program Analyst	BA	100	80	4.0	32 Trl	53	3
20. Traffic Records Systems Analyst	BA	50	80	16.2	24	120	24
21. Emergency Medical Services Program Specialist	MC	50	12	2.4	4 Yr	20	4
22. Emergency Medical Services Field Representative	BA	220	40	86.1	16	80	172
23. Highway Engineer--Safety	BA	1,112	8	17.2	4 Yr	20	43
24. Engineering Aide--Safety	HS	770	120	183.6	40 Trl	67	103
25. Highway Safety Site Officer	HS	557	120	128.9	24 Yr	120	129
26. Traffic Engineer	MS	820	40	6.6	4 Yr	20	98
27. Engineering Aide--Traffic	HS	505	120	60.6	24	120	61
28. Traffic Control Service Technician	HS	516	16	8.1	4 Yr	20	10
29. Pedestrian Safety Program Specialist	MS	50	40	20.3	24	120	62
30. Police Traffic Services Program Specialist	Jr. Col	100	20	10.3	8 Yr	40	21
31. Police Traffic Services Officer	Jr. Col	1,211	40	2.0	40 Trl	67	3
32. Police Traffic Services Petrolman	HS	39,274	80	8.0	40 Trl	67	7
33. State Wrecker Operator	HS	3,981	140	90.9	7 Yr	100	121
34. State Wrecker Field Representative	BA	55	20	5,498.4	20	100	3,927
35. School Bus Program Specialist	BA	30	40	785.5	4 Yr	20	786
36. School Bus Driver Training Officer	BA	436	40	159.2	16	80	319
			4	15.9	2 Yr	10	10
			80	4.4	24	120	7
			8	.4	4 Yr	20	1
			80	4.0	40 Trl	67	3
			40	17.6	40	67	29
			8	3.5	4 Trl	20	9

10/11

TRAINING OF STATE GOVERNMENT SAFETY SPECIALIST TRAINEES

(Students Exceed 1,000, Operating Personnel are Trained in Field)

Year	Total Hrs. of Refresher Training 1969-1973 (thousands)	TOTAL Training Hrs. 1969-1973 (thousands)	Place of Training & No. of Field Trainees	Center Professional Requirements--Fulltime Man Years/Year						Total No. of Center Professors	
				Law	Medicine	Bus. Adm. or Public	Education	Police Science	Engr.		Psych.
	2	4	Center			.100					.10
	7	23	Center			.2		.084	.084		.56
	2	3	Center								.07
	996	1,493	Field (23)								
	125	519									
	137	228	Field (4)								
	23	32									
	13	21	Center			.228	.532				.76
	1	2									
	205	328	Field (4)								
	1,427	4,993	Field (71)								
	238	523									
	262	1,117	Field (18)								
	45	116									
	466	776	Field (13)								
	78	109									
	57	86	Center	.850			.645			.645	2.15
	—	2	Center	.037		.013					.05
	116	174	Field (2)								
	3	7	Center	.075		.095					.17
	24	40	Center		.830	.332		.498			1.68
	1	7									
	172	258	Field (5)								
	43	60									
	103	286	Field (3)								
	129	258	Field (3)								
	7	15	Center			.056	.074		.165	.074	.37
	3	5	Center			.100					.10
	3	7	Center		.108	.034					.18
	26	44	Center		.770	.330					1.10
	133	178	Field (2)								
	92	185	Center			1.525			3.095		4.62
	67	89	Center			.558			1.672		2.23
	88	131	Center			1.395			4.185		5.58
	16	23									
	61	121	Center			.388			4.462		4.85
	10	18									
	62	83	Center			1.290			3.870		5.16
	21	31									
	3	5	Center			.033	.097				.13
	7	15	Center			.044	.167	.159			.37
	121	218	Field (3)								
	3,927	9,426	Field (15A)								
	1,008	1,571									
	319	478	Field (8)								
	40	56									
	7	11	Center		.073	.167	.093		.095		.43
	1	2									
	3	7	Center			.090	.090				.18
	29	47	Center				1.680		.720		2.40
	9	12									

Generalized Job Title	Entering Education*	1973 Estimated Number of Field Trainers	Field Trainers				Total Hrs. Refresh. Training Per Individual 1969-1973	Total Hrs. Refresh. Training Per Individual (thousands)
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training (thousands)	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual		
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	23	80	1.84	32	160	3.68	
			12	.28	4 Yr	20		
5. Motor Vehicle Station Inspector	HS	1	160	.64	48	240	.96	
			16	.06	8 Yr	40		
7. Driver Education Supervisor	MS	4	80	3.2	10 Tr	134	.54	
8. Driver Education Teacher	BA	71	600	42.60	48	240	17.04	
			48	3.41	8 Yr	40	2.4	
9. Driver Retraining Instructor	BA	16	760	12.16	48	240	3.64	
			64	1.02	8 Yr	40		
10. Driver License Examiner (incl. Motorcycles)	HS	13	160	13.31	4	240	3.12	
			16	.21	8 Yr	40		
13. Traffic Court Judge	Law Deg.	2	80	.16	32 Yr	160	.32	
16. Breath Examiner Specialist	MS	5	80	.40	32	160	.80	
			16	.08	8 Yr	40		
17. Accident Site Investigator	MS	3	240	.72	80 Tr	134	.40	
18. Accident Site Investigator Aide	HS	3	240	.72	46 Yr	240	.72	
23. Highway Engineer--Safety Officer	BA	2	80	.16	46 Yr	240	.48	
31. Police Traffic Services Officer	Jr. Col	3	160	.48	40 Yr	200	.6	
32. Police Traffic Services Patrolman	HS	158	280	44.24	40	200	31.60	
			40	6.32	8 Yr	40	6.2	
33. State Wrecker Operator	HS	8	80	.64	32	160	1.28	
			8	.06	4 Yr	20		

Source for Entering Education, Estimated Manpower Requirements, Hours of Entry Training and Hours of Refresher Training: Boot, Allen & Hamilton's report to NHSB, Safety Specialist Manpower, Manpower Requirements, Vol. I, Appendix B, August 15, 1968.

* HS = High School, BA = BA or BS Degree, MS = MS or MA Degree

Note: Where the number of hours in training are shown as two figures (example - 50/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

Substitute 1 - Prof. Motor
Substitute 2 - Prof. Driver (8) and 31, and Train Motor

al s. sher ing 1973 s)	TOTAL Training Hrs. 1969-1973 (thousands)	Place of Training	Center Professional Requirements--F. Man Years/Year						Total No. of Center Professors	
			Law	Medicine	Public o: Bus. Adm.	Education	Police Science	Engr.		Psych.
8	5.52	Center						.210	.21	
.46	.74	Center								
6	1.60	Center			.009	.015		.036	.06	
.16	.22	Center								
4	.85	Center			.006	.014			.02	
4	59.64	Center				1.484			.635	
2.84	7.55	Center							2.12	
4	6.00	Center				.285		.142	.143	
.64	1.66	Center							.57	
2	16.43	Center			.072				.408	
.52	.73	Center							.48	
2	.48	Center	.007		.003				.01	
0	1.20	Center	.015				.015		.06	
0	1.12	Center			.030		.007	.021	.03	
2	1.44	Center			.002		.004	.026	.04	
8	.51	Center			.010				.02	
0	1.08	Center			.005			.015	.03	
0	75.84	Center	.442	.221		1.138	1.359		3.1	
6.32	12.64	Center		.035	.023	.012			.07	
8	1.92	Center								
.16	.22	Center								
al Professional Requirements:			1.436	2.055	7.469	6.328	2.137	18.079	2.626	40.13
f. Requirements without or Vehicle Inspector (No. 4):			1.436	2.055	7.469	6.328	2.137	17.869	2.626	39.92
f. Requirements without per Training (Nos. 6, 7, and and Police Training (Nos. 30, and 32) and School Bus ining (Nos. 35 and 36) and or Vehicle Inspector (No. 4):			.994	1.834	7.082	1.223	.608	17.869	1.270	30.88

Five Year Program

DISTRIBUTION OF STATE HIGHWAY SAFETY OPERATING PERSONNEL TO
FEDERAL PROGRAMS AND PROFESSORIAL REQUIREMENTS FOR TRAINING NEEDS

	Number to be Trained For Direct Assignments		University or Highway Safety Center Professors by Discipline											
			Full-Time Man-Years/Year											
			Law	Medicine	Bus. or Public Admin.	Education	Police Sciences	Engineering	Psychology	Total				
Federal Program														
Planning and Administration	176	--	--	.562	--	.084	.084	--	.084	--	--	.73		
Motor Vehicle Program	489	4	--	.039	1.785	--	.036	.720	2.64					
Driver and Community Program	730	103	.979	--	.417	2.960	--	.142	1.832	6.33				
Driver Environment Program	3,218	2	--	--	5.194	.097	--	17.299	--	22.59				
Safety Operations Program	777	180	.457	2.055	1.197	1.486	2.053	.308	.074	7.63				
Total	5,390	292	1.436	2.055	7.469	6.328	2.137	17.869	2.626	39.92				

14/15



PROFESSIONAL REQUIREMENTS FOR T
(When Estimated Manpower Requirement

Generalized Job Title	Entering Education	1978 Estimated Manpower Requirements	Safety Specialist I			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training (thousands)	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1978
1. Governor's Highway Safety Program Director	BA	50	40	2.0	24 Tr	80
2. Highway Safety Program Analyst	BA	102	160	16.3	40 Tr	134
3. Highway Safety Public Information Officer	BA	28	40	1.1	40 Tr	134
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	15,123	40	504.9	16	160
5. Motor Vehicle Station Inspector	HS	1,463	80	80.7	2 Yr	20
6. Driver Training Program Specialist	MS	200	8	117.0	24	140
7. Driver Education Supervisor	MS	3,063	40	1.7	4 Yr	40
8. Driver Education Teacher	BA	15,900	4	8	4 Tr	14
9. Driver Retraining Instructor	BA	2,800	200	122.5	40 Tr	134
10. Driver License Examiner (incl. Motorcycles)	HS	4,930	24	4,770.0	24	240
11. Driver License Hearing Officer	HS	520	380	381.6	4 Yr	40
12. Codes and Laws Program Specialist	Law Deg	50	32	1,064.0	24	240
13. Traffic Court Judge	Law Deg	1,570	8	89.6	4 Yr	40
14. Traffic Court Program Specialist	Law Deg	50	80	362.4	24	240
15. Alcohol Technical Specialist	BA	240	8	36.2	4 Yr	40
16. Breath Examiner Specialist	HS	2,390	80	41.6	24 Yr	240
17. Accident Site Investigator	MS	1,590	120	2.0	—	—
18. Accident Site Investigator Aide	HS	1,110	40	62.8	16 Yr	160
19. Traffic Record Program Analyst	BA	100	80	4.0	32 Tr	106
20. Traffic Records Systems Analyst	BA	50	80	19.2	24	240
21. Emergency Medical Services Program Specialist	MS	50	12	2.9	4 Yr	40
22. Emergency Medical Services Field Representative	BA	231	40	92.0	16	160
23. Highway Engineer--Safety	BA	1,160	8	16.4	4 Yr	40
24. Engineering Aide--Safety	HS	800	120	190.8	40 Tr	134
25. Highway Safety Site Officer	MS	557	40	133.2	24 Yr	240
26. Traffic Engineer	MS	850	40	34.0	24	240
27. Engineering Aide--Traffic	HS	540	20	6.8	4 Yr	40
28. Traffic Control Service Technician	HS	540	16	64.8	24	240
29. Pedestrian Safety Program Specialist	MS	50	40	2.4	4 Yr	40
30. Police Traffic Services Program Specialist	Jr. Col.	100	20	21.8	24	240
31. Police Traffic Services Officer	Jr. Col.	1,270	40	10.0	4 Yr	40
32. Police Traffic Services Patrolman	HS	40,800	20	2.0	40 Tr	134
33. State Wrecker Operator	HS	4,250	140	5,684.0	20	200
34. State Wrecker Field Representative	BA	60	20	812.0	4 Yr	40
35. School Bus Program Specialist	BA	50	40	170.0	16	160
36. School Bus Driver Training Officer	BA	477	4	17.0	2 Yr	20
			80	4.8	24	240
			8	.3	4 Yr	40
			40	18.8	40	134
			8	3.8	4 Tr	40

REQUIREMENTS FOR TRAINING OF STATE GOVERNMENT SAFETY SPECIALIST TRAINEES
 (where Requirements exceed 100, operating personnel are trained in field)

Specialist Trainees

Hrs. Refresher Training Pe. Individual 1969-1973	Total Hrs. Training 1969-1978 (thousands)	TOTAL Hrs. Training 1969-1978 (thousands)	Place of Training & No. of Field Trainers	Center Professorial Requirements--Full-time Man Years/Year						Total No. of Center Professors
				Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.	
80	4	6	Center			.080				.08
134	14	30	Field (1)							
134	4	5	Center			.060				.06
160	2,420	3,025	Field (23)							
20	363	393								
240	351	468	Field (4)							
40	59	70								
134	27	35	Field (1)							
14	3	4								
134	410	533	Field (3)							
240	5,816	8,585	Field (64)							
40	536	1,018								
240	672	1,735	Field (13)							
40	112	202								
240	1,087	1,450	Field (12)							
40	181	217								
240	125	166	Field (1)							
		2	Center	.022		.008				.03
160	251	314	Field (2)							
106	5	9	Center	.053		.067				.12
240	58	77	Field (1)							
40	10	13								
160	368	460	Field (5)							
40	92	110								
134	213	514	Field (2)							
240	266	400	Field (2)							
134	13	21	Center			.040	.054	.122	.054	.27
134	7	8	Center			.110				.11
134	7	11	Center	.091		.039				.13
240	55	74	Field (1)							
240	278	325	Field (2)							
240	192	288	Field (2)							
10	134	156	Field (1)							
240	204	238	Field (2)							
40	34	41								
240	130	184	Field (2)							
40	22	30								
240	130	151	Field (2)							
40	43	54								
134	7	9	Center			.028	.082			.11
134	13	21	Center			.032	.122	.116		.27
200	254	356	Field (2)							
200	8,120	13,804	Field (118)							
40	1,824	2,474								
160	680	850	Field (7)							
20	25	102								
240	14	19	Center			.064	.148	.064	.084	.38
40	2	3								
134	7	11	Center			.065	.065			.13
134	63	82	Field (1)							
40	19	23								

Generalized Job Title	Entering Education	1970 Estimated Number of Field Trainers	Hrs. Entry Training Per Individual	Total Hrs. Entry Training (thousands ¹)	Hrs. Refresher Training Per Individual	Field
						7 F Indi 1965
2. Highway Safety Program Analyst	BA	1	320	.32	80 Tri	
4. Motor Vehicle Inspector (Incl. Motorcycles)	HS	23	80 12	1.84 .28	32 4 Yr	3
5. Motor Vehicle Station Inspector	HS	4	160 16	.64 .08	48 8 Yr	41
6. Driver Training Program Specialist	MS	1	80 8	.08 .01	80 8 Tri	21
7. Driver Education Supervisor	MS	3	80 8	24 .01	80 Tri	
8. Driver Education Teacher	BA	64	600 48	38.40 3.07	48 8 Yr	41
9. Driver Retraining Instructor	BA	13	760 64	9.88 .53	48 8 Yr	41
10. Driver License Examiner (Incl. Motorcycles)	HS	12	160 16	1.62 .19	48 8 Yr	48
11. Driver License Hearing Officer	HS	1	160	.16	48 Fr	4
13. Traffic Court Judge	Law Deg	2	80	.16	32 Yr	2
15. Alcohol Technical Specialist	BA	1	160 24	.16 .02	48 8 Yr	48
16. Breath Examiner Specialist	HS	5	80 16	.40 .08	32 8 Yr	32
17. Accident Site Investigator	MS	2	240	.48	80 Tri	2
18. Accident Site Investigator Aide	MS	2	240	.48	48 Yr	4
22. Emergency Medical Services Field Representative	BA	1	160	.16	48 Yr	4
23. Highway Engineer--Safety	BA	2	80	.16	48 Yr	48
24. Engineering Aide--Safety	HS	2	240	.48	48 Yr	48
25. Highway Safety Site Officer	HS	1	80	.08	48 Yr	48
26. Traffic Engineer	MS	2	80 8	.16 .02	48 8 Yr	48C E
27. Engineering Aide--Traffic	HS	2	240 32	.48 .06	48 8 Yr	48C E
28. Traffic Control Services Technician	HS	2	80 40	.18 .08	48 16 Yr	48C J
31. Police Traffic Services Officer	Jr. Col.	2	160	.32	40 Yr	40C
32. Police Traffic Services Patrolman	HS	118	280 40	33.04 4.72	48 8 Yr	400 8
33. State Wrecker Operator	HS	7	80 8	.56 .06	32 4 Yr	32C 41
36. School Bus Driver Training Officer	BA	1	80 16	.08 .02	80 8 Tri	288 8

Source for Entering Education, Estimated Manpower Requirements, Hours of Entry Training and Hours of Refresher Training: Boos, Allen & Hamilton's report to MHSB, Safety Specialist Manpower, Manpower Requirements, Vol. 1, Appendix B, August 15, 1968.

* HS = High School, BA = BA or BS Degree, MS = MS or MA Degree

Note: Where the number of hours in training are shown as two figures (example - 50/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

Field Trainers				Place of Training	Center Professional Requirements--Full-Time Man Years/Year							
Hrs. of Refresher Training Per Individual	Hrs. Refresher Training 1969-1978 (thousands)	Total Hrs. Refresher Training 1969-1978 (thousands)	TOTAL Training Hrs. 1969-1978 (thousands)		Law	Medicine	Public Bus. Adm.	Education	Police Science	Eng'g.	Psych.	Total No. of Center Profess'rs
90 Trl	268	.27	.59	Center			.607		.001	.002		.01
32	300	7.36	9.20	Center						.180		.18
4 Yr	40	.92	1.27	Center								
48	480	1.52	2.56	Center			.008	.012		.030		.05
8 Yr	80	.32	.38	Center								
30	268	.27	.35	Center			.003	.007				.01
8 Trl	28	.03	.04	Center								
90 Trl	268	.86	1.04	Center			.003	.007				.01
48	480	30.72	69.12	Center				.889			.381	1.27
8 Yr	80	5.12	8.19	Center								
48	480	6.24	18.12	Center				.150		.075		.30
8 Yr	80	1.04	1.87	Center								
48	480	5.76	7.68	Center			.023			.127		.15
8 Yr	80	.96	1.15	Center								
48 Yr	480	.98	.64	Center	.004			.003			.003	.01
32 Yr	320	.64	.80	Center	.007		.003					.01
48	480	.48	.64	Center		.005	.002		.003			.01
8 Yr	80	.08	.10	Center								
32	320	1.60	2.00	Center	.013		.025		.012			.05
8 Yr	80	.40	.48	Center								
80 Trl	268	.54	1.02	Center			.001		.002	.007		.01
48 Yr	480	.96	1.44	Center			.005		.008	.013		.02
48 Yr	480	.48	.64	Center		.007	.003					.01
48 Yr	480	.96	1.12	Center			.003			.007		.01
48 Yr	480	.96	1.44	Center			.007			.013		.02
48 Yr	480	.48	.56	Center			.003			.007		.01
48	480	.96	1.12	Center			.005			.015		.02
8 Yr	80	.16	.18	Center			.002			.028		.03
43	480	.96	1.44	Center			.002					.03
8 Yr	80	.16	.22	Center								
48	480	.96	1.12	Center			.008			.022		.03
16 Yr	160	.32	.40	Center								
40 Yr	400	.80	1.12	Center			.006		.004			.01
40	400	47.20	80.24	Center	.239	.120		.616	.735			1.71
8 Yr	80	8.44	14.18	Center								
32	320	2.24	2.80	Center		.025	.017	.008				.05
4 Yr	40	.28	.34	Center				.007			.003	.01
50	268	.27	.35	Center								
8 Trl	80	.08	.10	Center								
Total Professional Requirements:					.338	.314	.811	2.101	.875	.605	.643	5.69
Substitute 1 - Prof. Requirements without Motor Vehicle Inspector (No. 4):					.238	.312	.811	2.106	.873	.423	.643	5.51
Substitute 2 - Prof. Requirements without Driver Training (Nos. 6, 7, and 8) and Police Training (Nos. 30, 31, and 32) and School Bus Training (Nos. 35 and 36) and Motor Vehicle Inspector (No. 4):					.099	.192	.702	.393	.020	.425	.259	2.09

Single Highway Safety
 PROFESSORIAL REQUIREMENTS FOR 1
 (When Estimated Manpower Requirements)

Generalized Job Title	Entering Education*	1978 Estimated Manpower Requirements	Safety Specialist			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training ('thousands)	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1978
1. Governor's Highway Safety Program Director	BA	50	40	2.0	24 Tr	80
2. Highway Safety Program Analyst	BA	102	160	16.3	40 Tr	134
3. Highway Safety Public Information Officer	BA	28	40	1.1	40 Tr	134
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	15,123	40	604.9	16	160
5. Motor Vehicle Station Inspector	HS	1,463	10	117.0	24	240
6. Driver Training Program Specialist	MS	200	40	11.7	4 Yr	40
7. Driver Education Supervisor	MS	3,063	40	8.0	4 Tr	134
8. Driver Education Teacher	BA	15,900	300	4,770.0	24	240
9. Driver Retraining Instructor	BA	2,800	24	381.6	4 Yr	40
10. Driver License Examiner (incl. Motorcycles)	HS	4,530	380	1,064.0	24	240
11. Driver License Hearing Officer	HS	520	32	89.8	4 Yr	40
12. Codes and Laws Program Specialist	Law Deg	50	80	36.2	4 Yr	40
13. Traffic Court Judge	Law Deg	1,570	40	41.6	24 Yr	240
14. Traffic Court Program Specialist	Law Deg	50	80	2.0	—	—
15. Alcohol Technical Specialist	BA	240	40	62.8	16 Yr	160
16. Breath Examiner Specialist	MS	2,300	40	4.0	32 Tr	106
17. Accident Site Investigator	MS	1,590	80	19.2	24	240
18. Accident Site Investigator Aide	AS	1,110	12	2.9	4 Yr	40
19. Traffic Record Program Analyst	BA	100	40	92.0	16	160
20. Traffic Records Systems Analyst	BA	50	8	18.4	4 Yr	40
21. Emergency Medical Services Program Specialist	MS	50	80	190.8	40 Tr	134
22. Emergency Medical Services Field Representative	BA	231	120	133.2	24 Yr	240
23. Highway Engineer--Safety	BA	1,160	40	8.0	40 Tr	134
24. Engineering Aide--Safety	HS	800	40	2.0	40 Tr	134
25. Highway Safety Site Officer	HS	357	40	4.0	40 Tr	134
26. Traffic Engineer	MS	850	40	18.4	24 Yr	240
27. Engineering Aide--Traffic	HS	540	8	34.0	24	240
28. Traffic Control Services Technician	PS	540	16	6.8	4 Yr	40
29. Pedestrian Safety Program Specialist	MS	50	40	64.8	24	240
30. Police Traffic Services Program Specialist	Jr. Col.	100	20	8.6	4 Yr	40
31. Police Traffic Services Officer	Jr. Col.	1,270	40	21.6	24	240
32. Police Traffic Services Patrolman	HS	40,600	140	10.8	8 Yr	80
33. State Wrecker Operator	HS	4,250	20	2.0	40 Tr	134
34. State Wrecker Field Representative	BA	60	40	8.0	40 Tr	134
35. School Bus Program Specialist	BA	50	80	101.6	20 Yr	200
36. School Bus Driver Training Officer	BA	470	40	5,684.0	20	200
			20	812.0	4 Yr	40
			40	170.0	16	160
			4	17.0	2 Yr	20
			80	4.8	24	240
			8	.5	4 Yr	40
			80	4.0	40 Tr	134
			40	18.8	40	134
			8	3.8	4 Tr	40

20/21

Power Development and Research Center

TRAINING OF STATE GOVERNMENT SAFETY SPECIALIST TRAINEES
(Approx. 1,000 operating personnel are trained in field)

Total Trainer 1969-1978 (thousands)	TOTAL Training Exp. 1969-1978 (thousands)	Place of Training & No. of Field Trainers	Center Professional Requirements--Fulltime Man Years/Year					Total No. of Center Professors	
			Law	Medicine	Public or Bus. Adm.	Education	Police Science		Eng'g.
					.080				.08
4	6	Center							.38
14	30	Center			.258		.057	.057	.06
4	3	Center			.060				
420	3,025	Field (23)							
303	393								
351	468	Field (4)							.62
59	70								
27	35	Center			.186	.434			
3	4								
410	833	Field (3)							
816	8,586	Field (64)							
636	1,018								
672	1,736	Field (13)							
112	202								
1087	1,450	Field (12)						.063	.21
181	217					.053			
125	166	Center	.084						.03
	2	Center	.022		.008				
251	314	Field (2)							.12
5	9	Center	.053		.067				1.58
58	77	Center		.790	.316		.474		
70	13								
368	460	Field (5)							
92	110								
213	514	Field (2)							
266	490	Field (2)							
13	21	Center			.040	.054		.122	.054
									.27
7	9	Center			.110				.11
7	11	Center		.091	.039				.13
55	74	Center		.644	.278				.92
278	325	Field (2)						2.412	3.60
192	288	Center			1.184			1.462	1.95
134	156	Center			.488			3.765	5.03
204	238	Center			1.255				
34	41							3.625	3.94
130	194	Center			.315				
22	30							3.442	4.59
130	151	Center			1.148				
43	54								.11
7	9	Center			.028	.082			.27
13	21	Center			.032	.122	.116		
254	356	Field (2)							
120	13,804	Field (118)							
1,624	2,436								
85	45C	Field (7)						.084	.38
14	19	Center	.064		.148	.084			.13
7	11	Center			.065	.065			2.15
63	82	Center				1.405		.645	
19	23								

Generalized Job Title	Entering Education*	1978 Estimated Number of Field Trainers	Field Trainers			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training (Thousands)	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1978
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	23	80 12	1.84 .28	32 4 Yr	320 40
5. Motor Vehicle Station Inspector	HS	4	160 3	.64 .06	48 8 Yr	480 80
7. Driver Education Supervisor	MS	3	80	.24	80 Tr	268
8. Driver Education Teacher	BA	64	600 48	38.40 3.07	48 8 Yr	480 80
9. Driver Retraining Instructor	BA	13	760 61	9.88 .83	48 8 Yr	480 80
10. Driver License Examiner (incl. Motorcycles)	HS	12	160 16	1.92 .19	48 8 Yr	480 80
13. Traffic Court Judge	Law Deg	2	80	.16	32 Yr	720
16. Breath Examiner Specialist	Ms	5	80 16	.40 .08	32 8 Yr	320 80
17. Accident Site Investigator	MS	2	240	.48	80 Tr	268
18. Acciden' Site Investigator Aide	HS	2	240	.48	48 Yr	480
23. Highway Engineer--Safety	BA	2	80	.16	48 Yr	480
31. Police Traffic Services Officer	Jr. Col.	2	160	.32	40 Yr	400
32. Police Traffic Services Patrolman	HS	118	280 40	33.04 4.72	40 8 Yr	400 80
33. State Wrecker Operator	HS	7	80 8	.56 .06	32 4 Yr	320 40

Sources for Entering Education, Estimated Manpower Requirements, Hours of Entry Training and Hours of Refresher Training: Booz, Allen & Hamilton's report to NNSB, Safety Specialist Manpower, Manpower Requirements, Vol. 1, Appendix B, August 15, 1966.

