

PREFACE

Tremendous changes have taken place in the agricultural industry in recent years. A broad complex of businesses and services have evolved to facilitate the work of the production farmer and rancher. Agricultural educators and others are becoming increasingly aware that agriculture and farming are no longer synonymous.

It has also seemed evident that a broadened and extended program of vocational agriculture should play a vital role in providing needed agricultural instruction for certain workers in agricultural occupations. Additional information is needed to provide a valid means for projecting adjustments and extensions in vocational agriculture. Therefore, a number of states are planning extensive studies of employment opportunities and needed competencies in off-farm agricultural occupations. Dr. Nielsen, Specialist in Teacher Education and Research, Agricultural Education Branch, Office of Education, has worked with a number of states in initiating these research studies.

It became apparent that several benefits would accrue from a conference jointly sponsored by the National Center for Advanced Study and Research in Agricultural Education and the Agricultural Education Branch of the United States Office of Education to further develop and coordinate studies in this vital area. Accordingly, plans were developed early in the spring of 1963 for a three-day Research Coordination Conference to be held on the campus of The Ohio State University, May 27, 28, and 29. The broad purposes of this meeting were:

ED018535

REPORT
of
RESEARCH COORDINATION CONFERENCE
on
AGRICULTURAL OCCUPATIONS

May 27, 28, 29, 1963

The Ohio State University
Columbus, Ohio

Sponsored by

The National Center for Advanced Study and Research
in Agricultural Education
The Ohio State University
Columbus, Ohio

and

The Agricultural Education Branch
Office of Education
Washington, D. C.

ED000461

U.S. DEPARTMENT OF HEALTH, EDUCATION & WELFARE
OFFICE OF EDUCATION

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To maximize the possibilities for coordinating and achieving commonality in the agricultural occupations studies being conducted by the several states without violating the integrity of individual state studies;

To provide other states with resulting materials and encourage comparable studies;

To provide opportunity for individual states to benefit from the experiences of others in further developing and refining their proposal.

The following pages constitute a report of the committees' work during the conference. Time limitations did not permit the development of a "final" research proposal in this area. The committee reports, therefore, should be evaluated in terms of the framework in which they were produced. Furthermore, they should be looked upon as developmental and a suggested means of achieving some measure of coordination. States should adapt or add to these to fit their specific purposes. It is hoped, however, that each state will be able to retain as many as possible of the common elements identified in the various committee reports.

Finally, it was not possible to include in the report all of the ideas and suggestions that were presented. Participants presented many worthwhile materials and ideas which we were not able to include in this report. I sincerely hope that participating states will continue to share with the conference coordinators and their fellow participants materials that are developed incident to their individual state studies. Depending upon the completion of individual state projects, with a reasonable degree of coordination, a national summary of significance becomes attainable.

A word of thanks is due those states who granted permission to include their materials as appendices to this report.

I would like to express my thanks and appreciation to Dr. Duane M. Nielsen for his work as co-chairman and for reviewing these materials; also, to the conference participants for their cooperation and worthwhile contributions.

Robert E. Taylor
Director

TABLE OF CONTENTS

	<u>Page</u>
Participants	ix
Agenda	xi
A Brief Appraisal of Basic General Considerations and of Significant Research on the Education of Persons Who Are or Will Be Employed in Agricultural Occupations	1
Suggested Use of Materials	9
Committee Reports	
Definitions and Objectives	13
Identifying the Population	19
Sampling Procedures	29
Instruments and Data Collection	33
Employment Opportunities and Needed Competencies in Agricultural Occupations - Form 1	37
Employment Opportunities and Needed Competencies in Agricultural Occupations - Form 2	39
Summarization and Implementation	47
Appendices	
Project Report - Technical Education in and for Rural Areas, Illinois	51
A Study of Off-Farm Agricultural Opportunities and Training Needs in Ohio	65
Employment Opportunities and Needed Competencies for Workers in Ohio Industries and Businesses	75
Employment Opportunities and Needed Competencies in Agricultural Occupations, Pennsylvania - Form I	87
Employment Opportunities and Needed Competencies in Agricultural Occupations, Pennsylvania - Form II	89

PARTICIPANTS

<u>State</u>	<u>Name</u>	<u>Title</u>
Alabama	H. W. Green	Subject Matter Specialist
Georgia	H. T. Lester	Teacher Educator
Kansas	Ray Agan	Head, Department of Agricultural Education
Kentucky	W. R. Bingham	Teacher Educator
	Harold Binkley	Teacher Educator
Michigan	Ray Clark	Teacher Educator
	Charles Langdon	Supervisor
Missouri	Warren Griffin	Graduate Assistant
New York	Joe Bail	Chairman, Division of Agricultural Education
	Everett Lattimer	Supervisor
North Carolina	Joe Clary	Supervisor
Ohio	Herbert Brum	Supervisor
	E. O. Bolender	Research Assistant
	Carleton Christian	Project Assistant
Pennsylvania	Norman Hoover	Teacher Educator
	Glenn Stevens	Teacher Educator
Tennessee	George Wiegars	Head, Department of Agricultural Education
	Otto Legg	Teacher Educator
Texas	Earl Webb	Teacher Educator
	Alton Ice	Executive Secretary, Vocational Agriculture Teachers Association
Washington	Robert Corless	Supervisor
West Virginia	Joseph Bailey	Supervisor

State

Name

Title

Other Participant

R. E. Geyer

Executive Secretary, Committee
on Educational Policy in
Agriculture, National
Academy of Sciences

Coordinators:

Duane M. Nielsen
Specialist, Teacher Education Research
Agricultural Education Branch
Office of Education

Robert E. Taylor
Director, National Center for
Advanced Study and Research
in Agricultural Education

AGENDA

Sunday, May 26

7:30 P.M. Meeting of Committee Chairmen and Person Responsible
for Review of Completed Studies

Monday, May 27

9:00- 9:10 A.M. Introduction and Orientation ----- Robert E. Taylor

9:10- 9:40 A.M. State and National Needs for Research
in Agricultural Occupations ----- Duane M. Nielsen

9:40-10:00 A.M. Conference Structure and
Procedures ----- Robert E. Taylor

10:00-10:15 A.M. Break

10:15-11:00 A.M. A Critical Review of
Completed Studies ----- Glenn Z. Stevens

11:00-12:00 Noon Presentation and Discussion by State
Project Leaders of Studies Underway

12:00- 1:30 P.M. Lunch

1:30- 3:00 P.M. Presentations and Discussion of Tentative
Project Outlines by State Leaders

3:00- 3:15 P.M. Break

3:15- 5:00 P.M. Presentations and Discussion of Tentative
Project Outlines by State Leaders (Continued)

5:00- 7:00 P.M. Dinner

7:00- 8:30 P.M. Symposium, "Providing Optimum Coordination
Among State Studies in Agricultural Occupations"

Committee A, Definitions and Objectives

Chairman, Norman Hoover, Pennsylvania State University

Committee B, Identifying the Population

Chairman, Ray Agan, Kansas State University

Committee C, Sampling Procedures

Chairman, Joe Bail, Cornell University

Committee D, Instruments and Data Collection

Chairman, Earl Webb, Texas A. & M. College

Committee E, Summarization and Implementation

Chairman, Raymond Clark, Michigan State University

Group Interaction in Preparation for Committee Meetings

8:30- 9:30 P.M. Committee Meetings

Tuesday, May 28

8:30- 8:45 A.M. Group Meeting (Recapitulation)

8:45-10:30 A.M. Committee Meetings

10:30-10:45 A.M. Break

10:45-12:00 Noon Progress Reports, Interaction, and Redirection

12:00- 1:30 P.M. Lunch

1:30- 3:00 P.M. Committee Meetings to Refine and Develop Recommendations

3:00- 3:15 P.M. Break

3:15- 5:00 P.M. Committee Meetings (Continued)

5:00 P.M. Dinner

Wednesday, May 29

8:30- 8:40 A.M. Group Meeting

8:40-10:00 A.M. Committee Work

10:00-10:15 A.M. Break

10:15-12:00 Noon Final Committee Reports and Discussion

12:00- 1:30 P.M. Lunch

1:30- 3:00 P.M. Committee Reports (Continued)

3:00- 3:15 P.M. Break

3:15- 4:00 P.M. Coordination and Final Plans, Summary, Next Steps

4:00 P.M. Adjourn

A BRIEF APPRAISAL OF BASIC GENERAL CONSIDERATIONS AND OF
SIGNIFICANT RESEARCH ON THE EDUCATION OF PERSONS
WHO ARE OR WILL BE EMPLOYED IN AGRICULTURAL OCCUPATIONS

Glenn Z. Stevens
The Pennsylvania State University

The work of this conference may be approached with a high degree of confidence in the long-range success of the coordinated research efforts about to be initiated. The importance of the task is becoming increasingly evident at all levels in our society. It is fortunate that we are not beginners in occupational education research because, were that so, it would be late to start. We know, and the nation is aware of, the effectiveness of agricultural education as it faced and met the needs of farmers. The Report of the Panel of Consultants on Vocational Education (13) urged support and coordination of research in a broadened program for farming and for a diversity of other occupations of rural and urban workers. As we design research on education for employment in business, industry, health and recreation involving agriculture, let us be reminded that the Report advised that a team approach be used among all branches of vocational education.

Every man who came to this meeting with an outline for research on agricultural occupations has already made something of a search of the literature. In the Illinois report, *New Dimensions in Public School Education in Agriculture* (11), Clark and Hemp have skillfully compared the major studies that probably influenced the plan and procedures you now propose to put into action in your state. Because they will be referred to in reports later today, we will defer individual mention and express only the high praise the project leaders deserve.

Krebs, James, Thompson, Phipps and Coster contributed ideas at the 1962 Illinois Conference that may be sources of hypotheses.

A word of caution at this point is that perhaps this week we should understand and act upon the logic of planning and testing comprehensive vocational education programs in schools of adequate size. We should consider the Hamlin (9) outline and discussion of who the groups of persons are that should be serviced by the various types of agricultural education. Employers cannot be expected to answer questions about needs for industrial and distributive education if the school in the community has only one vocational offering, that of a single teacher of agriculture.

