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Decentralized School vs. Centralized School. TITLE

Investigation No. 3.

Caudill, Powlett and Scott, Houston, Tex. Architects. INSTITUTION

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Centralization, Construction Costs, \*Decentralized DESCRIPTORS

School Design, \*School Architecture, \*School Buildings, \*School Construction, \*School Design

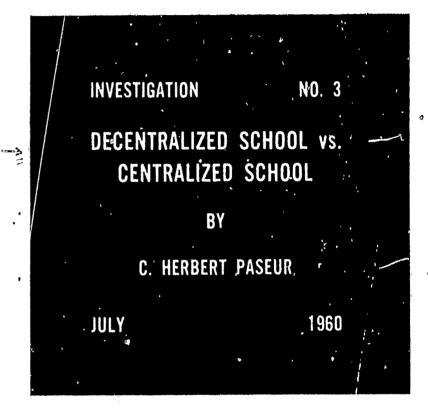
ABSTRACT

A report is presented of a comparative investigation of a decentralized and a centralized school facility. Comparative data are provided regarding costs of the facilities, amount of educational area provided by the facilities, and types of educational areas provided. Evaluative comments are included regarding cost savings versus educational performance of the facilities. (FS)



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# WHY THIS REPORT

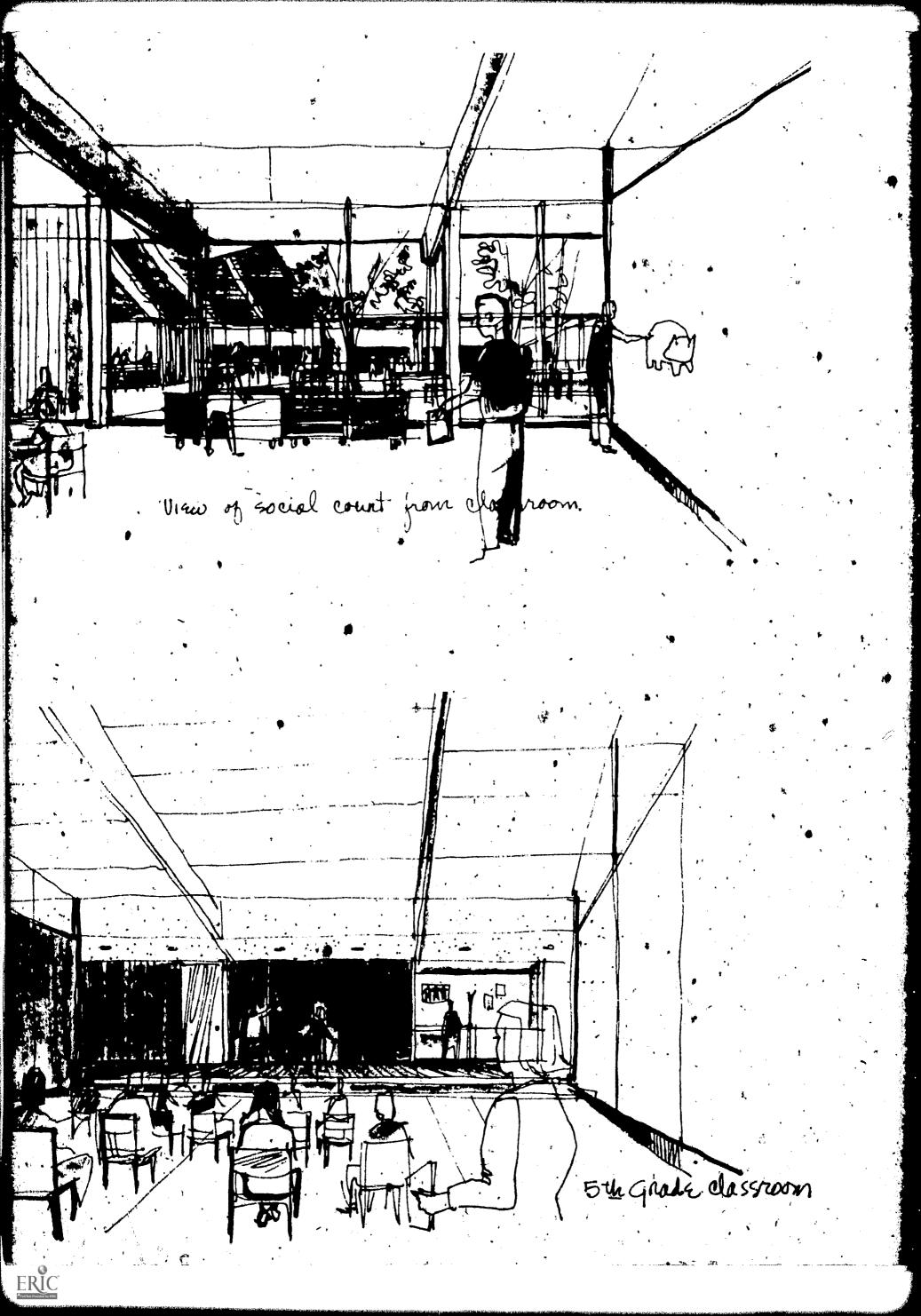
CRS has always been research minded. This attitude stemmed from close association with the Texas Engineering Experiment Station.