Substitute 1

Substitut- 2

* HS = High School, BA = BA or BS Degree, MS = MS or MA Degree

Note: Where the number of hours in training are shown as two figures (example - 30/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

27

22/03

Trainers	Refreshers Training Individual -1978	Total Hrs. Refresher Training 1969-1978 (thousands)	TOTAL Training Hrs. 1969-1978 (thousands)	Place of Training	Center Professorial Requirements--Fulltime Man Years/Year												
					Public or		Education		Police Science	Engr.	Psych.	Total No. of Center Professors					
					Law	Medicine	Bus. Adm.	Education	Police Science								
20		7.36	9.20	Center													
40		.92	1.20									.180					.18
80		1.92	2.56	Center								.030					.05
80		.32	.38				.008	.012									
68		.80	1.04	Center			.003	.007									.01
80		39.72	69.12	Center				.889						.381			1.27
80		5.12	8.19														
80		3.24	16.12	Center				.150				.075	.075				.30
80		1.04	1.87														
80		5.76	7.68	Center			.023							.127			.15
60		.96	1.15														
20		.64	.80	Center	.007		.003										.01
20		1.60	2.00	Center	.013		.025		.012								.03
60		.40	.48														
68		.54	1.02	Center			.031	.002	.002	.007							.01
80		.86	1.44	Center			.005	.002	.002	.013							.02
80		.96	1.12	Center			.003			.007							.01
00		.80	1.12	Center			.006			.004							.01
00		47.20	80.24	Center	.239	.120		.616	.735								1.71
80		9.44	14.16														
20		2.24	2.80	Center		.025	.016	.009									.05
40		.28	.34														
Total Professorial Requirements:					.418	1.734	6.208	4.092	1.402	15.281	1.345			30.48			
Attitude 1 - Prof. Requirements without Motor Vehicle Inspector (No. 4):					.418	1.734	6.208	4.092	1.402	15.101	1.345			30.30			
Attitude 2 - Prof. Requirements without Driver Training (Nos. 6, 7, and 8) and Police Training (Nos. 30, 31, and 32) and School Bus Training (Nos. 35 and 36) and Motor Vehicle Inspector (No. 4):					.179	1.614	5.916	.454	.547	15.101	.319			24.13			

Typical Large State (California)
 PROFESSORIAL REQUIREMENTS FOR
 (When Estimated Manpower Requirements)

Generalized Job Title	Entering Educator	1973 Estimated Manpower Requirements	Safety Specialist Training			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Refresher Training Per Individual 1969-1973
1. Governor's Highway Safety Program Director	BA	1	40	40	24 Tr	40
2. Highway Safety Program Analyst	BA	6	160	960	40 Tr	67
3. Highway Safety Public Information Officer	BA	2	40	80	40 Tr	67
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	1,412	40	56,480	16	80
5. Motor Vehicle Station Inspector	HS	123	80	9,840	24	120
6. Driver Training Program Specialist	MS	4	40	160	40	67
7. Driver Education Supervisor	MS	57	40	2,280	40 Tr	67
8. Driver Education Teacher	BA	1,172	300	351,600	24	120
9. Driver Retraining Instructor	BA	234	24	28,128	4 Yr	20
10. Driver License Examiner (incl. Motorcycle)	HS	428	380	58,920	24	120
11. Driver License Hearing Officer	HS	42	32	7,488	4 Yr	20
12. Codes and Laws Program Specialist	Law Deg	1	80	34,240	24	120
13. Traffic Court Judge	Law Deg	155	8	3,424	4 Yr	20
14. Traffic Court Program Specialist	Law Deg	1	80	3,360	24 Yr	120
15. Alcohol Technical Specialist	BA	14	40	40	---	---
16. Breath Examiner Specialist	HS	30	40	6,200	18 Yr	80
17. Accident Site Investigator	MS	69	80	80	32 Tr	53
18. Accident Site Investigator Aide	HS	47	12	1,120	24	120
19. Traffic Record Program Analyst	BA	2	40	168	4 Yr	20
20. Traffic Records Systems Analyst	BA	1	40	9,200	16	80
21. Emergency Medical Services Program Specialist	MS	1	8	1,840	4 Yr	20
22. Emergency Medical Services Field Representative	BA	24	120	8,280	40 Tr	67
23. Highway Engineer--Safety	BA	48	40	3,640	24 Yr	120
24. Engineering Aide--Safety	HS	32	120	2,640	24 Yr	120
25. Highway Safety Site Officer	HS	25	40	1,000	24 Yr	120
26. Traffic Engineer	MS	36	40	1,440	24	120
27. Engineering Aide--Traffic	HS	24	120	2,880	4 Yr	20
28. Traffic Control Service Technician	MS	11	16	384	4 Yr	20
29. Pedestrian Safety Program Specialist	MS	1	40	440	24	120
30. Police Traffic Services Program Specialist	Jr. Col.	2	20	220	8 Yr	40
31. Police Traffic Services Officer	Jr. Col.	71	40	40	40 Tr	67
32. Police Traffic Services Patrolman	HS	2,321	140	324,940	20	100
33. State Wrecker Operator	HS	416	20	48,420	4 Yr	20
34. State Wrecker Field Representative	BA	7	40	18,840	18	80
35. School Bus Program Specialist	BA	1	4	1,664	2 Yr	10
36. School Bus Driver Training Officer	BA	23	80	560	24	120
			8	56	4 Yr	20
			40	80	40 Tr	67
			8	920	40	67
				184	4 Tr	20

24/25

MINING OF STATE (GOVERNMENT SAFETY SPECIALIST TRAINEES
 as exceed 100, operating personnel are trained in field)

Total Hrs. Refresher Training 1969-1973	TOTAL Training Hrs. 1969-1973	Place of Training & No. of Field Trainers	Center Professorial Requirements--Full Time Man Years/Year							Total No. of Center Professors
			Law	Medicine	Public or Bur. Adm.	Education	Police Science	Engr.	Psych.	
40	80	Center			.002					.002
402	1,362	Center			.024			.005	.005	.034
134	214	Center			.006					.006
12,960	169,440	Field (3)								
14,120	22,592									
14,760	24,600	Field (1)								
2,460	3,564									
268	428	Center			.005	.010				.015
28	44									
3,820	6,100	Center			.046	.107				.153
40,640	492,240	Field (7)								
23,440	51,568									
28,080	117,000	Field (2)								
4,680	12,168									
51,360	85,600	Field (2)								
8,560	11,984									
5,040	8,400	Center	.084			.063			.063	210
---	40	Center	.0008		.0003					.001
12,400	16,000	Field (1)								
53	133	Center	.001		.002					.003
1,680	2,800	Center		.058	.023		.004			.115
280	348									
18,400	27,600	Field (1)								
4,600	6,440									
4,623	12,903	Center			.016		.081	.225		.322
5,640	11,240	Center			.071		.028	.183		.282
134	294	Center			.001	.002		.003	.001	.007
67	107	Center			.003					.003
87	147	Center		.003	.001					.004
2,780	4,800	Center		.084	.036					.120
5,760	7,680	Center			.044			.144		.192
3,840	7,480	Center			.062			.125		.187
3,000	4,000	Center			.025			.075		.100
4,320	5,760	Center			.061			.184		.245
720	1,008									
2,680	5,760	Center			.018			.212		.230
460	864									
1,320	1,760	Center			.026			.082		.110
440	560									
67	107	Center			.001	.002				.003
134	294	Center			.001	.003		.003		.007
7,100	12,780	Center			.202			.118		.320
32,100	537,040	Field (10)								
46,420	92,840									
33,280	49,920	Field (1)								
4,160	5,824									
840	1,400	Center		.008	.022	.012		.012		.053
140	198									
67	147	Center			.002	.002				.004
1,541	7,481	Center			.088			.37		.123
400	644									

Generalized Job Title	Entering Education*	1973 Estimated Number of Field Trainers	Field Trainers			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1973
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	3	80 12	240 36	32 4 Yr	160 20
5. Motor Vehicle Station Inspector	HS	1	160 16	160 16	48 8 Yr	240 40
8. Driver Education Teacher	BA	7	600 48	4,200 336	48 8 Yr	210 40
9. Driver Retraining Instructor	BA	2	760 64	1,520 328	48 8 Yr	240 40
10. Driver License Examiner (incl. Motorcycles)	HS	2	160 16	320 32	48 8 Yr	240 40
13. Traffic Court Judge	Law Deg	1	40	40	32 Yr	160
16. Breath Examiner Specialist	HS	1	80 16	80 16	32 8 Yr	160 40
32. Police Traffic Services Patrolman	HS	10	280 40	2,800 400	40 8 Yr	200 40
33. State Wrecker Operator	HS	1	80 8	80 8	32 4 Yr	160 20

Source for Entering Education, Estimated Manpower Requirements, Hours of Entry Training and Hours of Refresher Training: Books, Allen & Hamilton's Report to NRSB, Safety Specialist Manpower, Manpower Requirements, Vol. 1, Appendix B, August 15, 1968.

Substitute 1

Substitute 2

* HS = High School, BA = BA or BS Degree, M. = MS or MA Degree

Note: Where the number of hours in training are shown as two figures (example - 50/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

No.	Total Hrs. Refresher Training 1969-1973	TOTAL Training Hrs. 1969-1973	Place of Training	Center Professorial Requirements--Fulltime Man Years/Year						Total No. of Center Professors	
				Public or							
				Law	Medicine	Bus. Adm.	Education	Police Science	Engr.		Psych.
	480	720	Center						.028		.028
	60	96									
	240	400	Center			.003	.004		.010		.017
	40	56									
	1,680	5,880	Center				.146			.062	.208
	280	616									
	480	2,000	Center				.035		.018	.018	.071
	80	208									
	480	800	Center			.005				.026	.031
	80	112									
	160	200	Center	.004		.001					.005
	10	56									
	2,000	4,800	Center	.028	.014		.072	.086			.200
	400	800									
	160	240	Center		.004	.003	.002				.009
	20	28									
	Total Professorial Requirements:			.121	.172	.723	.548	.358	1.306	.207	3.435
Site 1	Prof. Requirements without Motor Vehicle Inspector (No. 4):			.121	.172	.723	.548	.358	1.278	.207	3.407
Site 2	Prof. Requirements without Driver Training (Nos. 6, 7, and 8) and Police Training (Nos. 30, 31, and 32) and School Bus Training (Nos. 35 and 36) and Motor Vehicle Inspector (No. 4):			.093	.158	.467	.120	.151	1.278	.108	2.375

Typical Large State (Cal)

PROFESSIONAL REQUIREMENTS
(When Estimated Manpower Re

Generalized Job Title	Entering Education*	1978 Estimated Manpower Requirements	Safety Spec			
			Hrs. Entry Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Refr. Trn. Per Indiv 1969-
1. Governor's Highway Safety Program Director	BA	1	40	40	24 Tr	8
2. Highway Safety Program Analyst	BA	6	160	960	40 Tr	13
3. Highway Safety Public Information Officer	BA	2	40	80	40 Tr	13
4. Motor Vehicle Inspector (incl. Motorcycles)	NS	1,691	40	67,640	16	160
5. Motor Vehicle Station Inspector	HS	156	8	10,146	2 Yr	2
6. Driver Training Program Specialist	MS	4	80	12,480	24	240
7. Driver Education Supervisor	MS	57	4	1,248	4 Yr	4
8. Driver Education Teacher	BA	1,510	40	160	40	134
9. Driver Retraining Instructor	BA	278	4	16	4 Tr	1
10. Driver License Examiner (incl. Motorcycles)	MS	57	40	2,280	40 Tr	13
11. Driver License Hearing Officer	BA	1,510	300	471,000	24	240
12. Codes and Laws Program Specialist	BA	278	24	37,680	4 Yr	4
13. Traffic Court Judge	BA	278	380	105,640	24	240
14. Traffic Court Program Specialist	BA	278	32	8,656	4 Yr	40
15. Alcohol Technical Specialist	HS	515	80	41,200	24	240
16. Breath Examiner Specialist	HS	52	8	20	Yr	40
17. Accident Site Investigator	HS	52	80	10	24 Yr	240
18. Accident Site Investigator Aide	Law Deg	1	40	40	—	—
19. Highway Engineer—Safety	Law Deg	180	40	7,200	16 Yr	160
20. Highway Engineer—Traffic	Law Deg	1	80	80	32 Tr	106
21. Highway Engineer—Design	BA	16	80	1,280	24	240
22. Highway Engineer—Maintenance	BA	16	12	192	4 Yr	4
23. Highway Engineer—Construction	HS	260	40	10,400	16	160
24. Highway Engineer—Traffic	HS	260	8	2,080	4 Yr	4
25. Highway Engineer—Safety	MS	71	120	8,520	40 Tr	134
26. Highway Engineer—Traffic	MS	48	120	5,760	24 Yr	240
27. Highway Engineer—Design	BA	2	80	160	40 Tr	134
28. Highway Engineer—Maintenance	BA	1	40	40	40 Tr	134
29. Highway Engineer—Construction	MS	1	80	30	40 Tr	134
30. Highway Engineer—Traffic	BA	27	80	2,160	24 Yr	240
31. Highway Engineer—Safety	BA	49	40	1,960	24 Yr	240
32. Highway Engineer—Traffic	HS	33	120	3,960	24 Yr	240
33. Highway Engineer—Design	HS	25	40	1,000	24 Yr	240
34. Highway Engineer—Maintenance	MS	37	40	1,480	24	240
35. Highway Engineer—Construction	HS	24	8	296	4 Yr	40
36. Highway Engineer—Traffic	HS	24	120	2,880	24	240
37. Highway Engineer—Safety	HS	11	16	384	4 Yr	40
38. Highway Engineer—Traffic	HS	11	40	440	24	240
39. Highway Engineer—Design	MS	1	20	220	8 Yr	80
40. Highway Engineer—Maintenance	MS	1	40	40	40 Tr	134
41. Highway Engineer—Construction	Jr. Col	2	80	160	40 Tr	134
42. Highway Engineer—Traffic	Jr. Col	75	80	6,000	20 Yr	200
43. Highway Engineer—Safety	HS	2,400	140	336,000	20	200
44. Highway Engineer—Traffic	HS	430	20	48,000	4 Yr	40
45. Highway Engineer—Design	HS	430	40	17,200	16	160
46. Highway Engineer—Maintenance	HS	430	4	1,720	2 Yr	20
47. Highway Engineer—Construction	BA	8	80	640	24	240
48. Highway Engineer—Traffic	BA	1	8	64	4 Yr	40
49. Highway Engineer—Safety	BA	1	80	80	40 Tr	134
50. Highway Engineer—Design	BA	20	40	1,120	40	134
51. Highway Engineer—Maintenance	BA	20	8	224	4 Tr	40

NING OF STATE GOVERNMENT SAFETY SPECIALIST TRAINEES
 Exceed 100, Operating Personnel are Trained in Field)

Year Ending 1975	TOTAL Training Hrs. 1969-1978	Place of Training & No. of Field Trainers	Center Professional Requirements--Fulltime Man Years/Year						Total No. of Center Professors	
			Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.		Psych.
80	120	Center			.002				.002	
804	1,764	Center			.018		.003	.003	.022	
268	348	Center			.004				.004	
560	338,200	Field (3)								
33,820	43,968									
1,440	49,820	Field (1)								
8,240	7,488									
536	896	Center			.004	.008			.012	
56	72									
638	9,918	Center			.037	.087			.124	
800	847,800	Field (7)								
52,800	100,480									
720	172,360	Field (2)								
11,120	20,016									
600	164,800	Field (3)								
20,600	24,720									
180	18,640	Center	.085			.063		.062	.206	
	40	Center	.0008		.0002				.001	
300	36,000	Field (1)								
106	186	Center	.001		.001				.002	
840	5,120	Center		.053	.021		.032		.106	
840	832									
300	52,000	Field (1)								
10,400	12,480									
514	18,034	Center			.011		.056	.158	.225	
520	17,280	Center			.054		.022	.140	.216	
268	428	Center			.001	.001		.002	.001	
134	174	Center			.002				.002	
134	214	Center		.002	.001				.003	
480	8,640	Center		.078	.032				.108	
760	13,720	Center			.043			.129	.172	
920	11,880	Center			.048			.100	.149	
000	7,000	Center			.022			.068	.088	
880	10,360	Center			.053			.161	.218	
1,480	1,776									
60	8,840	Center			.014			.181	.175	
960	4,344									
40	3,040	Center			.024			.070	.094	
880	1,100									
134	174	Center			.001	.001			.002	
268	428	Center			.001	.002	.002		.005	
000	2,000	Center			.166		.097		.263	
000	616,000	Field (7)								
5,000	144,000									
800	86,020	Field (1)								
8,600	10,320									
0	2,560	Center		.009	.020	.011		.011	.051	
320	384									
134	214	Center			.002	.001			.003	
52	4,872	Center				.090		.058	.128	
7,120	1,344									

Generalized Job Title	Entering Education*	1978 Estimated Number of Field Trainers	Field Training		Field Training	
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Refresher Training Per Individual 1969-71
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	3	80 12	240 36	32 4 Yr	32
5. Motor Vehicle Station Inspector	HS	1	150 16	160 16	48 8 Yr	48
8. Driver Education Teacher	BA	7	800 48	4,200 336	43 8 Yr	48
9. Driver Retraining Instructor	BA	2	780 64	1,520 128	48 8 Yr	48
10. Driver License Examiner (incl. Motorcycles)	HS	3	160 16	480 48	48 8 Yr	48
13. Traffic Court Judge	Law Deg	1	80	80	32 Yr	32
16. Breath Examiner Specialist	HS	1	80 16	80 16	32 8 Yr	32
32. Police Traffic Services Patrolman	HS	7	280 40	1,960 280	40 8 Yr	40
33. State Wrecker Operator	HS	1	80 8	80 8	32 4 Yr	32

Source for Entering Education, Estimated Manpower Requirements, Hours of Entry Training and Hours of Refresher Training: Booz, Allen & Hamilton's report to MNSB, Safety Specialist Manpower, Manpower Requirements, Vol. I, Appendix B, August 15, 1968.

* HS = High School, BA = BA or BS Degree, MS = MS or MA Degree

Note: Where the number of hours in training are shown as two figures (example - 50/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

Field Trainers

Hrs. fresher training Per individual	Hrs. Refresher Training Per Individual 1969-1978	Total Hrs. Refresher Training 1969-1978	TOTAL Training Hrs. 1969-1978	Place of Training	Center Professional Requirements--Fulltime Man Years/Year						Total No. of Center Professors	
					Law	Medicine	Public o. Bus. Adm.	Education	Police Science	Engr.		Psych.
32	320	960	1,200	Center						.023		.023
4 Yr	40	120	160	Center			.002	.003		.008		.013
48	480	480	640	Center							.042	.139
8 Yr	80	80	96	Center				.087				.139
48	480	3,360	7,560	Center							.011	.045
8 Yr	80	560	896	Center				.023		.011		.045
48	480	960	2,480	Center							.033	.039
8 Yr	80	160	288	Center			.006					.039
48	480	1,440	1,920	Center								.035
8 Yr	80	240	288	Center	.004		.001					.035
32 Yr	320	320	400	Center	.003		.005		.002			.010
32	320	320	400	Center								.010
8 Yr	80	80	96	Center	.014	.007		.037	.044			.102
40	400	2,800	4,760	Center								.007
8 Yr	80	560	840	Center		.004	.002	.001				.007
32	320	320	400	Center								.007
4 Yr	40	40	48	Center								.007
Total Professional Requirements:					.106	.151	.599	.425	.258	1.045	.187	2.771
Substitute 1 - Prof. Requirements Without Motor Vehicle Inspector (No. 4):					.106	.151	.599	.425	.258	1.022	.187	2.748
Substitute 2 - Prof. Requirements Without Driver Training (Nos. 2, 7, and 8) and Police Training (Nos. 30, 31, and 32) and School Bus Training (Nos. 35 and 36) and Motor Vehicle Inspector (No. 4):					.092	.144	.389	.103	.115	1.022	.107	1.972

Typical Medium State (Alabama) Highway
 PROFESSORIAL REQUIREMENTS FOR TRAINING
 (When Estimated Manpower Requirements)

Generalized Job Title	Entering Education	1973 Estimated Manpower Requirements	Safety Specialist			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1973
1. Governor's Highway Safety Program Director	BA	1	40	40	24 Tr	40
2. Highway Safety Program Analyst	BA	2	100	320	40 Tr	67
3. Highway Safety Public Information Officer	BA	1	40	40	40 Tr	67
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	225	40	9,000	16	80
5. Motor Vehicle Station Inspector	HS	22	80	1,760	2 Yr	10
6. Driver Training Program Specialist	MS	4	8	176	4 Yr	20
7. Driver Education Supervisor	MS	67	40	160	40 Tr	67
8. Driver Education Teacher	BA	220	4	16	4 Tr	7
9. Driver Retraining Instructor	BA	36	40	2,680	40 Tr	67
10. Driver License Examiner (incl. Motorcycle)	HS	169	300	16,000	24	120
11. Driver License Hearing Officer	HS	7	24	3,280	4 Yr	20
12. Codes and Laws Program Specialist	Law Deg	1	380	13,680	24	120
13. Traffic Court Judge	Law Deg	26	32	1,152	4 Yr	20
14. Traffic Court Program Specialist	Law Deg	1	80	13,320	24	120
15. Alcohol Technical Specialist	BA	4	8	1,352	4 Yr	20
16. Breath Examiner Specialist	HS	38	80	560	24 Yr	120
17. Accident Site Investigator	MS	33	40	40	---	---
18. Accident Site Investigator Aide	HS	22	80	1,040	16 Yr	80
19. Traffic Record Program Analyst	BA	2	80	90	32 Tr	53
20. Traffic Records Systems Analyst	BA	1	40	320	24	120
21. Emergency Medical Services Program Specialist	MS	1	12	48	4 Yr	20
22. Emergency Medical Services Field Representative	BA	4	40	1,520	16	80
23. Highway Engineer--Safety	BA	23	8	304	4 Yr	20
24. Engineering Aide--Safety	HS	15	120	3,960	40 Tr	67
25. Highway Safety Site Officer	HS	11	40	2,640	24 Yr	120
26. Traffic Engineer	MS	17	40	160	40 Tr	67
27. Engineering Aide--Traffic	HS	10	8	136	4 Yr	20
28. Traffic Control Service Technician	HS	14	120	1,200	24	120
29. Pedestrian Safety Program Specialist	MS	1	16	160	4 Yr	20
30. Police Traffic Services Program Specialist	Jr. Col.	2	40	560	24	120
31. Police Traffic Services Officer	Jr. Col.	32	20	280	8 Yr	40
32. Police Traffic Services Patrolman	HS	1,040	40	40	40 Tr	67
33. State Wrecker Operator	HS	77	140	145,600	20	100
34. State Wrecker Field Representative	BA	1	20	20,800	4 Yr	20
35. School Bus Program Specialist	BA	1	7	3,080	16	80
36. School Bus Driver Training Officer	BA	1	8	308	2 Yr	10
			80	80	24	120
			8	8	4 Yr	20
			40	40	40 Tr	67
			8	8	4 Tr	20

TRAINING OF STATE GOVERNMENT SAFETY SPECIALIST TRAINEES
 (ments exceed 100, operating personnel are trained in field)

S. No.	Number of Trainees	Total Hrs. of Training	TOTAL TRAINING Hrs. 1969-1973	Place of Training & No. of Trainers	Center Professorial Requirements--FullTime Man Years/Year						Total No. of Center Professors	
					Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.		Psych.
10	40		80	Center			.0020				.002	
57	134		454	Center			.0077		.0016	.0017	.011	
57	67		107	Center			.0030				.003	
10	18,000		27,000	Field (1)								
10	2,250		3,600									
10	2,640		4,400	Center			.0246	.0410		.0884	.164	
10	440		616									
17	265		428	Center			.0045	.0105			.015	
7	28		44									
57	4,489		7,169	Center			.0540	.1260			.180	
10	26,400		92,400	Field (2)								
10	4,400		9,680									
10	4,320		18,000	Center				.3185		.1593	.637	
10	720		1,872									
10	20,280		33,800	Field (1)								
10	3,380		4,732									
10	840		1,400	Center	.0140			.0105		.0105	.035	
10	---		40	Center	.0008		.0002				.001	
10	2,080		3,120	Center	.0585		.0195				.078	
10	53		133	Center	.0013		.0017				.003	
10	480		800	Center		.0160	.0064		.0096		.032	
10	80		128									
10	3,040		4,560	Center	.0550		.1100		.0550		.220	
10	760		1,064									
17	2,211		6,171	Center			.0077		.0385	.1078	.154	
17	5,640		5,280	Center			.0320		.0132	.0858	.132	
17	134		294	Center			.0010	.0014		.0032	.0014	.007
17	67		107	Center			.0030				.003	
17	67		147	Center			.0028	.0012			.004	
10	480		800	Center		.0140	.0060				.020	
10	2,760		3,680	Center			.0230			.0690	.092	
10	1,800		3,600	Center			.0297			.0603	.090	
10	1,320		1,760	Center			.0110			.0330	.044	
10	3,040		2,720	Center			.0145			.0435	.058	
10	340		476									
10	1,200		2,400	Center			.0038			.0442	.048	
10	200		360									
10	1,689		2,240	Center			.0175			.0525	.070	
10	560		840									
17	67		107	Center			.0008	.0022			.003	
17	134		294	Center			.0038	.0032	.0030		.007	
10	3,200		5,760	Center			.0907		.0533		.144	
10	104,000		249,600	Field (4)								
10	20,800		41,600									
10	6,160		9,240	Center		.1690	.1115	.0375			.338	
10	770		1,078									
10	120		200	Center		.0007	.0015	.0029		.0009	.004	
10	20		28									
17	67		147	Center			.0020	.0020			.004	
17	67		107	Center				.0042		.0018	.006	
10	20		28									

Generalized Job Title	Entering Education*	1973 Estimated Number of Field Trainers	Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	1	80 12	80 12	32 4 Yr
8. Driver Education Teacher	BA	2	600 48	1,200 96	48 8 Yr
10. Driver License Examiner (incl. Motorcycles)	HS	1	160 16	160 16	48 8 Yr
32. Police Traffic Services Patrolman	HS	4	280 40	1,120 160	40 8 Yr

Source for Entering Education, Estimated Manpower Requirements, Hours of Entry Training and Hours of Refresher Training: Booz, Allen & Hamilton's report to NHTSB, Safety Specialist Manpower, Manpower Requirements, Vol. 1, Appendix B, August 15, 1968.