Three Approaches to Research on Occupations

Many schools have had staff members who are trained in guidance for not longer than about ten years. According to Super (19, 20) it is only within this period that attention has been directed to a framework for research in vocational development. His work suggests three major kinds of research:

1. Trait and factor studies of individuals
2. Teaching experiments and pilot programs in schools
3. Economic-social surveys of employment needs of communities

Having for many years applied only the requirements of living on a farm, showing an interest in farming, and having facilities for a supervised practice program in enrolling boys in high school classes in vocational agriculture it is no wonder that progress in working cooperatively with the school's new guidance counselors has been fairly slow. The Summaries of Studies in Agricultural Education (17) have listed numerous descriptive reports on administrative

practices in selecting students. Likewise, there have been many reports of follow-up surveys of jobs held by graduates. Most of the data are practically meaningless because the investigations have not involved a systematic search for relationships. The Iowa State project which included the Nielsen (12) thesis is a notable exception. Bundy, Drake and others are now starting a complementary series of studies directed to farm related occupations. Similar comparative - casual sampling surveys of relationships have characterized theses by Snyder (16) and Edington (6).

Trait and factor research has involved standardized testing. Great advances have been made since World War II. Teachers of agriculture, as a group, are highly competent in individual counseling but have not as yet taken initiative in helping guidance specialists to make maximum use of a testing program. The Pennsylvania Vocational Agriculture Interest Inventory (25) is about to become available for inclusion just prior to the ninth grade. The General Aptitude Test Battery (7) should be well understood by vocational educators as they cooperate with the Bureau of Employment Security in vocational retraining and placement.

The April, 1963, issue of Review of Educational Research (14) is devoted entirely to guidance, counseling, and personnel services. No where else can so many current references to theoretical constructs for occupations research be found in classified form.

Discussion of the second approach, that of teaching experiments and pilot programs, may begin with a reference to current recommendations that vocational funds be used for these activities. Studies in California, North Carolina, Illinois, Michigan, Wisconsin and Pennsylvania are in progress or recently

completed. They will improve units of instruction now being taught in vocational agriculture with special application to students who will work in non-farming jobs.

The Cooperative Research program, Office of Education, recently has approved a teaching experiment (15) that will compare a job-oriented technician level curriculum in tool design with a field-oriented curriculum in mechanical technology. The students will be men eligible for Manpower Training. Outcomes will be job placement and success. In at least three states pilot programs of agricultural business training in cooperation with distributive education are in progress. More should be started. Agricultural Experiment Station projects in programmed learning are in operation at Cornell, Minnesota and Penn. State. Large experiments, in twenty-four and twenty-seven schools, on teaching units in occupations and in biological science principles are being brought to completion in Pennsylvania this month.

It is research of the third type that most of you have come here to design. The investigations are economic-social surveys of employment needs in rural communities. The data schedules for use by interviewers are patterned after those used in California (18, 23), New York (24), Washington (3), Michigan (4), and North Carolina (2). Each of these important studies has contributed a classification of agricultural occupations and a sampling procedure. They have not gone far enough in producing new course outlines and administrative procedures for getting appropriate training under way.

Controls Needed for Multivariate Analysis

It has been said that a study well designed is three-fourths done. Put

another way, the tables for the data and the statistical analysis procedures to be employed must be prepared and chosen before going to the field to conduct the research. We must no longer be satisfied with the "law of the single variable." The 1962 edition of Good, Introduction to Educational Research (8), has discarded finally the single variable approach and forthrightly recommended that efficient research involves simultaneous investigation of several controls (independent variables). Selection of the factors depends upon the creativity and imagination of the team of investigators and project advisers.

Courtney (5) at Purdue in 1962 used an analysis of variance model in discovering differences in job functions among three selected agricultural occupations. While the report overemphasizes the statistical procedures the design is worth serious consideration. We are only beginning to see the possibilities in covariance analysis as an efficient tool in controlling sources of variability which, if ignored, may obscure relationships that actually exist.

Team Effort Needed in Reporting Research

We have assembled in the hope that not only will we return to conduct individual state studies that will have greater promise of usefulness in adjusting future programs but also expecting that a coordinated body of new information will be published in an integrated manner. The new National Center for Advanced Study and Research, the Agricultural Education Branch of the Office of Education and the Regional Research Committees of the American Vocational Association are pledged to full support of the outcomes of this conference. You may count upon all three for consulting service in terms of the unique needs in each state.

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23. Thompson, O. E., Training Requirements of Workers in the Production and Distribution of Nursery Plants. California State Department of Education, 1959.
24. Tom, F. K. T., Employment Opportunities in Certain Occupations Related to Farming in the Syracuse, New York, Economic Area. Cornell University, 1961.
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SUGGESTED USE OF MATERIALS

The following committee reports should be viewed as a resource, as reference materials for states and their sub-divisions contemplating studies in the agricultural occupations area. It is hoped that many states will conduct studies in this area as a means of determining how vocational agriculture might best serve present and prospective workers in agricultural occupations.

One of the hoped-for outcomes of these studies is regional and/or national summaries. It is recognized that of necessity there will need to be individual state variations, however, coordination and summarization will be facilitated to the degree that states can successfully incorporate as a part of their minimal effort the suggestions contained in the committee reports, particularly with reference to the suggested items included in the interview schedules.

States contemplating agricultural occupations studies will find the bibliographies on pages 6-7, 25-26 helpful. The instruments of state studies underway included in the appendices should also provide many worthwhile suggestions.

When conducting these studies it is requested that states forward copies of their materials to the Director of the National Center and to the Specialist for Teacher Education and Research in the Office of Education. When individual projects are completed, it is suggested that summaries of state studies be sent to the aforementioned offices for use in national summarization. It is contemplated that a national task force will be assembled at the Center to review these data, prepare summaries, assist in developing guidelines for curricula, and suggest experimental or pilot programs. States are encouraged to work closely

with other vocational education services and other educational agencies in developing, conducting, and interpreting their studies.

TABLE OF CONTENTS

	<u>Page</u>
Participants	ix
Agenda	xi
A Brief Appraisal of Basic General Considerations and of Significant Research on the Education of Persons Who Are or Will Be Employed in Agricultural Occupations	1
Suggested Use of Materials	9
Committee Reports	
Definitions and Objectives	13
Identifying the Population	19
Sampling Procedures	29
Instruments and Data Collection	33
Employment Opportunities and Needed Competencies in Agricultural Occupations - Form 1	37
Employment Opportunities and Needed Competencies in Agricultural Occupations - Form 2	39
Summarization and Implementation	47
Appendices	
Project Report - Technical Education in and for Rural Areas, Illinois	51
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Employment Opportunities and Needed Competencies for Workers in Ohio Industries and Businesses	75
Employment Opportunities and Needed Competencies in Agricultural Occupations, Pennsylvania - Form I	87
Employment Opportunities and Needed Competencies in Agricultural Occupations, Pennsylvania - Form II	89

DEFINITIONS AND OBJECTIVES

It was the concern of the committee that the objectives for the various state studies of agricultural occupations, other than farming and ranching, should be based on the emerging objectives of programs of vocational education in agriculture. In the opinion of the committee the major emerging program objectives are as follows:

1. To provide vocational education in agriculture for those planning to engage in or already engaged in careers in farming and ranching;
2. To provide vocational education in agriculture for those planning or engaged in other agricultural occupations who can benefit from such vocational and technical education, of less than a baccalaureate degree;
3. To provide basic vocational education in agriculture for those who plan careers in fields of agriculture requiring a baccalaureate degree.

The state studies should provide data which will support, alter, or further clarify these major emerging program objectives.

The state studies under consideration are directed primarily to emerging objectives numbered 2 and 3 above. The exclusion of farming and ranching (objective 1) from the studies is not intended to minimize the importance of this phase of vocational education in agriculture. More evidence for programming is available in this area than in the other areas of agricultural occupations.

Consequently, the primary intent of the state studies should be to analyze this additional segment of our agricultural economy, not now adequately served by vocational and technical education, and about which sufficient knowledge for program development is not available.

It should not be the intent of such studies to "stake out a claim" for any program or segment of vocational and technical education, but rather to identify existing and emerging vocational and technical agricultural education needs. After the data are available, judgment should be made relative to program expansion and adjustments, the development of new programs or program combinations of various types and levels which will most effectively meet the identified needs.

Therefore, the committee recommends that the following should be the basic objectives of these state studies:

1. To identify present and emerging agricultural occupations, other than farming and ranching, for which vocational and technical agricultural education should be available;
2. To determine present and anticipated numbers of employees in these occupations;
3. To estimate the annual entry opportunities in these occupations;
4. To determine competencies needed for entry and satisfactory performance in these occupations;
5. To determine other characteristics of these occupations such as salary, minimum age for entry, union restrictions, labor laws, required experience, formal education;

6. To determine continuing education needs of those employed in these occupations.

The attainment of these objectives in the state studies should result in the subsequent achievement of the anticipated outcomes listed below:

1. Job descriptions;
2. Job clusters by training categories;
3. Course outlines and curricula;
4. Experimental programs designed to establish administratively feasible ways of offering the curricula to meet the identified needs under varying conditions;
5. Adjustments in current programs.

These outcomes are considered an integral part of this research and specific provisions should be made to assure their achievement. They should be the product of a cooperative effort involving appropriate segments of vocational education, other educators, and the agricultural industry.

The committee suggests the following definition of the term "agricultural occupation:"

An agricultural occupation is one in which the worker needs competencies in one or more of the primary areas of plant science, animal science, soil science, farm management, and agricultural mechanization.

Committee B

IDENTIFYING THE POPULATION

Ray Agan - Chairman
W. R. Bingham - Secretary
Everett Lattimer
E. O. Bolender
Otto Legg

IDENTIFYING THE POPULATION

This committee worked on the premise that a need exists for determining the job opportunities in agriculture other than farming and ranching, which, when properly identified, classified, and clustered, should serve as a basis for adjustment and extension of agricultural education programs. Because of recent trends in thinking by leaders in the field of vocational agriculture and others, the sensed need for determining such job opportunities has become more urgent. In order to study off-farm job opportunities in agriculture, procedures must be developed and research techniques identified from which judgments may be secured on abilities needed to make potential employees and personnel more effective agricultural workers.

The purpose of Committee B, Identifying the Population, is to suggest or identify those businesses, organizations, and/or agencies to be surveyed in reaching the objectives set forth by Committee A, Definitions and Objectives.