As far back as 1952, the firm began sharing its research reports. This series was called "researcharchitecture." In 1954, CRS was commissioned by the American School and University to prepare a second series of research reports. These reports were widely distributed in the hope of improving schoolhouses of America. A third series called INVESTIGATIONS, was initiated in 1960.

This report is one of the latest series. Some of these INVESTIGATIONS involve actual research, while others represent current thoughts of some CRS staff members. There will also be times when guest professionals are brought in to contribute to the series. INVESTIGATIONS will cover various areas of architecture.

CRS hopes that this report will in some small way help our clients and professional friends achieve a better environment for themselves and their neighbors.





### DÉCENTRALIZED SCHOOL VS.º CENTRALIZED SCHOOL

IN 1816 THOMAS JEFFERSON PROPOSED "...INSTEAD OF ONE IMMENSE BUILDING,
TO HAVE A SMALL ONE FOR EVERY PROFESSORSHIP, ARRANGED AT PROPER DISTANCES
AROUND A SQUARE, TO ADMIT OF EXTENSIONS, CONNECTED BY A PIAZZA, SO THAT
THEY MAY GO DRY FROM ONE SCHOOL TO ANOTHER."\*

THE FIRST REACTION TO THIS UNIQUE CONCEPT WAS PROBABLY A BATTERY OF QUESTIONS: "BUT, WON'T IT COST MORE?" "WHAT ABOUT ADDITIONAL OUTSIDE WALLS?" "WILL THIS REQUIRE MORE SERVICE FACILITIES?".

NOW, 144 YEARS LATER, THE SAME QUESTIONS ARE ASKED WHEN ARCHITECTS AND EDUCATORS PROPOSE SCHOOLS THAT HAVE A NUMBER OF SMALL BUILDINGS INSTEAD OF ONE LARGE ONE.