* HS = High School, BA = BA or BS Degree, MS = MS or MA Degree

Note: Where the number of hours in training are shown as two figures (example 50/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

34/35

Trainers	Refresher Training Hrs.	TOTAL Training Hrs.	Place of Training	Center Professorial Requirements--Fulltime Man Years/Years							
				Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.	Psych.	Total No. of Center Professors
60	160	240	Center						.0090		.009
20	20	32									
40	480	1,680	Center				.0420			.0180	.060
40	80	176									
40	240	400	Center			.0024				.0136	.016
40	40	56									
80	800	1,920	Center	.0112	.0056		.0258	.0344			.080
40	160	320									
Total Professorial Requirements:				.1408	.2081	.5947	.6487	.2086	.7686	.2045	2.774
State 1 - Prof. Requirements without Motor Vehicle Inspector (No. 4):				.1408	.2081	.5947	.6487	.2086	.7596	.2045	2.775
State 2 - Prof. Requirements without Driver Training (Nos. 6, 7, and 8) and Police Training (Nos. 30, 31, and 32) and School Bus Training (Nos. 35 and 36) and Motor Vehicle Inspector (No. 4):				.1296	.2025	.4427	.4320	.1179	.7596	.1847	2.269

Typical Medium State (Alabama) Highway
 PROFESSORIAL REQUIREMENTS FOR TRAINING
 (When Estimated Manpower Requirements are)

Generalized Job Title	Entering Education	1978 Estimated Manpower Requirements	Safety Specialist Training			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1978
1. Governor's Highway Safety Program Director	BA	1	40	40	24 Trl	80
2. Highway Safety Program Analyst	BA	2	160	320	40 Trl	134
3. Highway Safety Public Information Officer	BA	1	40	40	40 Trl	134
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	272	40	10,880	16	160
5. Motor Vehicle Station Inspector	HS	27	80	2,160	24	240
6. Driver Training Program Specialist	MS	4	40	160	40	134
7. Driver Education Supervisor	MS	67	40	2,680	40 Trl	134
8. Driver Education Teacher	BA	290	300	87,000	24	240
9. Driver Retraining Instructor	BA	45	24	6,960	4 Yr	40
10. Driver License Examiner (incl. Motorcycles)	HS	207	380	17,100	24	240
11. Driver License Hearing Officer	HS	9	32	1,440	4 Yr	40
12. Codes and Laws Program Specialist	Law Deg	1	80	16,560	24	240
13. Traffic Court Judge	Law Deg	28	80	720	4 Yr	240
14. Traffic Court Program Specialist	Law Deg	1	40	40	---	---
15. Alcohol Technical Specialist	BA	4	40	1,120	16 Yr	160
16. Breath Examiner Specialist	HS	40	80	80	32 Trl	106
17. Accident Site Investigator	MS	34	80	320	24	240
18. Accident Site Investigator Aide	PS	23	120	4,080	40 Trl	134
19. Traffic Record Program Analyst	BA	2	40	160	40 Trl	134
20. Traffic Records Systems Analyst	BA	1	40	40	40 Trl	134
21. Emergency Medical Services Program Specialist	MS	1	80	80	40 Trl	134
22. Emergency Medical Services Field Representative	BA	4	80	320	24 Yr	240
23. Highway Engineer--Safety	BA	24	40	960	24 Yr	240
24. Engineering Aide--Safety	HS	16	120	1,920	24 Yr	240
25. Highway Safety Site Officer	HS	11	40	440	24 Yr	240
26. Traffic Engineer	MS	17	40	680	24	240
27. Engineering Aide--Traffic	HS	11	120	1,360	4 Yr	40
28. Traffic Control Service Technician	HS	15	16	176	4 Yr	40
29. Pedestrian Safety Program Specialist	MS	1	40	600	24	240
30. Police Traffic Services Program Specialist	Jr. Col.	2	20	300	8 Yr	80
31. Police Traffic Services Officer	Jr. Col.	33	40	40	40 Trl	134
32. Police Traffic Services Patrolman	HS	1,073	140	150,500	20	200
33. State Wrecker Operator	HS	82	20	1,500	4 Yr	40
34. State Wrecker Field Representative	BA	1	40	3,280	16	160
35. School Bus Program Specialist	BA	1	4	328	2 Yr	20
36. School Bus Driver Training Officer	BA	1	80	80	24	240
			8	8	4 Yr	40
			40	40	40 Trl	134
			8	8	4 Trl	40

CENTS FOR TRAINING OF STATE GOVERNMENT SAFETY SPECIALIST TRAINEES

(Requirements exceed 100, operating personnel are trained in field)

Specialist Trainees

Refresher Training Per Individual 1969-1978	Total Refresher Training Hrs. 1969-1978	TOTAL Training Hrs. 1969-1978	Place of Training & No. of Field Trainers	Center Professional Requirements--Fulltime Man Years/Year							Total No. of Center Professors
				Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.	Psych.	
80	80	120	Center			.0020					.002
134	268	588	Center			.0049		.0011	.0010		.007
134	134	174	Center			.0020					.002
160	43,520	54,400	Field (1)								
20	5,440	7,072									
240	6,480	8,640	Center			.0260	.0432		.1032		.173
40	1,080	1,296									
134	536	696	Center			.0036	.0084				.012
14	56	72									
134	8,978	11,658	Center			.0438	.1022				.146
240	69,600	156,600	Field (2)								
40	11,600	18,560									
240	10,800	27,900	Center				.2555		.1278	.1277	.511
40	1,800	3,240									
240	49,680	66,240	Field (1)								
40	8,280	9,936									
240	2,160	2,880	Center	.0144			.0108			.0108	.036
---	---	40	Center	.0007		.0003					.001
160	4,480	5,600	Center	.0525		.0175					.070
106	106	186	Center	.0009		.0011					.002
240	960	1,280	Center		.0130	.0052		.0078			.026
40	160	208									
160	6,400	8,000	Center	.0490		.0980		.0490			.156
40	1,600	1,920									
134	4,856	6,336	Center			.0054		.0270	.0756		.108
240	5,280	7,920	Center			.0248		.0099	.0643		.099
134	268	428	Center			.0008	.0010		.0022	.0010	.005
134	134	174	Center			.0020					.002
134	134	214	Center			.0021	.0009				.003
240	960	1,280	Center		.0112	.0048					.016
240	3,760	6,720	Center			.0210			.0630		.064
240	3,840	5,760	Center			.0238			.0482		.072
240	2,640	3,080	Center			.0098			.0292		.039
240	4,080	4,760	Center			.0230			.0750		.100
40	680	816									
240	2,640	3,960	Center			.0064			.0736		.080
40	440	616									
240	3,600	4,200	Center			.0320			.0960		.128
80	1,200	1,500									
134	134	174	Center			.0005	.0015				.002
134	268	428	Center			.0006	.0022		.0022		.005
200	6,600	9,240	Center			.0731			.0429		.116
200	215,000	365,500	Field (3)								
40	43,000	44,500									
160	13,120	16,400	Center		.1515	.1000	.0515				.303
20	1,640	1,968									
240	240	300	Center		.0010	.0024	.0013		.0013		.006
40	40	48									
134	134	214	Center			.0015	.0015				.003
134	134	174	Center				.0035			.0015	.005
40	40	48									

Generalized Job Title	Entering Education*	1978 Estimated Number of Field Trainers	Hrs. Entry	Total	Hrs.
			Training Per Individual	Entry Training	Refreshers Training Per Individual
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	1	80	80	32
			12	12	4 Yr
8. Driver Education Teacher	BA	2	600	120	48
			48	96	8 Yr
10. Driver License Examiner (incl. Motorcycles)	HS	1	160	160	48
			16	16	8 Yr
32. Police Traffic Services Patrolman	HS	3	280	840	40
			40	120	8 Yr

Source for Entering Education, Estimated Manpower Requirements, Hours of Entry Training and Hours of Refresher Training: Book, Allen & Hamilton's report to NRSB, Safety Specialist Manpower, Manpower Requirements, Vol. I, Appendix B, August 15, 1968.

* HS = High School, BA = BA or BS Degree, MS = MS or MA Degree

Note: Where the number of hours in training are shown as two figures (example - 50/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

Field Trainers								Center Professional Requirements--Fulltime Man Years/Year						
Entry Training	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Refresher Training Per Individual 1969-1978	Total Hrs. Refresher Training 1969-1978	TOTAL Training Hrs. 1969-1978	Place of Training	Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.	Psych.	Total No. of Center Professors
	80	32	320	320	400	Center						.0080		.008
	32	4 Yr	40	40	52									
	1200	48	480	960	2160	Center				.0280			.0120	.040
	96	8 Yr	80	160	256									
	160	48	460	480	640	Center			.0020				.0110	.013
	16	8 Yr	80	80	96									
	840	10	400	1200	2040	Center	.0062	.0031		.0158	.0189			.044
	120	6 Yr	60	240	360									
Total Professional Requirements:							.1237	.1819	.5412	.5264	.1588	.7690	.1640	2.465
of Entry Training MSB, Safety 15, 1968.	Substitute 1 - Prof. Requirements without Motor Vehicle Inspector (No. 4):						.1237	.1819	.5412	.5264	.1588	.7610	.1640	2.457
(example - 50/10), and the second training.	Substitute 2 - Prof. Requirements without Driver Training (Nos. 6, 7, and 8) and Police Training Cics. 30, 31, and 32) and School Bus Training (Nos. 35 and 36) and Motor Vehicle Inspector (No. 4):						.1175	.1788	.4186	.3648	.0948	.7610	.1505	2.086

Typical Small State (Idaho) Highway Safe
 PROFESSORIAL REQUIREMENTS FOR TRAINING OF
 (When Estimated Manpower Requirements exceed

Generalized Job Title	Entering Education*	1973 Estimated Manpower Requirements	Safety Specialist Tra			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1973
1. Governor's Highway Safety Program Director	BA	1	40	40	24 Tri	40
2. Highway Safety Program Analyst	BA	1	160	160	40 Tri	67
3. Highway Safety Public Information Officer	BA	---	40	---	40 Tri	67
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	60	40	2,400	16	80
5. Motor Vehicle Station Inspector	HS	5	8	360	2 Yr	10
6. Driver Training Program Specialist	MS	4	80	400	24	120
7. Driver Education Supervisor	MS	44	4	40	4 Yr	29
8. Driver Education Teacher	BA	56	4	16	4 Tri	67
9. Driver Retraining Instructor	BA	9	40	1,760	40 Tri	67
10. Driver License Examiner (incl. Motorcycle)	HS	21	300	16,800	24	120
11. Driver License Hearing Officer	HS	2	24	1,344	4 Yr	20
12. Codes and Laws Program Specialist	Law Deg	1	380	3,420	24	120
13. Traffic Court Judge	Law Deg	5	32	288	4 Yr	20
14. Traffic Court Program Specialist	Law Deg	1	80	1,680	24	120
15. Alcohol Technical Specialist	BA	2	8	168	4 Yr	20
16. Breath Examiner Specialist	HS	7	40	160	24 Yr	120
17. Accident Site Investigator	MS	23	120	2,760	40 Tri	67
18. Accident Site Investigator Aide	HS	17	120	2,040	24 Yr	120
19. Traffic Record Program Analyst	BA	2	80	160	40 Tri	67
20. Traffic Records Systems Analyst	BA	1	40	40	40 Tri	67
21. Emergency Medical Services Program Specialist	MS	1	80	80	40 Tri	37
22. Emergency Medical Services Field Representative	BA	1	80	80	24 Yr	120
23. Highway Engineer--Safety	BA	17	40	680	24 Yr	120
24. Engineering Aide--Safety	HS	11	120	1,320	24 Yr	120
25. Highway Safety Site Officer	MS	9	40	360	24 Yr	120
26. Traffic Engineer	MS	11	40	40	24	120
27. Engineering Aide--Traffic	HS	7	8	56	4 Yr	20
28. Traffic Control Service Technician	HS	3	120	1,200	24	120
29. Pedestrian Safety Program Specialist	MS	1	16	12	4 Yr	20
30. Police Traffic Services Program Specialist	Jr. Col.	2	40	60	24	120
31. Police Traffic Services Officer	Jr. Col.	4	20	40	8 Yr	40
32. Police Traffic Services Patrolman	HS	144	40	40	40 Tri	67
33. State Wrecker Operator	HS	14	140	2,060	20	100
34. State Wrecker Field Representative	BA	---	20	1,800	4 Yr	20
35. School Bus Program Specialist	BA	1	40	40	15	80
36. School Bus Driver Training Officer	BA	1	4	4	2 Yr	10
			8	8	4 Yr	20

REQUIREMENTS FOR TRAINING OF STATE GOVERNMENT SAFETY SPECIALIST TRAINEES
 (where Requirements exceed 100, operating personnel are trained in field)

Safety Specialist Trainees					Center Professional Requirements--Fulltime Man Years/Year							
Yr.	Hrs. Refresher Training Per Individual 1969-1973	Total Hrs. Refresher Training 1969-1973	TOTAL Training Hrs. 1969-1973	Place of Training & No. of Field Trainers	Law	Medicine	Public or Bus. Adm	Education	Police Science	Engr.	Psych.	Total No. of Center Professors
Tri	40	40	80	Center			.0020					.002
Tri	67	67	227	Center			.0042		.0009	.0009		.006
Tri	67	---	---	Center								---
Yr	80	4,800	7,200	Center						.2760		.276
Yr	10	600	960									
Yr	120	600	1,000	Center			.0059	.0097		.0234		.039
Yr	20	100	140									
Tri	67	268	428	Center			.0045	.0105				.015
Tri	7	28	44									
Tri	67	2,915	4,708	Center			.0351	.0819				.117
Yr	120	6,720	23,520	Center				.5215			.2235	.745
Yr	20	224	1,568									
Yr	120	1,060	4,500	Center				.0795		.0398	.0397	.159
Yr	20	180	468									
Yr	120	2,520	4,100	Center			.0246				.1394	.164
Yr	20	420	588									
Yr	120	240	400	Center	.0040			.0030			.0030	.010
---	---	---	40	Center	.0007		.0008					.001
Yr	80	90	600	Center	.0112		.0038					.015
Tri	53	53	133	Center	.0145		.0185					.033
Yr	120	240	400	Center		.0880	.0352		.0528			.176
Yr	20	40	64									
Yr	80	560	840	Center	.0103		.0205		.0102			
Yr	20	140	196									
Tri	67	1,541	4,301	Center			.0054		.0270	.0756		.108
Yr	120	2,040	4,080	Center			.0255		.0162	.0663		.102
Tri	67	134	294	Center			.0010	.0014		.0032	.0014	.007
Tri	67	67	107	Center			.0030					.003
Tri	67	67	147	Center		.0028	.0012					.004
Yr	120	120	200	Center		.0035	.0015					.005
Yr	120	2,040	2,720	Center			.0170			.0510		.068
Yr	120	1,320	2,640	Center			.0218			.0442		.066
Yr	120	1,080	1,440	Center			.0090			.0270		.036
Yr	120	1,320	1,760	Center			.0188			.0562		.075
Yr	20	220	308									
Yr	120	840	1,680	Center			.0054			.0616		.067
Yr	20	140	252									
Yr	120	360	480	Center			.0075			.0225		.030
Yr	40	120	180									
Tri	67	67	107	Center			.0008	.0022				.003
Tri	67	840	1,000	Center			.0030	.0112	.0108			.025
Yr	100	400	720	Center			.0113		.0067			.018
Yr	100	14,000	34,160	Field (1)								
Yr	20	2,880	9,760									
Yr	80	1,120	1,680	Center		.0395	.0201	.0104				.061
Yr	10	140	196									
Yr	120	---	---	---								---
Yr	20	---	---									
Tri	67	67	147	Center			.0020	.0020				.004
Tri	67	67	107	Center				.0035			.0015	.005
Tri	20	20	28									

Generalized Job Title	Entering Education*	1973 Estimated Number of Field Trainers	Field Trainers			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1973
32. Police Traffic Services Patrolman	HS	1	<u>280</u> 40	<u>280</u> 40	<u>40</u> 8 Yr	<u>200</u> 40

Source for Entering Education, Estimated Manpower Requirements, Hours of Entry Training and Hours of Refresher Training: Booz, Allen & Hamilton's report to NHSS, Safety Specialist Manpower, Manpower Requirements, Vol. I, Appendix B, August 15, 1968.

* HS = High School, BA = BA or BS Degree, MS = MS or MA Degree

Note: Where the number of hours of training are shown as two figures (example - 50/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

Substitute 1 -

Substitute 2 -

Trainers	Total Hrs. Refresher Training 1969-1973	TOTAL Training Hrs. 1969-1973	Place of Training	Center Professorial Requirements--Fulltime Man Years/Year							Total No. of Center Professors
				Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.	Psych.	
0	200	480	Center	.0028	.0014		.0072	.0086			.020
40	40	80									
	Total Professorial Requirements:			.0435	.1262	.3089	.7440	.1272	.7477	.4085	2.506
ate 1	Prof. Requirements without Motor Vehicle Inspector (No. 4):			.0435	.1262	.3089	.7440	.1272	.7477	.4085	2.230
				.0435	.1262	.3089	.7440	.1272	.7477	.4085	2.230
ate 2	Prof. Requirements without Driver Training (Nos. 6, 7, and 8) and Police Training (Nos. 30, 31, and 32) and School bus Training (Nos. 35 and 36) and Motor Vehicle Inspector (No. 4):			.0407	.1248	.2530	.1062	.1011	.4717	.1835	1.281

Typical Small State (Idaho) H:
 PROFESSORIAL REQUIREMENTS FOR T
 (When Estimated Manpower Requirem

Generalized Job Title	Entering Education*	1978 Estimated Manpower Requirements	Safety Specialist			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1978
1. Governor's Highway Safety Program Director	BA	1	40	40	24 Tri	80
2. Highway Safety Program Analyst	BA	1	160	160	40 Tri	134
3. Highway Safety Public Information Officer	BA	---	40	---	40 Tri	134
4. Motor Vehicle Inspector (incl. Motorcycles)	HS	67	40	2,680	16	160
5. Motor Vehicle Station Inspector	HS	5	6	402	2 Yr	20
6. Driver Training Program Specialist	MS	4	80	400	24	240
7. Driver Education Supervisor	MS	44	8	40	4 Yr	40
8. Driver Education Teacher	BA	75	40	160	40	134
9. Driver Retraining Instructor	BA	10	4	16	4 Tri	14
10. Driver License Examiner (incl. Motorcycle)	HS	15	40	1,760	40 Tri	134
11. Driver License Hearing Officer	HS	2	24	22,500	24	240
12. Codes and Laws Program Specialist	Law Deg	1	389	1,800	4 Yr	40
13. Traffic Court Judge	Law Deg	5	32	3,800	24	240
14. Traffic Court Program Specialist	Law Deg	1	80	320	4 Yr	40
15. Alcohol Technical Specialist	BA	2	80	1,200	24	240
16. Breath Examiner Specialist	HS	7	8	120	4 Yr	40
17. Accident Site Investigator	MS	24	80	160	24 Yr	240
18. Accident Site Investigator Aide	KJ	17	120	2,040	24 Yr	240
19. Traffic Record Program Analyst	BA	2	80	160	40 Tri	134
20. Traffic Records Systems Analyst	BA	1	40	40	40 Tri	134
21. Emergency Medical Services Program Specialist	MS	1	80	80	40 Tri	134
22. Emergency Medical Services Field Representative	BA	1	80	80	24 Yr	240
23. Highway Engineer--Safety	BA	18	40	720	24 Yr	240
24. Engineering Aide--Safety	HS	12	120	1,440	24 Yr	240
25. Highway Safety Site Officer	RS	9	40	360	24 Yr	240
26. Traffic Engineer	MS	12	40	480	24	240
27. Engineering Aide--Traffic	HS	7	8	96	4 Yr	40
28. Traffic Control Service Technician	HS	3	120	840	24	240
29. Pedestrian Safety Program Specialist	MS	1	16	112	4 Yr	40
30. Police Traffic Services Program Specialist	Jr. Col.	2	40	120	24	240
31. Police Traffic Services Office	Jr. Col.	4	20	60	8 Yr	80
32. Police Traffic Services Patrolman	HS	150	40	21,000	40 Tri	134
33. State Wrecker Operator	RS	15	20	3,000	4 Yr	40
34. State Wrecker Field Representative	BA	---	40	600	16	160
35. School Bus Program Specialist	BA	1	4	60	2 Yr	20
36. School Bus Driver Training Officer	BA	1	8	---	24	240
			8	8	4 Yr	40
			8	8	4 Tri	134
			8	8	4 Tri	40

TRAINING OF STATE GOVERNMENT SAFETY SPECIALIST TRAINEES
 (ments exceed 100, operating personnel are trained in field)

Year	Total Hrs. Refresher Training 1969-1978	TOTAL Training Hrs. 1969-1978	Place of Training & No. of Field Trainers	Center Professional Requirements--Fulltime Man Years Year							Total No. of Center Professors
				Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.	Psych.	
	80	120	Center			.0020					.002
	134	294	Center			.0028		.0006	.0006		.004
	---	---	Center								---
	<u>10,720</u>	<u>13,400</u>	Center						.2530		.255
	1,340	1,742									
	<u>1,200</u>	<u>1,600</u>	Center			.0048	.3080		.0192		.032
	200	240									
	<u>536</u>	<u>696</u>	Center			.0036	.0084				.012
	56	72									
	<u>5,896</u>	<u>7,656</u>	Center			.0284	.0672				.096
	18,000	40,500									
	<u>3,000</u>	<u>4,800</u>	Center				.5222			.2238	.746
	2,400	6,200									
	<u>400</u>	<u>720</u>	Center				.0370		.0285	.0285	.114
	3,600	4,800									
	<u>600</u>	<u>720</u>	Center			.0114				.0816	.036
	480	640									
			Center	.0032			.0024			.0024	.008
		40	Center	.0007		.0003					.001
	800	1,000	Center	.0097		.0033					.013
	106	186	Center	.0009		.0011					.002
	<u>480</u>	<u>640</u>	Center		.0065	.0026		.0039			.013
	80	104									
	<u>1,120</u>	<u>1,400</u>	Center	.0065		.0170		.0085			.034
	280	336									
	<u>3,216</u>	<u>6,096</u>	Center			.0038		.0190	.0532		.076
	4,060	6,120	Center			.0193		.0077	.0500		.077
	268	428	Center			.0008	.0010		.0022	.0010	.005
	134	174	Center			.0020					.002
	134	214	Center		.0021	.0009					.003
	240	320	Center		.0028	.0012					.004
	4,320	5,040	Center			.0158			.0472		.063
	2,050	4,320	Center			.0178			.0362		.054
	2,160	2,520	Center			.0060			.0240		.032
	<u>2,880</u>	<u>3,360</u>	Center			.0078			.0532		.071
	480	576									
	<u>1,680</u>	<u>2,520</u>	Center			.0041			.0469		.051
	280	382									
	<u>720</u>	<u>840</u>	Center			.0065			.0195		.026
	240	300									
	<u>134</u>	<u>174</u>	Center			.0005	.0015				.002
	268	428	Center			.0008	.0022	.0022			.005
	800	1,120	Center			.0088		.0052			.014
	<u>30,000</u>	<u>51,000</u>	Field (1)								
	8,000	8,000									
	<u>2,400</u>	<u>3,000</u>	Center		.0280	.0185	.0095				.056
	300	360									
	---	---	---								---
	134	214	Center			.0015	.0015				.003
	<u>134</u>	<u>174</u>	Center			.0035			.0015		.005
	40	48									

Generalized Job Title	Entering Education*	1978 Estimated Number of Field Trainers	Field Trainers			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Refresher Training Per Individual 1969-1978
32. Police Traffic Services Patrolman	HS	1	<u>280</u> 40	<u>280</u> 40	<u>40</u> 8 Yr	<u>400</u> 80

Source for Entering Education, Estimated Manpower Requirements, Hours of Entry Training and Hours of Refresher Training: Safety Specialists Manpower Report, Supplement--Letter Report of October 14, 1968.