Within business, industry, and the several agencies and organizations providing services to agriculture a number of people use agricultural competencies in their regular employment. A study of agricultural occupations should identify those competencies needed for the successful performance of these agricultural aspects of certain jobs. These occupations will represent a broad range of ability levels and, also, have a similarly broad range in the degree to which the job may be agricultural.

As previously stated in the report of Committee A, it is assumed that programs in vocational agriculture may expect to have a broadened base. It is

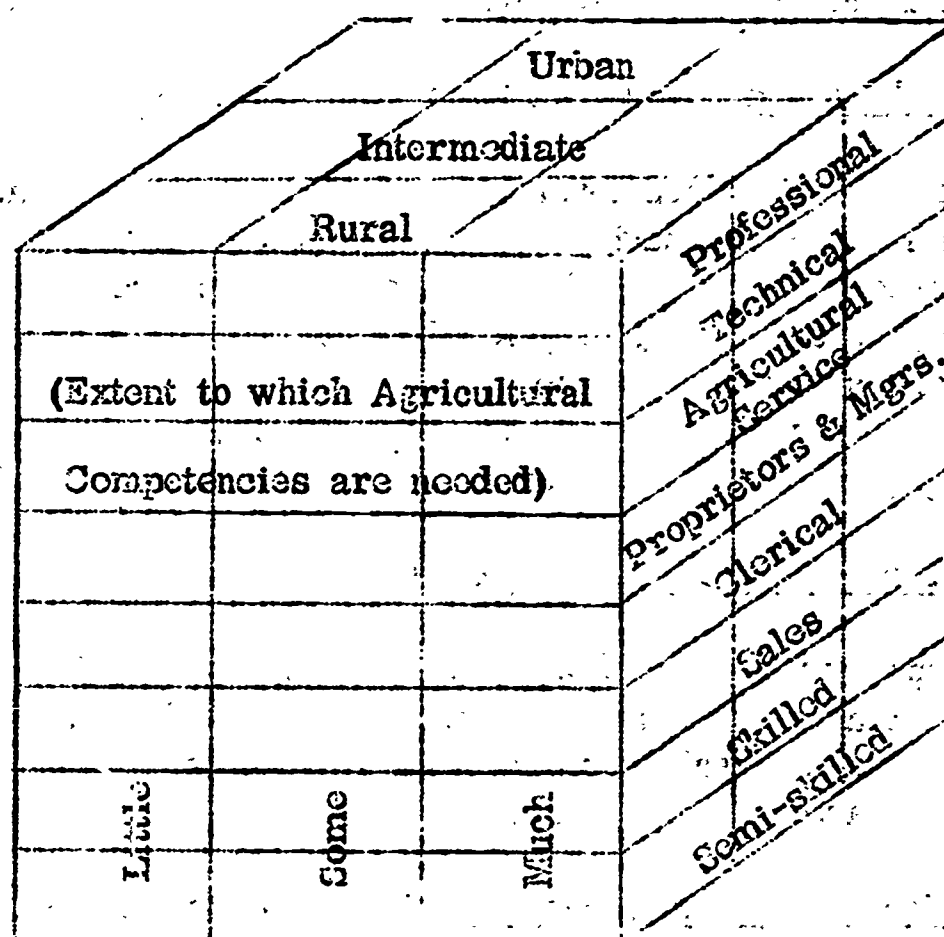
also assumed that curriculum adjustments will be made to provide training needed. Some of the curriculum changes may integrate parts of business education, distributive education, and trade and technical education with that of vocational agriculture.

Development of programs of training and retraining may include thirteenth and fourteenth year instruction. Other avenues may include a two-year basic program of vocational agriculture followed by special training curricula; the regular four-year program in vocational agriculture followed by a two-year supplemental special training program and area schools may offer programs providing opportunity for both specialization and higher levels of training.

Two types of populations for study were considered by the committee-- one, a population identified as workers, graduates, and other personnel without regard for the businesses in which they work; the other, a population of the businesses which relate to farming and employ workers. It was the decision of this committee to concentrate upon the latter type of population.

A study of research projects underway by the various states revealed two general plans of selecting a population of businesses, agencies, and organizations for study. One plan includes all businesses, agencies, and organizations within a described area without regard to their purpose, the other plan limits the population to those businesses, agencies, and organizations whose personnel use agricultural abilities in the performance of their duties. Figure 1 shows the committee's concept of the latter plan, including various stratifications.

Figure 1: Agricultural Occupations Population Complex



The population could further be stratified by including only:

1. The population of a region (administrative rather than geographic);
2. The population in a community stratified by size.

The stratification of the population from the service level to the professional level was defined by the committee from a study of the Dictionary of Occupational Titles, Volume III, "Occupational Classification, USDL," and other sources as follows:

1. Semi-skilled Occupations (6-99.99 through 7-99.999)

This group includes manual occupations that are characterized by one, or a combination of parts, of the following requirements: The exercise of manipulative ability of a high order, but limited to a fairly well-defined work routine; major reliance, not so much upon the worker's judgment or dexterity, but upon vigilance and alertness in situations in which lapse in performance would cause extensive damage

to product or equipment; and the exercise of independent judgment to meet variables in the work situation, which is not based on wide knowledge of a work field and with the nature and extent of the judgments limited either (a) by application over a relatively narrow task situation or (b) by having important decisions made by others.

2. Skilled Occupations (4-00.00 through 5-99.999)

This group includes craft and manual occupations that require predominantly a thorough and comprehensive knowledge of processes involved in the work, the exercise of considerable independent judgment, usually a high degree of manual dexterity, and in some instances, extensive responsibility for valuable product or equipment. Workers in these occupations usually become qualified by serving apprenticeships or completing extensive training periods.

3. Sales and Kindred Occupations (1-50.00 through 1-99.99)

Occupations concerned with the sale of commodities, investments, real estate, and services, and occupations that are very closely identified with sales transactions even though they do not involve actual participation in such transactions.

4. Clerical and Sales Occupations (1-00.00 through 1-99.99)

Occupations concerned with the preparation, transcribing, transferring, systematizing, or preserving of written communications and records in offices, shops, and other places of work where such functions are performed.

5. Managerial and Official Occupations (0-70.00 through 0-99.99)

Occupations that are involved primarily with responsible policy-making, planning, supervising, coordinating, or guiding the work-activity of others, usually through intermediate supervisors.

6. Agricultural Service Occupations

Occupations concerned with providing professional and semi-professional services largely protective in nature, in the public interest--inspection, regulative, quarantine, grading, and serving.

7. Technical (Technician)

Occupations concerned with many levels of skills and a wide variety of training requirements. Occupations where one performs specific tasks which are functional parts of scientific activities requiring knowledge of fundamental theory and requiring highly developed skills.

8. Professional Occupations (0-00.00 through 0-33.99)

This group includes occupations that predominantly require a high degree of mental activity by the worker and are concerned with theoretical or practical aspects of complex fields in human endeavor. Such occupations require for the proper performance of the work either extensive and comprehensive academic background or a combination of such education and experience.

The committee considered a further possible stratification of population consisting of those businesses, agencies, and organizations whose personnel use agricultural abilities in the performance of their duties as:

1. One step from the farm (giving service, buying, or selling directly to the farmer; i.e., buyer of apples)
2. More than one step from the farm (not dealing directly with the farmer; i.e., sorter or packer of apples)

The committee also considered the sources of listings for the businesses, agencies, and organizations to be included in the population for a given state or region. A study of the research projects presented and reviewed by this conference (see bibliography) revealed the following sources used:

1. Telephone directories (yellow pages)
2. Sales tax rolls
3. Government agencies (such as)
 - a. State Board of Agriculture
 - b. Soil Conservation Service
 - c. Pure Food and Drug Administration
 - d. State Civil Service job titles and rolls
4. Business analysts and advertisers
5. Directories of business organizations

6. Department of Commerce, Industrial Development Commission,

Employment Security, and other similar lists

The committee recommended that any state undertaking a study of agricultural occupations give due consideration to the selection of a population which not only meets their own needs as they envision them, but also one which gives as much continuity as possible to the nationwide effort by the collective states. Inclusion of at least those businesses, agencies, and organizations which sell to, give service to, or buy from farmers directly is desirable plus any expansion of this basic population as needed to meet local or state needs.

Examples of those businesses, agencies, and organizations which buy from farmers would include--poultry and produce firms, livestock buying firms, dairies, sales barns, food processors, and packers.

Examples of those businesses, agencies, and organizations which sell to farmers would include--feed stores, grain stores, seed stores, fertilizer stores, farm supply and implement stores, nurseries, agricultural chemical stores, and farm fuel suppliers.

Examples of those businesses, agencies, and organizations which give agricultural service to farmers would include--Soil Conservation Service, banks, animal disease eradication office, plant pest control office, Federal Crop Insurance Corporation, forest service, statistical reporting service, and feed processors.

Examples of other businesses, agencies, and organizations worthy of consideration for inclusion in the population would include--florists, garden center employees, and employees in forestry, game management, turf management, greenhouse, recreational park area, and ornamental horticulture.

BIBLIOGRAPHY OF STUDIES IN PROGRESS

The following bibliography is made up of various studies concerned with agricultural occupations other than farming. Most of these studies are in the tentative or early stages. The people listed may be able to give help in determining the population for a study. The names listed are for contact purposes and not necessarily the ones conducting the studies.

Agan, Ray. "Study of Non-farm Agricultural Occupations in Kansas." Manhattan, Kansas: Department of Agricultural Education, Kansas State University.

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Brum, H. D. "A Study of Off-farm Agricultural Opportunities and Training Needs in Ohio." Columbus, Ohio: Division of Vocational Education, State Department of Education.

Bundy, C. E. "Factors Related to the Occupations of Iowa Male Farm-reared High School Graduates." Ames, Iowa: Iowa State University.

Griffin, Warren. "Agricultural Occupational Survey of Marshall, Missouri." Columbia, Missouri: University of Missouri.

Griffith, John W. "The Number and Kind of Agri-business Jobs Available for a Two-year Graduate in Agriculture from a Junior College." Yakima, Washington: Yakima Valley College.

Hoover, Norman. "Pre-employment and In-service Educational Needs of Persons Engaged in Off-farm Agricultural Occupations in Selected Geographical Areas of Pennsylvania." University Park, Pennsylvania: Department of Agricultural Education, The Pennsylvania State University.

