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ARSTBACT

A description is presented of the space inventory procedures and the space utilization records and system in use at the University of Michigan. Some examples are offered of earlier attempts at space records that led to the present computerized system. A procedure outline is presented regarding data gathering, computer reports (space inventory and use, and teaching room utilization), computer programs, and the summary report to management. A sample room utilization record, space utilization survey instructions, space utilization survey room type code list and function definitions, and sample space inventory and use reports are included in the appendices. (FS)



Space Inventory and Utilization

The University of Michigan

Presented by

Jerome J. Weston

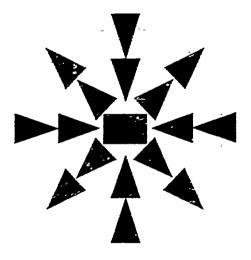
F. E. Oliver

13th Annual

College and University Machine Records Conference

April 22 - 24, 1968

The University of Iowa, Iowa City, Iowa



U.S. DEPARTMENT OF HEALTH, EDUCATION & WELFARE OFFICE OF EDUCATION

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SPACE INVENTORY AND UTILIZATION PART I

F. E. Oliver Director, Office of Financial Analysis The University of Michigan

The University of Michigan is engaged in a continuing analysis of space utilization on a comprehensive institution-wide basis. The current record procedure is organized into a computer based system which began in early 1964. The first summary report was issued as of June 30, 1965 and a second report has just been completed as of June 30, 1967.

The Office of Financial Analysis is charged with responsibility for this work, and presently has two analysts assigned full-time who control and process input material for up-dating files in the Data Processing Center and who prepare from computer runs periodic summary reports to executive officers. In addition, these two staff members perform frequent analyses from these records in answer to question-naires from outside agencies and special internal requests from departments and/or executive offices.

Prior to 1964, space utilization information was difficult to obtain and often incomplete. The Office of Institutional Research prepared studies of classroom use by classes, the Plant Department issued reports on utility distributions for certain building areas, and indirect cost rates were computed on area estimates. All of these and other space related studies were prepared from independent information. They are all now coordinated with the present space utilization records and system.

Some examples of earlier attempts at space records that have led to the present system, are as follows:

I. Chronological Building Development List

- A. Typed listing in chronological order of entry; updated annually with a new sheet showing additions and deletions.
- B. Prepared by Plant Department
 - 1. began in 1930's
 - 2. discontinued in 1960
- C. Contained:
 - 1. building name
 - 2. year of acquisition
 - 3. cubic feet
 - 4. square feet
- D. Uses:
 - 1. general historical record for questions pertaining to space

II. Plant Fund Building Record

- A. 5" x 8" card
- B. Prepared by Office of Financial Analysis
 - 1. Maintained currently, and reconciled to asset value for buildings in Accounting Department records.
 - 2. Originated by Accounting Department in 1957-58.
- C. Contains:
 - 1. number
 - 2. name
 - 3. cost
 - 4. location code
 - 5. function code (one comprehensive code for entire building)
 - 6. cubic feet
 - 7. square feet
- D. Uses:
 - 1. reference source for summary information about buildings
 - 2. indirect cost reimbursement rate annual computation (A-21)
 - 3. Created and first used to answer USHEW questionnaire of 1957-58.

III. Building and Structures Statistical Record

- A. Punched card record
- B. Updated annually by Office of Financial Analysis and reconciled to asset value for buildings in Accounting Department records. Originated by Accounting Department in 1957-58.
- C. Contains (for all buildings used by the University, owned or leased):
 - 1. number
 - 2. name
 - 3. street address
 - 4. dollar value
 - 5. cubic feet
 - 6. square feet
 - 7. location code