Substitute 1 -

* HS = High School, BA = BA or BS Degree, MS = MS or MA Degree

Substitute 2 -

Note: Where the number of hours in training are shown as two figures (example-50/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

46/47

Field Trainers				Center Professional Requirements--Fulltime Man Years/Years							Total No. of Center Professors
Refresher Training For Individual 1969-1978	Total Hrs. Refresher Training 1969-1978	TOTAL Training Hrs. 1969-1978	Place of Training	Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.	Psych.	
400	400	680	Center	.0021	.0011		.0054	.0064			.013
80	80	120									
Total Professional Requirements:				.0251	.0405	.2086	.6898	.0535	.6357	.3388	1.992
Substitute 1 - Prof. Requirements without Motor Vehicle Inspector (No. 4):				.0251	.0405	.2086	.6898	.0535	.3807	.3388	1.731
Substitute 2 - Prof. Requirements without Driver Training (Nos. 6, 7, and 8) and Police Training (Nos. 30, 31, and 32) and School Bus Training (Nos. 35 and 36) and Motor Vehicle Inspector (No. 4):				.0230	.0394	.1653	.0794	.0397	.3807	.1135	.841

Appendix 1-12

BOOZ · ALLEN & HAMILTON Inc.
Management Consultants

NEW YORK WASHINGTON CLEVELAND DETROIT
CHICAGO DALLAS LOS ANGELES SAN FRANCISCO
TORONTO LONDON DÜSSELDORF

1625 EYE STREET, N. W.
WASHINGTON, D. C. 20006
EXECUTIVE 3-5212
AREA CODE 202

October 14, 1968

Dr. William Tarrants
National Highway Safety Bureau
U.S. Department of Transportation
Washington, D. C. 20591

Dear Dr. Tarrants:

We are pleased to provide you with this letter estimating local government safety specialist manpower requirements. We would like to emphasize again our mutual understanding that the estimates provided herein are intended to present a general magnitude of local government safety manpower requirements rather than an estimate of such personnel presently assigned or a scientific calculation of specific local government needs.

Estimates are presented as a national aggregate by program for a single year--1968--and represent our judgment of "minimum requirements" as this term is used in our report to you on Safety Specialist Manpower (Contract FH 11-6496). Local governments are defined in Bureau of the Census nomenclature to include counties, municipalities, townships, school districts, and special districts.

53

48⁴⁹

Dr. William Tarrants
 October 14, 1968
 Page Two

Estimates are as follows for the indicated program:

<u>Program</u>	<u>Estimated 1968 Local Government Safety Specialist Manpower Requirement</u>
Planning and Administration	1, 229
Codes and Laws	359
Traffic Courts	9, 972
Alcohol in Relation to Highway Safety	18, 545
Identification and Surveillance of Accident Locations	2, 537
Traffic Records	1, 078
Emergency Medical Services	37, 510
Highway Design, Construction and Maintenance	2, 398
Traffic Control Devices	1, 808
Pedestrian Safety	359
Police Traffic Services	330, 315
Accident Cleanup	33, 759
School Bus Safety	<u>271, 621</u>
	711, 490

Dr. William Tarrants
October 14, 1968
Page Three

Two programs, Police Traffic Services and School Bus Safety, account for 84.6 percent of the total manpower requirement presented here. Three other programs, Alcohol in Relation to Highway Safety, Emergency Medical Services, and Accident Cleanup, account for an additional 12.6 percent. The remaining eight programs contribute 2.8 percent of the manpower requirement.

The same general methodology was used in developing estimates for ten of the programs. This methodology consisted of:

- . Selecting from the Bureau of the Census functional categorization of government employment the functional category most related to each program
- . Obtaining 1967 national employment in each functional category by state government and by local government (Source: Bureau of the Census, Public Employment in 1967, GE 67 No. 1)
- . Calculating for each program the ratio between total 1968 Alternative 2 requirements developed in the Safety Specialist Manpower study and the 1968 state government employment in the related functional category
- . Calculating the 1968 local government requirement necessary to yield a ratio of local 1968 safety specialists to 1967 local government employees in the related functional category equal to the above state requirement/employment ratio

Dr. William Tarrants
October 14, 1968
Page Four

Programs for which this methodology was used and the Bureau of the Census functional employment category selected as related to that program are given below:

<u>Program</u>	<u>Functional Category</u>
Planning and Administration	General Control
Codes and Laws	General Control
Traffic Courts	General Control
Alcohol in Relation to Highway Safety	Police Protection
Identification and Surveillance of Accident Locations	Highways
Traffic Records	General Control
Highway Design, Construction, and Maintenance	Highways
Traffic Control Devices	Highways
Pedestrian Safety	General Control
Police Traffic Services	Police Protection

It should be recognized that this methodology involves an assumption that the ratio of safety specialists to total employees in local government programs is the same as the corresponding ratio in state government programs. The latter ratio has been empirically derived in our (state) Safety Specialist Manpower study. While there is likely to be a similarity of ratios in the aggregate, significant ratio variations can be expected within particular programs. Consequently, the numbers derived by this methodology should be considered as magnitude estimates only.

Dr. William Tarrants
October 14, 1968
Page Five

Estimates for three programs were derived in a different manner:

- . The School Bus Safety estimate is based upon one school bus driver per school bus plus one mechanic per 15 school buses. (Source of school bus data: Bureau of Public Roads, Highway Statistics, 1966)
- . The Accident Cleanup estimate is based upon Alternative 2 of the Safety Specialist Manpower study. Alternative 2 assumes that state governments will provide 10% of the wrecker service; the estimate here assumes that local governments will supply the remaining 90%.
- . The Emergency Medical Services estimate is based upon the assumption of one Emergency Medical Services Unit per 50,000 people, and 10 Emergency Medical Services personnel per unit.

Estimates are not made for five programs because local government participation in these programs is minimal, or relevant estimates are presented in the Safety Specialist Manpower report. These programs are:

- . Periodic Motor Vehicle Inspection (Alternative 1 of the Safety Specialist Manpower report is relevant to local governments.)
- . Motor Vehicle Registration
- . Motorcycle Safety
- . Driver Education (Covered in the Safety Specialist Manpower report)
- . Driver Licensing

Dr. William Tarrants
October 14, 1968
Page Six

The estimates presented in this letter are first attempts to approximate the general magnitude of local government safety specialist requirements. Further efforts based on field work can be expected to yield more accurate results.

Very truly yours,

Edward F. R. Hearle

Edward F. R. Hearle
Vice President

BOOZ, ALLEN & HAMILTON Inc.

HIGHWAY SAFETY TRAINING NEEDS FOR

(When Estimated Manpower Required)

Generalized Job Titles	Entering Education*	1973 Estimated Manpower Requirements	Safety Specialist			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Refresher Training Per Individual 1969-1973
1. Planning and Administration	FA	1,370	40	54,800	10 Yr	50
2. Codes and Laws	Law Deg	400	40	16,000	--	--
3. Traffic Courts	Law Deg	11,070	40	442,800	16 Yr	80
4. Alcohol in Relation to Highway Safety	BA 1,959	20,650	50	1,032,500	16 Yr	80
5. Identification and Surveillance of Accident Locations	HS 18,791	2,820	10	206,500	4 Yr	20
	MS 1,664		120	538,400	20 Yr	100
6. Traffic Records	BA	1,200	60	72,000	15 Yr	75
7. Emergency Medical Services	MS 7,961	41,900	80	3,352,000	10 Yr	50
	BA 33,939					
8. Highway Design, Construction and Maintenance	BA 1,228	2,670	80	213,600	24 Yr	120
	HS 1,442					
9. Traffic Control Devices	MS 907	2,015	80	161,200	24	120
	HS 1,108		16	32,240	4 Yr	20
10. Pedestrian Safety	MS	400	40	16,000	15 Yr	75
11. Police Traffic Services	Jr. Col.	367,000	140	51,380,000	20	100
	11,010		20	7,340,000	4 Yr	20
	HS 255,990					
12. Accident Cleanup	BA 376	37,600	80	3,008,000	16	80
	HS 37,224		8	300,800	2 Yr	10
13. School Bus Safety	BA	303,000	40	12,120,000	16	80
			8	2,424,000	2 Yr	10

Generalized Job Title	Entering Education*	1973 Estimated Number of Field Trainers	Field Trainee			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Refresher Training Per Individual 1969-1973
1. Planning and Administration	BA	1	80	80	20 Yr	100
3. Traffic Courts	Law Deg	13	80	1,040	32 Yr	160
4. Alcohol in Relation to Highway Safety	BA 1,859	52	100	5,200	32	160
	HS 18,791		20	1,040	8 Yr	40
5. Identification and Surveillance of Accident Locations	MS 1,664	6	240	1,440	40 Yr	200
	HS 1,156					
6. Traffic Records	BA	2	120	240	30 Yr	150
7. Emergency Medical Services	MS 7,961	55	160	8,800	20 Yr	100
	BA 35,939					
8. Highway Design, Construction and Maintenance	BA 1,228	5	160	800	48 Yr	240
	HS 1,442					
9. Traffic Control Devices	MS 907	7	160	1,120	48	240
	HS 1,108		32	224	8 Yr	40
11. Police Traffic Services	Jr. Col.	1,468	280	411,040	40	200
	14,010		40	58,720	8 Yr	40
	HS 355,990					
12. Accident Cleanup	BA 376	67	160	13,920	32	160
	HS 37,224		16	1,392	4 Yr	20
13. School Bus Safety	BA	52	80	46,560	52	160
			16	9,312	4 Yr	20

Source for Estimated Manpower Requirements: Safety Specialist Manpower Report. Supplement--Letter Report of October 16, 1968.

* HS = High School, BA = BA or BS Degree. MS = MS or MA Degree

Note: Where the number of hours in training are shown as two figures (example - 50/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

55/56

TRAINING NEEDS FOR LOCAL GOVERNMENT PERSONNEL - 1973 - SINGLE CENTER POL NATION

Five Year Program

Appendix 1-13

Manpower Requirements exceed 1,000, operating personnel are trained in field)

Safety Specialist Trainers

Hrs. Refresher Training Per Individual	Hrs. Refresher Training 1969-1973	Total Hrs. Refresher Training 1969-1973	TOTAL Training Hrs. 1969-1973	Place of Training & No. of Field Trainers	Center Professional Requirements--Fulltime Man Years/Year						Total No. of Center Professors	
					Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.		Psych.
10 Yr	50	68,500	123,300	Field (1)								
	—	—	18,000	Center	.5000		.1000					.400
15 Yr	80	885,600	1,328,400	Field (13)								
16	80	1,652,000	2,684,500	Field (32)								
4 Yr	20	413,000	619,500									
20 Yr	100	281,000	620,400	Field (6)								
15 Yr	75	90,000	162,000	Field (2)								
10 Yr	50	2,095,000	5,447,000	Field (55)								
24 Yr	120	320,400	534,000	Field (5)								
24	120	241,800	403,000	Field (7)								
4 Yr	20	40,300	72,540									
15 Yr	75	30,000	46,000	Center			.2875	.8625				1.150
20	100	36,700,000	48,080,000	Field								
4 Yr	20	7,340,000	14,680,000	(1,468)								
16	80	3,008,000	6,916,000	Field (87)								
2 Yr	10	376,000	676,800									
16	80	24,240,000	36,360,000	Field (582)								
2 Yr	10	3,050,000	5,454,000									

Field Trainers

Hrs. Refresher Training Per Individual	Hrs. Refresher Training 1969-1973	Total Hrs. Refresher Training 1969-1973	TOTAL Training Hrs. 1969-1973	Place of Training	Center Professional Requirements--Fulltime Man Years/Year						Total No. of Center Professors	
					Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.		Psych.
20 Yr	100	100	180	Center			.0040		.0005	.0005		.005
32 Yr	160	2,060	3,120	Center	.0548		.0234					.078
32	160	8,020	13,520	Center	.1300	.0650	.2925		.1625			.650
8 Yr	40	2,080	3,120									
40 Yr	200	1,200	2,640	Center			.0099		.0099	.0462		.066
30 Yr	150	300	540	Center			.0056	.0021		.0042	.0021	.014
20 Yr	100	5,300	14,300	Center		.2506	.1074					.355
48 Yr	240	1,200	2,000	Center			.0125			.0375		.050
48	240	1,680	2,800	Center			.0242			.0668		.121
8 Yr	40	280	504									
40	200	293,600	704,640	Center	3.8168	1.7816	1.1744	10.2760	12.3312			29.360
8 Yr	40	58,720	117,440									
32	160	13,920	27,840	Center		.4843	.3330	.1715		.0202		1.009
4 Yr	20	1,740	3,132									
32	160	93,120	139,680	Center			.5587	3.6315			1.3958	5.587
4 Yr	20	11,640	20,952									
Total Professional Requirements:					4.3014	2.5615	7.9321	14.9436	12.5041	.2054	1.3989	37.648

HIGHWAY SAFETY TRAINING NEEDS FOR LA

(When Estimated Manpower Requirements)

Generalized Job Titles	Entering Education*	1978 Estimated Manpower Requirements	Safety Specialist Tr.			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1978
1. Planning and Administration	BA	1,533	40	60,920	10 Yr	100
2. Codes and Laws	Law Deg	446	40	17,840	—	—
3. Traffic Courts	Law Deg	12,380	50	495,200	15 Yr	160
4. Alcohol in Relation to Highway Safety	BA 2,070 HS 20,930	23,000	50	1,150,000	16	160
5. Identification and Surveillance of Accident Locations	MS 1,858 HS 1,292	3,150	10	230,000	4 Yr	40
6. Traffic Records	MS 8,854 BA 37,746	1,390	80	3,728,000	20 Yr	200
7. Emergency Medical Services	BA 1,366 HS 1,604	2,970	80	237,600	24 Yr	240
8. Highway Design, Construction and Maintenance	MS 1,013 HS 1,237	2,250	80	180,000	24	240
9. Traffic Control Devices	MS 446 HS 1,237	446	16	36,000	4 Yr	40
10. Pedestrian Safety	MS	446	40	17,840	15 Yr	150
11. Police Traffic Services	Jr. Col. HS 397,700 BA 419	410,000	140	57,400,000	20	200
12. Accident Cleanup	HS 41,481 BA	41,900	20	8,200,000	4 Yr	40
13. School Bus Safety	BA	338,000	80	3,352,000	16	160
			8	335,200	2 Yr	20
			40	13,520,000	16	160
			8	2,704,000	2 Yr	20

Generalized Job Titles	Entering Education*	1978 Estimated Number of Field Trainers	Field Trainers			
			Hrs. Entry Training Per Individual	Total Hrs. Entry Training	Hrs. Refresher Training Per Individual	Hrs. Refresher Training Per Individual 1969-1978
1. Planning and Administration	BA	1	80	80	20 Yr	200
2. Traffic Courts	Law Deg	12	80	960	32 Yr	320
4. Alcohol in Relation to Highway Safety	BA 2,070 HS 20,930	47	100	4,700	32	320
5. Identification and Surveillance of Accident Locations	MS 1,858 HS 1,292	5	20	940	8 Yr	80
6. Traffic Records	MS 8,854 BA 37,746	2	240	1,200	40 Yr	400
7. Emergency Medical Services	BA 1,366 HS 1,604	5	120	240	30 Yr	300
8. Highway Design, Construction and Maintenance	MS 1,013 HS 1,237	6	160	960	20 Yr	200
9. Traffic Control Devices	MS 446 HS 1,237	446	32	192	8 Yr	80
11. Police Traffic Services	Jr. Col. HS 397,700 BA 419	1,189	280	332,820	40	400
12. Accident Cleanup	HS 41,481 BA	74	40	47,560	8 Yr	80
13. School Bus Safety	BA	527	160	11,840	32	320
			16	1,184	4 Yr	40
			80	42,160	32	320
			16	6,432	4 Yr	40

Source for Estimated Manpower Requirements: Safety Specialist Manpower Report, Supplement--Letter Report of October 14, 1968.

* HS = High School, BA = BA or BS Degree, MS = MS or MA Degree

Note: Where the number of hours in training are shown as two figures (example - 50/10), the first figure represents the total number of training hours and the second represents the portion of those hours devoted to laboratory training.

NEEDS FOR LOCAL GOVERNMENT PERSONNEL - 1978 - SINGLE CENTER FOR NATION

Requirements exceed 1,000, operating personnel are trained in field)

Ten Year Program

Appendix 1-14

Specialist Trainees

Hrs. Refresher Training Per Individual 1969-1978	Total Hrs. Refresher Training 1969-1978	TOTAL Training Hrs. 1969-1978	Place of Training & No. of Field Trainers	Center Professorial Requirements--Fulltime Man Years/Year						Total No. of Center Professors
				Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.	
100	152,300	213,220	Field (1)							
		17,840	Center	.1672		.0558				.223
160	1,980,800	2,476,000	Field (12)							
160	3,680,000	4,830,000	Field (47)							
40	820,000	1,150,000								
200	830,000	1,008,000	Field (5)							
150	208,500	291,900	Field (2)							
100	4,660,000	6,388,000	Field (42)							
240	712,800	950,400	Field (5)							
240	540,000	720,000	Field (6)							
40	90,000	126,000								
150	64,900	84,740	Center			.2648	.7942			1.059
200	82,000,000	139,400,000	Field							
40	18,400,000	24,600,000	(1,189)							
160	6,704,000	10,056,000	Field (74)							
20	838,000	1,173,200								
160	54,080,000	67,600,000	Field (527)							
20	6,760,000	9,464,000								

Field Trainers

Hrs. Refresher Training Per Individual 1969-1978	Total Hrs. Refresher Training 1969-1978	TOTAL Training Hrs. 1969-1978	Place of Training	Center Professorial Requirements--Fulltime Man Years/Year						Total No. of Center Professors	
				Law	Medicine	Public or Bus. Adm.	Education	Police Science	Engr.		Psych.
200	200	280	Center			.0032		.0004	.0004	.004	
320	3,840	4,800	Center	.0420		.0180				.060	
320	15,040	19,740	Center	.0364	.0482	.2169		.1205		.482	
80	3,760	4,700									
400	2,000	3,200	Center			.0060		.0060	.0080	.040	
300	600	840	Center			.0044	.0018		.0033	.0017	
200	8,400	15,120	Center		.1323	.0567				.189	
480	2,400	3,200	Center			.0100			.0300	.040	
480	2,880	3,840	Center			.0164			.0656	.082	
80	480	672									
400	475,600	808,520	Center	2.2413	1.0345	.6898	6.0344	7.2412		17.241	
80	95,120	142,680									
320	23,680	35,520	Center		.3125	.2148	.1107		.0130	.651	
40	2,960	4,144									
320	168,640	210,800	Center			.4111	2.6721			4.111	
40	21,080	29,512									
Total Professorial Requirements:				2.5469	1.5275	1.9877	9.6130	7.3681	.1403	1.0295	24.193



NATIONAL HIGHWAY SAFETY BUREAU FEDERAL SAFETY ADMINISTRATIVE PERSONNEL

Five-Year Program

	No. to be Trained FY 74	No. Hours		Total Hours Entry Training	No. Hours Refresher Training Per Individual	Total Hrs. Ref. Training Over Yrs.		Total Hours Training Over Yrs. 1969-72	Place of Training	No. of Center Professors in Bus. Admin.
		Entry Training Per Individual	Over Yrs.			1969-73	1969-72			
Office of Director										
GS 5-11	71	40		2,840	24 tri	2,840		5,680	Center	.14
GS 12-18	109	80		8,720	40 tri	7,249		15,969	Center	.40
Motor Vehicle Safety Performance Service										
GS 5-11	176	40		7,040	24 tri	7,040		14,080	Center	.35
GS 12-18	500	80		40,000	40 tri	33,250		73,250	Center	1.83
Highway Safety Program Service										
GS 5-11	116	40		4,640	24 tri	4,640		9,280	Center	.23
GS 12-18	280	80		22,400	40 tri	18,620		41,020	Center	1.03
National Highway Safety Institute										
GS 5-11	175	40		7,000	24 tri	7,000		14,000	Center	.35
GS 12-18	362	80		28,960	40 tri	24,073		53,033	Center	1.33
Total	1,789									5.66

* Memorandum from NHSE (undated).

Appendix 2

DEVELOPMENT OF PROGRAM STRATEGY FOR
THE PLACEMENT OF CENTERS

Location Strategy for Regional Centers and Regional Consortia for
Highway Safety Manpower Development and Research Centers

Two alternatives considered the establishment of a system of Highway Safety Manpower Development and Research (HSMDR) centers on a regional basis, each to be located at one or more university-level institutions. Following is a description of the main regionalization criteria and a summary of its development, as performed for the generalized purposes of this study.

1. Functions of the Agency

The Office of Safety Manpower Development (OSMD) of NHSB is concerned with the training and education of individuals directly connected with the field of highway safety at all levels of government and at all levels of the private sector. The need to standardize highway safety objectives and procedures throughout the country is recognized by the enactment of the National Highway Safety Act of 1966. This need applies in full force to the uniform dissemination of research, education, and training in this field; therefore homogeneity is a decisive determinant of the regional framework for the development of highway safety manpower.

In line with the preceding considerations, it was necessary to construct a "client-density" map to show the distribution of highway safety specialists manpower requirements in terms of geographically-related indices. (See text of Chapter II.) This map made possible to insure that the territory for each regional HSMDR center encompassed a roughly equal number of "customers."

2. The Regional Framework for establishing Regional HSMDR Centers

The objectives of the OSMD are integrally related to other functions of the DOT which are not new and for which regionalization is already an accomplished fact. Such is the case of the Federal Highway Administration and

62/63

other federal agencies. Administrative convenience and operation of HSMDR centers are closely related to factors such as highway mileage, secondary school enrollment, population, etc., which in turn determine the distribution and density of highway safety manpower requirements throughout the nation.

Various economic legal, political and legislative factors strongly influence the construct of the regional framework. Correspondingly, the availability of data is primarily expressed in statistical series for whole states. This dictated that the state become the smallest sub-regional unit upon which the regional framework was developed.

3. The comparison of maximum impact locations

The evaluation of maximum impact benefits of a center is a function of the highway safety program objectives: the development of highway safety manpower. Within a given region, the highest index of manpower requirements determined the selection of the sub-region (state) to be recommended for the location of the center. Beyond this point, the qualifications of the available candidate university-level institutions guided the specific location ultimately selected within such state, following the criterion described in Chapter 4, Identification of Possible Candidate Institutions.

4. Site Selection Procedures

The regional framework was developed by successive correlations of the basic factors used for estimating manpower requirements and their geographical distribution. The geographical distribution of each of these factors was individually used to delineate regions providing a balanced share of the national total for each center. Observation of the various distributions thus obtained indicated a fairly congruous regional pattern; further analysis

established the relative degree of importance of each basic factor with respect to the total national manpower requirements, which permitted calculation of a single composite factor for each state; these weighted composite factors were used to obtain the regionalization map shown in Chapter 2 of the text.

The identification of the basic factors for estimating the manpower requirements was made by analysis of the Safety Specialist Manpower report¹ and it is summarized in Appendix 2-1. The report provides data for safety specialists for state government manpower requirements. It was assumed in this analysis that the requirements for other levels of government are based on the same factors. Therefore an order-of-magnitude estimate of local government requirements subsequently submitted in a letter-supplement to the same report² was distributed by job titles on this assumption; the following list of basic factors, shows their relative importance in percent of state and local manpower requirements:

Basic Factors	Percent of Manpower Requirements by Gov.		
	State	Local	State+Local
Road Mileage in State (Total)	58.7%	47.2%	48.7%
School Enrollment	19.3	38.2	36.1
Population	10.2	12.6	12.5
Registered Vehicles	10.7	--	0.8
No. of Government bodies	1.1	2.0	1.9
Total	100.0%	100.0%	100.0%

¹ Ref. 1, Appendix 4-1

² Exhibit, Appendix 1-12

Maps with the regional delineation obtained for each of the basic factors (except for the number of government bodies) are shown in Appendices 2-3 to 2-6, inclusive, and the final regionalization map is shown in the text, on Chapter 2, based on the combined weighted index of national manpower requirements.

Location Strategy for National Highway Safety Manpower Development and Research Center

Two alternatives considered the establishment of a single HSMDR Center of national scope, to be located on a university level institution or independently as a federal academy.

Two basic location parameters must be singled out from the criteria described for the preceding alternatives: Cost factors related to accessibility and availability of highly qualified candidate institutions for the university-based alternative.

A gravity analysis was made in order to obtain the site of minimum travel expenses, maximum accessibility by air carriers and availability of a highly qualified candidate university institution. The theoretical centroid, determined by relating all the combined manpower indices to common axes, was near Terre Haute, Indiana. The nearest city meeting the other criteria was St. Louis, Missouri. No further analysis is warranted for the generalized purposes of this study.