Langdon, Charles. "A Survey of Opportunities for Youth in Agriculture in Michigan." Lansing, Michigan: State Department of Education.

Phipps, Lloyd J. "Technical Education in and for Rural Areas." Urbana, Illinois: Department of Agricultural Education, University of Illinois.

Shontz, David F. "A Teaching Experiment in Agricultural Occupations Information." University Park, Pennsylvania: Department of Agricultural Education, The Pennsylvania State University.

Committee C

SAMPLING PROCEDURES

Joe Bail - Chairman
H. T. Lester - Secretary
Harold Binkley
Robert Corless

SAMPLING PROCEDURES

On the state level - by interview

1. Stratify interview units by total population of the geographic area within the state.

Suggested strata:

- a. 100,000 +
- b. 50 - 99,999
- c. 25 - 49,999
- d. 10 - 24,999
- e. 2,500 - 9,999
- f. Less than 2,500

These may be cities, towns, villages, or whatever geographic or economic area which seems appropriate.

2. Select the sample by random and/or systematic selection from a list. For information on occupations in state or federal governmental agencies, contact the agency directly. (State or federal headquarters.) A 7 - 8 percent sample of units within the population is suggested (every twelfth name).

On the state level - by mailed questionnaire

1. Same as above
2. Same as above, except the sample should be approaching 16 percent (every sixth name) of the units within the population.

On a local level, under 10,000 people - by interview

1. Secure a complete list of businesses, industries, agencies, and organizations.
2. Interview all and/or if in a large area, take a random sample, perhaps as high as 25 percent.

On a local level - by mailed questionnaire

1. Same as above
2. Contact all

Cautions:

1. Check carefully for duplications in the population or in the samples drawn.
2. If alphabetical lists are used, be aware of the frequency of listings under A - Agriculture; F - Farm, etc.
3. Time, cost, and other factors will be the major points to consider in sampling.
4. The major criteria to observe in sampling are:
 - a. Removal of bias.
 - b. Consistent with time, costs, etc., and yet provide as much information as possible about the total population.

Committee D

INSTRUMENTS AND DATA COLLECTION

Earl Webb - Chairman
Warren Griffin - Secretary
Carleton Christian
George Wieggers

INSTRUMENTS AND DATA COLLECTION

The major purpose of Committee D was to develop basic suggestive instruments to be used in collecting data for studies designed to determine the number and nature of agricultural occupations, other than farming or ranching, which exist in the various businesses, industries, organizations and institutions throughout the Nation. Inherent in the purpose was a desire to identify certain basic items which should be included in all studies to provide an opportunity to compare occupational information between studies and across state lines.

The first effort of the committee was to review similar work done or being planned in the various states with particular reference to stated objectives and instruments. Naturally, rather wide variations were observed but they seemed to contain a great deal of commonality. The major differences were in procedures and the specificity of occupational information being obtained.

The second task was to establish tentative working objectives which were rather specific. The decision was to construct an instrument within the framework of our tentative purposes - which, it was believed, would necessitate an analysis of jobs. Thus, the task of developing items was undertaken which would obtain the desired data. It was decided that certain basic data were needed about the employer that would not necessarily be needed in an analysis of each job. Therefore, Form 1 was developed to be used in making various determinations about the employer being surveyed and to explore for agricultural occupations. The second form, Form 2, was believed to be needed to provide information about specific occupations.

After the final report of Committee A, Definitions and Objectives, it was necessary that the committee revise work previously done by adding, deleting and changing. Each item was carefully evaluated in light of stated or implied objectives. It was not the intent of the committee to construct and recommend instruments for blanket use by investigators. It was the intent, however, that they be used as a reference to determine the commonalities that should be included in instruments for investigating the nature and extent of agricultural occupations, other than farming or ranching. Consequently, it is suggested that the items shown in Committee Forms 1 and 2 be considered as minimum and, whenever possible, be included as classified in studies so these items may be summarized across state lines.

Possible Uses and Committee Recommendations

It was the opinion of the committee that occupational information which could be used in adjusting curricula to current and future needs could be collected best through the interview technique. Therefore, no attempt was made to develop a questionnaire that could be mailed; however, the possibility was, by no means, considered to be impractical.

Two forms are recommended if the interview technique is used. Much general data are needed about the employer which can be consolidated conveniently on one form. It would be impractical to repeat all general data as each job is analyzed; Form 2 is to be used to collect data about a specific job. One Form 2 is to be completed for each job title existing in the employers establishment.

No attempt was made to code either form for machine processing. However, it is recommended that investigators seek professional assistance available

on most university campuses in coding each item. It will be impossible to code all items but provisions should be made for inserting a code on the applicable item after data are collected and grouped according to some relationship. For example, there may be enough similarity between certain labor union requirements that all can be placed into three or four categories which will be easy to code if space is previously provided on the form. It is important that Forms 1 and 2 be coded together.

Furthermore, the committee recommends that a manual be developed for use by interviewers; otherwise, the data would have little meaning due to variations in interpretations. This should be on an item by item basis, no item should be left to private or personal interpretation.

Also, the committee recommends that data collecting instruments being used in Ohio, Pennsylvania, and Illinois be included as a part of this report. These are representative of the kinds being used by various investigators. Other instruments may be included if the Conference Secretary has them available and believes they will contribute to the effectiveness of the development of occupational studies.

Employment Opportunities and Needed Competencies
in
Agricultural Occupations

Form 1

_____ (Code) Interviewer Date _____

I. Company, firm, organization, or agency

A. Name of firm, agency, etc. _____ Code _____

B. Address _____

C. Name of person interviewed _____

Telephone Number _____

Position of person being interviewed

- | | |
|-----------------------------|---|
| _____ 1. Owner | _____ 5. Sales manager |
| _____ 2. Owner - manager | _____ 6. Office manager |
| _____ 3. Manager (hired) | _____ 7. Supervisor (dist., area, etc.) |
| _____ 4. Personnel director | _____ 8. Other |

D. Main function of firm, organization, or agency

- | | |
|---------------------|------------------------|
| _____ 1. Sales | _____ 4. Manufacturing |
| _____ 2. Service | _____ 5. Processing |
| _____ 3. Purchasing | _____ 6. Wholesaling |
| _____ 7. Other | |

E. Major products, service, etc. (specific)

F. Type of business

_____ % of gross income agriculturally oriented

G. Years in business _____

II. Employees

A. Total number (including owners) _____

B. Present job titles

	Title	Number of Employees	Level of Employment (See Code)
1.	_____	_____	_____
2.	_____	_____	_____
3.	_____	_____	_____
4.	_____	_____	_____
5.	_____	_____	_____
6.	_____	_____	_____
7.	_____	_____	_____
8.	_____	_____	_____

C. What new job titles are foreseen in this firm in the next five years?

	Title	Number of Employees	Level of Employment (See Code)
1.	_____	_____	_____
2.	_____	_____	_____
3.	_____	_____	_____
4.	_____	_____	_____

Level Code

- | | | |
|-----------------------------|-------------|------------------------|
| 1. Professional | 4. Sales | 7. Semi-skilled |
| 2. Technical | 5. Clerical | 8. Service (unskilled) |
| 3. Proprietors and managers | 6. Skilled | |

**Employment Opportunities and Needed Competencies
in
Agricultural Occupations**

Form 2

Date _____

Interviewer _____ Firm Code _____ (same as Form 1)

Job Title _____ Code _____

Alternative Titles _____

I. Characteristics

A. Total number of employees _____

1. Number of full-time employees _____

2. Number of part-time employees _____ No. months (ave.) _____

B. Number of employees needing supplemental training

1. Number of full-time employees _____

2. Number of part-time employees _____

C. Level of employment _____ (See code)

Level Code

- | | |
|-----------------------------|------------------------|
| 1. Professional | 5. Clerical |
| 2. Technical | 6. Skilled |
| 3. Proprietors and managers | 7. Semi-skilled |
| 4. Sales | 8. Service (unskilled) |

D. Monthly salary

Full-time Employees

_____ 1. Start

_____ 2. Top

(Convert to
monthly if
paid by week)

Part-time Employees

_____ 1. Start

_____ 2. Top

E. Outlook for employment

1. Number employed last year _____
2. Anticipated number to be employed next year _____
3. Anticipated number to be employed in 19__ (five years from date) _____
4. Average annual turnover (employment opportunities) _____

II. Requirements for entering the occupation

A. Residential background

- _____ 1. Farm background
- _____ 2. Rural, non-farm background
- _____ 3. Urban background
- _____ 4. No preference

B. Minimum formal education

- _____ 1. High school
- _____ 2. Post high school or technical school
- _____ 3. B.S. degree
- _____ 4. M.S. degree
- _____ 5. Ph.D. degree
- _____ 6. Doesn't matter

C. Age

- _____ 1. Minimum
- _____ 2. Maximum

D. Labor union requirements

E. Labor laws

F. Work experience required

G. Licensing or certification

H. Other (specify)

III. Activities and duties of job title (job analysis)

(List those major activities and duties that are performed in this job.
What does a person in this job do?)

A.

B.

C.

D.

E.

IV. Agricultural enterprises associated with job title

(Which agricultural enterprises are most nearly associated with this job title?)

1. Beef Cattle, 2. Dairy Cattle, 3. Swine, 4. Sheep,
 5. Goats, 6. Horses, 7. Poultry, 8. Corn,
 9. Cotton, 10. Soybeans, 11. Wheat, 12. Vegetables,
 13. Citrus, 14. Tobacco, 15. Barley, 16. Oats,
 17. Rye, 18. Sorghums, 19. Grasses, 20. Alfalfa
 and Sweet Clover, 21. Clovers, 22. Flax, 23. Rice,
 24. Berries, 25. Soils, 26. Timber, 27. Fruits,
 28. Other (list other enterprises appropriate to the area)

V. Competencies associated with job title

(To what degree are the following competency areas needed for successfully fulfilling this job title?)