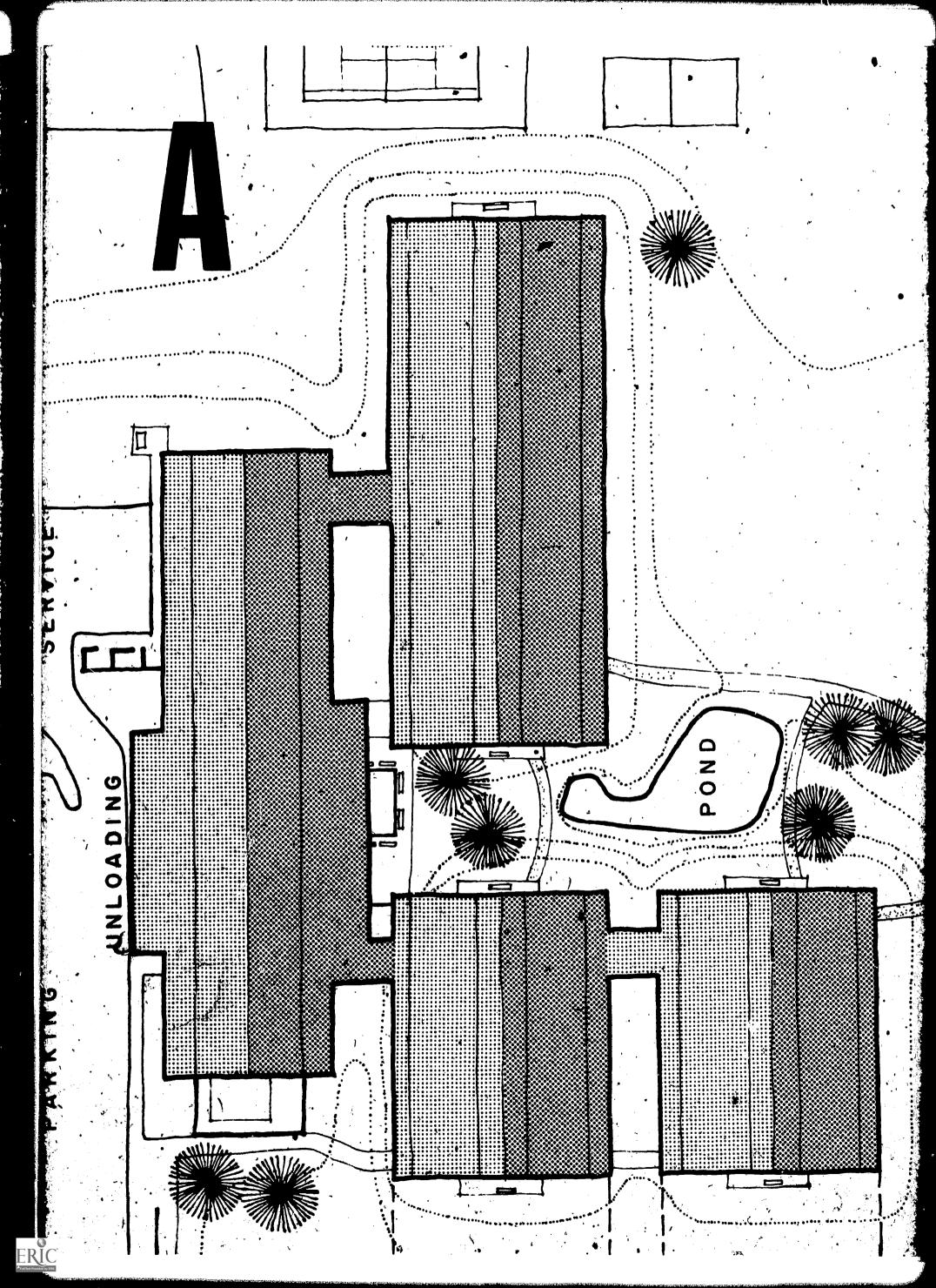
### ELUSIVE ANSWERS TO PERENNIAL QUESTIONS