ESTIMATING FACTORS OF HIGHWAY SAFETY SPECIALIST MANPOWER BY JOB TITLES
STATE AND LOCAL GOVERNMENT MANPOWER REQUIREMENTS

Safety Specialist Generalized Job Title	Estimating Factors	1968 Total		1968 Total		State and Local Requirements	
		State Govt. Requirements*	Local Govt. Requirements†	1968 Total	Percent of Total		
Planning & Administration:							
Governor's Highway Safety Program Director	No. of Govt. Levels	50	614	664	0.1		
Highway Safety Program Analyst	Population	980	786	786	0.1		
Highway Safety Public Information Officer	Population	25)	615				
Periodic Motor Vehicle Inspection:							
Motor Vehicle Inspector	Vehicle Registration	9,192					
Motor Vehicle Station Inspector	Vehicle Registration	911		511	0.1		
Motorcycle Safety:							
Motor Vehicle Inspector	Vehicle Registration	292		292	0.1		
Driver License Examiner	Vehicle Registration	127		127	0.0		
Driver Education:							
Driver Training Program Specialist	No. of Govt. Levels	200		200	0.0		
Driver Education Supervisor	No. of Govt. Levels	3,063		3,063	0.4		
Driver Education Teacher	Sec. Sch. Enrollment	8,872		8,872	1.1		
Driver Retraining Instructor	Vehicle Registration	1,872		1,872	0.2		

* Reference: Safety Specialist Manpower Report, Vol. I, Ait. 2

† Reference: Safety Specialist Manpower Report, Supplement--Letter Report of 14 October, 1968

Safety Specialist Generalized Job Title	Estimating Factors	State Govt. Requirements ^a		Local Govt. Requirements ^b		State and Local Requirements	
		1968 Total	1968 Total	1968 Total	Percent of Total		
Driver Licensing:							
Driver License Examiner	Vehicle Registration	2,703	2,703		0.3		
Driver License Hearing Officer	Vehicle Registration	348	348		0.1		
Codes & Laws:							
Codes & Laws Program Specialist	No. of Govt. Levels	50	358	408	0.1		
Traffic Courts:							
Traffic Court Judges	Population	1,328	8,448	10,756	1.4		
Traffic Court Program Specialist	No. of Govt. Levels	50	524	574	0.1		
Alcohol in Relation to Highway Safety:							
Alcohol Technical Specialist	Population	195	18,545	20,740	2.6		
Breath Examiner Specialist	Population	2,006					
Identif. & Surveillance of Accident Location:							
Accident Site Investigator	Highway Mileage	1,474	2,537	5,049	0.6		
Accident Site Investigator Aide	Highway Mileage	1,037					
Traffic Records:							
Traffic Records Analyst	No. of Govt. Levels	100	1,078	1,228	0.2		
Traffic Records System Analyst	No. of Govt. Levels	50					
Emergency Medical Service:							
Emerg. Medical Service Program Specialist	No. of Govt. Levels	50	9,377	9,427	1.2		
Emerg. Med. Services Field Representative	Population	207	28,133	28,340	3.6		

Safety Specialist - Generalized Job Title	Estimating Factors	State Govt. Requirements*		Local Govt. Requirements†		State and Local Requirements	
		1968 Total	1968 Total	1968 Total	1968 Total	Percent of Total	Percent of Total
Highway Design, Construction, & Maintenance:							
Highway Engineer - Safety	Highway Mileage	1,075)					
Engineering Aide - Safety	Highway Mileage	742)	2,398	4,772	0.6		
Highway Safety Site Officer	No. of Govt. Levels	537)					
Traffic Control Services:							
Traffic Engineer	Highway Mileage	789)					
Engineering Aide - Traffic	Highway Mileage	485)	1,808	3,598	0.5		
Traffic Control Device Technician	Highway Mileage	506)					
Automated Safety:							
Pedestrian Safety Program Specialist	No. of Govt. Levels	50)	359	409	0.1		
Traffic Records Program Analyst	No. of Govt. Levels	0)					
Police Traffic Services:							
Police Traffic Services Program Specialist	No. of Govt. Levels	100)	657	757	0.1		
Police Traffic Services Officer	Highway Mileage	1,174)	329,638	329,762	47.0		
Police Traffic Services Patrolman	Highway Mileage	37,930)					
Debris Clean-Up & Hazard Control:							
State Wrecker Operator	Population	3,690)	33,759	37,510	1.8		
State Wrecker Field Representative	Population	55)					

Safety Specialist Generalization Job Title	Estimating Factors	State Govt. Requirements*		Local Govt. Requirements†		State and Local Requirements	
		1968 Total	1968 Total	1968 Total	Percent of Total		
School Bus Safety:							
School Bus Program Specialist	No. of Govt. Levels	50		50	0.0		
School Bus Drive Training Officer	No. of Govt. Levels	4(9)		272,162	34.6		
Motor Vehicle Inspect./Motor Vehicle Station Inspect.	Sec. Sch. Enrollment	1,321		784,366	100.0		
Total:		72,676*	711,490				

* Based on Motor Vehicle Station Inspection.

ESTIMATING FACTORS OF HIGHWAY SAFETY SPECIALIST MANPOWER BY STATES

States	Percent of National Totals			Weighted Percent of Manpower Requirements (State and Local)						
	Highway Mileage	Secondary School Enrollment	Population	Registered Vehicles	Highway Mileage	Secondary School Enrollment	Population	Number of Governments	Registered Vehicles	Combination
Alabama	2.1	2.4	1.8	1.8	1.033	0.866	0.235	0.038	0.014	2.129
Alaska	0.2	0.1	0.1	0.1	0.097	0.036	0.013	0.038	0.031	0.145
Arizona	1.1	0.6	0.8	0.9	0.536	0.217	0.100	0.038	0.007	0.888
Arkansas	2.2	1.3	1.0	1.0	1.071	0.469	0.125	0.038	0.008	1.711
California	4.5	9.8	9.8	10.9	2.191	3.539	1.224	0.038	0.087	7.079
Colorado	2.2	1.3	1.0	1.3	1.071	0.469	0.125	0.038	0.010	1.713
Connecticut	0.5	1.3	1.5	1.6	0.244	0.469	0.188	0.038	0.013	0.932
Delaware	0.1	0.3	0.3	0.3	0.049	0.108	0.038	0.038	2.002	0.235
District of Columbia	0.1	0.3	0.4	0.3	0.049	0.108	0.071	0.038	0.002	0.209
Florida	2.2	3.5	3.0	3.4	1.071	1.264	0.375	0.038	0.027	2.775
Georgia	2.6	2.3	2.3	2.2	1.266	0.830	0.288	0.038	0.018	2.440
Idaho	0.1	0.4	0.4	0.3	0.049	0.144	0.050	0.038	0.002	0.283
Illinois	1.4	0.5	0.4	0.5	0.412	0.180	0.050	0.038	0.004	0.654
Indiana	3.4	2.8	2.5	2.7	1.656	1.037	0.857	0.038	0.041	4.119
Iowa	3.0	1.2	1.4	1.7	1.218	1.011	0.312	0.038	0.022	2.901
Kansas	3.5	0.9	1.1	1.5	1.461	0.433	0.175	0.038	0.014	2.121
Kentucky	1.9	1.3	1.6	1.7	1.703	0.323	0.138	0.038	0.012	2.216
Louisiana	1.4	1.9	1.8	1.7	0.325	0.542	0.200	0.038	0.014	1.719
Maine	0.6	0.5	0.5	0.5	0.682	0.180	0.225	0.038	0.014	1.645
Maryland	0.7	2.1	1.8	1.8	0.292	0.686	0.062	0.038	0.004	0.576
Massachusetts	0.7	2.8	2.7	2.3	0.341	0.758	0.225	0.038	0.013	1.375
Michigan	3.1	5.3	4.3	4.3	1.910	1.011	0.338	0.038	0.018	1.740
Minnesota	3.4	2.3	1.8	2.1	1.656	0.830	0.337	0.038	0.034	4.032
Mississippi	1.8	1.4	1.2	1.0	0.877	0.505	0.225	0.038	0.017	2.766
							0.150	0.038	0.008	1.578

States	Percent of National Totals			Weighted Percent of Many-mer Requirements (State and Loc.)						
	Highway Mileage	Secondary School Enrollment	Population	Registered Vehicles	Highway Mileage	Secondary School Enrollment	Population	Number of Governments	Registered Vehicles	Combination
Missouri	3.1	1.6	2.3	2.4	1.510	0.144	0.288	0.038	0.019	2.433
Montana	2.0	0.4	0.4	0.5	0.974	0.144	0.050	0.038	0.004	1.210
Nebraska	2.8	0.8	0.7	0.9	1.354	0.289	0.088	0.038	0.007	1.786
Nevada	1.7	0.3	0.2	0.3	0.633	0.108	0.025	0.038	0.002	0.806
New Hampshire	0.4	0.3	0.5	0.4	0.195	0.108	0.038	0.038	0.003	0.382
New Jersey	0.9	2.8	3.5	3.4	0.438	1.011	0.438	0.038	0.026	1.951
New Mexico	1.8	0.7	0.5	0.6	0.877	0.253	0.062	0.038	0.004	1.254
New York	2.8	8.8	9.4	6.5	1.364	3.178	1.174	0.038	0.032	5.806
North Carolina	2.3	2.1	2.6	2.4	1.120	0.758	0.325	0.038	0.019	2.260
North Dakota	2.9	0.3	0.3	0.4	1.412	0.108	0.038	0.038	0.003	1.595
Ohio	4.0	4.0	5.3	5.6	1.444	1.444	0.662	0.038	0.045	3.601
Oklahoma	2.9	1.6	1.3	1.6	1.412	0.378	0.162	0.038	0.013	2.203
Oregon	2.3	1.1	1.0	1.2	1.120	0.397	0.125	0.038	0.010	1.690
Pennsylvania	3.1	6.2	5.9	5.5	1.510	2.239	0.738	0.038	0.045	4.570
Rhode Island	0.1	0.4	0.5	0.4	0.049	0.144	0.062	0.038	0.003	0.286
South Carolina	1.6	1.6	1.3	1.2	0.779	0.578	0.162	0.038	0.010	1.567
South Dakota	2.3	0.3	0.3	0.4	1.120	0.108	0.038	0.038	0.003	1.403
Tennessee	2.1	1.9	2.0	1.9	1.023	0.686	0.230	0.038	0.015	2.012
Texas	6.3	4.3	5.5	5.1	3.067	1.553	0.688	0.038	0.049	5.395
Utah	1.0	0.8	0.5	0.6	0.487	0.289	0.062	0.038	0.005	0.881
Vermont	0.4	0.2	0.2	0.2	0.195	0.072	0.025	0.038	0.002	0.331
Virginia	1.6	2.4	2.3	2.0	0.779	0.866	0.288	0.038	0.016	1.987
Washington	2.0	2.1	1.5	1.9	0.974	0.758	0.188	0.038	0.015	1.973
West Virginia	1.0	1.1	0.9	0.8	0.487	0.397	0.112	0.038	0.006	1.040
Wisconsin	2.7	2.2	2.1	2.0	1.315	0.794	0.262	0.038	0.016	2.425
Wyoming	2.1	0.2	0.2	0.2	1.023	0.072	0.025	0.038	0.002	1.160
U. S. Total	100.0	100.0	100.0	100.0	48.700	36.100	12.500	1.900	0.800	100.000

Source: SRI--data from U. S. Bureau of the Census, Statistical Abstract of the U. S. 1968.

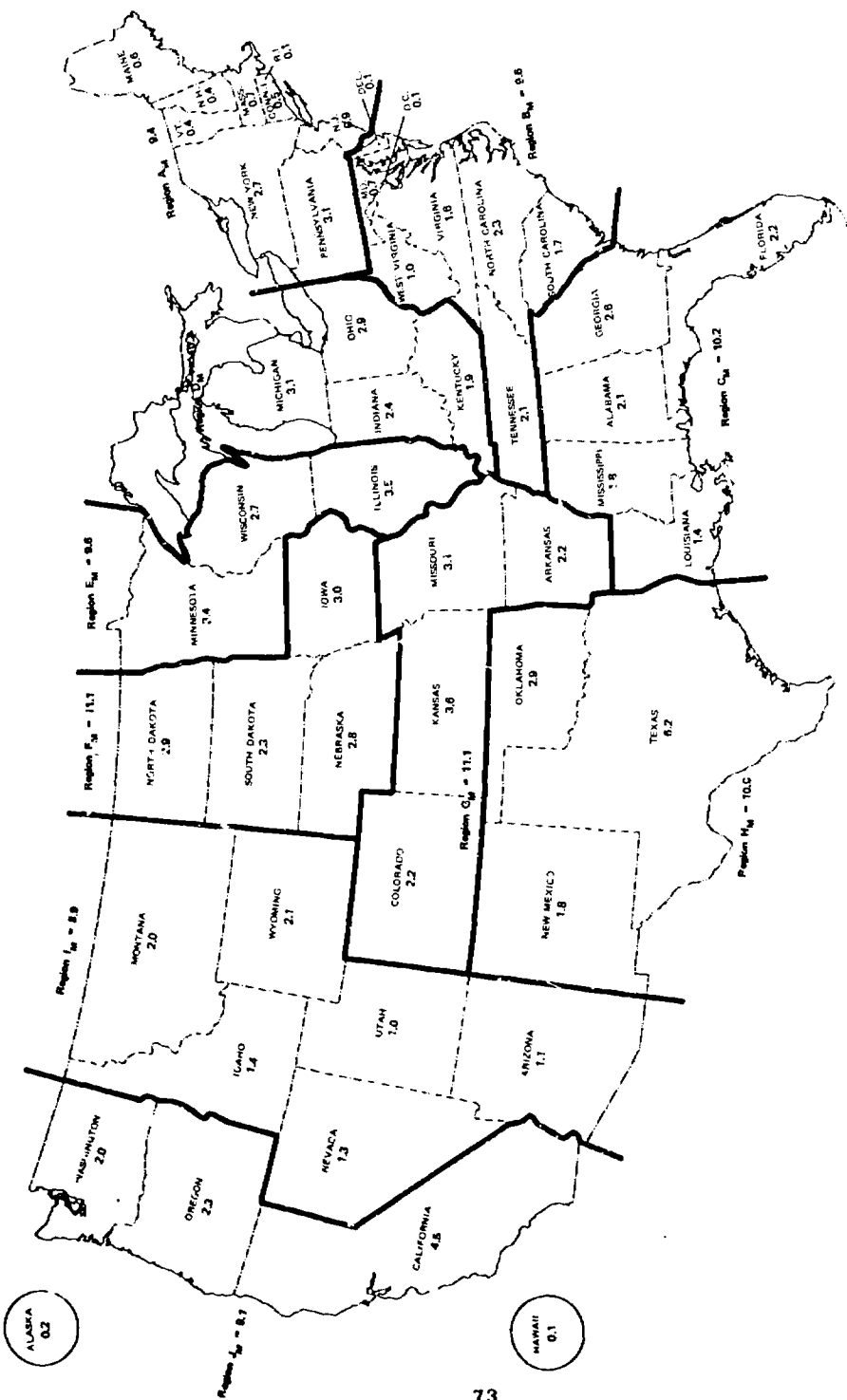


FIGURE 2-3 GEOGRAPHICAL DISTRIBUTION OF HIGHWAY MILEAGE BY STATES AND REGIONS—
REGIONS A-J THROUGH -J—percent

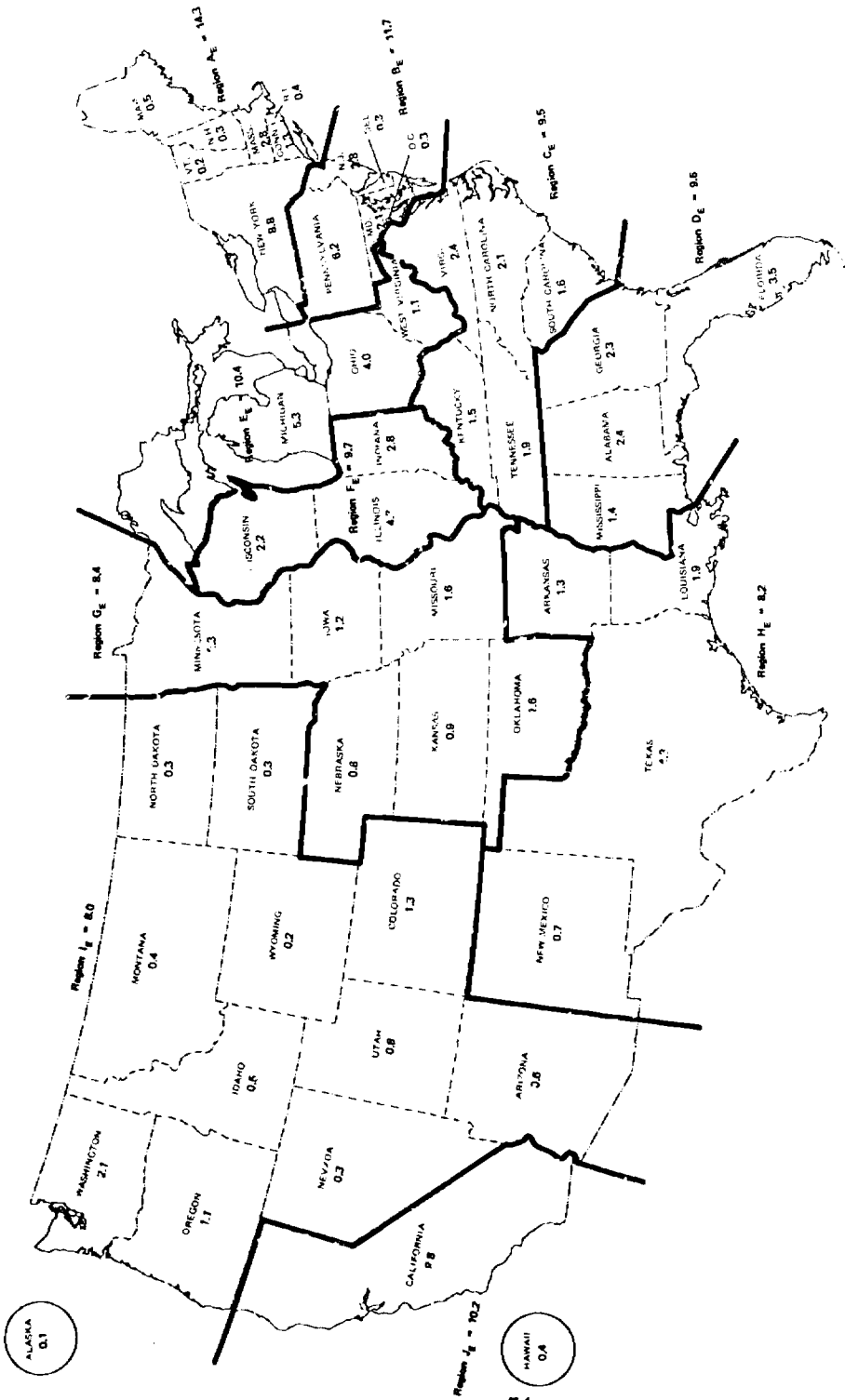


FIGURE 2-4 GEOGRAPHICAL DISTRIBUTION OF SECONDARY SCHOOL ENROLLMENT BY STATES AND REGIONS—REGIONS A_E THROUGH J_E—percent

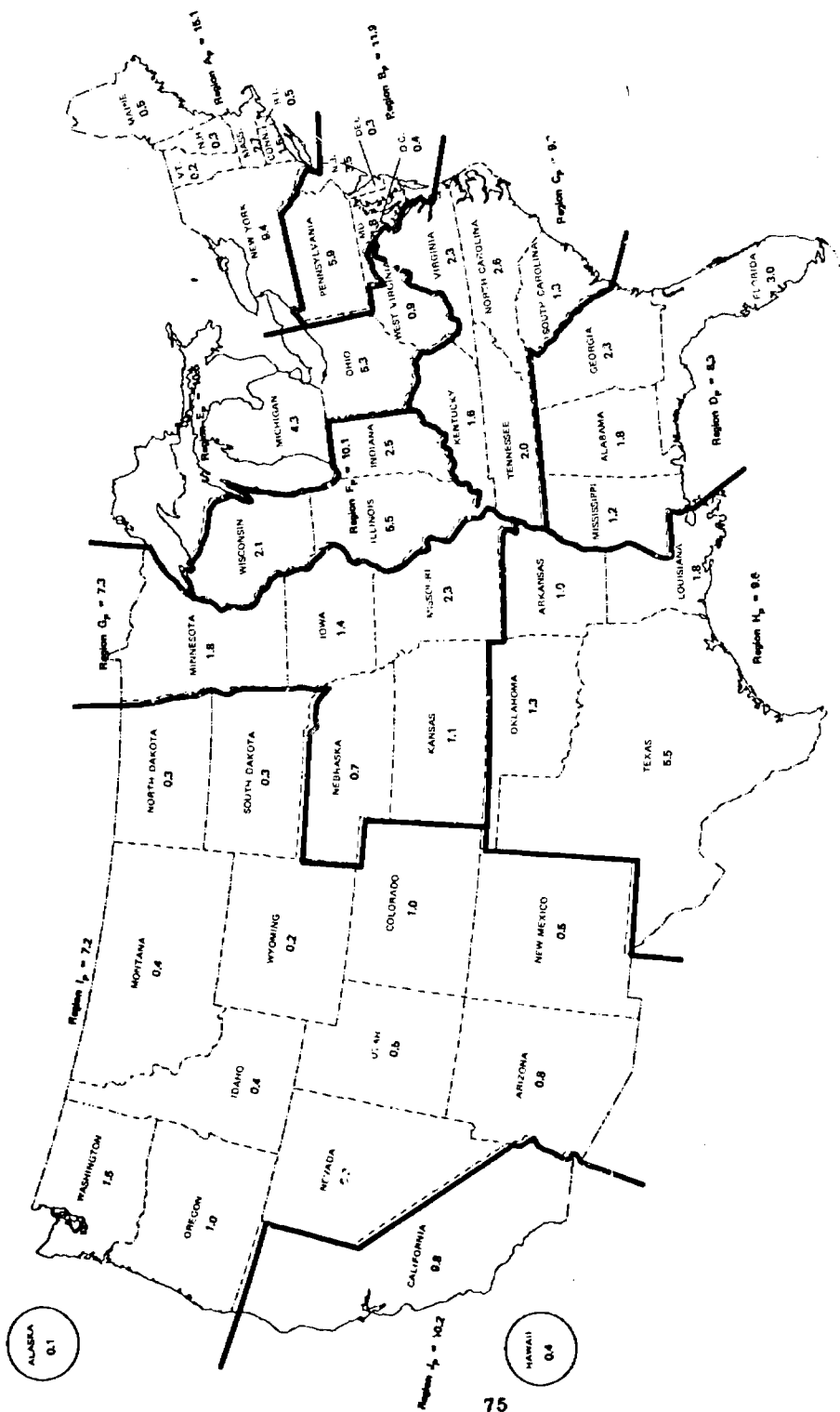


FIGURE 2-5 GEOGRAPHICAL DISTRIBUTION OF POPULATION BY STATES AND REGIONS—
REGIONS A_p THROUGH J_p—percent

ALASKA
0.1

HAWAII
0.3

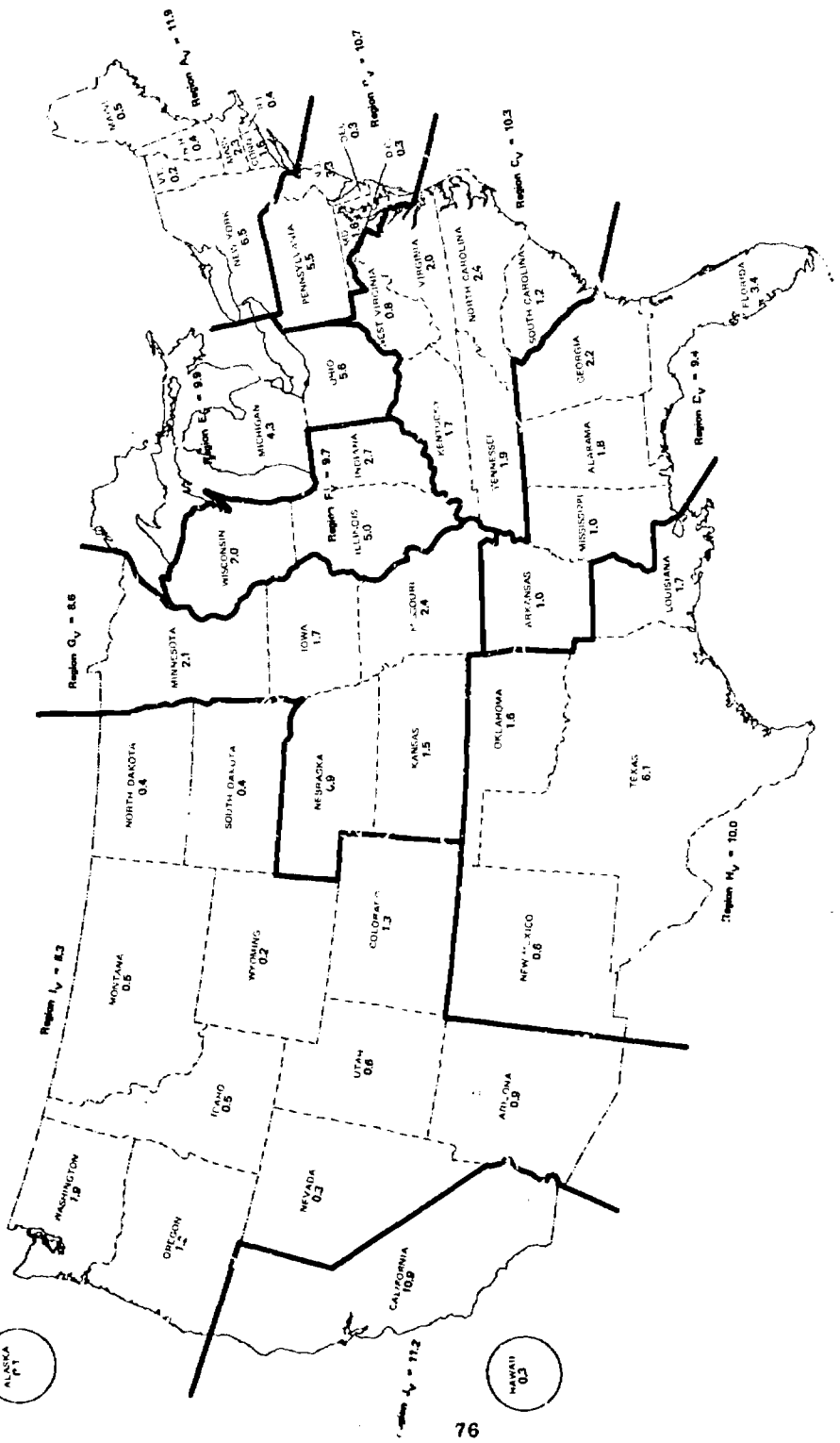


FIGURE 2-6 GEOGRAPHICAL DISTRIBUTION OF REGISTERED VEHICLES BY STATES AND REGIONS—
REGIONS A₁ THROUGH J₁—percent

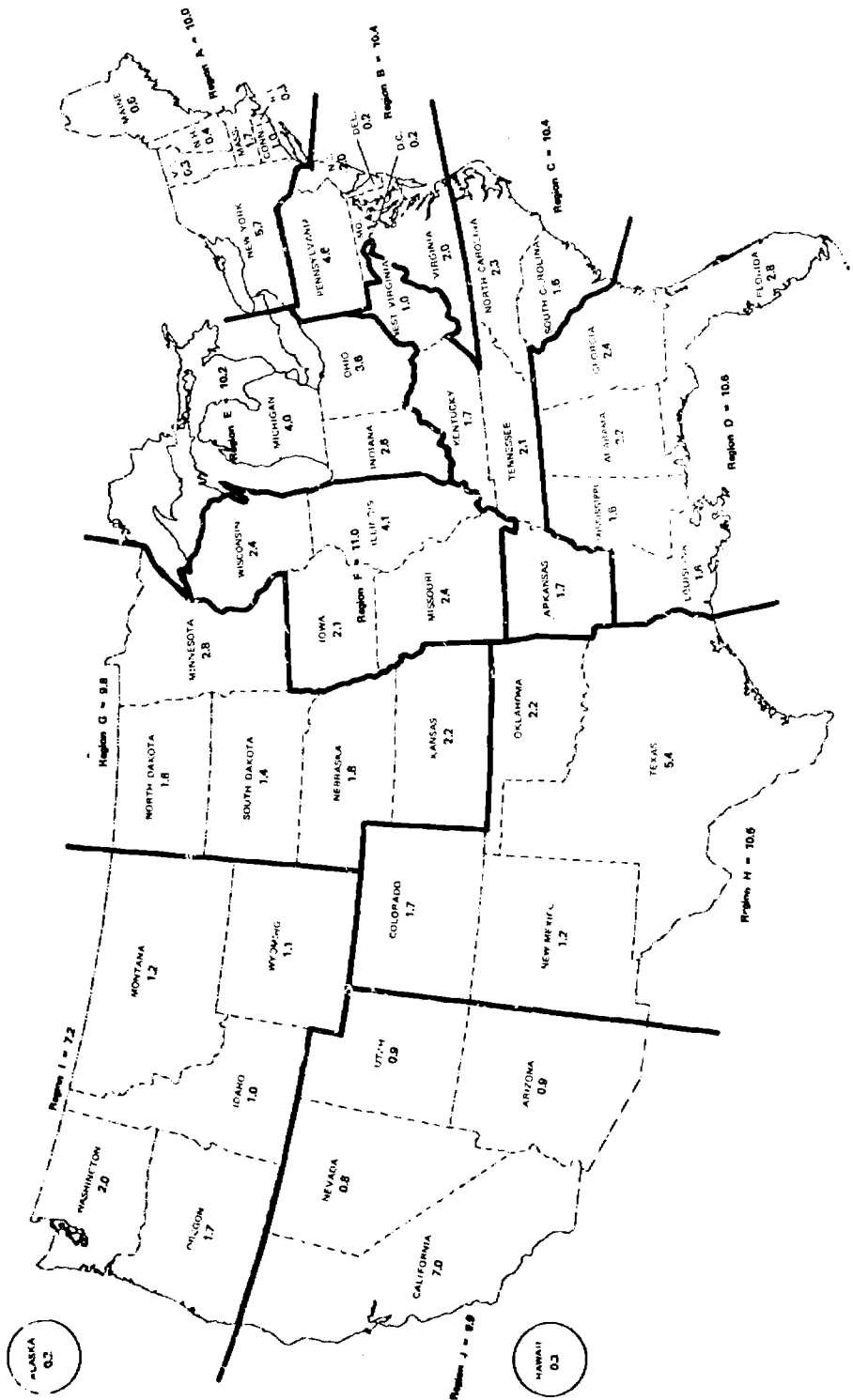


FIGURE 2-7 GEOGRAPHICAL DISTRIBUTION OF STATE AND LOCAL MANPOWER REQUIREMENTS BY STATES AND REGIONS—percent

Appendix 2-8

LISTING OF FEDERAL COLLEGE-LEVEL TRAINING,
EDUCATION, AND RESEARCH PROGRAMS THAT ARE ANALOGOUS
TO THE PROPOSED NHSB PROGRAM FOR HSMD & R CENTERS