Code: 1. Essential 2. Highly desirable 3. Useful 4. Unnecessary

A. Agricultural competencies

1. Plant Science

- a. Plant breeding
 b. Soils and fertilization
 c. Controlling insects, diseases, and weeds
 d. Conservation of natural resources
 e. Harvesting, storing, marketing, and processing
 f. Other production practices (specify) _____
 g. Other (list) _____

2. Animal Science

- _____ a. Selection and breeding
- _____ b. Nutrition and feeding
- _____ c. Health and sanitation
- _____ d. Housing and equipment
- _____ e. Marketing and processing
- _____ f. Other production practices (specify) _____
- _____ g. Other (list)

3. Agricultural business management and marketing

- _____ a. Budgeting, records, and analysis
- _____ b. Farm financing (credit, insurance)
- _____ c. Farm layout
- _____ d. Labor management
- _____ e. Marketing practices and research
- _____ f. Agricultural policy
- _____ g. Other (list)

4. Agricultural mechanization

- _____ a. Farm power and machinery
- _____ b. Farm buildings and conveniences
- _____ c. Rural electrification
- _____ d. Soil and water management
- _____ e. Agricultural construction and maintenance
- _____ f. Other (list)

B. Supporting competencies

- _____ 1. Salesmanship
- _____ 2. Customer relations
- _____ 3. Accounting
- _____ 4. Communications
- _____ 5. Office procedures
- _____ 6. Bookkeeping
- _____ 7. Buying and selling
- _____ 8. Displaying and packaging
- _____ 9. Advertising
- _____ 10. Government regulations (taxes, etc.)
- _____ 11. Supervisory and management training
- _____ 12. Market analysis
- _____ 13. Electronics
- _____ 14. Auto mechanics
- _____ 15. Mechanical drafting and design
- _____ 16. Sheet metal work
- _____ 17. Building trades
- _____ 18. Industrial chemistry
- _____ 19. Transportation
- _____ 20. Other (specify)

Committee E

SUMMARIZATION AND IMPLEMENTATION

Raymond Clark - Chairman

Alton Ice - Secretary

H. W. Green

Joseph Bailey

SUMMARIZATION AND IMPLEMENTATION

Summarization

- 1. State level**
 - a. Summarize, using minimums suggested by the conference.**
 - b. Involve representatives of appropriate segments of vocational education, other educators, and the agricultural industry in interpreting data.**
 - c. Furnish data for national summarization. It is suggested that individual states forward to the National Center and the Office of Education data comparable to that elicited by Forms 1 and 2, Committee Report D, pages 37-44.**

- 2. National level**
 - a. Summarize data across state lines.**
 - b. Involve representatives of appropriate segments of vocational education, other educators, and the agricultural industry in interpreting data.**
 - c. Develop course outlines and patterns for experimental programs to establish feasible administrative procedures.**
 - d. Recommend adjustments in current programs.**
 - e. The committee recommends that this national work be done at the National Study Center by professional vocational educators.**

Implementation

- 1. Develop guidelines for use in developing and adjusting programs.**
 - a. Use in experimental schools.**
 - b. Refine and offer as suggestions to other schools.**

2. Establish experimental programs.

- a. Identify schools.
- b. Develop working agreements and financial arrangements.
- c. Evaluate.

3. Introduce training programs.

- a. In local schools
- b. In area schools
- c. Analyze present programs and adjust to new needs.
- d. Add teachers where needed to meet needs.

4. Make necessary adjustments in teacher training and supervision programs.

- a. Pre-service
- b. In-service
- c. Instructional materials
- d. Research and evaluation

5. Publicize findings and programs.

- a. Results of research
- b. Follow-up of trainees
- c. Provide popularized information on agricultural occupations.

6. Involve people outside vocational agriculture.

- a. State school officers
- b. Local and intermediate school administrators

(1) Conferences

(2) Visits to experimental program or reports from experimental programs

- c. Other vocational educators
- d. Advisory councils (broad membership)

APPENDICES

PROJECT REPORT

TITLE: TECHNICAL EDUCATION IN AND FOR RURAL AREAS

CONDUCTED BY: The Staff of the DIVISION OF AGRICULTURAL EDUCATION, Department of Vocational, Technical and Practical Arts Education, University of Illinois, Urbana

PERSONNEL INCLUDE: Lloyd J. Phipps, Professor and Chairman, Agricultural Education Division, Director
Paul E. Hemp, Associate Professor, Agricultural Education
A. H. Krebs, Associate Professor, Agricultural Education
J. R. Warmbrod, Assistant Professor, Agricultural Education
Gerald R. Fuller, Instructor, Agricultural Education
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Harvey A. Carley, Graduate Assistant
Keith E. Fiscus, Graduate Assistant
Kenney E. Gray, Graduate Assistant
Glenn W. Hayes, Graduate Assistant
Dwight W. Heckert, Graduate Assistant

Purposes of the study: the following purposes encompass the long range plans for the study as well as the phase of the study being reported on at this time:

1. To identify present and emerging technical occupations in representative rural areas and in representative industries that serve rural areas.
2. To determine what technical occupations, if any, are especially suitable for persons with rural backgrounds and educational experiences.
3. To determine the employment opportunities for the occupations identified.
4. To determine competencies required for a selected number of these occupations.
5. To determine educational programs needed for these technical occupations.
6. To determine procedures for implementing the development of the educational programs needed for these technical occupations.
7. To establish and evaluate pilot educational programs for the occupations identified.

What data now being gathered will tell us: the data being obtained in this first phase of the study will provide the following information for the area being studied.

1. The kinds of businesses in the area.
2. The number of businesses in the area.
3. The functions of each business.
4. The kinds of jobs or positions in each business.
5. The number of persons employed in each job or position.
6. The activities and duties for each job or position.
7. The areas of information or knowledge with which workers in each job or position must be familiar.
8. The prerequisites for each job or position.
9. The employment opportunities for each job or position.

Area being studied: Although long range plans anticipate the study of the entire State of Illinois, practical limitations indicate that a smaller area should be used as a starting place. It was decided to take advantage of the study, "Vocational and Technical Education in Illinois"¹, by selecting one of the areas identified in that study as containing a population large enough to support a technical education program. The area finally selected was Area VII.

Businesses being studied: The businesses to be studied in the area chosen were selected by use of a multi-stage cluster sampling technique with two way stratification, using a table of random numbers for actual drawing of samples. The steps taken in securing the sample were as follows:

1. The names of all telephone exchanges in the area were obtained from the Illinois Commerce Commission.
2. The telephone exchanges were stratified according to the population of the largest town in each exchange and a total sample of 44 exchanges was drawn as follows:

Population Category	Number of Exchanges in Category	Number of Exchanges in Sample
0 - 1,000	123	32
1,000 - 2,500	37	7
2,500 - 5,000	12	2
5,000 - 10,000	3	1
10,000 - 25,000	4	1
25,000 - 50,000	4	1

The exchanges included in the sample were:

Cornell	Saybrook	Ivesdale
St. Anne	Downs	LaPlace
Beaverville	Stanford	Villa Grove
Kempton	Atlanta	Broadlands
Chenoa	Le Roy	Indianaola
Piper City	Rantoul	Georgetown
Danforth	Potomac	Hume
Watseka	Henning	Arthur
Cropsey	Alvin	Findlay
Colfax	Danville	Westervelt

¹Vocational and Technical Education in Illinois by McLure, Mann, Hamlin, Karnes, and Miller, Bureau of Research, College of Education, University of Illinois, for the Office of Superintendent of Public Instruction, Illinois. 1960

Towanda
El Paso
Stockland
Wellington
East Lynn

Flatville
Mansfield
Fithian
Westville

Windsor
Annapolis
Gila
Montrose
Stewardson

3. The telephone books for the exchanges in the sample were secured and a list of the businesses compiled.
4. A sample of the businesses was drawn. A total of 428 businesses were drawn by random for interviewing.

Instruments developed: Three forms were developed for gathering the data. These forms are attached to this report as Items A, B, and C. These forms provide for gathering data about the company and jobs as indicated earlier in this report. Data are recorded on the instruments both in the form of check-list items and in the form of clarifying remarks. Item C is a summary description of the job by the interviewer. This step is provided for to assure that the full value of the interviewers observations will be obtained. Item A is for securing information about the entire business; Item B is for securing information about the specific jobs or positions.

Training the interviewers: Considerable effort was made to prepare properly the interviewers for their task. The steps followed in the training program were:

1. Orientation of interviewers regarding the best methods for contacting businesses and conducting the interviews based on the prior experience of the staff.
2. Presentation and discussion of the instruments.
3. Role playing the interview situation.
4. Role playing and tape recording the interview situation and subsequent play-back and evaluation of the interview.
5. Actual conduct of interviews by the interviewers with subsequent evaluation of their reports. The interviewers were sent out in pairs and each interviewer observed and conducted an interview with each of the other interviewers. The Champaign-Urbana area was used for the first interviews, since this area did not fall in the sample.

An "Interviewers' Manual" was prepared by L. J. Phipps for the use of the interviewers in preparing for their task. A copy may be secured by writing the author at the Department of Agricultural Education, University of Illinois, Urbana, Illinois.

Statistical analysis: The use of the multi-stage cluster sampling technique will permit the projection of the results to the universe for the study, Region VII of the study, Vocational and Technical Education in Illinois. Statistical confidence levels for these projections will be determined.

The forms are organized for tabulation of data on IBM cards to facilitate statistical treatment and data summarization.

When the projected phases of the study are completed, in 1963-64, statistical analysis relating to significant differences between areas and businesses will be determined.

A

Interviewer Identification Code 1-D 2-4TE 5-PS 6-TB 7-AC 8-10F

Date _____

TECHNICAL EDUCATION IN AND FOR RURAL AREAS STUDY
AGRICULTURAL EDUCATION DIVISION, UNIVERSITY OF ILLINOIS

Form 1

I Name of Company or Firm _____

II Address _____

Names of Persons Contacted _____ Tele _____

_____ Tele _____

11 IV Position in Company of Person Interviewed 1. Owner 2. Owner-
manager 3. Manager-hired 4. Personnel director 5. Sales manager
6. Office manager 7. Other (specify) _____

V Functions of Company

- ___ 12 Manufacturing
- ___ 13 Purchasing
- ___ 14 Service
- ___ 15 Constructing
- ___ 16 Retailing
- ___ 17 Warehouse
- ___ 18 Processing
- ___ 19 Wholesaling
- ___ 20 Contractor
- ___ 21 Other (specify) _____

VI Products, Services or
Functions of Company

VII Type of Business

- ___ 22-24 Percentage of business
agricultural oriented
- ___ 25-27 Percentage of business
non-agricultural

VIII

___ 28-30 Total number of
workers (Owners
and employees)

IX Job Titles and Number of
Workers in Each

Interviewer Identification Code 1-D 2-4TE 5-PS 6-TB 7-AC 8-10F 11-14JT

Form 2

I Name and Address of Firm

II Job Title

III Alternative Titles

IV Source and Location of Job in Company Dept., Div., etc.