- 8. function code
- 9. year of acquisition
- 10. condition code
- 11. type of construction code
- 12. accounting fund code
- 13. alpha sequence number
- D. Uses complete computer listings of all buildings and structures are prepared in the following sequences for the indicated users:

| | | | Alpha | Building Number | Date of Acquisition | Function | Location |
|----|-----|--|-------|-----------------|------------------------|----------|----------|
| 1. | Int | ernal Distribution: | | | | | |
| | a. | Executive officers | X | | | | |
| | b. | Accounting department | X | X | | | |
| | c. | Plant operations | Х | X | | | |
| | ď. | Plant engineering | X | X | | | |
| | e. | Architect | X | | X | | |
| | f. | Campus planner | X | X | X | X | X |
| | g. | Insurance analyst | X | X | | | |
| | h. | Purchasing agent for rental properties | x | x | | | |
| | i. | Equipment control | X | x | | | |
| | j. | Research indirect cost office | X | X | | | |
| | k. | Mail service and telephone communications center | X | | x | | X |



ERIC Full Taxt Provided by ERIC

Alpha
Building Number
Date of
Acquisition
Function

2. External distribution:

a. City of Ann Arbor, fire and police $\, X \,$

b. D.O.D. audit X

c. State budget office

A comprehensive description of our present space utilization record and system will be presented by the next speaker as Part II of this presentation.

X



SPACE INVENTORY AND UTILIZATION PART II

Jerome J. Weston Space Utilization Analyst Office of Financial Analysis The University of Nichigan

INTRODUCTION

Over the past decade there has been a pronounced increase in the attention paid by college administrators and state and federal legislators to the utilization of physical facilities on our college campuses.

This increased attention is a direct result of: our spiraling enrollment figures, our expanded participation in the field of research and the general enlargement of the role of today's institutions of higher learning.

Mc George Bundy, President of the Ford Foundation, speaking to heads of some leading colleges and universities at a recent meeting of the American Council on Education spoke on "the dramatic need for new and larger resources in the colleges and universities of our country (and though this need is) ... so clear and so persuasive to me and to educators, (it) is not at all clear to all the people of our country – and not easily demonstrated to any skeptical or careful questioner. ... what is much more serious is that with the tools now available they cannot really prove their case. They simply do not have the facts and figures they need. Let me emphasize that I do not say that the facts and figures they need. Let me emphasize that I do not say that the facts and figures do not exist – I say only that they do not have them. They do not have them for the simple and fundamental reason that as a class neither colleges nor universities, public or private, large or small, old or young, have ever made it their business to learn and to tell the whole story of their resources and their obligations, their income and their expenses, their assets and their debts, in such a way that the public can fully and fairly judge their economic position."

Several years in advance of Mr. Bundy's observations, top administrators at The University of Michigan saw this coming need to know "the whole story." Part of this "story" was the increased need for information about institutional space and how it is used. In mid-1964 the Office of Financial Analysis was charged with the responsibility for conducting, and maintaining on a continuing basis, a comprehensive study of space utilization at the University.

Today the Office of Financial Analysis maintains records on space utilization for the entire university. At the present time we are concerned only with maintaining an inventory of space and its use.

Some statistics that may be of interest to you from our record as of June 30, 1967 are as follows:

1. number of buildings

792

asset value of buildings, 6/30/67

\$195,375,658



3. gross square footage of buildings

14,205,653

4. number of rooms (including unassignable areas)

38,951

Our record contains detail by room of square footage, occupancy, function, periodicity of use, air-conditioned code, and class and enrollment detail if classes are taught. The entire record is controlled by and reconciled to the asset record of building values.

Gross square footage for each building is furnished by the Director of Flant Extension (Architect), in accordance with definitions established by the National Academy of Sciences - National Research Council and outlined in the publication "Classification of Building Areas."

Building blue-prints and individual room square footage measurements are prepared and furnished to us by the Director of Plant Extension (Engineering Services). All of this square footage information is furnished to this office on a continuous basis.

Information on occupancy, function, and periodicity of use is obtained from department heads through use of a special form sent to them periodically (see Appendix B). At present we do this at least once every two years, preferably in the fall term.