First Program Group:

Short-Course Training, Graduate Education, and Academic Research Functions

EDUCATIONAL RESEARCH TRAINING FELLOWSHIPS

Activity: Grants to colleges and other organizations for supporting training programs in research. Aids in curriculum development, fellowship, training grants, etc.

Basis of Analogy: Provides for training researchers in universities

Sponsor: Research Analysis and Allocation Staff, USOE

Legislation: PL 83-840, amended by Elementary and Secondary Education Act, Title IV

WATER POLLUTION RESEARCH & TRAINING

Activity: Grants to schools & individuals for research, training, and demonstrations

Basis of Analogy: Aid in both research and training to colleges

Sponsor: Federal Water Pollution Control Administration, DOI

Legislation: Federal Water Pollution Control Act

LIBRARY TRAINING AND RESEARCH

Activity: Grants to colleges for course costs, student fellowships, research, and demonstration projects

Basis of Analogy: Supports research and training in nationally needed skills

Sponsor: Division of Library Services and Educational Facilities, USOE

Legislation: Higher Education Act of 1965

MEDICAL LIBRARY ASSISTANCE

Activity: Grants to libraries for facilities, courses, and research; to individuals for traineeships

Basis of Analogy: Provides training and facilities (similar to Library Training and Research)

Sponsor: Extramural Programs, National Library of Medicine, PHS

Legislation: Public Health Service Act, Title III

MENTAL HEALTH RESEARCH AND TRAINING

Activity: Grants to institutions for research, to colleges for fellowships, and to individuals for research

Basis of Analogy: Program to encourage needed national skills through education, research, and training

Sponsor: National Institute of Mental Health, PHS

Legislation: Public Health Service Act

NUCLEAR EDUCATION AND TRAINING

Activity: Grants for equipment and supplies to colleges, education, fellowships, training institutes, research support, and summer employment for students, workers, and teachers

Basis of Analogy: Provides support in research, graduate education, and training to develop manpower for nationally needed skills (similar to Water Pollution Research and Training)

Sponsor: Division of Nuclear Education and Training, AEC

Legislation: PL 83-703

Second Program Group:

Short-Course Training and Graduate Education Functions

ARTS AND HUMANITIES "INSTITUTES"

Activity: Grants to universities for regular or short courses to train teachers

Basis of Analogy: Aid to colleges for special and regular academic training of working teachers

Sponsor: Division of Educational Personnel Training, USOE

Legislation: Arts and Humanities Foundation Act

ALLIED HEALTH PROFESSIONS EDUCATIONAL ASSISTANCE

Activity: Various types of educational grants to many schools

Basis of Analogy: Provides a wide variety of forms of assistance, including (1) formula grants for basic improvement of curricula, (2) institutional grants for providing advanced traineeships to individual students, (3) developmental grants for revising curricula in new technologies, and (4) grants for construction

Sponsor: Division of Allied Health Manpower, PHS

Legislation: Allied Health Training Act of 1966

INSTITUTIONAL ASSISTANCE IN EDUCATION

Activity: Assistance to colleges for faculty development, libraries curriculum development, and evaluations

Basis of Analogy: Supports education and training for nationally needed skills

Sponsor: Graduate Academic Programs Branch, USOE

Legislation: Higher Education Act of 1965

PUBLIC HEALTH TRAINING

Activity: Traineeships to students and professionals; grants to schools for specialized training in public health fields

Basis of Analogy: Support of education and training in nationally needed skills

Sponsor: Division of Health Manpower Educational Services, PHS

Legislation: Public Health Service Act

TRAINING PROFESSIONALS IN EDUCATION OF THE HANDICAPPED

Activity: Grants to states and colleges for developing programs and training students

Basis of Analogy: Provides specialized training and education in needed skills (similar to Allied Health Professional Educational Assistance)

Sponsor: Division of Training Programs, Bureau of Education for the Handicapped, USOE

Legislation: PL 85-926

VEHICLE SAFETY EDUCATION AND TRAINING

Activity: Tuition to colleges (such as the University of Southern California) to train and educate military personnel and other Federal employees in vehicle safety skills

Basis of Analogy: Provides training and education in highway safety skills at special centers to Federal government personnel

Sponsor: USAF, USN

Legislation: Title 10, U.S. Code

Third Program Group:

Short-Course Training and Academic Research Functions

VOCATIONAL REHABILITATION RESEARCH AND TRAINING

Activity: Grants to agencies and schools for research and training centers

Basis of Analogy: Envisions centers for specialized research and training

Sponsor: Vocational Rehabilitation Administration, HEW

Legislation: Vocational Rehabilitation Act as amended

REGIONAL MEDICAL PROGRAMS

Activity: Grants to institutions and consortia for research, training, and demonstration projects in patient care for disabling diseases

Basis of Analogy: Similar to other medical assistance programs but designed for consortia arrangements

Sponsor: Association Director for Regional Medical Programs, NIH, PHS

Legislation: Heart Disease, Cancer, and Stroke Amendments of 1965

INJURY CONTROL PROGRAMS

Activity: Assistance to state and local government agencies in training and prevention programs. Grants to colleges for research and research training

Basis of Analogy: Supports state and local governments who take initiative in developing research, training, and accident prevention programs

Sponsor: National Center for Urban and Industrial Health, PHS

Legislation: Public Health Service Act

OCCUPATIONAL HEALTH

Activity: Research grants to institutions; free consultation to health agencies

Basis of Analogy: Provides for research and training efforts in health and safety problems

Sponsor: National Center for Urban and Industrial Health, PHS

Legislation: Public Health Service Act

COMMUNITY DEVELOPMENT TRAINING AND RESEARCH

Activity: Grants to states for research on local problems and training of local government employees

Basis of Analogy: State participation in local government training and research development programs

Sponsor: Office of Intergovernmental Relations, HUD

Legislation: Housing Act of 1964

Fourth Program Group:

Short-Course Training Functions

FAA ACADEMY

Activity: Federally operated training academy for FAA employees

Basis of Analogy: Trains Federal employees in and some private and foreign contract students in aviation inspection, traffic control, and safety skills

Sponsor: FAA, Oklahoma City

Legislation: Federal Aviation Act of 1958

CIVIL DEFENSE STAFF COLLEGE

Activity: Short-course training for federal, state, and local officials and private individuals at a Federally-operated school in Battle Creek, Michigan

Basis of Analogy: Centralized Federal training academy for local officials and private citizens (similar in some respects to the FAA Academy)

Sponsor: Office of Civil Defense, Department of the Army

Legislation: Federal Civil Defense Act of 1950

CIVIL DEFENSE ADULT EDUCATION

Activity: Local training of interested individuals, professionals, and students

Basis of Analogy: Provides special training for a nationwide problem

Sponsor: Office of Civil Defense, Department of the Army

Legislation: Federal Civil Defense Act of 1950

COMMUNITY SERVICE COLLEGE PROGRAMS

Activity: Grants to states for using public and private colleges for community service and continuing education programs

Basis of Analogy: State administration of continuing education and public service programs. Particular emphasis is placed on urban and suburban problems, including transportation

Sponsor: Division of Adult Education Programs, USOE

Legislation: Higher Education Act of 1965

ADVANCED EDUCATIONAL "INSTITUTES"

Activity: Assistance to colleges for conducting regular and short-term institutes, including stipends for students

Basis of Analogy: Supports college level training for nationally needed skills

Sponsor: Division of Educational Personnel Training, USOE

Legislation: National Defense Education Act of 1958

MENTAL RETARDATION TRAINING

Activity: Grants to states for planning and developing community programs. Grants to institutions for training. Grants to individuals for traineeships

Basis of Analogy: Similar to Mental Health Research and Training but oriented toward community programs other than colleges

Sponsor: Division of Mental Retardation, PHS

Legislation: Social Security Act

TRAINING PROFESSIONALS IN CARE OF CRIPPLED CHILDREN

Activity: Grants to colleges for training programs

Basis of Analogy: Similar to No. 10. Provides aid in specialized training for nationally needed skills (similar to Advanced Educational "Institutes")

Sponsor: Children's Bureau, Welfare Administration

Legislation: Basic Act of 1912

Fifth Program Group

Graduate Education and Academic Research Functions

HOWARD UNIVERSITY & GALLAUDET COLLEGE

Activity: 50% Federal support for college and graduate school operating costs

Basis of Analogy: Example of Federal special-purpose aid to semi-private colleges

Sponsor: Independently funded

Legislation: Act of March 2, 1867, Act of June 18, 1954

FORESTRY RESEARCH GRANTS

Activity: Grants to universities for faculty and student research

Basis of Analogy: Provides for conduct of specialized faculty and student research in universities

Sponsor: U. S. Forest Service

Legislation: Forest Products Act

MANPOWER RESEARCH

Activity: Grants and contracts to individuals and schools for research and for development of research capabilities

Basis of Analogy: Aids in developing graduate research capabilities (similar to Forestry Research Grants)

Sponsor: Office of Manpower Policy Evaluation and Research

Legislation: Manpower Development and Training act as amended

RESEARCH FELLOWSHIPS IN HEALTH SCIENCES

Activity: Grants to colleges for fellowships to do advanced and specialized research work

Basis of Analogy: Wide variety of educational and research assistance

Sponsor: National Institutes of Health, PHS

Legislation: Public Health Service Act

Sixth Program Group:

Graduate Education Functions

MID-CAREER DEVELOPMENT OF FEDERAL EMPLOYEES

Activity: Professional training and education program at colleges
for career employees

Basis of Analogy: Uses college resources to train career government
employees

Sponsor: Civil Service Commission

Legislation: Government Employees Training Act of 1958

MILITARY POSTGRADUATE SCHOOLS

Activity: Federally operated graduate schools, some of which grant
degrees

Basis of Analogy: Trains and educates career government personnel

Sponsor: DOD

Legislation: An Act to Establish a Naval Postgraduate School
Public Law 303, July 31, 1947

GRADUATE EDUCATION

Activity: Grants to graduate students for fellowships and to
schools for special programs

Basis of Analogy: Graduate level aid to colleges

Sponsor: Division of Graduate Education in Science, NSF

Legislation: National Science Foundation Act of 1950

COLLEGE WORK-STUDY PROGRAMS

Activity: Grants to schools to assist low income students to stay in school

Basis of Analogy: Supports college students

Sponsor: Division of Student Financial Aid, USOE

Legislation: Economic Opportunity Act of 1964

CONSTRUCTION OF GRADUATE EDUCATION FACILITIES

Activity: Grants to assist colleges in expansion of enrollment or on-campus extension services

Basis of Analogy: Federal subsidy to colleges

Sponsor: Division of College Facilities, USOE

Legislation: Higher Education Facilities Act of 1963

HEALTH PROFESSIONAL EDUCATION ASSISTANCE

Activity: Grants for facilities, curricular, student loans, and scholarships given to professional schools

Basis of Analogy: Federal subsidy to colleges for educating critical skills (similar to Allied Health Professional Educational Assistance)

Sponsor: Bureau of Health Manpower, PHS

Legislation: Public Health Services Act

NATIONAL DEFENSE GRADUATE EDUCATION FELLOWSHIPS

Activity: Fellowships to graduate students in education

Basis of Analogy: Encourages individual graduate students to develop nationally needed skills

Sponsor: Graduate Academic Programs Branch, USOE

Legislation: National Defense Education Act of 1958

NURSE TRAINING

Activity: Grants to schools for facilities, course development, scholarships, and student loans

Basis of Analogy: Similar to Allied Health Professional Educational Assistance

Sponsor: Bureau of Health Manpowers, PHS

Legislation: Nurse Training Act of 1964

PROSPECTIVE TEACHER FELLOWSHIPS

Activity: Fellowship to graduate students in elementary or secondary education disciplines

Basis of Analogy: Designed to improve graduate educational qualifications for nationally needed skills

Sponsor: Graduate Academic Programs Branch, USOE

Legislation: Higher Education Act of 1965

TRAINING IN THE ALLIED HEALTH PROFESSIONS

Activity: Grants to colleges for curriculum development and evaluation, for facilities (not presently funded), and for traineeships. Grants are given in selected fields

Basis of Analogy: Purpose of educational assistance (similar to that for Allied Health Professional Educational Assistance)

Sponsor: Bureau of Health Manpower, PHS

Legislation: Allied Health Professional Personnel Training Act of 1966

FELLOWSHIPS FOR CITY PLANNING

Activity: Fellowships to individuals for graduate education in specialized development fields

Basis of Analogy: Provides basic graduate education (similar to National Defense Graduate Education Fellowships)

Sponsor: Assist Secretary for Demonstration and Intergovernmental Relations, HUD

Legislation: Housing Act of 1964

Seventh Program Group:

Academic Research Functions

EDUCATIONAL POLICY RESEARCH CENTERS

Activity: Funds two nonprofit research centers

Basis of Analogy: Establishes multi-disciplinary centers affiliated with, but organizationally independent of universities with 2-year initial funding and annual renewals. The centers specialize in different approaches

Sponsor: Bureau of Research, USOE

Sponsoring Legislation: Elementary and Secondary Education Act
Title IV

REGIONAL EDUCATIONAL LABORATORIES

Activity: Funds 10 regional research centers

Basis of Analogy: Provides regional coverage for research, but with emphasis on disseminating information and implementing programs

Sponsor: Division of Laboratories and Research Division, USOE

Legislation: PL 83-480, amended by Elementary and Secondary Education Act

UNIVERSITY CENTERS FOR EDUCATIONAL R & D

Activity: Funds leading educational programs in centrally located universities

Basis of Analogy: Establishes "centers" at colleges to build specialized research capabilities

Sponsor: Research Analysis and Allocation Staff, USOE

Legislation: PL 83-840, amended by Elementary and Secondary Education Act

ARTS AND HUMANITIES RESEARCH

Activity: Support for research to promote arts and humanities education at all levels and in the field

Basis of Analogy: Aid to colleges, local schools, private companies, and individuals for research in education and extension programs

Sponsor: Research Analysis and Allocation Staff, USOE

Legislation: Elementary and Secondary Education Act, Title IV

CORRECTIONAL REHABILITATION MANPOWER

Activity: Grants to nongovernmental organizations for research on rehabilitation manpower

Basis of Analogy: Program of support for research on manpower development in an area of critical skills shortage

Sponsor: Vocational Rehabilitation Administration, HEW

Legislation: Correctional Rehabilitation, Study Act of 1965

RESEARCH SUPPORT IN BIOLOGY, MEDICINE, AND HEALTH

Activity: Grants to institutions for research of interest to AEC

Basis of Analogy: Supports research activities (similar to Arts and Humanities Research)

Sponsor: Division of Biology and Medicine, AEC

Legislation: PL 83-703

SCIENTIFIC RESEARCH GRANTS

Activity: Grants to colleges and (occasionally) individuals for engineering and social science research and research facilities

Basis of Analogy: Provides support for large coordinated research efforts (similar to University Centers for Educational R & D)

Sponsor: Basic Science Divisions, NSF

Legislation: National Science Foundation Act of 1950

BIOMEDICAL RESEARCH

Activity: Technical assistance to medical professionals and institutions for conducting research in a wide variety of medical and biological fields

Basis of Analogy: Support for specialized research programs (similar to Arts and Humanities Research)

Sponsor: Research Service, VA

Legislation: Title 38, U.S. Code

Appendix 3

CRITERIA FOR THE SELECTION OF
CANDIDATE UNIVERSITIES

SELECTED SOURCE REFERENCES OF DATA FOR SELECTION CRITERIA

- Accredited Institutions of Higher Education. National Committee of Regional Accrediting Agencies, New York, February 1969.
- American Universities and Colleges, 10th Edition. Otis A. Singletary, Editor. American Council on Education, Washington D.C., August 1968.
- Andriot, John L., Guide to U.S. Government Statistics, 3rd Edition. Arlington: Documents Index, 1961.
- College and University Facilities Survey. U.S. Office of Education, OE - 51007, part 3, 1965.
- Colleges and Universities Highway Traffic and Safety Centers, Monograph No. 24. Chicago: Higher Education Section of the National Safety Council, 1968.
- Directory of U.S. Institutions of Higher Education, Fall 1967, OE - 50052, U.S. Government Printing Office, Washington D.C.
- Directory of Urban Research Study Centers. (Prepared by the Committee Staff for the Subcommittee on Urban Affairs of the Joint Economic Committee, Congress of the United States, August 1967.) U.S. Government Printing Office, Washington D.C.
- Dykes, Archie P., Faculty Participation in Academic Decision Making: Report of a Study. Washington D.C.: American Council on Education, 1968.
- Engineering and Technical Enrollments - Fall 1967: Detailed Report. (Prepared by Engineering Manpower Commission of Engineer's Joint Council, February 1968.)
- Faculty Salary Schedules in Colleges and Universities. Washington D.C.: National Education Association, 1967/1968.
- The Federal Financing of Higher Education. Washington D.C.: Association of American Universities, 1968.
- Guide to Graduate Study, 3rd Edition. Jane Graham, Editor. Washington D.C.: American Council on Education, 1965.
- Orlans, Harold, The Effects of Federal Programs on Higher Education. Brookings Institute, 1962.
- The Role of Universities in Technical Cooperation. (A statement by NPA Special Committee on Technical Cooperation, Washington D.C., 1955.)

Serranton, Sal, An Evaluation of College Enrollment Projections - 1965-1980. North Hollywood: Market Compilation and Research Bureau, 1965.

Statistical Services of the United States Government. (Prepared by the Office of Statistical Standards, Executive Office of the President, Bureau of Budget. Revised Edition, 1968.)

Statistics of Higher Education. U.S. Office of Education, U.S. Government Printing Office, Division of Public Documents, Washington, D.C.

Appendix 4

IDENTIFICATION OF CANDIDATE UNIVERSITIES

102

103

SELECTED SOURCE REFERENCES FOR CHARACTERISTICS
OF POSSIBLE CANDIDATE INSTITUTIONS

- Booz, Allen & Hamilton Inc., Safety Specialist Manpower: Manpower Training, Volume III, BAH, Washington, D.C., Contract FH-11-6496, National Highway Safety Bureau, U.S. Department of Transportation, Washington, D.C.: October 14, 1968.
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- Carter, Allan M., ed., American Universities and Colleges, 9th edition, New York: American Council on Education, 1964.
- Harmon, Lindsey R. and Herbert Soldz, Doctorate Production in United States Universities 1920-1962: With Baccalaureate Origins of Doctorates in Science, Arts, and Professions, Publication No. 1142, Washington, D.C.: National Academy of Sciences--National Research Council, 1963. 215 pp.
- Hawes, Gene R., The New American Guide to Colleges, third edition, New York: Columbia University Press, 1966. 597 pp.
- Health, Education and Welfare, U.S. Department of, Office of Education, Division of Educational Statistics, Wayne E. Tolliver, Enrollment for Advanced Degrees, Fall 1960, Circular No. 674, OE-54019-60, Washington, D.C.: U.S. Government Printing Office, 1963. 485 pp.
- Health, Education and Welfare, U.S. Department of, Office of Education, National Center for Educational Statistics, Enrollment for Master's and Higher Degrees, Fall 1964, Final Report, OE-54019-64, Washington, D.C.: U.S. Government Printing Office, 1966. 96 pp.
- Health, Education and Welfare, U.S. Department of, Office of Education, National Center for Educational Statistics, Paul L. Mason and Mabel C. Rice, Earned Degrees Conferred 1964-1965, OE-54013-65, Washington, D.C.: U.S. Government Printing Office, 1967. 265 pp.
- Health, Education and Welfare, U.S. Department of, Office of Education, Wayne E. Tolliver, Earned Degrees Conferred 1961-1962: Bachelor's and Higher Degrees, Circular No. 719, OE-54013-62, Washington, D.C.: U.S. Government Printing Office, 1963. 235 pp.
- National Safety Council, Higher Education Section, College & University Safety Courses, Chicago, NSCHE, 1968. 68 pp.