17-19 V

20-21 VI Number of workers with title

VII Activities and Duties of Persons with This Job Title

VIIA Working with People Outside Firm

- 22 Meeting farm people
23 Meeting non-farm people
24 Selling
25 Advising, consulting and diagnosing
26 Estimating costs
27 Buying
28 Other (specify)

Clarification Comments

VIIIB Working with Personnel in Firm

- 29 Handling men (boss)
30 Inducting new personnel
31 Training others
32 Appraising work of others
33 Supervising others
34 Other (specify)

VIIIC Working with Production, Products, Materials, or Service

- 35 Designing
36 Making and building
37 Sketching and drawing
38 Mixing
39 Assembling
40 Inspecting
41 Testing
42 Calculating costs
43 Conducting research
44 Using technical and service manuals, parts lists
45 Developing techniques for
46 Planning production or service
47 Other (specify)

Clarification Comments

VII D Working with Firm's or Customers' Equipment, Tools (hand or power) Supplies and Instruments

- 48 Constructing above
- 49 Designing
- 50 Repairing
- 51 Operating
- 52 Assembling
- 53 Calibrating
- 54 Remodeling
- 55 Adjusting
- 56 Maintaining
- 57 Inspecting, Testing, Trouble Shooting
- 58 Installing
- 59 Selecting
- 60 Other (specify) _____

Clarification Comments

VII E Working with Business Problems

- 61 Policy-making
- 62 Planning
- 63 Promoting
- 64 Handling money
- 65 Keeping records and accounts
- 66 Writing articles, copy, etc.
- 67 Making speeches
- 68 Filing
- 69 Inventorying
- 70 Making tech. reports
- 71 Reading tech. reports
- 72 Decision making
- 73 Other (specify) _____

Clarification Comments

5-FS 6-TB 7-AC 8-10F 11-14JT

VIII Areas with Which Worker MUST Be Familiar to Do Job

- 17 Soils
- 18 Soil and water management
- 19 Crops
- 20 Horticulture
- 21 Floriculture
- 22 Livestock
- 23 Poultry
- 24 Dairy
- 25 Feeds
- 26 Animal nutrition
- 27 Animal Diseases
- 28 Plant diseases
- 29 Tractors and other power units
- 30 Electricity
- 31 Farm mechanization
- 32 Shop work
- 33 Carpentry
- 34 Farm buildings
- 35 Farm conveniences
- 36 Agricultural Economics
- 37 General agriculture and rural life knowledge
- 38 Agricultural chemicals
- 39 Insect and pest control
- 40 Forestry
- 41 Food processing
- 42 Rural recreation
- 43 Credit
- 44 Insurance
- 45 Taxes
- 46 Accounting
- 47 Business principles
- 48 Office procedures
- 49 Salesmanship
- 50 Chemistry
- 51 Physics
- 52 Advanced mathematics
- 53 Foreign language
- 54 Research procedures
- 55 Electronics
- 56 Mechanics
- 57 Sound and light
- 58 Hydraulics
- 59 Metallurgy
- 60 Heat
- 61 Architecture
- 62 Other (specify) _____

5-PS 6-TB 7-AC 8-10F 11-14JT

Clarification Comments

IX Prerequisites of Job

- ____ 17 Work experience required
- ____ 18 Prior to acceptance of job
- ____ 19 On-Job-Training

Clarification Comments

- ____ 20 Are there specific policy limitations on ages for employment? If so what?

- ____ 21 Education - minimum formal schooling required

- 1. Less than 4 years
- 2. Less than 8 years
- 3. Less than 12 years
- 4. High school graduate
- 5. Less than 16 years
- 6. College graduate or more

X Employment Opportunities

- ____ 22-24 Total number of different persons with this job title employed in past five years.

- ____ 25-26 Anticipated additional persons with job title needed in five years (1967) due to growth.

- ____ 27-28 Number of additional people with job title needed in next 12 months due to growth or turnover.

- ____ 29-31 Percentage of employees with this job title obtained nearby (within 25 miles).

- ____ 32-34 Percentage of employees with this job title obtained from a distance (beyond 25 miles).

Clarification Comments

C

Code

5-PS 6-TB 7-AC 8-10F 11-14JT

XI SUMMARY DESCRIPTION OF JCB

Job Title _____

Description of activities and duties

Description of level of job, interesting characteristics, and miscellaneous comments

___35 Is this a technician level job? Explain why, if not explained above

___36 Is this an agricultural oriented job? Explain why, if not explained above

A STUDY OF OFF-FARM AGRICULTURAL OPPORTUNITIES AND TRAINING NEEDS IN OHIO

During the past several years the need for agricultural education has been questioned by educators and the public. The downward trend in the number of people actually engaged in the production phase of agriculture has caused many to question the need for agricultural education as a part of public education. Since the decrease in the number of farmers has been accompanied by a significant increase in the number of persons engaged in off-the-farm agricultural jobs, the question of the number employed in all phases of agriculture has been seriously debated.

Developments in technology and automation have caused tremendous increases in the number of people needed to service the production phase of agriculture. These people fall into all of the occupational groups such as: professional and technical, proprietors and managers, clerical and sales workers, skilled workers, semi-skilled workers and service workers. Oftentimes, however, those in the field of agriculture have been prone to say that any worker who is working with an agricultural product is an agricultural worker and therefore, needs an education in agriculture. This may be incorrect in that the worker may have very little need for agricultural knowledge and ability even though his job involves the handling of an agricultural product. Therefore, the controversy over what is and what is not an agricultural job goes on.

Need For Study

At the present time there is considerable disagreement concerning the actual number of people who are employed in off-the-farm agricultural jobs. Figures such as 37% or 40% have been used. These figures, however, comprise a great many jobs that require a multiplicity of occupational competencies. Perhaps in many cases a knowledge or awareness of agriculture is important in

order for the worker to competently hold the job. However, it may not be essential that he have specific agricultural competencies in terms of: skills, abilities and knowledge relative to technical agriculture. Certainly no one doubts the fact that agriculture today is much more comprehensive than it was 20 years ago. Much more is involved in agriculture than the production of food and fiber which we commonly think of as farming. All of the agricultural service and business job aspects in the agricultural industry have evolved fairly recently. This points up a distinct need to be able to identify those agricultural jobs where knowledge and skill in agriculture is essential for the person to successfully hold the position.

If vocational agriculture is to be better able to meet the educational needs of all persons employed in the agricultural industry it is imperative that it be able to produce carefully validated information concerning the number of off-the-farm employment opportunities for which agricultural competencies are essential. This information could be used as a basis for projecting future needs in terms of the specific educational programs in agriculture that may be needed. The identification of specific agricultural jobs and competencies required is becoming even more important due to the fact that not more than 5% of the available jobs will be of the unskilled variety in the future.

Purpose of the Study

The major purpose of this study is to identify the off-the-farm agricultural jobs and employment opportunities in Ohio. It is hoped that the determination of whether or not the job is agricultural will be based upon whether or not agricultural competencies are essential for success in the job. Some specific objectives are as follows:

1. Identification of off-the-farm agricultural jobs in Ohio.

2. Arrive at a measure of the number of people employed in off-the-farm agriculture.
3. Determine competency levels required to carry out the jobs.
4. Determine future employment opportunities.
5. Identify job characteristics such as:
 - a. Salary
 - b. Turnover
 - c. Fringe benefits
6. Determine the categories of business endeavor in which the greatest number of agricultural jobs may be found.

Background Information

During the early winter of 1963 the State Supervisor of Vocational Agriculture and members of the Teacher Education Staff met with the Dean of the College of Agriculture to discuss the plans for the study. The support of the College of Agriculture and the Ohio Agricultural Experiment Station was requested in the continuation of the study. This support was granted. In addition, the United States Department of Agriculture statistician was available to assist in the study. Following the meeting with the Dean of the College of Agriculture a meeting of approximately 20 key people in the agricultural business organizations of Ohio was called. The outline of the study was presented to them and the outcomes which were hoped for were discussed. This committee substantiated the need for the study and indicated that they would be willing to assist in securing needed information.

Earlier in the preliminary planning stages contact was made with the Director of the Division of Research in the State Department of Education. The Director assisted in giving some suggestions for the procedures to be utilized in conducting the study. The research specialist in this division

gave continuous advice concerning the design.

The study is sponsored by the State Department of Education, Vocational Division, Vocational Agriculture Service in cooperation with the Department of Agricultural Education, the College of Agriculture and the Ohio Agricultural Experiment Station. Each of the cooperating agencies volunteered the use of their personnel in designing and conducting the research project.

In discussing the preliminary design for the study it was felt that it would probably utilize the interview technique in securing responses. The information concerning studies of this nature being conducted or having been completed in other states were secured and reviewed as a basis upon which to project the design for this study. However, as further meetings were held with various committees concerning the design of the study a change in method was arrived at.

Design Committee

A special committee of persons from the Department of Agricultural Education, Rural Economics and Sociology, the United States Department of Agriculture met to discuss and suggest design possibilities relative to the study. Those in attendance, in addition to Weiler and Brum, included Smith, Chairman, Department of Rural Economics and Sociology; Bailey; Baumer; Sharp; McCormick; and James Kendall from the U.S.D.A.

These persons were very much interested in the possibilities inherent in this research study. They thought that the answers which we sought would be much needed by agricultural education. As a result of the discussion of this committee it was decided to change the original thinking of the study from that of an interview type to that of a comprehensive questionnaire type using a massive sampling. The research and design experts present at the meeting felt that a questionnaire could be designed to elicit responses which would

meet the objectives of the study. They felt that a comprehensive questionnaire should be designed which would include:

1. The kinds of jobs broadly classified by occupational groups.
2. A broad listing of areas of competencies needed.

It was suggested that a massive sampling be secured from a universe consisting of all jobs other than on the farm as designated by the census. In securing the universe it was suggested that we start with the catalog of manufacturers and work through the Division of Taxation and Sales Tax Returns in addition to other sources. In developing the sampling it was suggested that a predetermined number of firms or organizations regardless of whether or not they are considered to be agricultural or nonagricultural should be included. These then could be compared relative to agricultural job opportunities. The questionnaire should be entirely impersonal in that the respondent should not be able to identify kinds of programing or special interest from it. Perhaps the questionnaire would go out under a covering letter from the State Department of Education and written by Dr. Holt, State Supervisor of Public Instruction.