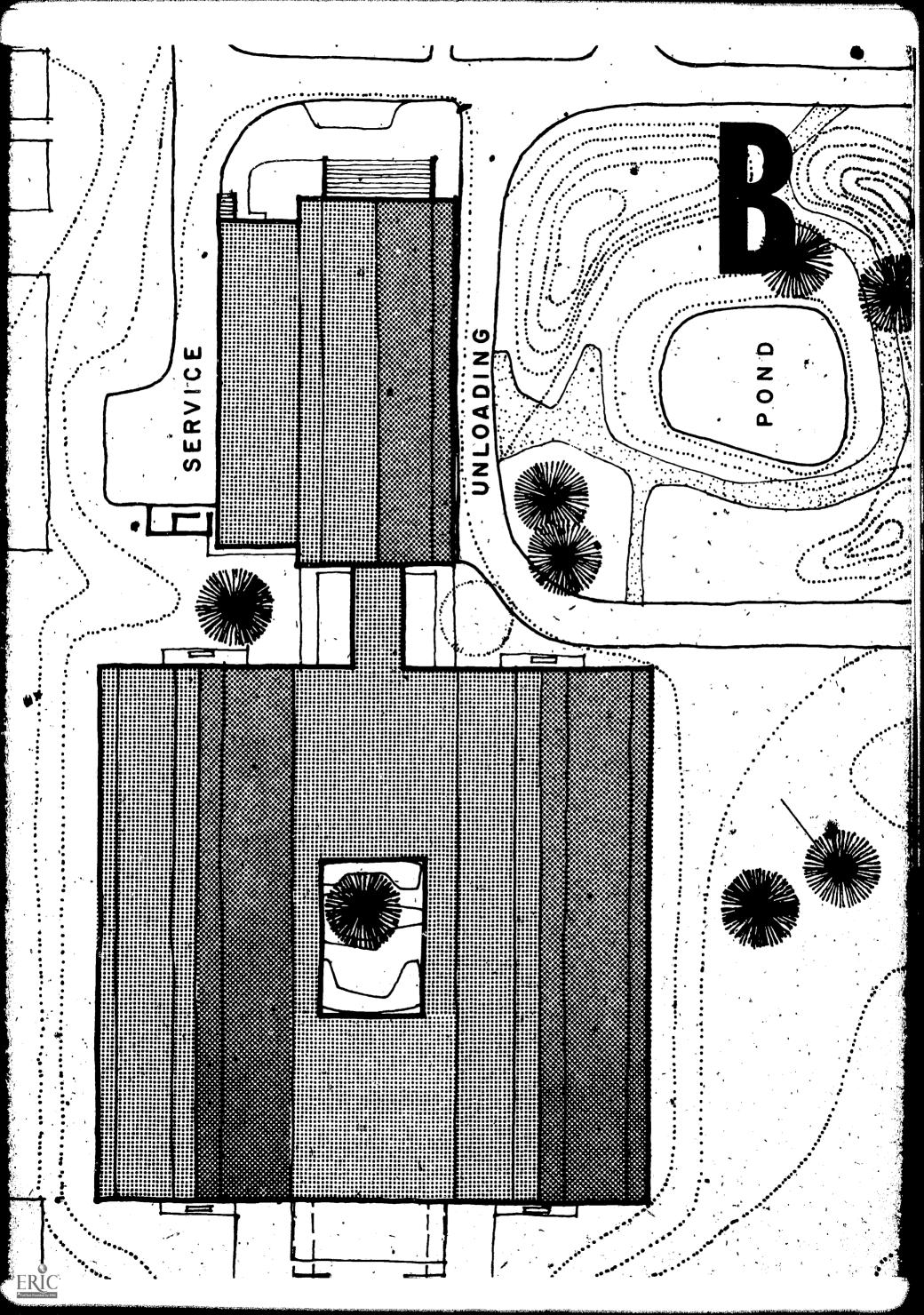
AN ACCURATE ANSWER TO THE QUESTION OF WHETHER A DECENTRALIZED SCHOOL COSTS MORE OR LESS THAN A CENTRALIZED SCHOOL IS MOST ELUSIVE. SITES DIFFER, EDUCATIONAL PROGRAMS DIFFER, CLIMATIC CONDITIONS DIFFER, TIMES OF LETTINGS DIFFER, AND THE CONSTRUCTION PROFICIENCY OF THE VARIOUS CONTRACTORS DIFFER. SO MOST ATTEMPTS TO COMPARE THE COST OF THE DECENTRALIZED SCHOOL WITH THE COST OF THE CENTRALIZED SCHOOL HAVE BEEN EITHER PURE CONJECTURE OR INCOMPLETE ANALYSIS.

### UNIQUE OPPORTUNITY

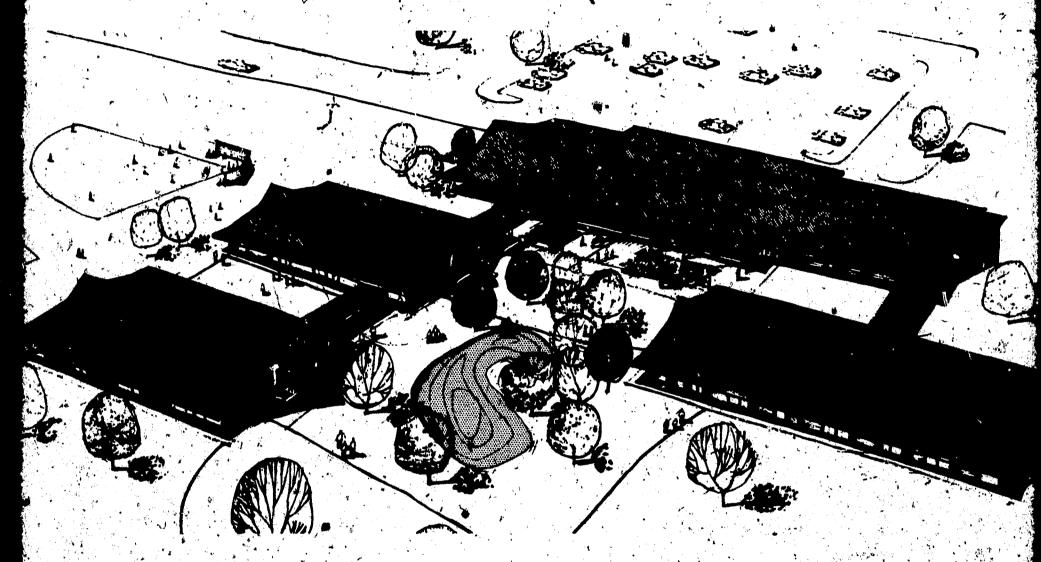
OUR FIRM HAS BEEN INVOLVED IN AN UNUSUAL STUATION ENABLING US TO MAKE A COMPARISON THAT WILL RESULT IN AT LEAST A PARTIAL ANSWER TO THIS QUESTION. WE HAVE UNDER CONSTRUCTION TWO INTERMEDIATE SCHOOLS HOUSING GRADES 5
THROUGH 8. THEY ARE BEING BUILT FOR THE SAGMNAW TOWNSHIP COMMUNITY SCHOOLS