POSSIBLE CANDIDATE INSTITUTIONS FOR
 HIGHWAY SAFETY MANPOWER DEVELOPMENT AND RESEARCH CENTERS
 (First Level of Selection With Two Basic Characteristics and Other Available Characteristics) APPENDIX A-2

University Level Institutions With Degree Granting Authority: • at Ph. D Level in any Field • at M. S. Level in Civil Engineering of States	Other Characteristics	Civil Engineering (Masters +)	Education (Masters +)	Psychology (PhD)	Psychology (Masters +)	Public Administration (Masters +)	Public Administration (Bachelors +)	Business Administration (Bachelors +)	Medicine (MD & Masters)	Public Health (Masters +)	Law (J.D.)	Criminology	Police Training or Administration	Police Instruction or Administration	Safety & Traffic Education & Administration	Traffic Engineering	Transportation Engineering
(49 States, 113 Institutions)																	
Alabama																	
Auburn U.																	
U. of Alabama																	
Arizona																	
Arizona State U.																	
U. of Arizona																	
Arkansas																	
U. of Arkansas																	
California																	
Calif. Inst. of Tech.																	
San Jose State																	
Stanford U.																	
U. Calif. (all campuses) / UCLA-																	
Inst. of Trans. & Traffic Engrg.)																	
U. So. Calif.																	
Colorado																	
Colorado State U.																	
U. of Colorado																	
Connecticut																	
U. of Connecticut																	
D.C.																	
Catholic U. of America																	
Delaware																	
U. of Delaware																	
Florida																	
U. of Florida																	
Idaho																	
U. of Idaho																	

Other Characteristics	(Masters +) Civil Engineering	(Masters +) Psychology	(PhD) Psychology	(Masters +) Physiology	(Masters +) Public Administration	(Masters +) Business Administration	(Masters +) Business Administration	(Masters +) Medicine	(Masters +) Public Health	(Masters +) Law	(LLB)	Criminology	Police Training	Police Instruction of Administration	Safety & Traffic Education or Administration	Traffic Engineering	Transportation Engineering
(49 States, 113 institutions)																	
Illinois	x	x	x	x	x	x	x	x	x	x			x	x	x	x	x
Bradley U.																	
Illinois Inst. of Tech.	x	x	x	x	x	x	x	x	x	x							
Northwestern (Traffic Inst.)																	
U. of Illinois (Police Train. Inst. & Highway Traffic Safety Ctr.)	x	x	x	x	x	x	x	x	x	x			x	x	x	x	x
Indiana	x	x	x	x	x	x	x	x	x	x			x	x	x	x	x
Purdue U.																	
U. of Notre Dame	x	x	x	x	x	x	x	x	x	x							
Indiana U. (Dept of Police Admin.)	x	x	x	x	x	x	x	x	x	x							
Iowa	x	x	x	x	x	x	x	x	x	x							
Iowa State U. of Sci. & Tech. ³	x	x	x	x	x	x	x	x	x	x							
U. of Iowa																	
Kansas	x	x	x	x	x	x	x	x	x	x							
Kansas State U. Agri. & Appl. Sci.	x	x	x	x	x	x	x	x	x	x							
U. of Kansas																	
Kentucky	x	x	x	x	x	x	x	x	x	x							
U. of Kentucky																	
Louisiana	x	x	x	x	x	x	x	x	x	x							
Louisiana Polytechnic Inst.																	
Louisiana State U. & A&M College	x	x	x	x	x	x	x	x	x	x							
Tulane of Louisiana	x	x	x	x	x	x	x	x	x	x							
Maine	x	x	x	x	x	x	x	x	x	x							
U. of Maine																	
Maryland	x	x	x	x	x	x	x	x	x	x							
U. of Maryland (Safety Educ. Ctr.)																	
Massachusetts	x	x	x	x	x	x	x	x	x	x							
Harvard U.																	
Northeastern U.	x	x	x	x	x	x	x	x	x	x							
Mass. Inst. of Tech.	x	x	x	x	x	x	x	x	x	x							
Tufts U.	x	x	x	x	x	x	x	x	x	x							
U. of Mass.	x	x	x	x	x	x	x	x	x	x							
Worcester Poly Tech.	x	x	x	x	x	x	x	x	x	x							



Other Characteristics	Education (Masters +)	Psychology (Masters +)	Psychology (PhD)	Physiology (Masters +)	Public Administration (Bachelors +)	Business Administration (Bachelors +)	Medicine (MD & Masters)	Public Health (Masters +)	Law (LLB)	Criminology	Police Training	Police Instruction of Administration	Safety & Traffic Education or Administration	Traffic Engineering	Transportation Engineering
Michigan															
Mich. State U. (Highway Traffic Safety Cr., "Sch. of Police Admin.," Dept. of State)															
Mich. Tech. U.															
U. of Mich.															
Wayne State U.															
Minnesota															
U. of Minn.															
Mississippi															
Miss. State U.															
U. of Miss.															
Missouri															
U. of Mo.															
Washington U.															
Montana															
Mont. State U. (formerly State Coll.)															
Nebraska															
U. of Neb.															
Nevada															
U. of Nev. (incl. Las Vegas branch)															
New Hampshire															
U. of N.H.															
New Jersey															
Newark College of Engrg.															
Princeton U.															
Rutgers, The State U. (all campuses)															
Stevens Inst. of Tech.															
New Mexico															
N.M. State U. (Dept. of Police Sci.)															
U. of N.M.															

(49 States, 113 Institutions)

Michigan
 Mich. State U. (Highway Traffic Safety Cr., "Sch. of Police Admin.," Dept. of State)
 Mich. Tech. U.
 U. of Mich.
 Wayne State U.

Minnesota
 U. of Minn.

Mississippi
 Miss. State U.
 U. of Miss.

Missouri
 U. of Mo.
 Washington U.

Montana
 Mont. State U. (formerly State Coll.)

Nebraska
 U. of Neb.

Nevada
 U. of Nev. (incl. Las Vegas branch)

New Hampshire
 U. of N.H.

New Jersey
 Newark College of Engrg.
 Princeton U.
 Rutgers, The State U. (all campuses)
 Stevens Inst. of Tech.

New Mexico
 N.M. State U. (Dept. of Police Sci.)
 U. of N.M.

Other Characteristics	Civil Engineering	Education (Masters +)	Psychology (Masters +)	Physiology (Masters +)	Public Administration (Masters +)	Bachelors Administration (Bachelors +)	Medicine (M.D. & Masters)	Public Health (Masters +)	Law (LLB)	Criminology	Police Training	Police Instruction or Administration	Safety & Traffic Education or Administration	Traffic Engineering	Transportation Engineering
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X

(49 States, 113 institutions)

New York
CUNY City College
Clarkson College of Tech.
Columbia U.
Cornell U. (Cornell Aeronautical Lab.)
N.Y. U. (Ctr. for Safety Educ.)
Polytechnic Inst., Brooklyn
Rensselaer Poly. Inst.
Syracuse U.
State U., N.Y. State U. Buffalo
North Carolina?
Duke U.
U. of N.C. State U. at Raleigh
U. of N. Carolina at Chapel Hill
(Public Health Sch. and Highway Safety Ctr.)
North Dakota
N.D. State U.
U. of N.D.
Ohio
Case Inst. of Tech.
Ohio State U. ("TARGET" Program)
Ohr U.
U. of Cincinnati
U. of Toledo
Oklahoma
Okla. State U. Agril. & Appl. Sci.
U. of Okla.
Oregon
Oregon State U.



Other Characteristics	Civil Engineering (Masters +)	Education + (Masters +)	Psychology (Masters +)	Psychology (PhD)	Physiology (Masters +)	Public Administration (Masters +)	Business Administration (Bachelors +)	Medicine + (M.D. + Masters)	Public Health (Masters +)	Law (LLB)	Criminology	Police Training	Police Inspection of Administration	Safety & Traffic Education of Administration	Traffic Engineering	Transportation Engineering
(49 States, 113 Institutions)	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Pennsylvania	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Carnegie Inst. of Tech.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Drexel Inst. of Tech.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Lehigh U.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Pa. State U. (Inst. of Public Safety)	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
U. of Pa.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
U. of Pittsburgh	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Villanova U.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Rhode Island	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Brown U.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
U. of R.I.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
South Carolina	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Clemson U.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
U. of S.C.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
South Dakota	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
S.D. Sch. Mines & Tech.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
S.D. State U.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Tennessee	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
U. of Tenn.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Vanderbilt U.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Texas	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Rice U.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
So. Meth. U.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Texas A&M U. (Texas Trans. Inst.)	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Texas Tech. Coll.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
U. of Texas	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Utah	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
U. of Utah	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Utah State U.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Virginia	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Va. Polytech. Inst.	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
U. of Va. (Va. Highway Research Council)	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Washington	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
U. of Wash (Summer Inst. for Traffic Safety--in-Service Train)	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X

(49 States, 113 Institutions)

Pennsylvania
Carnegie Inst. of Tech.
Drexel Inst. of Tech.
Lehigh U.
Pa. State U. (Inst. of Public
Safety)
U. of Pa.
U. of Pittsburgh
Villanova U.
Rhode Island
Brown U.
U. of R.I.
South Carolina
Clemson U.
U. of S.C.
South Dakota
S.D. Sch. Mines & Tech.
S.D. State U.
Tennessee
U. of Tenn.
Vanderbilt U.
Texas
Rice U.
So. Meth. U.
Texas A&M U. (Texas Trans. Inst.)
Texas Tech. Coll.
U. of Texas
Utah
U. of Utah
Utah State U.
Virginia
Va. Polytech. Inst.
U. of Va. (Va. Highway Research
Council)
Washington
U. of Wash (Summer Inst. for
Traffic Safety--in-Service Train)

Other Characteristics	X	X	X
(Masters +) Civil Engineering	X	X	X
(Masters +) Education	X	X	X
(Masters +) Psychology	X	X	X
(PhD) Psychology	X	X	X
(Masters +) Physiology	X	X	X
(Masters +) Public Administration	X	X	X
(Bachelors +) Business Administration	X	X	X
(Bachelors +) Medicine	X	X	X
(MD & Masters) Public Health (Masters +)	X	X	X
(LLM) Law	X	X	X
Criminology			
Police Training			
Police Instruction of Administration	X*	X*	X
Safety & Traffic Education or Administration	X	X	X
Traffic Engineering			X
Transportation Engineering			X

(49 States, 113 Institutions)

- West Virginia
W.Va. U.
- Wisconsin
U. of Wis. Madison (Safety Res. &
Educ. Program)
- Wyoming
U. of Wyoming

- * Has graduate major or minor program in safety.
- † Has graduate and undergraduate major or minor program in safety.
- ‡ Has undergraduate major or minor program in safety.
- 1 University of Georgia only offers agricultural engineering, but is included to complement qualifications of Georgia Tech.
- 2 Indiana University is included because of its many qualifications other than civil engineering.
- 3 Iowa State University is presently in process of establishing a traffic safety center.
- 4 Central Missouri State College has an undergraduate and graduate minor/major safety program and specializes in law enforcement.
- 5 Did not qualify for this list due to absence of required programs of a masters in civil engineering, a doctorate in psychology and a masters in physiology.
- 6 University of New Mexico offers a 2 year basic medical program without a degree. Completion of the MD would require transfer to a 4 year medical school.
- 7 Cornell Aeronautical Lab. specializes in transportation research.
- 8 North Carolina State University has a highway research program but did not qualify for this list due to lack of programs in the first 4 criteria.
- 9 University of North Carolina at Chapel Hill limits its engineering program to sanitation engineering, but is included due to its many other qualifications. The Public Health School specializes in accident control and research.
- 10 University of North Dakota offers a 2 year medical program with a BS in medicine.
- 11 Ohio State's "TARGET" program is a highway safety teaching program with a research orientation.

POSSIBLE CANDIDATE INSTITUTION FOR
HIGHWAY SAFETY MPOWER DEVELOPMENT AND RESEARCH CENTERS
(Second Level of Selection with Five Basic Characteristics)

Other Characteristics	(Masters +) Civil Engineering	(Masters +) Education	(Masters +) Psychology	(Ph.D.) Psychology	(Masters +) Phatology	(Masters +) Public Administration	(Bachelors +) Business Administration	(Masters +) Medicine	(MD & Masters)	(Public Health) (Masters +)	(L.S.) (L.B.) Criminology	Police Training	Police Instruction of Administrators	Safety & Traffic Education or Administration	Traffic Engineering	Transportation Engineering
University Level Institutions with Degree Granting Authority:																
• at Ph.D. Level in any Field																
• at M.S. Level in Civil Engineering																
• at M.S. Level in Education																
• at Doctor's Level or Above in Psychology																
• At M.S. Level or Above in Physiology																
(36 States, 52 Institutions)																
Alabama	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
U. of Alabama																
Arkansas	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
U. of Arkansas																
California	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
#Stanford U.																
U. of Calif. (all campuses) (UCIA -																
Inst. of Trans. & Traf. Engr.)																
#U. of So. Calif.																
Colorado	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
Colo. State U.																
U. of Colo.																
Connecticut	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
U. of Conn.																
D.C.	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
#Catholic U. of America																
Delaware	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
U. of Delaware																
Florida	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
U. of Florida																
#U. of Miami																
Hawaii	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
U. of Hawaii																
Illinois	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
#Northwestern (Traf. Inst.)																
U. of Ill. (Police Train. Inst. &																
Highway Traf. Safety Ctr.)																
Iowa	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
Iowa State U. of Sci. & Tech. ¹																
U. of Iowa																
Kansas	x	x	x	x	x	x	x	x	x	x	x		x	x	x	x
Kan. State U. Agri. & Applied Sci.																
U. of Kansas																

Other Characteristics	(Masters +) Civil Engineering	(Masters +) Education	(PhD) Psychology	(Masters +) Physiology	(Masters +) Public Administration	(Bachelors +) Business Administration	(Masters +) Medicine	(MD & Masters) Public Health	(Masters +) Law	(LLB)	Criminology	Police Training	Police Instruction or Administration	Safety & Traffic Education or Administration	Traffic Engineering	Transportation Engineering
(36 States, 52 Institutions)	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
North Dakota	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
U. of N.D.	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Ohio	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Ohio State U. ("TARGET" Programs)	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
U. of Cincinnati	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Oklahoma	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Okla. State U. Agri. Appl. Sci.	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
U. of Okla.	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Pennsylvania	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
#U. of Pa.	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
So. Carolina	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
U. of S.C.	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Tennessee	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
U. of Tenn.	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Texas	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
U. of Texas	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Utah	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
U. of Uta'	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Virginia	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
U. of Va. (Va. Highway Res. Council)	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Washington	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
U. of Wa.-. (Summer Inst. for Traf.	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Safety--in-Service Train.)	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
West Virginia	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
W. Va. U.	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Wisconsin	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
U. of Wis.-Madison (Safety Res. and Education Program)	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x

(36 States, 52 Institutions)

North Dakota
U. of N.D.

Ohio
Ohio State U. ("TARGET" Programs)
U. of Cincinnati

Oklahoma
Okla. State U. Agri. Appl. Sci.
U. of Okla.

Pennsylvania
#U. of Pa.

So. Carolina
U. of S.C.

Tennessee
U. of Tenn.

Texas
U. of Texas

Utah
U. of Uta'

Virginia
U. of Va. (Va. Highway Res. Council)

Washington
U. of Wa.-. (Summer Inst. for Traf.
Safety--in-Service Train.)

West Virginia
W. Va. U.

Wisconsin
U. of Wis.-Madison (Safety Res. and
Education Program)

Notes: Two initial criteria (all schools offering any doctorate program and masters degrees in civil engineering) were used in an effort to obtain a representative sample of schools that might qualify for highway safety research centers. These and the other qualifications were basically determined by degrees conferred and lists of courses or degrees offered as indicated by the ten sources noted on Appendix 4-1.

The 52 schools (11 are private universities) on this list represent 36 states and qualify in all of the first 5 qualifications with the exception of the University of North Carolina at Chapel Hill (See footnote): (1) any doctoral program, (2) masters and above in civil engineering, (3) masters and above in education, (4) at least a doctorate in psychology and (5) masters and above in physiology.

- * Private university.
- * Has graduate major or minor program in safety.
- * Has graduate and undergraduate major or minor program in safety.
- 1 Iowa State University is presently in process of establishing a traffic safety center.
- 2 Cornell Aeronautical Lab. specializes in transportation research.
- 3 University of North Carolina at Chapel Hill limits its engineering program to sanitation engineering, but is included due to its many other qualifications. The Public Health School specializes in accident control and research.
- 4 University of North Dakota offers a 2 year medical program with a BS in medicine.
- 5 Ohio State's "TARGET" program is a highway safety teaching program with a research orientation.

POSSIBLE CANDIDATE INSTITUTIONS FOR HIGHWAY SAFETY
MANPOWER DEVELOPMENT AND RESEARCH CENTERS
(Third Level of Selection With 5 Basic and 3 Special Characteristics)

Institutions	Characteristics	
	Basic	Special
1. University of California Systems	5	8xx
2. University of Cincinnati	5	8xx
3. University of Washington	5	8xx
4. Northwestern University	5	7xx
5. University of Illinois	5	7x
6. University of Maryland	5	7xx
7. University of Michigan	5	7xx
8. Ohio State University	5	7xx
9. University of Wisconsin (Madison)	5	7xx
10. University of Kansas	5	6xx
11. University of Kentucky	5	3x
12. University of Minnesota	5	6
13. University of Missouri	5	6x
14. New York University	5	6
15. University of North Carolina (Chapel Hill)	5	6
16. University of Oklahoma	5	6
17. University of Tennessee	5	6xx
18. University of Utah	5	6xx
19. University of Virginia	5	6xx
20. University of Alabama	5	5x
21. Stanford University	5	5x
22. University of Southern California	5	5x
23. University of Hawaii	5	5x
24. Michigan State University	5	5x
25. University of Nebraska	5	5x
26. Cornell University	5	5x
27. University of North Dakota	5	5xx
28. University of Pennsylvania	5	5x
29. University of South Carolina	5	5xx
30. University of Texas	5	5x
31. University of Delaware	5	4xx
32. Iowa State University	5	4xx
33. Kansas State University	5	4x
34. West Virginia University	5	4x

x = Including either Traffic or Transportation Engineering.

xx = Including Traffic and Transportation Engineering.

POSSIBLE CANDIDATE INSTITUTIONS FOR
HIGHWAY SAFETY MANPOWER DEVELOPMENT AND RESEARCH CENTERS
(Relative Ranking of Individual Institutions by Percent of Optimum Criteria)

Appendix 4-5

University Level Institutions With Degree Granting Authority: • at Ph.D Level in any field • at M.S. Level in Civil Engineering by States	Basic Disciplines						Total Percent of Optimum Criteria		
	Engineering	Police Sciences	Business or Public Administration	Education	Medicine	Law	Psychology		
(49 States, 113 Institutions)	26	17	23	6	6	6	6	100	
Alabama	26		23	6	6	6	6	49	
Auburn U.	26		23	6	6	6	6	67	
U. of Alabama									
Alaska (No Ph.D. Prog.)	26		23					55	
Arizona	26		23 [†]					72	
Arizona State U.	26		23					78	
U. of Arizona									
Arkansas	26		23					84	
U. of Arkansas									
California	26	16	23					26	
*Calif. Inst. of Tech.	26		23					82	
San Jose State	26		23					67	
*Stanford U.	26		23					84	
U. Calif. (all campuses) (UCLA Inst. of Trans. & Traffic Eng'g.)	26		23					84	
*U. So. Calif.	26		23					84	
Colorado	26		23					55	
Colorado State U.	26		23					84	
U. of Colorado									
Connecticut	26		23					84	
U. of Connecticut									
D. C.	26		23					61	
*Catholic U. of America	26		23					55	
Delaware	26		23					67	
U. of Delaware								61	
Florida	26		23					61	
U. of Florida	26		23					43	
*U. of Miami	26		23					35	
Georgia	26		23					6	
Georgia Inst. of Tech.	26		23					6	
U. of Ga.	1/		23					6	

University Level Institutions With Degree Granting Authority: • at Ph.D level in any field • at M.S. Level in Civil Engineering by States (49 States, 113 Institutions)	Basic Disciplines						Total Federal Optimum Credits
	Engineering	Police Sciences	Business Administration	Education	Medicine	Law	
Hawaii U. of Hawaii	26	17	23			6	72
Idaho U. of Idaho	26		23		6		55
Illinois #Bradley U. #Illinois Inst. of Tech. #Northwestern (Traffic Inst.) U. of Illinois (Police Train. Inst.) & Highway Traffic Safety Ctr.)	26 26 26 26	17	23 23 [†]	6 6	6 6	6 6	26 49 83 100
Indiana Purdue U. #U. of Notre Dame Indiana U. (Dept. of Police Admin.)	26 26 26	17	23 23		6 6	6 6	55 55 74
Iowa Iowa State U. of Sci. & Tech. ^{3/} U. of Iowa	26 26		23 [†] 23	6 6	6 6	6 6	55 67
Kansas Kansas State U. Agri. & Appl. Sci. U. of Kansas	26 26	17	23 [†] 23	6 6	6 6	6 6	72 84
Kentucky U. of Kentucky	26		23	6	6	6	67
Louisiana Louisiana Polytechnic Inst. Louisiana State U. & Agr. College #Tulane of Louisiana	26 26 26		23 [†] 23 23	6 6 6	6 6 6	6 6 6	49 67 67
Maine U. of Maine	26	17	23 [†]		6		72
Maryland U. of Maryland (Safety Educ. Ctr.)	26	17	23 [†]	6	6	6	84

University Level Institutions With Degree Granting Authority: <ul style="list-style-type: none"> • at Ph.D. Level in any Field • at M.S. Level in Civil Engineering by States 	Basic Disciplines							Total Percent of Optimum Criteria
	Engineering	Police Sciences	Business or Public Administration	Education	Medicine	Law	Psychology	
(49 States, 113 Institutions)								
Massachusetts	26	17	23	6	6	6	6	84
Harvard U.	26	16	23					65
Northwestern U.	26	17	23					49
Mass. Inst. of Tech.	26			6	6	6	6	44
Rutgs U.	26		23					55
U. of Mass.	26							26
Worcester Poly Tech.	26							
Michigan								
Mich. State U. (Highway Traffic Safety Ctr., "Sch. of Police Admin.", "Dept. of State")	26	16	23 [†]				6	88
Mich. Tech. U.	26							26
U. of Mich.	26	17	23	6	6	6	6	84
Wayne State U.	26	17	23	6	6	6	6	84
Minnesota								
U. of Minn.	26	17	23	6	6	6	6	84
Mississippi								
Miss. State U.	26		23					49
U. of Miss.	26	17	23	6	6	6	6	84
Missouri								
U. of Mo.	26	17	23	6	6	6	6	84
Washington U.	26	17	23	6	6	6	6	84
Montana								
Mont. State U. (formerly State Coll.)	26		23					49
Nebraska								
U. of Neb.	26		23 [‡]	6	6	6	6	67
Nevada								
U. of Nev. (incl. Las Vegas branch)	26		23					55
New Hampshire								
U. of N.H.	26	17	23					66

University Level Institutions With Degree Granting Authority: • at Ph.D Level in any Field • at M.S. Level in Civil Engineering by States	Basic Disciplines							Total Percent of Optimum Criteria
	Engineering	Police Sciences	Business of Public Administration	Education	Medicine	Law	Psychology	
(49 States, 113 Institutions)								
New Jersey Newark College of Engrg.	26							26
#Princeton U.	26					6		32
#Rutgers, The State U. (all campuses)	26		23	6	6	6		67
#Stevens Inst. of Tech.	26							26
New Mexico N.M. State U. (Dept. of Police Sci.)	26	16	23	5/	6	6		65
U. of N.M.	26		23					61
New York CUNY City College	26		17					66
#Clarkson College of Tech.	26							26
#Columbia U.	26		23	6	6	6		67
#Cornell U. (Cornell Aeronautical Lab. 6/)	26		17	23	6	6		84
#N.Y. U. (Ctr. for Safety Educ.)	26		17	23*	6	6		84
#Polytechnic Inst. Brooklyn	26							26
#Rensselaer Poly. Inst.	26							26
#Syracuse U.	26	17	23	6	6	6		84
State U. N.Y. State U. Buffalo	26		23	6	6	6		67
North Carolina#/ Duke U.	26		23	6	6	6		67
U. of N.C. State U. at Raleigh	26		23					49
U. of N. Carolina at Chapel Hill (Public Health Sch. and Highway Safety Ctr.)	26 ^{8/}		17	23	6	6		84
North Dakota N.D. State U.	26		17	23 ^f	9/	6		49
U. of N.D.	26		17	23				78
Ohio #Case Inst. of Tech.	26		17	23	6	6		26
Ohio State U. ("TARGET" Program) 10/	26		17	23	6	6		84
Ohio U.	26		23	23	6	6		49
U. of Cincinnati	26	16	17	23	6	6		100
U. of Toledo	26		23	23				55

University Level Institutions With Degree Granting Authority: • at Ph.D Level in any Field • at M.S. Level in Civil Engineering by States	Basic Disciplines										Total Percent of Optimum Criteria	
	Engineering	Police Sciences	Business or Public Administration	Education	Medicine	Law	Psychology					
(49 States, 113 Institutions)												
Oklahoma	26	17	23	23	6	6	6	55				
Okla. State U. Agri. & Appl. Sci. (Southwest Ctr. for Safety Educ. & Research) U. of Okla	26							84				
Oregon	26		23					49				
Oregon State U.												
Pennsylvania	26					6		32				
#Carnegie Inst. of Tech. #Drexel Inst. of Tech. #Lehigh U.	26		23					49				
Pa. State U. (Inst. of Public Safety)	26	16						88				
#U. of Pa.	26	17	23		6			84				
#U. of Pittsburgh	26	17	23		6			84				
#Villanova U.	26							32				
Rhode Island	26											
#Brown U. U. of R.I.	26	17	23					66				
South Carolina	26											
Clemson U. U. of S.C.	26		23					26				
South Dakota	26											
S.D. Sch. Mines & Tech. S.D. State U.	26		23					49				
Tennessee	26											
U. of Tenn. #Vanderbilt U.	26		23		6			44				
Texas	26											
#Rice U. #So. Meth. U. Texas A&M U. (Texas Trans. Inst.) Texas Tech. Coll. U. of Texas	26	17	23		6			26				
	26	17	23		6			84				

Appendix 4-5 (Concluded)

University Level Institutions With Degree Granting Authority: * at Ph.D Level in any Field * at M.S. Level in Civil Engineering by States	Basic Disciplines							Total Percent of Optimum Criteria
	Engineering	Police Sciences	Business or Public Administration	Education	Medicine	Law	Psychology	
(49 States, 113 Institutions)								
Utah	26		23*	6	6	6	67	
Utah State U.	26		23*				49	
Vermont			23	6			55	
U. of Vermont (has Ph.D program)	26							
Virginia		17	23				66	
Va. Polytech. Inst.	26		23	6	6	6	67	
U. of Va. (Va. Highway Research Cour. 11)	26							
Washington								
U. of Wash (Summer Inst. for Traffic Safety--In-Service Train.)	26	17	23	6	6	6	84	
West Virginia			23	6	6	6	67	
W. Va. U.	26							
Wisconsin								
U. of Wis. Madison (Safety C.S.S. & Educ. Program)	26	17	23	6	6	6	84	
Wyoming								
U. of Wyoming	26		23				61	

* Privately controlled schools.

† Has graduate major or minor program in safety.

‡ Has graduate and undergraduate major or minor program in safety.

§ Has undergraduate major or minor program in safety.

1 University of Georgia only offers agricultural engineering, but is included to complement qualifications of Georgia Tech.

2 Indiana University is included because of its many qualifications other than civil engineering.

3 Iowa State University is presently in process of establishing a traffic safety center.

4 Central Missouri State College has an undergraduate and graduate minor/major safety program and specializes in law enforcement. Did not qualify for this list due to absence of required programs of a masters in civil engineering, a doctorate in psychology and a masters in physiology.

- 5 University of New Mexico offers a 2-year basic medical program without a degree. Completion of the MD would require transfer to a 4-year medical school.
- 6 Cornell Aeronautical Lab. specializes in transportation research.
- 7 North Carolina State University has a highway research program but did not qualify for this list due to 'ack of programs in the first 4 criteria.
- 8 University of North Carolina at Chapel Hill limits its engineering program to sanitation engineering, but is included due to its many other qualifications. The Public Health School specializes in accident control and research.
- 9 University of North Dakota offers a 2-year medical program with a BS in medicine.
- 10 Ohio State's "TARGET" progr., is a highway safety teaching program with a research orientation.