The committee felt that a procedure such as this would permit reliable and unbiased collection of data. It was also felt that if data processing techniques were employed the sampling could be broad enough to give us accuracy within 5% of actual interview or contact. In fact, it was indicated by the statistician that the use of interviews might tend to give a less valid set of data than the mailed questionnaire, this being due to individual differences among the interviewers. The committee indicated that the services of the U.S.D.A. statistical and programing people as well as those from the Department of Rural Economics and Sociology would be available for assistance in developing the questionnaire.

PROCEDURES

General Procedures

As a result of consultation with representative members of the cooperating agencies involved in the study the group agreed that the first step was to identify and develop the universe. In the process of developing a universe contacts were made with the Department of Industrial Relations, Bureau of Unemployment Compensation, the State Chamber of Commerce and the Department of Taxation. The first section of the universe was secured from the Department of Industrial Relations. This is in the form of a listing of all of the manufacturers in Ohio. There are some 14,000 different manufacturers listed by industry and by number of employees in the state. In contact with the Sales Tax Division it was found that it would be possible to secure a population from their files which would include some 200,000 retailers in Ohio. After further consultation with our sampling expert it was decided to select only those retailers who paid a sales tax of \$400 or more annually since these would include most of the multiple employee businesses. Therefore, there are 70,000 retailers in this category and the Sales Tax Division is set up so that they can automatically pull any kind of sampling we might decide upon. These two areas make up the largest part of the universe. The parts that are not accounted for include governmental agencies, municipalities, colleges and universities and some services. In further investigation it was found that these additional services could be added by going to the yellow pages.

A contact was made with a person with the Ohio Bell Telephone Company who is with the Federal Communications Commission and his assistance was secured. It was agreed that any of the directories in the state of Ohio we needed could be secured through his efforts.

The universe then consists of three parts. The first part being the directory of Ohio manufacturers, the second part a list of all those who pay sales tax, and the third part, which is a supplementary part, consists of the classified directories of all the phone exchanges in Ohio.

Sampling Procedures

Directory of Ohio Manufacturers by Industry.

Through the cooperation of the Ohio Industrial Commission it was possible to secure a directory of Ohio Manufacturers by Industry for 1962. This directory listed all of the manufacturers in Ohio by categories and alphabetically by name of the firm. The directory made a separate listing of manufacturers by counties. In discussing the list to use for the sampling with Dr. Walker, Associate Professor, Rural Economics, Ohio State University, it was agreed that we would use the listing of manufacturers which was stratified by production areas and which contained a specific listing of manufacturers names alphabetically arranged within each of these areas. The sampling was made by taking every tenth listing provided that the manufacturer employed five or more persons and male employees only. Care was taken so that a respondent was secured from every production area even though there may have been less than ten manufacturers within the production area. This sampling, following the above procedure, gave a total of just about one thousand respondents.

Sales Tax Division

In checking with Mr. Williams, head of the Sales Tax Division of the State of Ohio, it was discovered that through an arrangement between the State Departments, their files would be available for our use. The necessary

communication with the Director of the Division of Taxation was made permitting the use of data processing equipment to pull the sample from their files. In checking with the Sales Tax Division the project team discovered that they had 191,946 vendors licenses issued for 1963. In analyzing these it was discovered that those vendors who paid sales tax of less than \$400 a year were usually one or two employee firms. Therefore, it was decided to exclude all vendors who paid less than \$400 a year in sales tax. This enabled us to reduce the population in this area to 70,000. These 70,000 retail sales establishments in Ohio were grouped by product areas by counties. The county stratification was as follows:

1. Apparel group
2. Automotive group
3. Drug and proprietary stores
4. Eating and drinking places
5. Food group
6. Furniture and fixture group
7. General merchandise group
8. Hardware, machinery, farm equipment, etc.
9. Landscaping and floral group
10. Lumber, building and contractors group
11. Paper and publishing group
12. Professional trades equipment group
13. Specialty stores group
14. Miscellaneous group

In analyzing the available information with Dr. Walker, sampling consultant, it was decided to have the Sales Tax Division pull every ninth vendor from

their files utilizing only the ones who had paid more than \$400 sales tax per year. Special permission was secured so they could provide us with the name and address of each of these firms.

Yellow Pages of Telephone Directories

In order to secure respondents from areas not covered by either the Directory of Ohio Manufacturers or the Sales Tax Division, it was decided to check with the telephone companies concerning the possibility of securing their classified sections. Mr. Bolander, a consultant for the project, contacted Mr. C. J. Copeland of the Ohio Bell Telephone Company, who in turn furnished us with a complete list of all of the published directories in the state of Ohio. These exchanges included other phone companies in addition to Ohio Bell. In reviewing the list with our sampling consultant it was decided to select 16 different exchanges and secure the yellow page directories from those as a sample. Mr. Copeland was contacted concerning the directories which were needed and the books were secured. This selection included a sampling from cities--three, for example, with a population of 50,000 to 500,000; from about 25,000 to 50,000; 10,000 to 25,000, and rural areas or directories serving less than 10,000.

The yellow pages will be utilized to supplement the two areas of the universe with respondents which have not been covered. Some of these will include governmental and municipal agencies, wholesalers, and some personal service businesses.

Colleges and Universities

After consulting Lewis Stephens, Personnel Director, Ohio State University, it was readily assumed that universities and colleges offered many

opportunities for employment such as maintenance men, grounds keepers and like personnel. Therefore, colleges and universities are being included in the group of respondents which number approximately fifty in the State of Ohio.

[The following text is extremely faint and largely illegible due to the quality of the scan. It appears to be a continuation of a report or document.]

EMPLOYMENT OPPORTUNITIES AND NEEDED COMPETENCIES FOR WORKERS
IN OHIO INDUSTRIES AND BUSINESSES

Firm Name _____

Address _____

Principal products and/or services _____

Name of person making report: _____

Title _____

Date this report prepared _____

The purpose of this study is to better train people for employment in Ohio. You will note that the occupations are in groups, numbered 1 through 8. These 8 groups were developed and defined by a national advisory committee on vocational education. There are 3 sections. Qualifications of employees may appear in any or all of the 3 sections. To save time: It is suggested that you list under each of the occupational groups (1-8) total number of employees in each group. Then taking one group at a time check through all 3 sections, entering the number of employees required to have the competencies listed. Definitions of the 8 occupational groups are as follows:

1. Professional:

Occupations which require extensive academic background or a combination of education and experience and a high degree of mental activity.

2. Technical:

Occupations which require post-high school training (2 years) and carry out details of projects conceived by professional and engineering workers plus the "know-how" of skilled craftsmen and operational personnel.

3. Proprietors & Managers:

Occupations that involve policy-making, planning, supervising, guiding work activity of others, usually through intermediate supervisors.

4. Clerical:

Occupations concerned with preparing, transcribing, transferring, filing, and preserving written communications and records.

5. Sales:

Occupations concerned with sale of commodities, investments, real estate, and services, and occupations closely identified with, though not involved in, actual sales transactions.

6. Skilled Workers:

Includes craft and manual occupations requiring thorough knowledge of processes involved in the work, exercise of independent judgment, usually a high degree of manual dexterity, responsibility for valuable product or equipment usually qualified by apprenticeship or extensive training.

7. Semi-skilled Workers:

Includes manual occupations requiring dexterity but limited to well-defined work routine; important decisions made by others.

8. Service Workers:

Occupations concerned with performing services for others, and maintenance of buildings, grounds, and equipment (but not concerned with adjustment or repairs), stock handling, deliveries, etc.

This section (1) to be answered for present employees. Opposite each major competency enter number of employees required to have this competency for success in your firm.

SECTION I

1. Professional Total No. Employed	2. Technical Total No. Employed	3. Proprietors & Managers Total No. Employed	4. Clerical Total No. Employed	5. Sales Total No. Employed	6. Skilled Workers Total No. Employed	7. Semi-skilled Workers Total No. Employed	8. Service Workers Total No. Employed
Areas of Competencies							
Accounting or quick and accurate at figures							
Advertising							
Credit (granting and collections)							
Financing							
bank loans, security sales							
Labor Relations							
Management							
analytical thinker, combining resources, decision making, planning, selecting personnel							
Marketing							
information & analysis on foods and fiber, industrial products, household products, etc.							

	1. Professional Number Required to Have	2. Technical Number Required to Have	3. Proprietors Number Required to Have	4. Clerical Number Required to Have	5. Sales Number Required to Have	6. Skilled Workers Number Required to Have	7. Semi- skilled Workers Number Required to Have	8. Service Workers Number Required to Have
Areas of Competencies								
Office Procedure								
Pricing foods & fiber, industrial products, household products, government regulation, labor, etc.								
Public Relations Sales promotion, selling and analysis								
Supervision								
Other Competencies								
SECTION I (A)								
Of the total number of different employees, how many require at least one of the competencies listed in Section I above?								

	1. Professional Number Required to Have	2. Technical Number Required to Have	3. Proprietors & Managers Number Required to Have	4. Clerical Number Required to Have	5. Sales Number Required to Have	6. Skilled Workers Number Required to Have	7. Semi-skilled Workers Number Required to Have	8. Service Workers Number Required to Have
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- THE FOLLOWING ITEMS APPLY TO SECTION I (A) TOTALS ONLY -

Level of education necessary for satisfactory performance:

- Advanced Degree (Master or Ph.D.)
- College (Bachelor Degree)
- High School Plus
- Technical School (2 years beyond high school)
- Post-High School
- Vocational (1 year beyond high school)
- High School Including Vocational (12 years)
- High School--General (12 years)

Wage schedule per week:

- \$40-\$79
- \$80-\$99
- \$100 +
- Maximum (old employees)

	1. Professional Number Required to Have	2. Technical Number Required to Have	3. Proprietors & Managers Number Required to Have	4. Clerical Number Required to Have	5. Sales Number Required to Have	6. Skilled Workers Number Required to Have	7. Semi- skilled Workers Number Required to Have	8. Service Workers Number Required to Have
Areas of Competencies								
Background preferred:								
Farm								
Rural (-2500 pop.)								
Urban or City								
No Preference								
Number of new employees (including replacements) anticipated the next year								

this section (2) to be answered for present employees. Opposite each major competency enter number of employees required to have this competency for success in your firm.