\*MUMFORD, LEWIS, THE SOUTH IN ARCHITECTURE, HARCOURT, BRACE AND COMPANY, P. 64, 1941.





IN SAGINAW, MICHIGAN. WE HAVE BEEN FORTUNATE TO HAVE WORKED WITH A MOST ABLE SCHOOL ADMINISTRATOR, GEORGE MILLS, WITH A DEEP PHILOSOPHY OF EDUCATION. CONSEQUENTLY, EACH OF THE TWO SCHOOLS IS A VERY EFFICIENT EDUCATIONAL TOOL.



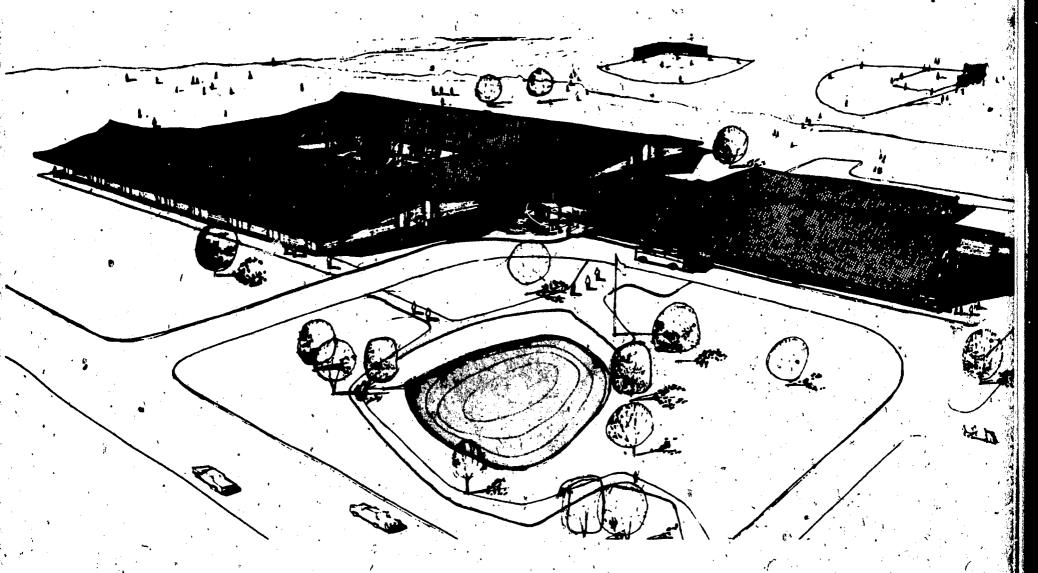
FOR IDENTIFICATION PURPOSES WE WILL REFER TO THE ACCOMPANYING SKETCHES OF THE SCHOOLS AS SCHOOLS A AND B. SCHOOL A HAS THE DECENTRALIZED PLAN.

AND IS LOCATED IN THE MORTH OF THE SCHOOL DISTRICT. SCHOOL B. LOCATED IN THE SOUTH PART OF THE SCHOOL DISTRICT HAS THE MORE COMPACT OR CENTRALIZED PLAN.

BOTH SCHOOLS WERE LET ON MARCH 15, 1960, TO THE SAME CONTRACTOR. BOTH SCHOOLS, ALTHOUGH DIFFERENT PN GEOMETRIC LAYOUT, USE THE SAME TYPE STRUCTURAL, MECHANICAL AND ELECTRICAL SYSTEMS, MATERIALS AND CONSTRUCTION DETAILS. BOTH SCHOOLS ARE ON LEVEL SITES AND HAVE APPROXIMATELY THE SAME SOIL CONDITION. FURTHERMORE, BOTH SCHOOLS HAVE EXACTLY THE SAME EDUCATIONAL PROGRAM AND CONSEQUENTLY THE SAME SPACE REQUIREMENTS.