Sources: Booz, Allen & Hamilton Inc., Safety Specialist Manpower: Manpower Training, Volume III, BAH, Washington, D.C., Contract FH-11-6496, National Highway Safety Bureau, U.S. Department of Transportation, Washington, D.C., October 14, 1968.

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Appendix 5

REBITS TO CANDIDATE UNIVERSITIES

122

12/125



Appendix 5-1

STANFORD RESEARCH INSTITUTE

MENLO PARK, CALIFORNIA 94025

President _____
University of _____

Dear President _____:

This letter is to request your permission to visit the University of _____ to discuss training, education, and research in highway safety.

Stanford Research Institute (SRI) is under contract with the National Highway Safety Bureau (NHSB, of the U. S. Department of Transportation, to study alternate plans for meeting the Nation's need for trained highway safety manpower. The requirements for large numbers of personnel trained in numerous highway safety related occupations has been documented as the result of a recent nationwide study sponsored by the NHSB.

One of the plans being studied by SRI is that of establishing federally supported university-based regional Centers possessing a capability for providing training for a broad range of occupations. Information gathered during visits to a representative sample of universities will be used to test the feasibility of the regional Center concept, to identify regional Center administrative requirements, and to formulate guidelines for Center operations.

We will appreciate the opportunity to discuss this subject with you and with members of your faculty and administrative staff. Team visits and interviews not to exceed one day will be conducted sometime within the next several weeks. Our team will consist of representatives from both SRI and NHSB. If you agree to our visit, arrangements will be made by telephone with you or your designated representative regarding a convenient date.

For additional information, please contact the Project Leader:
Dr. Maury H. Chorness, Stanford Research Institute, Menlo Park,
California, telephone number (415) 326-6200, extension 4553.

Sincerely yours,

126 / 127

123



STANFORD RESEARCH INSTITUTE

MENLO PARK, CALIFORNIA 94025

Dr. _____, Director

University of _____

Dear Dr. _____ :

Thank you for making arrangements for the visit of an SRI/NHSB team to your university. We plan to arrive about _____ on _____ and will be available for meetings from about _____ to _____ on _____.

We have discussed the kinds of university representatives who might be interested in the proposed Highway Safety Manpower Development and Research Centers. These could include: the Provost; Vice-Presidents of Research, Administration, Academic Affairs, etc.; Deans for respective Schools of Engineering, Education, Law, Public Health, Medicine, Public or Business Administration, and Continuing or Non-Resident Instruction; Representatives of Traffic and Transportation Engineering, Police Sciences, Psychology, Driver Education, and Highway Safety. We leave it with the university to determine where the pattern of interests lies among its faculty and staff.

Generally, we have begun with a briefing on NHSB, the highway safety problem, and the need for development of safety manpower. A presentation of the SRI study in progress then follows. In some instances, the two presentations have scheduled at a time during the day when a greater number of interested people would be present, including those who would be hearing about the proposed Centers for the first time. Also, we have found that our discussants fall roughly into two groups -- a core group which remains with us on a relatively enduring basis, and others who come in for interpolated periods of discussion and then return to their busy schedules. Again, we leave it to the university to develop its own program for the day.

Copies of general topics which NHSB has requested that we cover are enclosed. It would be most helpful if they could be reproduced in greater number and distributed in advance to those planning to enter the discussions.

Our party will consist of myself and _____, of the Office of Safety Manpower Development, NHSB. For purposes of the NHSB briefing, we would appreciate having a 35-millimeter slide projector available with carrousel. We are looking forward to our visit with you.

Sincerely,

Enclosure: Topics for Conference Discussion on
Highway Safety Manpower Development
and Research Centers (4 copies)



Appendix 5-3

STANFORD RESEARCH INSTITUTE

THE FEASIBILITY OF ESTABLISHING HIGHWAY SAFETY MANPOWER DEVELOPMENT AND RESEARCH CENTERS AT UNIVERSITY-LEVEL INSTITUTIONS

Outline of Study
(Conducted for Office of Safety Manpower Development, NHSB)

Main Requirements of the NHSB Study

1. To develop a program strategy for the placement of HSMD & R Centers.
2. To identify a candidate list of colleges, universities, or consortia, with qualifications for operating HSMD & R Centers.
3. To develop guidelines for establishment and operation of HSMD & R Centers.
4. To develop program controls for NHSB management purposes in measuring and maintaining program effectiveness.

Basic Areas of Study

1. Skills and background disciplines required in highway safety job specialties.

Earlier study by Booz-Allen for NHTSB

Definition of 36 general job categories from several hundred specialties

Prerequisite education, training, and experience

Entry and refresher training requirements

Number of positions needing to be filled at state and local levels.

Augmentation of Booz-Allen projections of manpower needs

For Federal Government operation

Projected National Highway Safety R&D Center

Typical example of estimated manpower needs (see attached)

Analysis of course descriptions for 36 generalized job specialties to determine:

Training content

Duration of courses (hours)

Allocations to entry and refresher training

Periodicity of refresher training (every two years, three years, etc.)

Academic disciplines required to support training and education in each specialty

Faculty requirements according to involved disciplines

A typical training requirement for a job specialty (see attached)

Police Traffic Services - Patrolman

2. Study of alternatives for optimal placement of Centers (based upon 1973 and 1978 requirements).

Alternative strategies under study

ESTIMATED 1968 MANPOWER NEEDS

	<u>Local</u>	<u>State</u>	<u>Federal</u>
Planning & Administration	1,229	171	1,600
Motor Vehicle Inspection		911	
Driver Education		14,007	
Driver Licensing		3,051	
Codes & Laws	359	50	
Traffic Courts	9,972	1,398	
Alcohol in Highway Safety	18,545	2,201	
Identification & Surveillance of Accident Locations	2,537	2,511	
Traffic Records	1,078	150	
Emergency Medical Services	37,510	257	
Highway Design, Construction and Maintenance	2,398	2,374	
Traffic Control Devices	1,808	1,790	
Pedestrian Safety	359	50	
Police Traffic Services	330,315	39,204	
Accident Cleanup	33,759	3,751	
School Bus Safety	271,621	468	
Research Programs		<u>99</u>	<u>1,228</u>
LEVEL OF GOV'T TOTALS	711,490	72,173	2,828
GRAND TOTAL			786,491

Typical Training Requirement for a Job Specialty

Generalized Job Title	Entry Training		In-fresher Training		Percent of Total Training Hours by Discipline							
	Course Description	No. of Hours	Course Description	No. of Hours	Law	Medicine	Public or Bus. Admin.	Education	Police Sciences	Engineering	Psychology	Pay-ology
32. Police Traffic Services Patrolman	A. Accident Investigation and Reporting B. Accident Prevention C. Motor Vehicle Code D. Traffic Direction and Control E. Defensive and Permit Driving F. Patrol Techniques G. First Aid	10 20 20 30 30 20 10	A. A review of Instruction in Advanced Patrol Techniques, Accident Prevention Measures, First Aid, and Supervising Techniques for Non-Commissioned Officers	20	14	7	3b	43				

Regional University Centers retaining all functions

Regional University Centers with functions shared among other universities, such as driver education and police training

Regional (University Consortia) with similar allocations

State-level Centers

National University-based Center embracing all programs

National University-based Center embracing only education and research--training allocated to a Federal academy

Background study to alternative strategies

Other analogous government programs (examples)

Federal executive development program

Mid-career development of Federal employees

USOE educational R&D centers

TARGET

Federal funding for training of educational researchers

FAA Academy

University-initiated programs

Traffic and transportation

Driver education

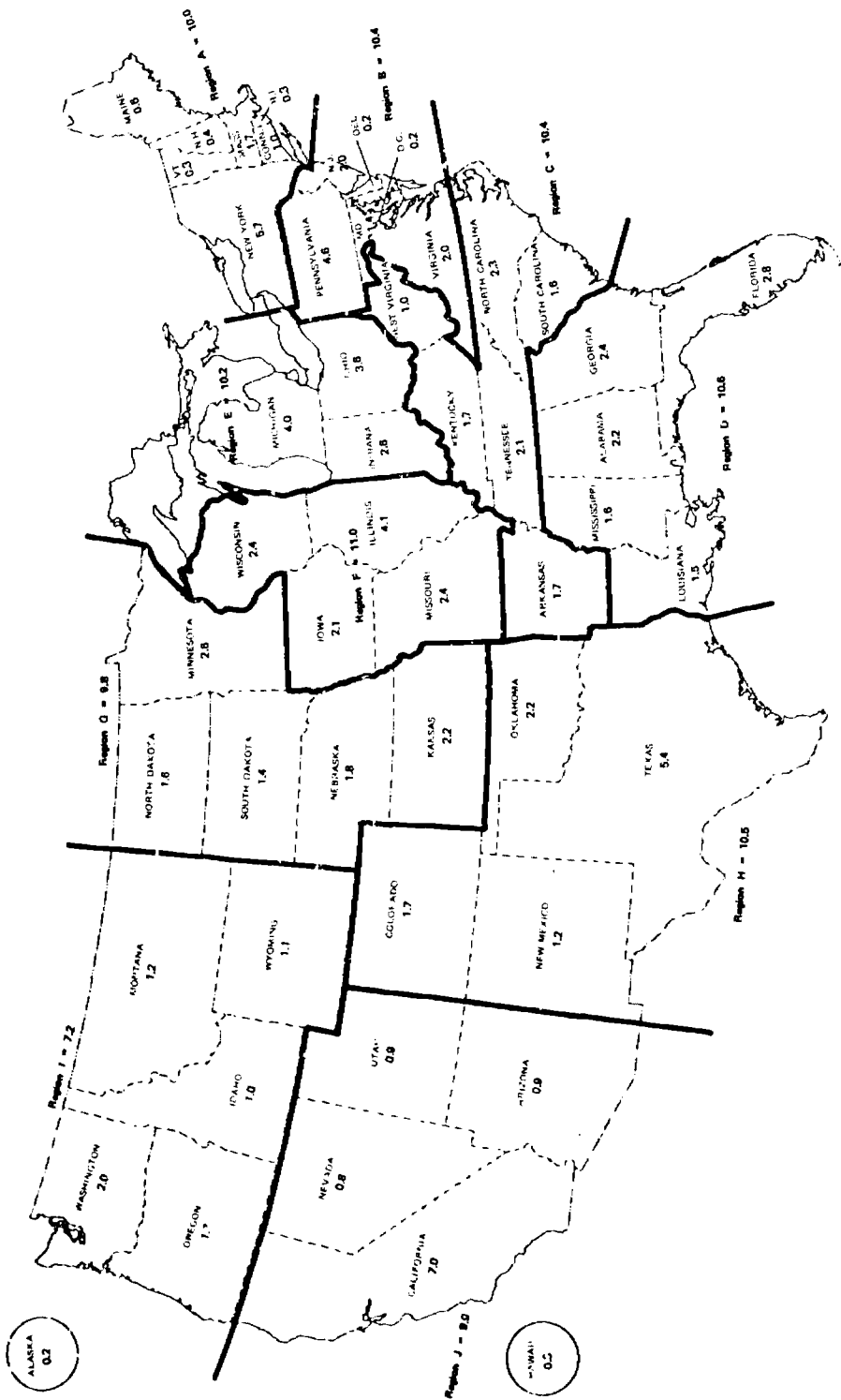
Highway safety research centers

Nonresident instruction

Preliminary estimates of funding, personnel and operating requirements (see attached)

Criteria for regionalization of the J.S.

Safety manpower requirements on national basis as a function of:



GEOGRAPHICAL DISTRIBUTION OF STATE AND LOCAL MANPOWER REQUIREMENTS BY STATES AND REGIONS—percent

PRELIMINARY ESTIMATES OF PERSONNEL AND FUNDING FOR ALTERNATIVE STRATEGIES UNDER STUDY FOR RSMDS-R CENTERS

I. General Considerations:

- A. Student/teacher ratio of 6.62 to 1.
- B. Teaching load of 20 students per class and 4 students per lab-type class.
- C. Full professor to other faculty ratio of 1:1.9, in accordance with NSF study, Graduate student support and manpower resources in graduate student education, 1965/66;
- D. Faculty average salaries based on "Report on the Self-Grading Compensation Survey, 1966/67," by the American Association of University Professors;
- E. Provision for research facilities and RSMDS & R center staff.

II. Alternate Strategies (5-Year Plan)

Type of Center	Personnel			Costs in 1973			Initial Investment
	FTE Students	FTE Faculty	Center Staff	Payroll Incl. 50% Overhead	Operating Costs	Other Annual	
1. Small State Center	66	10	10	\$ 440,310	\$ 56,800		\$ 512,200 **
2. Medium State Center	146	22	16	877,701	113,500		1,133,000
3. Large State Center	179	27	21	1,108,130	143,000		1,389,000
4. Regional Center	252	38	21	1,389,240	179,200		1,955,500
5. Regional Center (excl. driver education and police training)	225	34	17	1,207,425	155,000		1,746,000
6. Consortium	252	38	25	1,468,884	190,000		1,655,500
7. Consortium (excl. driver education and police training)	225	34	20	1,265,359	163,000		1,746,000
8. National Center (University)	5,516	380	50	10,670,000	1,380,000		19,524,200
9. Federal Academy (training only)	2,114	320	215	9,949,084	7,011,000		20,925,800 ***

* 33% for the Academy.

** 12.5% of payroll and 0.7% (20.2% for Academy).

*** \$7,760 per FTE student

**** \$9,680 per FTE student

Number of political subdivisions

Number of road miles

Number of registered vehicles

Current regionalization is based upon:

10 regions (each encompassing 10%, approximately, of manpower requirements)

Traditional national regionalization considerations (BPR, USOE, Department of Agriculture, success and failure of recently regionalized Federal programs)

Functional problems of travel, availability of universities

Maintenance of state integrity

Considerations for NHSB administration and coordination

Feasibility of establishing Pilot Centers (study elements)

Criteria for site selection

Funding required

Experimentation with mission and method of operation

Functioning as a test-bed for validation of concepts and approaches developed in main study

Innovations, applications of new educational technology to short course instruction, imparting of instructor capabilities (through video taped sequences, etc.)

"Start-up" milestones and problems

3. Development of selection criteria for candidate university institutions

Degree granting capabilities; i.e., whether a Ph.D. granting institution

Existence of disciplines required to support training, education, and research:

Civil Engineering

Public Administration

Education	Business Administration
Psychology	Medicine
Physiology	Law

History of previous involvement in:

Police Sciences

Traffic and Transportation Engineering

Public Health

Implementation of Federally funded training or manpower development programs

General university characteristics:

Accreditation

Research facilities

Student enrollments in related disciplines

Nonresident training programs

Faculty/student ratios

4. University visitation for purposes of:

Familiarizing university personnel with NHSB-generated study being conducted by SRI

Exchanging ideas on problems perceived in establishing Centers for Highway Safety Manpower Development and Research at universities

Discussing relevant information on finances, faculty and student recruitment, governmental coordination, interdisciplinary requirements, guidelines for operating Centers, etc.

Ascertaining general university responsiveness to establishing Centers

Determining assurances required by university prior to establishing Centers

5. Development of guidelines for administration and operation of Centers

Defining milestone items during "start-up"

Program planning

Faculty recruitment

Student recruitment

Curriculum definition and development

Construction or provision of facilities

Output (graduation) rates during buildup phase

Defining guidelines on continuing operation for:

Placement of Center in university organizational structure

Administrative relationships between university and Center

Funds accountability

Reporting requirements into NHSB

Annual programming and funds justification

Coordination with other educational institutions as in the case of consortia

Coordination with the field environment to determine success of graduates, viability of curriculum, training needs

Meeting interdisciplinary requirements for training, graduate education and research

6. Development of program controls and evaluation of program effectiveness to assist NHSB in:

Insuring relevancy of training for field requirements and NHSB program standards

Determining effectiveness of graduates, and others completing short courses, in the field environment

Updating of manpower needs and insuring that Centers provide the required training

Measuring outcomes of instructional technologies or new experimental curriculums adopted for specialized training

Effecting realignments in existing curriculums with respect to course content, periodicity of refresher training, etc.

Conducting on-site Center evaluations through procedures which are acceptable to university institutions.



Budget Bureau No. 04-S 69008

Approval expires 12/31/69

Appendix 5-4

STANFORD RESEARCH INSTITUTE

MENLO PARK, CALIFORNIA 94025

PLAN FOR VISITS TO CANDIDATE UNIVERSITIES.

Agenda

The following schedule of events is suggested for a "typical" visit and interview.

I. Introduction by NHSB representative

- A. Purpose and organization of DOT, FHWA, NHSB. etc.
- B. Legislation provisions of Highway Safety Program (National Traffic and Motor Vehicle Safety Act of 1966, Highway Safety Act of 1966, etc.)
- C. Plan of NHSB for highway safety manpower development

II. Discussion by SRI representative

- A. Objectives of "Safety Education and Research Centers" project
- B. Methods used and progress to date
- C. Purpose of formal visits (as defined in the contract) is two fold:
 1. To obtain indications of "the willingness of candidate universities to respond to the RFP." This requires an assessment of their motivations toward programs of this type.
 2. To determine where the proposed programs may encounter "potential areas of conflict with the universities." This can best be done by reviewing the past experience of schools in handling similar Federal programs in other fields, in administering other academic programs of a comparable nature, and particularly in developing existing collegiate education and research programs related to highway safety.

Note that no requirement is called for in these visits to establish the qualifications of individual universities to carry out the proposed program. This type of evaluation is more appropriately left to other independent surveys and to the RFE that will be sent to candidate schools.

III. For conference and discussion period

The attached Conference Guide is to be used at the discretion of the NHSB and SRI representatives. It is not necessary that the questions be posed in the exact sequence as shown. The discussion should not take on an interrogative cast, especially where relatively high level university officials will be dealt with. Discussion should be kept informal; also it will probably occur that answers will be forthcoming for many questions which are related to earlier questions or points which stimulate discussion. The questions in each section have been arranged so that those occurring early are general ones in the anticipation that they will open up discussion.

The Conference Guide is divided into the following areas which have been arranged sequentially in the preferred order of discussion:

1. General program considerations
2. "Control" procedures and problems
3. Finances
4. Facilities
5. Faculty
6. Students
7. Curriculum

Note that this is the preferred order of discussion. If a university group should wish to launch immediately into the problems of getting faculty people interested in new Federal programs, the discussion should then include those questions we have included under "Faculty." A return to the preferred order of discussion would occur after discussion upon this point had been exhausted.

It should be noted also that one major expressed purpose of the university visitations will be determining the willingness to undertake a safety education and research mission. Direct "confrontations" of "willing" or "non-willing" should be avoided in discussion, especially

where the assembled officials may not be qualified to represent the university or where it is indicated that they simply do not wish to be forced to make a decision about being "willing." In such cases, the degree of "willingness" must be inferred from the content of the discussion.

IDENTIFYING INFORMATION

Name of University: _____

Location: _____

Date of Conference: _____

University Officials Present:

(Name)	(University Title)

NHSB Representative: _____

SRI Representative: _____

CONFERENCE GUIDE

I. Discussion Points on General Program Issues

1. What experience has the university had with Federal programs that provide education and research in other fields? Which programs has it participated in? (Provide list of programs to interviewers)

2. Have these programs enhanced the general educational mission of the university? Have there been any negative effects? If so, have they been out-weighted by the positive aspects?

3. What problems are perceived in the build-up of a new mission at the university? Student recruitment? Faculty? Facilities? Others? (have these explained) Which would be the most critical?

4. How rapid a build-up is envisioned if the university should be desirous of meeting those needs which have been presented on education and research in the safety field?

5. How long a commitment would be desirable for a program of this kind that NHSB wishes to establish? 5-year? _____
10-year? _____ With annual funding? _____

(Enter comments)

6. Where is it perceived that a Center for Safety Education and Research would be best placed in the university? Some options are: School of Engineering; School of Education, Vice-President for Instruction; Vice-President for Research; School of Public Health; jointly operated consortium among several departments.

7. Does the university have any plans at present to develop programs of research and education in highway safety? If "yes", request a brief explanation.

8. Has the university had any previous experience in coordinating programs with other institutions of higher education? If so, is it aware of any major problems which have arisen in such programs?

9. Based upon its experience in other Federal programs, and the briefing which it has received on the new proposed program, how strong is the interest in undertaking an education and research mission in safety?

10. Is there a willingness to undertake coordination with other universities if it became a Regional Center?

II. Discussion Points on "Control" and Federal Coordination

1. What kinds of Federal programs have been easily administered at the university with respect to reporting procedures, justification for funding, etc.?

2. What kind of review procedures are applied by the Federal government to programs which it funds at the university?

3. What kind of review procedures does the university feel it could function most effectively under? Under what preferred kinds of Federal "control" and coordinating procedures?

4. What is the general attitude or acceptance of government "control" which involves normal procedures of program submission, funding justification, periodic reporting, auditing, review, visits from the concerned government agency, etc.?

III. Discussion Points on Finances

1. Is there a previous history of having matched university funds with Federally funded programs? On what percentage basis?

2. For which of the following purposes would the university wish to justify expenditures of Federal funds? In what crude proportion?

Construction grants	_____
Equipment grants	_____
General curriculum support	_____
Special demonstration projects in safety	_____

Research grants	_____
Student scholarships	_____
Faculty salaries	_____
Other _____	_____
_____	_____

3. From the briefing information, which has been presented (size of student load, facility requirements, faculty, etc)? What is perceived as approximate minimum funding? Use other Federally funded programs at the university as a basis for estimation.
4. Is the new proposed safety program of the kind which the university might be motivated to match funds with?
5. Would the university consider establishment of fellowships, stipends or research assistantships from its own funds in addition to those which might be funded by the Federal agency?

IV. Discussion Points on Facilities

1. Does the university have land and facilities at present which it could commit to a Safety Education and Research Center?

2. If insufficient facilities exist, would the university build or procure additional facilities?

3. Is the university prepared to provide housing for special students undergoing short courses in highway safety?

4. Is there an expressed interest in committing existing facilities or building new facilities to house the proposed new safety program?

V. Discussion Points on Faculty

1. Are there a sufficient number of faculty in related disciplines, who are presently in residence, and who could provide their talents in this field?

2. A small resident faculty might become necessary at the Safety Center to conduct administrative and research functions. What would be their university status?

3. What assurances would the university require before commencing a program of recruitment for faculty if the current resources were not sufficient?

4. The present concept calls for faculty to be hired with full-fledged status and who will teach and conduct research on a part-time basis at a Safety Education and Research Center. How acceptable would this procedure be?

5. Has there been a faculty acceptance of teaching short non-degree courses in technical areas?

6. What has been the acceptance among the faculty for participating in inter-disciplinary programs of an applied nature?

VI. Discussion Points on Students

1. Has the university established a precedence for the recruitment of students in earlier programs which have been funded under Federal programs? How effective have these been?

2. What primary motivations have "worked" with students to gain their active involvement in such specialized programs?

3. Would there be support for establishing a recruitment program for students who would enter a course of education leading to the safety field?

4. How strong has been the motivation of students to participate in new federally funded programs directed toward manpower development?

5. What levels of interest may be expected among graduate students in related disciplines toward participation in safety research, joint dissertations, etc.?

VII. Discussion Points on Curriculum

1. How strong is the interest to establish or expand an interdisciplinary curriculum related to highway safety?

TOPICS FOR CONFERENCE DISCUSSION
ON THE FEASIBILITY OF UNIVERSITY-BASED HIGHWAY SAFETY
MANPOWER DEVELOPMENT AND RESEARCH CENTERS
(HSM&R Centers)

I. General Program Topics

1. University experience with other Federally funded education and research programs - effects upon general educational mission.
2. Problems perceived in the build-up of an HSM&R Center.
 - a. Faculty
 - b. Facilities
 - c. Other critical areas
 - d. Speed of build-up perceived for an HSM&R Center from orientation received on such centers
3. Length of commitment desired from NHTSB. 5 yrs? 10 yrs? Annual funding?
4. Optimal placement of an HSM&R Center in the university. With what school? Under which Vice-President? Under what Dean?
5. Present plans of the university to develop programs of research and education in highway safety.
6. Previous experience (and problems if any) in coordinating programs with other institutions of higher education.

II. Coordination with Federal agencies underwriting educational programs

1. Federally funded programs which have been easily administered with respect to reporting procedures, justification for funding etc.
2. Review procedures applied to Federally funded programs; review procedures which university considers most effective.

III. Finances

1. Matching of university funds with Federally funded programs; On what percentage basis has it been done in the past?
2. Areas of university interest in justifying expenditures of Federal funds (construction grants; equipment grants; curricular support; research grants; scholarships; faculty salaries, etc.)
3. Funding levels perceived for a Highway Manpower Development and Research Center (HSMDC) based upon information received on its mission, student load, facility requirements, faculty requirements.
4. University perception of highway safety manpower development program with respect to: establishing its own fellowships, research assistantships, matching of Federal funds.

IV. Facilities

1. University perception of the type of facility required to operate an HSMDC to meet requirements for:
 - a. Training of short-course students
 - b. Classroom facilities and equipment
 - c. Graduate education and research including research facilities
 - d. Residence capability
2. Problems envisioned as arising in meeting facility requirements; when Federal aid may be required.

V. Faculty

1. The need to pool the talents of existing faculties for conduct of training education and research in disciplines related to highway safety.
2. University status of a small resident staff at a HSMDC.
3. Problems in hiring new staff with full university status and with part-time responsibilities at the Center.

4. General faculty attitudes in:

- a. Teaching short non-degree courses in technical areas
- b. Participating in inter-disciplinary programs of an applied nature.

VI. Students

1. Problems, and earlier university experience, in recruiting students for other Federally funded programs.
2. Motivating students to become actively involved in specialized programs such as highway safety.
3. Attitudes to be expected among graduate students in related disciplines toward safety research, joint disseminations between the Center and home departments.

VII. Curriculum

1. Compatibility of new training programs in safety with existing non-resident and extension programs; problems perceived in implementing training components of the program through such existing structures.
2. Acceptability of courses on highway safety as part of general university curriculum; problems in accrediting such courses.
3. Acceptance of credits for courses on highway safety for students transferring into the university.
4. Establishment of jointly sponsored degree programs for graduate students including multi-disciplinary courses to be taught at the Center.