S E C T I O N I I

Animal Science including feeds & feeding, breeding management, etc.	1	1	1	1	1	1	1	1
Insects, diseases, pests, and controls	1	1	1	1	1	1	1	1
Crop production including plant breeding, management, weed control, etc.	1	1	1	1	1	1	1	1
Food processing including dairy products, meats, cereals, fruits, vegetables	1	1	1	1	1	1	1	1



1. Professional Number Required to Have	2. Technical Number Required to Have	3. Proprietors & Managers Number Required to Have	4. Clerical Number Required to Have	5. Sales Number Required to Have	6. Skilled Workers Number Required to Have	7. Semi- skilled Workers Number Required to Have	8. Service Workers Number Required to Have
Areas of Competencies							
Soil science including bacteriology, classification, erosion control, fertilization, etc.							
Forestry including propagation, management, timber marketing, etc.							
Horticulture including fruits, vegetables, landscaping, nursery production, maintaining parks and recreation areas							
Agricultural engineering including farm power, machinery, drainage, irrigation, buildings							
Agricultural economics including farm management, credit, marketing, agricultural policy, etc.							
Other Competencies							

	1. Professional Number Required to Have	2. Technical Number Required to Have	3. Proprietors & Managers Number Required to Have	4. Clerical Number Required to Have	5. Sales Number Required to Have	6. Skilled Workers Number Required to Have	7. Semi- skilled Workers Number Required to Have	8. Service Workers Number Required to Have
Areas of Competencies								
SECTION II (A)								
Of the total number of different employees how many require at least one of the competencies listed above?								

- THE FOLLOWING ITEMS APPLY TO SECTION II (A) TOTALS ONLY -

Level of education necessary for satisfactory performance:

Advanced Degree (Master or Ph.D.)

College (Bachelor Degree)

High School Plus

Technical School (2 years beyond high school)

Post-High School

Vocational (1 year beyond high school)

High School Including Vocational (12 years)

High School--General (12 years)

	1. Professional Number Required to Have	2. Technical Number Required to Have	3. Proprietors & Managers Number Required to Have	4. Clerical Number Required to Have	5. Sales Number Required to Have	6. Skilled Workers Number Required to Have	7. Semi- skilled Workers Number Required to Have	8. Service Workers Number Required to Have
Areas of Competencies								
Wage schedule per week:								
\$40-\$79								
\$80-\$99								
\$100 +								
Maximum (old employees)								
Background preferred:								
Farm								
Rural (-2500 pop.)								
Urban or City								
No Preference								
Number of new employees (including replacements) anticipated the next year								

This section (3) is to be answered for present employees. Opposite each major competency enter number of employees required to have this competency for success in your firm.

SECTION III

Chemical Engineering								
Mechanical Engineering								
Civil Engineering								
Electrical Engineering								

	1. Professional Number Required to Have	2. Technical Number Required to Have	3. Proprietors & Managers Number Required to Have	4. Clerical Number Required to Have	5. Sales Number Required to Have	6. Skilled Workers Number Required to Have	7. Semi- skilled Workers Number Required to Have	8. Service Workers Number Required to Have
Areas of Competencies								
Metallurgical Engineering								
Physical Scientists-- atomic energy, radiation, electronics, etc.								
Industrial Engineering								

Auto mechanics								
Carpentry & woodworking								
Chemical technology								
Electrical wiring, appliances and technology								
Food service								
Machinist								
Mechanical technology								
Plumbing and pipe fitting								
Printing								
Sheet metal working								
Welding, combination								
Other competencies								
SECTION III (A)								
Of the total number of different employees how many require at least one of the competencies listed above?								



Areas of Competencies	1.	2.	3.	4.	5.	6.	7.	8.
	Professional Number Required to Have	Technical Number Required to Have	Proprietors & Managers Number Required to Have	Clerical Number Required to Have	Sales Number Required to Have	Skilled Workers Number Required to Have	Semi-skilled Workers Number Required to Have	Service Workers Number Required to Have

- THE FOLLOWING ITEMS APPLY TO SECTION III (A) TOTALS ONLY -

Level of education necessary for satisfactory performance:								
Advanced Degree (Master or Ph.D.)								
College (Bachelor Degree)								
High School Plus								
Technical School (2 years beyond high school)								
Post-High School								
Vocational (1 year beyond high school)								
High School Including Vocational (12 years)								
High School --General (12 years)								
Wage schedule per week:								
\$40-\$79								
\$80-\$99								
\$100 +								
Maximum (old employees)								

	1. Professional Number Required to Have	2. Technical Number Required to Have	3. Proprietors & Managers Number Required to Have	4. Clerical Number Required to Have	5. Sales Number Required to Have	6. Skilled Workers Number Required to Have	7. Semi- skilled Workers Number Required to Have	8. Service Workers Number Required to Have
Areas of Competencies								
Background preferred:								
Farm								
Rural (-2500 pop.)								
Urban or City								
No Preference								
Number of new employees (including replacements) anticipated within the next year								

The Pennsylvania State University
Department of Agricultural Education
University Park, Pennsylvania

EMPLOYMENT OPPORTUNITIES AND NEEDED
COMPETENCIES IN AGRICULTURAL OCCUPATIONS

Date _____
Name _____
of Interviewer _____

FORM I

I. Company (firm, organization, agency or service)

A. Name of company _____

B. Code of company by number (to identify Form I with Form II) _____

C. Address _____ County _____

D. Name of person interviewed _____

E. Telephone number of person interviewed _____

F. Position of person interviewed _____

G. Main agricultural products and/or services of company _____

H. Main agricultural function(s) of company (check one or more)

_____ 1. Sales

_____ 5. Marketing

_____ 2. Services

_____ 6. Processing

_____ 3. Purchasing

_____ 7. Other

_____ 4. Manufacturing

I. Years company has been in business _____

J. Percent of gross income that is agriculturally oriented _____

II. Employees

A. Total number of employees (including owners) _____

- 1. Full-time _____
- 2. Part-time _____ Number of months _____

B. Employees in company needing competencies in agriculture _____

- 1. Full-time _____
- 2. Part-time _____ Number of months _____

Job Title	Number of Employees	Level of Employment	Code for Level of Employment
1. _____	_____	_____	a. Professional
2. _____	_____	_____	b. Technical
3. _____	_____	_____	c. Proprietors and Managers
4. _____	_____	_____	d. Supervisors and foremen
5. _____	_____	_____	e. Sales
6. _____	_____	_____	f. Clerical
7. _____	_____	_____	g. Skilled
8. _____	_____	_____	h. Semi-skilled
9. _____	_____	_____	i. Service (unskilled)
10. _____	_____	_____	
11. _____	_____	_____	
12. _____	_____	_____	
13. _____	_____	_____	
14. _____	_____	_____	
15. _____	_____	_____	

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EMPLOYMENT OPPORTUNITIES AND NEEDED
COMPETENCIES IN AGRICULTURAL OCCUPATIONS

FORM II

I. Identification of company, level of employment and job title

A. Code of company by number from Form I, page 1 _____

B. Code for level of employment from Form I, page 2 _____

C. Job title from Form I, page 2 _____

II. Employees needing competencies in agriculture

A. Number of full-time employees _____

B. Number of part-time employees _____

1. Average number of months employed _____

2. If seasonal, list the months _____

C. Activities and duties of job title (job analysis)

1. _____ 3. _____

2. _____ 4. _____

D. Monthly wage or salary (convert from hourly wage on basis of four
40-hour weeks)

1. Start _____ 2. Top _____

E. Outlook for employment in this job title:

1. Percent annual turnover in the total industry _____%

2. Change expected in number employed in the total industry five years
from now.

a. Increase _____% or b. Decrease _____%

III. Competencies associated with this job title

A. Agricultural Competency Areas

1. Plant Science

- a. Plant breeding
- b. Fertilizer
- c. Controlling insects, diseases and weeds
- d. Conservation
- e. Other production practices

2. Animal Science

- a. Breeding
- b. Nutrition and feeding
- c. Health and sanitation
- d. Housing and equipment
- e. Other production practices

3. Agricultural business management and marketing

- a. Budgeting, records and analysis
- b. Farm financing (credit, taxes, etc.)
- c. Labor management
- d. Marketing practices
- e. Agricultural policy

4. Agricultural mechanization

- a. Farm power and machinery
- b. Farm buildings and conveniences
- c. Rural electrification and processing
- d. Soil and water management
- e. Agricultural construction and maintenance

If needed, check degree of competency					
To enter			To advance		
Mini- mum	Aver- age	High	Mini- mum	Aver- age	High

B. Supporting business and distributive competencies

						If needed, check degree of competency					
						To enter			To advance		
						Mini- mum	Aver- age	High	Mini- mum	Aver- age	High
1.	Salesmanship						
2.	Customer relations						
3.	Accounting						
4.	Bookkeeping						
5.	Buying						
6.	Display						
7.	Advertising						
8.	Financing (capital, credit)						
9.	Government regulations (taxes, etc.)						
10.	Supervisory training						
11.	Management training						
12.	Other (specify)						

C. Supporting trade and industrial competencies

1.	Electricity						
2.	Electronics						
3.	Auto mechanics						
4.	Plumbing and pipefitting						
5.	Machinery operation and repairs						
6.	Mechanical drafting and design						
7.	Welding						
8.	Sheet metal work						
9.	Building trades						
10.	Industrial chemistry						
11.	Transportation						
12.	Other (specify)						

IV. Characteristics desired in those who enter and/or advance in the occupation.

A. Age _____

B. Educational grade level

_____ 1. High school

_____ 3. College degree

_____ 2. Post high school
technical education

_____ 4. Doesn't matter

C. Residential background

_____ 1. Farm background

_____ 3. Urban background

_____ 2. Rural, non-farm
background

_____ 4. No preference

D. Technical short courses

To enter

To advance

1. Provided by your company

2. Provided by the industry

3. Provided by public schools

4. Provided by an agricultural
college

V. Limitations on entering this job title

A. Labor union restrictions

B. Labor laws

C. Licensing or certification

D. Other (specify)