#### EDUCATIONAL PREFERENCE

ONE GREAT DIFFERENCE IS THAT THE SITE FOR SCHOOL B IS CONSIDERABLY SMALLER, HAVING ONLY 17.5 ACRES IN COMPARISON TO 32.1 ACRES FOR SCHOOL A. THIS IS REASON ENOUGH TO EXPLAIN WHY THE ONE SCHOOL MUST BE COMPACT. THERE, ARE, HOWEVER, MANY OTHER EDUCATIONAL REASONS FOR HAVING TWO DISTINCT TYPES OF PLANS IN THIS ONE COMMUNITY. FOR EXAMPLE, SOME EDUCATORS ARE CONVINCED



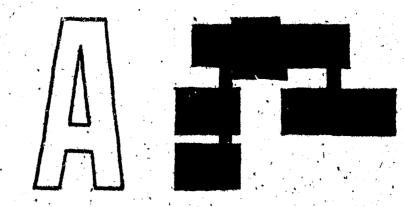
THAT A DECENTRALIZED PLAN IS NECESSARY TO TAKE THE STING OUT OF MASS EDUCATION. OTHERS FEEL THAT WHEN A LARGE SCHOOL IS HOUSED IN ONE BIG BUILDING, THE HALLS BECOME SO CROWDED THAT DISCIPLINE PROBLEMS ARE CREATED.

STILL OTHER EDUCATORS FEEL THAT IT IS A LOT EASIER TO EDUCATE THE INDIVIDUAL IF SMALLER HOUSING UNITS ARE USED.

THERE ARE ALSO JUST AS MANY ARGUMENTS FOR THE MORE CONVENTIONAL COMPACT
PLAN, BUT THIS INVESTIGATION CONCERNS ITSELF ONLY WITH THE TANGIBLE FACTS
OF COST AND PHYSICAL PLANT CHARACTERISTICS.

THE FOLLOWING CHART SHOWS A COMPARATIVE ANALYSIS OF THE TWO BUILDINGS.





DECENTRALIZED - NORTH

## ITEMS TO BE COMPARED

# COST DATA

CONSTRUCT FOR COST

COST PER PUPIL

2.

3.

5.

6..

8,

0.

SQUARE FOOT COST

EQUIPMENT COST

SITE DEVELOPMENT COST

TOTAL LOW BID

TOTAL HIGH BID

TOTAL AVERAGE BID

\$ 879,759

1,353

\$ 14.10

35,429

46,785

961,973

1,031,667

996,271

# EDUCATION

NET EDUCATION AREA

PUPIL CAPACITY

EQUIVALENT AREA PER PUPIL

NET EDUCATION AREA PER PUPIL

37,888 Sq. Ft.

650

96.1 Sq. FT.

58.3 So. FT.

# GEOMETRY

ENGLOSED AREA

COVERED AREA

EQUIVALENT AREA

PERIMETER

'CORNERS

ERIC Full Text Provided by ERIC

NON-EDUCATION SPACE

54,627 Sq. FT

15,628 Sq. Ft.

62,441 Sq. Ft.

2,71F Ft.

16,739', So. Ft.

CENTRALIZED - SOUTH	2.0F DIFFERENCE	COMMENTS
\$ 846,805 1,303 \$ 13.30 34,691 37,192 918,688 1,009,600 960,025	+3.8 +3.8 +5.9 +26.0 +26.0 +3.8	BASED ON 10 2  BASED ON 1 & 15  INCLUDED IN BID  BASED ON 1, 4 & 5  INCLUDES 1, 4 & 5
38,010 Sq. Ft. 650 98.0 Sq. Ft. 58.5 Sq. Ft.	-0.3 -1.9	Based on 15
56,339 So. Fr.  14,636 So. Fr.  63,657 So. Fr.  1,663 Fr.  24,  18,329 So. Fr.	-3.0 +6.8 -1.0 +27.0 +42.0	A. L. A. METHOD

#### OTHER CONSIDERATIONS

WOULD OBVIOUSLY BE THE BEST BARGA'IN, WITH A SAVINGS OF 3.8% OVER THE DECENTRALIZED SCHOOL. BEFORE BUYING THE CENTRALIZED CONCEPT COMPLETELY, THERE ARE A FEW THINGS YOU SHOULD KNOW THAT YOU MAY NOT HAVE NOTICED IN THE CHART. ALSO, THERE ARE A FEW ITEMS OF INTEREST NOT SHOWN IN THE CHART. CONSIDER, THEREFORE, THE FOLLOWING:

- . THE DECENTRALIZED SCHOOL HAS LESS SPACE TO HEAT.
- . But it has 27% more outside wall area to increase the
- THE DECENTRALIZED SCHOOL TAKES A LITTLE LESS GROSS SPACE TO PROVIDE THE SAME NET EDUCATION AREA.
- ALTHOUGH THE DECENTRALIZED SCHOOL REQUIRED 26% MORE SITE DEVELOPMENT FOR THE FLAT SITES, THIS FIGURE MIGHT HAVE BEEN REVERSED HAD THE SITES BEEN ON STEEP GRADES, NECES-SITATING EXCESSIVE FILL FOR THE DEEP SPACES IN THE CENTRALIZED SCHOOL.
- IT IS DIFFICULT TO EXPLAIN WHY THE EQUIPMENT COST WAS 2% MORE FOR THE DECENTRALIZED SCHOOLS, SINCE THE FACILITIES ARE THE SAME.
- ALSO, IT IS DIFFICULT TO SEE THE REASON FOR THE HIGHER .

  UNIT COST OF THE STRUCTURE OF THE DECENTRALIZED SCHOOL,

  SINCE THE DESIGN AND QUALITY OF THE LAMINATED WOOD BEAMS
  AND DECKING ARE EQUAL.
- . . AN EXAMINATION OF THE MATERIAL BREAKDOWN ALSO REVEALED A SIMILAR DIFFERENCE IN LIGHTING FIXTURES.
- . UNQUESTIONABLY THE SIMPLER GEOMETRY ACCOUNTED FOR MUCH OF THE SAVINGS OF THE CENTRALIZED SCHOOL OVER THE DECENTRALIZED SCHOOL, BUT THIS ANALYSIS DOES NOT TELL EXACTLY HOW MUCH.

### FIRST COST SAVINGS VS. EDUCATIONAL PERFORMANCE

ALTHOUGH THE DIFFERENCE IN THE COST OF SCHOOLS A AND B IS A RELATIVELY LOW PERCENTAGE, IT CANNOT BE IGNORED. A PERCENTAGE OF 3.8 REPRESENTS A LOT OF MONEY. BUT THE BIG QUESTION IS: WHAT PENALTIES, IF ANY, ARE IMPOSED ON THE TEACHERS AND CHILDREN WHEN WE ACCEPT THE SAVINGS? WE KNOW WHAT WE'RE BUYING AS FAR AS STATIC BUILDINGS GO, BUT WE WON'T KNOW UNTIL THE TEACHERS AND CHILDREN USE THE BUILDINGS, WHAT WE ARE BUYING IN THE WAY OF AN EDUCATIONAL MACHINE.

IN ORDER TO GET A TOTAL ANSWER TO THE QUESTION OF WHICH IS THE MORE ECONOMICAL, THE CENTRALIZED PLAN OR THE DECENTRALIZED PLAN, ONE MUST APPROACH THE PROBLEM THROUGH THE SCHOOLS' EDUCATIONAL MERFORMANCES, AS WELL AS THROUGH CONSTRUCTION COSTS. WE BÉLIEVE THAT IN A YEAR OR SO, AFTER THE PUPILS AND TEACHERS HAVE MOVED INTO THESE TWO BUILDINGS, SUPERINTENDENT GEORGE MILLS AND HIS FACULTY CAN TELL US WHICH SCHOOL GIVES MORE FOR THE MONEY IN EDUCATIONAL PERFORMANCE. THEN WE SHALL HAVE THE TOTAL ANSWER TO THE QUESTION AT HAND IN THIS PARTICULAR ANALYSIS.

#### SUMMARY

THE DECENTRALIZED SCHOOL COST 3.8% MORE, BUT WE DO NOT HAVE CONCLUSIVE EVIDENCE AT THIS TIME TO SAY THAT THE COST DIFFERENCE SHOULD BE THE DETERMINING FACTOR FOR PLANNING ENTURE SCHOOLS. FURTHER EVALUATION MAY SHOW THAT THE SMALL ADDITIONAL COST MAY BUY A BARGAIN IN INCREASED EDUCATIONAL PERFORMANCE.

## INVESTIGATION SERIES

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