Our information is stored on magnetic tape and updated through use of punched cards. Our Data Processing Center is equipped with IBM 360-40 with tapes and disc. This whole procedure entails use of a systems man and a programmer from the Data Processing Center whenever work is involved affecting forms, reports design, or the tape record.

We are relatively new in this endeavor, having completed our first comprehensive departmental survey in March of 1965. During the fall of 1965 we updated the record as a by-product of participation in a state-wide space utilization survey in our thirteen state-supported institutions of higher education requested by the Governor.

The Michigan Council of State College Presidents has a committee on Space Utilization and Facilities working on a state-wide manual for space inventory and utilization procedures. This should be completed some time next year. We are working with this committee.

Creation of this space record did not occur overnight. We have had a punched-card record of building statistics since 1958. Accumulating the square-footage room-by-room has taken several years. It was completed in the summer of 1964, and is now maintained on a continuous basis.



PROCEDURE OUTLINE

I. Data Gathering

- A. Physical Changes in Buildings, Rooms Continuous
 - 1. Types of Changes
 - a. New buildings constructed
 - b. Acquisition of existing buildings
 - c. Changes in existing buildings
 - (1) renovation and/or remodeling
 - (2) demolition
 - (3) additions
 - 2. Information sources for changes
 - a. Attorneys' Office (leases and purchases)
 - b. Plant Engineering
 - c. Accounting Department (asset record)
 - d. Others
 - 3. File maintenance of Space Master tape
 - a. Office of Financial Analysis site visit to obtain detail information
 - b. Coded by the Office of Financial Analysis for updating to Master tape. (See Appendix A for "Room Utilization Record.")
- B. Departmental Survey Every Two Years
 - "Departmental Update" form for each room is prepared by the Data Processing Center from the Space Master tape in early Fall. (See Appendix B for instructions, code definitions, and "Departmental Update" form.)
 - a. Prepared from last information on Master tape.
 - b. Department reviews and updates to report current status.
 - 2. The Office of Financial Analysis audits, reviews, checks to controls, and codes "Departmental Update" forms as revised from departments, then sends forms to Data Processing Center to update Space Master tape.



II. Computer Reports - Space Inventory and Use (See Appendix C)

- A. Building/Function Report (Detail and Summary)
- B. Function Report
- C. Department/Function Report
- D. Department/Building Report (Detail and Summary)
- E. Building Report/Room Type
- F. Room Type/Building Report

III. Computer Reports - Teaching Room Utilization (See Appendix D)

- A. Classroom and Teaching Lab. Utilization
- B. Instructional Class Size Fit Detail Listing
- C. Instructional Class Size Fit Matrix
- D. Intensity of Instructional Room Use Time of Day
 - 1. All Instructional Rooms
 - 2. By Room Type
 - 3. By Building
 - 4. By Room
- E. Inventory of Instructional Rooms/Classes

IV. Programs

- A. COBOL
 - 1. File Maintenance
 - 2. Departmental Update
- B. IBM System 360/Report Program Generator
 - 1. All Space Inventory and Use Reports (See II above).
 - 2. Selective Building Inventory
 - 3. Selective Teaching Room Inventory
- C. Autocoder
 - 1. All Teaching Room Utilization Reports (See III above).



V. Summary Report to Management

- A. Space Inventory and Use
 - Total University Space, June 30, 1967
 - 2. Total University Space by Location, June 30, 1967
 - 3. Summary of Square Footage by Function, June 30, 1967
 - 4. Summary of Auxiliary Activities Square Footage, June 30, 1967
 - 5. Summary of Rooms by Type for All Buildings, June 30, 1967
 - 6. Summary of Teaching Rooms, Fall, 1967
 - 7. Summary of Teaching Rooms by School and College, Fall, 1967
 - 8. Summary of Office Rooms, Fall, 1967
 - 9. Summary of Library Space, Fall, 1967
- B. Teaching Room Utilization
 - 1. Percent of Possible Room Period Utilization, Based on 44 Hour Week, Classrooms and Teaching Laboratories, Fall, 1967
 - Percent of Possible Room Period Utilization, Based on 44 Hour Week, Classrooms and Teaching Laboratories, By School and College, Fall, 1967
 - 3. Percent of Possible Student Stations Utilization, Classrooms and Teaching Laboratories, Fall, 1967
 - 4. Percent of Possible Student Station Utilization, Classrooms and Teaching Laboratories, By School and College, Fall, 1967



SUMMARY

This is a comprehensive and somewhat sophisticated approach to detailed space use analysis. However, something of this nature is very much needed in today's management of complex universities. It should be emphasized here that at the present time we are concerned only with maintaining an inventory of space and its use. We are not yet involved in central scheduling, assignment, or admir tering standards.

Some examples of uses for information about space are listed below:

Administrative:

general campus or area planning with relation to population, enrollment, starf, and land area

space needs identification

capital budget planning and operations budget forecasts

budget performance statistics

internal indirect expense allocation studies

indirect cost reimbursement rate computations for sponsored contract and grant negotiations

insurance cost studies

special statistical analyses

answering questionnaires

general information

Academic:

per-student floor area

per-faculty member floor area

class size statistics

teaching loads

instructional costs

student costs

time use of space

class scheduling

departmental assignment and scheduling



efficiency of space use
setting of standards of space use
budget performance statistics

Physical properties:

planning and scheduling for remodeling, obsolescence, and new space

plant costs for operation and maintenance

plant management standards

budget performance statistics

space quality statistics

We hope this discussion has been informational. Should any of you want to visit our office to look into more detail, we would be glad to welcome you at any time, perhaps next year at the 1969 ACUMRC in Ann Arbor.



THE UNIVERSITY OF MICHIGAN OFFICE OF FINANCIAL ANALYSIS

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THE UNIVERSITY OF MICHIGAN

OFFICE OF FINANCIAL ANALYSIS

MEMO TO:

FROM:

F. E. Oliver

SUBJECT: Space Inventory and Utilization

The attached computer listing represents the space assigned to your department as shown in our survey records. We solicit your assistance to update the data to the present.

We realize that there have been numberous shifts and adjustments that may have affected the space assigned to your department. Additionally, there may be internal factors that have altered the classification or the functional usage of rooms within your department. Consequently, we need your help in obtaining more currently accurate information.

We ask that your department complete the review and updating of this information in accordance with the attached instructions. The attached computer listing should be used as worksheets for posting any changes in printed information and for recording current information. Should you have questions that require assistance or interpretation, please contact this office and a representative will come to your office to answer questions or to assist you in completing the forms.

Your continued cooperation and assistance will be appreciated in this matter. Please return the listing to the Office of Financial Analysis, 3012 Administration Building as soon as you have completed the forms.

JJW:bg

Attachments



The University of Michigan Office of Financial Analysis

INSTRUCTIONS FOR 1966-67 SPACE UTILIZATION SURVEY

The attached computer listing shows room data by department and building as last surveyed, and provides space for current updating of the data. Description lists of room types and function types are attached for reference.

The following items should be verified for current validity:

Department Name Room Type Air-conditioning (1=yes, 2=no)

The following items are data accumulated in our 1965 survey, and are listed as reference material to assist your completion of the balance of the form.

- Hours Last Year actual hours room was used for all functions as reported by departments during week of survey.
- Function Last Year name of function(s) for which room was used as reported by department during week of survey.
- Occupancy Last Year number of occupancy stations in the room, by type of occupant (standard capacity is number of occupancy stations for which room was originally designed; typical occupancy is number of occupancy stations for which room is setup during survey period).

The remaining items are to be completed with current data:

- Hours This Year indicate total hours that room is used for all functions for a week that is representative of the year as a whole (see note(1) below).
- Function This Year indicate name and function(s) and percentage for a week that is representative of the year as a whole (percents should total to 100).
- Occupancy This Year indicate number of occupancy stations by type and total (standard and typical) for a week that is representative of the year as a whole.
- (1) If total hours of use for basic instruction type rooms (general classrooms, seminar rooms, lecture halls, auditoriums, teaching laboratories) exceed the hours represented by regularly scheduled classes, please indicate on the worksheet for each room in a few descriptive words names of the various instructional activities other than regularly scheduled classes. Examples are: workshop, independent study, conferences, faculty meetings, or other student or faculty instructional uses. It is felt that time use represented by regularly scheduled classes alone, is not sufficiently descriptive of the total instructional function in these spaces, and your assistance is needed to get as complete and descriptive data as possible.



The University of Michigan Office of Financial Analysis

SPACE UTILIZATION SURVEY

ROOM TYPE CODE LIST

Alphabetical

| 010 | Animal Quarters | 350 | Mailroom |
|-----|-------------------------------|-------------|------------------------------|
| 020 | Apartment - Efficiency, Suite | 360 | Mechanical |
| 030 | Apartment - One bedroom | 370 | Music Practice |
| 040 | Apartment - Two bedroom | 380 | Museum |
| 050 | Auditorium | 385 | Museum Research Collection |
| 070 | Barber Shop | 390 | Office |
| 080 | Cafeteria | 400 | Operating Room |
| 090 | Carrel | 410 | Other (describe) |
| 100 | Classroom | 420 | Patient Room |
| 110 | Clinic | 430 | Patient Treatment |
| 120 | Conference | 440 | Press Box |
| 124 | Control | 441 | Projection Room |
| 130 | Corridor | 445 | Processing Room |
| 140 | Counseling | 450 | Ramp (foot) |
| 150 | Dark Room | 455 | Ramp (parking) |
| 160 | Diagnosis | 460 | Reading |
| 170 | Dining or Serving | 469 | Reception Hall (or Ballroom) |
| 180 | Dispensing | 470 | Recreation |
| 190 | Drafting | 480 | |
| 191 | Dressing | 490 | Sewing/Pressing |
| 200 | Elevator | 500 | Shipping/Receiving |
| 210 | Examining | 510 | Shop |
| 211 | Exhibition | 520 | Shower |
| 220 | Food Preparation | 5 30 | Sleeping |
| 230 | Garage | 540 | Stack |
| 240 | Greenhouse | 550 | Stairs |
| 250 | Gymnasium | 560 | Sterilizer |
| 260 | Janitor | 570 | Storage |
| 270 | Laboratory, Research | 571 | Store |
| 271 | Laboratory, Teaching | 580 | Studio |
| 272 | Laboratory, Other | 590 | Study |
| 280 | Laundry | 600 | Swimming Pool |
| 290 | Lecture Hall | 610 | Theatre (or Ampitheatre) |
| 300 | Library | 620 | Toilets (men) |
| 305 | Living Room | 630 | Toilets (women) |
| 309 | Lobby, Porch | 640 | Utility |
| 310 | Locker | 650 | Waiting |
| 320 | Lounge, TV Room | 651 | Wall Area (Construction) |
| 330 | Lunchroom | 660 | X-ray |
| 340 | Machine | | • |
| | | | |



Instruction Type Rooms

| 0 50 | Auditorium | 290 | Lecture Hall (more than 84 students) |
|-------------|----------------------------|------------|--------------------------------------|
| 10 0 | Classroom (17-84 students) | 370 | Music Practice |
| 110 | Clinic | 410 | Other (describe) |
| 120 | Conference | 480 | Seminar (1-16 students) |
| 140 | Counseling | 580 | Studio |
| | Gymnasium | 610 | Theatre |
| 271 | Laboratory (Teaching) | | |

Research Type Rooms

| 010 | Animal Quarters | 385 | Museum Research Collection |
|-------------|-----------------------|------------|----------------------------|
| 110 | Clinic | 390 | Office |
| 120 | Conference | 410 | Other (describe) |
| 150 | Dark Room | 510 | Shop |
| 190 | Drafting | 560 | Sterilizer |
| 24 0 | Greenhouse | 570 | Storage |
| 27 0 | Laboratory (Research) | 660 | X-Ray |
| 380 | Museum | | |

Library Type Rooms

| 090 | Carrel | 460 | Reading Room |
|-----|------------------|-----|--------------|
| 300 | Library | 540 | Stack |
| 390 | Office | 570 | Storage |
| 410 | Other (describe) | 590 | Study |

Student Centers and Residences Type Rooms

| 020 | Apartment - Efficiency Suite | 330 | Lunchroom |
|-------------|------------------------------|-------------|--------------------|
| 030 | Apartment - One bedroom | 350 | Mailroom |
| 04 0 | Apartment - Two bedroom | 390 | Office |
| 07 0 | Barber Shop | 410 | Other (describe) |
| 080 | Cafeteria | 4 60 | Reading |
| 140 | Counseling | 470 | Recreation |
| 170 | Dining Room | 490 | Sewing/Pressing |
| 220 | Food Preparation | 500 | Shipping/Receiving |
| 230 | Garage | 520 | Shower |
| 280 | Laundry | 530 | Sleeping |
| 310 | Locker | 570 | Storage |
| 320 | Lounge | 590 | Study |
| | - | | |

Unassignable Area Type Rooms

| 130 | Corridor | 450 | Ramp (foot) |
|-----|------------------|-----|-----------------|
| 200 | Elevator | 520 | Shower |
| 340 | Machine | 550 | Stairs |
| 360 | Mechanical | 620 | Toilets (Men) |
| 410 | Other (describe) | 630 | Toilets (Women) |
| 455 | Ramp (parking) | | |

APPENDIX B-3 (Continued)



The University of Michigan Office of Financial Analysis

SPACE UTILIZATION SURVEY

FUNCTION DEFINITIONS

These space function groups are designed to identify the utilization of space according to major function categories of significance to the University.

Space utilization is to be classified by function and not organizational unit. For example, a department may be considered as a research unit, but this should not prevent the space from being classified functionally as research, instruction, or any other functional category for which the space is used.

More than one function may apply to a single unit of space. Care should be taken to assure that all usage of space is considered and evaluated. Where multiple-function usage occurs, whether concurrently or at different times, the percent of time applicable to each function should be carefully estimated.

100 Instruction

This function includes for all schools and colleges the teaching activity, and related work such as: preparation and grading, academic counseling, and supervision of student teachers. This does not include the extension teaching activity (see Extension).

200 Research - Sponsored

Sponsored Research activities are made up of projects which are separately budgeted and funded by outside sponsors for the performance of research (as distinguished from teaching or training). These projects result from an agreement with the sponsor in the form of a contract, grant purchase order, or letter of authorization, and usually contain some restrictions and reporting requirements.

Sponsored research projects using space can be identified by the following examples: sponsored research account numbers 01000 through 09999, Institute for Social Research accounts, the research portion of the NIH general research support grants for the Medical School, School of Dentistry, and the School of Public Health, and applicable Expendable Restricted Fund accounts.

250 Research - University

This category includes all research activities supported by University funds. This includes General Fund research appropriations (i.e. Institute for Science and Technology, Botanical Gardens, Graduate School Faculty Research, Museums, etc.), gifts, endowment income and other University funds separately budgeted for research purposes, as well as departmental research financed through funds budgeted for instructional purposes.



300 Public Service

This category includes the activities of the following departments: University Relations, State-wide Education, Bureau of School Services, Broadcasting Services (radio and television), Alumni Records Office, and Audio-Visual Education Center (portion applicable to off-campus service). Also included are services performed by individual staff members for individuals, professional societies, civic groups, or other organizations not directly connected with the University.

400 Library

This category includes and is limited to the activities of the University Library and all of its divisional libraries, the School of Business Administration, Law School, William L. Clements, and the Michigan Historical Collections libraries.

500 Administration - Departmental

The local administration of all departmental and school or college activities should be included in this category. Deans and department heads, their assistants, faculty members where assigned, and office staff, are examples of departmental administrative personnel. Examples of departmental administrative activities are: supervision, long-range planning, personnel matters, budgeting, scheduling of space and personnel, committee assignments, assistance to student organizations, and planning and administration of academic curricula and teaching procedures as well as both sponsored and University research.

550 Administration - Research

This includes the administration and business functions separately organized to serve the research areas. This category is limited to the following: the Director of the Institute for Science and Technology and his staff, the Director of the Institute for Social Research and his administrative and business staff, the Director of the Office of Research Administration and his staff, and the sponsored research business activities.

570 Administration - General

General administration refers to the performance of the executive duties of the institution and includes the functions performed by general administrative officers and their staffs. This is limited to the offices of the Regents, the President, the several Vice-Presidents, the Secretary, and their immediate staffs.

600 Extension

This function should include only the space used by the Extension activities.

650 Instruction Services

This category includes the activities of Registration and Records, Admissions, University Press (publications distribution service, only), and Audio-Visual Education Center (portion applicable to campus service, only).

700 Student Service

The category includes the functions of the Office of Student Affairs, the International Center, Office of Religious Affairs, Health Service, and assigned counseling and placement activities.

APPENDIX B-4 (Continued)



750 Business Operation

Business operation refers to the activities and services of a general business nature which benefit or service all areas of the University. It includes: Accounting Department, Attorney's Office, Cashier's Office, Controller's Office, Office of Financial Analysis, Management Services, Investment Office, Personnel Office, Purchasing Department, Office of Service Enterprises, and the Insurance Office.

800 Plant Operation

This category includes the services of plant operation and maintenance, University Architect, and plant extension. Space in all campus buildings designated as janitorial closets, ventilation or mechanical rooms, telephone or other equipment rooms, etc., should be included in this category as well as the space of ouildings primarily assigned for such plant services.

850 Heating and Utilities

This category includes spaces for the heating and utilities services to buildings. Room designated for heating or utilities services in all buildings should be included in this category as well as the space of buildings primarily assigned for heating and utility service.

900 Auxiliary Activities

The following is a list of activities to be identified in this category: Animal Care Unit, Auditorium Rental, Automobile, Bus & Truck Operations, Data Processing, Dearborn Campus Book Store, Food Service, Laundry, Photographic Services, Printing and Binding, University Hospitals, Student Residences, Michigan League and Michigan Union, Intercollegiate Athletics, University Press (sales functions, only), Student Publications, Parking, and Airport Operations.

950 Agency Organizations

This category includes space occupied by the Alumni Association, student organizations, and agencies not <u>directly</u> a part of the University.

990 Unassigned

This category includes any temporarily unused areas due to repairs, remodeling, renovations, or excess capacity (do not indicate hours of usage for this category).

999 Unassignable

Unassignable space includes corridors, ramps, stairs, elevator shafts, public lounges, rest rooms, toilets, and other areas which are not restricted to any single function in the building (do not indicate hours of usage for this category).

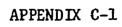


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The University of Michigan Office of Financial Analysis

SPACE INVENTORY AND USE REPORTS

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FINANCIAL ANALYSIS REPORT #3 DEPARTMENTAL INVENTORY OF ROUMS OFFICE

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INTENSITY OF INSTRUCTIONAL ROOM USE-BY TIME OF LAY 30. FALL TERM 1966

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